

**CITY OF LAREDO
ANNUAL BUDGET WORKSHOP
M2005-W-003
CITY COUNCIL CHAMBERS
1110 HOUSTON STREET
LAREDO, TEXAS 78040
AUGUST 8, 9, & 10, 2005
5:30 P.M.**

I. CALL TO ORDER

With a quorum present, Mayor Elizabeth G. Flores called the meeting to order.

II. ROLL CALL

In attendance:

Elizabeth G. Flores, Alfredo Agredano, District I	Mayor Council Member,
Hector Garcia, District II	Council Member,
John C. Galo, District III	Council Member,
Johnny Amaya, District IV	Council Member,
Johnny Rendon, District V	Council Member,
Gene Belmares, District VI	Council Member,
Jose A. Valdez, Jr., VII	Mayor Pro Tem, District
Juan Ramirez, District VIII	Council Member,
Gustavo Guevara, Jr., Larry Dovalina, Cynthia Collazo, Jaime Flores,	City Secretary City Manager Deputy City Manager City Attorney

III. PLEDGE OF ALLEGIANCE

Mayor Elizabeth G. Flores led in the Pledge of Allegiance.

IV. COMMUNICATIONS

None.

**V. DISCUSSION AND POSSIBLE ACTION REGARDING THE PROPOSED
FISCAL YEAR 2005-2006 ANNUAL BUDGET.**

A. Introduction of the budget by City Manager Larry Dovalina, including budget process, vision and goals, and reorganizational changes.

Laredo Mission Statement

Ensuring the prosperity of the community by maximizing Laredo's preeminent position as the largest inland trade hub of the Americas.

**City of Laredo
2005 Strategic Planning Session**

Riverfront Redevelopment
Downtown Revitalization
Diversification of the economy
Clean City of Laredo
Social Infrastructure
Inland Port
Trade & Cross Border Issues
Government Services
Public Safety

**City of Laredo
Goals**

Economic Prosperity: Create a trade-based economic model which fosters economic weather.

Safety & Health: Promote an environmentally sustainable community that is the safest and healthiest in Texas with the latest technology and quality services.

Quality of Life: To be the most livable city in Texas by fostering education, promoting sustainable neighborhoods through ample cultural entertainment and adequate recreational space.

Organizational Infrastructure: Provide progressive organization support by being innovative in best practices, technology and resource creation, development and allocation.

Part One: Strategic Environment

Stakeholders
Services
Trends
SWOT Analysis
Strengths, Weaknesses, Opportunities, Threats
Target Markets
Key Success Factors

Part II: Organizing for Success

Mission Statement
2005 Goals and Objectives
2003 Key Areas
2005 Goals Coordination Matrix
Proposed Organizational Chart

Stakeholders

1. Residents (including business/NPO's/Landowners)
2. Government (City, State, & Federal)
3. Mexico/Frontera
4. Visitor/Tourists

How do we (City Staff) Create Value for Stakeholders

1. Help create peace of mind
2. Provide accountability
3. Improve quality of life
4. Render services
5. Create/maintain a comfortable environment
6. Identify/create opportunities for jobs; wealth creation
7. Maintain Trust
8. Provide for life, liberty & pursuit of happiness

1. Economic Development
 - Infrastructure
 - Utilities
 - Transportation (Bridges, Airport, Transit)
2. Public Safety (Police & Fire)
3. Public Health
 - Solid Waste
 - Environmental Protection
4. Quality of Life
 - Education
 - Cultural/Recreation/Leisure
 - Affordable Housing
5. Governmental Operations
 - Financial Accounting
 - Information/Open Government
 - Perception
 - Legislative Services

Increasing demand for services & resources.

Aging and very young population; demand on health & social infrastructure.

Trade growth and security requirements resulting in costly, unfounded mandates.

Increased demand for educational infrastructure – Economic development needs, low
Unemployment/dramatic employment growth.
Increasing interest in entertainment venues – a need to build resources.

Key Opportunity

Dominant Trade Center of Americas where opportunities will drive the development of infrastructure, education, quality of life and economy.

Key Weaknesses

1. A need for more investment in the educational infrastructure.
2. Need for a clear message (goals) internal & external.
3. Need for a positive perception.
4. Need for more public participation in capital improvement process.

Key Strengths

1. Laredo is the most technologically efficient trade processing land-port of the Americas.
2. Laredo is strategically located and provides the shortest route from Canada to the tip of South America.
3. Laredo has a multicultural community that provides a greater likelihood for unity of purpose.
4. TAMIU offers the only international trade graduate program in the United States.

Target Markets

1. Legislative ignorance of border dynamics.
2. Increased negative image do to heightened International crime.
3. Lack of adequate funding.
4. Keeping up with infrastructure demand.
5. Lack of adequate education.
6. Lack of Public Awareness of City Governance role.
7. Lack of Unity among all levels of Government.

Key Success Factors

We must provide a safe and secure community for our families and all people residing, conducting business, and visiting in our community.

To be successful, the city must be a catalyst for economic development through education, job training, and financial investment.

Must provide or seek partnerships to provide the amenities targeted to individual enrichment and/or recreation.

Key Success Factors/Trade

I. Increase output per lane

- A. Technology
- B. Standardization
- C. U. S. Mexico Relationships

II. Increase Rail/Air Cargo

Establish an internal unit dedicated to the marketing & facilitating of trade.

III. Increase Tourism

Goal 1.

Economic Prosperity

Create a trade-based economic model which fosters economic wealth.

Objectives:

- A. identify trade market & define needs.
- B. Offer solutions to customers' needs.
- C. Implement a unified marketing effort to promote trade.
- D. Maintain necessary resources to address future growth.

Goal 2. Safety and Health

Promote an environmentally sustainable community that is the safest and healthiest in Texas with the latest technology and quality services.

Objectives:

- A. Fire: Respond to any fire emergencies promptly, and educate citizens on ways to prevent fires.
- B. Police: Protect and serve the citizens of the community by enforcing the law, by criminal apprehension, and crime deterrence.
- C. Environmental: Protect natural resources from environmental degradation through community involvement and education.

- D. Solid Waste: Maintain and promote a clean city through waste reduction and proper disposal.
- E. Health: Provide disease control through health education, promotion, surveillance, and responsiveness.
- F. Traffic & Public Works: To provide safe and efficient traffic movement within the city through implementation of intelligent transportation system technologies by aggressively implementing the City's thoroughfare plan.

Goal 3. Quality of Life

To be the most livable city in Texas by fostering education, promoting sustainable neighborhoods, providing ample cultural entertainment and adequate recreational space.

Objectives:

- A. Education: Create an environment where education is valued. Provide materials and programs, utilize various media; partner with state and local agencies.
- B. Sustainable neighborhoods: Beautification programs; rehab/revitalize neighborhoods, address high cost of land.
- C. Cultural entertainment: Support cultural events; build facilities that preserve and educate.
- D. Recreation/Space: Provide adequate green and open spaces; provide affordable entertainment.

Goal 4. Organizational Infrastructure

Provide progressive organizational support by being innovative in best practices and technology; and by resource creation, development and allocation.

Objectives:

- A. R & D: Development of a more efficient workplace through exposure to innovative practices and technology.
- B. Communication: Develop internal and external communication to foster stewardship

among employees and elected officials.

C. Moral: Instill pride and team unity by recognizing employees for innovative ideas and practices at all levels.

D. Intergovernmental Function: Continue to improve intergovernmental relationships.

E. Resources: Develop innovative financial and budgetary techniques and practices to fund new infrastructure and future operational growth.

that is **Goal 5. Safety and Health** Promote an environmentally sustainable community the safest and healthiest in Texas with the latest technology and quality services.

Objectives:

A. Fire: Respond to any fire emergencies promptly, and educate citizens on ways to prevent fires.

B. Police: Protect and serve the citizens of the community by enforcing the law, by criminal apprehension, and crime deterrence.

C. Environmental: Protect natural resources from environmental degradation through community

B. Ad-valorem tax rate.

Elizabeth Martinez, Tax Collector/Assessor gave the following presentation:

Current Year Collection Rate with Original Roll

Tax year	Collection Rate	% Increase
2004 (est.)	97.00%	.02%
2003	96.98%	1.68%
2002	95.37%	(.56%)
2001	95.91%	.87%

Prior Year Collection Rate with Original Roll

Increase	Tax Year	Collection Rate	%
	2004	41.65%	2.19%
	2003	39.46%	7.15%
	2002	32.31%	1.83%
	2001	30.48%	1.44%

Truth in Taxation

A Guide for Setting Tax Rates

The Texas Constitution and the Property Tax Code embody the concept of truth-in-taxation to require taxing units to comply with certain steps in adopting their tax rates.

Four Principals in Truth in Taxations

Right to know of increases in property value and estimated taxes that could result from the new value.

Most taxing units must publish effective and rollback rates before adopting an actual tax rate.

Most taxing units must publish special notices and hold a public hearing before adopting a tax rate that exceeds the lower of the rollback rate or the effective tax rate.

If a taxing unit adopts a rate that exceeds the rollback rate, voters may petition for an election to limit the rate to the rollback rate.

Effective Tax Rate

The *effective tax rate* is a calculated rate that would provide the taxing unit with about the same amount of revenue it received in the year before, on properties taxed in both years.

The Rollback Tax Rate

The rollback rate is calculated maximum rate allowed by law without voter approval.

It provides the taxing unit with about the same amount of tax revenue it spent the previous year for day to day operations, plus an extra 8 percent for those operations, and sufficient taxes to pay its debts in the coming year.

Preliminary Effective & Rollback Tax Rate comparisons

(Final calculations expected later this week)

	Tax year 2004	Tax Year
2005		
Effective Tax Rate	.605067	.602735
Rollback Rate	.638270	.645241

Adopted Tax	.637000	.637000 (Proposed)
-------------	---------	-----------------------

City of Laredo Tax Rate History

Tax year	Rate	Increase/Decrease from
Prior		
2005	.637000	.000000
2004	.637000	(.004761)
2003	.641761	.011227
2002	.630534	.054176
2001	.576358	.000000

C. Personnel issues, including proposed employee pay plan and employee health and benefits plan.

Dan Migura, Administrative Services Director, gave the following presentation:

Proposed Pay Plan

2.5% (COLA) Cost of living adjustment

Effective Date 09-25-05 – Except unless otherwise addressed in a Collective Bargaining Agreement.

Retain the current merit pay plan.

Cost of Living Adjustment Summary

2005-2006	2.5% Proposed COLA
2004-2005	2.3%
2002-2003	2.8%
2001-2002	3.0%

Entry Level Wages of Index Cities

San Antonio	\$8.75	Laborer
El Paso	\$8.57	Laborer
McAllen	\$8.30	Laborer
Corpus Christi	\$7.60	Laborer
Laredo	\$7.48 (7.67*)	Laborer
Brownsville	\$7.43	Laborer
Harlingen	\$7.31	Laborer

Average hourly salary \$7.99

* Proposed for 9-25-05

Entry level Wages of Local Entities

	Location	Title	Salary
(7.67*)	Webb County	Custodian	\$8.25
	TAMIU	Custodian	\$8.05
	City of Laredo	Custodian	\$7.48
	U. I. S. D.	Custodian	\$6.70
	L. I. S. D.	Custodian	\$6.51
	L. C. C.	Custodian	\$6.40

Average hourly salary \$7.18
Proposed for 9-25-05

Merit Distribution

Processed	Percentage of Increase	Evaluation Score	Evaluations
	0%	2.5 or Less Below Standard	5
	1%	3.0 – 3.49 Occasionally below	34
	2%	3.5 – 3.99 Meets all Standards	118
	3%	4.0 – 4.49 Occasionally Exceeds	363
	4%	4.5- 5.0 Consistently Exceeds	476

Motion to instruct City Manager to implement recommended pay plan.

Moved: Cm. Garcia
Second: Cm. Amaya
For: 8

Against: 0

Abstain:

0

FACTS

Escalating medical and prescription cost trends continue to deplete the City's health and benefits funds.

Since the plan was implemented in 1989 the following modifications have occurred:

- 1991 Rate Adjustment
- 1996 \$10.00 Physician office co-payment introduced

October 2000 – 10% Rate Increase
 October 2001 – 20% Rate increase and plan modification
 October 2002 – 10% Rate Increase
 October 2003 – 5% Rate Increase and plan modification
 October 2004 – 5% rate Increase

Current employee health benefits plan adjustments last year

Increased medical contribution rate by 5%

Options considered

- Increase deductible
- Increase out of pocket maximum
- Change prescription plan
- Increase medical contribution rate
- Introduce the core benefits medical plan with a reimbursement/savings
- Establish maximum amount to be paid for multiple births; resulting from fertility treatment

Proposed Employee Health Benefits Plan

- Increase medical contribution rate by 10%
- Increase deductible from \$250 to \$500
- Increase out of pocket from \$1,000 to \$3,000
- Increase mail order for brand name prescription from \$20 to \$30
- Implement the core benefit medical plan with a reimbursement/savings

Proposed Dependent Medical Contribution

	Current	Proposed	Adjustm
ent			
Regular Employee	\$114.42	\$125.86	\$11.44
Bi-weekly Deduction	\$102.95	\$113.25	\$10.50

Medical Claims

	Actual	Budget Amount	
01-			
02	\$6,512,473	\$6,612,500	+\$100,027
02-03	\$6,798,080	\$6,804,375	-\$ 6,295
03-04	\$9,690,796	\$9,027,338	-\$663,458
04-05	\$8,566,787	\$8,036,017	-\$650,770
05-06	\$7,704,803 Proposed		

Prescription Claims

01-02	\$1,175,257	\$1,127,646	-
\$ 47,611			
02-			
03	\$1,330,969	\$1,480,384	+\$149,415
03-			
04	\$1,415,797	\$1,537,467	+\$121,670
04-05	\$1,420,464	\$1,588,514	-
\$ 18,050			
05-06	\$1,328,707 Proposed		

Stop Loss

01-02	\$938,477	935,126
02-03	\$946,718	\$1,068,629
03-04	\$897,195	\$ 903,165
04-05	\$913,528	\$1,020,982

Proposed – 05-06 \$1,463,910 Proposed

Motion to wait on action recommendations until after a City Council Workshop.

Moved: Cm. Belmares

Second: Cm. Amaya

For: 8

Against: 0

Abstain:

0

D. Proposed General Fund highlights.

Martin Aleman, Budget Director, gave the following presentation:

Consolidated Budget Total Available \$469,568,491

Permanent Fund	\$ 62,273
Enterprise Funds	\$180,948,048
General Fund	\$123,829,204
Special Revenue	\$ 80,186,773
Debt Service	\$ 30,323,953
Internal Service	\$ 27,529,334
Capital Improvements	\$ 25,812,246
Other Programs	\$ 865,660

Consolidated Operating Revenues \$354,248,255

Debt Service	11%
Bridge	11%

Water	6%
Transit System	5%
Solid Waste	5%
Health & Benefits	4%
Sewer	4%
Health	3%
Other	3%
Parks Capital Grant	3%
Airport	2%
Police Program	2%
Community Development	2%
Fleet	2%
Risk	2%
Sports & Community	2%
Hotel Motel	1%
General Fund	31%

Consolidated Operating Expenditures \$384,308,589

Debt Service	10%
Bridge	10%
Water	6%
Sewer	6%
Transit System	6%
Solid Waste	5%
Other	5%
2005 Co	4%
Health Benefits	4%
Health	3%
Parks Capital Grant	3%
Special Police Programs	2%
Community Development	2%
Risk	2%
Fleet	2%
Airport	1%
General Fund	29%

General Fund Revenue

Taxes	57.6%
Charges for Service	25.5%
Franchise Fees	5.4%
Licenses & Permits	5.4%
Fines and Forfeits	2.5%
Rents & Royalties	1.2%
Reimbursements	0.6%
Fees & Collections	0.6%
Other Financing Sources	0.6%
Intergovernmental	0.04%

General Fund Major Revenues

		FY02-03	FY03-	
04	*FY04-05			
O)	Property Taxes (M & O)	\$29,235,657	\$33,423,414	
	General Sales & Use Tax	\$19,552,556	\$20,947,598	
	Bridge Transfer	\$16,218,753	\$16,578,708	\$16,541,046
	Electric System Franchise Fee	\$ 3,907,595	\$ 3,904,908	\$
	4,185,717			

* Estimated

Tax Rate History

	FY02-03	FY03-04	FY04-05	FY05-06
Debt	0.145776	0.141113	0.128323	0.125231
M & O	0.484758	0.500648	0.508677	0.511769

Tax Collection Rate on Original Levy

FY02-03	FY03-04	FY04-05	FY05-06
95.37%	96.98%	97.00%	97.50%

Valuations

	FY02-03	FY03-04	FY04-05*	FY05-06*
36,008	\$5,553,035,309	\$6,084,943,926	\$6,759,761,224	\$7,436,7

Sales Tax Trend History

	FY02-03	FY-3-04	FY04-05*	FY05-06*
Arena's Allocation	\$ 4,509,447	\$ 4,822,212	\$ 5,230,348	\$ 5,662,179
Transit's Allocation	\$ 4,331,368	\$ 4,690,014	\$ 4,915,856	\$ 5,161,649
City's Allocation	\$18,037,788	\$19,552,556	\$20,947,598	\$22,728,147

Estimated

General Fund Expenditures by Activity

Traffic	3.6%
General Government	12.2%
Cultural & Recreational	9.3%
Other Financing Uses	10.7%
Public Works	6.3%

Health & Welfare	0.4%
Public Safety/Police/Fire	57.5%

General Fund Expenditures by Category

Debt Service	0.04%
Capital Outlay	0.31%
Other Charges	1.76%
Materials & Supplies	5.25%
Intergovernmental Transfers	5.78%
Contractual Services	12.94%
Personnel	73.92%

	FY02-03	FY03-04	FY04-05*	FY05-06*
Works				
Engineer/Public				
Cultural & Recreation	\$ 3,867,169	\$ 4,056,282	\$ 4,294,274	\$ 4,892,133
General	\$ 5,150,024	\$ 5,703,290	\$ 5,946,548	\$ 6,922,607
Government	\$ 7,655,020	\$ 8,565,490	\$ 9,471,028	\$10,538,462
Public Safety	\$49,162,062	\$53,279,827	\$54,851,922	\$59,089,759

Time Equivalents

General Fund Only	FY02-03	FY03-04	FY04-05*	FY05-06*
Engineering/Publicworks	117.00	118.50	105.50	105.50
Culture & Recreational	199.56	202.67	199.18	199.18
General Government	192.34	205.34	199.79	207.37
Public Safety	767.50	766.25	761.42	775.42

FTE History

(All Funds)	FY02-03	FY03-04	FY04-05*	FY05-06*
System				
Transit	189.25	181.31	179.31	179.31
All Other		1,005.03	992.99	1,104.21
General				1,082.65
Fund	1,276.40	1,292.76	1,265.89	1,287.47

Consolidated Closing Balance \$85,259,902

General Fund	15.76%
Special Revenue Funds	25.49%
Debt Service	6.21%
Enterprise Funds	51.30%
Internal Service Funds	1.15%

Permanent Funds	0.07%
Other Programs	0.02%
General Fund	15.76%

**General Fund
Closing Balance History**

02-03	03-04	04-05	05-06
10,020,026	10,327,107	13,433,977	13,433,9

77

**E. Engineering/Public Works Department funding and operations, and status
of construction projects.**

Rogelio Rivera, City Engineer, gave the following presentation:

Mission Statement:

To plan and implement City infrastructure, and to provide quality control/inspection of construction.

Engineering/Public Works Department

Performance Measures

2004-2005 Construction Projects

Babe Ruth Baseball Field Fencing
Zacate Creek Linear Park III, IV & V
Farias Community Center
Landfill Parking Lot
Ejido Ave. Extension
Santa Rita Park
El Metro Bus Bays
Los Obispos Phase 1
Arkansas Ave./ Clark Blvd. Reconstruction
San Eduardo Ave. / Sanchez St. Reconstruction
Market/Bartlett Intersection Reconstruction
CDBG Sidewalks Projects (25 thru 30)

Highlighted projects assigned to Public Works for 2004-05 are the following:

Eastwood Park Phase 2
Cielito Lindo Blvd. Access
Villa del Sol Resurfacing (45 blocks)
Lyon St. Paving Project
McPherson Widening (Villa/Mahogany)
Shiloh/Orange Blossom Drainage and Paving
San Lorenzo Paving Project

City Wide Resurfacing Project
 McPherson Acres Drainage Improvements
 Chacon Creek Tributary Drainage Improvements
 Gale Street Drainage Improvements
 El Metro – Transit Sidewalks
 Ejido Sidewalks

2004-05 Projects Designed In-House

McPherson Widening – villa to Mahogany
 Farias Recreation Center Site Drainage Improvements
 DD Hachar Recreation Center Site Drainage Improvements
 Bridge 5 Concept Plans
 Eastwood Park Parking Lot Grade Modifications
 Lyon at Tilden Intersection Reconstruction
 Springfield Hillside Intersection Reconstruction
 Springfield at San Pedro Intersection Reconstruction
 Springfield at Ash Intersection Reconstruction
 Springfield at Mann Rd. Intersection Reconstruction
 Springfield (San Pedro – Olive) Curb Realignment and Sidewalk improvements
 Iturbide/San Agustin Parking Lot Conceptual
 Iturbide/Santa Ursula Parking Lot Conceptual
 El Metro = Transit Projects
 Ejido Sidewalks

Surveying Work

	10 Month Subtotal	12 Month Projected
Boundary Surveys	39	48
Construction Surveys	65	78
Street Closing Surveys	12	15
Misc. Surveys	42	50
Total	158	191

2004-2005 Infrastructure Improvements

178 Construction Projects	\$100,364,971
Prof. Service Contracts	\$ 8,312,448
Total Number of subdivisions	106
Total Sub. Improvements	\$ 53,387,278
Street Cut Permits Issued	3,442
Paving	915 Blocks
Sidewalks	797 Blocks
Storm Sewer	53,026 LF
Sanitary Sewer	210,232 LF
Water	223,400 LF
Lots (Subdivision)	4,186 Lots
Acres (Subdivisions)	1,263 Acres

Buildings

75,653 SF

Subdivision Growth

FY2000 – 73

FY2001 – 55

FY2002 – 56

FY2003 – 80

FY2004 – 113

FY2005 - 106

\$6.0 M Transit Sales Tax Projects Status

Bartlett/Saunders intersection – Prelim Plans. – pending Row Acq.

Calton Road Reconstruction

- San Francisco – San Dario: Complete P.W.

- Sta. Ursula – 800' West of San Bernardo: Award Feasibility Contract

Hillside/McPherson Intersection: Prelim. Plans/ Pending ROW Acq.

Market/Bartlett Intersection: Construction Contract Awarded

Sidewalk/Malinche Intersection: 100% P. W.

Santa Maria – Industrial to Del Mar: Plans 90%

Gustavus/Tapeyste Intersection: 100% P. W.

Springfield Intersections: P.W.

Hillside: 50%

San Pedro: 100%

Ash: 100%

Frost: 0%

Gustavus: 0%

Corpus Christi: 100%

Mann Road: 100%

San Eduardo-Sanchez: Construction Contract Awarded

McPherson Widening

Villa/Mahogany 2200 I.f. 30% P.W.

Mahogany – Shiloh: 0%

Bartlett Sandman-Hillside: Preliminary Plans, Pending ROW Acq.

Bus Bay US 83 @ Cielito Lindo: Deferred

Arkansas/Clark Interseciton: Construction Contract Awarded

Concord Sub. @ Hwy 359 Entrance: 80% PW

Bond 2005 – 2006 Projects

Maryland/Taylor Drainage Improvements

Flecha lane Drainage Improvements

Zacate Creek Upper Reaches Concrete Channelization

Goals & Objectives

To complete 2004-2005 Projects

To Implement 2005 – 2006 C. I. P's

**Public Works FY2004-2005
Accomplishments/Operations**

The following presentation was given by John Orfila, Public Works Director.

Projects Completed

Sidewalk Projects	8
Paving Projects	43
Drainage Improvements Projects	15
Curb & Gutter Projects	6
Volley Gutter Projects	5
Mic. Construction Projects	46
Total	123

Performance Measures

Street Paving Projects	187 Blocks
Storm Drainage Maintenance	1,348 Inlets
Creek Maintenance	156 Acres
Building Maintenance	1,450 Work Orders
Street Maintenance – Pro Patchers	10,921 Pot Holes
Street Cleaning – Sweepers	18,720 Lane/Miles
Right of way Maintenance	101 Miles
Branch Collection	6,485 Tons
Martingale Drainage Improvements	
Martingale Drainage Improvements	
Upper Zacate Creek Drainage Improvement	
Texas/Santa Clara (Tinaja Creek) Drainage Improvements	
Rancho Viejo Drainage Improvement	
Rancho Viejo Drainage Improvements	
Chacon Tributary Drainage Improvement	
Chacon Tributary Drainage Improvement	
Calle Del Norte Culverts	
Springfield/Mann Road Concrete Project	
Springfield/Mann Road Concrete Project	
Concord Hills Concrete Project	
Laredo Animal Shelter Concrete Project	
Malinche/Stewart Street Resurfacing Project	
Malinche/Stewart Street Resurfacing Project	
San Lorenzo Street Resurfacing Project	
Preston Street Resurfacing Project	
San Bernardo Street Resurfacing Project	
Lyon Street Resurfacing Project	
Esperanza Drive Street Resurfacing Project	
South Malinche Street Resurfacing Project	
Gustavus/Buena Vista Street Resurfacing Project	

Edgewood/Winrock Street Construction Project
4600 Springfield Sidewalk Project
3600 Juarez Sidewalk Project
South Ejido Sidewalk Project
Springfield/San Pedro Widening Project
McPherson Widening Project
Eastwood Park Project
Milmo/Piedra China Special Project
El Portal Industrial Park Sara/Gato
Unitec Industrial Park South Unitec/Carriers
Santa Maria/Zaragoza Parking Lot
Airport Viewing Area Parking Lot
Airport Long Term Parking Lot
Downtown Maintenance
Street Cleaning Sweeper
Street Maintenance Pro-Patcher
Laurel Street Speed Humps
Creek Maintenance
Right-of-Way Maintenance
Operation Clean-Up
Branch Collection
Curb Maintenance
Fire Station # 3 Building Rehabilitation
Emergency Response

F. Police Department funding and operations.

Agustin Dovalina, Police Chief, gave the following presentation:

Investigations
 Homicides
 Shootings

Laredo Police Department Budget Presentation

Mission Statement

It is the mission of the Laredo Police Department to enhance the quality of life in Laredo by establishing a partnership with the community in an effort to preserve life,
protect property, and enforce the law.

Uniform Services

Accident Reconstruction
Report Writing

Support Services
S.W.A.T.
Bomb Unit

Community Services
Community Relations Unit
1,300 Laredo Area Children received toys at Christmas from the Blue Santa

911 Dispatch Center

New Department Advances

Establish of first ever Laredo Bomb Unit
Continued issuance of high powered weapons, lighter ballistic vests, and higher retention holsters to all of our police officers.
Further expansion of crime intelligence gathering capabilities.

Police Department Outlook

The acquisition of Digital Trucking and modernization of our communication system.

To receive 2.4 million dollars from state grants for Digital Trucking system.
Increase Sworn Personnel to meet Laredo's growing needs.

Performance Measures

Traffic Citations

2003-2004	93,316
2004-2005	95,526

Violent/Property Crime

2002

Violent Crime	1,107
Property Crime	11,771

2003

Violent Crime	1,360
Property Crime	13,772

2004

Violent Crime	1,087
Property Crime	15,458

Statistics are from the Uniform Crime Report of 2004

Emergency/Non-Emergency Calls

	2001	2002	2003	2004
Emergency	111,810	124,068	118,153	111,923
Non-Emergency	355,742	310,483	313,200	307,748

Arrests

2002	7,137
2003	8,432
2004	7,678

Murder Rate

2001	9
2002	7
2003	29
2004	15
2005	15 (As of August 2, 2005)

Laredo Police Officers

Laredo's Population – 201,139
Number of Officers – 410 (FTE)
Laredo's Officers per one Thousand population – 2.0
Recommended National Standard Officer per Thousand Population – 2.3

Motion to adjourn.

Moved: Cm. Agredano

Second: Cm. Amaya

For: 8

Against: 0

Abstain:

0

G. Fire Department funding and operations, including Fire Prevention and Suppression, EMS & ambulance service, and the Laredo International Fire

and

Law Enforcement Training Facility.

Fire Chief Sosa gave the following presentation:

Major Accomplishments fiscal year 2004-2005

Ground Breaking and construction initiated for Fire Station # 14 Cielito Lindo. Completion slate for late November.

Replaced Fire Engine # 9 on Mines Road.
 Remodeled and expanded the Airport Fire Station.
 Received a new ambulance for Fire Station # 9.
 Ordered a new ambulance for Fire Station # 14.
 Negotiated and finalized training center contract with TEEXS.
 Activated Aerial Truck # 3 at Fire Station # 12, Bob Bullock Loop.
 Revised and implemented standard operating procedures for all civilians.

Significant Performance Measures

EMS Responses

01/02	15,575
02/03	15,419
03/04	16,734
04/05	17,500 (estimated)
05/06	18,500 (projected)

Total patients

01/02	19,727
02/03	20,529
03/04	19,271
04/05	21,900 (estimated)
05/06	22,700 (projected)

Fire Responses

	EMS	FIRE
01/02	5,721	9,837
02/03	5,278	10,949
03/04	5,218	11,543
04/05	5,974	13,662 (Estimated)
05/06	6,300	14,200 (Projected)

Hazardous Materials Emergencies

01/02	15	
02/03	10	
03/04	9	
04/05	5	Estimated
05/06	5	Projected

Fire Inspections

	02/03	03/04	04/05	05/06
Fire inspections	3300	2,385	2,196	2,500
Fire Investigation	224	203	224	200

Plat/Plan Reviews	344	675	628	770
-------------------	-----	-----	-----	-----

Laredo Int'l Fire/Law Enforcement Training Center

Due to regulation and standard a set forth by the Texas Commission on Fire Protection and the Texas Department of health, an instructor/student ratio of (1:10) must be observed at all times.

To comply with these regulations the Fire Department must utilize both in house and international training staff members to conduct mandatory early continuing education classes in multiple fire service disciplines.

Revenues: International Training (Fee schedule) \$100,000
 College Revenue (Continuing Ed) – Inactive
 TEEEX Cooperative Agreement - \$49,000

Mandatory Continuing Education:

Fire Suppression	24 Hours
EMS	40 Hours
Hazmat	20 Hours
Fire Prevention	20 Hours
ARFF	44 Hours
Arson Investigators	20 Hours

Cadet Recruit Training

1,917 Hours of Training

Progress Report for the International Training Facility

01/02	18,716.00
02/03	161,790.00
03/04	111,315.00
04/05	143,000.00 (Estimated)
05/06	143,000.00 (projected)

Training Impact Fees

The Training Center has helped the Laredo Fire Department in saving monies for the city by conducting out own in-house training sessions for our personnel.

ARFF live burns @ DFW:	\$32,035
ARFF CE Training @ DFW	\$16,500
Fire Suppression CE (20 hours)	\$42,875
Hazmat CE Training (20 hours) \$	6,250
Texas A & M Fire Academy	\$133,876

Fire Suppression Training Total Savings Cost \$221,535

Progress Report for Fire & EMS Grants

	Fire	EMS
02-03	157,000	18,197.00
03/04	1.2 Million	18,784.00
04/05	1.4 Million	15,062.25
05/06	1.1 Million	42,000.00

Personnel History

Laredo Fire Department Personnel (Uniformed)

99/00	259
00/01	271
01/02	278
02/03	332
03/04	332
04/05	333
05/06	333

Laredo Fire Department personnel (Civilians)

97/98	6
98/99	6
99/00	6
01/02	8
02/03	8
03/04	8
04/05	8
05/06	8

Major programs proposed for FY05-06

Completion of the Cielito Lindo Fire Station, Sta. # 14
Activate Engine # 14 (Fire Pumper)
Activate RQ # RQ # 9114 (MICU Ambulance)

Motion to leave additional funds in the Fire Department for future purchases in case there are monies available from the contract between the Fire Department and Webb County.

Moved: Mayor Pro Tem Valdez

Second: Cm. Belmares

For: 8

Against: 0

Abstain:

0

H. Solid Waste Department funding and operations including sanitation and land fill operations.

Mission Statement:

Maintain and promote a clean city through waste reduction and proper disposal.

Number of Households – Refuse Collection

2000 – 2001	43,498
2001-2002	44,514
2002-2003	45,421
2003-2004	46,874
2004-2005	49,977

Transition to Automation

Route to Improvements (Reduced from 31 to 24)

Transition to Automation

Route improvements (reduced from 31 to 34)

Zip code system for pickup
Recycling and lawn clipping crews
GPS Tracking

119,000 Pounds of recycling in Blue Bags collected per week in 2004
Over 10,000 lawn clipping bags are collected each week.

The GPS Truck Route History will help make trucks fuel efficient.

Dramatic Safety Improvement**Solid Waste Department Workers Comp Cases by Year**

00/01	67 Cases	\$291,074
01/02	36 Cases	\$282,670
02/03	54 Cases	\$284,141
03/04	33 Cases	\$128,879
04/05	15 Cases	\$87,022

Reduction in Refuse Collector Positions

01-02	87
02-03	84
03-04	79
04-05	62
05-06	56

Landfill Operations

Passed TCEQ Inspection on July 12 & 13, 2005
 Processed over 344,700 Tons
 Served over 116,500 Customers

Landfill Waste Processed by Year

2001 268,148 tons
 2002 320,820 tons
 2003 324,023 tons
 2004 344,769 tons
 2005 379,246 tons

Working Face Disposal Operations

Leachate Management
 Methane Gas Management
 Posi-Shell Used as alternate daily cover and slope erosion control
 White Goods Recycling
 Used Tire Collection
 Yard Waste and Branch Recycling

2005-2006 Major Projects

Complete Stormwater Perimeter Channels Surrounding Landfill
 Continue Methane Gas Mitigation
 Construct Composting Facility
 Perform Complete Survey and Site Life Study
 Begin Construction on Cell No. 17
 Construct Citizen Drop-Off Center

Citizens Drop Off Center Concept

Solid Waste Department Functions

Residential and Business Refuse
 Downtown Trash (Store and Pedestrian)
 Recycling Blue Bags – Residential and Business
 Yard Waste (Bush and lawn clippings)
 Used Oil & Filters
 Dead Animals on Public Right of Way
 Tires at Special Collection Events

Recyclables Collected

		2002	2003	2
004				
Collected	Blue Bag Tonnage	3854	2989	3095
Sale	Recycled materials Processed for	922	1596	1718

Recycle Materials Land filled/Trash 2926 1393 1376

Monthly Initiatives to Promote Recycling

Contests – Earth Day Posters, Aluminum cans
Collection events
Recycling presentations
Arts and Craft recycling demonstrations
Recycling Presentations at schools
Recycling Presentations at Recreation Centers
Contest among the Recreation Centers
Library Arts and Craft Demonstrations with Recyclables
Phone Book Drives

Solid Waste Department Community Outreach Events

Cash for Tires
Distribution of Cans
Hazardous Material Events
Annual Paisano Rest-stop Event
Collection of Christmas Trees
Used Antifreeze, Appliance and used Oil Recycling Event
Washington’s Birthday Parade Events
The Jamboozie Event
Branch Clean-Up collection
Home and Garden show
Dia de los Ninos
Avenida San Bernardo Event
Seven Flags – Seven Culture Festival
Distribution of Flyers for Water and Recycling Pick-up changes

I. Traffic Department funding and operations.

Roberto Murillo, Traffic Director gave the following report:

Mission Statement:

To effectively administer the maintenance and operation activities of the Traffic Safety Department ensuring that all traffic safety related citizen concerns are carefully analyzed and addressed in a timely manner and that all traffic control devices throughout the City are property maintained to minimize accident risks to vehicles and pedestrians.

Traffic Safety Department:

General Fund 101

2610 Traffic Administration
2611 Engineering

2613 Signals
 2614 Signs
 2622 Markings
 2650 Street Lighting

Traffic Safety Department

Major Maintenance Responsibilities:

225 Traffic Signals
 110 School Flashing Beacons
 23 Intersection Flashing Beacons
 700,000 Linear Ft. Pavement Markings
 650 Crosswalks and RR X-ings

Other Major Responsibilities:

Oversee speed hump installation program
 Develop and implement traffic signal timing programs
 Conduct traffic signal and traffic sign studies
 Design and install new and upgraded traffic signals
 Administer the operation and maintenance of over 9,500 street lights citywide
 Design and implement pavement markings and traffic sign plans
 Review road construction and subdivision plans
 Oversee the utility Coordination Committee

Major Projects FY04-05

District VI	McPherson Road/Sterling Loop	completed
District II	Saunders/Paul Young Driveway	75% Complete
District VI	Del Mar Blvd/Winfield-Alexander	95% Complete
District VI	McPherson Rd./Country Club	10% Complete
District III/IV	Corpus Christi/Meadow – Seymour – Cedar	60% Complete
District IV	Springfield Ave./Clark – Gustavus	40% Complete
All Districts	Speed Hump Installations – 17 Inquiries, 14 locations studied, 9 qualified	

All Districts Traffic Signal Mast Arm – Street Name Sign Replacement

ITS – Intelligent Transportation System

ITS Master Plan for the City of Laredo completed January 2005. Added six traffic signals to the central computer traffic control system. Installed two wireless cameras for traffic surveillance.

Proposed Projects

Traffic Signal (Wood pole to Steel Pole) Upgrades (3 Intersections) \$150,000

Traffic Signal Controller/Cabinet upgrades (Six Intersections) 100,000
Initiate ITS Project Implementation

J. Health Department funding and operations.

Doctor Gonzalez presented the following video:

Video Segment of Participant saying “Thanks for the services of the Health Department.” For more than 60 years, the City of Laredo Health Department has been

the leader in the prevention of disease, the improvement of health status, the prolonging of life, and the promotion of conditions conducive healthful living.

The Health Departments divisions and programs focus on the prevention of diseases through education and direct community involvement. Our staff consists of over 200 experts in their fields who serve their families and their friends on a daily basis.

Why Health Department Services are important to them.

The Preventive Health Divisions Immunizations, Tuberculosis Elimination, and HIV/AIDS Prevention Programs are at the front line of issues concerning preventable diseases.

The Adults and Children Immunization Program provides age appropriate immunizations to city and county residents to prevent vaccine preventable diseases. For the past two years, this program has achieved 100% coverage in children 12 – 35 months of age as per the Department of State Health Service’s CASA survey. The Adult Immunizations program provides Flu and Pneumonia preventive vaccinations to eligible adults as well as basic immunizations of tetanus and measles. Low cost quality care has always been the characteristic of the Health Department.

The Tuberculosis Elimination Program works to reduce the incidence of Tuberculosis among the residents of “Los Dos Laredos”. The rate of TB along the Texas-Mexico Border is three times that of the rest of the state.

The HIV/AIDS program is comprised of several components which carry out the functions of educational counseling and/or treatment of this infection.

Direct patient care is provided through the Patient Care Division’s Dental health Services, Perinatal Care, Well child, Family Planning Clinic, and the La Familia Primary Care Services.

The Dental Health Clinic provides comprehensive dental health services to indigent children from 4 to 18 years of age with a focus on preventive dentistry and education. New this year is the dental clinic for adults. This new service will also focus on preventive dentistry and education.

Dr. Trevino "Talking about patients in need" The Well-child Clinic provides assessments and developmental screenings for any eligible child from birth to the age of 21. The Family Planning Clinic provides quality medical/health services to women of childbearing age while assisting in planning pregnancies.

The La Familia Primary Care Service offers comprehensive primary care and preventive Health services to patients with diabetes, high cholesterol, and high blood pressure.

LAB Services

Working behind the scenes to provide the data necessary to combat preventable disease, the CLHD's Laboratory has successfully participated in several proficiency testing program, such as the American Association of Bioanalysts, Bayer Urinalysis Performance Check Program and Lab Proficiency EPA Performance Testing Program for water microbiology testing.

Emergency preparedness is a priority for the laboratory. Renovations are underway to accommodate new equipment that will pave the way for a Biosafety Level 3 Certification.

Laboratory services report an average of 11,400 tests performed per month. Clients are referred from providers such as Gateway Community Health Center and private physicians in both Laredo and Nuevo Laredo.

The laboratory perform proficiency testing in urine, chemistry, urine pregnancy syphilis serology, gram stain, urine cultures, and water bacteriology.

The largest in terms of caseload and manpower is the Nutrition Services Division. This division, through the Women, Infants, and Children Program, serves over 20,000 participants monthly. The WIC Program is designed to detect nutritionally "at risk" women, infants, and children and provide assistance to promote healthy lives.

In addition to basic WIC Services, the WIC Program sponsored its first Kids Summer Camp. The Camp provided nutrition education, healthy snack preparation, and physical activity for over 120 children ages 4 – 11.

The Healthy Learning Center is a new addition to the Nutrition Services Division. The center promotes healthy lifestyles through hands-on-cooking classes and nutrition education.

Perhaps the most visual of the Health Department divisions is the Environmental Health Services Division. This division is charged with protecting our environment in the areas of food sanitation, general sanitation, and rabies protection.

In Food Sanitation, sanitarians monitor 1,275 permanent and 600 temporary food service establishments. The division coordinates food handler and food service

manager certification program. Sanitarians also coordinate the inspection program for Septic Tanks, Subdivision Development, Tattoo and Body Piercing establishments.

In Animal Control, wardens are tasked with preventing rabies from spreading from our wild animal population into our domestic population. Wardens operate through the city and county capturing loose stray animals and enforce state pet vaccination laws. Animal Control Wardens, like sanitarians, inspectors, nurses, and preparedness staff respond to calls 24 hours a day.

Leading the way in prevention, the Public Health Education and Promotion Division works to implement, promote, and sustain community-based health education and health promotion activities.

The Buena Vida program provides a health awareness screening for the community which consists of a CHEM 24 blood test. This screening includes fasting glucoses, lipid profile, minerals, plus liver and kidney functions. About 500 persons per month go to the Buena Vida Clinic to be screened using the CHEM 24 blood test.

The Children's Health Insurance Program provides health insurance for children 0 – 18 years of age at a price that fits the family's budget. In addition to CHIP education, the "promotoras" also provide Medicaid orientation, facilitate enrollment, and provide health education on key public health services as well as provide information on how to access health care services. During 2004, 6,554 children from three counties were enrolled by the CHIP staff.

Working to better our community through preparedness for the unexpected, the Public Health Preparedness, and Epidemiology Division covers Webb, Jim Hogg, Zapata, and Duval counties. The mission of this Division is to detect public health threats as early as possible through widespread surveillance, to control the spread of harmful diseases, and to provide public health disease prevention strategies. This division has worked with fire, police, state, and federal agencies on both sides of the border to prepare our communities on how to respond to acts of terrorism.

Finally, the Office of Vital Statistics Program has received the exemplary 5 Star Vital Registration and excellence award from the Texas Department of Health seven years in a row.

So whether it is:
Public Health Preparedness and Epidemiology
Vital Statistics
Nutrition
Animal Control
Environmental Services
Health Education
Laboratory Services
Maternity Services

Immunizations
HIV/AIDS Prevention
Dental Services
La Familia Services
TB Elimination

The Health Department is here to serve you!

You have just seen an overview of your Health Department which meets its responsibility in disease control, wellness, and preparedness for current public health threats and plans for the future against new, and emerging diseases. Your health department partners and serves as a liaison with several providers locally, statewide and nationally to assure health care and health care access.

The Health Department funding sources are numerous. The major portion of our revenues 58% comes from the State and 26% is from general revenue and the rest comes from other sources. As in the past, with the City's support, no services have been eliminated. In the future, we will look to general revenue for additional support.

A comparison for use of both General revenue and State/grant funds show the majority of general revenue supports Environmental/Food inspectors, animal control, laboratory, and patient care as well as support operations.

Our Operational Budget indicates a steady increase since FY 2003, and it also indicates a proportionate increase in the General Fund transfer in.

Public Health and, in turn, the Health Department have many health challenges which we prepare to train and plan for. This year the Health Department developed a strategic plan to assure we are ready to meet our current and future challenges through specific objectives and activities.

The City of Laredo Health Department's strengths and opportunities are evident in the procedures of "best practice" models, new initiatives, disease investigations and partnerships for research.

As in the past, the Health Department continues to work in collaboration with our sister city on various joint health issues which we address through binational cooperation of the Los Dos Laredo Binational Council and by hosting Binational meetings such as United States Mexico Border Health Association (USMBHA) annual meeting.

Your Health Department is being proactive and innovative in seeking resolutions to our many challenges. Some of our stellar efforts are our National Institute of Health partnership, WIC's Children's Summer Camp Nutrify, and our new Healthy Learning Center which is used for nutritional food class preparation.

Public Health Structure

Where our Funds come from: FY06 Revenues

DSHS Grants
Fund
Other Governments

DSHS/Clinic Fees
Services Fees

City General
Inkind (LISD)

Health Challenges

Chronic Diseases/Tuberculosis
West Nile & Dengue Fever
Lead
Environmental/Occupational Exposures
Children: Asthma, Poisoning, Lead, Sanitation
Women: Dose Response
Occupational: Industrial & Agricultural
Biological/Chemical Threats

Strengths & Opportunities

Surveillance and Reporting
Prompt Intervention by Highly Trained Staff
Appropriate Equipment, Diagnostic, and Laboratory
Planning and Simulations
Research and Solutions
Partnerships

Los Dos Laredos Binational Council

Obesity, Cardiovascular Disease and Diabetes
Tuberculosis, HIV/AIDS and Hepatitis B & C
Emerging diseases
Environmental Health and Vector Control
Bioterrorism and Preparedness
Adolescent health & Maternal Child health

K. Airport Department funding and operations.

Jose Flores, Airport Director, gave the following presentation:

2000	
2001	Down by 8%
2002	Up by 8%
2003	Down by 1%
2004	Up by 10%
2005	Up by 18% (Estimated)

Air Cargo Activity – Gross Landed Weight (GLW) in Pounds

2001	Down by 51%
2002	Up by 22%

2003	Up by 4%
2004	Up by 35%
2005	Up by 15% (estimate)
2006	Up by 15% (estimate)

Highlights:

Fed Ex upgrade to Airbus 310
DHL upgrade to DC-9
La Ventures – New Cargo Facility
UPS

Center. Advancing Mayor's and Council's Strategic Plan to Develop a Regional Medical

Public Land Sale – Ernest Health, Inc. 34,730 Sq. Ft ROW

Gateway Community Health Center, Inc.

Projects Completed in FY 2005

Airport Rescue Firefighting Facility Station No. 6

Improvements include:

New roof
Enlarged bay doors
New training room
ETC.

Funding

Local:	\$58,060
Federal:	\$409,195
Total:	\$467,255

Passenger Terminal Landscaping Project

Landscaping project consisted of planting 134 Live Oak trees, 213 Crape Myrtles, 40 Wild Olive trees on ground immediately in front of the passenger terminal.

Funding:

Local:	\$195,370
Federal:	\$ 0
Total:	\$195,370

Baggage Cart System

The Baggage Cart System was implemented in March 2005, allowing customers to rent a Baggage cart for \$2 and receiving a reward for return of \$0.50.

Aircraft Viewing Area

Improvements include:
Paved parking lot
Security lighting
FM Transmitter – FM 89.5
Relocated Fence

Funding
Local: \$24,600
Federal: -0-
Total: \$23,600

Rehab Taxiway G

Improvements include a 50' Wide x 1,200' long section replaced asphalt surface with 6" cement treated base and 15" of Portland Concrete.

Funding:
Local: \$ 79,387
Federal: \$714,480
Total: \$793,867

Rehab Taxiway A

Improvements include 50' wide x 3,000' long section replaced asphalt surface with 6" cement treated base and 15" of Portland concrete.

Funding:
Local: \$ 63,158
Federal \$1,200,000
Total \$1,263,158

Airport Access Road

Improvements include 4.6 miles of access road along the inside perimeter of the airport.

Funding:
Local: \$123,492
Federal: \$1,111,429
Total: \$1,234,921

Automated Weather Sensors System

AWSS automatically collects, measures, processes, and broadcast local weather conditions and runs 24/7 and can be accessed by dialing (956) 712-8640.

Funding:
Local: \$-0-
Federal: \$600,000
Total: \$600,000

Precision Approach Path Indicator (PAPI)

The PAPI provides the pilot with a safe and accurate glide slope on final approach to the runway.

Funding:

Local: -0-
Federal: \$160,000
Total: \$160,000

Completed Projects – Funding Summary:

Local	Federal	Total
543,067	4,195,104	4,738,171

Rehab Taxiway D

Improvements include 50' wide x 2,000' long section replaced asphalt surface with 6" cement treated base & 15" of Portland concrete.

Funding:

Local: \$1124,140
Federal: \$2,358,662
Total: \$2,482,802

Rehab Portion of G. A. Apron (Phase I)

Improvements include reconstruct a portion (400' x 450') of the vintage 1943 General Aviation Apron with 6" inch cement treated base & 15" inches of Portland concrete.

Funding:

Local: \$110,241
Federal: \$2,094,580
Total: \$2,204,821

Rehab Portion of Runway 17R

Improvements include reconstruct approximately 150' wide x 1,900' long replaced the asphalt surface with 6" cement treated base & 15" Portland Concrete.

Funding:

Local:	\$	\$185,757
Federal	\$	\$2,529,379
Total:	\$	3,715,136

Rehab Taxiway B

Improvements include 50' wide x 550' long section replaced asphalt surface with 6" cement treated base & 15" of Portland concrete.

Funding:

Local:	\$	35,309
Federal:	\$	670,880
Total:	\$	706,189

Nose Tether for Airbus 310

The Nose Tether consist of a thick slab of concrete with an anchor to weight down the front (Nose) of the Airbus 310 aircraft while aircraft is being loaded and off-loaded.

Funding:

Local:	\$	31,404
Federal:	\$	-0-
Total:	\$	31,404

Demolition Project

Asbestos abatement and demolition of 11 buildings including the former LPD Building.

Funding:

Local:	\$	547,310
Federal	\$	-0-
Total:	\$	547,310

Engineering Materials Arresting System (EMAS)

Improvements include materials placed at end of runway 35L (Approximately 363' long x 170' wide) that will predictably and reliably crush under the weight of an aircraft traveling off the runway and bringing the aircraft to a safe stop within the confines of the overrun area.

Funding:

Local: \$265,000
 Federal: \$5,035,000
 Total: \$5,300,000

Ongoing Projects – Funding Summary:

Total	Local	Federal	Total
	\$1,299,161	\$13,688,501	\$14,987,662

Projects FY05-06

Land acquisition

- RPZ
- Development
- Compatibility

Phase 2 of NE Cargo Apron

Phase 2 Rehab of GA Apron

Construct Federal Inspection Service Facility for GA and Air Cargo
 Environmental Assessment

- Runway 17L Extension
- New ILS

FAR Part 150 Noise Abatement

Complete Airport Master Plan

Complete FAR part 150 Noise Study Update

60,000 Square foot Air Cargo warehouse by LA Ventures

Landing Fees

Item	Current Fees	Proposed Fees	Projected
Landing Fees	\$0.60 Signatory 0.90 Non-Signatory	\$0.75 \$0.90 No Change	\$70,000
		\$1.20 Non-Signatory	\$50,000

Landing Fees

Airport	Signatory	Non-Signatory
McAllen	\$0.90	\$0.80
Harlingen	\$0.76	\$0.92
Corpus Christi	\$1.22	\$1.53
San Antonio	\$1.09	\$1.09
El Paso	\$1.39	\$1.74
Brownsville	\$0.52	\$0.68

Fuel Flow Fees

Fees	Item	Current Fees	Proposed
	Projected		

Fee	Fuel Flowage \$0.055/gallon	\$0.06/gallon	\$35,000
-----	--------------------------------	---------------	----------

Airport McAllen Harlingen Corpus Christi San Antonio El Paso Brownsville	Fuel Flow Fees \$0.0600 \$0.0400 \$0.0625 \$0.0500 \$0.0600 \$0.0600
--	--

Passenger Facility Charge

Fees	Item Projected	Current Fees	Proposed
	Pax Facility	\$3.00	\$4.50 \$140,000
	Airport Corpus Christi Brownsville	PAX Facility Change \$4.50 \$4.50	

Motion to authorize the City Manager to implement new landing fees, fuel flow fees, and a passenger facility charge.

Moved: Cm. Garcia

Second: Mayor Pro Tem Valdez

For: 7
0

Against: 1

Abstain:

Cm. Galo

L. Transit/El Metro funding and operations, including capital improvements.

Ron Moore, General Manager, gave the following report:

Mission Statement: To provide a safe, reliable, cost effective, efficient public transportation system that meets the changing needs of a growing community.

El Metro Fleet

Fixed Route

- (16) 1992 Diesel engines
- (14) 1997 CNG engines
- (8) 1998 CNG engine
- (3) 2000 CNG engine
- (6) 2003 CNG engine

- (1) 1996 Diesel Trolley

(1) 1998 Diesel Trolley

(18) 2002 Diesel vans

Statistical Information

Did you Know???

El Metro....

Serves almost 4 million passengers annually

Has 22 Fixed Routes

Covers 1,830,000 annual miles

Has over 1,200 bus stops throughout City

Facility maintenance	12
Administrative	20
Drivers	116
Mechanics/Service Person, 24	
Supervisors	15

187 Total Employees

Fixed Route Ridership

FY'02	3.18
FY'03	3.21
FY'04	3.66
FY'05	3.82
FY'06	3.94

Fixed Route Demography Breakdown

Free	26.76%
Students	0.09%
Elderly & Disabled	5.70%
Children	2.89%
Adults	58.309%

* Free consists of Elderly/Disables (off peak hours), Children under age of 5, transfers, and employees/family members.

Lift ParaTransit Ridership

FY02	48,100
FY03	48,263
FY04	51,965
FY05	51,989

FY06 52,000

Fixed Route Operations

Passenger Revenues

(Fixed-Route Program)

(In millions)

FY02	\$2.20
FY03	\$1.94
FY04	\$2.41
FY05	\$2.45
FY06	\$2.48

Operating Expenses Fixed-Route Program In Millions

FY02	\$ 7.20
FY03	\$ 7.91
FY04	\$ 8.80
FY05	\$ 9.24
FY06	\$10.21

EI Lift Paratransit Operations

Passenger Revenues (EI Lift Van Program)

FY02	\$29,593
FY03	\$30,578
FY04	\$30,168
FY05	\$30,292
FY06	\$30,316

Operating Expenses EI Lift Van Program (In millions)

FY02	\$2.00
FY03	\$1.89
FY04	\$1.51
FY05	\$1.57
FY06	\$1.72

Contribution of Expenses

Contractual Svcs.	(\$1,400,478)	12%
Other	(70,000)	1%
Personnel	(8,631,492)	7%
Materials & Supplies	(1,835,046)	15%

Division Categories

Maintenance	(\$3,097,488)	26%
Administration	(\$1,286,547)	11%
Operations	(\$7,553,181)	63%

Operational Categories

ParaTransit	11%
Administration/Other	15%
Fixed Route	74%

Accomplishments

Will construct three blocks of sidewalks per district in all eight districts
 Constructing bus pullouts at McPherson @ Wyoming and Del Mar @ Country Club
 Continuance of street improvements on existing bus routes using 2004 C. O. proceeds.

- Concord Hills
- Mann/Springfield

Continued success with advertising contracts. Advertising revenues have increased more than 115% prior to bus wrap contracts.

Implemented New Transit Watch Program

When it comes to our safety we can always use an extra pair of eyes. Look Around and Be aware. If something does not look right, let us know.

Personnel Issues

Reduced worker's compensation claims by 60% from 33 in FY04 to 13 in

FY05.

Reduced overtime by more than 20% from the previous fiscal year.

Capital Projects FY2006

- (7) 35ft CNG engine buses (\$2 million) Expected delivery by end of year.
- Bus Maintenance and Operations Facility (\$7.5 million in federal earmarks)
- Bus Shelters (\$25,000)
- Continue working on projects using 2004 C. O. proceeds (McPherson Widening)

Motion to adjourn. 10:16 p.m.

Moved: Cm. Rendon

Second: Mayor Pro Tempore Valdez

For: 8

Against: 0

Abstain:

0

M. Bridge Department funding and operations.

Revenue Comparisons

Revenue Comparison

Budget to Actual as of July 31, 2005.

Budget	Actual
\$28,334,857	\$27,628,421

End of Year Budget to Actual Revenue Comparison

FY2004-2005 Budget	Estimated
\$33,944,977	\$33,154,105

8 Year Revenue Comparison

1998	\$21,917,138
1999	\$26,147,205
2000	\$28,748,477
2001	\$28,547,940
2002	\$31,363,301
2003	\$32,437,506
2004	\$33,157,416
2005	\$33,154,105

Revenue Comparisons

FY03-04	\$33,157,416
FY04-05	\$33,154,105
FY05-06	\$38,578,021 *

Includes the proposed .50 per axle rate increase for Non-Commercial of \$4,753,030

Non-Commercial AVI Usage

Non-Commercial Daily Traffic Bridge I & II	19,000
Non-Commercial Daily AVI Usage	7.4%

Traffic comparisons

Commercial

FY02-03	1,296,851	
FY03-04	1,451,928	
FY04-05	1,481,607	
FY04-05	1,472,831	(Estimated)
FY05-06	1,487,560	(Projected)

Non-Commercial

FY02-03	7,009,912
FY03-04	7,025,725
FY04-05	6,789,944
FY05-06	6,789,944

Pedestrian

FY02-03	4,028,299
FY03-04	4,133,170
FY04-05	4,030,951
FY05-06	4,030,951

AVI Status Report

AVI Tag Analysis as of July 2005

Commercial Tags	60%
Non-Commercial Tags	40%

Present & Future Bridge Projects

El Portal

42% Complete	Total Project Cost \$20,000,000
Santa Ursula Connector	Total Project Cost \$5,000,000
Colombia Solidarity Bridge	Total Cost \$3,000,000
El Portal Retail Space Contract	32,542 sq. ft.
Bridge II Widening & Senti Lane	Total Cost \$1,200,000
AVI Tag Upgrade with Interoperable System	
Total Project Cost	\$1,200,000

Allegro Tag	\$35.00
Sticker Tag	\$ 9.00

Motion to authorize an increase in the bridge toll rate schedule for non-commercial traffic not utilizing the Automatic Vehicle Identification System (A.V.I.) or Colombia Solidarity Bridge.

Moved: Cm. Rendon

Second: Cm. Belmares

For: 8
0

Against: 0

Abstain:

N. Environmental Services Department funding and operations, including NPDES

And Hazmat operations.

Riazul Mia, P. E., Environment Director, gave the following presentation:

Mission Statement: To provide a better quality of life by promoting a healthy and safer environment through community involvement and education as well as to protect the natural resources from environmental degradation for the citizens of Laredo by ensuring compliance with the federal, state, and local environmental laws.

Challenges in Laredo

- Illegal dumping
- Litter
- Inadequate drainage
- Compliance with federal/state laws
- Traditional construction
- Lack of enforcement by state/federal
- International community
- Local ordinances
- Lack of awareness about environment

- Storm Water Management
- NPDES/TPDES Permit Compliance
- Water Quality Monitoring
- Ordinance Enforcement
- Inlet/Manhole Cleaning
- Environmental Education
- Hazmat Permit/Inspection
- Collection of Haz-Waste
- E-Waste Collection
- GIS
- Keep Laredo Beautiful

Environmental Complaints Investigation

1995	120
1996	150
1997	140
1998	200
1999	352
2000	350
2001	569
2002	932
2003	808
2004	1896

Inlet/manhole cleaning

Yearly Reports

	Inspections	Tons
2002	2111	237
2003	1205	174
2004	1182	141
2005	3360	175

E-Waste Collected

May 03	21,407	
October 03		41,145
May 04	56,217	
February 05	42,963	
May 05	50,472	
August 05	20,100	

CESQG Hazwaste Disposal Program

Total Hazardous Waste Total 221,270

- 39% Whses. With no Haz-Waste
- 10% Haz-Waste returned to provider
- 18% Haz-Waste left in Whses.
- 17% Haz-Waste disposed at CESQG Event
- 16% Haz-Waste disposed due to Enforcement

Departmental Education in Schools

- Childcare facilities
- Elementary Schools
- Secondary Schools
- Binational Effort
- Eco-TV Program (Public Access)
- Media Advertisements

We are looking for a few good kids to be ECO-DEPUTIES

- 2005 Environmental Excellence Award
- Chacon Creek Re-vegetation project
- Chacon Creek Restoration Project

Solids, Total Suspended (TSS)

2000-2001	39,984.79
2001-2002	28,849.69

2002-2003	27,419.11
2003-2004	24,622.27
2004-2005	7,147.01

Nitrogen, total Kjeldahl as N

2000-2001	270.61
2001-2002	157.16
2002-2003	88.55
2004-2005	71.03

Biochemical Oxygen Demand

2000-2001	4102.82
2001-2002	1058.96
2002-2003	1313.52
2003-2004	584.33
2004-2005	537.50

Water Quality

2000-2001	2.78
2001-2002	1.94
2002-2003	1.11
2003-2004	0.54
2004-2005	0.48

O. Parks & Recreation Department funding and operations, including Civic Center/Mercado operations.

Horacio De Leon, Jr., Parks Director, gave the following report:

To deliver services that enhance the quality of life of all citizens through recreational programming and effectively maintain and develop Laredo's park system.

Parks and Recreation Divisions

- Parks & Recreation Department
- Parks Administration
- Civic Center/Mercado
- Cemetery
- Recreational/Veterans/Aquatics
- Parks Maintenance
- Recreation Centers

Parks & Recreation Department Budget History

2001-2001	\$5,306,765
-----------	-------------

2002-2003	\$5,360,745	
2002-2004	\$6,046,072	
2004-2005	\$6,388,676	
2005-2006	\$6,657,715	*Proposed

Department Functions

Maintenance of 55 Parks or 592 Acres
 Maintenance of 4 Plazas
 Maintenance of 20 Little League Fields and Soft Ball Fields
 Maintenance and Operations of 6 Swimming pools
 Maintenance and Operation of Veterans Field
 Operation of Civic Center facilities
 Rental of Pavilions and Pools
 Operation of 7 Recreational Centers
 Operation of 8 Summer Program Sites
 Recreational Programming
 CIP Project Management
 Operation of City Cemetery

New Grounds Maintenance Areas FY 2001-05

Inner City Park	3.90 Acres
Mario Tijerina Park	3.89 Acres
El Cuatro Park	1.81 Acres
George Washington Park	.51 Acres
Sta. Rita Park	22.14 Acres
Loma Alta Park	6.50 Acres
Eistetter Park	3.50 Acres
Tree Farm	2.60 Acres
Zacate Creek Linear Park	12.00 Acres
Eastwood Park	4.16 Acres
Fa. Mc Naboe Babe Ruth Fields	6.00 Acres
Lafayette & Farias Spray Parks	.36 Acres
Farias Community Center	.50 Acres
Seven Flags Park	6.80 Acres

Total Additional Acreage - 74.67 Acres

Parks Department Then & Now

	2001	2005	Variance
Department Reorganization			
Personnel	120.6	159.28	38.68
Parkland acreage	348	590	+244
Rec. Centers	5	7	+2
Pools	5	6	+1
Splash Parks	0	2	+2

Limited Manpower & Equipment

Start of \$25 Million CIP's

Coming Attractions - \$26 Million – Proposed Bond Projects

North Central park:	05
Father McNaboe Phase II	05
Northwest Recreations Center	05 -07 -08
El Eden Recreation Center	06-07
Eastwoods	06
Slaughter Soccer Complex	06
Baseball Sports Complex	06
Chacon Improvements	07 – 09
Indian Sunset	07
Market Resurfacing	07
Vaquillas Regional Park	07 -09
River Vega Acquisition	08
Municipal Golf Course	09
Water Park	09

Parks Department

Impact on Operations

Challenges/Opportunities

Operations and Maintenance

Administration/Project Management

New Personnel

Financial Impact

Cooperative Partnerships

Effective Management

Department Efficiencies

- ü Joint Use Agreement LISD on Parks
- ü Interlocal Agreement with Webb County
- ü Environmental Maintenance Contract
- ü Civic Center and Library maintenance agreements
- ü \$ 3,885,612 current Grant Funds
- ü Parks and El Metro bus pass collaboration
- ü Parks Workforce more Efficient and Effective

P. 911 Regional Communications funding and operations including fleet management

And parking meters.

Jessica Hein gave the following presentation:

FY 2005-2006 Budget Workshop

- Parking
- Traffic Permits and Vehicles for Hire
- Fleet Management
- 9-1-1 Regional Administration

Parking

- Performance Measures
- Revenues
- Capital Improvements

Parking Enforcement Officer FTEs – Parking Tickets

FY03	7
FY04	7
FY05	7
FY06	7

% of Parking Citations Collected

FY03	– 28%
FY04	– 36%
FY05	– 41%
FY06	– 42%

Parking Revenues – Parking Tickets

FY03	– 228,002
FY04	– 250,357
FY05	– 275,000
FY06	– 280,000

Parking Revenues – Meter Collections

FY03	– 574,779
FY04	– 595,503
FY05	– 600,000
FY06	– 600,000

Parking Revenues – Parking Lots

FY03	– 526,800
FY04	– 571,586

FY05 – 599,579

FY06 – 611,570

Parking Lot Revenue Impacts

Closing of Bridge I Parking lot for El Portal construction

A reduction of 70 parking spaces

Partial closing of Riverfront Parking Lot for El Portal construction

A reduction of 140 parking spaces

Opening of Santa Maria/Zaragoza Parking Lot Phase I

An addition of 110 parking spaces

Capital improvements Proposed for FY 2005

Santa Maria/Zaragoza Parking Lot Phase II

Acquisition of four lots remaining

Additional 40 spaces to be constructed

Santa Ursula/Iturbide Parking Lot Shared parking with Bridge employees

Additional 20 spaces

Traffic Permits and Vehicles for Hire

Performance Measures and Revenues

Permits and Vehicles for Hire FTE's

FY03 – 3

FY04 – 3

FY05 – 3

FY06 – 3

Permits Issued

- Taxi Permits
- Taxi Driver's Licenses
- Oversize Permits
- Overload Permits
- Bridge Use Permits
- Escort Permits
- Escort Driver's Licenses
- Residential Parking Permits
 - Permanent Visitor Permits
 - Temporary Visitor Permits

Traffic Permit Revenues – Oversize and Overload

FY03

FY04

FY05

FY06

Overload	183,616	163,681	161,156	165,000
Oversize	158,821	151,805	154,996	155,000

Fleet Management

**Performance Measures
Utilities RFP**

Fleet – FTE History

FY02	FY03	FY04	FY05	FY06
47	43	43	43	43

Number of Unites in Fleet

FY03	FY04	FY05	FY06
1038	1133	1220	1250

Fleet Management – Personnel Requests

A Request for Proposal has been initialized by the Utilities Department for outsourcing of fleet management services for all units.

If Utilities fleet, then . . . Reclassification of vacant Automotive Mechanic I to Diesel Mechanic I (\$4,555)
Addition of one (1) Diesel Mechanic I (25,896)

9-1-1 Regional Administration

Program Overview
FY2004 and 2005 Accomplishments
FY2006 – 2007 Goals

9-1-1 Regional Statistics

Number of Counties:	4
Number of Incorporated Cities	5
Number of PSAPs in Plan	8
Population of Region:	275,222
Area (Sq. Miles) of Region:	6,713

Organizational Chart

Executive Assistant to the city Manager
9-1-1- Program Manager

0-1-1 Program Specialist
 9-1-1 Mapping and Database Maintenance Specialist
 Administrative Assistant I

9-1-1 Program Manager

- 9-1-1 Program Manager
 - Administer 9-1-1 Program for South Texas Region; supervise, plan, schedule, and assign work to subordinates; develop and implement the strategic plan; develop and monitor program and administrative budgets; negotiate and oversee Interlocal Agreements; serve as 9-1-1 Coordinator and represent region at meetings.
- 9-1-1 Program Specialist
 - Perform PSAP site visits; conduct quarterly monitoring; address technical problems; oversee equipment replacements; coordinate telco requests and repairs; assist in preparation of quarterly reports, interlocal agreements, strategic plan, etc
- 9-1-1 Mapping and Database Maintenance Specialist
 - Oversee database maintenance function of coordinators in Zapata, Starr, and Jim Hogg Counties
- Administrative Assistant I
 - Oversee training, public education, inventory, and contract management programs; serve as office manager and assistant to the 9-1-1 Program Manager

911 Program

- On June 6, 2005, the Commission on State Emergency Communications classified the City of Laredo’s 9-1-1 Administration Program for the South Texas Region as low risk—a two step jump from high risk the previous year.
- On July 21, 2005, CSEC approved the 2006-2010 Strategic Plan and approved funding for the next biennium (FY 2006, 2007)
 - Baseline budget for new proposed budget is \$1,124,461
 - An increase of \$263,444 each in 06/07 over 04/05.

	FY2006 – 2007	FY2006	FY2007
7	Administrative Budget		
	Personnel	\$137,240	\$147,38
	Fringe		
Benefits	\$49,379	\$53,030	
	Travel	\$10,309	\$10,309
	Training	\$4,400	\$4,400
	Dues and Subscriptions	\$690	\$690
	Communications and Postage	\$1,800	\$1,800
	Supplies	\$12,955	\$12,955
	Contract Services	\$-0-	\$-0-
	Building and Maintenance	\$18,220	\$18,200

Budget Total Administrative \$248,790
 \$234,993

- Level I
 - Network, Wireless, Database, Equipment Lease, Language Line, Equipment Maintenance
- Level II
 - Database Maintenance, MIS, Mapped ALI, PSAP Room Prep, Training, Public Education
- Level III
 - Network Diversity, PSAP Supplies, Ancillary Maintenance and Repairs
- Level IV
 - Use of Revenue (only applicable to PSAP’s in largest county)

Additional Charts are on file at the City Secretary’s Office.

Q. Planning Department funding and operations including building and planning operations.

Planning and Zoning Department

Departmental Overview

Permits Issued: 19,736
 Inspections Completed: 29,900
 Zone Cases Processed: 110
 Plat Applications: 235
 Citations Issued: 278

Personnel within City Manager’s Proposed Budget: ; Two Plans Examiners. One Code Inspector.

Summary of Valuations

Const. Category	Existing Valuation	National Standard	Proposed
Educational	\$73	\$125	\$88
Storage	\$38	\$56	\$46
Residential	\$48	\$85	\$58
Restaurant	\$62	\$98	\$74

Existing Permit Fee Schedule for Single Family Residential Based on a Valuation of \$48 per square foot

	1,500	2,083	3,125
San Antonio	\$356	\$ 523	\$ 586

McAllen	\$180	\$ 238	\$ 342
Brownsville	\$460	\$ 600	\$ 850
Corpus Christi	\$336	\$ 598	\$ 808
Lubbock	\$150	\$ 196	\$ 280
El Paso	\$746	\$1,446	\$1,796
Laredo	\$299	\$ 360	\$ 460
Mean	\$369	\$ 581	\$ 762

Proposed Permit Fee Schedule for Single Family Residential Based on a Valuation of \$58 per square foot

Building Size	Existing	Proposed	Deviation
1,500 sq. ft.	\$299	\$321	-\$47
2,083 sq. ft.	\$360	\$402	-\$179
3,125 sq. ft.	\$460	\$524	-\$302

Motion to direct staff to initiate the procedures to increase valuations by 20% for the determination of building permit fees.

Moved: Cm. Belmares

Second: Cm. Rendon

For: 8

Against: 0

Abstain:

0

R. Utilities Department funding and operations, including water and wastewater operations and capital improvements.

John Hatchel, Utilities Director, gave the following presentation:

Mission of the Utilities Department

Provide the community with safe drinking water, on demand, and in sufficient quantity; and to remove and dispose of wastewater and its by-products in an environmentally sound manner.

Major Accomplishments FY 2004-05

- Ø Calle Del Norte 12" Sanitary Sewer line.
- Ø Colonias Los Corralitos on FM 1472.
- Ø Unitec Wastewater Treatment Plant Permit amendment.
- Ø North Laredo WWTP Permit amendment.
- Ø Colonias Work Order # 5, Ground Storage Tank & Booster Station.
- Ø Colonias Work Order # 6, Elevated Storage Tank.
- Ø Bridge of Americas lift station relocation.
- Ø TxDOT Utilities Relocation Hwy 59 widening.
- Ø CIP Projects.

Major On-Going Projects

- Ø Colonias project on SH-359 & FM 1472.
- Ø Design of plant expansion for South Laredo WWT Plant.
- Ø Design of plant expansion for Unitec WWT Plant.
- Ø Chacon trunk line extension.
- Ø Santa Clara Wastewater line extension.
- Ø McPherson lift station relocation and expansion.
- Ø Effluent water reuse agreement.
- Ø TAMIU 2 million gallons elevated storage tank.
- Ø 18" Water Transmission Line MHOC to McPhearson.
- Ø 18" Water Transmission Line McPherson to TAMIU.
- Ø MHOC pump upgrade.

Colonias Groundbreaking December 7, 2004

Work Order No. 2 includes the construction of a water transmission line (approximately 28,000 linear feet) and booster pump station along and within FM1472 and FY 3338 right-of-way.

Performance Measures

Miles of Water Mains	626
Water Average Daily Production	33.5 MGD
Water Plant Capacity	65 MGD
Miles of Sanitary Sewer	424
Sewer Daily Average Treatment	17.8 MGD
Number of Sewer Treatment Plants	5
Maximum Capacity of Sewer	21 MGD
Number of Lift Stations	75

Water Accounts

2002	49,084
2003	50,735
2004	54,970
2005	54,466

Sewer Accounts

2002	47,035
2003	48,510
2004	49,581
2005	51,657

Water Rights

2002	45,679
2003	46,038

2004	46,043
2005	46,265

Water Rights Pending Transactions	Owner Presidio Valley Westbrook South	Municipal Ac/ft 2,000 1,600
A ac/ft – 325,000 gallong		

Metered Water Sales

FY01-02	\$13,443,764
FY02-03	\$13,347,952
FY03-04	\$13,625,863
FY04-05	\$13,786,558
FY05-06	\$14,062,289

Rainfall Statistics

FY00-01	20
FY01-02	18
FY02-03	25
FY03-04	31
FY04-05	13

Sewer Services Charges

FY01-02	\$11,769,991
FY02-03	\$12,654,358
FY03-04	\$12,269,179
FY04-05	\$12,645,664
FY05-06	\$12,898,576

**Water Capital Improvement Program
FY2005 – 2006**

1. TAMIU 2.0 MG EST	\$3,394,000
2. Transmission Line MHOC to McPherson	\$1,200,000
3. Transmission Line McPherson to TAMIU	\$1,650,000
4. Water Treatment Plant 5 MG Clearwell Installation	\$2,500,000
5. Replacement Filter Media 1 to 8 then all @ Jefferson	\$ 630,000
6. Filter to waste Modifications	\$ 400,000
7. Rehab Lower filters, media, valve	\$ 250,000
8. Old Raw Water intake	\$ 250,000

Capital Improvement Program FY 2005 – 06

1. North Laredo WWTP 2.9 MGD Expansion	\$1,650,000
--	-------------

2. Unitec Wastewater Treatment Plant	\$1,500,000
3. Wormser Ranch Trauck Line Extension	\$1,126,000
4. Santa Rita Interceptor	\$1,800,000
5. Link Ranch Extensions	\$ 542,459
6. South Laredo Wastewater Treatment Plant	\$ 450,000
7. Laredo – Columbia WWTP Expansion	\$ 300,000

S. Funding and operations of the Mayor and City Council Department, City Manager’s Department, Administrative Services Department, Budget Department, City Attorney’s Department, City Secretary’s Department, Community Development Department, Financial Services Department, Laredo Public Library, Municipal Court Department, MIS Department, Convention and Visitors Bureau Department, and Tax Department.

The Mayor thanked the tax payers for giving the Council the opportunity to hold the workshops which allowed them the opportunity to do great things for the community. She continued to thank the citizens for having confidence in the Council. She noted that each department head gave a great presentation and added that the City staff is well prepared.

Larry Dovalina, City Manager, gave the following report *“As we have said before, and I said at the beginning, at the very beginning... our success we owe to the community. We also owe to yourself Mayor, and the Council for putting the tools that we need in order to do the work. We understand that we have room for improvement. Some of the things that you have heard Department Directors talk about are technological advantages or advances that they want to see in order to bring that efficiency to the community. You have heard public safety, fire, police, traffic safety, talk about all the improvements that they are currently doing. The ear marks that are currently being received at both the state and federal level. You have talked about new programs that you have seen that are coming forward things such as 800 megahertz trunking and the opportunities that it represents for the community as a whole not just the city of Laredo but the Metro area as a whole. Earlier today we had a meeting with folks with the County where we were trying to explain to them what opportunities would be there for them should they wish to piggy back on to the system that we are currently looking at to where there is a saving to deal with the overall community because you don’t need to duplicate the effort that is there. You basically build a radio highway that has an opportunity to carry all the radio traffic of the communities for instance. So we are looking at ways to do things better, we are always looking at doing reanalysis of how we function and how we process and we believe that we have done or need to do some additional reorganization within the our organization as a whole. Within this current budget, we have listed an additional Assistant City Manager and we currently have a position as an Assistant City Manager that we are recruiting for. I expect to select and individual by next week for that current*

vacant position. I expect to select an additional Assistant City Manager in the first month of the fiscal year. We are looking at threats. You saw the Bridge Manager come up and indicate that we had some challenges. He showed you the difference between commercial and non commercial; the drops in the things that are occurring; and certainly the threats to the economics will be in the community. We believe that in some of those efforts we have been not strong enough, we have been weak, and we need to address those issues as well. We believe that closer supervision, in some particular departments and how they are aligned, will bring us better results. Better results than we had had in the past. As we do the re structuring, one of the areas that we want to make sure we outline and we enhance in the alignment that will occur, is that the position that we create in October will be for an Assistant City Manager in charge of economic and resource development. They will constantly be looking at ways to develop more resources and for the City and constantly looking at investors and other groups that come into the economy to do business and being able to align the departments that produce revenues that are tied to the enterprises that the city runs in placing them in one division in that particular area. The other Assistant City Manager would align all he departments that have quality of life issues. It will include all the departments that have a service that is lent or given to the community in order to enhance the quality of life that we are currently seeing. I think that it was very indicative when some of the folks came up and started suggesting that the Capital Improvement Plan that has been laid out before you that you as a Council and Mayor have adopted a five year plan that includes \$70 Million dollars worth of improvements over five years. That is something that we have not be able to do before and that includes \$26 million plus of Parks and Recreational activities that you are getting ready to do. Another additional amount of money that is related to drainage and not only drainage in the sense that you go out and buy a piece of land and all of the sudden you end up with a ditch but drainage in a since where you are conscientious of what it is that you are buying and conscientious of what you need to preserve but at the same time having the good sense to be able to have a dual purpose that we are not only serves as a drainage area but it also serves as a passive or inactive recreational space that you are able to do in the future. I know that I have spoke to several of you where I discussed visiting a city in Colorado recently and I was amazed that they have taken a tax within their budget in the sole purpose of the tax was to create clear space. Their issue was that they wanted to be able to see the mountains so what they did they went over board in one particular direction and bought 40 thousand acres around their city and basically strangled themselves in the process, I believe, economically. It was interesting enough to sit there and listen to the presentations that were done about that particular city because it is a lesson to be learned where you need to balance everything that you do and you need to balance the different activities that you control within the community in order to enhance the future of the community. The Deputy City Manager, in this particular organizational chart, will continue to administer the administrative services and the administrative functions of all the city departments. Primarily the ones that reside at the City Hall with several functions, one being Police still reporting directly to the Deputy City Manager and Fire still reporting directly to my office. All of the others will be realigned and there will also be evaluations and assessments of all the department directors and their functions and how they have functioned, and in

some instances, there may be some cross training that will occur at different levels in order to continue to more effectively and more efficiently continue the process and we will finalize the structure as it would be presented in your budget book and I will include it in your Friday packets. I know that for you Mayor and for some of the Council Member today this represents your last budget from staff and I want to make sure that I thank all of you that are here looking at your last budget for the fact that you have given staff the respect that you have for listening to some of the presentations because I think that what we end of doing by listening and showing respect is we end up respecting ourselves and I think that the progress that has been shown through your administration and through the administration of the different Council members that are completing the eight year terms that are testament to the things that you have shown as a Council and that you have shown as a Mayor where there has been a political stability and a political will to do the right thing. When we go to New York and we go to different areas and we talk to other people, the first thing that they ask is "Is there the political will to follow this program through"? I think that the testament is in all the projects that you saw presented tonight. Even some of the ones that we didn't present tonight because you know they are going to be done and they are in the process of being done and that is even a more exciting thing because you know that the effort that it took to put it on the table. The effort that it took to take the hits to make it happen and only you know. But your children and our children will be able to enjoy in the future."

VI. EXECUTIVE SESSION

The City Council hereby reserves the right to go into executive session at any time during this public meeting, if such is requested by the City Attorney or other legal counsel for the City, pursuant to his or her duty under Section 551.071(2) of the Government Code, to consult privately with his or her client on an item on the agenda, or on a matter arising out of such item.

VII. ADJOURNMENT

Motion to adjourn

8:26 p.m.

Moved: Cm. Agredano

Second: Mayor Pro Tempore Valdez

For: 8

Against:

Abstain:

0