

*Annual Operating Budget FY 22-23*

**CITY OF LAREDO, TX**





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Laredo  
Texas**

For the Fiscal Year Beginning

**October 01, 2021**

*Christopher P. Morill*

Executive Director

**City of Laredo**  
**Fiscal Year 2022-2023**  
**Budget Cover Page**

This budget has a decrease of .45370 in the property tax rate from last year’s tax rate. Although there was a decrease on the rate this year this budget will raise more revenues from property taxes than last year’s budget by an amount of \$7,326,783, which is a 7.66% increase from last year's budget. The property tax revenue to be raised from the new property added to the tax roll this year is \$2,447,636. **This additional amount is due entirely to increases in property tax valuations and new property added to the tax roll. The new tax rate is \$.570000.**

The members of City Council voted on the budget as follows:

**FOR:**

District I	Rudy Gonzalez, Jr.
District II	Vidal Rodriguez
District III	Mercurio Martinez, III
District IV	Alberto Torres, Jr.,
District V	Ruben Gutierrez, Jr.
District VI	Dr. Marte A. Martinez
District VII	Vanessa J. Perez
District VIII	Alyssa C. Cigarroa
Mayor	Pete Saenz

**AGAINST:**

None

**Property Tax Rate Comparison**

	<b>FY2022-2023</b>	<b>FY2021-2022</b>
Property Tax Rate:	\$0.570000/100	\$0.615370/100
Effective Maintenance & Operations Tax Rate:	\$0.449396/100	\$0.469421/100
Debt Rate:	\$0.120604/100	\$0.145949/100
No-New-Revenue Tax Rate:	\$0.543612/100	\$0.603870/100
Voter-Approval Tax Rate:	\$0.570738/100	\$0.630765/100

The total debt obligation for the City of Laredo secured by property taxes is \$164,135,909.

# CITY OF LAREDO ADMINISTRATIVE OFFICIALS

## Mayor Pete Saenz

Mayor Pete Saenz is a third-generation son of Laredo and graduated from St. Joseph's Academy and earned a Bachelor and Master's degrees in Animal Science and Range Management from Texas A&I University. He also earned a law degree from St. Mary's University School of Law.

Mayor Saenz has built a highly successful and distinguished law practice and has also worked for the U.S. Department of Agriculture as a Range Conservationist.

A devoted servant of the community, Mayor Saenz has served on numerous community boards and advisory committees, including president of the South Texas Food Bank and president of the Laredo Affordable Housing Corporation. Mayor Saenz was elected for twelve years to the LCC Board; four of which he served as Board President. He was instrumental in the planning and construction of the LCC South Campus.

Saenz retired from law in 2014 and felt called to serve his community in a different capacity. With a vision for progress, transparency and accountability, he was elected mayor of Laredo in November 2014 and is currently serving his second term. His priorities are building public trust, combating poverty, increasing public health, improving access to education and aiming to have Laredo be the largest trade port in the United States.”

Pete Saenz “New Voice; New Vision” agenda is focused on bringing trust and transparency to city government and bringing new industry and jobs to Laredo.

Mayor Saenz regularly meets and networks with elected officials from across the United States and other countries, as well as the business community to exchange ideas and practices. He has provided testimony to various state and federal committees and stakeholders on topics of international trade, security and immigration. He is currently a member of the Border Trade Advisory and Freight Advisory Committees of the Texas Department of Transportation, as well as a board member of the Border Trade Alliance and Past Texas Border Coalition (TBC) Chairman.

He is married to Minerva “Meva” Saenz. Together they have raised three children, all of whom earned degrees from institutions of higher learning, and are proud grandparents of five young grandchildren.



# City Council Members

**Rudy Gonzalez, Jr.**



**District I**

**Vidal Rodriguez**



**District II  
Mayor Pro Tempore**

**Mercurio Martinez, III**



**District II**

**Alberto Torres, Jr.**



**District IV**

**Ruben Gutierrez, Jr.**



**District V**

**Dr. Marte A. Martinez**



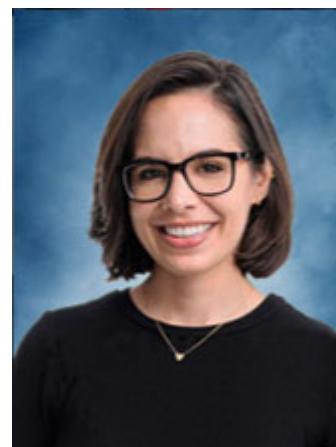
**District VI**

**Vanessa Perez**



**District VII**

**Alyssa Cigarroa**



**District VIII**

# City Staff

**Rosario C. Cabello**  
Interim City Manager

**Riazul I. Mia P.E.**  
Assistant City Manager

**Jesus Esparza, III**  
Interim Budget Director

**Jose Castillo**  
Interim Finance Director



## Budget Department

Soraya C. Garza  
Budget Analyst II

Jeanette Abril Mozqueda  
Budget Analyst I

Roberto Diaz, III  
Budget Analyst I

Karla E. Lozano  
Administrative Assistant I

# CITY OF LAREDO, TEXAS

## 2023 Annual Operating and Capital Budget

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# City Manager's Budget Message



August 10, 2022

## **Honorable Mayor, Members of the City Council and to the Citizens of Laredo:**

I am pleased to present a balanced adopted budget for Fiscal Year (FY) 2022-2023. This balanced budget reflects the city's response to the ongoing challenges we are facing. It also identifies funding to address the City Council's goals for the upcoming fiscal year.

The budget that is presented today is that of decisions with fiscal responsibility ensuring that we continue to provide basic and essential needs to our community. We started our budget process by meeting with most major departments. Many requests were presented, which meant, more money. Battling with the reliance of using Bridge revenues to offset General Fund operational costs was an area that we had to exercise.

We as a city are resilient. We have been through many triumphs for completed projects and accomplishments, as well as taken hits in areas where we know we need to improve. We have navigated through the COVID-19 pandemic and its aftershocks that have affected our local economy and our internal operations. We are in a better and stronger financial position than we were before. Our Bridge and Sales Tax revenues are getting stronger and are better than pre-pandemic numbers. Significant uncertainties remain where inflation is present and a recession is lingering; however, everyone including ourselves is paying premium prices for the goods, materials and services that we purchase.

Balancing the budget has been particularly challenging for the last two years. When the pandemic began in the first quarter of 2020, its financial impacts were unknown. An overview of projected revenues and related spending are discussed below.

The Fiscal Year 2022-2023 adopted budget focuses on the critical issues that continue to emerge since the pandemic such as in public health, housing programs, and job creation. We are fortunate to leverage federal and state assistance in forms of grants to allow for programs in these areas.

# City Manager's Budget Message

Some examples include:

The Health Department's management of over 47 programs and services to achieve health equity, regardless of social position or socially determined circumstances. This coming fiscal year the Health Department will receive 12 additional grants to support their programs! They are making healthcare proactive instead of reactive for our citizens.

Community Development will administer new funding of over \$5.3 million for various housing program needs. The City is working on a plan with Bethany House to combat homelessness in our community. This coming year, the City will be able to fund \$479 thousand toward operational expenses from the Community Development 48th Action Year grant, and approximately \$2 million for construction from the ARPA Grant. For FY 2024, we are being asked by Bethany House to participate with approximately \$1.4 million annually towards its operational needs. This may seem like a large amount, but it is minimal to the needs in our community.

We have added more 3-1-1 customer service representatives, which will serve as a consistent source of customer service for our residents. We understand that during weather events and other emergencies we need to provide more information to the public. In addition, we are working on relocating them from their current site on Garden Street to the Bruni Plaza Building. This will serve two-fold, provide them with additional workspace and repurpose the under-utilized building. Funding for this improvement is included in the CIP.

Another critical area we will work on this coming fiscal year is overcoming the negative public perception of communicating with the public. We funded a complete redesign and software update to improve our current processing of agendas and general improvement to assist the public in accessing our information from our city website. We also added funding to our Public Information Office to provide quicker information.

Our City is thriving in so many ways. Transportation continues to be a top component for growth in our economy. We are a vital artery to the rest of the nation for distribution in areas of electronics, vehicle parts, food, etc. We continue to grow and attract commerce in these areas. We will continue to work on the much-needed Bridge Expansion while also working on the Bridge 4/5 Project.

## Fiscal Summary

The Adopted Consolidated Annual Budget totals \$821,506,596. This is a decrease of 2.82% from last year's budget. The total net operating budget, excluding transfers, is \$629,821,471 with a closing fund balance projected at \$302,014,720.

This is the 19<sup>th</sup> consecutive year that no tax rate increase is adopted, and where a \$0.045 cent decrease is being adopted. The collection rate has been calculated by proposing a 97.5% collection rate versus that of last year's rate of 97.0%. This will generate an impact of \$7,261,455 in property tax revenues, an increase of 7.41% from last year's budget. Property valuations for FY 2022-2023 are projected to increase by 16.17%. Assessed valuation, has continued to grow. The local residential real estate market continues to be strong, fueled in part by limited inventory.

	Budget FY 2021-2022	Estimate FY 2021- 2022	Adopted FY 2022 -2023
Tax Rate	.615370	.615370	.570000
Taxable Valuations	\$16,246,186,025	16,342,784,773	18,872,417,929
Tax Levy	\$98,628,858	99,222,240	105,637,718

# City Manager's Budget Message

## General Fund

The City's General Fund budget includes appropriations of \$242,614,643 with an ending balance of \$43,361,861 representing 38.52% of operational expenditures, excluding transfers.

There is an increase of \$20.5 million in General Fund expenses. During COVID-19, we froze travel and positions, along with many other line items. You will not see many new positions added to the budget, but we have restored frozen positions, travel, programs, and many other line items to be able to provide better services. We continue to focus on our community, reinvesting and revitalizing our downtown and using best practices to administer our financial and information systems. We are prioritizing our most valuable commodity, our employees, to accomplish our goals in public safety, better quality of water, community health, homelessness and street maintenance.

## Supporting our Workforce

The critical operations of the city run 365 days a year, 24 hours a day, 7 days a week. Our employees are our most precious resource. We want to support our employees and have brought back the leadership program budget, and we will continue to develop our employees with an additional Certified Management Program course with TAMIU. We must empower and provide additional avenues to strengthen our workforce. We have adopted a 3% cost of living to our employees excluding Directors and Management, and a one-time payment of \$850 to employees earning less than \$17 per hour payable in the first pay period of December. Our current entry level wage of \$12.36 per hour is higher than the state wage of \$7.25 per hour.

Even with these incentives, we continue to have difficulty in hiring skilled employees and anxiously wait for our compensation study to properly compensate positions based on knowledge, experience, education, and hard to fill positions. This study is expected to be completed in November 2022, and we have allotted funds to address its recommendations.

Collective bargaining employees' compensation for Police is consistent with their respective collective bargaining agreements of 2%. The city is currently negotiating the collective bargaining agreement with the Fire Department.

## Health Benefits and Staffing

As healthcare costs continue to rise, the city continues to provide its employees the option of choosing between three medical benefit plans: a traditional Preferred Provider Organization (PPO) plan, the HMO Blue Essentials (HMO) plan and a Consumer Driven Health Plan (CDHP) with a Health Savings Account (HSA). The health insurance premium for the following fiscal year reflects a \$5 increase on employee only coverage for the PPO and HMO plans. There was no financial impact to the City.

## New Positions

The following positions were approved to support the continued needs of the City's growth and Council priorities for the city, focusing on citizen's services. Note that in General Fund 37 Full-Time Equivalent (FTE) positions were requested and 15 FTEs are recommended for approval with an estimated cost of \$843 thousand. For other departments, 45 FTEs were requested and 20 FTEs are recommended for approval with a cost of \$1.03 million. Solid Waste converted their contract labor into full time positions, therefore minimizing cost. This change was due to high turnover in the contract labor workforce, and we must continue with the operational needs of our community.

# City Manager's Budget Message

<b>New Positions Recommend for Approved:</b>			
<b>GENERAL FUND</b>		<b>OTHER FUNDS</b>	
Municipal Court	1	Community Development	2
Building Development Services	3	Fleet Management	2
City Manager's – PIO Division	1	HR- Health & Wellness	1
IST - 311 Division	3	HR-Risk Management	1
Fire	2	I.S.T	2
Parks	5	Solid Waste	12
<b>General Fund Totals</b>	<b>15</b>	<b>Other Funds Totals</b>	<b>20</b>

## Public Safety

Public Safety continues to be a top priority for the city. A total budget of \$150,517,211 was approved for Police and Fire, an increase of \$11,780,293 or 8.49% over FY 2021-2022, and representing 62% of the General Fund Budget. The Police Department's Budget of \$81,068,970, represents 33% of the General Fund Budget. The Police Department has 530 police officer positions and 111 civilian positions. The Fire Department Budget totals \$69,448,241 which represents 28.6% of the General Fund Budget and provides funding for 407 firefighter positions with 22 over-hires in the academy and 18 civilian positions.

Our citizens expect and deserve to feel safe in their communities, and the City of Laredo remains a safe place to live, work, and raise a family.

This is the third of a five-year contract with the Laredo Police Officers' Association (LPOA). A 2% wage increase is budgeted for this year's Police contract with an estimated cost of \$1.2 million.

The adopted budget has an increase of \$5 million for the anticipated high number of retirees in the Fire Department due to changes in the Fire Pension. An academy of twenty-four to thirty cadets will be required to fill the vacant slots. In addition, a possible second academy may be needed this same fiscal year to staff a new station at Unitec to meet growth demands. Currently, the City of Laredo is in Collective bargaining negotiations with the Fire Department.

## Financial Outlook

The City continues to maintain excellent bond ratings that serve to solidify the City's financial position. The Aa2 issuer rating reflects the City's growing tax base along the US-Mexico border and recognizes the city's national importance as home to the largest in-land port in the country.

See below for the City's strong credit ratings:

<b>Bond Category</b>	<b>Moody's</b>	<b>Standard &amp; Poor's</b>
\$27.4M Combination Tax and Revenue Certificates of Obligation, Series 2021A	Aa2	AA
\$2.2M Combination Tax and Revenue Certificates of Obligation, Series 2021B	Aa2	AA
\$4.2M General Obligation Refunding Bonds, Series 2021A	Aa2	AA
\$4.1M General Obligation Refunding Bonds, Taxable Series 2021B	Aa2	AA
\$49.8M Sports Venue Sales Tax Revenue Bonds, Taxable Series 2021	A1	A+



# City Manager's Budget Message

## **Capital Improvement / Bonds**

We move forward with projects funded by cash, bonds, grants, and ARPA. Based on the Plan of Finance that has been presented, the City of Laredo Utilities System will sell approximately \$627 million in revenue bonds within the next five (5) years; \$337 million for Water and \$290 million for Sewer.

In the area of Contractual Obligation Bonds, we will be seeking to issue approximately \$30-35 million in debt in the last quarter of 2023 calendar wise. The priorities for these funds will be equipment for public safety, building rehabilitation, roads and street improvements.

## **Challenges**

The City needs to attract quality outside investment from the private sector. The investment is essential for the short and long-term health of the City. Investment creates jobs, increases tax receipts and increases in utility receipts. The City's challenge is to attract residential, commercial, and industrial development. This also includes the areas outside the city where infrastructure is now available, but also the redevelopment of neighborhood and commercial areas around downtown.

As growth in private investment occurs the City must be willing to increase wages proportionately or face losing our best employees to other employers. However, it seems that retention of positions that include manual labor and equipment operation will continue to be difficult to fill. We will continue to evaluate the labor market and make recommendations in future budgets to take both proactive and reactive steps in this regard.

The City must be vigilant in addressing infrastructure challenges facing the City but proceed in a thoughtful and careful manner with these projects. The need to invest in the City's future must be accompanied and tempered with the full knowledge that of the new operational costs come with some of them. Expenses are growing at a higher rate than our revenues.

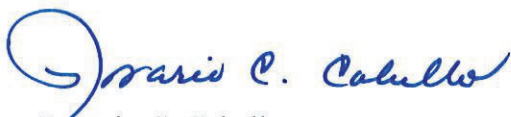
## **Closing Comments**

Preparing a budget for a full-service city has its share of unknown variables. Doing so amid a recession and dealing with high inflation, we continue to provide a high-level service to our community.

There are many programs, initiatives, and services to speak about and showcase.

During these extraordinary times, we are proposing a budget that prioritizes critical needs and beginning to re-build a foundation of efficiency and equity through integrity, innovation, professionalism, and teamwork. I appreciate the valuable policy guidance by the City Council and the voice of our community during these times. We continue to be grateful to all the City of Laredo employees who make all that we do possible.




Sincerely,



Rosario C. Cabello  
Interim City Manager

Census 2019 Population (Estimate): 264,069

### Annexation Tracts

-  2019 Annexation Tracts
-  2020 Annexation Tracts
-  2021



COLOMBIA SOLIDARITY AREA

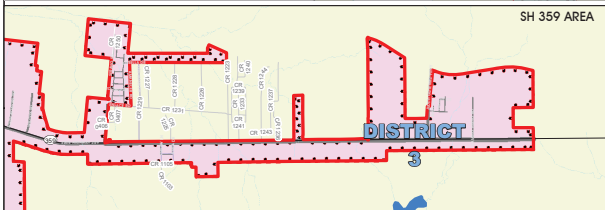
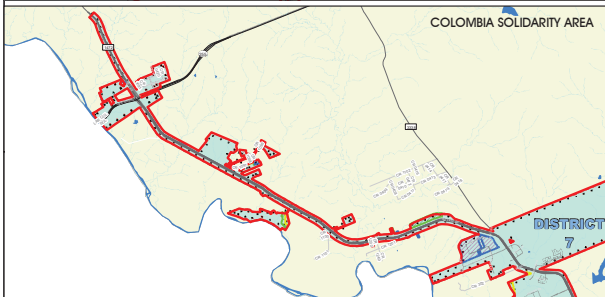
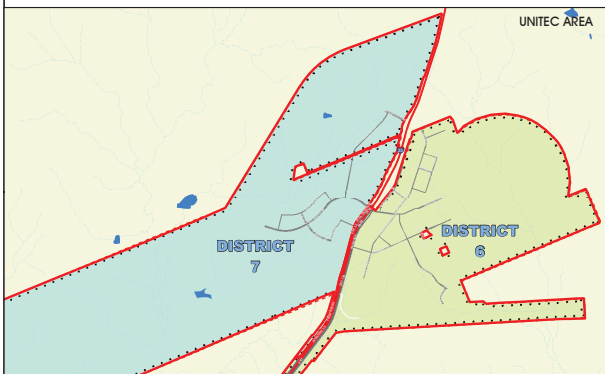
UNITEC AREA



Mayor: Pete Saenz, Jr.

Founded: 1755  
 Population: 264,069 (2019 Estimate)  
 Ethnicity: 95.4% Hispanic  
 Median Age: 28.6  
 Land Area: 109.4 square miles, or 70,005 acres


Primary Economic Base: International Trade  
 [Laredo is the largest inland port between the U.S. and Mexico border, crossing over \$193.7 Billion in Imports and Exports]



### Legend

#### Council Districts

##### DISTRICT, NAME

-  1. RUDY GONZALEZ JR
-  2. MERCURIO MARTINEZ III
-  3. VIDAL RODRIGUEZ
-  4. ALBERTO TORRES JR
-  5. RUBEN GUTIERREZ JR
-  6. DR MARTE MARTINEZ
-  7. VANESSA PEREZ
-  8. ALYSSA CIGARRROA

# History of the City of Laredo Texas

## Beginnings

San Agustín de Laredo, a colonial city of New Spain founded in 1755, was named for a town in Santander, located on the north coast of Spain. The Spaniard José de Escandón as part of a program to colonize northern Mexico established Nuevo Santander, one of the last northern provinces of New Spain. Appointed governor, Escandón was responsible for the colonization along the Río Grande, and a chain of six settlements were established, with Camargo being the earliest in 1749. The other outposts included Reynosa (1749), Dolores (1750), Revilla (1750), and Mier (1752). Since no missions or presidios were associated with its founding, Laredo is considered the oldest independent settlement in Texas and is the only remaining Spanish colonial settlement on the north bank of the lower Río Grande.



Laredo was founded on the north bank of the Río Grande on May 15, 1755, when Captain Tomás Sánchez, with three families, was granted permission to settle 15 leagues of land near an Indian ford on the Río Grande. Operated as a family *ranch*, the Sánchez estate ran cattle, sheep, goats, horses, mules and oxen. In 1767, the city was laid out, and in the years to follow, ranching became the sustenance of the colony.

The 1757 inspection reported eleven families owning 100 cattle, 125 mules, 712 horses, and 9,089 sheep and goats. The first Texas cattle drives took place along the San Antonio-Laredo road to Saltillo in the 18th century, and Laredo became an important frontier outpost on the lower *Camino Real*, or King's Road, which stretched from Saltillo through San Antonio to Los Adaes. During the Spanish-Mexican period, the Texas cowboy was born. Round-ups of wild cattle called *mesteños* were regulated by the City Council, and brands were publicly registered.

The Spanish settlement became a Mexican city in 1821 when Mexico gained its independence from Spain, and, during the early 1800s, a trading economy developed as cattle hides and wool were traded south in exchange for food and household necessities. However, trade was disrupted and many *ranchos* were wiped out by the raids of the Comanche and Apache Indians who reaped the spoils of war and gained prestige in their warrior-based societies. The Carrizos, another group of Native Americans who practiced a hunting-gathering existence, were decimated by disease and eventually assimilated into Spanish culture.

Disgruntled with the Mexican centralist government's rule by dictatorship and its complacency in defending the northern frontier from Indian attack, many Laredoans supported the constitutional convention which created the Republic of the Río Grande on January 7, 1840. Laredo became a capital of the new republic which attempted to unite Tamaulipas, Nuevo Leon, and parts of South Texas. After several skirmishes with the Mexican army, the short-lived republic came to an end, enduring only 283 days. Although the Republic of Texas, which had won its

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independence from Mexico in 1836, attempted to claim Laredo, its citizens remained loyal to Mexico after the defeat of the Republic of the Río Grande.

In 1845, the annexation of Texas by the United States led to the declaration of war against Mexico. Shortly after the fall of Mexico, the Río Grande was declared the boundary between the United States and Mexico. Under the Treaty of Guadalupe Hidalgo, Laredo officially became part of Texas. Mexicans who wanted to retain their citizenship moved across the river. This area previously settled as part of Laredo was named Nuevo Laredo in 1848. An estimated 120 refugee families planted their roots and grew to a population of around 2,000 in the 1870s.

## **Urbanization**

The development of Laredo, from a small Spanish settlement to a bustling metropolitan city, is evident in its urban landscape. Central to the urbanization of Laredo was the development of a street grid based on the Spanish plaza settlement system. In 1767, Juan Fernando de Palacios, the governor of Nuevo Santander, New Spain, officially designated Laredo as a villa, laid out a central plaza, and issued porciones or land grants to settlers. Town lots were assigned for public and private uses, and six leagues of land surrounding the villa were designated as ejidos, or common pastures. Town lots measuring 20 x 40 varas were laid out around the plaza. The depth of the town lot was laid out "for the greater comfort of the owners, and in order that they may build enclosures and patios in which they may keep their cattle and horses." The streets were laid out 10 varas in width "so that people may go in and out on horseback with ease and without danger." Central to the plan was the rectangular plaza which was 100 varas in length and 80 varas in width. This original Spanish plaza was used to corral cattle during roundups for branding and for public gatherings such as readings of decrees.

After the Civil War, this traditional Spanish plaza town plan was expanded by Mayor Samuel Jarvis. Knowledgeable in engineering, Jarvis surveyed the city to advance its development. On October 18, 1869, the City Council passed a resolution that officially adopted the "new map that the mayor made of the streets." Jarvis laid out plazas and named many of the streets alternately for Mexican and American heroes, while others he named for his daughters. Later in 1872, Samuel Jarvis and the City Council ordered the subdivision of the ejidos (common pasture lands) leased and sold. Samuel Jarvis's vision soon became reality as the city would experience a period of unprecedented growth and emerge as a major international land port.

## **From Villa to the "Gateway City"**

1881 marked the transformation of Laredo from a villa to a booming "gateway" city with the arrival of the railroads. Laredo became a major thoroughfare for trade between the United States and Mexico, augmented by the Zona Libre, or free trade zone established between Laredo and Nuevo Laredo. The rediscovery of Spanish coal mines 29 miles northwest of the city assured a supply of fuel for the railroads. These coal deposits which ran along the Río Grande north to Eagle Pass were the largest in the United States. Another boost to the local economy was the late 19th century expansion of nearby Ft. McIntosh, founded in 1849 on the Paso del Indio, an old Indian crossing northwest of the city. The city's population tripled from 3,521 in 1880 to 11,319

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in 1890 as emigrants from Europe and all parts of the United States moved to Laredo seeking employment and business opportunities.

Two town plans charted the city's expansion. The 1881 Plano de los Dos Laredos created by E. R. Laroche, an engineer hired by the Mexican government, was a binational town plan designed to accommodate the economic and demographic expansion of the cities resulting from the revolutionary impact of the railroads in the movement of goods and services. Construction began on the railroad from Monterrey to Nuevo Laredo in 1881, and the state became imbued with an expectation of economic growth and prosperity of the Porfirian era, as the two Laredos emerged as important international ports. Nine years later, the 1890 City Map of Laredo produced by Jorge Pérez showed an expanded town plan with 23 plazas, and all of the *ejidos* (three square miles) subdivided into blocks.

During the 1880s, the city of Laredo began to expand northward from San Agustín Plaza. The city grew north along Flores Avenue, which became the main business artery. The building of a new City Hall in 1883-1884 caused businesses, hotels, and restaurants to locate north of San Agustín Plaza. Known as El Mercado, the rear portion of the building housed stalls for vendors who offered all types of produce and other articles for sale. Several Mexican-style commercial buildings were erected around the Mercado. These brick structures were characterized by flat roofs with extended parapets, hood molds over arched windows, and dentiled cornices. A zaguán, or arched carriage entrance was another prominent feature. Other buildings featured American Late Victorian ornamental cast iron facades imported from the industrial Middle West.

## **Bridging Two Cities**

The site of Laredo has been a well know point for crossing the Río Grande. The settlement was located near the Paso de los Indios, an old Indian crossing noted by explorer Jacinto de Leon in 1745. The river provided a way of life for the settlers, as river perch became part of the Spanish settlers' diet, crops planted in the fertile river valley provided an abundant harvest, and *carrizo*, or cane, was utilized as thatch for their hut-like homes called *jacales*. The steep banks of the river were rich with sandstone, lime and mud, durable materials that contributed to the border's unique architectural legacy.

Laredo's ferry crossing was originally situated at Water Street and Flores, and resulted in the emergence of Flores Avenue as the main business artery in the early 19th century. Families who were inextricably connected by a common ancestry used small canoes called *chalanés* to cross the river. However, the age of steel would revolutionize the river access between the two cities, as monumental engineering fetes became major mechanisms of transmigration.

The first international bridge was a temporary railroad structure erected in 1881 shortly after the arrival of the railroads. It was not until 1889 that the Foot and Wagon Bridge was constructed at Convent Avenue, with the material for its entire construction being exported from Toledo, Ohio. After a fire destroyed the bridge in 1920, a second International Bridge was constructed and opened to the public in 1922. The wild, untamed river was master in the 1954 flood. Purportedly the second largest flood in the Laredo's history, the raging waters inundated the Second

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International Bridge. This prompted the construction of the existing bridge which accommodates more than seven million pedestrians annually.

## **Laredo's Barrios**

The residential character of Laredo is consistent with the status oriented, high density Latin American settlement pattern. Those families of the highest social status located their homes in close proximity to the plaza, while others of lesser status located on the periphery. In the second half of the 19th century, the elite residential neighborhood centered around San Agustín Plaza. San Agustín Church, situated on the east side of the plaza, was founded in 1767, and the present building was constructed in 1860-1872. Prominent ranchers and settlers who lived adjacent to the plaza were the García, Leyendecker, Martin, Vidaurri, Benavides, and Ramon families.

Neighborhoods, or barrios, developed on the periphery of the centro, or downtown commercial district. These barrios became densely populated, fueled by the early 20th century oil and gas boom coupled with the major migration northward during the Mexican Revolution. Small neighborhoods developed in relation to places of employment, and churches and schools became focal points of the barrios. Escuelitas, or small private schools, and kindergartens were established to educate Spanish speaking youth.

Characterized by vernacular as well as high style architecture, late 19th and early 20th century barrio architecture exhibited a blend of Mexican and American concepts of living. These traditional Mexican residences featured flat concrete roofs, exterior street facades with recessed openings, and plain walls with decorative quoins and cornices. A more classical Moorish or mudejar style featured a U or ell shaped plan around a court yard stylized with classical ornamentation such as cornices, pilasters, and wrought iron balconies. The borrowing of American stylistic traits was evident in the use of an Anglo-American central hall or Victorian asymmetrical floor plan. Additional American elements were the exterior chimney which was incorporated into the residential floor plan, and Victorian and Classical Revival exterior trim. Another Mexican urban trait that endured over time was the neighborhood business district. Small neighborhood businesses such as groceries, tortillerias, confectioneries, and barber shops sprang up in the barrios. A distinctive streetscape pattern was a residential dwelling attached to a commercial corner structure, incorporating a mixed residential and business use.

Located east of the centro on the banks of the Río Grande, the Azteca barrio is considered one of the oldest residential areas in Laredo, since lots were deeded as early as the 1870s and 1880s. As the neighborhood expanded northward, its name changed from El Ranchero to El Azteca, named for the Azteca Theater which opened in 1922. Today, El Azteca is nationally recognized for the integrity of its architecture and urban form, with more than 140 buildings eligible for the National Register. El Cuatro was another early barrio which sprang up west of the centro. The name, El Cuatro, was derived from the city voting precinct in which the barrio was located - the "Fourth Ward." Many early residents were employed with the railroads, and their box-shaped board and batten houses are still present throughout the neighborhood. Due to its proximity to Fort McIntosh, the neighborhood attracted a small enclave of blacks. For a short time in 1865, the post was manned by a company of the 62nd U.S. Colored Infantry. Since that time a number

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of black units were stationed at the fort, including Company K of the Black Twenty-fifth U.S. Infantry in 1906. The soldiers' families and their descendants made their homes in El Cuatro and the small barrio across the tracks called El Tonto. Saint James Tabernacle and the Grayson School remain as the only architectural relics of Laredo's black history.

As the city expanded, two elite residential neighborhoods developed. St. Peter's neighborhood was located immediately northwest of the centro and across from the International and Great Northern passenger depot. This neighborhood developed between 1881 and World War I as European and Jewish emigrants settled in Laredo, many of whom came to be counted among Laredo's most prominent citizens. Developed in proximity to a public plaza, the neighborhood was named for St. Peter's, the first English speaking Catholic Church, constructed by Enrique Portscheller, a German mason, in 1896-1897. Five other houses of worship were built in the neighborhood representing Protestant and Jewish faiths.

Laredo's first elite suburban development was closely connected with the electric street car service. In 1888, the Laredo Improvement Company was chartered by the state of Texas to purchase property, erect buildings, accumulate and loan funds, and construct a street railway system. The street car system, possibly the first west of the Mississippi, was designed to attract prospective buyers in the Heights residential addition owned by the Laredo Improvement Company. With the establishment of the street car service on December 5, 1889, a real estate boom occurred between 1889 and 1895. Many stately homes were built along Market and adjacent streets which exhibited a variety of styles: Late Victorian, Bungalow, Prairie Style, Italian Renaissance Revival, and Spanish Colonial Revival.

The tumultuous Mexican Revolution of 1910-1920 brought a tide of emigrants to Laredo. Many found employment in the booming industries of coal mining, onion agriculture, brick manufacturing, and later in the 1920s, oil and gas production. More barrios extended the city north of the Texas-Mexican Railway tracks and southeast of Chacon creek, and their names reflected a personality of place which continues in importance today. Many of these barrios such as La Ladrillera, Holy Redeemer, El Trece, La Guadalupe, Canta Rana, Los Amores, Sal Si Puedes, Chacon, and Santo Niño continue to serve as symbols of community identity and cohesiveness. By the mid 1950s, most of the Spanish ejidos were developed, and today the city's 19th century urban core remains intact.

Known today as the city under seven flags, Laredo has emerged as the principal port of entry into Mexico. This border metropolis has greatly benefited from the well-planned, historic "Streets of Laredo," and its urban core continues to be reinvigorated as commercial areas and neighborhoods make the "Gateway City" their home. In 2005, Laredo celebrated the 250th anniversary of its founding.

# *Budget Policies & Guidelines*

## **Requirements**

### **Home-Ruled City**

Under the Texas Constitution, any city that possesses a population of over 5,000 is eligible to adopt a "home-rule" charter. A charter is a document, similar to a constitution, which establishes a city's governmental structure, providing for the distribution of powers and duties among the branches of government. In order for a charter, and all of its subsequent changes, to be implemented, it must receive voter authorization.

The Texas Legislature established the City of Laredo as a charter in 1848, and the City adopted a home-rule charter in 1911. On June 14, 1981, voters adopted, by special election, a City Manager form of local government. By State law, the City Manager shall serve as the budget officer (Vernon's Texas Civil Statutes, Local Government Code (LGC), and Section 102.001). The budget officer prepares the annual budget in order to fund a government's proposed expenditures (LGC, Section 102.002). Through the authority granted by local voters, the City Council adopts the budget, sets the tax rate, and imposes taxes, user fees, and other charges to generate sufficient revenue to fund governmental operations.

The City of Laredo submitted the approved FY 2022-2023 operating budget in accordance with the City Charter and all applicable laws of the State of Texas.

### **Legal**

The City of Laredo's annual budget is prepared in accordance with the Local Government Code (LGC). The LGC requires an incorporated city to develop an annual budget that itemizes proposed expenditures in comparison to actual expenditures from the preceding year as well as the precise cost of projects appropriated for in the forthcoming year (LGC, Sections 102.003, 102.003b).

The annual operating budget is a complete financial statement that depicts the following: a) the outstanding obligations of the municipality; b) cash on hand held by each fund; c) funds received from all sources during the preceding two fiscal years; d) funds available from all sources during the ensuing fiscal year; e) estimated revenue available to cover the proposed budget; and f) the estimated tax rate required to cover the appropriated budget.

The City Manager may require any City officer or board to furnish information that is deemed necessary in order to prepare the budget (LGC, Section 102.004). The City Manager submits the proposed budget to City Council at least sixty (60) days prior to the end of the fiscal year, which runs from October 1 to September 30. The proposed budget for FY 2022-2023 was submitted to City Council on July 27, 2022.

### **Public Hearings**

The City Council holds a public hearing on the proposed budget prior to the date that it establishes the property tax rate for the ensuing fiscal year. The date, time, and location of the hearing are announced through a public notice (LGC, Section 102.006). For the public hearing held on September 6, 2022, a public notice was provided from July 28 - August 1, 2022. Prior to this public hearing, the City Council conducted a public workshop held on August 10, 2022.

### **Filing for Record**

After adoption by the City Council, the City Secretary files the approved budget with the office of the county clerk (LGC, Section 102.008, 102.009d). A copy of the final budget document is available to the public in the City of Laredo Public Library.



# *Budget Policies & Guidelines*

## **Levy of Property Taxes**

The City may levy property taxes only in accordance with the budget (LGC, Section 102.009a). However, the adoption of the tax rate must be separate from the vote adopting the budget (Property Tax Code, (PTC), Section 26.05b). The property tax rate must be adopted before the fiscal year-end of September 30 or by the 60<sup>th</sup> day after the date that the certified appraisal tax roll is received. The property tax rate consists of two components: (1) the amount of taxes required to pay for maintenance and operating expenditures and (2) the amount of taxes required to pay for debt service (PTC, Section 26.05a). The governing body may not adopt a property tax rate that, if applied to the total taxable value, would produce an amount in excess last year's levy until it holds a public hearing on the proposed tax rate. (PTC, Section 26.05d). The total tax rate for FY 2022-2023 is 0.570000 (0.449396 for Operations & Maintenance and 0.120604 for Interest & Debt Service). The tax rate was adopted on September 19, 2022.

## **Emergency Procedures**

After final approval of the budget, the City Council may only spend appropriated funds that are in strict compliance with the budget, except in the case of a public emergency. Addressing public emergencies would require City Council to authorize an amendment to the original budget. A public emergency is considered to be any event or phenomenon affecting the life, health, property or general peace of the public. To the extent that there are not any unappropriated revenues available to support an emergency appropriation, City Council may authorize the issuance of emergency certificates as allowed by law. In its history, the City of Laredo has never exercised this option. Nevertheless, should the budget be amended to meet an emergency, the City Secretary shall file the modifying resolution with the office of the county clerk (LGC, Section 102.009b, c, d).

## **Amendments After Adoption**

At any time during the fiscal year, the City Manager may transfer the unencumbered balance of appropriated funds, or portions thereof, among programs within a department, office, or agency. However, transfers of an unencumbered appropriated balance from one department, office or agency to another department, office or agency, require the approval of City Council through the issuance of an ordinance. Budget changes must be documented in a public register that is made available for public inspection.

## **Capital Improvement Program**

The City Manager prepares and submits a five-year capital program at least 60 days before the end of the fiscal year (Laredo City Charter, Section 6.05). A public notice of general summary must be published on five separate days in an official newspaper prior to such a hearing. This notice was provided from July 28 through August 1, 2022 (Laredo City Charter, Section 6.06).

# Budget Policies & Guidelines

## Financial Policies

The accounting and reporting policies of the City conform to generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board and the American Institute of Certified Public Accountants. The City has received the Government Finance Officers Association's "Certificate of Achievement for Excellence in Financial Reporting" since 1988 and the "Distinguished Budget Presentation Award" since 1991. An external and independent accounting firm conducts the City's annual audit thirty (30) days after the end of each fiscal year. The City uses a computerized database system (iSeries) with an integrated accounting system (Sunguard HTE, Inc.) to record, monitor, and manage all accounting transactions.

## Fund Structure

The City's finances are organized into individual funds for each of the major account groups based on the purpose of a fund's spending activities. Each fund is considered to be a separate accounting entity, with its own set of self-balancing accounts consisting of assets, liabilities, fund equity, revenue, and expenditures. The majority of the City's funds are classified as either Governmental or Proprietary Funds.

### Governmental Funds

Governmental funds are used to report the acquisition, use, and balance of expendable financial resources and the related current liabilities. Governmental Funds focus on the measurement of "available resources"; therefore, long-term assets and liabilities are not reflected in their fund balance. The City maintains the following types of Governmental Funds:

1. General Fund is the largest and most important operating fund of the City. It is used to account for financial activity not required to be accounted for in another fund.
2. Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are either legally restricted or designated for specific functions and activities. The City's FY 2022-2023 adopted budget includes twenty-five Special Revenue Funds.
3. The Debt Service Fund is used to account for the accumulation of resources for the payment of principal, interest, and related costs associated with general long-term debt. The fund is financed primarily through property taxes. The City's FY 2022-2023 adopted budget includes one Debt Service Fund.
4. Capital Projects Funds are used to report financial resources that are to be used for the acquisition or construction of major capital facilities (other than those financed through Proprietary or Trust Funds). Capital Projects Funds included in the City's FY 2022-2023 adopted budget consist of a Capital Improvements Fund, the Airport Construction Fund, a Capital Grants Fund and eight Contractual Obligation Funds.
5. Permanent Funds are used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's program. The City's FY 2022-2023 adopted budget includes one Permanent Fund.

### Proprietary Funds

Proprietary Funds are used to account for the City's ongoing activities that are similar to those found in the private sector. Goods or services from such activities may be provided to either outside parties or to other departments

# Budget Policies & Guidelines

or agencies within the governmental entity. The determination of net income, financial position, and cash flows are essential to the effective financial management of these funds.

Proprietary Funds are comprised of the following two types of funds:

1. Enterprise Funds are used to account for operations that are either (a) financed and operated in a manner similar to private business enterprises where the cost (depreciation included) of continually providing particular goods and/or services to the public is financed or recovered through basic user charges, or (b) where the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other appropriate purpose. The City's FY 2022-2023 adopted budget includes six Enterprise Funds.
2. Internal Service Funds are used to account for goods and/or services provided by one City department/agency to another City department/agency or to other governmental sectors on a cost-reimbursement basis. The City's FY 2022-2023 adopted budget includes four Internal Service Funds.

## Fiduciary Funds

Additionally, the City uses Fiduciary Funds to account for assets that are held in a trustee capacity or as an agent for individuals, private organizations, additional governmental units, and/or other funds. Fiduciary Funds maintained by the City consist of the following Trust and Agency Funds.

1. Pension Trust Funds possess Proprietary Funds' operational characteristics with an emphasis on measurement based upon net income and capital maintenance. The City's FY 2022-2023 adopted budget includes one Pension Trust Fund.
2. Private-Purpose Trust Funds are used to record all trust arrangements, other than those reported as either Pension Trust Funds or Investment Trust Funds, where both principal and income benefit individuals, private organizations, or other governmental entities.
3. Agency Funds are custodial in nature with assets equal to liabilities, and there is no attempt to measure the results of the operations. Although the City has Agency Funds reported in the Comprehensive Annual Financial Report, these funds are not budgeted.

## Basis of Accounting

The City uses both the accrual and non-accrual methods of preparing the financial statements of its various funds. Governmental Funds are accounted for on a modified accrual basis of accounting. Under this method, revenues are recognized in the period they become available and measurable, and expenditures are recognized in the period the associated liability is incurred. Proprietary and Fiduciary Funds are both prepared on an accrual accounting basis. Therefore, revenue is recognized when it is earned and expenses are recognized when they are incurred.

## Basis of Budgeting

The budget for Governmental Funds is prepared using the modified accrual basis of accounting, in which revenues are recognized in the accounting period where they become both measurable and available. Proprietary Funds are budgeted using the accrual basis of accounting with revenues recognized when they are earned and expenses recognized when they are incurred. However, capital outlay items and principal payments on debt service are reported as expenses and no provision is made for depreciation.

Revenue projections are based on historical trends of the various line items and are adjusted for the ensuing fiscal year's economic outlook. Expenditure estimates provided by City departments include funding for (a) their

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existing operations, (b) the development of new programs, and (c) the acquisition of new equipment. Budget requests are based upon a review of the previous two (2) fiscal years' actual expenditures coupled with funding levels required to support operations for the subsequent fiscal year. Department directors submit their requests to the City Manager who determines the final expenditure level, although proposed expenditures may not exceed projected revenues.

## Investments

The City, as per the "Public Funds Investment Act" of the State of Texas, is authorized to invest in obligations of the United States or its agencies and instrumentalities; direct obligations of the State of Texas or its agencies and instrumentalities; other obligations which are unconditionally guaranteed by the State of Texas or United States; obligations of the States, agencies thereof, Counties, Cities, and other political subdivisions of any state having been rated as investment quality by a nationally recognized investment rating firm; Certificates of Deposits of state and national banks domiciled in Texas, guaranteed or insured by the Federal Depository Insurance or its successor; fully collateralized direct repurchase agreements with a defined termination date secured by obligations of the United States or its agencies; Banker's Acceptances that has a stated maturity of 270 days or less from the date of issuance; Commercial Paper that has a stated maturity of 270 days or less from date of issuance and rated not less than A-1 or P-1 or an equivalent rating; a no-load money market mutual fund that is registered with and regulated by the Securities and Exchange Commission, has a dollar-weighted average stated maturity of 90 days or fewer and includes in its investment objectives the maintenance of a stable net asset value of \$1 for each share; Investment Pools as long as the governing body of the City approved them by rule, order ordinance or resolution.

## Capital Assets

Property, plant, and equipment owned by the City are stated at historical cost. Maintenance and repairs are charged to operations as incurred, and improvements of \$5,000 or more, which extend the useful life of a capital asset, are capitalized. Currently, the City's policy has a threshold of \$5,000 for equipment and \$25,000 for infrastructure. The straight-line method is used to calculate the depreciation for all capital assets over the estimated useful life:

### Utility Funds:

Plant	50 years
Transmission & distribution system	25-50 years
Other machinery and equipment	1 - 25 years

### All Other Funds:

Buildings and improvements	45 years
Machinery and equipment	3 - 10 years
Vehicles	6 years
Streets	25 years
Bridges	25 years
Airport runways	25 years
Boat ramps	25 years
Storm Drainage	25 years
Landfill	25 years

The City's Infrastructure acquired prior to June 30, 1980, is included. When property, plant, and equipment are retired from service or otherwise disposed of, a gain or loss on disposal of assets is recognized.

# *Budget Policies & Guidelines*

## **Fund Balance**

The City adopted GASB Statement No. 54 “Fund Balance Reporting and Governmental Fund Type Definitions effective October 1, 2010. Fund balances are classified as nonspendable, restricted, committed, assigned or unassigned in governmental funds. Nonspendable fund balance cannot be spent because of legal or contractual requirements. Restricted fund balances have restrictions for specific purposes which are either imposed externally or by enabling legislation. Committed fund balances can only be used for specific purposes pursuant to constraints imposed by City Council through ordinance. Committed funds cannot be used for other purpose unless it is removed or changed in the same manner by City Council. Assigned fund balances are amounts that are constrained by the City’s intent to be used for a specific purpose, but are neither restricted nor committed. This intent shall be expressed by the City Council. The Assigned fund balance also includes residual positive fund balances that are neither Restricted nor Committed in all governmental funds with the exception of General Fund. Unassigned fund balances include residual positive balance within General Fund or may also include negative balances for any governmental fund type.

The City, as per City Charter of the City of Laredo, has set aside 15% of expenditures of the General Fund for cash reserves or minimum fund balance. If at any time the reserves fall below this threshold, City management will develop a plan, approved by the City Council, to restore the fund balance reserves to 15% of expenditures.

Generally, the City would first use committed, followed by assigned before unassigned balances when expenditures are incurred for purposes for which more than one of the classification of fund balance is available.

Proprietary funds have three classifications of fund equity: 1) net investment in capital assets, net of related debt; 2) restricted net position; and 3) unrestricted net position.

# Budget Policies & Guidelines

## Budget Development

### Planning

Planning for the new budget commenced in January of 2022, and culminated with the budget workshop held on August 10, 2022, when the City Manager's presented the work plan for the upcoming fiscal year to City Council. The continue to be impacted due to the COVID-19 pandemic. While, the core strategy of the Adopted budget was to continue with last year's objectives to provide improved levels of service, particularly related to water quality and public safety a different approach was needed.

Departments were required to take hard decision in regards to their next FY budget, nevertheless City management was able to present a balance budget to City Council. During departmental budget reviews conducted in June, City management examined revenue projections and expenses in order to develop the preliminary City budget. This collaboration enabled the City Manager's to present the FY 2022-2023 adopted budget to City Council on July 27, 2022. Amendments passed at the budget workshop were incorporated into the proposed budget that was presented at the initial public hearing held on September 6, 2022. The final budget was adopted on September 20, 2022.

### Balance Budget

A balanced budget is one in which total financial resources available for a given fiscal year, including projected revenues plus the unreserved balance from the prior year, are equal to or greater than the appropriations for that year.

### Contingency Plan

Revenues for the present fiscal year are continually being monitored. If adverse variances persist for two months out of any given quarter, corrective action to reduce expenses may be implemented, while considering the effect that local economic conditions could have on the remainder of the year.



# Budget Policies & Guidelines

The following timetable was used to prepare the FY 2022-2023 budget for the City of Laredo:

**-2022-**

## FY 2022-2023 Budget Calendar

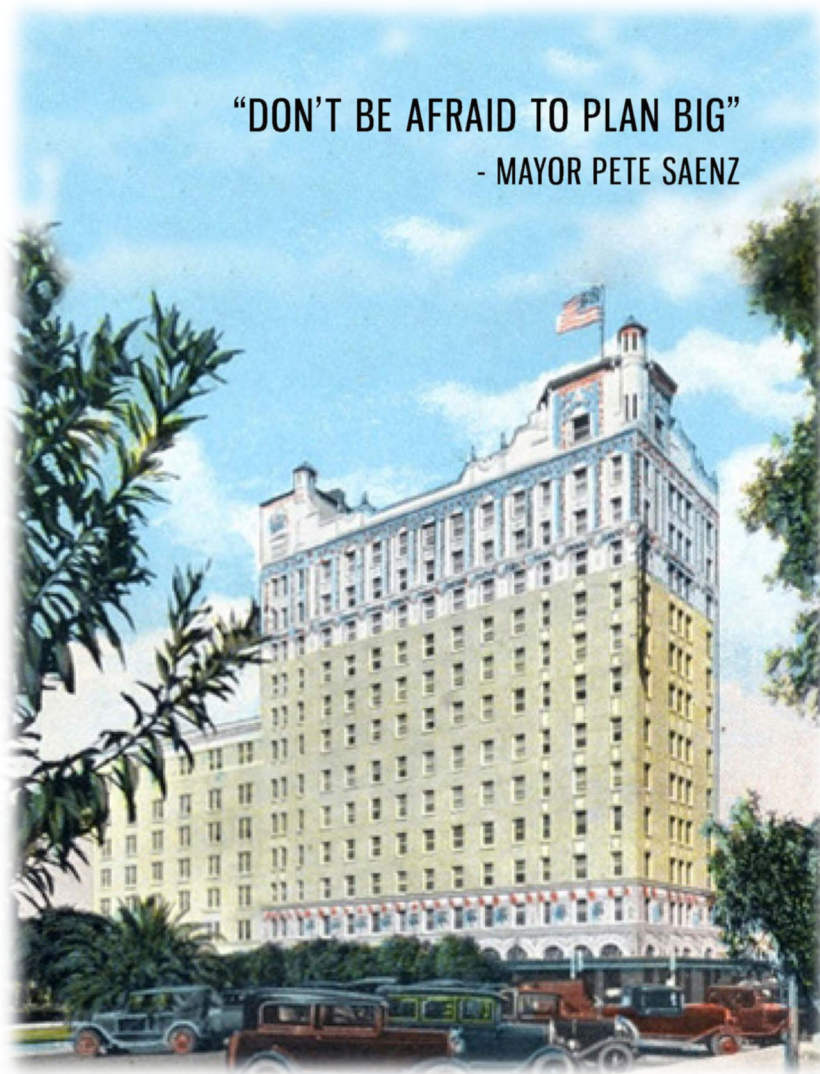
January 14	Memo to Directors requesting update of budget liaisons
March 1	New account numbers for Grants due – Finance to open new divisions
March 7	Communication to departments for preparation of revenue budgets
March 15	Complete budget for the Internal Services Funds: Information System Technology, 311 Program, Health & Benefits, City Annuity, Risk and Fleet.
March 16	Meet with City Manager to develop broad-based budget goals.
March 16	First copy of live payroll without changes
March 17	Revenue estimates items must be completed: <ul style="list-style-type: none"> <li>• Twelve-Month Revenue Estimates for FY 21-22 in Level 100</li> <li>• Proposed Revenues for FY 22-23 in Level 200</li> <li>• Revenue Analysis Forms for all Revenue Accounts are due to Budget office</li> </ul>
March 21	First Payroll Download To GMBA
March 21	Enter adjustments for the following: <ul style="list-style-type: none"> <li>• Adjustments to Health Insurance Rates, Workers' Compensation Rates, &amp; TMRS</li> <li>• Fire &amp; Police Contract Rates and Benefit Changes Due</li> </ul>
March 23	Distribution of the following Payroll Budget Reports to Department Directors: <ul style="list-style-type: none"> <li>• Payroll Projection Report</li> <li>• Full-Time Equivalent Position Listing</li> <li>• Payroll Reconciliation Acknowledgement</li> </ul>
March 28	<ul style="list-style-type: none"> <li>• Twelve-Month Expenditure Estimates for FY 21-22 in Level 100</li> <li>• Proposed Expenditures for FY 22-23 (Base Funding) in Level 200</li> <li>• Capital Outlay Requests for FY 22-23 in Level 900; Capital Outlay forms due to Budget office</li> </ul>
April 5	Budget Reports due to Budget Department <ul style="list-style-type: none"> <li>• Reconciled Payroll Forms with Payroll Projections Reports and FTE's</li> <li>• All Personnel Request Forms due to the Budget office (P1, P2 &amp; P3)</li> </ul>
April 11	Second Payroll Download to GMBA
April 19	Deadline for Budget to complete Fund Summaries
April 19	Third Party Funding applications due to City Secretary's Office
May 2-5	Meetings between City Manager and Department Directors to discuss new projects (CIP and Budget)
May 25	Budget to begin e-mailing Performance Measures to Departments
June 1	Estimated Appraisal Valuation for Tax Roll due from Webb County Appraisal District
June 9	Final Payroll Download to GMBA following preliminary budget workshop
June 5-18	Budget to prepare final Fund Summaries and begin preparing FY 22-23 Proposed Budget Documents
June 17	Revised Performance Measures due at Budget Department
July 25	Certified Tax Roll due from Webb County Appraisal District
July 27	Present Operating Budget & Capital Improvements Program (CIP) to City Council
July 28 - August 1	Publish Summary of Proposed Budget, CIP and Notice of Public Hearing in local newspaper.
August 10-12	City Council Budget Workshop to discuss FY 22-23 Proposed Budget
September 6	Public Hearing and Introductory Ordinance to (1) adopt budget and (2) levy taxes
September 19	Final Reading of Ordinance to (1) adopt budget and (2) levy taxes; Tax and Revenue Motion
September 29	Rollover Adopted Budget for FY 22-23
October 1	Implement Adopted Budget for FY 22-23

# Viva Laredo

## Strategic Goals & Strategies

The Viva Laredo Comprehensive is a plan created through participatory public process that presents both grand vision and a practical plan to accomplish these goals. The plan was unanimously adopted by City Council on September 18, 2017. Viva Laredo, the City's 20 year Comprehensive Plan, represents the community's shared vision for growth and development and outlines the specific goals and policies to be implemented to achieve this vision. It is comprehensive in that it addresses City actions concerning Land Use Patterns, Downtown Revitalization and Historic Preservation, Urban Design, Mobility, Housing, Sustainability, Health, Parks, Economic Development, Arts and Culture and Education, and Global Initiatives. In order to stay on vision and promote public transparency, the attached implementation checklist and project highlights will be utilized to better track successes and keep the community informed.

The following are the defined goals that have been put forward by City Council, City Management, the public's opinion and will:





# Viva Laredo

## 1. Land use patterns

- a. Overall Goal: Encourage development that creates complete, compact neighborhoods to conserve environmental resources, spur economic investment, maintain social fabric, reduce the cost of providing infrastructure and services, and reclaim abandoned areas.
  - i. Goal 1.1: The City of Laredo places the highest priority on the reinvigoration of downtown, whose strategic location, walkable blocks, and historic buildings will once again make downtown a vibrant destination and center of culture, shopping, government, and the arts.
  - ii. Goal 1.2: The City of Laredo highly values the historic neighborhoods that were laid out in a grid around the downtown and will maintain and improve their highly walkable character, transit accessibility, diverse mix of land uses, and historic building stock.
  - iii. Goal 1.3: The city wishes to augment conventional development pattern with strategic suburban retrofits or urban infill where practical
  - iv. Goal 1.4: The city will use the limited authority granted by Texas law to regulate the subdivision of land within its ETJ in order to shape future growth in accordance with Viva Laredo.
  - v. Goal 1.5: The regional economy depends on manufacturing and the storage and transportation of goods crossing the border. The City of Laredo will designate ample land that is well-suited for industrial facilities and will ensure that industrial facilities do not adversely affect the health, safety, or welfare of the community.
  - vi. Goal 1.6: A new Future Land Use Map is an integral part of Viva Laredo. This map has been created to assist city officials and private developers in understanding the growth management goals and policies of this plan, particularly as to the form and direction. The designations on this map are subject to change as Laredo grows and Viva Laredo is modified accordingly.
  - vii. Goal 1.7: The City of Laredo will use the principles set forth in Viva Laredo as tools to shape future development, to protect natural resources, to direct capital improvements, and to guide public policy in a coordinated manner for the mutual benefit of Laredo's residents and landowners



**Downtown Mixed-Use** includes multi-story mixed-use buildings with commercial, office and residential uses.

## 2. Downtown revitalization & historic preservation

- a. Overall Goal: Create a more vital downtown and downtown neighborhoods with residential options of all kinds, quality places to shop, dine and recreate while preserving, renewing, and evolving historic buildings, districts, and landscapes for the use and enjoyment of future generations.
  - i. Goal 2.1: Create a roadmap for the coordinated effort to revitalize the downtown.
  - ii. Goal 2.2: Enhance the public environment to encourage a lively and active downtown.
  - iii. Goal 2.3: Improve downtown's streets until they become Laredo's premier public spaces
  - iv. Goal 2.4: Recognize that public spaces and streets within the city's historic districts are themselves prime contributors to the vitality and appearance of the districts.

# Viva Laredo

- v. Goal 2.5: Streets and spaces are safe and inviting with adequate lighting and clear signage.
- vi. Goal 2.6: Revitalize downtown first.
- vii. Goal 2.7: Facilitate reinvestment in the downtown.
- viii. Goal 2.8: Strive for the widest variety of activities downtown to create a healthy mix of housing, working, shopping, cultural, and civic uses. This concentration of diverse activities will reduce traffic impacts and infrastructure costs and re-use downtown's existing buildings to their maximum potential.
- ix. Goal 2.9: Preserve the City of Laredo's valuable historic resources
- x. Goal 2.10: Historic Preservation should be embraced as an effective economic development and revitalization tool for the City of Laredo
- xi. Goal 2.11: Improve public perception of Historic District Designation so that more neighborhoods will seek and embrace preservation of their historic resources.
- xii. Goal 2.12: Improve the performance of Laredo's existing Historic Districts.
- xiii. Goal 2.13: Promote historic preservation as part of a holistic strategy to promote walkable, livable, and humane place making
- xiv. Goal 2.14: Incorporate adequate parking for private cars into new development while providing infrastructure for alternative modes of transportation, bike parking, transit or trolley access, and comfortable pedestrian access
- xv. Goal 2.15: As civic buildings are added, updated, or replaced, they will be integrated into Laredo's original street network and other land uses rather than being isolated in large complexes of civic buildings.

## Downtown San Agustin Historical District

### 3. Urban design

- a. Overall Goal: Create places and destinations for people by improving the public realm and focusing on the comfort and interest of the pedestrian, cyclist, and transit user.
  - i. Goal 3.1: Coordinate land use and transportation policies while making Laredo more walkable, bikable and memorable.
  - ii. Goal 3.2: Update the city's zoning code to implement the plan vision.
  - iii. Goal 3.3: Make Laredo city staff experts in best practices for community development
  - iv. Goal 3.4: The City of Laredo should change its growth pattern away from homogeneous land uses and return to a pattern of compact well-connected mixed-use neighborhoods.
  - v. Goal 3.5: New development should incorporate local building types and public spaces, including the historic plazas found throughout historic Laredo.
  - vi. Goal 3.6: Incorporate adequate parking into new development while providing infrastructure for alternative modes of transportation, bike parking, transit or trolley access, and comfortable pedestrian access.
  - vii. Goal 3.7: The City of Laredo wishes to create complete networks of multimodal streets with ample shaded sidewalks and frequent on-street parking.



# Viva Laredo

- viii. Goal 3.8: The City of Laredo wishes to supplement its neighborhood and regional park system with small civic spaces that are accessible to all citizens and are memorably placed in all new neighborhoods and mixed-use developments.
- ix. Goal 3.9: Streets and spaces are safe and inviting with adequate lighting and clear signage

## 4. Mobility

- a. Overall Goal: Create a multimodal transportation network throughout Laredo that provides access to opportunity, improves public health, reduces carbon emissions, and provides civic recreational opportunities while efficiently moving pedestrians, cyclists, transit, motor vehicles, cargo, and freight.
  - i. Goal 4.1: Create a coordinated, efficient, and more affordable multimodal transportation system that supports, complements, and meets the needs of different types of places throughout the city. Land use patterns and connections among different land uses are key elements defining the form and character of places.
  - ii. Goal 4.2: Laredo's thoroughfares will form a well-connected network of complete streets that support driving, walking, bicycling, and public transit.
  - iii. Goal 4.3: The City will improve its thoroughfares over time as opportunities are found to increase transit service and improve connectivity, walkability, bikability, and economic benefits to surrounding areas.
  - iv. Goal 4.4: Reduce service disparities and achieve equitable access to all types of facilities and transportation modes.
  - v. Goal 4.5: Implement the Future Thoroughfare Plan that integrates all major travel modes and carries out the goals and policies of Viva Laredo
  - vi. Goal 4.6: Enhance and connect the bike and pedestrian circulation system throughout Laredo.
  - vii. Goal 4.7: Vigorously expand bicycle facilities throughout Laredo to create a full network of connected, safe, and attractive bikeways and supporting facilities for both transportation and recreation
  - viii. Goal 4.8: Encourage increased bicycling by promoting health, recreation, transportation, tourism opportunities, and environmental benefits.
  - ix. Goal 4.9: Ensure safety for users of all transportation modes, with attention to the most vulnerable users, including people with disabilities, those using mobility devices, the young, and the elderly.
  - x. Goal 4.10: Support a safe, multimodal transportation network for all users, and include consideration of traffic calming, bike and pedestrian crossings, and crash analysis.
  - xi. Goal 4.11: Establish demand management procedures as a cost-effective alternative to increasing capacity. A demand management approach has the potential to improve the natural environment, public health, place making, and economic development that also extends the life of transportation infrastructure.
  - xii. Goal 4.12: Improve the region's air quality through more sustainable and energy-efficient transportation and land use practices
  - xiii. Goal 4.13: The city will strategically manage the amount, location, and physical form of on-street and off-street parking to help achieve the goals of Viva Laredo.
  - xiv. Goal 4.14: Make a Metro Transit Master Plan and turn it into the most used citywide transit system in Texas.
  - xv. Goal 4.15: Enable the safe and efficient movement of goods via rail, truck, and air. A reduction of the impacts of rail and truck operations on adjacent neighborhoods and sensitive lands is also important

# Viva Laredo

- xvi. Goal 4.16: The Laredo International Airport will increase its role as a welcoming gateway for passengers, as an intermodal hub for incoming and outgoing goods, and as a center for related economic activities that serve the city and the region.
- xvii. Goal 4.17: Strengthen multimodal connections with Nuevo Laredo for bi-national mobility, commerce, economic development, familial bonds, tourism, and convenient routine travel between the two cities and countries.



## 5. Housing

- a. Overall Goal: To provide varied housing opportunities for Laredoans with diverse economic backgrounds and housing preferences while at the same time creating strong regional housing markets that include a robust urban core and infill strategies that balance the need for new affordable housing and complete, healthy, and accessible communities throughout all of Laredo
  - i. Goal 5.1: Revitalize downtown by creating new housing opportunities.
  - ii. Goal 5.2: Develop a robust infill strategy to redevelop existing neighborhoods and provide affordable housing choices.
  - iii. Goal 5.3: Develop a “Legacy Neighborhoods Program” to ensure that historic and culturally significant communities thrive.
  - iv. Goal 5.4: Create walkable neighborhoods to help improve the health of Laredo citizens.
  - v. Goal 5.5: Create a comprehensive social service model.
  - vi. Goal 5.6: Review existing development codes and modify to match 21st century best practices.

## 6. Sustainability

- a. Overall Goal: Ensure that environmental resources are conserved and properly managed in Laredo so that future generations may experience an improving environment that is more resilient than that of the previous generation
  - i. Goal 6.1: Create new and revitalize existing sustainable architecture throughout the city.
  - ii. Goal 6.2: Provide a wide variety of neighborhood parks and recreational programs that are integrated with neighborhoods and accessible to most residents and visitors to Laredo
  - iii. Goal 6.3: Protect and enhance ecologically sensitive areas, plants and wildlife resources
  - iv. Goal 6.4: Develop Laredo in a way that requires less automobile use for access to daily needs, which will help to reduce the prevalence of greenhouse gases. Strive to continue to meet the national ambient air quality standards for all pollutants.
  - v. Goal 6.5: Continue to develop policies that promote water reclamation, conservation, stormwater management, and access to a sustainable water supply.



# Viva Laredo

Harnessing renewable, low-carbon energy such as wind, solar, and geothermal power can make the region less vulnerable to a fluctuating oil market while reducing atmospheric pollutants.

## 7. Health

- a. Overall Goal: Improve the overall physical and mental health of Laredo citizens by increasing the quality of life in the region.
  - i. Goal 7.1: Address the health needs of all residents in the region through collaboration and coordination among local, state, and binational entities.
  - ii. Goal 7.2: Reduce exposure to environmental risk factors.
  - iii. Goal 7.3: Encourage physical activity through the design of the built environment.
  - iv. Goal 7.4: Help reduce obesity and the chronic illnesses associated with obesity, such as Type 2 Diabetes, cancers, and heart disease.
  - v. Goal 7.5: Create a food system in which city residents can meet their proper nutritional needs.
  - vi. Goal 7.6: Encourage psychological and emotional well-being.
  - vii. Goal 7.7: Discourage substance abuse.
  - viii. Goal 7.8: Improve access to medical care.



## 8. Parks

- a. Overall Goal: A parks system that is valued by the local communities it serves and one that strives to address the recreational demands for all of Laredo's Citizens.
  - i. Goal 8.1: Development of future parkland and improvements to the existing park system to meet the needs of the residents of Laredo.
  - ii. Goal 8.2: Ensure that residents have access to recreational opportunities through the equitable distribution of parkland and open space.
  - iii. Goal 8.3: Promote parks that provide offerings and accommodations for persons of all ages and abilities
  - iv. Goal 8.4: Ensure parks are safe and comfortable environments for all park users
  - v. Goal 8.5: Increase park connectivity, recreation offerings, bicycle and pedestrian networks through the development of Trails Master Plan.
  - vi. Goal 8.6: Strive for the efficient use of City resources while promoting aesthetically pleasing and functional parks and park facilities.



Recreation facilities such as El Cuatro Park in El Rincon del Diablo provide access to exercise.



*"Conservation means the wise use of the earth and its resources for the lasting good of men."*  
~ Gifford Pinchot

# Viva Laredo

## 9. Economy development

- a. Overall Goal: Build greater industry diversification, increase access to good-paying jobs, and enhance the capacity for entrepreneurship through a commitment to utilizing economic development tools and further private sector engagement
  - i. Goal 9.1: Increase the capacity for and ability to pursue investments and opportunities for job growth.
  - ii. Goal 9.2: Allow for a more coherent vision of the region to be developed
  - iii. Goal 9.3: Provide the necessary environment for local, regional, and international entrepreneurs to find success in Laredo.
  - iv. Goal 9.4: Strengthen the quality of place and build greater community engagement.

## 10. Education

- a. Overarching Policy: Establish by ordinance a Department for Education, Art and Culture, to include an Education Liaison, and an Arts and Culture Liaison, as well a Commission of Arts and Culture, with close integration with the Department of Economic Development.
  - i. Goal 10.1: Support the improvement of the Education system of Laredo through coordination of efforts across all agencies.
  - ii. Goal 10.2: Recognize local and regional arts and culture as the foremost indicator of the community's unique identity and support its development to cultivate civic pride and identity and as an essential component to economic development and attracting and retaining talent.

## 11. Global initiatives

- a. Overall Goal: Build greater industry diversification, increase access to good-paying jobs, and enhance the capacity for entrepreneurship through a commitment to utilizing economic development tools and further private sector engagement
  - i. Goal 11.1: Create a Binational Council to promote the interests of LREDZ with representatives from both cities, states.
  - ii. Goal 11.2: Maintain alignment between both cities' Comprehensive Plans.
  - iii. Goal 11.3: Participate in the support of innovative strategies for alleviation of long border wait times, infrastructure improvements, public safety, economic development, border inspection and national security at the international border
  - iv. Goal 11.4: Create a Binational Council Branch on Education to plan joint education programs that reach beyond the border.
  - v. Goal 11.5: Create data-based joint regional branding together with our regional partners
  - vi. Goal 11.6: Establish infrastructure for healthy region and sustainable environment.
  - vii. Goal 11.7 The proposed Laredo Arts and Culture Commission should coordinate arts and culture programming with the Centro Cultural Mexicano de Nuevo Laredo with funding mechanisms considered a priority in both city's budget.



\*Concert Theater, TAMIU Fine and Performing Arts Center

# *Viva Laredo*

**Conclusively,** *Viva Laredo* 20-year plan will be a complex but obtainable roadmap for the future of the City of Laredo and its citizens. With effective planning, and collective efforts from the various city departments it is highly obtainable to achieve this plan. Fundamentally, the plan will have phases to measure the success of the project. Within the 20 years, many factors will ultimately influence the actual result of the project including the nation's economy, priority changes, revenue declines, and even natural disasters. However, with great effort and passion the City Council, City staff and its citizens look forward to a greater prosperity for the citizens and new comers of the City of Laredo.

**For more information visit:**

<https://www.vivalaredo.org/>

**ORDINANCE 2022-O-155**

**ADOPTING THE PROPOSED ANNUAL BUDGET FOR FISCAL YEAR 2022-2023, BY APPROPRIATING THE REVENUES, EXPENDITURES AND BALANCES REPORTED THEREIN FOR THE YEAR BEGINNING OCTOBER 1, 2022, AND ENDING SEPTEMBER 30, 2023, CONSISTENT WITH THE FINANCIAL PLAN DESCRIBED IN SAID ANNUAL BUDGET (SEE EXHIBIT “A”) AND MOTIONS APPROVED BY CITY COUNCIL AT PUBLIC WORKSHOP (SEE EXHIBIT “B”) AND AUTHORIZING THE CITY MANAGER TO IMPLEMENT SAID ANNUAL BUDGET. (AS AMMENDED)**

**WHEREAS**, on July 27, 2022, Council was presented with the Proposed 2022-2023 Annual Budget as required by The City of Laredo Charter Section 6.02 Submission of Budget: “at least sixty (60) days before the end of the fiscal year, the City Manager shall present to the Council a budget for the ensuing fiscal year with an accompanying message”; and

**WHEREAS**, on August 10, 2022, Council held a public workshop to review the Proposed 2022-2023 Annual Budget;

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF LAREDO THAT:**

- 1. The Annual Budget for Fiscal Year 2022-2023, as amended during the budget workshop is hereby adopted, and
- 2. The following appropriations for Fiscal Year 2022-2023 are hereby authorized as further detailed in Exhibit “A” and incorporated as if set out at length herein:

Total Operating Expenditures and Transfers..... \$821,506,596

- 3. This ordinance incorporates as if set out here at length the motions approved by City Council attached as Exhibit “B”.
- 4. The City Manager is hereby authorized to implement the said budget for the Fiscal Year beginning October 1, 2022, and ending September 30, 2023.



DOC #1486274, OPR 5384 / 0731 - 0738  
Doc Type: ORDINANCE  
Record Date: 12/07/2022 09:13:41 AM  
Fees: \$50.00, Recorded By: APM  
Margie Ramirez Ibarra, Webb County Clerk

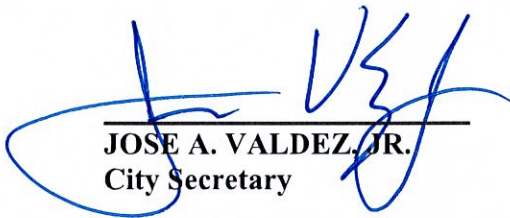


PASSED BY THE CITY COUNCIL AND APPROVED BY THE MAYOR ON THIS THE 19th  
DAY OF SEPTEMBER, 2022.



**PETE SAENZ**  
Mayor

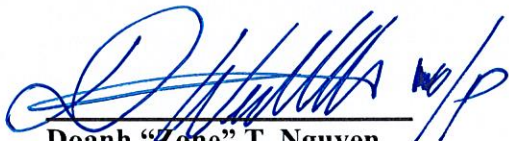
ATTEST:



**JOSE A. VALDEZ, JR.**  
City Secretary



APPROVED AS TO FORM:

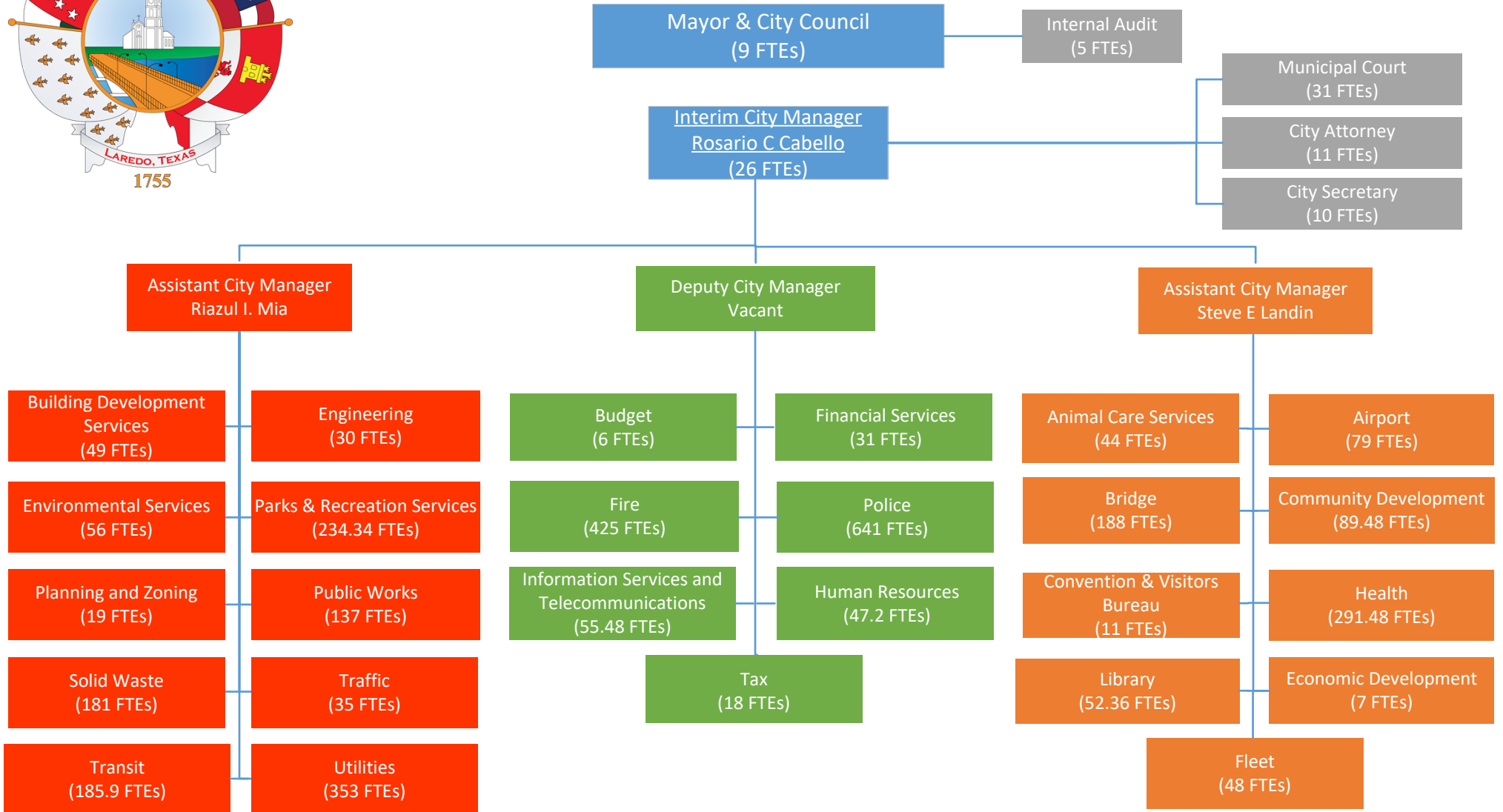


**Doanh "Zone" T. Nguyen**  
City Attorney



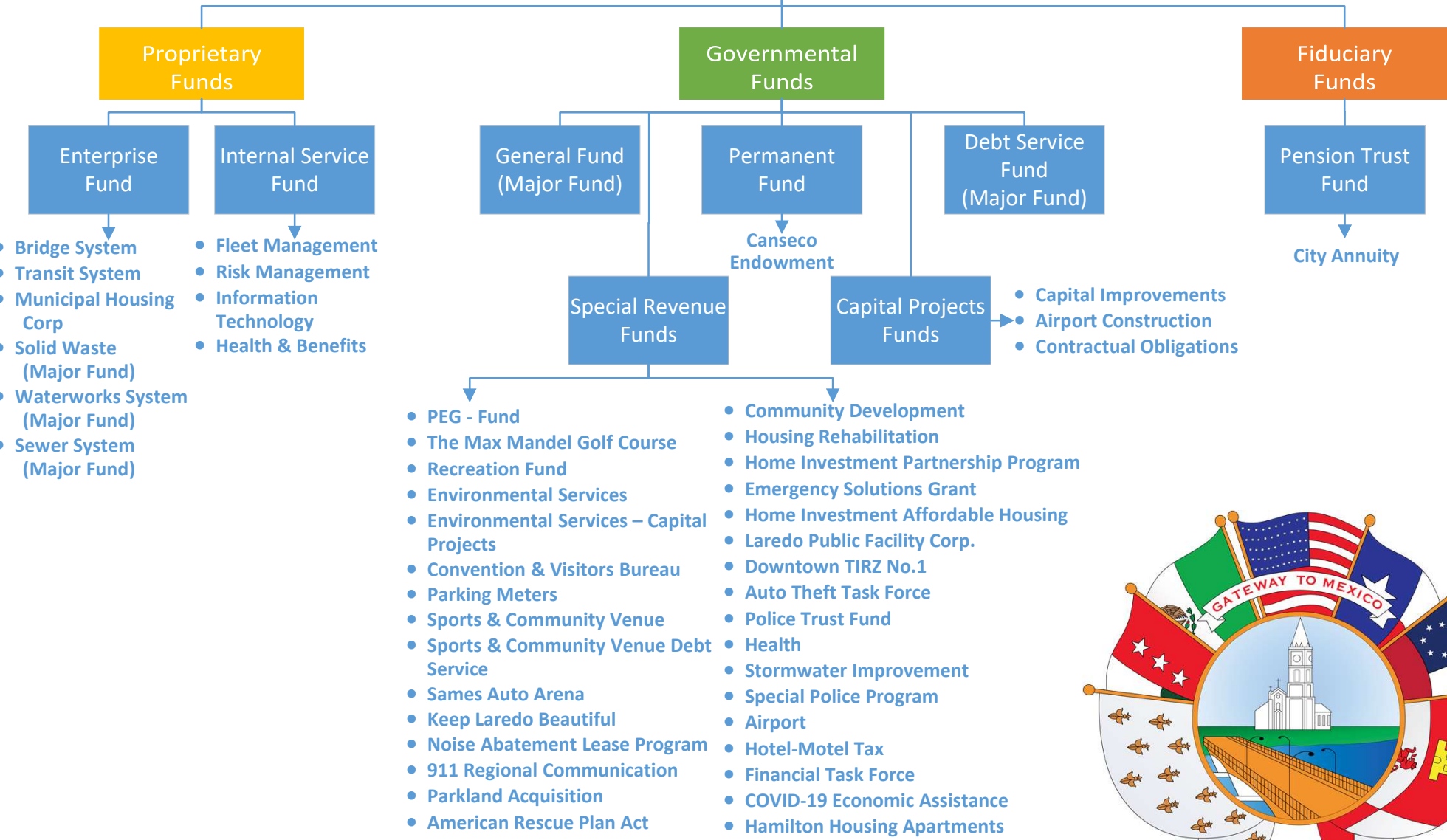


# Citizens of Laredo



## CITY OF LAREDO ORGANIZATIONAL CHART FY 2022-2023

# City of Laredo Fund Structure



**CITY OF LAREDO, TEXAS**  
**Department / Fund Relationship Chart**  
**FY 2022-2023**

Department	Governmental Funds								Fiduciary Funds
	General Fund	Debt Service	Non Major Governmental Funds	Bridge System Fund	Waterworks System Fund	Sewer System Fund	Solid Waste Fund	Non Major Proprietary Funds	Non Major Fiduciary Funds
Airport			15,700,490						
Animal Care Services	3,784,965								
Bridge				114,830,260					
Budget	557,845								
Building Development Services	4,066,940								
City Attorney	1,492,992								
City Manager	3,193,196								
City Secretary	1,117,304								
Community Development	1,135,928		6,439,363					2,348,570	
Convention and Visitor's Bureau			8,301,242						
Economic Development	715,643		847,353						
Engineering	2,612,595								
Environmental Services			10,082,598						
Financial Services	17,132,394	30,024,076	23,260,968						
Fire	69,448,241								
Fleet								15,422,301	
Health	3,423,417		26,529,856						
Human Resources	3,701,756							50,546,210	2,438,726
Information Services & Telecommunications	601,271		4,002,359					6,450,840	
Library	4,408,602		15,790						
Mayor and Council	1,512,676								
Municipal Court	2,720,892								
Parks and Recreation Services	17,966,294		9,509,396						
Planning And Zoning	2,599,110								
Police	82,901,836		12,339,961						
Public Works	10,336,043		19,376,708						
Solid Waste							38,727,967		
Tax	1,639,947								
Traffic	5,544,756		1,899,706						
Transit (Contracted Services)	-							31,940,808	
Utilities					91,117,971	56,738,434			

**CITY OF LAREDO  
CONSOLIDATED BUDGET  
FY 2022-2023**

<b>FUND</b>	<b>Beginning Balance 10/1/2022</b>	<b>Revenues Excluding Transfers</b>	<b>Transfers</b>	<b>Revenues Including Transfers</b>	<b>Total Available</b>	<b>Operating Expenditures &amp; Transfers</b>	<b>Closing Balance 9/30/2023</b>
<b>GOVERNMENTAL FUNDS</b>							
<b>GENERAL FUND</b>	\$43,361,861	\$202,591,702	\$40,022,941	\$242,614,643	\$285,976,504	\$242,614,643	\$43,361,861
<b>SPECIAL REVENUE FUNDS</b>							
Community Development	-	3,423,999	-	3,423,999	3,423,999	3,423,999	-
Housing Rehab	5,000	100,000	-	100,000	105,000	96,897	8,103
Home Investment Partnership	-	1,388,341	52,038	1,440,379	1,440,379	1,440,379	-
Emergency Solutions Grant	-	315,100	-	315,100	315,100	315,100	-
Laredo Public Facility Corporation	55,957	300	-	300	56,257	56,257	-
Home Investment Affordable Housing	-	52,038	-	52,038	52,038	52,038	-
Downtown TIRZ No. 1	920,126	399,947	-	399,947	1,320,073	847,353	472,720
American Rescue Plan Act	10,000,000	-	-	-	10,000,000	10,000,000	-
Auto Theft Task Force	-	1,008,949	482,700	1,491,649	1,491,649	1,491,649	-
Financial Task Force	-	872,271	70,000	942,271	942,271	942,271	-
Health Fund	641,743	22,464,696	3,423,417	25,888,113	26,529,856	26,529,856	-
Special Police Program	-	7,135,875	1,350,166	8,486,041	8,486,041	8,486,041	-
Airport	26,792,253	11,894,348	550,000	12,444,348	39,236,601	13,028,744	26,207,857
Hotel-Motel Tax	3,458,758	3,359,935	-	3,359,935	6,818,693	4,522,055	2,296,638
PEG Fund	1,098,647	351,000	-	351,000	1,449,647	1,436,447	13,200
Recreation Fund	708,825	433,200	150,000	583,200	1,292,025	529,408	762,617
Parkland Acquisition/Park Improv	-	553,000	-	553,000	553,000	553,000	-
Environmental Services	3,762,154	6,802,689	-	6,802,689	10,564,843	7,417,399	3,147,444
Environmental Services - Capital Proj.	-	17,220	-	17,220	17,220	17,220	-
Stormwater Improvement	147,661	2,574,633	-	2,574,633	2,722,294	2,484,535	237,759
Convention & Visitor's Bureau	-	108,950	3,670,237	3,779,187	3,779,187	3,779,187	-
Parking Meters Fund	634,665	1,453,467	-	1,453,467	2,088,132	1,899,706	188,426
Sports and Community Venue	23,095,874	9,774,018	-	9,774,018	32,869,892	9,712,861	23,157,031
Sports and Community Venue Debt Service	3,233,080	16,170	3,421,371	3,437,541	6,670,621	3,436,707	3,233,914
Sports and Community Venue- Capital Proj.	-	111,400	-	111,400	111,400	111,400	-
Sames Auto Arena	-	4,923,257	1,641,466	6,564,723	6,564,723	6,564,723	-
FAA Noise Abatement Lease Prg	332,196	2,232,050	-	2,232,050	2,564,246	2,564,246	-
911 Regional Communication	-	2,565,912	-	2,565,912	2,565,912	2,565,912	-
Keep Laredo Beautiful	-	25,000	138,444	163,444	163,444	163,444	-
Max Mandel Golf Course	-	1,152,213	710,052	1,862,265	1,862,265	1,862,265	-
Police Trust Fund	3,607,994	540,000	-	540,000	4,147,994	1,420,000	2,727,994
<b>DEBT SERVICE FUNDS</b>							
Debt Service	9,654,804	22,397,770	6,414,809	28,812,579	38,467,383	30,024,076	8,443,307
<b>PERMANENT FUND</b>							
Canseco Endowment Fund	65,390	400	-	400	65,790	15,790	50,000
<b>CAPITAL PROJECTS FUNDS</b>							
Capital Improvements Fund	3,133,913	1,510,000	14,000,031	15,510,031	18,643,944	18,643,944	-
Airport Construction Fund	-	57,500	50,000	107,500	107,500	107,500	-
Capital Projects	-	732,764	-	732,764	732,764	732,764	-

**CITY OF LAREDO**  
**CONSOLIDATED BUDGET**  
**FY 2022-2023**

FUND	Beginning Balance 10/1/2022	Revenues Excluding Transfers	Transfers	Revenues Including Transfers	Total Available	Operating Expenditures & Transfers	Closing Balance 9/30/2023
<b>PROPRIETARY FUNDS</b>							
<b>ENTERPRISE FUNDS</b>							
Bridge System / Operating	\$2,969,119	\$73,232,817	4,211,725	\$77,444,542	\$80,413,661	\$77,251,833	\$3,161,828
Bridge Construction	18,411,392	12,597,604	-	12,597,604	31,008,996	31,008,996	-
Bridge System Debt Service	2,604,875	6,410	6,113,180	6,119,590	8,724,465	6,275,313	2,449,152
Bridge Refrigerated Inspection Facility	262,386	16,732	15,000	31,732	294,118	294,118	-
Transit System- El Metro Operating	1,653,771	7,870,769	9,606,328	17,477,097	19,130,868	19,130,868	-
Transit System Sales Tax	6,921,962	9,765,586	-	9,765,586	16,687,548	10,591,360	6,096,188
Transit Center Facility Fund	25,000	619,834	400,983	1,020,817	1,045,817	1,045,817	-
Transit Capital Grants	108,402	932,656	127,834	1,060,490	1,168,892	1,168,892	-
Transit Capital Projects	-	3,871	-	3,871	3,871	3,871	-
Municipal Housing	71,839	2,276,731	-	2,276,731	2,348,570	2,348,570	-
Hamilton Housing	-	1,054,693	-	1,054,693	1,054,693	1,054,693	-
Solid Waste Management	28,810,479	31,428,994	-	31,428,994	60,239,473	31,778,749	28,460,724
Solid Waste Capital Projects	(2)	5,378	-	5,378	5,376	5,378	(2)
Solid Waste Debt Service	-	-	6,943,840	6,943,840	6,943,840	6,943,840	-
Water System / Operating	56,990,510	59,030,590	-	59,030,590	116,021,100	58,766,746	57,254,354
Water System Debt Service	14,722,249	28,536	19,896,776	19,925,312	34,647,561	19,964,088	14,683,473
Water Operational Construction	3,850,000	28,284	4,306,753	4,335,037	8,185,037	8,185,037	-
Water Availability	6,745,463	3,297,217	-	3,297,217	10,042,680	2,440,900	7,601,780
Water Capital Improvement	1,263,569	354,568	-	354,568	1,618,137	1,618,137	-
Water - Capital Projects	(1)	143,063	-	143,063	143,062	143,063	(1)
Sewer System / Operating	49,986,066	42,991,585	-	42,991,585	92,977,651	39,411,447	53,566,204
Sewer Operational Construction	-	220	1,397,365	1,397,585	1,397,585	1,397,585	-
Sewer System Debt Service	14,481,821	38,141	13,722,068	13,760,209	28,242,030	13,963,800	14,278,230
Sewer Capital Improvement	1,204,417	516,500	-	516,500	1,720,917	1,720,917	-
Sewer - Capital Projects	(3)	244,685	-	244,685	244,682	244,685	(3)
<b>INTERNAL SERVICE FUNDS</b>							
Fleet Management	(1,119,188)	8,313,296	8,228,193	16,541,489	15,422,301	15,422,301	-
Risk Management	1,362,556	60,000	9,124,767	9,184,767	10,547,323	10,418,243	129,080
Information Services and Telecommunications	1,600	168,049	6,306,033	6,474,082	6,475,682	6,450,840	24,842
Health and Benefits	3,444,244	13,758,539	22,925,184	36,683,723	40,127,967	40,127,967	-
<b>FIDUCIARY FUNDS</b>							
<b>AGENCY FUND</b>							
City Annuity	115,498	111,804	2,211,424	2,323,228	2,438,726	2,438,726	-
<b>TOTAL</b>	<b>\$349,598,925</b>	<b>\$582,237,266</b>	<b>\$191,685,125</b>	<b>\$773,922,391</b>	<b>\$1,123,521,316</b>	<b>\$821,506,596</b>	<b>\$302,014,720</b>
Revenue Excluding Transfers	\$582,237,266				Total Operating Expenditures	\$821,506,596	
Decrease in Fund Balance	<u>\$47,584,205</u>				Less Operating Transfers		<u>\$191,685,125</u>
Total Net Operating Budget	<u>\$629,821,471</u>						<u>\$629,821,471</u>

### Summary of Fund Balance Changes

The table below is a summary of operating funds with an increase or decrease of 10% or more in its' ending balance for FY 2022  
Capital project and grant funds are not included since funds represent bond proceeds or funds designated for specific projects.

Fund	Beginning Balance	Closing Balance	Variance	% Change	Observation
Housing Rehab	\$ 5,000	\$ 8,103	\$ 3,103	62.1%	Increase in Fund Balance is due to an increase in Interest Earnings and Loan Reimbursement.
Laredo Public Facility Corporation	\$ 55,957	\$ -	\$ (55,957)	-100.0%	Decrease in Fund Balance is due to repairs and operational expenses. No Fund Balance Required.
Downtown TIRZ No. 1	\$ 920,126	\$ 472,720	\$ (447,406)	-48.6%	Appropriations will be used for Tax Increment Reinvestment Zone as part of the economic development agreement
American Rescue Plan Act	\$ 10,000,000	\$ -	\$ (10,000,000)	-100.0%	Appropriations will be use for economic recovery, incentives and assisting the community.
Health Fund	\$ 641,743	\$ -	\$ (641,743)	-100.0%	Decrease in Fund Balance is due to COLA increase for following year.
Hotel-Motel Tax	\$ 3,458,758	\$ 2,296,638	\$ (1,162,120)	-33.6%	Decrease in Fund Balance is due appropriations used in lieu of revenue shortfalls (due to COVID pandemic) to maintain expenditures relatively similar to last year's even with a decrease in Operating Expenditures and Transfers.
PEG Fund	\$ 1,098,647	\$ 13,200	\$ (1,085,447)	-98.8%	Decrease in Fund Balance is due to the purchase of capital outlay equipment, city vehicle, and building improvements.
Environmental Services	\$ 3,762,154	\$ 3,147,444	\$ (614,710)	-16.3%	Decrease in Fund Balance is due to appropriations related to capital outlay purchases, COLA increases and operational expenses.
Stormwater Improvement	\$ 147,661	\$ 237,759	\$ 90,098	61.0%	Increase in Fund Balance is due to an increase in revenue from Storm Water Improvement Fee.
Parking Meters	\$ 634,665	\$ 188,426	\$ (446,239)	-70.3%	Decrease in Fund Balance is due to appropriations related to capital outlay purchases, COLA increases and operational expenses.
FAA Noise Abatement Lease Prg	\$ 332,196	\$ -	\$ (332,196)	-100.0%	Fund Balance will be used to meet airport operations needs which are allowed by FAA.
Police Trust Fund	\$ 3,607,994	\$ 2,727,994	\$ (880,000)	-24.4%	Decrease in Fund Balance is due to the purchase of capital outlay equipment.
Debt Service	\$ 9,654,804	\$ 8,443,307	\$ (1,211,497)	-12.5%	Decrease in Fund Balance is due to appropriating money into the reserve for future use of anticipated bonds.
Canseco Endowment Fund	\$ 65,390	\$ 50,000	\$ 15,390	-23.5%	Canseco Endowment is a Private Purpose fund, and interest earnings have no restrictions and will be used to purchase library materials and furniture.
Capital Improvements Fund	\$ 3,133,913	\$ -	\$ (3,133,913)	-100.0%	Decrease in Fund Balance due to transfers to General Fund, capital outlay and other projects.
Bridge Construction	\$ 18,411,392	\$ -	\$ (18,411,392)	-100.0%	Bridge Construction Fund Balance will be used for improvements and upgrades to the international bridges.
Bridge Refrigerated Inspection Facility	\$ 262,386	\$ -	\$ (262,386)	-100.0%	Fund Balance will be used for improvements in the refrigerated inspection building.
Laredo Metro, Inc. & Transit System	\$ 1,653,771	\$ -	\$ (1,653,771)	-100.0%	Fund Balance will be used for additional appropriations that are to be used to cover estimated operational increases and COLA increases for the fiscal year.
Transit System Sales Tax	\$ 6,921,962	\$ 6,096,188	\$ (825,774)	-11.9%	Decrease in Fund Balance is being used for additional operational support in Transit operations, capital grants, and center facility.
Transit Center Facility Fund	\$ 25,000	\$ -	\$ (25,000)	-100.0%	Decrease in Fund Balance is being used for increase cost of operations, personnel and capital outlay.
Transit Capital Grants	\$ 108,402	\$ -	\$ (108,402)	-100.0%	Fund Balance will be used to pay for capital grants.
Municipal Housing	\$ 71,839	\$ -	\$ (71,839)	-100.0%	Fund Balance will be used for building improvements, COLA increases and other operation expenditures.
Water Operational Construction	\$ 3,850,000	\$ -	\$ (3,850,000)	-100.0%	Decrease in Fund Balance is due to water plant and other projects
Water Availability	\$ 6,745,463	\$ 7,601,780	\$ 856,317	12.7%	Increase in Fund Balance is credited to an increase in revenues from Charges for Services.
Water Capital Improvement	\$ 527,553	\$ -	\$ (527,553)	-100.0%	Decrease in Fund Balance is due to improvements and construction
Sewer Capital Improvement	\$ 1,204,417	\$ -	\$ (1,204,417)	-100.0%	Decrease in Fund Balance is due to improvements and construction
Fleet Management	\$ (1,119,188)	\$ -	\$ 1,119,188	100.0%	Fund Balance will not be in the negative after increase in revenues for Garage Repairs and Fuel Charges.
Risk Management	\$ 1,362,556	\$ 129,080	\$ (1,233,476)	-90.5%	Decrease in Fund Balance due to increase in COLA, premiums and operation expenses.
Information Services and Telecommunications	\$ 1,600	\$ 24,842	\$ 23,642	1453.0%	Fund Balance will see an increase due to an increase in revenues from IT Fees and Interoperability User Fee.
Health and Benefits	\$ 3,444,244	\$ -	\$ (3,444,244)	-100.0%	Appropriations will be used to cover expected increase in medical and prescription claims as well as the COLA increase for the employees.
City Annuity	\$ 115,498	\$ -	\$ (115,498)	-100.0%	Appropriations will be used to cover expected increase in retirees and medical insurance.



**Annual Budget FY 2022-2023**  
**Combined Budget Summary of Major and Non Major Funds by Fund Type**  
(In Thousands)

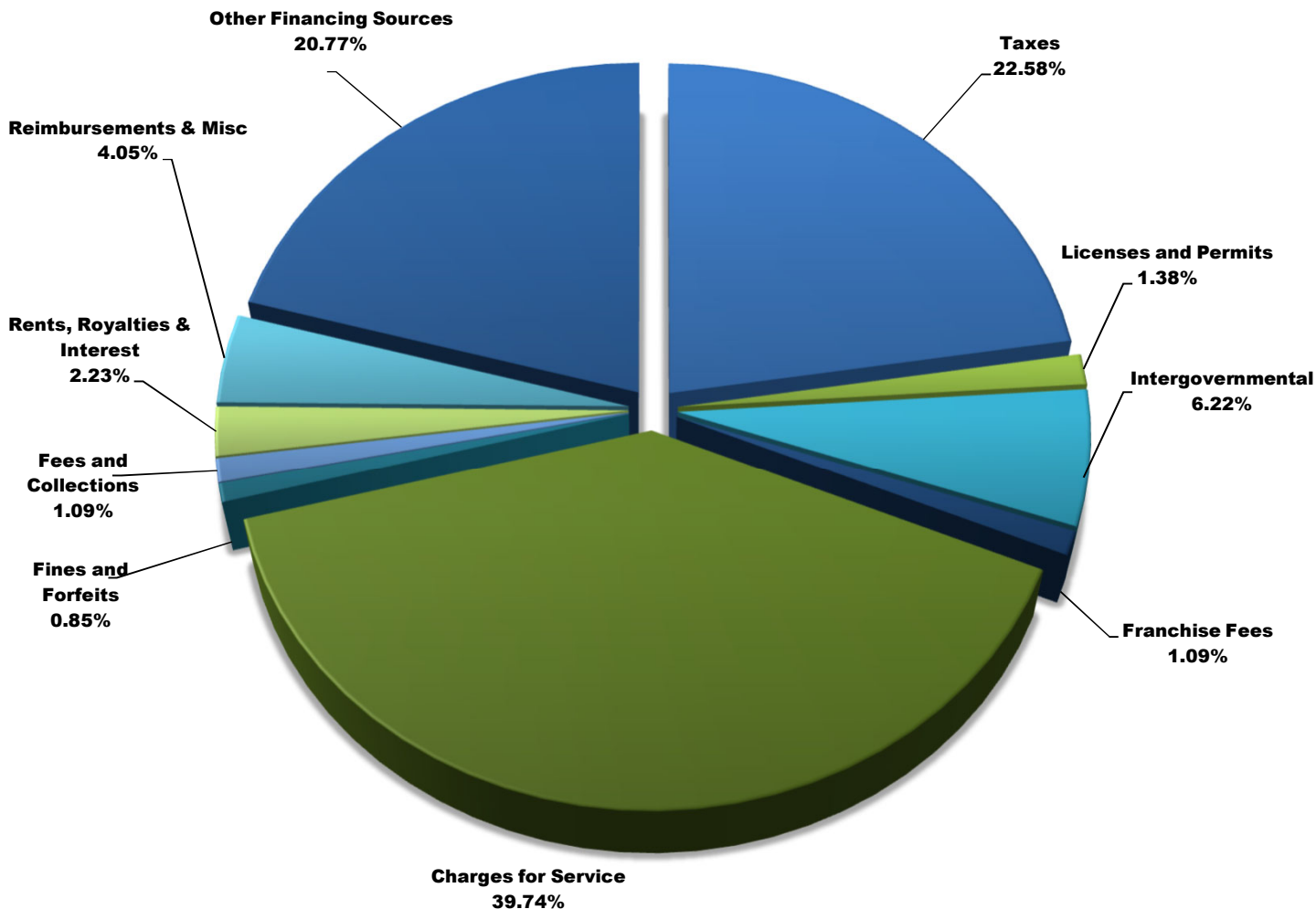
	Governmental Funds									Proprietary Funds					
	General Fund			Debt Service			Non Major Governmental Funds			Bridge System Fund			Waterworks System Fund		
	2021	2022	2023	2021	2022	2023	2021	2022	2023	2021	2022	2023	2021	2022	2023
<b>Revenues</b>															
Taxes	113,330	121,074	129,300	21,338	24,446	22,344	13,264	13,208	13,380	-	-	-	-	-	-
Licenses and Permits	8,509	9,092	9,522	-	-	-	301	713	973	-	-	-	4	5	5
Intergovernmental	7,634	1,039	1,339	-	-	-	63,317	220,787	39,620	591	18,000	5,880	8	-	-
Franchise Fees	8,183	8,294	8,461	-	-	-	-	-	-	-	-	-	-	-	-
Charges for Service	52,512	53,175	57,188	-	-	-	10,855	13,393	14,248	64,934	69,990	72,090	50,669	53,941	55,483
Fines and Forfeits	5,807	5,882	6,053	-	-	-	487	428	492	-	-	-	-	-	-
Fees and Collections	987	1,490	1,489	-	-	-	3,002	3,806	3,828	858	904	930	1,126	1,681	1,636
Rents, Royalties & Interest	1,467	1,376	1,401	974	41	45	11,917	10,524	12,026	318	224	281	6,404	459	516
Reimbursements & Misc	11,190	1,086	701	5	9	9	18,653	20,090	4,840	9	6	2	10,195	5,281	5,237
Other Financing Sources	6,591	33,879	27,161	18,886	6,625	6,415	90,035	51,657	29,710	5,919	10,276	17,010	92,593	21,059	24,208
<b>Total Revenues</b>	<b>\$ 216,211</b>	<b>\$ 236,387</b>	<b>\$ 242,615</b>	<b>\$ 41,203</b>	<b>\$ 31,120</b>	<b>\$ 28,813</b>	<b>\$ 211,829</b>	<b>\$ 334,605</b>	<b>\$ 119,115</b>	<b>\$ 72,629</b>	<b>\$ 99,399</b>	<b>\$ 96,193</b>	<b>\$ 160,999</b>	<b>\$ 82,427</b>	<b>\$ 87,086</b>
<b>Expenditures</b>															
General Government	19,988	24,003	26,928	-	-	-	7,387	50,411	4,806	-	-	-	-	-	-
Public Safety	133,908	150,281	156,062	-	-	-	21,176	52,608	16,961	-	-	-	-	-	-
Public Works	7,173	8,873	10,336	-	-	-	6,471	105,233	3,592	-	-	-	44,100	95,498	46,946
Health and Welfare	4,198	4,254	4,529	-	-	-	29,253	136,316	38,231	-	-	-	-	-	-
Cultural and Recreational	15,688	21,761	21,665	-	-	-	14,123	26,999	15,952	-	-	-	-	-	-
Debt Service	-	-	-	41,470	28,154	30,024	6,212	12,537	4,711	6,151	6,152	5,481	52,096	20,063	19,968
Transportation	-	-	-	-	-	-	20,822	37,044	13,015	48,567	66,805	85,009	-	-	-
Other Financing Uses	27,916	33,809	23,095	-	-	-	37,952	68,927	41,039	20,536	14,295	24,340	23,640	21,817	24,204
<b>Total Expenditures</b>	<b>\$ 208,870</b>	<b>\$ 242,981</b>	<b>\$ 242,615</b>	<b>\$ 41,470</b>	<b>\$ 28,154</b>	<b>\$ 30,024</b>	<b>\$ 143,397</b>	<b>\$ 490,075</b>	<b>\$ 138,306</b>	<b>\$ 75,254</b>	<b>\$ 87,252</b>	<b>\$ 114,830</b>	<b>\$ 119,836</b>	<b>\$ 137,377</b>	<b>\$ 91,118</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>\$ 7,341</b>	<b>\$ (6,595)</b>	<b>\$ -</b>	<b>\$ (267)</b>	<b>\$ 2,967</b>	<b>\$ (1,211)</b>	<b>\$ 68,432</b>	<b>\$ (155,470)</b>	<b>\$ (19,191)</b>	<b>\$ (2,625)</b>	<b>\$ 12,147</b>	<b>\$ (18,637)</b>	<b>\$ 41,163</b>	<b>\$ (54,951)</b>	<b>\$ (4,032)</b>
<b>Beginning Fund Balances</b>	<b>\$ 42,616</b>	<b>\$ 49,957</b>	<b>\$ 43,362</b>	<b>\$ 6,955</b>	<b>\$ 6,688</b>	<b>\$ 9,655</b>	<b>\$ 168,732</b>	<b>\$ 237,164</b>	<b>\$ 81,694</b>	<b>\$ 15,921</b>	<b>\$ 12,100</b>	<b>\$ 24,248</b>	<b>\$ 99,260</b>	<b>\$ 138,522</b>	<b>\$ 83,572</b>
<b>Ending Fund Balances</b>	<b>\$ 49,957</b>	<b>\$ 43,362</b>	<b>\$ 43,362</b>	<b>\$ 6,688</b>	<b>\$ 9,655</b>	<b>\$ 8,443</b>	<b>\$ 237,164</b>	<b>\$ 81,694</b>	<b>\$ 62,504</b>	<b>\$ 13,296</b>	<b>\$ 24,248</b>	<b>\$ 5,611</b>	<b>\$ 140,423</b>	<b>\$ 83,572</b>	<b>\$ 79,540</b>

**Annual Budget FY 2022-2023**  
**Combined Budget Summary of Major and Non Major Funds by Fund Type**  
(In Thousands)

	Proprietary Funds									Fiduciary Funds			FY	FY	FY
	Sewer System Fund			Solid Waste Fund			Non Major Proprietary Funds			Non Major			2020-2021	2021-2022	2022-2023
	2021	2022	2023	2021	2022	2023	2021	2022	2023	2021	2022	2023	Actuals	Estimate	Adopted
<b>Revenues</b>															
Taxes	-	-	-	-	-	-	9,135	9,635	9,736	-	-	-	157,066	168,363	174,759
Licenses and Permits	-	-	-	-	-	-	-	-	216	-	-	-	8,814	9,809	10,716
Intergovernmental	-	-	-	-	-	-	1,268	14,332	1,283	-	-	-	72,817	254,159	48,121
Franchise Fees	-	-	-	-	-	-	-	-	-	-	-	-	8,183	8,294	8,461
Charges for Service	39,403	41,560	42,804	27,872	28,282	31,254	25,137	29,260	34,492	-	-	-	271,382	289,602	307,559
Fines and Forfeits	-	-	-	-	-	-	-	-	-	-	-	-	6,294	6,310	6,545
Fees and Collections	746	811	510	-	-	-	14	22	27	-	-	-	6,733	8,713	8,420
Rents, Royalties & Interest	3,793	310	477	2,617	261	180	2,245	2,148	2,335	-	-	-	29,736	15,344	17,261
Reimbursements & Misc	1	89	-	7	100	-	19,362	19,917	18,215	2,142	2,146	2,323	61,564	48,724	31,327
Other Financing Sources	51,775	14,386	15,119	34,899	6,425	6,944	33,632	32,991	34,187	-	-	-	334,331	177,297	160,753
<b>Total Revenues</b>	<b>\$ 95,718</b>	<b>\$ 57,157</b>	<b>\$ 58,911</b>	<b>\$ 65,395</b>	<b>\$ 35,068</b>	<b>\$ 38,378</b>	<b>\$ 90,793</b>	<b>\$ 108,305</b>	<b>\$ 100,489</b>	<b>\$ 2,142</b>	<b>\$ 2,146</b>	<b>\$ 2,323</b>	<b>\$ 956,919</b>	<b>\$ 986,614</b>	<b>\$ 773,922</b>
<b>Expenditures</b>															
General Government	-	-	-	-	-	-	51,678	52,939	56,995	2,142	2,030	2,438.73	81,195	129,384	91,168
Public Safety	-	-	-	-	-	-	-	-	-	-	-	-	155,084	202,888	173,023
Public Works	30,635	122,309	27,654	50,754	23,973	26,384	12,404	13,593	15,426	-	-	-	151,537	369,479	130,337
Health and Welfare	-	-	-	-	-	-	2,618	2,063	2,348	-	-	-	36,069	142,633	45,108
Cultural and Recreational	-	-	-	-	-	-	-	-	-	-	-	-	29,811	48,761	37,617
Debt Service	30,475	13,626	13,965	8,283	6,454	5,400	2,991	3,536	460	-	-	-	147,679	90,522	80,010
Transportation	2	-	-	-	-	-	16,860	13,390	21,345	-	-	-	86,251	117,239	119,369
Other Financing Uses	16,400	14,527	15,119	17,340	6,425	6,944	10,633	22,305	10,135	-	-	-	154,417	182,105	144,875
<b>Total Expenditures</b>	<b>\$ 77,511</b>	<b>\$ 150,462</b>	<b>\$ 56,738</b>	<b>\$ 76,377</b>	<b>\$ 36,852</b>	<b>\$ 38,728</b>	<b>\$ 97,184</b>	<b>\$ 107,827</b>	<b>\$ 106,709</b>	<b>\$ 2,142</b>	<b>\$ 2,030</b>	<b>\$ 2,439</b>	<b>\$ 842,042</b>	<b>\$ 1,283,011</b>	<b>\$ 821,507</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>\$ 18,207</b>	<b>\$ (93,305)</b>	<b>\$ 2,172</b>	<b>\$ (10,983)</b>	<b>\$ (1,784)</b>	<b>\$ (350)</b>	<b>\$ (6,392)</b>	<b>\$ 478</b>	<b>\$ (6,220)</b>	<b>\$ -</b>	<b>\$ 115</b>	<b>\$ (115)</b>	<b>\$ 114,877</b>	<b>\$ (296,396)</b>	<b>\$ (47,584)</b>
<b>Beginning Fund Balances</b>	<b>\$ 141,720</b>	<b>\$ 158,977</b>	<b>\$ 65,672</b>	<b>\$ 42,587</b>	<b>\$ 30,594</b>	<b>\$ 28,810</b>	<b>\$ 19,203</b>	<b>\$ 11,992</b>	<b>\$ 12,470</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 115</b>	<b>\$ 260,183</b>	<b>\$ 309,492</b>	<b>\$ 161,830</b>
<b>Ending Fund Balances</b>	<b>\$ 159,927</b>	<b>\$ 65,672</b>	<b>\$ 67,844</b>	<b>\$ 31,604</b>	<b>\$ 28,810</b>	<b>\$ 28,461</b>	<b>\$ 12,811</b>	<b>\$ 12,470</b>	<b>\$ 6,250</b>	<b>\$ -</b>	<b>\$ 115</b>	<b>\$ -</b>	<b>\$ 375,060</b>	<b>\$ 13,095</b>	<b>\$ 114,246</b>

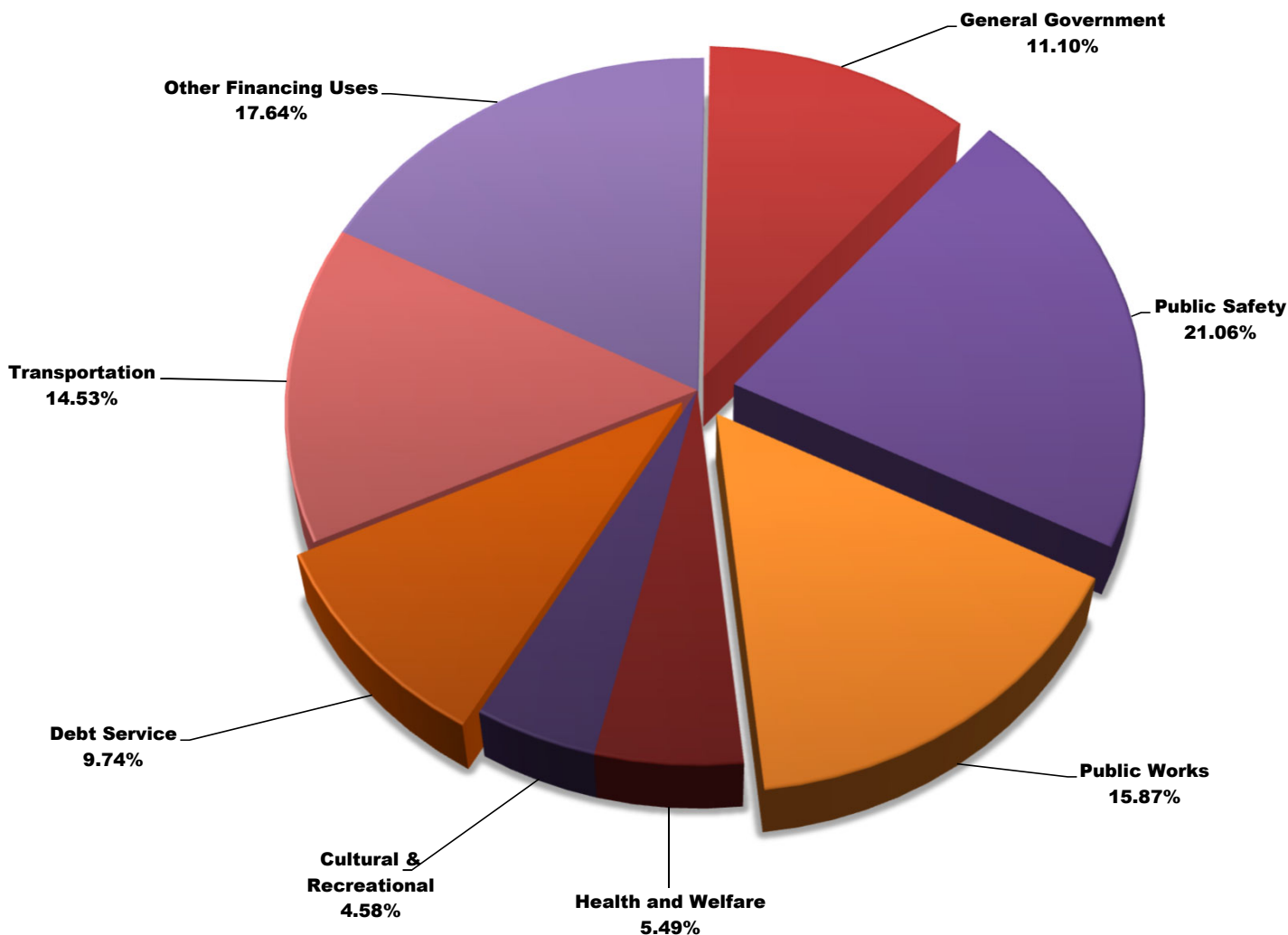
**CITY OF LAREDO, TEXAS  
CONSOLIDATED REVENUES  
FY 2022-2023**

DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Taxes	271,845,354	391,215,838	179,853,625	485,672,742	497,803,024	174,759,154
Licenses and Permits	10,107,223	8,814,362	9,179,109	9,179,109	9,809,470	10,715,988
Intergovernmental	36,798,228	47,977,698	103,885,218	197,366,985	190,005,442	48,121,128
Franchise Fees	8,038,122	8,182,578	8,373,176	8,373,176	8,293,919	8,460,763
Charges for Service	255,028,749	271,381,776	286,661,043	286,661,043	289,601,600	307,558,788
Fines and Forfeits	24,502,337	31,133,265	12,463,162	78,378,647	70,463,134	6,544,988
Fees and Collections	5,694,471	6,732,796	6,442,683	7,452,152	8,713,108	8,419,822
Rents, Royalties & Interest	17,062,729	15,381,837	15,138,721	15,019,138	13,411,564	17,261,690
Reimbursements & Misc	35,261,177	45,990,610	27,605,825	41,927,823	41,068,089	31,326,653
Other Financing Sources	158,373,118	200,782,876	138,575,462	166,817,080	143,640,712	160,753,417
<b>TOTAL REVENUES</b>	<b>822,711,508</b>	<b>1,027,593,636</b>	<b>788,178,024</b>	<b>1,296,847,895</b>	<b>1,272,810,062</b>	<b>773,922,391</b>



**CITY OF LAREDO, TEXAS  
CONSOLIDATED EXPENDITURES  
FY 2022-2023**

DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
General Government	67,442,387	81,194,754	86,228,717	144,674,025	129,384,126	91,167,722
Public Safety	152,975,884	155,083,896	159,989,134	201,733,030	202,888,466	173,022,653
Public Works	129,418,327	151,536,963	134,038,652	398,070,914	369,478,789	130,337,053
Health and Welfare	34,722,411	36,068,512	105,170,305	162,395,166	142,632,954	45,108,150
Cultural & Recreational	28,035,650	29,810,822	35,879,549	53,700,729	48,760,588	37,616,613
Debt Service	108,698,947	147,678,542	78,441,050	92,742,041	90,521,804	80,009,953
Transportation	85,990,669	86,251,352	106,251,454	176,074,659	117,238,787	119,368,963
Other Financing Uses	122,904,403	154,417,074	135,792,067	182,860,426	182,105,088	144,875,489
<b>TOTAL EXPENDITURES</b>	<b>730,188,678</b>	<b>842,041,915</b>	<b>841,790,928</b>	<b>1,412,250,990</b>	<b>1,283,010,602</b>	<b>821,506,596</b>



## City of Laredo

### Analysis of Property Tax Levy & Collections

	<b>Actual FY 2019-20</b>	<b>Actual FY 2020-21</b>	<b>Budget FY 2021-22</b>	<b>Estimate FY 2021-22</b>	<b>Adopted FY 2022-23</b>
Total Taxable Value	\$15,001,296,374	\$15,371,554,108	\$16,246,186,025	\$16,339,545,660	\$18,872,417,929
Supplements/(Cancellations)	(15,395,143)	(53,532,907)	-	3,239,113	-
Revised Value	14,985,901,231	15,318,021,201	16,246,186,025	16,342,784,773	18,872,417,929
Tax Rate	0.634000	0.634000	0.615370	0.615370	0.570000
<b>Levy before Adjustments</b>	<b>95,010,614</b>	<b>97,116,254</b>	<b>99,974,155</b>	<b>100,568,595</b>	<b>107,572,782</b>
Less Tax Freeze (65+)	(1,367,536)	(1,268,978)	(1,345,297)	(1,346,355)	(1,935,064)
<b>Total Levy Billed</b>	<b>93,643,078</b>	<b>95,847,276</b>	<b>98,628,858</b>	<b>99,222,240</b>	<b>105,637,718</b>
Less Delinquency	2,970,403	2,524,671	2,958,866	2,167,024	2,640,943
Total Current Collection	90,672,675	93,322,605	95,669,992	97,055,216	102,996,775
Prior Year Taxes	1,058,047	1,289,110	1,242,326	1,304,443	1,343,576
Penalty & Interest Collected	1,163,042	1,262,186	1,064,869	1,118,112	898,291
<b>Total Revenue</b>	<b>\$ 92,893,764</b>	<b>\$ 95,873,901</b>	<b>\$ 97,977,187</b>	<b>\$ 99,477,771</b>	<b>\$ 105,238,642</b>
<b>Tax Rate</b>					
General Fund	0.490186	0.488124	0.469421	0.469421	0.449396
Debt Service	0.143814	0.145876	0.145949	0.145949	0.120604
Total Tax Rate	0.634000	0.634000	0.615370	0.615370	0.570000
<b>Distribution of Collections</b>					
General Fund - Current Taxes	70,020,531	72,279,529	72,979,676	74,016,814	81,204,103
General Fund - Prior Yr. Taxes	814,762	994,464	966,650	1,014,983	1,045,432
General Fund - P & I	1,163,042	1,262,186	1,064,869	1,118,112	898,291
Total General Fund	70,835,293	73,273,993	73,946,326	75,031,797	82,249,535
Debt Service - Current Taxes	20,652,144	21,043,076	22,690,316	23,038,402	21,792,672
Debt Service - Prior Yr. Taxes	243,285	294,646	275,676	289,460	298,144
Total Debt Service	20,895,429	21,337,722	22,965,992	23,327,862	22,090,816
<b>Total Distribution</b>	<b>\$ 91,730,722</b>	<b>\$ 94,611,715</b>	<b>\$ 96,912,318</b>	<b>\$ 98,359,659</b>	<b>\$ 104,340,351</b>
Total Tax Receivables	\$ 5,422,208	\$ 5,133,464	\$ 9,237,724	\$ 5,996,045	\$ 7,293,412
Current Collections to Adj Levy	96.83%	97.37%	97.00%	97.82%	97.50%
Ratio of Tax A/R to Adj Levy	5.79%	5.36%	9.37%	6.04%	6.90%
Ratio of Ttl Collections to Adj Levy	97.96%	98.71%	98.26%	99.13%	98.77%
Current Collection to Original Levy	95.34%	95.76%	95.69%	96.53%	95.75%
% Change on Taxable Value	5.67%	2.47%	5.36%	0.57%	15.50%
% Change on Revised Value	5.65%	2.22%	5.42%	0.59%	15.48%
% Change on M & O Rate	0.30%	-0.42%	-3.83%	0.00%	-4.27%
% Change on Debt Service Rate	-1.00%	1.43%	0.05%	0.00%	-17.37%

**CITY OF LAREDO**  
**Full-Time Equivalent Position Summary**

Fund Name	Amended FY 19-20	Amended FY 20-21	Adopted FY 21-22	Amended FY 21-22	Approved FY 22-23
<b>GOVERNMENTAL FUNDS</b>					
<b>GENERAL FUND</b>	1,716.38	1,760.38	1,788.38	1,793.38	1,811.38
<b>SPECIAL REVENUE FUNDS</b>					
911 Regional Fund	6	6	6	6	6
Airport	67	67	71	71	71
Auto Task	9	9	9	9	9
Community Development	24.48	28.48	24.48	27.48	24.48
Convention & Visitors Bureau	11	11	11	11	11
Environmental Services	54	54	54	54	54
Keep Laredo Beautiful	3	3	3	3	3
Financial Task Force	4	4	4	4	4
Health	253.48	248.48	230.48	296.48	291.48
Home Investment	1	1	1	3	3
Housing Rehabilitation	0	4	8	10	10
Noise Abatement	8	8	8	8	8
Parking Meters	26	26	26	26	26
Special Fire Grant	25	0	0	0	0
Special Police	15	14	13	13	13
Sports and Community Venue	7	7	7	7	1
<b>CAPITAL PROJECTS FUNDS</b>					
2008 CO Bond Issue	40	32	22	22	22
<b>PROPRIETARY FUNDS</b>					
<b>ENTERPRISE FUNDS</b>					
Bridge	188	188	188	188	188
Housing Corporation	14	14	14	15	17
Sewer System	115	115	115	115	114
Solid Waste	163	169	169	169	181
Waterworks	225	229	238	238	239
*Transit	9	9	9	9	10
*El Metro	175.10	176.90	176.90	176.90	175.90
<b>INTERNAL SERVICE FUNDS</b>					
Fleet Management	46	46	46	46	48
Health & Benefits	2	4	5	5	6
Information Technology	32	32	34	34	40
Risk Management	16	17	18	18	19
<b>TOTAL</b>	<b>3,255.44</b>	<b>3,283.24</b>	<b>3,299.24</b>	<b>3,378.24</b>	<b>3,406.24</b>

\* Transit & El Metro are Contracted Services

**City of Laredo**  
**Personnel Position Summary By Fund**  
**FY 2022-2023**

Dept. Number	General Fund	Budgeted Positions	Budgeted Amount *
76	Animal Care Services	44.00	1,571,436
13	Budget	6.00	343,741
15	Building Development Services	49.00	2,239,773
16	City Attorney	11.00	972,853
12	City Manager	26.00	1,893,661
17	City Secretary	10.00	426,940
80	Community Development (C.D.)	8.00	356,025
75	Economic Development	7.00	434,243
22	Engineering	30.00	1,641,826
19	Financial Services	31.00	1,552,914
24	Fire	425.00	46,834,621
20	Human Resources	22.20	731,861
55	IST	9.48	310,549
35	Library	52.36	1,929,685
11	Mayor & City Council	14.00	574,843
14	Municipal Court	31.00	1,319,229
31	Parks & Recreation Services	233.34	7,319,387
21	Planning & Zoning	19.00	1,084,783
23	Police	615.00	51,012,524
27	Public Works	115.00	4,135,637
18	Tax	18.00	823,950
26	Traffic	35.00	1,342,624
	<b>General Fund Total</b>	<b><u>1,811.38</u></b>	<b><u>128,853,105</u></b>

Fund Number	Other Funds	Budgeted Positions	Budgeted Amount *
242	Airport	71.00	2,705,161
257	Airport - Noise Abatement Lease Program	8.00	412,400
553	Bridge	188.00	7,203,182
219	C.D. - Emergency Solutions	-	16,424
272	C.D. - Hamilton Housing	-	177,494
217	C.D. - Home Investment Partnership	3.00	75,444
555	C.D. - Municipal Housing	17.00	527,247
211	Community Development (C.D.)	24.48	845,946
212	Housing Rehabilitation	10.00	4,077
250	Convention & Visitors Bureau	11.00	554,546
249	Environmental Services	54.00	1,899,779
259	Environmental Services - Keep Laredo Beautiful	3.00	48,547
593	Fleet	48.00	1,892,508
226	Health	291.48	9,890,843
660	Human Resources - Health & Benefits	6.00	389,649
594	Human Resources - Risk Management	19.00	1,084,142
258	IST - 911 Program	6.00	317,366
595	IST - Information Technology	40.00	2,168,211
256	Parks & Recreation Services - Sports & Community Venue	1.00	41,142
248	Parks & Recreation Services -Recreation Fund	-	35,976
222	Police - Auto Theft Protection Grant	9.00	769,510
223	Police - Financial Task Force Grant	4.00	354,647
229	Police -Special Police	13.00	855,753
463	Public Works - Bond Funded	22.00	-
556	Solid Waste	181.00	6,315,778
251	Traffic - Parking Meters	26.00	874,524
558	Transit - El Metro Operations	175.90	7,403,209
518	Transit - Transit System	10.00	212,135
559	Utilities - Sewer System	114.00	4,049,510
557	Utilities - Waterworks System	239.00	8,936,905
	<b>Other Funds Total</b>	<b><u>1,594.86</u></b>	<b><u>60,062,055</u></b>
	<b>All Funds Total</b>	<b><u>3,406.24</u></b>	<b><u>188,915,160</u></b>

\* The budget amount consists of regular wages only (benefits are not included).

**CITY OF LAREDO  
UNFUNDED POSITION LISTING  
FY 2022-2023**

FUND	DEPT DIV	POSITION	POSITION NUMBER	AUTH. NUMBER	% UNFUNDED	WORK HOURS	HOURLY RATE	ANNUAL SALARY	BENEFITS	PROJECTED SAVINGS
<b>GENERAL FUND</b>										
<b>INTERNAL AUDITOR</b>										
101	1120	AUDITOR I	45001	2	100%	2080	16.25	33,800	22,458	56,258
			<b>COUNT</b>	<b>1</b>				<b>33,800</b>	<b>22,458</b>	<b>56,258</b>
<b>CITY MANGER</b>										
101	1200	ADMINISTRATIVE ASSISTANT II	20015	159	100%	2080	18.60	38,688	23,839	62,527
			<b>COUNT</b>	<b>1</b>				<b>38,688</b>	<b>23,839</b>	<b>62,527</b>
<b>CITY SECRETARY</b>										
101	1730	MAINTENANCE WORKER	80187	57	100%	2080	12.73	26,478	20,361	46,840
			<b>COUNT</b>	<b>1</b>				<b>26,478</b>	<b>20,361</b>	<b>46,840</b>
<b>TAX</b>										
101	1810	REVENUE COLLECTION OFFICER	25006	1	100%	2080	18.60	38,688	22,773	61,461
			<b>COUNT</b>	<b>1</b>				<b>38,688</b>	<b>22,773</b>	<b>61,461</b>
<b>FINANCE</b>										
101	1910	SENIOR ACCOUNTING TECH	41821	13	100%	2080	14.32	29,786	21,285	51,071
			<b>COUNT</b>	<b>1</b>				<b>29,786</b>	<b>21,285</b>	<b>51,071</b>
<b>HUMAN RESOURCES</b>										
101	2025	CLERK (CO-OP/ICT)	20249	1	100%	530	7.25	3,845	1,294	5,139
101	2025	CLERK (CO-OP/ICT)	20249	2	100%	530	7.25	3,845	1,294	5,139
101	2025	CLERK (CO-OP/ICT)	20249	3	100%	530	7.25	3,845	1,294	5,139
101	2025	CLERK (CO-OP/ICT)	20249	4	100%	530	7.25	3,845	1,294	5,139
101	2025	CLERK (CO-OP/ICT)	20249	5	100%	530	7.25	3,845	1,294	5,139
101	2025	CLERK (CO-OP/ICT)	20249	6	100%	530	7.25	3,845	1,294	5,139
101	2025	CLERK (CO-OP/ICT)	20249	7	100%	530	7.25	3,845	1,294	5,139
101	2025	PLAYGROUND ASSISTANT (CO-OP)	65000	1	100%	530	7.25	3,845	1,294	5,139
101	2025	PLAYGROUND ASSISTANT (CO-OP)	65000	2	100%	530	7.25	3,845	1,294	5,139
101	2025	PLAYGROUND ASSISTANT (CO-OP)	65000	3	100%	530	7.25	3,845	1,294	5,139
101	2025	PLAYGROUND ASSISTANT (CO-OP)	65000	4	100%	530	7.25	3,845	1,294	5,139
101	2025	PLAYGROUND ASSISTANT (CO-OP)	65000	5	100%	530	7.25	3,845	1,294	5,139
101	2025	PLAYGROUND ASSISTANT (CO-OP)	65000	6	100%	530	7.25	3,845	1,294	5,139
101	2025	PLAYGROUND ASSISTANT (CO-OP)	65000	7	100%	530	7.25	3,845	1,294	5,139
101	2025	MANAGEMENT FELLOW	35067	1	100%	2080	0	0	0	0
101	2025	MANAGEMENT FELLOW	35067	2	100%	2080	0	0	0	0
101	2025	ADMINISTRATIVE INTERN	20019	1	100%	708	14.32	10,127	1,075	11,202
101	2025	ADMINISTRATIVE INTERN	20019	2	100%	708	14.32	10,127	1,075	11,202
			<b>COUNT</b>	<b>18</b>				<b>74,090</b>	<b>20,261</b>	<b>94,350</b>
<b>ENGINEERING</b>										
101	2210	CLERK II	20251	526	100%	2080	12.73	26,478	20,361	46,840
101	2210	CLERK-TYPIST	20252	6	100%	2080	12.36	25,708	20,095	45,803
101	2220	ENGINEERING ASSOCIATE II	35024	13	100%	2080	27.35	56,888	29,354	86,242
			<b>COUNT</b>	<b>3</b>				<b>109,074</b>	<b>69,810</b>	<b>178,884</b>
<b>POLICE</b>										
101	2341	COMMUNICATIONS TECH. (911)	40260	9	100%	2080	15.65	32,552	21,530	54,082
101	2341	COMMUNICATIONS TECH. (911)	40260	10	100%	2080	15.65	32,552	21,530	54,082
			<b>COUNT</b>	<b>2</b>				<b>65,104</b>	<b>43,059</b>	<b>108,163</b>
<b>TRAFFIC</b>										
101	2610	WAREHOUSE SUPERVISOR	72202	8	100%	2080	14.32	29,786	19,990	49,776
101	2610	TRAFFIC ADMINISTRATION MANAGER	16030	1	100%	2080	41.90	87,692	37,576	125,268
101	2611	BICYCLE/PEDESTRIAN COORDINATOR	82210	17	100%	2080	20.09	41,787	15,786	57,573
			<b>COUNT</b>	<b>3</b>				<b>159,265</b>	<b>73,353</b>	<b>232,617</b>
<b>PUBLIC WORKS</b>										
101	2730	CONSTRUCTION SUPERINTENDENT	15001	2	100%	2080	21.70	45,136	28,345	73,481
101	2730	CARPENTER	70201	261	100%	2080	13.90	28,912	23,722	52,634
101	2730	CEMENT FINISHER	70221	246	100%	2080	13.90	28,912	23,722	52,634
101	2730	CEMENT FINISHER	70221	19	100%	2080	13.90	28,912	23,722	52,634
			<b>COUNT</b>	<b>4</b>				<b>131,872</b>	<b>99,511</b>	<b>231,383</b>
<b>PARKS &amp; RECREATION SERVICES</b>										
101	3120	CLERK I (PT W/O BENEFITS)	25016	1	100%	998	12.36	11,981	1,508	13,488
101	3125	LAY COMMUNITY SERVICE AIDE	80004	86	100%	205	12.36	2,533	12,212	14,745



FUND	DEPT DIV	POSITION	POSITION NUMBER	AUTH. NUMBER	% UNFUNDED	WORK HOURS	HOURLY RATE	ANNUAL SALARY	BENEFITS	PROJECTED SAVINGS
101	3125	LAY COMMUNITY SERVICE AIDE	80004	88	100%	205	12.36	2,533	12,212	14,745
101	3125	LAY COMMUNITY SERVICE AIDE	80004	89	100%	205	12.36	2,533	12,212	14,745
101	3125	LAY COMMUNITY SERVICE AIDE	80004	90	100%	205	12.36	2,533	12,212	14,745
101	3125	CUSTODIAN (PT W/O BENEFITS)	82207	522	100%	998	12.36	11,981	1,508	13,488
			<b>COUNT</b>	<b>6</b>				<b>34,092</b>	<b>51,863</b>	<b>85,955</b>
<b>PUBLIC LIBRARY</b>										
101	3510	LIBRARIAN II	31138	13	100%	2080	20.09	41,787	24,832	66,619
101	3510	ASSISTANT LIBRARY DIRECTOR	15000	1	100%	2080	27.96	58,157	31,018	89,175
101	3515	CLERK I (PT W/O BENEFITS)	25016	3	100%	998	12.36	12,340	15,148	27,488
101	3515	CLERK I (PT W/O BENEFITS)	25016	4	100%	998	12.36	12,340	15,148	27,488
			<b>COUNT</b>	<b>4</b>				<b>124,624</b>	<b>86,147</b>	<b>210,771</b>
<b>ANIMAL CARE SERVICES</b>										
101	7610	CLERK I	2050	530	100%	2080	12.36	25,709	13,286	38,994
			<b>COUNT</b>	<b>1</b>				<b>25,709</b>	<b>13,286</b>	<b>38,994</b>
			<b>COUNT - GENERAL FUND</b>	<b>46</b>				<b>891,270</b>	<b>568,005</b>	<b>1,459,275</b>
<b>HEALTH</b>										
226	2926	MEDICAL TECHNICIAN	41104	2	100%	2080	16.99	35,339	20,497	55,836
			<b>COUNT</b>	<b>1</b>				<b>35,339</b>	<b>20,497</b>	<b>55,836</b>
<b>PARKING METERS</b>										
251	2620	TELLER	40323	44	100%	2080	13.50	28,080	19,004	47,084
251	2620	TELLER	40323	47	100%	2080	13.50	28,080	19,004	47,084
251	2620	TELLER	40323	48	100%	2080	13.50	28,080	19,004	47,084
			<b>COUNT</b>	<b>3</b>				<b>84,240</b>	<b>57,012</b>	<b>141,252</b>
<b>ENVIRONMENTAL - CANSECO HOUSE</b>										
259	3846	PROGRAM COORDINATOR	20015	113	100%	2080	18.47	38,418	19,004	57,422
259	3846	FOOD POLICY COUNCIL FACILITATOR	41104	1	100%	2080	12.36	25,709	19,004	44,713
			<b>COUNT</b>	<b>2</b>				<b>64,126</b>	<b>38,008</b>	<b>102,134</b>
			<b>COUNT - OTHER FUNDS</b>	<b>6</b>				<b>183,706</b>	<b>115,517</b>	<b>299,222</b>
				<b>52</b>				<b>1,074,976</b>	<b>683,522</b>	<b>1,758,498</b>

CITY OF LAREDO  
CAPITAL OUTLAY REQUESTS  
FY 2022-2023

DEPARTMENT	DIVISION	DESCRIPTION	REQUESTED	AMOUNT APPROVED	APPROVED (YES)/(NO)	FUNDING SOURCE
TAX OFFICE	TAX OFFICE	<b>COMPUTER SOFTWARE</b>				
		SELECTRON IVR SYSTEM FOR TAX PAYMENTS* NEW. RELAY PLAYFORM SETUP	38,500	\$ 35,000	YES	OPERATIONS
		ANNUAL MANAGED SERVICE FEE	6,338	\$ 6,338	YES	OPERATIONS
		CALL BUNDLE FEE. THIS IS THE EXPENSE FOR THE 1ST YEAR. 5 YEAR CONTRACT. COST FOR YEAR 2 11,654. YEAR 3 11,987. YEAR 4 12,336. YEAR 5 12,703.	5,000	\$ 5,000	YES	OPERATIONS
		INTERFACE FEE WITH CENTRAL SQUARE	5,000	\$ 5,000	YES	OPERATIONS
<b>Total Tax Office Requests</b>			<b>\$ 54,838</b>	<b>\$ 51,338</b>		
ENGINEERING	DESIGN & SURVEYING	<b>MACHINERY &amp; EQUIPMENT</b>				
		REPLACE TWO OUTDATED SURVEYING EQUIPMENT TO PROVIDE CALIBRATED AND ACCURATE DATA COLLECTION. THE PRICE FOR EACH NEW TRIMBLE R121 GNSS RECEIVER BASE AND ROVER MODE IS \$30,024.	60,049	\$ 30,025	YES	GENERAL FUND
		<b>AUTOMOTIVE</b>				
		ONE VEHICLE IS BEING REQUESTED FOR REPLACEMENT FOR THE SURVEY CREW, WHOM CONDUCTS FIELD INSPECTIONS & SURVEYS. UNIT #2519 (NOT WORKING) HAS OVER 99,000 MILES AND OVER \$27173.82 IN REPAIRS. PURCHASED IN 2011 THE COST FOR A NEW UNIT FULL-SIZE TRUCK, CREW CAB, SHORT BED, 4X4 IS \$38,011. SURVEYORS CARRY ALL THE EQUIPMENT IN VEHICLES AND DUE TO NATURAL TERRAIN & UNDEVELOPED CONDITION TO ACCESS JOBSITE AND MANEUVER ROUGH CONDITIONS A 4X4 IS BEING REQUESTED	38,011	38,011	YES	GENERAL FUND
		FIVE VEHICLES ARE BEING REPLACED & REQUESTED FOR THE CONSTRUCTION INSPECTORS, FOR FIELD INSPECTIONS. UNIT#2385- HAS OVER 77,080 MILES AND OVER \$9950 IN REAPIRS, PURCHASED IN 2006. UNIT#2569- HAS OVER 113,115 MILES AND OVER \$14,120 IN REPAIRS. PURCHASED IN 2014. UNIT #2570- HAS OVER 145,914 MILES AND OVER \$14,685 IN REPAIRS. PURCHASED IN 2014. UNIT #2568- HAS OVER 108,231 MILES AND OVER \$8,843 IN REPAIRS. PURCHASED IN 2014. UNIT #2520- HAS OVER 55,000 MILES AND OVER \$13,472 IN REPAIRS. PURCHASED IN 2014. \$32,116 FOR EACH NEW FULL SIZE TRUCK, EXTENDED CAB, SHORT BED, 4X4. DUE TO NATURAL TERRAIN & UNDEVELOPED CONDITION TO ACCESS JOBSITE AND MANEUVER A 4X4 IS REQUESTED.	160,585	160,585	YES	GENERAL FUND
<b>Total Engineering Requests</b>			<b>\$ 258,645</b>	<b>\$ 228,621</b>		
POLICE	PATROL DIVISION	<b>AUTOMOTIVE</b>				
		50 FULLY EQUIPPED PATROL VEHICLES TO REPLACE UNITS THAT HAVE BEEN SIDELINED AND DISPOSED OF DUE TO TOTAL LOSS, MAINTENANCE ISSUES, OR END OF LIFE. 50 UNITS ARE REPLACEMENTS (FEB21-MARCH 2022). 40-FORD INTERCEPTORS @ \$77,000EA=\$3,080,000. 10-TAHOES PATROL UNITS @ \$79,600= \$796,000	3,876,000	3,255,840	YES	2022 C.O BONDS
		21 UNMARKED UNITS AT APPROXIMATELY \$28,000 EACH. 10-UNITS WILL REPLACE UNMARKED UNITS THAT HAVE BEEN SIDELINE FROM FEBRUARY 2021- MARCH 2022. 11- TO PROVIDE UNMARKED UNITS FOR THE AUTO THEFT UNIT; IT IS NO LONGER COST EFFECTIVE TO RENT UNITS AS PRICES HAVE INCREASED FROM \$800 TO \$1,100 PER VEHICLE.	588,000	222,000	YES	2022 C.O BONDS
		8 PATROL SUPERVISOR/WATCH COMMANDER VEHICLES (FORD INTERCEPTOR SUV) @ \$51,000 EACH.	408,000	408,000	YES	2022 C.O BONDS
		<b>Total Police Requests</b>			<b>\$ 4,872,000</b>	<b>\$ 3,885,840</b>
FIRE	ADMINISTRATION	<b>AUTOMOTIVE</b>				
		TO REPLACE 6 FIRE ENGINES THAT ARE 12 YEARS OLD. REPLACEMENT PROGRAM RECOMMEND 10 YEARS. KME KME FIRE ENGINE WITH 91,179 MILES ASSIGNED TO STATION 10. KME FIRE ENGINE WITH 75,542 MILES ASSIGNED TO STATION 12. KME FIRE ENGINE WITH 74,373 MILES ASSIGNED TO STATION 2. KME FIRE ENGINE WITH 58,036 MILES ASSIGNED TO STATION 4. KME FIRE ENGINE WITH 56,975 MILES ASSIGNED TO STATION 7. KME FIRE ENGINE WITH 56,058 MILES ASSIGNED TO STATION 3.	4,200,000	4,200,000	YES	2022 C.O BONDS
	EMS	<b>AUTOMOTIVE</b>				
		TO PURCHASE AN DODGE AMBULANCE CHASSIS REMOUNT FROM FRAZER LTD \$175,000. TO INCREASE BADLY NEEDED FLEET FRONTLINE UNITS. TO INCREASE RESERVE AMBULATION ROTATION. UNITS MOTORS ARE CURRENTLY IN NEED OF REPLACEMENT. REMOUNTS SAVE THE DEPARTMENT MONEY DUE TO THE AMUBLANCE BOX BEING REMOLDED AND INSTEAD OF PURCHASING A NEW AMBULANCE	175,000	175,000	YES	2022 C.O BONDS
	FIRE PREVENTION / ARSON	<b>AUTOMOTIVE</b>				
REPLACE STAFF VEHICLES REQUESTING 4 MID SIZE CREW CAB PICKUP TRUCK. COST OF VEHICLES IS \$24,976, EQUIPMENT IS \$10,000 WHICH INCLUDES MOBIEL RADIO, LIGHT PACKAGE, AND VEHICLE STRIPPING. (\$34,976 EA)	139,904	139,904	YES	2022 C.O BONDS		
TRAINING (IN HOUSE)	<b>AUTOMOTIVE</b>					
LFD TRAINING DIVISION NEEDS TWO F150 XLT SUPERCREW PICKUPS TO REPLACE UNITS 252 AND 253 THAT CURRENTLY HAVE 134K AND 125K MILES RESPECTIVELY. UNIT PRICE IS 40K EACH. ONCE REPLACED THESE UNITS CAN SERVE AS SUPPLY TRUCKS FOR THE SUPPRESSION DIVISION.	80,000	\$ 80,000	YES	2022 C.O BONDS		
<b>Total Fire Requests</b>			<b>4,594,904</b>	<b>4,594,904</b>		

CITY OF LAREDO  
CAPITAL OUTLAY REQUESTS  
FY 2022-2023

DEPARTMENT	DIVISION	DESCRIPTION	REQUESTED	AMOUNT APPROVED	APPROVED (YES)/(NO)	FUNDING SOURCE
TRAFFIC	SIGNALS	<b>AUTOMOTIVE</b>				
		REQUESTING 4 NEW BUCKET TRUCKS DUE TO BEING OVERUSED IN HOURS/MILEAGE FOR ALL DAILY USE CALLS AND TRAFFIC EMERGENCIES. \$164,828.78 EACH X4 UNIT NUMBER REPLACING AND MILEAGE/HOURS. 2511-88, 371 MILES 11,256 HRS USED 2010 FORD F-250. 2596-126,000 MILES 11,255 HRS USED 2014 FORD F-250. 2621-63,414 MILES 6.732 HRS USED 2015 FORD F-250. 2622-37,643 MILES 4,407 HRS USED 2015 FORD F-250. TRUCKS CONTINUE TO HAVE REPEATED REPAIRS: HYDRAULIC HOSES RAPTURING/LEAKING, STABILIZER ROLLERS BREAKING, MANUAL CONTROL HANDLES NOT WORKING PROPERLY, BOOM DROPS UNEXPECTEDLY.	659,315	164828.75	YES	GENERAL FUND
<b>Total Traffic Requests</b>			<b>\$ 659,315</b>	<b>\$ 164,829</b>		
PUBLIC WORKS	STREET MAINTENANCE	<b>AUTOMOTIVE</b>				
		2 EA 2023 FREIGHTLINER POTHOLE PATCHER M2-106 TK FP5 FLAMELESS POTHOLE PATCHER BODY. REAPLCE A 2007 UNIT NO 4231 AND 2008 UNIT NO 4261.	511,536	255,768	YES	2022 C.O BONDS
	STREET CONSTRUCTION	<b>MACHINERY &amp; EQUIPMENT</b>				
		1 EA LOW BOY. FG REPLACE 2001 UNIT 4181	132,078	132,078	YES	2022 C.O BONDS
		<b>AUTOMOTIVE</b>				
		2 EA CASE BACKHOE WITH ATTATCHMENTS 4X4 AC NEW ADDITION/AL REPLACE 2016 UNIT 4297	211,786	105,893	YES	2022 C.O BONDS
	STREET CLEANING	<b>AUTOMOTIVE</b>				
	5 EA STREET SWEEPER TYMCO MODEL 600 REGENERATIVE AIR SWEEPER (\$316,065 EA.) NEW ADDITION	1,580,325	632,130	YES	2022 C.O BONDS	
	BUILDING REHAB	<b>AUTOMOTIVE</b>				
		3 EA F150 EXT CAB LONG BED GAS TOOL BOX & RACK. JO REPLACE 2010 UNIT 2503 AND 2007 UNIT 2402. JO REPLACE 2007 UNIT 2409.	128,784	42,928	YES	2022 C.O BONDS
1 EA BUCKET TRUCK NEW ADD JO		173,963	173,963	YES	2022 C.O BONDS	
CEMETERY	<b>AUTOMOTIVE</b>					
	1 EA CASE MINI EXCAVATOR/ CX17C NEW ADD SS	42,363	42,363	YES	2022 C.O BONDS	
	1 EA JOHN DEERE ZEROTURNS RIDING MOWER 997 DIESEL. SS REPLACE 2016 UNIT 10973	22,751	22,751	YES	2022 C.O BONDS	
	1 EA JOHN DEERE 4X4 SEATER GATOR W/TILTED BED 825M. SS REPLACE 2005 UNIT 10844	19,383	19,383	YES	2022 C.O BONDS	
<b>Total Public Works Requests</b>			<b>\$ 2,822,969</b>	<b>\$ 1,427,257</b>		
PARKS & RECREATION	PARKS MAINTENANCE	<b>AUTOMOTIVE</b>				
		(1) NEW FORKLIFT TOYOTA MODEL 8FG45U. EQUIPPED WITH A 3 WAY CTALYTIC MUFFLER SYSTEM AS STANDARD EQUIPMENT, AND CONFORMS TO CURRENT FEDERAL EPA 2 STANDARD AUTOMATIC TRANSMISSION, AUTOMATIC FORK LEVELING.	65,000	65,000	YES	GENERAL FUND
		(1) NEW JLG ARTICULATING BOOM GENIE MODEL 450AJ DEUTZ DIESEL MACHINE.	76,100	76,100	YES	GENERAL FUND
		(2) NEW JOHN DEERE GATOR XUV855M @ \$18,400	36,800	36,800	YES	GENERAL FUND
		<b>Total Parks &amp; Recreation Requests</b>			<b>\$ 177,900</b>	<b>\$ 177,900</b>
<b>Total General Fund Requests</b>			<b>\$ 13,440,571</b>	<b>\$ 10,530,688</b>		
HEALTH	LABORATORY	<b>MACHINERY &amp; EQUIPMENT</b>				
		A1C MACHINE NEEDED TO TEST PATIENT A1C IN HOUSE INSTEAD OF SENDING IT TO VENDOR LAB. THIS WILL REDUCE OVERALL COSTS AND PROVIDE FASTER RESULTS.	60,000	60,000	YES	GENERAL FUND
<b>Total Health Requests</b>			<b>60,000</b>	<b>60,000</b>		
AIRPORT	AIRPORT ADMINISTRATION	<b>AUTOMOTIVE</b>				
		REPLACING UNIT 8195- 2007 CHEVROLET MALIBU ENGINE & MECHANICAL ISSUES, UNIT IS BEYOND REPAIR AND UNSAFE. UNIT WILL BE REPLACED WITH AN FORD EXPLORER FOR ADMINISTRATION OPERATIONS.	40,000	40,000	YES	OPERATIONS
	BUILDING MAINTENANCE	<b>AUTOMOTIVE</b>				
		REPLACING UNIT 2407- 2007 FORD RANGER 1/2T FORD RANGER WAS INVOLVED IN AN ACCIDENT AND IS BEYOND REPAIR. UNIT WILL BE REPLACED WITH AN FORD F150 TRUCK FOR BUILDING MAINTENANCE OPERATIONS.	30,000	30,000	YES	OPERATIONS
	<b>IMPROVE OTHER THAN BLDGS</b>					
REPLACING (4) FOUR CANOPY FOR JET BRIDGES DUE TO WEAR AND TEAR- INSTALL CANOPY MATERIAL KITS INCLUDING LINERS FOR THE 4 PASSENGER BOARDING BRIDGES AT LRD AIRPORT. FREIGHT AND RENTAL OF EQUIPMENT INCLUDED. TROUBLESHOOT WHEEL POSITION INDICATOR INCLUDED.	60,033	60,033	YES	OPERATIONS		

CITY OF LAREDO  
CAPITAL OUTLAY REQUESTS  
FY 2022-2023

DEPARTMENT	DIVISION	DESCRIPTION	REQUESTED	AMOUNT APPROVED	APPROVED (YES)/(NO)	FUNDING SOURCE
	<b>GROUND MAINTENANCE</b>	<b>MACHINERY &amp; EQUIPMENT</b>				
		SPS 10 SMITH MANUFACTURING SCARIFIER TO HELP WITH PAINT REMOVAL	8,000	8,000	YES	OPERATIONS
		GRACO LINELAZER @\$25,000 TO REPLACE OLD UNIT#10826 THAT HAS RECURRING HYDRAULIC PUMP ISSUES. NEW ONE WILL ALLOW MORE EVEN GLASS BEAD SPREAD AS WELL.	25,000	25,000	YES	OPERATIONS
		<b>AUTOMOTIVE</b>				
		REPLACING UNIT 2405-2007 FORD RANGER 1/2T A/C NOT WORKING, ENGINE ISSUES UNIT ARE BEYOND REPAIR AND UNSAFE. UNIT WILL BE REPLACED WITH A FORD F150 TRUCK FOR GROUND MAINTENANCE OPERATIONS.	30,000	30,000	YES	OPERATIONS
		REPLACING UNIT 2406-2007 FORD RANGER 1/2T A/C NOT WORKING, ENGINE ISSUES UNITS ARE BEYOND REPAIR AND UNSAFE. UNIT WILL BE REPLACED WITH A FORD F150 TRUCK FOR GROUND MAINTENANCE OPERATIONS.	30,000	30,000	YES	OPERATIONS
		REPLACE (2) JOHN DEERE RIDING MOWERS 2012 WITH CONSTANT ISSUES AND NOT REPAIRABLE	46,000	46,000	YES	OPERATIONS
	<b>AIRPORT</b>	<b>AUTOMOTIVE</b>				
		TWO EMERGENCY RESPONDER FORD EXPLORERS REPLACING UNIT#66 & UNIT#1195 (60,000 EA), FULLY EQUIPPED WITH LIGHTS, SIREN AND HAVIS CENTER CONSOLE, BLACK AND WHITE LPD SCHEME WITH PRISONER CAGES AND STORAGE BOX IN THE REAR	120,000	\$ 120,000	YES	OPERATIONS
		<b>Total Airport Requests</b>	<b>\$ 389,033</b>	<b>\$ 389,033</b>		
<b>ENVIRONMENTAL SERVICE</b>	<b>CREEK CLEANING</b>	<b>AUTOMOTIVE</b>				
		2 EA DUMP TRUCKS 16 YDS NEW ADD GC	403,606	397,135	YES	OPERATIONS
		<b>Total Environmental Service Requests</b>	<b>\$ 403,606</b>	<b>\$ 397,135</b>		
<b>BRIDGE</b>	<b>BRIDGE SYSTEM</b>	<b>MACHINERY &amp; EQUIPMENT</b>				
		SURVEILLANCE SYSTEM & ACCESS CONTROL (ALL BRGS)	172,000		NO	2022 REVENUE BOND
		NEXTIVITY CELL BOOSTER BRIDGE 1	53,000	53,000	YES	OPERATIONS
		AUDIO VIDEO EQUIPMENT	112,000	112,000	YES	OPERATIONS
		SKYJACK SISSOR LIFT	21,100	21,100	YES	OPERATIONS
		<b>COMPUTER HARDWARE</b>				
		BACK OFFICE SYSTEM FOR TOLL SYSTEM CSC INFRASTRUCTURE	277,500		NO	2022 REVENUE BOND
		BOS HARDWARE IMPLEMENTATION BY TRANSORE	87,500	87,500	YES	OPERATIONS
		DATA CENTER UPGRADE TO WINDOWS 2019 AD	31,250	31,250	YES	OPERATIONS
		<b>AUTOMOTIVE</b>				
		FORD F350 CREW CAB TO ALLOW FOR TRAILER HAULING TO REPLACE 2002 F350- SUSPENSION, A/C, BRAKE & STEERING REPAIRED EXP GREATER THAN PURCHASE PRICE	43,000	43,000	YES	OPERATIONS
	<b>BRIDGE II</b>	<b>MACHINERY &amp; EQUIPMENT</b>				
		SURVEILLANCE SYSTEM & ACCESS CONTROL (ALL BRGS)	172,000		NO	2022 REVENUE BOND
		<b>COMPUTER HARDWARE</b>				
		BACK OFFICE SYSTEM FOR TOLL SYSTEM CSC INFRASTRUCTURE	277,500		NO	2022 REVENUE BOND
		BOS HARDWARE IMPLEMENTATION BY TRANSORE	87,500	87,500	YES	OPERATIONS
		DATA CENTER UPGRADE TO WINDOWS 2019 AD	31,250	31,250	YES	OPERATIONS
		<b>AUTOMOTIVE</b>				
		FORD F350 CREW CAB TO ALLOW FOR TRAILER HAULING TO REPLACE 2002 F350- SUSPENSION, A/C, BRAKE & STEERING REPAIRED EXP GREATER THAN PURCHASE PRICE	43,000	43,000	YES	OPERATIONS
<b>COLOMBIA BRIDGE OPERATION</b>		<b>MACHINERY &amp; EQUIPMENT</b>				
		SURVEILLANCE SYSTEM & ACCESS CONTROL (ALL BRGS)	172,000		NO	2022 REVENUE BOND
		<b>COMPUTER HARDWARE</b>				
		BACK OFFICE SYSTEM FOR TOLL SYSTEM CSC INFRASTRUCTURE	277,500		NO	2022 REVENUE BOND
		BOS HARDWARE IMPLEMENTATION BY TRANSORE	87,500	87,500	YES	OPERATIONS
		DATA CENTER UPGRADE TO WINDOWS 2019 AD	31,250	31,250	YES	OPERATIONS
<b>WORLD TRADE BRIDGE</b>		<b>MACHINERY &amp; EQUIPMENT</b>				
		SURVEILLANCE SYSTEM & ACCESS CONTROL (ALL BRGS)	172,000		NO	2022 REVENUE BOND
<b>WORLD TRADE BRIDGE</b>		<b>COMPUTER HARDWARE</b>				
		BACK OFFICE SYSTEM FOR TOLL SYSTEM CSC INFRASTRUCTURE	277,500		NO	2022 REVENUE BOND
		BOS HARDWARE IMPLEMENTATION BY TRANSORE	87,500	87,500	YES	OPERATIONS

CITY OF LAREDO  
CAPITAL OUTLAY REQUESTS  
FY 2022-2023

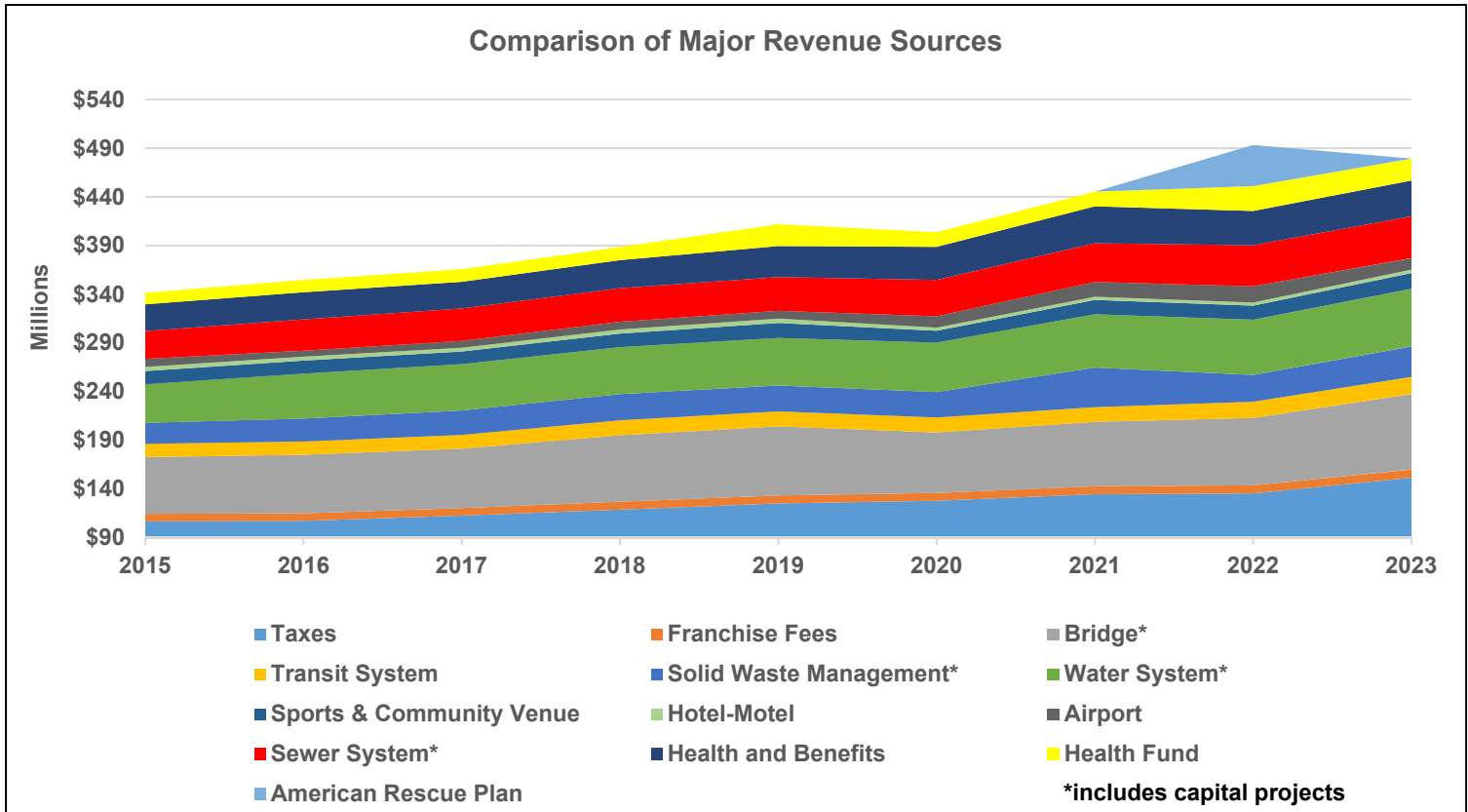
DEPARTMENT	DIVISION	DESCRIPTION	REQUESTED	AMOUNT APPROVED	APPROVED (YES)/(NO)	FUNDING SOURCE
BRIDGE		DATA CENTER UPGRADE TO WINDOWS 2019 AD	31,250	31,250	YES	OPERATIONS
		<b>AUTOMOTIVE</b>				
		FORD F250 USED BY TECHNICIANS- REPAIRS @ ALL BRIDGE TO REPLACE 2001 F250	36,000	36,000	YES	OPERATIONS
		<b>BUILDINGS</b>				
		STORAGE SHED TO PROTECT AND SECURE BRIDGE IV MACHINERY AND EQUIPMENT	9,500	9,500	YES	OPERATIONS
		<b>Total Bridge Requests</b>	<b>3,383,200</b>	<b>792,600</b>		
<b>BRIDGE CONSTRUCTION</b>	<b>BRIDGE CONSTRUCTION PROJECTS</b>	<b>IMPROVE OTHER THAN BLDGS</b>				
		WTB EXPANSION PROJECT	22,550,000	22,550,000	YES	CONSTRUCTION
		WEIGHT IN MOTION	4,211,725	4,211,725	YES	2022 REVENUE BOND
		WTB FAST LANE PROJECT	1,458,384	1,458,384	YES	CONSTRUCTION
		SIB LOAN TO RECONSTRUCT US59 LOOP	48,720		NO	
		<b>Total Bridge Construction Requests</b>	<b>\$ 28,268,829</b>	<b>\$ 28,220,109</b>		
<b>SOLID WASTE</b>	<b>SANITATION</b>	<b>AUTOMOTIVE</b>				
		AUTOMATED SIDE LOADERS GARBAGE TRUCKS (REPLACING UNIT #S 6287, 6288, 6294, @ \$360,000 X 3)	1,080,000	\$ 1,080,000	YES	2022 C.O BONDS
		REAR LOADERS GARBAGE TRUCKS (REPLACING UNIT #S 6275, 6276 @ \$250,000 X 2)	500,000	\$ 500,000	YES	2022 C.O BONDS
	<b>LANDFILL</b>	<b>AUTOMOTIVE</b>				
<b>SOLID WASTE</b>		ONE (1) WATER TRUCK	150,000	150000	YES	2022 C.O BONDS
		ONE (1) POSISHELL UNIT	130,000	130000	YES	2022 C.O BONDS
		ONE (1) D6 DOZER	500,000	500000	YES	2022 C.O BONDS
		ONE (1) MOTOR GRADER	327,000	\$ 327,000	YES	2022 C.O BONDS
		ONE (1) WHEEL LOADER	485,000	\$ 485,000	YES	2022 C.O BONDS
		<b>Total Solid Waste Requests</b>	<b>\$ 3,172,000</b>	<b>\$ 3,172,000</b>		
<b>FLEET MANAGEMENT</b>	<b>MAINTENANCE SHOP</b>	<b>IMPROVE OTHER THAN BLDGS</b>				
		NEED OF DEF SYSTEM FOR DIESEL TRUCK. MAIN FUEL STAT INSTALLATION OF 1000GAL TANK PLUMBING FOR DEF LINE DISPNER AND HARDWARE TO CONNECT TO SITE FUEL MASER	76,201	76,201	YES	OPERATIONS
		<b>Total Fleet Management Requests</b>	<b>\$ 76,201</b>	<b>\$ 76,201</b>		
<b>I.S.T.</b>	<b>I-NET</b>	<b>MACHINERY &amp; EQUIPMENT</b>				
		IMPLEMENTATION OF CITYWIDE ACCESS CONTROL SYSTEM FOR PHYSICAL SECURITY ON CITY BUILDINGS ENTRY POINTS. ESTIMATED 60 CITY BUILDINGS, \$3K ON EQUIPMENT.	180,000	180,000	YES	BONDS
		UPGRADE NETWORK CABLING AT CITY HALL (DOWNTOWN); CURRENT CABLES HAVE 20+ YEARS OF USE AND UPGRADE IS CRITICAL TO PROVIDE NETWORK ACCESS "FLUENT" WITH MINIMUM ACCESS DELAY THANKS TO NEW DESIGNS THAT SUPPORTS HIGHER BANDWIDTH, SPEED, AND DATA THROUGH PUT. THERE IS AROUND 460 NETWORK DROPS (FOR VOIP PHONES AND COMPUTERS) AND ESTIMATED COST IS \$350 PER DROP.	161,000	161,000	YES	2022 C.O BONDS
		BUILD UP A DATA CENTER ROOM AT THE TELECOMMUNICATION CENTER BUILDING. THE BUILDING IS THE CONNECTION HUB FOR APPROXIMATELY 90% OF CITY BUILDINGS MAKING IT A CRITICAL SITE TO KEEP IT TRAFFIC AT THIS HUB. NEW DATA CENTER WILL HOST BACKUP SYSTEM RECOVERY FOR I-SERIES MAINFRANCE, SERVERS' AND DEPARTMENT'S SOFTWARE APPLICATIONS, AND VIRTUAL ENVIRONMENT. PROJECT PROPOSAL INCLUDES REMODELING, HVAC SYSTEM, AND NEWWORK CABINETS WITH ELECTRICAL AND AC SYSTEM INTEGRATED.	1,000,000	1,000,000	YES	BONDS
	<b>I-NET</b>	<b>COMPUTER HARDWARE</b>				
		IMPLEMENTATION OF CITYWIDE ACCESS CONTROL SYSTEM FOR PHYSICAL SECURITY ON CITY BUILDINGS ENTRY POINTS. TWO APPLICATION SERVERS IN AN ACTIVE/ACTIVE MODE FOR TRAFFIC BALANCING @ \$20K EA.	40,000	40,000	YES	BONDS
		<b>COMPUTER SOFTWARE</b>				
		IMPLEMENTATION OF CITYWIDE ACCESS CONTROL SYSTEM FOR PHYSICAL SECURITY ON CITY BUILDINGS ENTRY POINTS. ESTIMATED COST OF SOFTWARE APPLICATION.	30,000	30,000	YES	BONDS
	<b>WIFI</b>	<b>MACHINERY &amp; EQUIPMENT</b>				
		CAPITAL IMPROVEMENT- IMPLEMENT BACKHAUL WIRELESS RADIO LINKS TO CONNECT CRITICAL CITY SITES FOR REDUNDANCY PURPOSES. DEPLOY 11 POINT TO POINT (PTP) RADIO LINKS WITH 1 GBPS OF AGGREGATE THROUGH-PUT. MATERIALS & EQUIPMENT:	600,000	600,000	YES	2022 C.O BONDS
		<b>AUTOMOTIVE</b>				
		TRUCK UNIT FOR IST/WI-FI DIVISION JOBS	27,000	27,000	YES	BONDS

CITY OF LAREDO  
 CAPITAL OUTLAY REQUESTS  
 FY 2022-2023

DEPARTMENT	DIVISION	DESCRIPTION	REQUESTED	AMOUNT APPROVED	APPROVED (YES)/(NO)	FUNDING SOURCE
		<b>IMPROVE OTHER THAN BUILDINGS</b>				
		CAPITAL IMPROVEMENT- IMPLEMENT BACKHAUL WIRELESS RADIO LINKS TO CONNECT CRITICAL CITY SITES FOR REDUNDANCY PURPOSES:- ENGINEERING DESIGN, STRUCTURE PERMITS, AND INSTALLATION, SERVICES	770,000	770,000	YES	BONDS
		MAINTENANCE AND SUPPORT, YEAR, 2, 3, 4 & 5	200,000	200,000	YES	BONDS
<b>CITY HALL ANNEX</b>		<b>IMPROVE OTHER THAN BLDGS</b>				
		REPLACE A/C UNIT #1 17.5 TON LOBBY	11,829	11,829	YES	BONDS
		REPLACE A/C UNIT #16 6 TON 2ND FLOOR IT/HR	5,754	5,754	YES	BONDS
		REPLACE A/C UNIT #10 10 TON FLEET WAREHOUSE	7,903	7,903	YES	BONDS
		REPLACE A/C UNIT #9 7.5 TON FLEET ADMINISTRATION	6,839	6,839	YES	BONDS
		<b>Total I.S.T. Requests</b>	<b>\$ 3,040,325</b>	<b>\$ 3,040,325</b>		
<b>Total Other Funds Requests</b>			<b>\$ 38,793,194</b>	<b>\$ 36,147,403</b>		
<b>Total Requests</b>			<b>\$ 52,233,765</b>	<b>\$ 46,678,091</b>		

# Financial Summaries

**Major revenue sources totaling \$479,219,042 or 75% of the total operating budget of the City of Laredo.**



The chart above depicts a visual example of the structure of our major revenue sources. Revenues are recovering well after post-Covid conditions. Most revenue sources are projecting to have a positive change in their revenues in this upcoming fiscal year. Only Airport and Health will have a negative change in their revenues in this upcoming fiscal year.

Revenue Sources	Original FY 2021-2022	Adopted FY 2022-2023	Percentage Change
Taxes	135,479,897	151,644,028	10.66%
Franchise Fees	8,373,176	8,460,763	1.04%
Bridge*	69,044,145	77,444,542	10.85%
Transit System	16,730,705	17,477,097	4.27%
Solid Waste Management*	27,475,706	31,428,994	12.58%
Water System*	56,783,977	59,030,590	3.81%
American Rescue Plan	42,359,444	0	-100.00%
Sports & Community Venue	14,408,738	16,338,741	11.81%
Hotel-Motel	3,187,367	3,359,935	5.14%
Airport	16,702,912	11,894,348	-40.43%
Sewer System*	42,051,337	42,991,585	2.19%
Health and Benefits	35,261,201	36,683,723	3.88%
Health Fund	25,431,832	22,464,696	-13.21%

# Financial Summaries

## Revenues

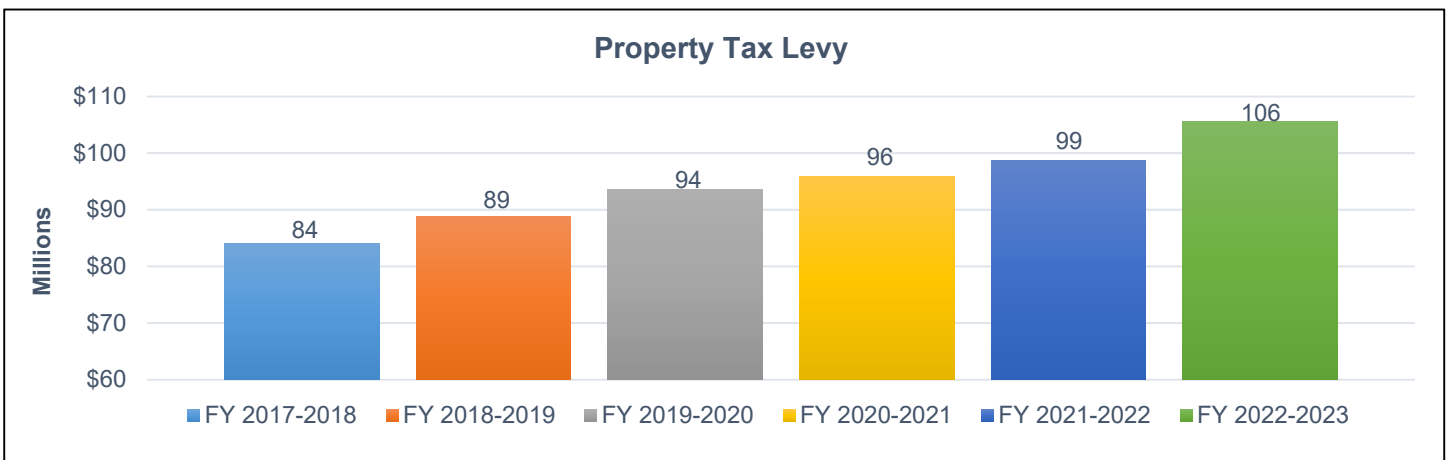
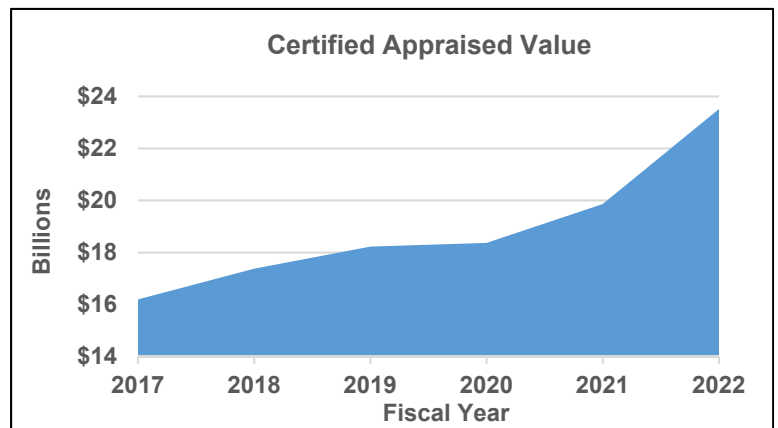
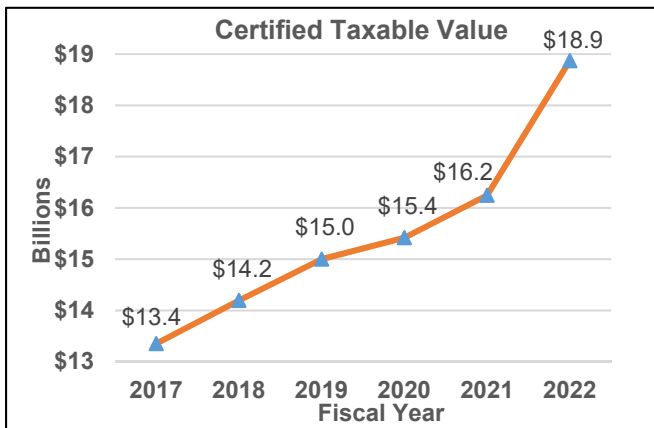
This section will focus on the City’s revenues by looking at historical data in addition to forecast analysis of the next five years. Summarized will be the major revenue sources for the City of Laredo. In its majority the emphasis will be property taxes, sales taxes, bridge fund, and lastly on other revenue sources. To ensure an accurate and ethical forecast we will use economic factors like unemployment rate, household income, population growth, and market growth as the critical factors for revenue projections.

### Property Taxes

The City’s property tax is levied each October 1<sup>st</sup> on the assessed value listed as of January 1<sup>st</sup> for all real and personal property located in the City. Property taxes have two rate components: maintenance and operations (M&O), and debt service. The M&O tax rate is used to fund the City’s operations such as police & fire operations, public transportation, public works, and other general government activities. The ‘debt service tax rate’ funds portions of the debt obligations that come from issuing bonds for capital projects of the City. The tax rate is based upon the property valuation for existing properties and new construction certified by the Webb County Appraisal District (WebbCAD). All appraisal districts are mandated to reappraise property every three years.

### Analysis and Assumptions

As per WebbCAD, the certified appraised values and the certified taxable values have steadily increased in the past six years. From FY2020-2021 to FY2021-2022 the City of Laredo’s property accounts, which are categorized as either real property, business personal property, utilities or minerals, increased from 94,177 to 95,238 accounts, a growth of 1.11%. Property tax levy has increase by 23% from FY2017-2018 to FY2022-2023, due to an increased growth in new properties, and increasing appraised values.

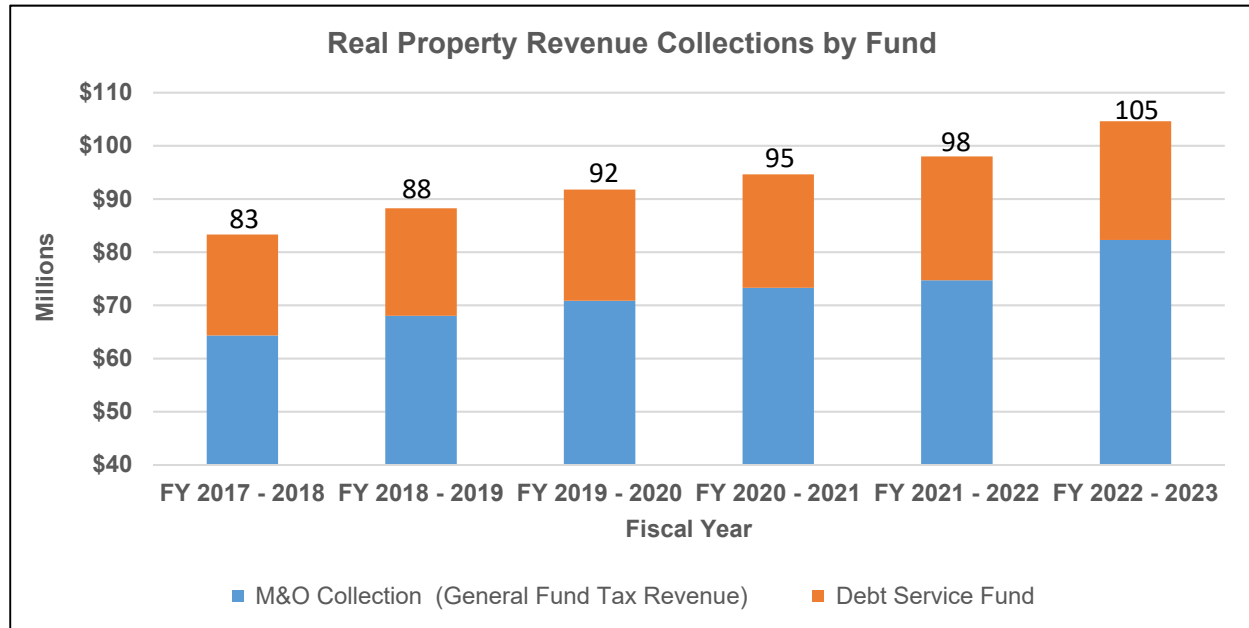




# Financial Summaries

**Property Tax Rate** – There has not been an increase to the property tax rate for the past nineteen years. Nonetheless, for FY 2022-2023, the tax rate has decrease by .04537.

Adopted Tax Rate (Per \$100 of Valuation)						
Tax Levy	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
<b>M&amp;O Rate</b>	\$0.491900	\$0.488732	\$0.490186	\$0.488124	\$0.469421	\$0.449396
<b>Debt Service Rate</b>	\$0.145100	\$0.145268	\$0.143814	\$0.145876	\$0.145949	\$0.120604
<b>City Tax Rate</b>	\$0.637000	\$0.634000	\$0.634000	\$0.634000	\$0.615370	\$0.570000



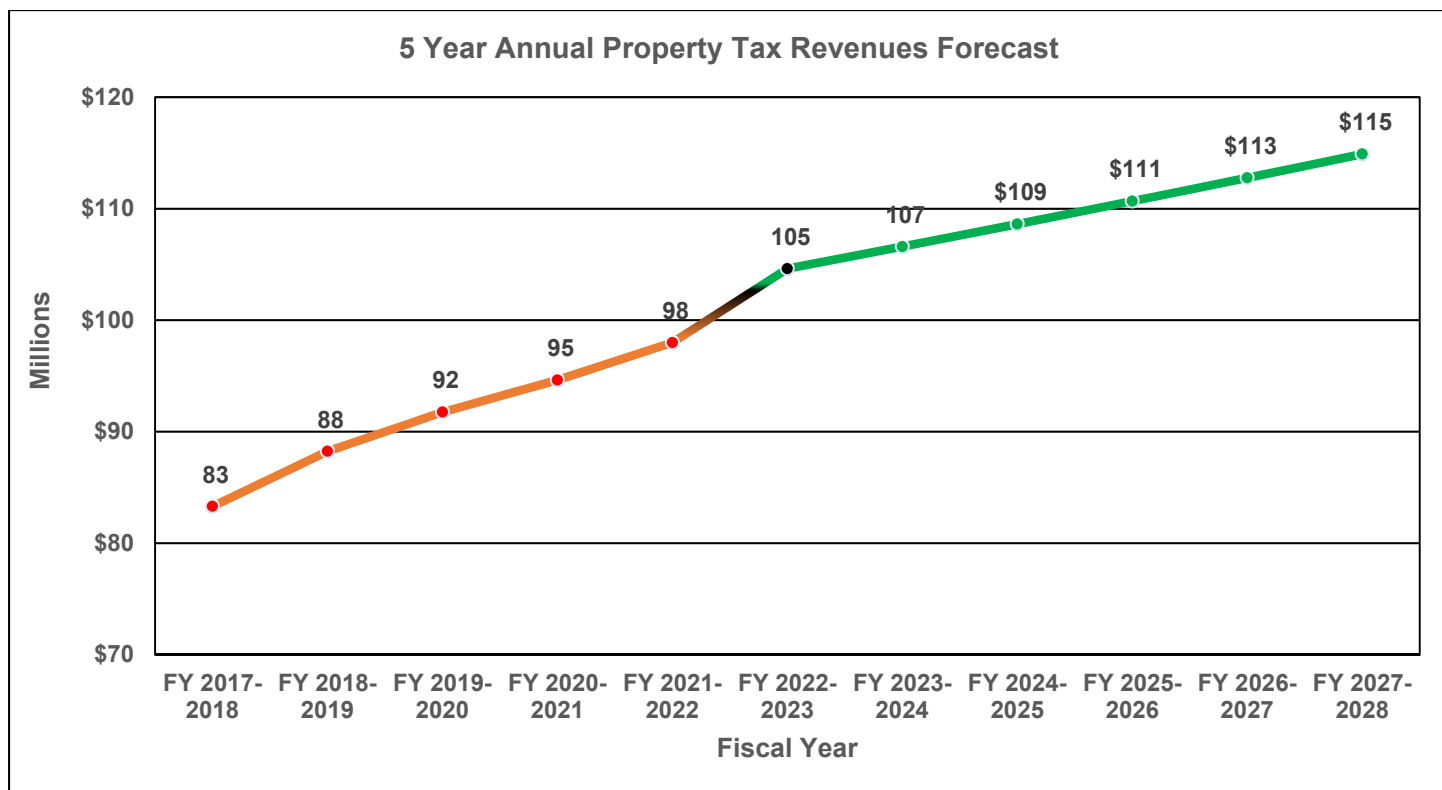
**Property Tax Collections** – The FY 2022-2023 budget adopts a General Fund Property tax revenue of \$82,279,535. While the tax levy for FY 2022-2023 is higher than FY 2021-2022, there is a 9.2% variance due to the increase in property taxes collected.

Real Property Tax Collections by Fund							
	Actual FY 2017-2018	Actual FY 2018-2019	Actual FY 2019-2020	Actual FY 2020-2021	Actual FY 2021-2022	Adopted FY 2022-2023	Variance
General Fund	64,316,271	68,012,706	70,862,640	73,295,895	74,708,927	82,279,535	9.20%
Debt Service	18,989,228	20,230,745	20,895,429	21,337,722	23,286,847	22,344,180	-4.22%
<b>Total Collections</b>	<b>\$ 83,305,499</b>	<b>\$ 88,243,451</b>	<b>\$ 91,758,070</b>	<b>\$ 94,633,617</b>	<b>\$ 97,995,774</b>	<b>\$ 104,623,715</b>	<b>6.34%</b>

With a steady increase over the past years, tax revenues are expected to increase to \$114,904,255 in the next five years as shown in the graphic in the following page. We project a strong increase in tax revenues primarily due to an increase in property tax revenue compared to the previous years. This corresponds with the economic situation around the United States. According to the U.S Bureau of Labor Statistics, the unemployment rate in Texas has seen a decline from 5.1% in September 2022 to 4.0% in September 2021. These percentages are reaching pre-Covid numbers which shows a strong indication that the economy is recovering well and many people are employed and becoming financially stable.

# Financial Summaries

It is important to note that in the chart below, from FY 2021-2022 to FY 2022-2023, the expected annual property tax revenue is rising strongly. This is a good indication that we are exiting Covid conditions and will continue to see improvement in Laredo for years to come. We expect families to have fewer financial hardships.

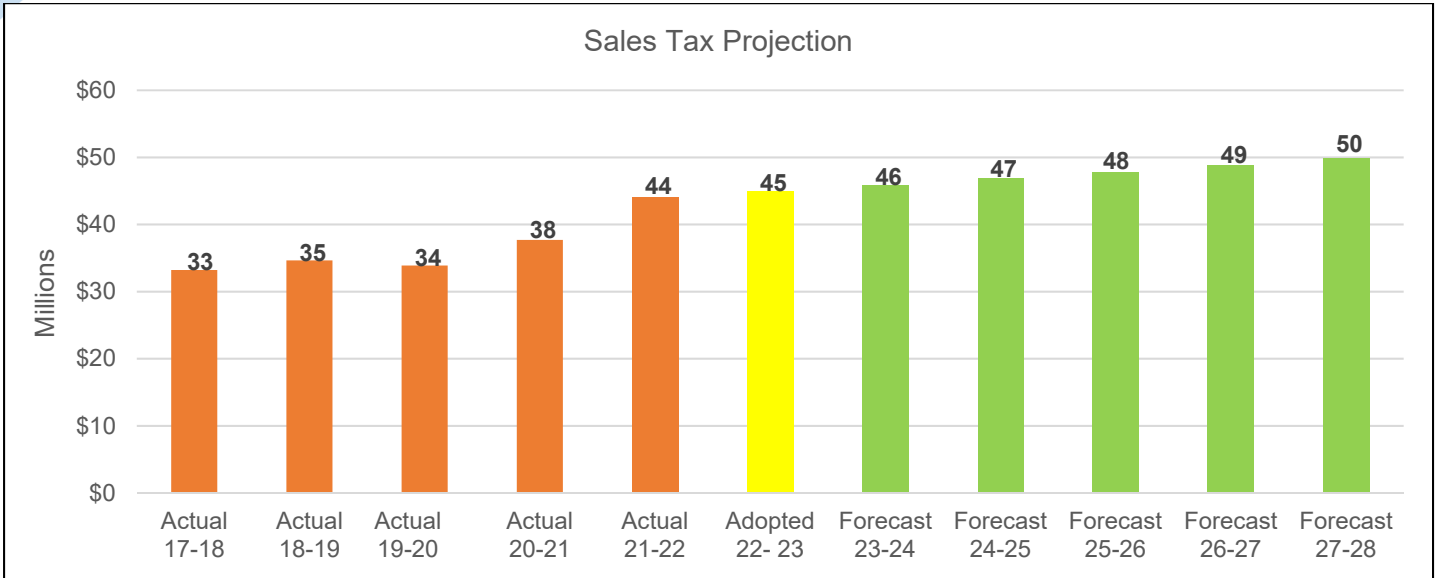


## Sales Taxes

Sales tax is the collected amount from gross receipts of all retail sales on all taxable items that are taxed under the State of Texas and sold within the boundaries of the City of Laredo. The current Texas sales tax rate is set at 8.25% and the City of Laredo collects a small portion of 1.5%. The City of Laredo 1.5% is broken further into three categories: 1% for the City of Laredo, .25% for Sport Venue, and .25% for Mass Transit.

Sales tax revenue is correlated to the income growth of the city and its population. For instance, traffic crossings, retail trends, and other economic factors like the Mexican Peso to US Dollar exchange rate are good indicators of a rise or decline of sales tax collection. Due to its geographical location, the City of Laredo enjoys from a constant flow of Mexican travelers who shop in the City of Laredo. This fiscal year it is important to take into consideration that the COVID-19 pandemic has created deep concerns regarding the shopping patterns of people across the world, and Laredo is not immune to those effects. The partial closures of the Laredo Bridge system prompt an alarming concern that consumer shopping would decline due to Mexican tourists being unable to shop in the City. Additionally, a populace in the midst of a pandemic shops differently than on a “normal” year, since shopping for big ticket items, like TVs, furniture, and vehicles, gets postpone due to the decline in consumer confidence. While there was an improvement in the consumer index last year, according to the Texas Comptroller the Consumer Confidence Index in Texas new data shows a decrease in consumer confidence from 121.3 in September 2021 to 109.7 in September 2022. Since there was a small decrease, this can be an indication that consumers are still shopping differently compared to “normal” years and will take a couple of years before we see an improvement in consumer spending.

# Financial Summaries



### Analysis and Assumptions

Moreover, the graph above displays that FY 21-22 was able to exceed the conservative projection for this fiscal year and see a strong increase in sales tax from FY 20-21. The FY 2022-2023 adopted budget is higher than the previous year for the potential possibility of the increase trend in sales tax continuing in the upcoming years if the COVID-19 pandemic conditions is finally settling. The five year estimate shows an expected 3.28% growth after a stabilization of the local, state and national economy.

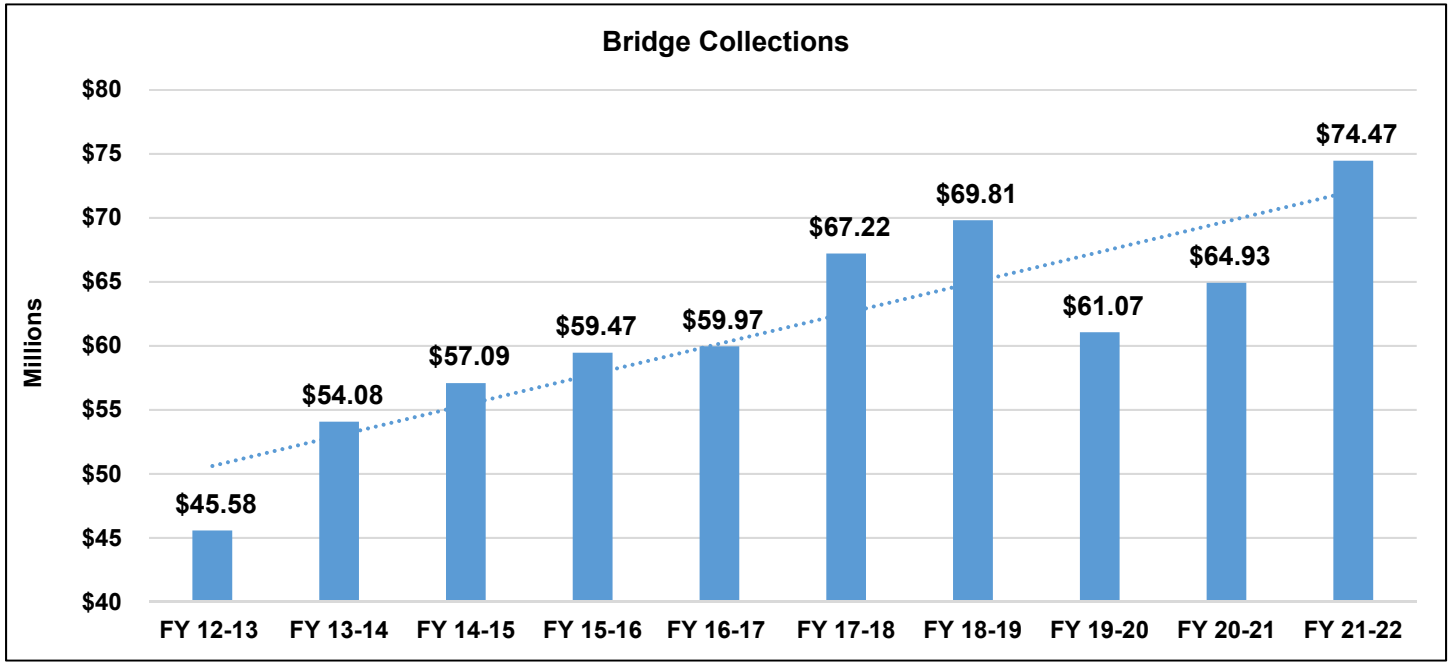
### Bridge Fund

The City of Laredo and its citizens benefit from the geographic location, which places Laredo at the center of commerce between Mexico and the United States. There is a heavy reliance on revenue from the Bridge to support City of Laredo operations as it is a key component of revenue. Due to COVID-19, the constant flow of vehicles was greatly reduced by the partial closure of international bridges, however we were able to recover and generate an increase in revenue in FY 2021-2022. The table below shows the types of crossings allowed and the revenue collected from fees at each bridge for FY 2021-2022. If the effects of COVID-19 continues to be manageable, then we project to have similar revenues or a slight increase in revenue in the coming years.

Bridge Name	#	Pedestrians Allowed	Non-Commercial Vehicles Allowed	Commercial Vehicles Allowed	Actual FY 21 – 22
Gateway to the Americas	1	Yes	Yes	No	\$3,976,716
Juarez-Lincoln	2	No	Yes	(Only buses)	\$32,017,986
Colombia-Solidarity	3	No	Yes	Yes	\$4,447,645
World Trade	4	No	No	Yes	\$34,026,527

# Financial Summaries

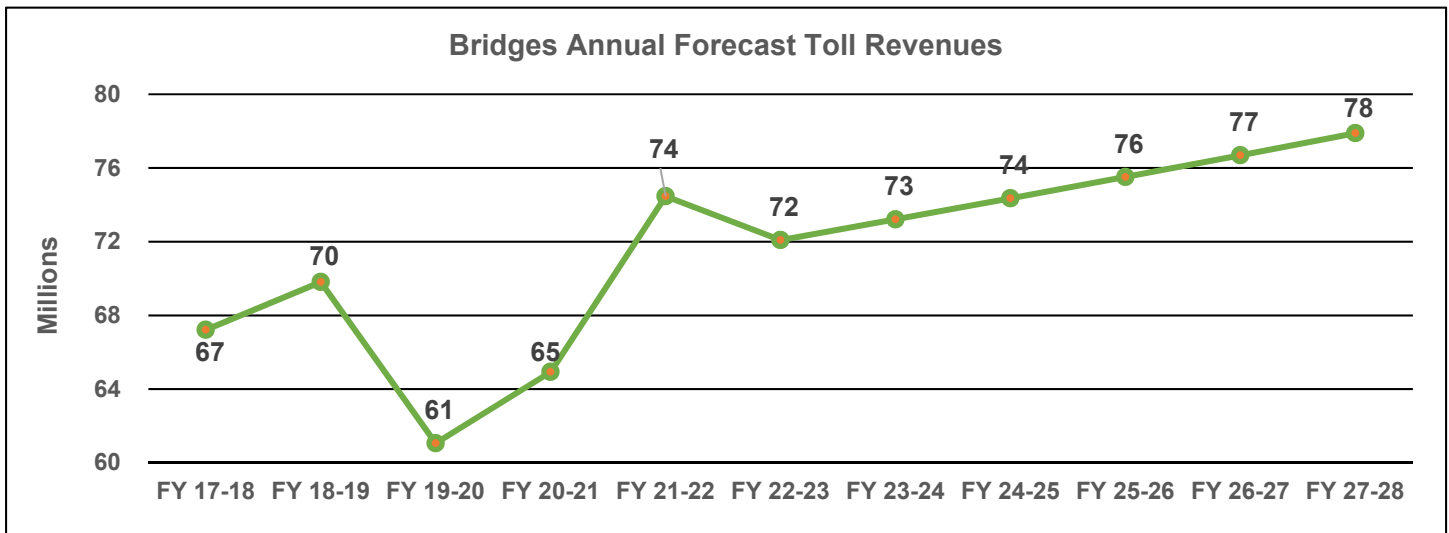
The graph below shows consistent revenue growth from FY 2012-2013 through FY 2018-2019 paralleling the nation's economic growth. There is a decrease in Bridge Collections in FY 2019-2020 due to the COVID-19 pandemic causing restrictions on travel. However, for the fiscal year FY 2020-2021 we see an increase from COVID-19, compared to the previous year is 6.33%. Following the previous year, the bridge was able to fully open and made a strong increase in revenues for FY 2021-2022 by 14.68%.



## Analysis and Assumptions

Economic factors and world trade market trends affect the City of Laredo, altering the accuracy of the revenue forecast. Due to partial closures on international bridges as of March 21, 2020, pedestrian and non-commercial traffic decreased respectively. While, pedestrian and non-commercial traffic represent a smaller percentage of the bridge system's revenue, they have a ripple effect when they shop and stay in the City of Laredo.

The Bridges department has generated a respective amount of growth in revenue for FY2021-2022 compared to the previous year. The Bridge department is projecting they will see small increases in revenue as well for the next five years. If this forecast is fulfilled, by FY 2027-2028, revenues would be close to seventy-eight million dollars which will be an increase of approximately 3.5 million dollars.



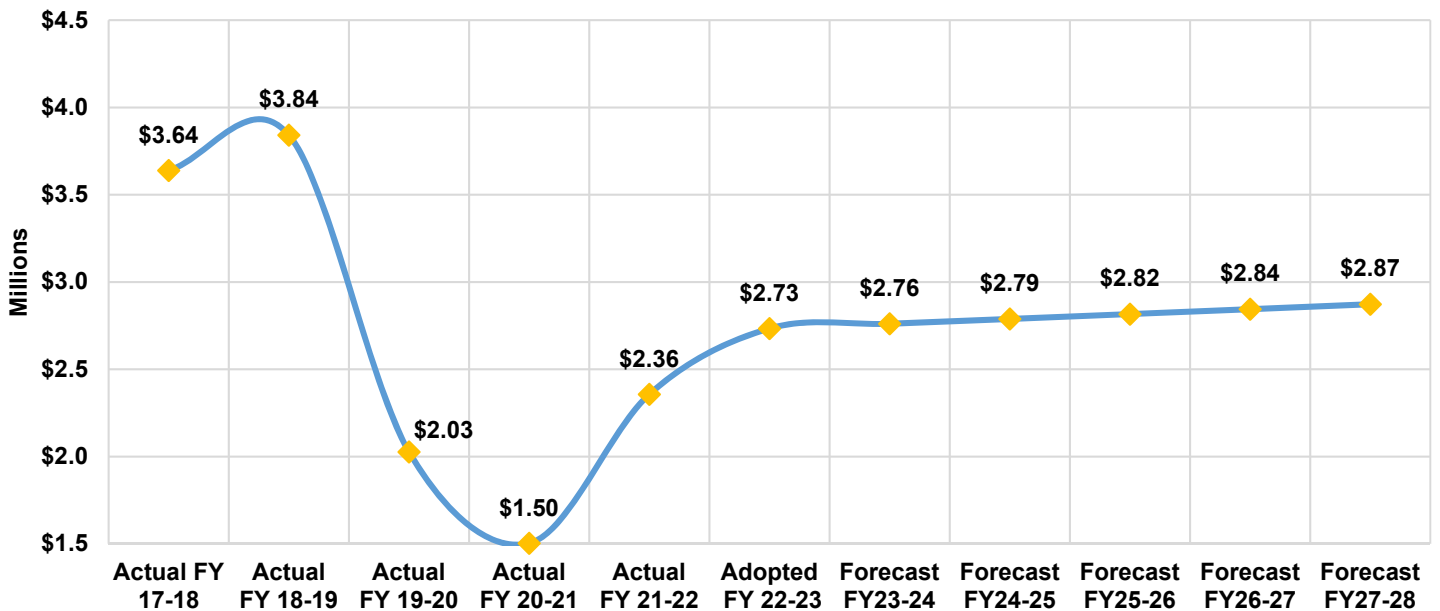
# Financial Summaries

## Other Revenue Sources

### Transit

El Metro provides an essential transportation service to its ridership year-round. The City of Laredo Transit system has adapted to the transportation needs of the citizens. New routes are often added to the El Metro transit system that provide day-to-day transportation to citizens who go shopping, commuting, and going back and forth from their workplace. Using technology advances El Metro users can verify routes, see where to get their next ride is, and quickly navigate town using the 'El Metro App' free of charge and in both English and Spanish. This app has help citizens be able to navigate the city and take advantage of the El Metro services. Additionally, El Metro offers special fare rates for university students becoming an effective alternative for students. 'El Lift' paratransit service is also an iconic service provided by the Transit system since it provides specialized transportation to persons with disabilities. Conclusively, the Transit system continues working to create viable alternatives for day-to-day transportations of the City of Laredo Citizens and visitors.

**Charges by Services - All Passengers & Advertising**



### Analysis and Assumption

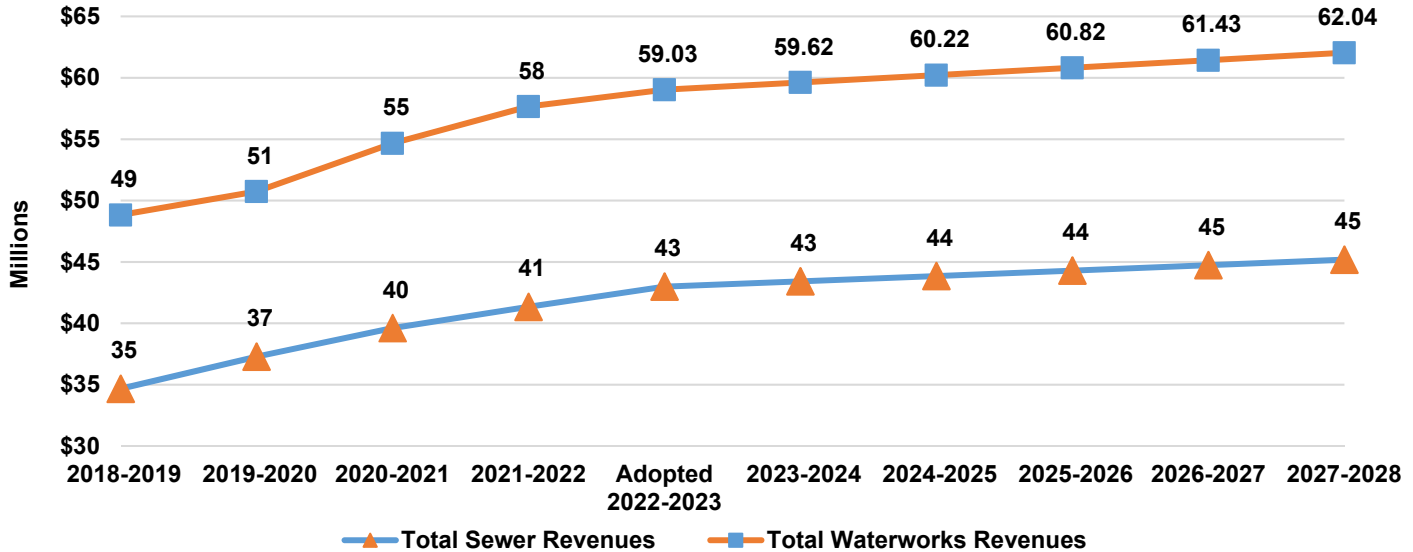
While, Transit had a steady source of revenue, the COVID-19 pandemic created a crater, as shown above starting FY 2019-2020 and continued thru FY 2020 -2021. In FY 2021-2022, there was an increase in revenue which shows that Transit is beginning to stabilize itself. It will take some time before Transit is back to pre-Covid numbers, but there is a forecast of an increase in revenue in the upcoming years.

# Financial Summaries

## Utilities (Water & Sewer)

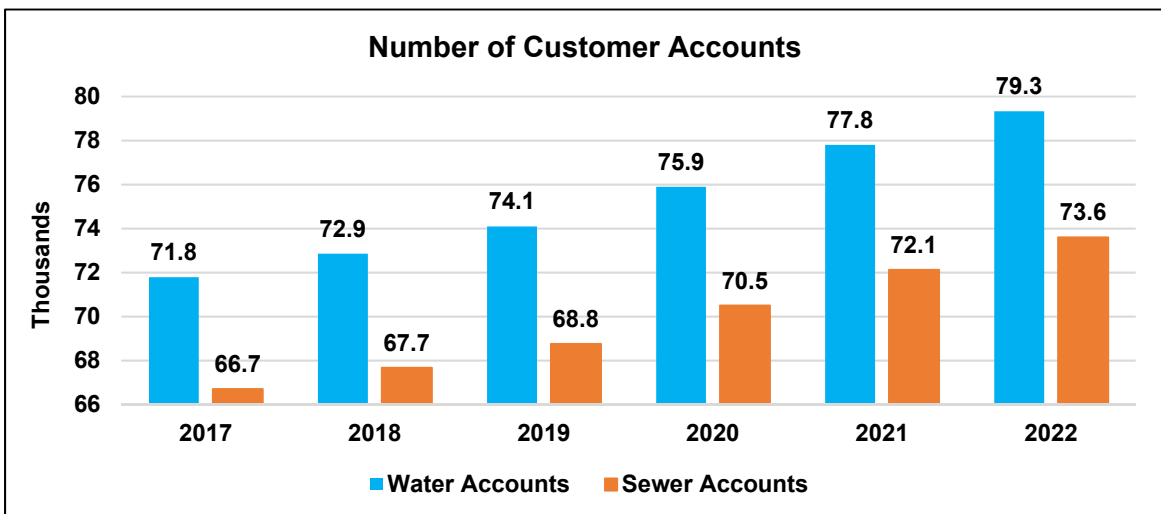
The Utilities Department remains committed to providing Laredo residents with sustainable water and sewer services. In order to meet with the City’s current and future needs, a service fee is charged for providing the community with safe and reliable water services and for processing sewage water at the lowest possible cost, while remaining in compliance with applicable Federal, State, and Local laws and regulations. These charges are used to support the operations and maintenance, as well as debt service for the City’s water treatment plants, distribution system and the sewer treatment plants and collection system.

Sewer and Waterworks 5 Year Revenue Forecast



### Analysis and Assumptions

The number of customer accounts has steadily risen in the past years as well as the City’s revenues. On FY 2021-2022, there was an increase of \$2,997,241 (5.48%) for Waterworks, and \$1,725,487 (4.36%) for Sewer from the previous year. Additionally, the City continues to grow and new accounts are added each year, to which the projection reflects that there will be an increase in accounts in the coming years.



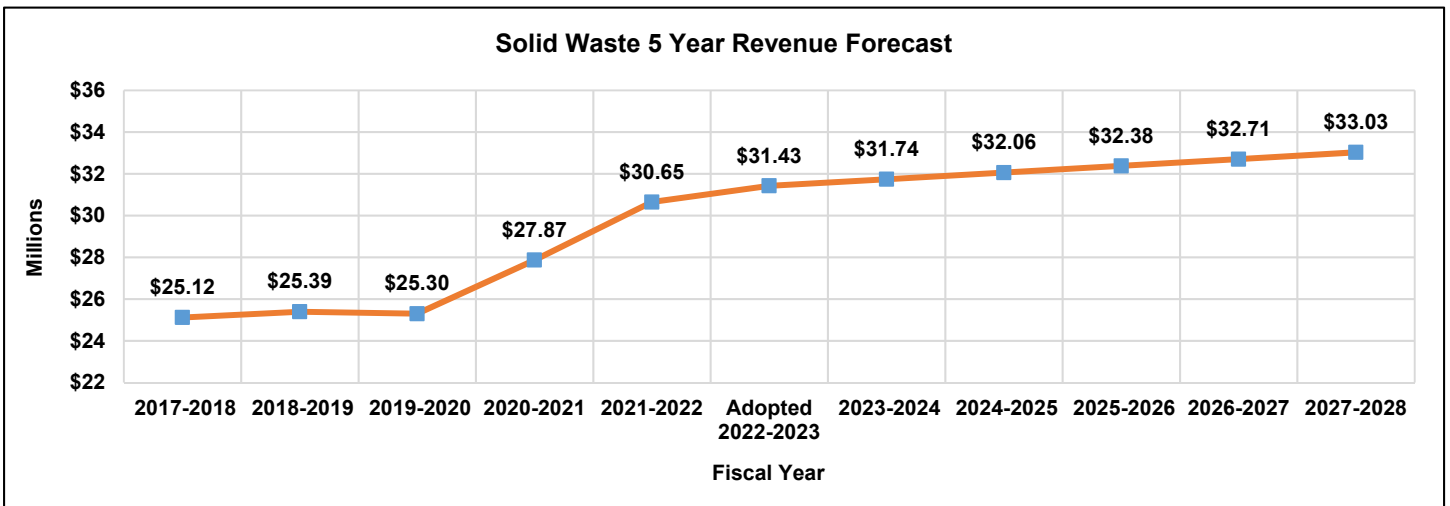
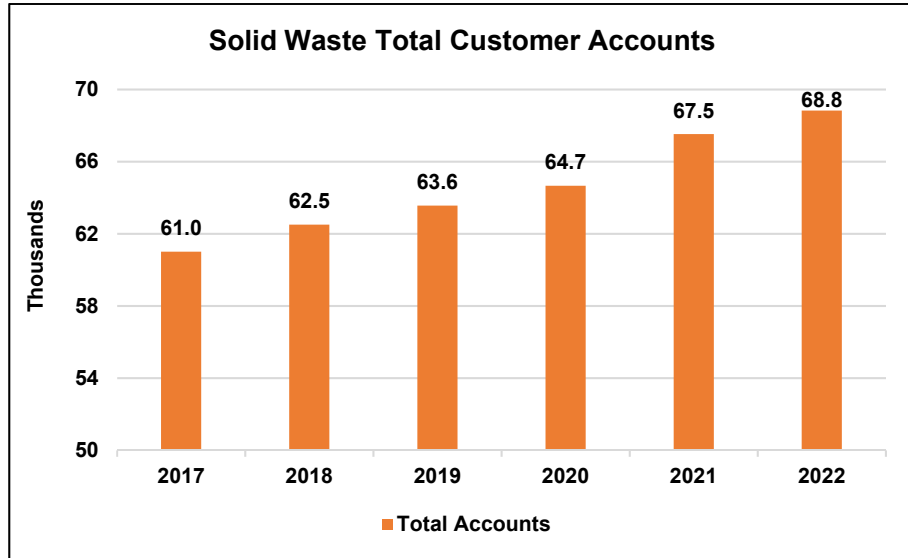
# Financial Summaries

## Solid Waste

The Solid Waste Department operates as a self-sustaining enterprise fund and offers residential collection of waste throughout the city while requiring fees to be paid by customers to recover the cost of weekly curbside garbage collection and maintenance costs associated with the landfills that are owned and operated by the City. Revenue projections are based on the number of households receiving waste collection service and the historical growth rate of the number of new residential homes built while adjusting for any change in the service fee.

### Analysis and Assumptions

There has been an increase of 9.96% in revenues during the previous year. This is an increase of \$2,777,340 from the previous year. Total customers saw a surge this past year with an 1.93% increase as shown in the graphic to the right. Solid Waste has been able to consistently generate an increase in revenues with the exception of FY 2019-2020 which can be credited to COVID-19. This reflects with the increase of customer accounts and also reflects on how much Laredo has been growing over the past few years and will continue to grow for years to come. Solid Waste is projecting that in the coming years, they will continue to generate more revenue.



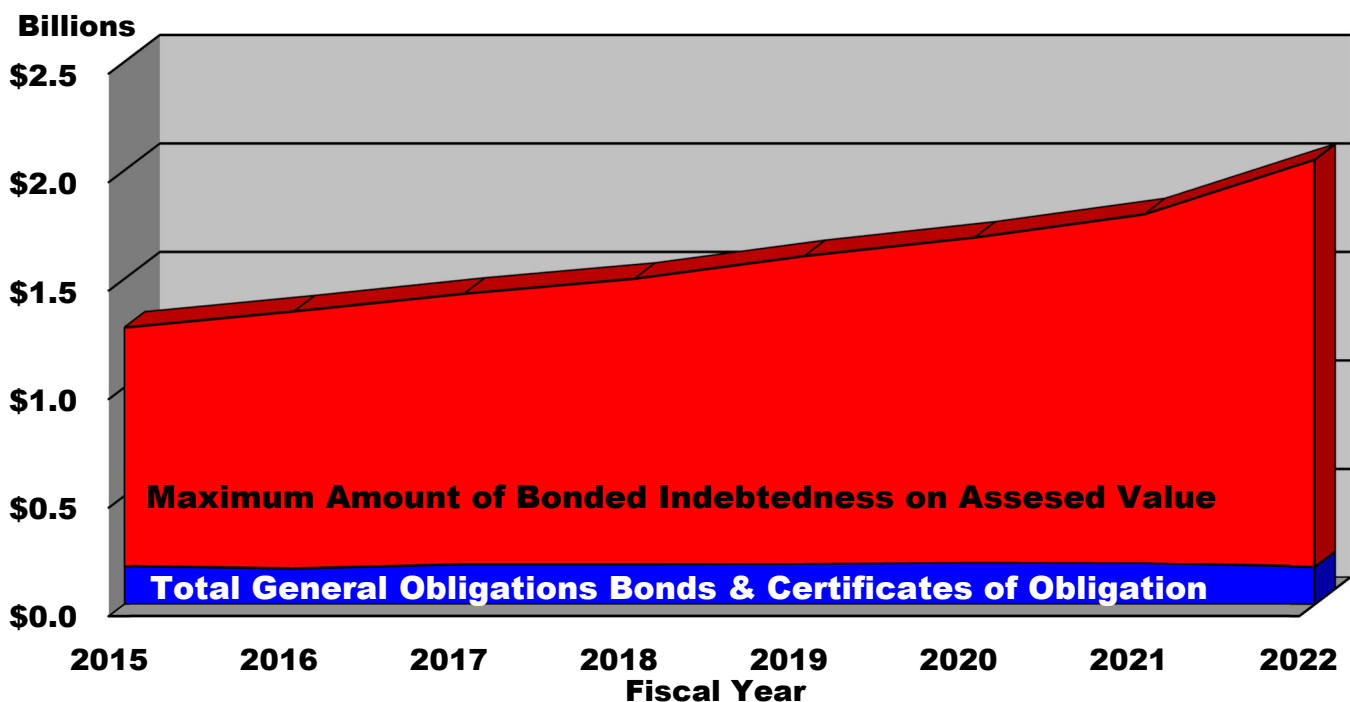
# Legal Debt Margin

## Computation of Legal Debt Margin as of September 30, 2022

The Constitution of Texas in Article 11, Section 5, limits the maximum amount that a home rule city can tax to \$2.50 per \$100.00 of valuation and the same Article provides that no debt shall ever be created by any city unless at the same a time provision is made to assess and collect annually a sufficient sum to pay the interest thereon and create a sinking fund of at least two percent thereon. The Attorney General of Texas, in connection with the quoted provision, has created a rule for the guidance of home rule cities which states that the bond allowable under this constitutional provision shall be on the basis of no greater than \$1.50 per \$100.00 of valuation unless the city charter provides for less than the maximum specified in the Attorney General's rule. City Charter Section 6.13, as amended in November 1995, limits the total overall outstanding debt to 10% of the total assessed valuation of the City. At this time, the City has allocated approximately **\$0.120604** of the total tax rate.

Assessed Value on 2022 Tax Roll	\$18,764,724,986
Maximum amount of bonded indebtedness on such assessed value (10%)	\$1,876,472,499
Amount of debt applicable to said maximum debt limit:	
Total General Obligation Bonds and Certificates of Obligation	\$ 172,593,368
(Percentage of G.O. and C.O. debt to assessed value)	0.92%
Less: Debt Service Fund Balance as of <b>September 30, 2022</b>	\$ 8,457,459
Total Amount of debt applicable to debt limit	\$164,135,909
The debt margin between current indebtedness and maximum allowable indebtedness	\$1,712,336,590

## Legal Debt Margin





# Legal Debt Margin

## Bond Ratings

The following bond ratings for the City of Laredo, which directly affect the cost of debt, were affirmed during the most recent bond ratings dated September 2021:

Bond Type	Moody's	Standard & Poor's
General Obligation Bonds	Aa2	AA
Certificate of Obligation	Aa2	AA
Bridge System	A2/A3	A+/A
Sewer System	Aa3	AA-
Water System	Aa3	AA-
Sports & Community Venue	A1	A+

The following financial debt mechanisms are utilized by the City to support its financial needs and still maintain its high bond ratings:

- ✚ **General Obligation Bonds** are issued for the acquisition of property for permanent public improvements or for any other public purpose. These issues are financed for twenty (20) years for projects under Governmental Funds.
- ✚ **Revenue Bonds** are issued for the purpose of constructing, purchasing, improving, extending or repairing public utilities, recreational facilities, or facilities for any other self-liquidating municipal function. These issues are usually financed for twenty-five (25) years for Business Type Funds.
- ✚ **Certificates of Obligations** are issued for the purpose of constructing, purchasing, improving, or repairing public property or facilities. These certificates are issued for twenty (20) years and are used to finance projects for both Governmental and Business Type Funds.
- ✚ **Public Property Finance Contractual Obligations** are issued to finance the purchase of capital equipment with an estimated useful life of 5, 7, or 10 years. These Contractual Obligations are normally financed for five (5) years and are used for both Governmental and Business Type Funds.



**General Fund**  
**(1,761.38 FTE's)**

Mayor & City Council  
(14 FTE's)

City Manager's  
(26 FTE's)

Budget  
(6 FTE's)

Municipal Court  
(31 FTE's)

Building Development  
Services  
(49 FTE's)

City Attorney's  
(11 FTE's)

City Secretary's  
(10 FTE's)

Tax  
(18 FTE's)

Financial Services  
(31 FTE's)

Human Resources  
(21.2 FTE's)

Planning & Zoning  
(19 FTE's)

Engineering  
(30 FTE's)

Information Services &  
Telecommunications  
(9.48 FTE's)

Community  
Development  
(8 FTE's)

Police  
(615 FTE's)

Fire  
(425 FTE's)

Traffic  
(35 FTE's)

Parks and Recreation  
Services  
(233.34 FTE's)

Public Works  
(115 FTE's)

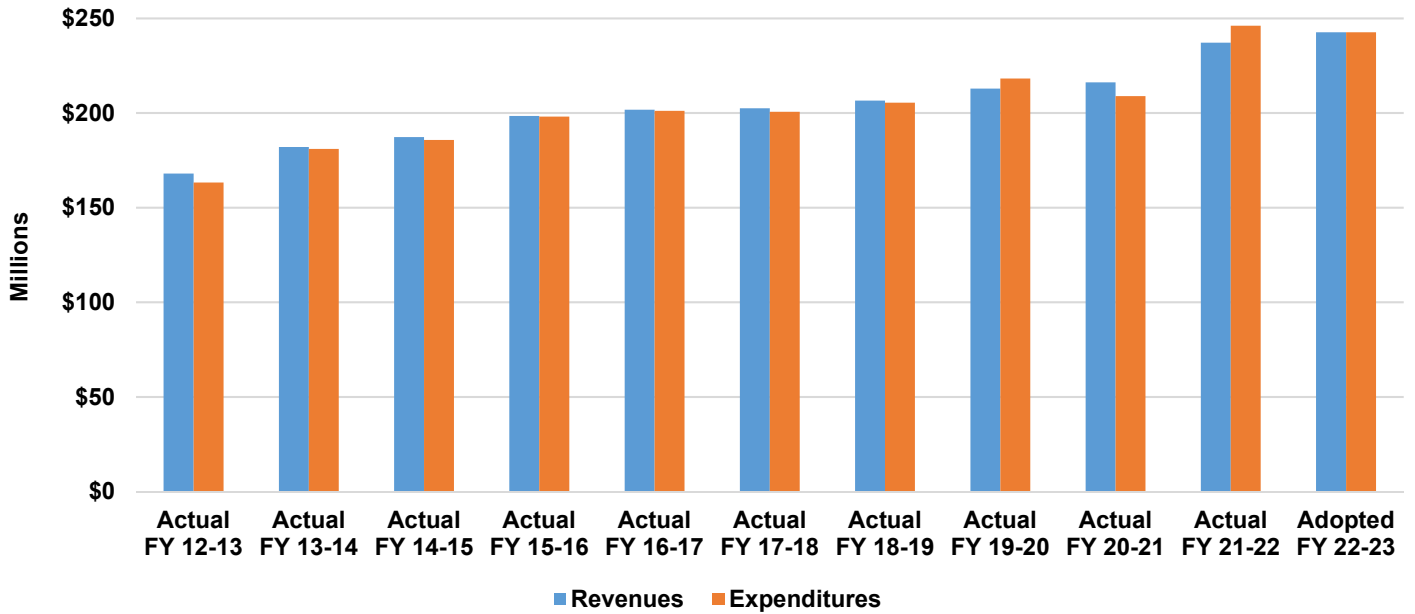
Library  
(52.36 FTE's)

Animal Care Services  
(44 FTE's)

Economic  
Development  
(7 FTE's)

# GENERAL FUND OVERVIEW

**General Fund  
Revenues vs. Expenditures**



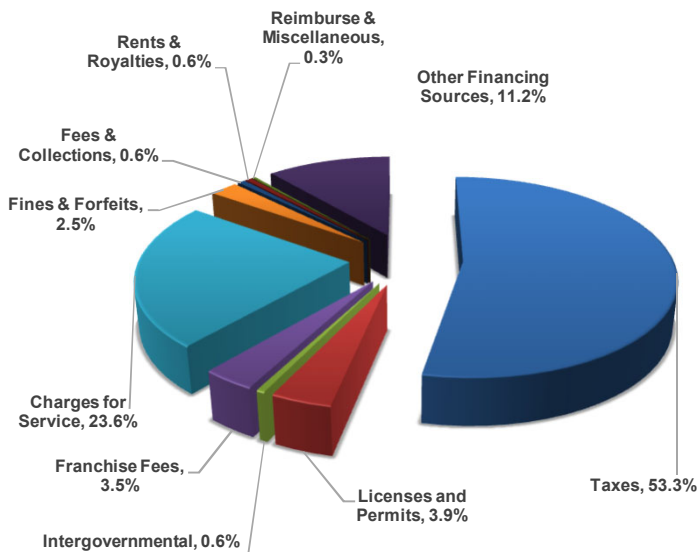
The graphic above is a comparison of total revenues versus total expenditures from the past ten years. A steady growth in revenue has expanded programs and personnel across various departments in the last ten years. Expenditures has also seen a consistent growth which correlates to an increase of the operating expenditures and increases in salaries over the past ten years. While the city of Laredo has been consistent in receiving revenues that is similar to the level of expenditures being used per year, there has been only two occasions where the expenditures have surpassed the revenues. FY 19-20 reason for having higher expenditures than the other years can be credited to the COVID-19 pandemic which caused a decrease in revenues since the country was experiencing a decline in economic activity. Although, the previous fiscal year had similar levels of revenues and expenditures, the expenditures were still higher compared to revenues, however, both revenues and expenditures had a significant increase compared to FY 21-22. This shows that the effects of the COVID-19 pandemic have been reduced exponentially and can be a positive sign for future growth.



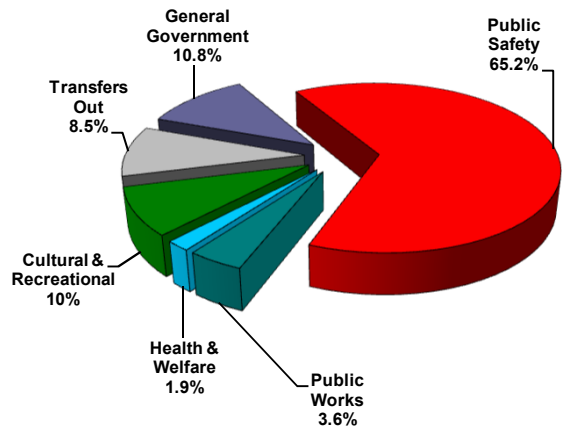
## CITY OF LAREDO, TEXAS GENERAL FUND SUMMARY OPERATING BUDGET FY 2022-2023

DESCRIPTION	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
<b>OPENING BALANCE</b>	<b>\$ 47,971,513</b>	<b>\$ 42,615,573</b>	<b>\$ 48,346,812</b>	<b>\$ 49,956,749</b>	<b>\$ 49,956,749</b>	<b>\$43,361,861</b>
<b>REVENUES</b>						
Taxes	106,998,428	113,330,341	112,513,905	112,513,905	121,074,181	129,299,848
Licenses and Permits	9,340,245	8,508,862	8,379,620	8,379,620	9,091,870	9,522,493
Intergovernmental	10,177,891	7,633,500	1,083,030	2,842,475	1,039,317	1,338,500
Franchise Fees	8,038,122	8,182,578	8,373,176	8,373,176	8,293,919	8,460,763
Charges for Service	50,494,409	52,512,481	52,739,180	52,739,180	53,174,652	57,188,383
Fines & Forfeits	3,968,564	5,807,061	5,430,748	5,605,748	5,881,992	6,052,988
Fees & Collections	927,516	986,730	1,399,407	1,749,407	1,489,630	1,489,210
Rents & Royalties	2,337,700	1,467,273	1,341,795	1,341,795	1,375,852	1,401,050
Reimburse & Miscellaneous	5,589,384	11,190,460	537,805	739,386	1,086,382	700,590
Other Financing Sources	14,994,983	6,591,396	30,354,522	51,770,553	33,878,737	27,160,818
<b>TOTAL REVENUES</b>	<b>212,867,242</b>	<b>216,210,682</b>	<b>222,153,188</b>	<b>246,055,245</b>	<b>236,386,532</b>	<b>242,614,643</b>
<b>TOTAL AVAILABLE</b>	<b>260,838,755</b>	<b>258,826,255</b>	<b>270,500,000</b>	<b>296,011,994</b>	<b>286,343,281</b>	<b>285,976,504</b>
<b>EXPENDITURES</b>						
General Government	20,550,765	19,987,548	24,530,213	25,668,742	24,003,096	26,927,704
Public Safety	137,507,318	133,907,868	144,235,078	149,780,311	150,280,693	156,061,967
Public Works	7,322,391	7,172,882	10,123,864	10,279,002	8,872,997	10,336,043
Health and Welfare	4,717,162	4,197,669	4,294,114	4,817,944	4,253,958	4,529,361
Cultural and Recreational	16,933,200	15,687,660	20,479,382	23,516,634	21,761,450	21,664,844
Other Financing Uses	31,192,343	27,915,881	18,490,537	36,664,864	33,809,226	23,094,724
<b>TOTAL EXPENDITURES</b>	<b>218,223,179</b>	<b>208,869,508</b>	<b>222,153,188</b>	<b>250,727,497</b>	<b>242,981,420</b>	<b>242,614,643</b>
<b>CLOSING BALANCE</b>	<b>42,615,576</b>	<b>49,956,747</b>	<b>48,346,812</b>	<b>45,284,497</b>	<b>43,361,861</b>	<b>43,361,861</b>

**REVENUES**



**EXPENDITURES**



**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
REVENUES  
FY 2022-2023**

REVENUES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
<b>TAXES</b>						
Current Taxes	70,020,531	72,279,529	72,979,676	72,979,676	74,016,814	81,204,103
Prior Year Taxes	814,762	994,464	966,650	966,650	1,014,983	1,045,432
Additional Taxes	27,348	21,902	22,340	22,340	82,074	30,000
Penalty and Interest	1,163,042	1,262,186	1,064,869	1,064,869	1,118,112	898,291
Penalty for Tax Attorney	448,011	470,471	467,140	467,140	481,152	495,586
Rendition Penalties	99,138	150,553	145,877	145,877	215,324	172,993
Alcoholic Beverage Tax	498,480	405,844	498,612	498,612	500,000	500,000
Bingo Tax	52,020	35,966	55,000	55,000	55,000	55,000
General Sales and Use Tax	33,875,097	37,709,425	36,313,741	36,313,741	43,590,722	44,898,443
Subtotal - Taxes	106,998,429	113,330,340	112,513,905	112,513,905	121,074,181	129,299,848
<b>LICENSES AND PERMITS</b>						
Alcohol Beverage License	3,930	3,430	2,976	2,976	2,432	2,458
Taxi Cab License	3,145	2,890	3,150	3,150	3,010	3,080
Traffic Escort License	650	600	800	800	450	450
COMM Vehicle License	100	75	-	-	-	-
Telecommunication	1,831,599	1,229,300	1,150,106	1,150,106	1,150,106	1,158,617
Alcohol Beverage Permits	100,306	73,137	94,803	94,803	83,908	50,344
Taxi Cab Permit	7,850	7,625	7,155	7,155	6,930	6,800
Traffic Escort Permit	2,625	2,400	2,850	2,850	1,850	1,850
Comm Vehicle For Hire	2,275	1,100	1,150	1,150	1,450	1,175
Alarm Permits and Fees	484,158	482,142	504,573	504,573	504,573	509,619
Special Use Permit	2,950	-	-	-	-	-
Amusement Devices	3,535,282	3,308,520	3,534,763	3,534,763	3,694,085	3,617,908
Private Premises Vendors	6,195	7,225	5,002	5,002	5,851	8,024
New Business Registration	23,450	28,550	25,365	25,365	24,883	28,172
Building Permit	941,841	975,275	891,384	891,384	897,071	1,524,033
Building Plan Review Fee	513,978	559,211	462,826	462,826	518,960	620,683
Re-Inspection Fee	33,440	35,700	34,146	34,146	39,099	39,891
Garage Sale Permits	21,546	15,855	4,672	4,672	14,650	26,204
Inspection Fees	350	2,200	670	670	1,009	2,629
Electrical Permit	359,078	380,761	325,861	325,861	378,856	437,706
Plumbing Permit	339,236	379,789	329,207	329,207	348,824	402,276
Mechanical Permit	199,506	247,168	202,363	202,363	206,813	252,539
Overize Permit	153,120	164,200	166,630	166,630	138,580	141,353
Overload Permit	768,685	595,060	624,168	624,168	1,063,480	681,182
Wrecker Permit	4,950	6,650	5,000	5,000	5,000	5,500
Subtotal - Licenses & Permits	9,340,245	8,508,863	8,379,620	8,379,620	9,091,870	9,522,493
<b>INTERGOVERNMENTAL</b>						
Texas State Lib & Archives	14,532	69,167	-	-	-	-
CARES ACT	9,481,489	5,261,646	-	-	-	-
FEMA	989	689,145	-	1,737,435	-	-
HHSC Cares Stimulus Funds	3,024	242,649	-	-	-	-
LEOSE Account	31,036	34,878	30,000	30,000	27,109	26,000
State Planning Grant	409,332	552,276	1,016,030	1,016,030	1,008,708	1,310,000
Criminal Justice Division	-	-	-	22,010	-	-
Webb County	-	34,500	34,500	34,500	-	-
7 Flags RAC-Trauma SER"T"	10,108	19,878	2,500	2,500	3,500	2,500
Coastal Bend Regional Adv	221,381	729,363	-	-	-	-
USTA Recovery Grants	6,000	-	-	-	-	-

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
REVENUES  
FY 2022-2023**

REVENUES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Subtotal -Intergovernmental	10,177,891	7,633,502	1,083,030	2,842,475	1,039,317	1,338,500
<b>FRANCHISE FEES</b>						
Electric System Franchise	5,268,478	5,369,475	5,537,418	5,537,418	5,404,532	5,537,418
Gas System Franchise	654,343	685,592	682,819	682,819	707,829	714,908
Cable System Franchise	1,712,168	1,670,319	1,721,674	1,721,674	1,699,615	1,721,674
Waste Collection Franchise	403,134	457,192	431,265	431,265	481,943	486,763
Subtotal - Franchise Fee	8,038,123	8,182,578	8,373,176	8,373,176	8,293,919	8,460,763
<b>CHARGES FOR SERVICE</b>						
Sale of Maps	1,023	12,933	-	-	10,900	11,227
Sale of Library Materials	3,111	289	6,350	6,350	3,119	5,480
Airport Adm. Charge	399,040	403,811	325,553	325,553	325,553	371,723
Fleet Management	501,841	534,946	-	-	-	537,318
IT Fund	216,935	275,559	246,858	246,858	246,858	282,818
Bridge Adm. Charge	3,413,946	3,552,060	3,107,567	3,107,567	3,107,567	3,340,196
Bridge Add'l Adm. Charges	30,532,220	32,466,777	33,975,639	33,975,639	33,975,639	36,044,769
Health Department Grants	100,000	100,000	100,000	100,000	100,000	100,000
Municipal Housing Adm. Charge	79,550	81,249	84,906	84,906	84,906	108,927
Waterworks Adm. Charge	2,664,864	2,874,040	2,933,845	2,933,845	2,933,845	3,306,740
Sewer Adm. Charge	1,723,131	1,905,959	1,870,207	1,870,207	1,870,207	2,181,295
Risk Management	373,957	357,526	377,501	377,501	377,501	375,689
Landfill Adm. Charge	1,488,954	1,476,062	1,474,763	1,474,763	1,474,763	1,641,327
Parking Meter Adm. Charge	80,741	83,570	82,042	82,042	82,042	76,120
Environmental Services	481,206	559,235	526,464	526,464	526,464	568,744
Recreation Fund	30,980	25,380	7,382	7,382	7,382	6,243
Community Development	15,494	16,888	19,084	19,084	19,084	49,029
Health	4,318	4,543	6,863	6,863	6,863	6,532
Transit	2,768	3,000	3,000	3,000	3,000	4,711
Billing Service Fees	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000
Convention And Visitors	2,768	3,000	3,000	3,000	3,000	4,711
TIRZ #1	14,259	9,490	-	-	-	-
Repeat Violations	-	1,100	-	-	-	-
Engineering Charges - Other	-	-	-	-	28,779	28,779
Building Overtime Charges	200	-	-	-	-	-
Street Closure	1,900	100	-	-	-	-
Police Special Services	104,765	91,130	135,000	135,000	110,000	115,000
Alarm System Charges	178,654	145,843	233,012	233,012	233,012	235,343
Alarm System Charges	38,310	31,115	23,230	23,230	33,305	33,639
Fire Inspection Fees	222,599	223,585	222,444	222,444	225,030	235,200
Airport Crash Crew	1,430,972	1,318,656	1,378,242	1,378,242	1,327,565	1,347,718
Hazardous Mat. Containment	-	1,435	6,000	6,000	6,000	6,000
Fire Training Facility	31,025	27,625	27,500	27,500	27,975	27,000
Ambulance Service Fees	4,284,465	3,553,334	3,497,678	3,497,678	3,952,068	4,070,630
Grave Services	112,574	209,551	115,000	115,000	115,000	115,000
On Call Funeral Arrangement	-	750	1,000	1,000	1,000	1,000
Removal - Monuments/Markers	5,620	5,585	5,000	5,000	5,000	5,000
Monument Permit Fees	3,100	5,850	4,000	4,000	4,000	4,000
Foundation Fees	8,821	15,270	8,000	8,000	8,000	8,000
Temporary Markers	20	200	300	300	-	-
Special Services / Overtime	11,600	16,600	10,000	10,000	10,000	10,000
Special Services / Disinertment	1,100	1,250	1,000	1,000	1,000	1,000
Vault Liner / Extra Wide	550	600	750	750	7,500	750

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
REVENUES  
FY 2022-2023**

REVENUES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Cancellation Fees	-	-	-	-	725	725
Sale Cemetery Lots	126,310	316,585	120,000	120,000	120,000	120,000
Vide Tape Revenue	66	-	-	-	-	-
Production Fees	653	-	-	-	-	-
Subtotal - Charges for Services	50,494,410	52,512,481	52,739,180	52,739,180	53,174,652	57,188,383
<b>FINES AND FORFEITS</b>						
Court Fines	3,405,180	4,931,040	4,597,049	4,772,049	5,000,418	5,150,430
Crime Victims Fund	1,517	9,129	1,500	1,500	1,500	1,500
Senate and House State Fees	26	22	20	20	20	20
Training Fund	5,426	6,001	3,752	3,752	4,048	4,130
Arrest Fees	350	249	157	157	185	185
Child Safety	16,775	8,926	7,182	7,182	9,559	9,752
General Revenue	17	19	2	2	16	16
Comprehensive Rehab	1	1	-	-	-	-
Traffic	42,034	57,864	61,470	61,470	59,671	59,671
Technology Fee	94,974	131,637	131,282	131,282	135,404	139,466
Building Security Fee	84,528	139,436	123,608	123,608	127,376	131,197
Time Payment Fee	106,032	157,757	143,814	143,814	175,224	180,481
Juvenile Crime & Delinquencies	38	30	40	40	40	40
CMI	35	20	24	24	24	24
State Traffic Fees	24,782	35,956	33,289	33,289	31,975	31,975
Consolidated Court Cost	108,565	176,917	167,115	167,115	177,564	182,891
Judicial Fees	8,002	-	-	-	-	-
State Jury Fees	6,132	4,056	2,488	2,488	2,702	2,784
Failure to Appear Fees	25,017	36,955	36,955	36,955	37,180	38,297
Indigent Defense Fee-IDF	2,918	1,841	2,744	2,744	2,906	2,993
Civil Justice Fee	88	44	20	20	25	25
CS3(SB61) Child Safety	1	2	4	4	-	4
Truancy Prevention (TPDF)	35,222	106,628	116,203	116,203	113,950	115,090
Expunction Filing Fees	200	400	-	-	200	-
Trial Fees	-	-	-	-	5	-
Municipal Juror Fund	704	2,131	2,030	2,030	2,000	2,017
Subtotal - Fines & Forfeits	3,968,564	5,807,061	5,430,748	5,605,748	5,881,992	6,052,988
<b>FEEES AND COLLECTIONS</b>						
Child Support - Adm. Fee	13,275	12,860	12,819	12,819	12,819	12,875
City Secretary Fees	900	600	-	-	-	-
Public Info Req/Research	408	582	500	500	500	500
Late Fees	-	50	-	-	-	-
Application Fees	-	5,500	-	-	10,000	10,000
Demolition Fees	-	1,080	-	-	-	-
Building Technology Fee	-	-	-	350,000	145,750	-
Tax Certificate	3,400	5,280	4,212	4,212	4,210	4,252
Credit Card Fee	104,878	229,114	103,722	103,722	188,059	197,463
Land Development Fees	167,316	250,862	200,000	200,000	228,650	200,237
Annexation Filing Fees	9,000	9,750	6,300	6,300	2,250	7,250
Neigh Emp Zone (NEZ) Fees	4,442	6,900	5,577	5,577	4,369	5,974
Street Cuts	296,009	260,499	247,532	247,532	250,834	265,022
Street Lights	21,098	27,367	24,830	24,830	30,000	25,000
Street Solicitation Registration	350	-	600	600	100	600
Lot Clearance Fee	22,927	25,446	21,901	21,901	21,901	22,558
Demolition Fees	13,323	38,665	-	-	-	-



**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
REVENUES  
FY 2022-2023**

REVENUES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Street Vendor Permit	2,320	140	4,300	4,300	4,300	4,300
Animal Registration Fee	5,033	4,347	5,630	5,630	10,836	5,630
Rabies Specimen Process	1,100	600	1,050	1,050	550	1,050
Animal Control & Shelter Fee	51,345	40,775	42,840	42,840	42,835	42,840
Animal Permit Fee	380	295	320	320	500	320
Animal Special Permit Fee	350	-	26	26	100	26
Animal Adoption Fees	8,428	5,400	10,282	10,282	-	10,282
Spay/Neuter Service Fees	5,800	4,400	8,316	8,316	100	8,316
Swimming Pool Fees	1,908	28,444	78,798	78,798	78,798	78,000
Swimming Pool Rental	325	10,199	21,000	21,000	21,000	21,000
Softball Rent	340	740	3,300	3,300	5,000	3,500
Tennis Court Usage Fee	503	150	500	500	500	150
Racket Ball Court Fee	579	-	2,500	2,500	2,500	2,500
Rec. Center Annual Fee	135,365	-	350,000	350,000	250,000	350,000
Rec. Center-Summer Program	-	-	95,000	95,000	95,000	95,000
Registration Fees	539	-	-	-	-	-
Rec. Centers- Special Event	15	-	-	-	-	-
Vending Machines	-	-	-	-	8	12
Library Fines & Fees	27,227	12,429	66,830	66,830	32,658	43,723
Copier Fee	2,287	451	5,767	5,767	3,237	5,200
Computer Print Outs	8,756	1,985	18,125	18,125	8,660	10,630
Passport Processing Fee	17,590	1,822	56,830	56,830	33,606	55,000
<b>Subtotal - Fees &amp; Collection</b>	<b>927,516</b>	<b>986,732</b>	<b>1,399,407</b>	<b>1,749,407</b>	<b>1,489,630</b>	<b>1,489,210</b>
<b>RENTS, ROYALTIES &amp; INTEREST</b>						
Rent - Recreation Centers	2,000	-	5,000	5,000	500	5,000
Rent - Library Rooms	1,720	550	4,863	4,863	1,275	1,860
Rent - Old Municipal Court Bldg	64,260	64,260	64,260	64,260	64,260	64,260
Rent - Mercado	108,253	108,256	108,254	108,254	108,254	108,254
Rent - Federal Courthouse	96,000	96,000	96,000	96,000	96,000	96,000
Rent - Library Equipment	10	-	110	110	110	110
Rent - Land	6,504	6,959	7,109	7,109	7,109	7,109
Telecommunication Rentals	707,386	710,695	727,879	727,879	773,994	765,033
Parks and Pavilions	1,050	300	5,000	5,000	5,000	-
CAA Head Start Program	36,423	36,423	36,420	36,420	39,750	42,724
Commission - Concessions	1,815	-	2,100	2,100	2,100	2,100
Commission - Vending Machines	1,281	565	1,000	1,000	700	1,000
Market Tennis Courts	1,284	4,073	4,000	4,000	7,000	7,000
Tax Sales Excess Funds	93,273	76,037	-	-	-	-
Inspection Fees	600	600	600	600	600	600
Interest Earnings	1,210,548	350,511	279,200	279,200	269,200	300,000
Interest Charge-Contracts	5,276	8,658	-	-	-	-
Discount Earnings	16	3,385	-	-	-	-
<b>Subtotal - Rents, Royalties &amp; Interest</b>	<b>2,337,699</b>	<b>1,467,272</b>	<b>1,341,795</b>	<b>1,341,795</b>	<b>1,375,852</b>	<b>1,401,050</b>
<b>REIMBURSEMENTS &amp; MISC</b>						
Contributions	5,312,832	10,044,721	250,000	250,000	250,000	250,000
Library Patrons Contributions	253	767	839	839	218	719
Animal Control Patrons	246	3,484	-	-	3,200	2,435
Aerobic Class Fees	3,710	480	8,000	8,000	3,000	2,000
Microchip Implant Fees	4,570	3,670	4,435	4,435	7,600	4,435
Reimbursement - Jury Duty	1,064	1,926	1,426	1,426	1,426	1,451

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
REVENUES  
FY 2022-2023**

REVENUES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Reimb - Worker's Comp	15,145	18,054	15,000	15,000	18,000	15,000
Reimb - Restitution	-	12,500	750	750	750	750
Xerox Copies	34	-	100	100	100	100
Reimbursement - Court Cases	10,097	14,240	6,000	6,000	6,000	9,000
Reimb - Prior Year Expense	101,251	119,275	55,000	55,000	100,000	100,000
Reimb - Damaged Property	55,755	126,650	50,000	192,267	322,429	100,000
Returned Checks Fee	1,306	2,862	1,175	1,175	1,300	1,500
Reimb - Expenditure	43,567	40,454	33,000	33,000	35,000	25,000
Bad Debt Recovery	(2,969)	26	-	-	-	-
Miscellaneous Revenue	(12,618)	489,589	50,000	50,000	50,000	50,000
PD Property Room Cases	883	155,315	-	59,314	60,000	60,000
Attorney General CVC	-	614	-	-	-	-
Sale of Streets-Principal	50,800	140,900	60,000	60,000	60,000	75,000
Appraisals/Abstracts	-	9,675	-	-	2,000	-
Sale of Easements	-	600	-	-	200	200
Sale of Vehicles	-	-	-	-	158,159	-
Sale / Disposition - Assets	-	1,198	-	-	-	-
Sale of Scrap Materials	3,459	3,459	2,080	2,080	7,000	3,000
<b>Subtotal - Reimbursement &amp; Misc</b>	<b>5,589,385</b>	<b>11,190,459</b>	<b>537,805</b>	<b>739,386</b>	<b>1,086,382</b>	<b>700,590</b>
<b>OTHER FINANCING SOURCES</b>						
Hotel-Motel Occupancy Tax	122,723	112,717	160,818	160,818	160,818	160,818
Covid 19- Economic Assist.	-	1,200,000	-	-	-	-
America Rescue Plan Act	-	-	14,123,816	31,821,847	17,698,031	10,000,000
Capital Improvement Fund	13,620,878	5,278,679	16,019,888	19,737,888	16,019,888	17,000,000
Transit System	244,882	-	-	-	-	-
Waterworks System	-	-	50,000	50,000	-	-
Capital Leases	1,006,500	-	-	-	-	-
<b>Subtotal - Other Financing Sources</b>	<b>14,994,983</b>	<b>6,591,396</b>	<b>30,354,522</b>	<b>51,770,553</b>	<b>33,878,737</b>	<b>27,160,818</b>
<b>TOTAL REVENUES</b>	<b>212,867,245</b>	<b>216,210,684</b>	<b>222,153,188</b>	<b>246,055,245</b>	<b>236,386,532</b>	<b>242,614,643</b>

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
<b>GENERAL GOVERNMENT</b>						
<b>Mayor and City Council</b>						
Personnel Services	491,510	494,528	491,699	491,699	491,699	487,463
Materials and Supplies	31,430	47,624	31,416	50,459	50,282	31,416
Contractual Services	433,593	406,127	569,829	634,652	561,679	570,829
Capital outlay	6,944	259	-	262	262	0
<b>Subtotal Mayor and City Council</b>	<b>963,477</b>	<b>948,538</b>	<b>1,092,944</b>	<b>1,177,072</b>	<b>1,103,922</b>	<b>1,089,708</b>
<b>Internal Audit</b>						
Personnel Services	334,228	297,475	345,051	345,051	357,556	391,276
Materials and Supplies	1,150	6,418	895	4,184	4,184	5,145
Contractual Services	11,974	14,128	18,193	18,170	15,988	26,547
<b>Subtotal Internal Audit</b>	<b>347,352</b>	<b>318,021</b>	<b>364,139</b>	<b>367,405</b>	<b>377,728</b>	<b>422,968</b>
<b>Total Mayor and City Council</b>	<b>1,310,829</b>	<b>1,266,559</b>	<b>1,457,083</b>	<b>1,544,477</b>	<b>1,481,650</b>	<b>1,512,676</b>
<b>City Manager's Office</b>						
<b>City Manager</b>						
Personnel Services	929,853	1,322,327	1,350,817	1,350,817	1,578,943	1,387,775
Materials and Supplies	29,196	28,219	19,047	23,998	25,580	19,047
Contractual Services	59,324	81,971	74,902	81,923	80,936	77,692
Debt Service	824	1,412	1,563	1,563	1,563	1,563
<b>Subtotal City Manager</b>	<b>1,019,197</b>	<b>1,433,929</b>	<b>1,446,329</b>	<b>1,458,301</b>	<b>1,687,022</b>	<b>1,486,077</b>
<b>Council Support</b>						
Personnel Services	524,032	522,716	550,884	550,884	576,017	568,673
Materials & Supplies	17,771	5,065	23,883	23,689	24,366	23,883
Contractual Services	126,162	150,431	132,057	185,339	185,939	129,338
<b>Subtotal Council Support</b>	<b>667,965</b>	<b>678,212</b>	<b>706,824</b>	<b>759,912</b>	<b>786,322</b>	<b>721,894</b>
<b>Public Information Office</b>						
Personnel Services	182,668	254,011	264,997	273,837	244,633	283,839
Materials and Supplies	1,178	3,948	3,940	2,252	4,027	3,940
Contractual Services	33,514	12,468	34,156	28,163	26,473	36,114
<b>Subtotal Information Office</b>	<b>217,360</b>	<b>270,427</b>	<b>303,093</b>	<b>304,252</b>	<b>275,133</b>	<b>323,893</b>
<b>Public Access Center</b>						
Personnel Services	-	-	373,036	373,036	382,095	384,434
Materials and Supplies	-	-	63,404	53,319	53,396	64,108
Contractual Services	-	-	85,773	105,037	105,037	94,340
Debt Service	-	-	-	1,000	1,000	-
<b>Subtotal Public Access Center</b>	<b>-</b>	<b>-</b>	<b>522,213</b>	<b>532,392</b>	<b>541,528</b>	<b>542,882</b>
<b>City Hall Maintenance</b>						
Personnel Services	252,842	-	-	-	-	-
Materials and Supplies	43,744	-	-	-	-	-

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Contractual Services	213,254	-	-	-	-	-
Subtotal City Hall Maintenance	509,840	-	-	-	-	-
City Hall Annex II - Courthouse						
Materials and Supplies	4,235	3,989	5,500	4,482	5,602	5,500
Contractual Services	112,602	104,995	112,950	131,768	147,570	112,950
Subtotal City Hall Annex II - Courthouse	116,837	108,984	118,450	136,250	153,172	118,450
<b>Total City Manager's Office</b>	<b>2,531,199</b>	<b>2,491,552</b>	<b>3,096,909</b>	<b>3,191,107</b>	<b>3,443,177</b>	<b>3,193,196</b>
<b>Budget Department</b>						
Personnel Services	412,919	344,250	447,401	446,537	422,160	495,476
Contractual Services	14,288	11,154	14,804	15,568	17,550	17,450
Materials and Supplies	15,820	26,893	44,936	45,110	39,761	44,319
Debt Service	318	545	600	600	600	600
<b>Total Budget Department</b>	<b>443,345</b>	<b>382,842</b>	<b>507,741</b>	<b>507,815</b>	<b>480,071</b>	<b>557,845</b>
<b>Municipal Court</b>						
Personnel Services	1,573,592	1,529,512	1,854,138	1,876,148	1,815,959	1,958,273
Materials and Supplies	134,126	70,252	52,680	88,970	92,570	51,008
Contractual Services	518,469	555,581	456,483	464,003	461,787	484,158
Other Charges	3,341	(1,366)	28,241	23,323	250	101,253
Capital Outlay	292,958	11,714	50,000	238,311	0	40,000
Debt Service	2,225	86,137	86,200	86,200	86,200	86,200
<b>Total Municipal Court</b>	<b>2,524,711</b>	<b>2,251,830</b>	<b>2,527,742</b>	<b>2,776,955</b>	<b>2,456,766</b>	<b>2,720,892</b>
<b>Building Development Services</b>						
Building Inspections						
Personnel Services	1,566,527	1,345,989	1,685,966	1,685,966	1,520,218	1,853,638
Materials and Supplies	143,181	113,102	111,803	120,688	122,093	145,368
Contractual Services	191,691	265,476	194,668	567,675	583,115	374,050
Other Charges	209	(25)	0	0	0	0
Capital Outlay	0	197	0	133	0	0
Debt Service	894	1,532	1,695	1,695	1,695	1,695
Subtotal Building Inspections	1,902,502	1,726,271	1,994,132	2,376,157	2,227,121	2,374,751
Development Review Eng						
Personnel Services	345,205	198,218	769,865	769,865	682,291	622,356
Materials and Supplies	4,159	5,954	9,295	5,841	9,601	9,295
Contractual Services	9,063	9,624	12,529	12,791	12,791	19,538
Subtotal Development Review Eng	358,427	213,796	791,689	788,497	704,683	651,189
Code Enforcement						
Personnel Services	307,896	270,528	325,583	325,583	321,384	354,510
Materials and Supplies	14,777	19,646	25,539	25,539	25,539	35,998
Contractual Services	55,969	122,149	115,519	138,149	145,569	129,916

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Subtotal Code Enforcement	378,642	412,323	466,641	489,271	492,492	520,424
Public Right of Way						
Personnel Services	241,010	319,845	396,008	396,008	370,080	408,225
Materials and Supplies	4,138	6,845	9,607	9,607	10,946	9,522
Contractual Services	10,066	11,546	12,745	12,745	12,894	14,239
Subtotal Public Right of Way	255,214	338,236	418,360	418,360	393,920	431,986
Geographic Information System						
Personnel Services	175,172	67,083	67,848	67,848	67,905	69,084
Materials and Supplies	3,931	3,997	4,512	4,512	4,512	4,512
Contractual Services	14,592	14,095	14,006	14,006	14,268	14,994
Subtotal Geographic Information System	193,695	85,175	86,366	86,366	86,685	88,590
<b>Total Building Development Services</b>	<b>3,088,480</b>	<b>2,775,801</b>	<b>3,757,188</b>	<b>4,158,651</b>	<b>3,904,901</b>	<b>4,066,940</b>
<b>City Attorney's Office</b>						
Personnel Services	897,143	987,835	1,097,676	1,002,676	731,575	1,356,225
Materials and Supplies	40,802	27,234	33,603	35,546	32,994	39,103
Contractual Services	55,505	55,827	89,829	186,219	187,479	97,664
Other Charges	50	0	0	0	0	0
<b>Total City Attorney's Office</b>	<b>993,500</b>	<b>1,070,896</b>	<b>1,221,108</b>	<b>1,224,441</b>	<b>952,048</b>	<b>1,492,992</b>
<b>City Secretary's Office</b>						
City Secretary						
Personnel Services	381,629	388,465	412,689	412,689	390,929	443,663
Materials and Supplies	7,281	9,355	18,750	18,043	19,295	19,073
Contractual Services	102,130	87,098	112,731	113,029	111,777	109,564
Debt Service	824	1,412	1,563	1,563	1,563	1,563
Subtotal City Secretary	491,864	486,330	545,733	545,324	523,564	573,863
Elections						
Personnel Services	0	703	1,292	1,292	0	1,291
Contractual Services	64,771	63,906	8,000	8,000	78,000	78,000
Subtotal Elections	64,771	64,609	9,292	9,292	78,000	79,291
City Hall Maintenance						
Personnel Services	0	184,002	219,253	219,253	225,818	207,263
Materials and Supplies	0	32,526	39,167	47,661	39,167	41,109
Contractual Services	0	209,619	213,983	240,610	213,983	215,778
Subtotal Elections	-	426,147	472,403	507,524	478,968	464,150
<b>Total City Secretary's Office</b>	<b>556,635</b>	<b>977,086</b>	<b>1,027,428</b>	<b>1,062,140</b>	<b>1,080,532</b>	<b>1,117,304</b>
<b>Tax Office</b>						

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Personnel Services	1,082,828	899,495	1,129,823	1,129,823	1,182,915	1,205,751
Materials and Supplies	54,584	30,578	38,515	41,418	39,484	39,984
Contractual Services	222,028	286,265	280,517	298,931	300,235	341,750
Other Charges	0	0	500	500	500	500
Capital Outlay	0	0	0	50	0	51,338
Debt Service	318	545	624	624	624	624
<b>Total Tax Office</b>	<b>1,359,758</b>	<b>1,216,883</b>	<b>1,449,979</b>	<b>1,471,346</b>	<b>1,523,758</b>	<b>1,639,947</b>
<b>Financial Services</b>						
Accounting						
Personnel Services	980,457	896,915	1,088,982	1,088,982	900,090	1,077,621
Materials and Supplies	14,729	18,586	24,650	29,057	23,207	23,590
Contractual Services	97,096	101,253	110,631	109,483	92,633	118,821
Other Charges	(1)	0	4	4	0	4
Debt Service	824	1,412	2,264	2,264	2,264	2,264
Subtotal Accounting	1,093,105	1,018,166	1,226,531	1,229,790	1,018,194	1,222,300
Purchasing						
Personnel Services	426,035	436,205	475,598	475,598	458,247	498,378
Materials and Supplies	7,747	9,798	7,057	7,884	7,187	7,262
Contractual Services	61,387	51,439	60,687	59,901	60,387	71,621
Subtotal Purchasing	495,169	497,442	543,342	543,383	525,821	577,261
Payroll						
Personnel Services	242,089	252,231	254,432	253,576	148,717	262,856
Materials and Supplies	3,306	4,491	8,963	9,937	9,853	8,963
Contractual Services	8,603	7,307	9,029	12,417	11,812	9,828
Other Charges	0	217	0	0	0	0
Subtotal Payroll	253,998	264,246	272,424	275,930	170,382	281,647
Accounts Payable						
Personnel Services	311,557	323,796	363,962	363,962	330,937	382,105
Materials and Supplies	4,699	5,273	5,920	5,420	9,165	5,920
Contractual Services	22,531	19,540	27,284	27,149	24,039	28,205
Debt Service	369	633	0	635	0	676
Subtotal Accounts Payable	339,156	349,242	397,166	397,166	364,141	416,906
<b>Total Financial Services</b>	<b>2,181,428</b>	<b>2,129,096</b>	<b>2,439,463</b>	<b>2,446,269</b>	<b>2,078,538</b>	<b>2,498,114</b>
<b>Human Resources</b>						
Personnel						
Personnel Services	420,027	204,686	290,710	290,710	229,629	221,884
Materials and Supplies	13,029	5,406	8,385	5,339	6,720	8,385
Contractual Services	18,050	12,775	15,781	213,994	215,781	16,757
Debt Service	687	1,178	1,182	1,182	1,182	1,182
Subtotal Personnel	451,793	224,045	316,058	511,225	453,312	248,208

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Civil Service						
Personnel Services	154,069	160,453	209,748	209,748	215,253	215,756
Contractual Services	2,958	2,879	4,296	5,437	4,459	4,296
Materials and Supplies	7,175	12,316	18,411	18,411	18,411	19,907
Debt Service	369	633	644	644	644	644
<b>Subtotal Civil Service</b>	<b>164,571</b>	<b>176,281</b>	<b>233,099</b>	<b>234,240</b>	<b>238,767</b>	<b>240,603</b>
Training Division						
Personnel Services	301,541	437,800	578,810	578,810	507,827	548,867
Materials and Supplies	4,919	9,567	15,199	16,618	16,668	15,199
Contractual Services	40,672	42,724	51,748	56,771	53,536	60,346
<b>Subtotal Training Division</b>	<b>347,132</b>	<b>490,091</b>	<b>645,757</b>	<b>652,199</b>	<b>578,031</b>	<b>624,412</b>
Municipal Civil Service						
Personnel Services	55	22,714	64,132	64,132	66,056	67,195
Materials and Supplies	819	3,078	1,818	3,795	2,273	1,818
Contractual Services	226	20,667	25,337	23,815	25,337	25,411
<b>Subtotal Municipal Civil Service</b>	<b>1,100</b>	<b>46,459</b>	<b>91,287</b>	<b>91,742</b>	<b>93,666</b>	<b>94,424</b>
<b>Total Human Resources</b>	<b>964,596</b>	<b>936,876</b>	<b>1,286,201</b>	<b>1,489,406</b>	<b>1,363,776</b>	<b>1,207,647</b>
<b>Planning</b>						
Planning						
Personnel Services	664,076	685,278	1,122,420	1,122,420	901,614	1,189,043
Materials and Supplies	78,157	18,101	15,949	22,419	15,854	24,751
Contractual Services	50,396	63,455	66,893	72,305	68,012	74,272
<b>Subtotal Planning</b>	<b>792,629</b>	<b>766,834</b>	<b>1,205,262</b>	<b>1,217,144</b>	<b>985,480</b>	<b>1,288,066</b>
Planning Grants						
Personnel Services	306,715	389,548	376,890	376,890	377,368	372,189
Materials and Supplies	23,643	3,038	13,000	15,509	6,400	17,700
Contractual Services	78,975	159,690	626,140	623,631	624,940	783,309
Other Charges	0	0	0	0	0	137,846
<b>Subtotal Planning Grants</b>	<b>409,333</b>	<b>552,276</b>	<b>1,016,030</b>	<b>1,016,030</b>	<b>1,008,708</b>	<b>1,311,044</b>
<b>Total Planning</b>	<b>1,201,962</b>	<b>1,319,110</b>	<b>2,221,292</b>	<b>2,233,174</b>	<b>1,994,188</b>	<b>2,599,110</b>
<b>Engineering</b>						
Administration						
Personnel Services	350,613	322,900	444,161	400,561	368,939	456,126
Materials and Supplies	15,364	9,391	9,927	51,494	13,298	29,958
Contractual Services	23,144	21,329	16,197	27,445	24,311	30,014
Debt Service	1,023	1,753	1,800	1,800	1,802	1,800
<b>Subtotal Administration</b>	<b>390,144</b>	<b>355,373</b>	<b>472,085</b>	<b>481,300</b>	<b>408,350</b>	<b>517,898</b>
Design and Surveying						
Personnel Services	766,933	777,263	1,035,664	1,035,664	942,223	796,092

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Materials and Supplies	32,356	18,835	38,529	71,583	67,644	61,747
Contractual Services	48,698	45,464	70,917	57,606	56,557	45,783
Capital Outlay	0	29,444	0	0	0	0
<b>Subtotal Design and Surveying</b>	<b>847,987</b>	<b>871,006</b>	<b>1,145,110</b>	<b>1,164,853</b>	<b>1,066,424</b>	<b>903,622</b>
<b>Construction and Improvement</b>						
Personnel Services	491,681	502,233	556,661	556,661	557,377	1,106,824
Materials and Supplies	10,417	12,321	23,216	25,290	25,290	49,933
Contractual Services	20,499	24,571	38,403	19,459	18,805	34,318
<b>Subtotal Construction &amp; Improvement</b>	<b>522,597</b>	<b>539,125</b>	<b>618,280</b>	<b>601,410</b>	<b>601,472</b>	<b>1,191,075</b>
<b>Total Engineering</b>	<b>1,760,728</b>	<b>1,765,504</b>	<b>2,235,475</b>	<b>2,247,563</b>	<b>2,076,246</b>	<b>2,612,595</b>
<b>IST Department</b>						
<b>311 Program</b>						
Personnel Services	264,370	248,178	299,711	299,711	283,009	482,166
Materials and Supplies	13,286	17,452	30,271	34,461	35,453	31,227
Contractual Services	58,459	68,803	66,960	66,568	67,071	87,275
Debt Service	318	545	603	603	603	603
<b>Total 311 Program</b>	<b>336,433</b>	<b>334,978</b>	<b>397,545</b>	<b>401,343</b>	<b>386,136</b>	<b>601,271</b>
<b>Public Access Channel</b>						
Personnel Services	364,688	368,994	-	-	-	-
Materials and Supplies	48,924	40,730	-	-	-	-
Contractual Services	76,849	69,365	-	-	-	-
Debt Service	318	545	-	-	-	-
<b>Total I.S.T Department</b>	<b>490,779</b>	<b>479,634</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total IST Department</b>	<b>827,212</b>	<b>814,612</b>	<b>397,545</b>	<b>401,343</b>	<b>386,136</b>	<b>601,271</b>
<b>Community Development</b>						
<b>Center for Non-Profit Mgmt.</b>						
Personnel Services	33,299	32,309	28,775	32,373	34,949	65,187
Materials and Supplies	11,620	4,913	10,644	11,564	10,644	10,644
Contractual Services	9,377	7,550	12,183	11,627	13,183	12,450
<b>Subtotal Center for Non-Profit Mgmt.</b>	<b>54,296</b>	<b>44,772</b>	<b>51,602</b>	<b>55,564</b>	<b>58,776</b>	<b>88,281</b>
<b>Real Estate</b>						
Personnel Services	133,593	127,522	178,175	178,805	169,106	257,647
Materials and Supplies	3,422	3,798	8,273	8,490	9,023	7,892
Contractual Services	24,727	47,572	36,192	35,233	35,495	37,712
Other Charges	0	60	0	0	0	0
<b>Subtotal Real Estate</b>	<b>161,742</b>	<b>178,952</b>	<b>222,640</b>	<b>222,528</b>	<b>213,624</b>	<b>303,251</b>
<b>Total Community Development</b>	<b>216,038</b>	<b>223,724</b>	<b>274,242</b>	<b>278,092</b>	<b>272,400</b>	<b>391,532</b>



**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
<b>Economic Development</b>						
Personnel Services	282,264	290,460	540,952	540,952	410,793	622,951
Materials and Supplies	5,104	12,231	4,000	21,192	15,315	4,000
Contractual Services	30,579	25,856	85,256	73,210	82,172	88,063
Debt Service	369	633	609	609	629	629
Subtotal Economic Development	318,316	329,180	630,817	635,963	508,909	715,643
<b>TIRZ</b>						
Materials and Supplies	165	-	-	-	-	-
Subtotal TIRZ	165	-	-	-	-	-
<b>Total Economic Development</b>	<b>318,481</b>	<b>329,180</b>	<b>630,817</b>	<b>635,963</b>	<b>508,909</b>	<b>715,643</b>
<b>Other</b>						
Materials and Supplies	174,942	36,000	-	-	-	-
Capital Outlay	96,922	-	-	-	-	-
<b>Total Other</b>	<b>271,864</b>	<b>36,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL GENERAL GOVERNMENT</b>	<b>20,550,766</b>	<b>19,987,551</b>	<b>24,530,213</b>	<b>25,668,742</b>	<b>24,003,096</b>	<b>26,927,704</b>
<b>PUBLIC SAFETY</b>						
<b>Police</b>						
<b>Administration</b>						
Personnel Services	5,105,697	5,054,547	5,253,680	5,253,680	5,069,280	5,569,642
Materials and Supplies	67,598	74,962	95,790	101,596	96,011	127,673
Contractual Services	323,761	340,804	361,604	355,662	358,561	320,973
Other Charges	(11)	2,498	300	300	300	300
Debt Service	420,570	2,724	2,775	2,775	2,775	2,775
Subtotal Police	5,917,615	5,475,535	5,714,149	5,714,013	5,526,927	6,021,363
<b>Records / Property</b>						
Personnel Services	1,462,486	1,208,772	1,531,732	1,531,732	1,470,756	1,780,730
Materials & Supplies	9,947	9,721	12,333	12,333	12,333	15,785
Contractual Services	128,378	102,876	98,093	105,152	99,852	145,157
Debt Service	2,105	3,608	3,675	3,675	3,675	3,675
Subtotal Records / Property	1,602,916	1,324,977	1,645,833	1,652,892	1,586,616	1,945,347
<b>Auto theft</b>						
Personnel Services	844,869	941,079	859,056	859,056	875,530	868,095
Materials and Supplies	10,062	11,928	20,556	20,556	20,556	25,849
Contractual Services	55,209	49,775	44,742	142,767	107,911	49,942
Debt Service	318	545	575	575	575	575
Subtotal Autotheft	910,458	1,003,327	924,929	1,022,954	1,004,572	944,461
<b>Detective</b>						
Personnel	7,561,982	7,017,008	8,652,175	8,652,175	8,571,635	8,839,245

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Materials & Supplies	69,381	86,451	119,048	119,048	119,048	172,882
Contractual Services	313,609	304,705	360,936	323,197	418,417	385,531
Debt Service	1,635	2,802	2,900	2,900	2,900	2,900
<b>Subtotal Detective</b>	<b>7,946,607</b>	<b>7,410,966</b>	<b>9,135,059</b>	<b>9,097,320</b>	<b>9,112,000</b>	<b>9,400,558</b>
<b>Narcotics/Pipeline/K-9</b>						
Personnel	3,077,238	2,386,032	3,051,979	3,051,979	3,317,546	3,709,160
Materials & Supplies	26,469	32,117	52,420	63,484	58,484	52,701
Contractual Services	112,217	128,626	112,426	112,715	112,715	132,524
Debt Service	318	545	570	570	570	570
<b>Subtotal Narcotics/Pipeline/K-9</b>	<b>3,216,242</b>	<b>2,547,320</b>	<b>3,217,395</b>	<b>3,228,748</b>	<b>3,489,315</b>	<b>3,894,955</b>
<b>911 Communications</b>						
Personnel Services	2,709,496	2,089,434	2,806,651	2,806,651	2,682,907	2,916,848
Materials & Supplies	3,633	5,408	9,008	9,008	9,008	6,212
Contractual Services	68,589	79,862	85,680	60,594	85,969	100,277
Debt Service	318	545	575	575	575	575
<b>Subtotal 911 Communications</b>	<b>2,782,036</b>	<b>2,175,249</b>	<b>2,901,914</b>	<b>2,876,828</b>	<b>2,778,459</b>	<b>3,023,912</b>
<b>Criminal Int. Acquisition</b>						
Personnel	1,283,253	919,425	1,296,209	1,296,209	881,317	889,352
Materials and Supplies	5,699	4,444	9,841	9,841	9,841	9,286
Contractual Services	39,363	31,981	37,520	25,490	43,437	64,015
<b>Subtotal Criminal Int. Acquisition</b>	<b>1,328,315</b>	<b>955,850</b>	<b>1,343,570</b>	<b>1,331,540</b>	<b>934,595</b>	<b>962,653</b>
<b>Patrol Division</b>						
Personnel Services	45,513,549	45,081,163	47,509,753	47,509,753	47,870,226	49,159,068
Materials and Supplies	1,194,674	1,402,843	1,937,166	2,442,201	2,349,469	2,293,897
Contractual Services	3,874,594	3,985,707	3,436,699	3,928,582	3,909,188	3,395,202
Other Charges	-	9,463	-	-	-	-
Capital Outlay	5,392	48,198	-	224,236	205,052	-
Debt Service	25,570	28,368	27,554	27,554	27,554	27,554
<b>Subtotal Patrol Division</b>	<b>50,613,779</b>	<b>50,555,742</b>	<b>52,911,172</b>	<b>54,132,326</b>	<b>54,361,489</b>	<b>54,875,721</b>
<b>TOTAL POLICE</b>	<b>74,317,968</b>	<b>71,448,966</b>	<b>77,794,021</b>	<b>79,056,621</b>	<b>78,793,973</b>	<b>81,068,970</b>
<b>Fire</b>						
Personnel Services	38,508,447	2,763,698	5,448,514	8,088,514	4,807,039	4,583,425
Materials and Supplies	576,645	644,146	665,051	798,239	727,449	787,550
Contractual Services	1,386,026	1,774,864	1,368,394	1,502,340	1,490,634	1,366,683
Other Charges	-	0	34,620	-	14,412	34,620
Capital Outlay	576,267	0	-	142,267	0	0
Debt Service	236,630	193,724	192,090	192,090	192,921	192,090
<b>Subtotal Fire</b>	<b>41,284,015</b>	<b>5,376,432</b>	<b>7,708,669</b>	<b>10,723,450</b>	<b>7,232,455</b>	<b>6,964,368</b>
<b>EMS</b>						
Personnel Services	6,742,064	1,101,836	1,661,423	1,661,423	1,632,679	1,423,101
Materials and Supplies	514,272	486,804	568,112	651,386	583,252	650,755
Contractual Services	387,746	371,180	298,386	633,320	356,795	294,200

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Capital Outlay	-	-	-	563,924	372,600	-
Subtotal EMS	7,644,082	1,959,820	2,527,921	3,510,053	2,945,326	2,368,056
EMS - Trauma Service Area						
Materials and Supplies	0	0	2,000	2,000	2,000	2,000
Subtotal EMS - Trauma Service Area	-	-	2,000	2,000	2,000	2,000
Civilians						
Personnel Services	945,556	1,047,912	1,102,223	1,102,223	967,260	931,538
Contractual Services	25,011	29,410	32,837	34,492	34,490	39,039
Subtotal Civilians	970,567	1,077,322	1,135,060	1,136,715	1,001,750	970,577
Fire Prevention & Arson						
Personnel Services	2,045,917	1,458,470	1,793,277	1,793,277	1,982,047	1,836,431
Materials and Supplies	23,601	25,436	27,176	42,277	42,093	32,903
Contractual Services	51,040	47,206	49,015	53,908	49,468	50,791
Capital Outlay	-	-	-	20,000	30,000	-
Subtotal Fire Prevention & Arson	2,120,558	1,531,112	1,869,468	1,909,462	2,103,608	1,920,125
Airport						
Personnel Services	1,325,867	1,221,365	1,276,255	1,276,255	1,359,100	1,261,702
Materials and Supplies	44,766	48,199	57,944	66,933	44,250	60,589
Contractual Services	60,339	49,092	44,544	44,705	44,180	48,965
Subtotal Airport	1,430,972	1,318,656	1,378,743	1,387,893	1,447,530	1,371,256
Fire In-House Training						
Personnel Services	595,019	596,557	629,465	629,465	634,287	5,681,516
Materials and Supplies	349,115	407,500	448,761	491,495	233,742	457,864
Contractual Services	138,028	119,835	112,504	125,168	105,884	113,498
Other Charges	0	0	0	-	325	0
Capital Outlay	0	17,519	-	-	0	0
Subtotal Fire In-House Training	1,082,162	1,141,411	1,190,730	1,246,128	974,238	6,252,878
Emergency Management						
Materials and Supplies	7,014	1,901	1,913	10,990	10,988	1,913
Contractual Services	21,019	20,666	25,396	25,398	20,938	25,396
Capital Outlay	0	0	0	65,000	64,998	0
Subtotal Emergency Management	28,033	22,567	27,309	101,388	96,924	27,309
Suppression						
Personnel Services	1,090,516	41,063,898	44,896,089	44,896,089	50,300,401	49,326,449
Contractual Services	-	-	206,908	206,908	226,206	245,223
Subtotal Suppression	1,090,516	41,063,898	45,102,997	45,102,997	50,526,607	49,571,672
<b>Total Fire</b>	<b>55,650,905</b>	<b>53,491,218</b>	<b>60,942,897</b>	<b>65,120,086</b>	<b>66,330,438</b>	<b>69,448,241</b>
<b>Traffic</b>						

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Administration						
Personnel Services	378,069	215,657	364,912	364,912	356,452	466,962
Materials and Supplies	30,732	14,414	32,839	47,380	32,339	33,165
Contractual Services	129,302	123,878	310,753	274,661	210,469	177,468
Subtotal Administration	538,103	353,949	708,504	686,953	599,260	677,595
Engineering						
Personnel Services	467,753	361,073	548,379	548,379	349,289	456,925
Materials and Supplies	3,893	6,180	8,531	8,837	7,331	9,611
Contractual Services	11,852	10,704	16,773	20,973	16,652	20,217
Subtotal Engineering	483,498	377,957	573,683	578,189	373,272	486,753
Signals						
Personnel Services	447,015	375,484	489,682	489,682	511,479	532,251
Materials and Supplies	241,856	198,127	283,590	294,118	283,512	287,984
Contractual Services	210,673	154,902	158,865	160,055	157,350	182,584
Capital Outlay	-	171,422	-	-	-	-
Subtotal Signals	899,544	899,935	932,137	943,855	952,341	1,002,819
Signs/Markings						
Personnel Services	451,848	340,475	648,721	648,721	544,899	633,167
Materials and Supplies	211,907	143,217	228,611	339,181	295,111	339,911
Contractual Services	58,068	45,101	48,583	49,002	47,563	46,590
Subtotal Signs/Markings	721,823	528,793	925,915	1,036,904	887,573	1,019,668
Street Lights						
Materials and Supplies	39,121	39,887	40,000	40,000	40,000	40,000
Contractual Services	2,354,488	2,234,840	2,317,921	2,317,703	2,303,836	2,317,921
Subtotal Street Lights	2,393,609	2,274,727	2,357,921	2,357,703	2,343,836	2,357,921
<b>Total Traffic</b>	<b>5,036,577</b>	<b>4,435,361</b>	<b>5,498,160</b>	<b>5,603,604</b>	<b>5,156,282</b>	<b>5,544,756</b>
<b>Community Development</b>						
Covid 19 - Police Task Force						
Personnel Services	419,442	366,874	-	-	-	-
Capital Outlay	87,098	57,079	-	-	-	-
Subtotal Covid 19 - Police Task Force	506,540	423,953	-	-	-	-
Covid 19 - Fire Task Force						
Personnel Services	1,995,331	4,108,373	-	-	-	-
Subtotal Covid 19 - Fire Task Force	1,995,331	4,108,373	-	-	-	-
Total Community Development	2,501,871	4,532,326	-	-	-	-
<b>TOTAL PUBLIC SAFETY</b>	<b>137,507,321</b>	<b>133,907,871</b>	<b>144,235,078</b>	<b>149,780,311</b>	<b>150,280,693</b>	<b>156,061,967</b>

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
<b>PUBLIC WORKS</b>						
Administration						
Personnel Services	429,766	445,116	518,818	518,818	516,338	523,807
Materials and Supplies	7,945	8,783	14,263	17,259	16,857	17,415
Contractual Services	300,478	394,591	373,630	400,188	382,010	335,536
Capital Outlay	-	58,608	-	560	-	-
Debt Service	636	1,090	1,199	1,199	1,199	1,199
Subtotal Administration	738,825	908,188	907,910	938,024	916,404	877,957
Street Maintenance						
Personnel Services	406,138	288,005	471,441	471,441	380,387	490,365
Materials and Supplies	186,229	166,453	189,704	158,748	178,618	194,794
Contractual Services	171,161	229,290	190,250	190,250	190,250	177,637
Subtotal Street Maintenance	763,528	683,748	851,395	820,439	749,255	862,796
Street Construction						
Personnel Services	705,680	999,398	2,486,304	2,486,304	1,615,426	2,676,527
Materials and Supplies	360,358	465,552	626,613	568,174	601,426	716,069
Contractual Services	498,144	583,849	714,856	714,856	714,856	1,197,612
Other Charges	-	-	4,500	4,500	4,500	4,500
Capital Outlay	-	216,760	-	-	-	-
Subtotal Street Construction	1,564,182	2,265,559	3,832,273	3,773,834	2,936,208	4,594,708
Street Cleaning						
Personnel Services	955,898	710,134	1,049,724	1,049,724	941,882	1,070,526
Materials and Supplies	76,531	39,326	151,767	152,245	152,267	218,646
Contractual Services	543,854	389,016	669,365	673,357	669,365	468,074
Subtotal Street Cleaning	1,576,283	1,138,476	1,870,856	1,875,326	1,763,514	1,757,246
Building Rehab						
Personnel Services	768,679	714,684	978,532	978,532	818,808	943,821
Materials and Supplies	23,624	27,113	43,608	44,911	45,108	55,058
Contractual Services	33,405	44,857	33,775	40,812	35,775	38,138
Subtotal Building Rehab	825,708	786,654	1,055,915	1,064,255	899,691	1,037,017
Warehouse						
Personnel Services	66,144	68,059	117,823	117,823	84,360	70,754
Materials and Supplies	57,221	53,806	91,740	197,995	201,489	92,341
Contractual Services	7,813	477	13,022	13,022	13,022	13,538
Subtotal Warehouse	131,178	122,342	222,585	328,840	298,871	176,633
Special Constr. Projects						
Personnel Services	944,422	609,450	674,175	674,175	600,815	315,562
Materials and Supplies	-	-	-	30,000	5,173	-
Subtotal Special Constr. Projects	944,422	609,450	674,175	704,175	605,988	315,562
Cemetery						

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Personnel Services	410,975	375,770	460,287	460,287	472,915	466,540
Materials and Supplies	33,934	63,710	38,395	102,541	91,712	51,646
Contractual Services	59,331	63,677	209,473	102,239	137,839	193,539
Capital Outlay	57,923	23,609	-	108,442	-	-
Debt Service	318	545	600	600	600	600
<b>Subtotal Cementery</b>	<b>562,481</b>	<b>527,311</b>	<b>708,755</b>	<b>774,109</b>	<b>703,066</b>	<b>712,325</b>
City Wide Projects						
Personnel Services	169,140	-	-	-	-	-
Materials and Supplies	6,183	25,535	-	-	-	-
Contractual Services	40,457	105,618	-	-	-	1,799
<b>Subtotal City Wide Projects</b>	<b>215,780</b>	<b>131,153</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,799</b>
<b>TOTAL PUBLIC WORKS</b>	<b>7,322,387</b>	<b>7,172,881</b>	<b>10,123,864</b>	<b>10,279,002</b>	<b>8,872,997</b>	<b>10,336,043</b>
<b>HEALTH AND WELFARE</b>						
Border Region MHMR Community	7,195	-	5,481	5,481	5,481	5,481
Volunteers Svng Needy	10,962	20,962	10,962	10,962	10,962	10,962
Mercy Ministries	10,962	11,000	21,000	21,000	21,000	21,000
Laredo Little Theater	6,500	-	-	-	-	-
Catholic Char. Diocese Ld	3,349	10,910	11,000	11,090	11,090	11,000
Laredo Cancer Society	7,382	3,584	20,000	20,000	20,000	20,000
Neighbor Works Laredo	-	3,000	-	-	-	10,000
Imaginarium of South Tx	7,000	-	10,000	10,000	10,000	10,000
Laredo Stroke Support	-	9,450	10,000	10,550	10,550	10,000
Laredo Film Society	-	-	-	-	-	18,333
Laredo Tennis Association	-	-	-	-	-	18,333
Crime Stoppers Inc.	25,000	25,000	25,000	25,000	25,000	25,000
Laredo Regional Food Bank	73,000	66,600	10,000	10,000	10,000	-
South Texas Food Bank	310,000	101,600	10,000	10,000	10,000	-
COWL Rehab	100,000	100,000	50,000	50,000	50,000	50,000
Bethany House	75,000	35,000	25,000	25,000	25,000	25,000
SCAN	10,125	13,500	13,500	13,500	13,500	13,500
Children's International Advocacy	27,000	26,996	27,000	27,004	27,004	27,000
Boy's and Girl's Club of Laredo	20,000	50,000	50,000	50,000	50,000	50,000
Youth Commission	-	1,630	25,000	25,000	25,000	-
Border Area Nutritional Council	18,750	31,250	10,000	10,000	10,000	-
Literacy List of America	5,601	-	-	6,000	6,000	6,000
Sacred Heart Children's Home	15,000	15,000	15,000	15,000	15,000	15,000
Rio Grande International Study Center	1,225	1,775	10,000	10,000	10,000	10,000
Casa de Misericordia	20,000	15,000	15,000	15,000	15,000	15,000
New Vision Comm Church	-	10,000	-	-	-	-
Laredo Main Street Prog	-	-	50,000	50,000	50,000	25,000
Habitat for Humanity	3,000	-	-	-	-	-
Kidney Foundation of Laredo	13,497	4,500	10,000	10,000	10,000	10,000
Holding Inst. Learning Center	17,694	10,000	7,000	7,000	7,000	-
Area Health Ed Center Rio Grande	5,000	5,000	5,000	5,000	5,000	20,334
Special Olympics-Area 21	-	5,267	10,000	14,733	14,733	10,000
Laredo Amateur Boxing	2,150	-	7,500	7,500	7,500	7,500
Gateway Comm Health Cntr	3,000	-	-	-	-	-
PAL - Pet Alive Laredo	3,000	-	-	-	-	-

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
<b>Subtotal Aid to Other Agencies</b>	<b>801,392</b>	<b>577,024</b>	<b>463,443</b>	<b>474,820</b>	<b>474,820</b>	<b>444,443</b>
<b>Animal Care Services</b>						
Animal Care & Facility						
Personnel	1,813,385	1,384,314	2,329,980	2,307,653	1,845,501	2,527,967
Materials and Supplies	408,450	317,580	565,742	673,676	675,539	609,224
Contractual Services	481,243	581,508	593,756	860,518	710,775	576,568
Other Charges	264	30	50,000	51,150	50,150	70,000
Capital Outlay	8,999	0	0	141,845	141,827	0
Debt Service	636	1,090	1,206	1,206	1,080	1,206
<b>Total Animal Care Services</b>	<b>2,712,977</b>	<b>2,284,522</b>	<b>3,540,684</b>	<b>4,036,048</b>	<b>3,424,872</b>	<b>3,784,965</b>
<b>Community Development</b>						
Non CDBG Code Enforcement						
Personnel	188,492	154,800	191,547	191,547	203,374	204,851
Materials and Supplies	13,975	18,837	10,997	12,107	11,804	7,299
Contractual Services	49,480	86,361	87,443	103,422	90,452	87,803
<b>Subtotal Code Enforcement</b>	<b>251,947</b>	<b>259,998</b>	<b>289,987</b>	<b>307,076</b>	<b>305,630</b>	<b>299,953</b>
Real Estate						
Materials and Supplies	150	-	-	-	-	-
<b>Subtotal Real Estate</b>	<b>150</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Covid - Public Health						
Personnel Services	377,635	322,805	-	-	-	-
Materials and Supplies	214,937	11,252	-	-	16,716	-
Contractual Services	153,374	122,360	-	-	-	-
<b>Subtotal Public Health</b>	<b>745,946</b>	<b>456,417</b>	<b>-</b>	<b>-</b>	<b>16,716</b>	<b>-</b>
Covid - Homeless Assistance						
Personnel Services	1,525	-	-	-	-	-
Materials and Supplies	17,918	1,639	-	-	-	-
Contractual Services	22,087	30,942	-	-	-	-
<b>Subtotal Covid - Homeless Assistance</b>	<b>41,530</b>	<b>32,581</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Covid 19- Enforcement						
Personnel Services	108,600	29,881	-	-	-	-
<b>Subtotal Covid 19- Enforcement</b>	<b>108,600</b>	<b>29,881</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Covid - Call Center						
Personnel Services	54,617	74,844	-	-	-	-
<b>Subtotal Code Enforcement</b>	<b>54,617</b>	<b>74,844</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Covid Vaccine Drives						
Personnel Services	-	92,470	-	-	-	-
Materials and Supplies	-	142,107	-	-	-	-

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Contractual Services	-	247,827	-	-	31,920	-
Subtotal Covid Vaccine Drives	-	482,404	-	-	31,920	-
<b>Total Community Development</b>	<b>1,202,790</b>	<b>1,336,125</b>	<b>289,987</b>	<b>307,076</b>	<b>354,266</b>	<b>299,953</b>
<b>TOTAL HEALTH AND WELFARE</b>	<b>4,717,159</b>	<b>4,197,671</b>	<b>4,294,114</b>	<b>4,817,944</b>	<b>4,253,958</b>	<b>4,529,361</b>
<b>CULTURE AND RECREATION</b>						
<b>Parks and Recreation Services</b>						
Parks Administration						
Personnel Services	411,668	617,758	816,926	816,926	690,340	862,819
Materials and Supplies	23,536	21,579	20,555	35,787	20,555	33,125
Contractual Services	42,068	51,056	42,268	59,256	51,005	64,627
Other Charges	280	109,257	0	0	0	0
Debt Service	687	1,178	1,303	1,303	1,303	1,303
Subtotal Parks Administration	478,239	800,828	881,052	913,272	763,203	961,874
Parks Maintenance						
Personnel Services	3,239,132	2,787,829	3,826,697	3,926,697	3,928,649	4,185,639
Materials and Supplies	474,633	635,174	723,450	913,612	723,450	818,023
Contractual Services	3,175,279	3,124,929	3,302,444	3,533,850	3,302,444	3,353,196
Capital Outlay	57,628	6,900	0	8,074	0	0
Subtotal Parks Maintenance	6,946,672	6,554,832	7,852,591	8,382,233	7,954,543	8,356,858
Horticulture/Forestry						
Personnel Services	196,007	184,040	186,815	192,815	198,349	261,500
Materials and Supplies	37,425	27,021	61,123	69,253	61,123	67,209
Contractual Services	19,580	11,215	64,796	97,559	64,796	58,168
Subtotal Horticulture/Forestry	253,012	222,276	312,734	359,627	324,268	386,877
Aquatics						
Personnel Services	996,886	879,591	1,419,770	1,419,770	920,565	1,558,304
Materials and Supplies	274,987	253,681	317,031	480,717	470,547	318,904
Contractual Services	124,732	65,164	183,019	195,682	202,682	200,420
Other Charges	(35)	0	0	0	0	0
Capital Outlay	0	6,234	0	0	0	0
Debt Service	318	545	600	600	600	600
Subtotal Aquatics	1,396,888	1,205,215	1,920,420	2,096,769	1,594,394	2,078,228
Recreation Centers						
Personnel Services	2,736,356	2,071,994	3,562,917	3,562,917	3,195,338	3,781,610
Materials and Supplies	279,260	182,772	288,487	428,517	408,459	289,084
Contractual Services	842,569	749,539	868,214	1,271,859	1,281,440	950,335
Other Charges	60	0	445,000	87,982	110,000	445,000
Capital Outlay	25,785	21,274	0	85,302	48,000	0
Debt Service	3,381	5,796	6,376	6,376	6,376	6,376



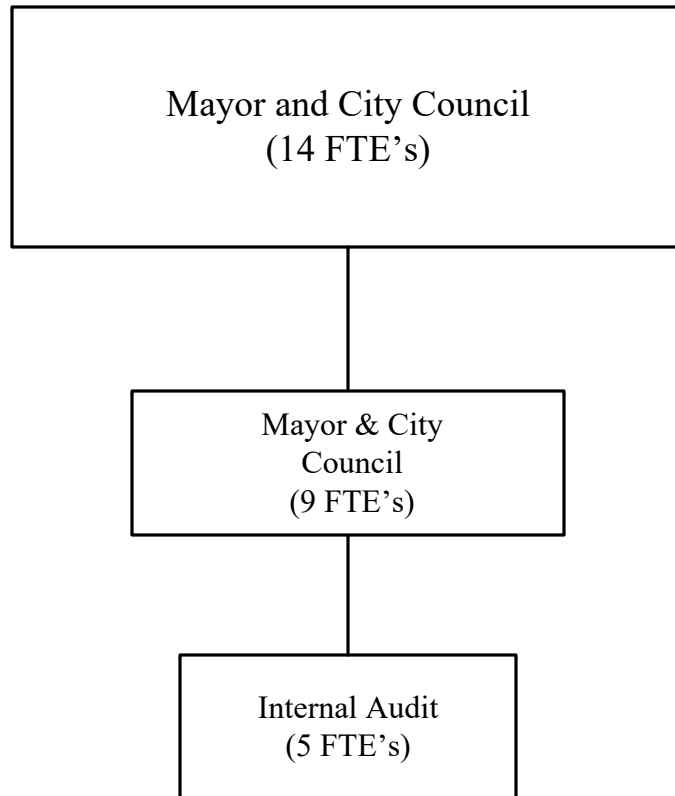
**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Subtotal Recreation Centers	3,887,411	3,031,375	5,170,994	5,442,953	5,049,613	5,472,405
<b>Total Parks and Recreation</b>	<b>12,962,222</b>	<b>11,814,526</b>	<b>16,137,791</b>	<b>17,194,854</b>	<b>15,686,021</b>	<b>17,256,242</b>
<b>Library</b>						
Library - Main Branch						
Personnel Services	1,651,240	1,518,383	1,780,144	1,780,144	1,723,220	1,786,945
Materials and Supplies	379,154	374,253	429,621	495,655	503,655	430,534
Contractual Services	438,761	403,611	480,842	520,792	519,804	509,453
Other Charges	158	(2)	35	35	49	35
Capital Outlay	30,544	0	0	0	0	0
Debt Service	369	633	603	603	604	603
Subtotal Library - Main Branch	2,500,226	2,296,878	2,691,245	2,797,229	2,747,332	2,727,570
Library - MOS Branch						
Personnel Services	537,294	488,632	576,698	576,698	549,527	597,970
Materials and Supplies	159,802	208,106	174,727	216,449	204,449	177,277
Contractual Services	133,348	136,876	164,732	217,218	218,037	176,908
Other Charges	0	0	35	35	35	35
Debt Service	0	0	0	2,460	2,460	0
Subtotal Library - MOS Branch	830,444	833,614	916,192	1,012,860	974,508	952,190
Library - Bruni Plaza Branch						
Personnel Services	84,135	63,032	102,727	97,862	28,428	120,613
Materials and Supplies	23,775	27,902	31,419	34,767	34,767	3,000
Contractual Services	23,177	16,648	28,437	29,396	29,396	23,057
Other Charges	0	0	35	35	35	0
Debt Service	318	545	603	603	603	603
Subtotal Library - Bruni Plaza Branch	131,405	108,127	163,221	162,663	93,229	147,273
Library - Bookmobile Unit						
Personnel Services	50,694	47,204	52,032	52,032	23,976	60,252
Materials and Supplies	799	903	10,135	9,176	9,176	3,600
Contractual Services	10,592	3,569	1,634	1,634	3,134	1,701
Subtotal Library - Bookmobile Unit	62,085	51,676	63,801	62,842	36,286	65,553
Northwest Library						
Personnel Services	127,388	128,291	141,898	141,898	145,039	147,476
Materials and Supplies	40,668	40,923	42,960	52,088	52,088	51,595
Contractual Services	31,719	27,523	42,077	45,970	44,093	42,310
Other Charges	0	0	5	5	5	5
Subtotal Northwest Library	199,775	196,737	226,940	239,961	241,225	241,386
Santa Rita Express Branch						
Materials and Supplies	3,011	1,154	0	509	508	462
Contractual Services	9,272	14,282	0	1,226	1,226	1,208
Subtotal Santa Rita Express Branch	12,283	15,436	-	1,735	1,734	1,670

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2022-2023**

EXPENDITURES	ACTUAL FY 19-20	ACTUAL FY 20-21	ORIGINAL BUDGET FY 21-22	AMENDED BUDGET FY 21-22	TOTAL ESTIMATE FY 21-22	ADOPTED BUDGET FY 22-23
Inner City Branch						
Personnel Services	158,869	108,517	152,128	152,128	76,566	143,372
Materials and Supplies	41,293	22,652	40,770	53,539	53,989	41,910
Contractual Services	33,022	29,277	36,661	36,166	47,903	37,045
Other Charges	3	0	30	30	30	30
Debt Service	318	545	603	603	603	603
Subtotal Inner City Branch	233,505	160,991	230,192	242,466	179,091	222,960
<b>Total Library</b>	<b>3,969,723</b>	<b>3,663,459</b>	<b>4,291,591</b>	<b>4,519,756</b>	<b>4,273,405</b>	<b>4,358,602</b>
Other						
Contractual Services	1,255	209,674	50,000	1,802,024	1,802,024	50,000
Total Other	1,255	209,674	50,000	1,802,024	1,802,024	50,000
<b>TOTAL CULTURE &amp; RECREATION</b>	<b>16,933,200</b>	<b>15,687,659</b>	<b>20,479,382</b>	<b>23,516,634</b>	<b>21,761,450</b>	<b>21,664,844</b>
<b>OTHER FINANCING USES</b>						
OTHER						
Contractual Services	2,608,292	2,550,709	2,447,765	4,172,327	3,658,827	2,529,887
Other charges	7,535,980	6,881,250	7,937,616	6,796,858	4,323,118	11,561,559
Capital Outlay	6,151,566	10,177,815	125,000	23,785	273,785	125,000
Debt services	411,834	411,834	411,834	411,834	411,834	411,834
Employee X-Mas Party	30,942	69,739	6,000	49,707	49,910	6,000
Insurance	1,856,864	2,001,243	2,100,876	2,050,876	1,932,275	2,494,109
TOTAL OTHER	18,595,478	22,092,590	13,029,091	13,505,387	10,649,749	17,128,389
TRANSFERS OUT						
Auto Theft Task Force	498,025	451,419	474,549	474,549	474,549	482,700
Health Department Grants	3,049,462	3,270,512	3,270,512	3,270,512	3,270,512	3,423,417
Special Police Program	1,144,909	872,949	1,196,965	1,196,965	1,196,965	1,350,166
Environmental Services	-	-	-	169,881	169,881	-
Special Fire Grants	1,140,273	563,085	-	-	-	-
Max Mandel Golf Course	764,197	665,326	519,420	519,420	519,420	710,052
Capital Improvements Fund	6,000,000	-	-	14,976,797	14,976,797	-
Solid Waste Fund	-	-	-	551,353	551,353	-
Health and Benefits	-	-	-	2,000,000	2,000,000	-
TOTAL TRANSFERS OUT	12,596,866	5,823,291	5,461,446	23,159,477	23,159,477	5,966,335
<b>TOTAL FINANCING USES</b>	<b>31,192,344</b>	<b>27,915,881</b>	<b>18,490,537</b>	<b>36,664,864</b>	<b>33,809,226</b>	<b>23,094,724</b>
<b>TOTAL EXPENDITURES</b>	<b>218,223,177</b>	<b>208,869,514</b>	<b>222,153,188</b>	<b>250,727,497</b>	<b>242,981,420</b>	<b>242,614,643</b>

***General Fund Organizational Chart &  
Performance Measure***



101 General Fund

11 Mayor &amp; City Council

00-09 Mayor &amp; City Council

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### Mission

Provide political leadership with a focus on job creation, economic diversity, international trade, and advocacy at local, state, federal, and international levels.

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### Program Summary

Maintain and enhance the City's competitiveness in global markets. Provide safe streets through improving infrastructure, expanding community oriented policing program, and increasing citizen participation. Ensure strong neighborhoods through the development of neighborhood revitalization programs. Develop binational programs and relationships. Serve as an advocate for local, state, federal and international issues.

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### Expenditures

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	491,510	494,528	491,699	491,699	487,463
Materials & Supplies	31,430	47,624	50,459	50,282	31,416
Contractual Services	433,593	406,127	634,652	561,679	570,829
Capital Outlay	6,944	259	262	262	-
<b>Total</b>	<b>963,477</b>	<b>948,538</b>	<b>1,177,072</b>	<b>1,103,922</b>	<b>1,089,708</b>

### Mission

To strengthen the City of Laredo's accountability to its citizens, City Council and City employees by providing independent and objective assurance and consultation services of organizational performance in order to assure that the City's assets are managed with integrity, efficiency and effectiveness.

### Program Summary

Develop a comprehensive, risk-based annual audit plan. Perform audits in an efficient manner, present useful and achievable audit recommendations and issue concise audit reports on a timely basis. Perform follow-up audits to evaluate the adequacy of corrective action. Investigate reported occurrences of fraud, theft and waste and recommend controls to promote the prevention and detection of such occurrences. Support the City Council and City Management team in attaining short-term and long-term objectives. Provide excellent service to both internal and external customers.

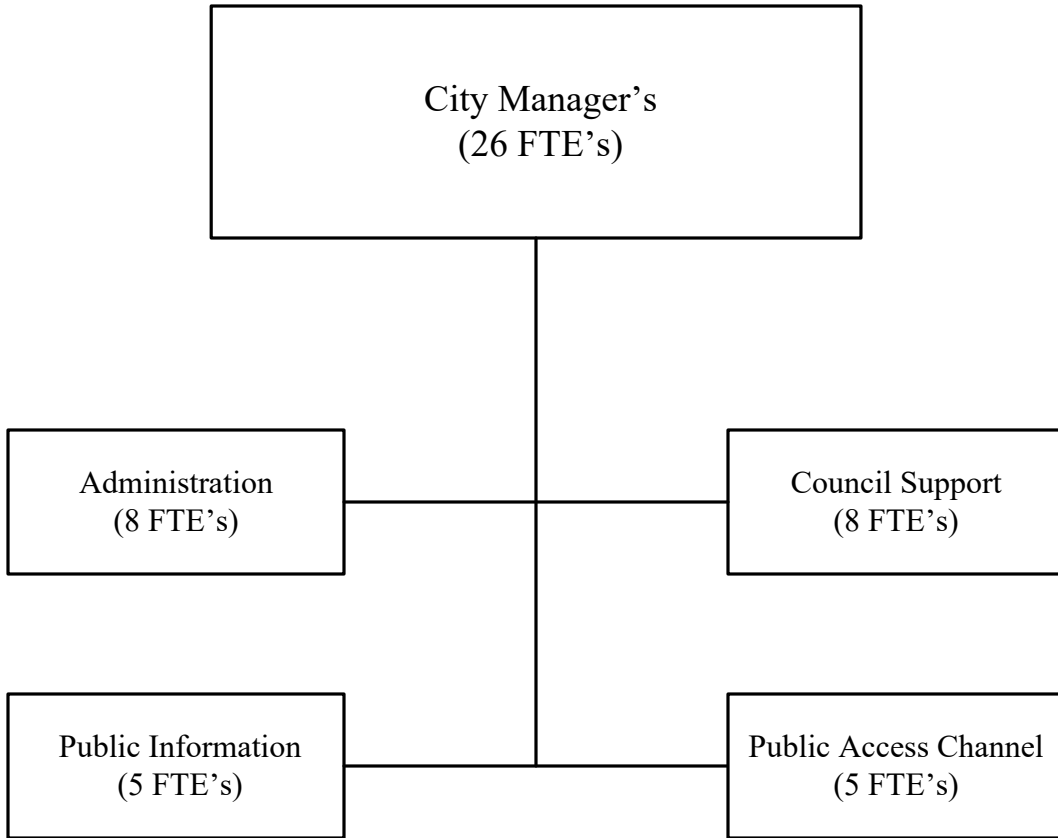
### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	334,228	297,475	345,051	357,556	391,276
Materials & Supplies	1,150	6,418	4,184	4,184	5,145
Contractual Services	11,974	14,128	18,170	15,988	26,547
<b>Total</b>	<b>347,352</b>	<b>318,021</b>	<b>367,405</b>	<b>377,728</b>	<b>422,968</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Audit Reports Issued	N/A	16	12	✗	16
Unannounced Cash & Inventory Control Audit Assignments (Quarterly Reports)	N/A	141 Audits 4 Reports	141 Audits 4 Reports	✓	150 Audits 4 Reports
<b>Efficiency Measures</b>					
Avg. Number of Audits Issued per Auditor	N/A	5	4	✗	5
<b>Effectiveness Measures</b>					
Percentage of Audit Recommendations Agreed to by Management	N/A	97%	97%	✓	98%

FY 2022: Performance audits and cash and inventory control audits have been separated by consolidated reports presented to management.



### Mission

The implementation of City Ordinances, Resolutions and Motions adopted by City Council for purposes of local government services through our City Manager form of government with emphasis on public safety, conservative fiscal management, public health, economic development, and the enhancement of quality of life for all citizens.

### Program Summary

Provide adequate resources and the highest level of training to our public safety personnel and their departments (Police & Fire). Implement a balanced annual budget that properly addresses the needs to operate a safe and progressive growing City. (Operating budget, Capital Improvement Program, Comprehensive Planning for Transportation Projects, Housing, Economic Development, Quality of Life projects). Continue to support public health and wellness through the implementation of state funded programs and the funding of local health initiatives for a healthier tomorrow. The creation of jobs and higher paying jobs through the promotion of economic development opportunities in our City by incentives authorized by the State of Texas in an effort to attract investors, developers and businesses interested in our City. (380 agreements, tax abatements, NEZ, TIRZ, etc). The promotion of commerce, trade, and transportation through our land port and effectively maintain our position as the elite international crossing for the US and Mexico. The continued investment in quality of life projects that offer educational opportunities, public infrastructure, and entertainment venues that enhance the value in the quality of life for our citizens. (Professional Baseball, Golf Courses, Laredo Entertainment Center, Historical Museums, Public Parks and Libraries, Lifestyle retail shops, Downtown Entertainment Districts, Theatres, Universities, Community Colleges, Medical Centers, etc.) Legislative advocacy at the State and Federal level for policies and funding that positively support our mission, goals and objectives.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	929,853	1,322,327	1,350,817	1,578,943	1,387,775
Materials & Supplies	29,196	28,219	23,998	25,580	19,047
Contractual Services	59,324	81,971	81,923	80,936	77,692
Debt Service	824	1,412	1,563	1,563	1,563
<b>Total</b>	<b>1,019,197</b>	<b>1,433,929</b>	<b>1,458,301</b>	<b>1,687,022</b>	<b>1,486,077</b>



**Mission**

To provide administrative support to the Mayor and Council Members.

**Program Summary**

Assist Council Members with constituent requests by providing customer service through handling of calls and walk-in requests from Council Members and constituents. Coordinate construction projects between Council Members, residents, management and department directors for successful follow-through of requests. Assist with scheduling of groundbreaking, ribbon cuttings, public events, meetings with constituents, press conferences and other meetings.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	524,032	522,716	550,884	576,017	568,673
Materials & Supplies	17,771	5,065	23,689	24,366	23,883
Contractual Services	126,162	150,431	185,339	185,939	129,338
<b>Total</b>	<b>667,965</b>	<b>678,212</b>	<b>759,912</b>	<b>786,322</b>	<b>721,894</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of employees processing requests	1	5	5	✓	5
<b>Outputs</b>					
Number of constituent requests processed	1,500	1,700	1,650	✗	1,700
Number of constituent requests closed	1,500	1,700	1,500	✗	1,700
<b>Efficiency Measures</b>					
Number of constituent requests processed per employee	1,500	340	330	✗	340
<b>Effectiveness Measures</b>					
Percent of constituent requests closed	100%	100%	91%	✗	100%

**Mission**

Keep the citizens of Laredo and media entities including local, Nuevo Laredo media, regional/State of Texas, national and international media accurately, timely and properly informed on City issues, projects and services, taking care to preserve the best image of Laredo possible within the context of any particular story.

**Program Summary**

The Public Information Office distributes information on the City of Laredo to the citizens through mass media & other outlets. Pitch stories of local, regional or national importance to the media that positively reflects the City of Laredo in its geographic, historical, cultural or economic expertise. Continue to develop regular outlets for information sharing through electronic messages on PAC, Public Service Announcements, Social Media, electronic Billboards at LEA, UETA, and Outlet Shoppes. Manage all incoming media requests from local, state, national and international media by working with Department Directors, Mayor, Members of the Laredo City Council and City Manager's office and making them available for comments and interviews. Maintain and improve internal and external customer relationships.

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	182,668	254,011	273,837	244,633	283,839
Materials & Supplies	1,178	3,948	2,252	4,027	3,940
Contractual Services	33,514	12,468	28,163	26,473	36,114
<b>Total</b>	<b>217,360</b>	<b>270,427</b>	<b>304,252</b>	<b>275,133</b>	<b>323,893</b>

## Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of media inquiries referred and resolved	20/week	30/week	30/week	✓	30/week
# of hours prepping for press conferences /year	N/A	1,500	1,500	✓	1,500
# of hours prepping for proclamations /year	N/A	1,000	1,000	✓	1,000
# of hours handling media inquiries & scheduling interviews /year	N/A	1,300	1,300	✓	1,350
<b>Outputs</b>					
# of press conferences executed /year	N/A	150	156	✓	100
# of procs/year	N/A	50	55	✓	50
# of media inquiries answered & interviews realized / year	N/A	1,100	1,562	✓	1,100
Number of press releases distributed	10/week	7/week	7/week	✓	7/week
Number of promotional literatures completed (quarterly magazine)	Adopted: Newsletters/web updates for all council members	50/year	0	✗	N/A
Other promotional material/output	Joint production with PAC on PSA's videos and other projects related to Web and all media; some media tours, press conference and marketing plans, including; developing coordinating and promoting special projects for Mayor, Council Members and Departments. Utilizing social media to maintain continuous media awareness of City of Laredo projects, programs and services. Develop media tours for programs and services. Assist in writing official correspondence of Mayor, City Manager and Departments. Write State of the City Speech. Prepare outline and script for City of Laredo Promotional Video. Coordinate, plan, promote and work with all partners and secure sponsors for projects including: Light the Way, Mud Run (twice), Kite Festival, Holocaust, Remembrance Day Ceremony; City of Laredo 4 <sup>th</sup> of July Celebration; Parks & Recreation Month; City of Laredo Flag Day Ceremony				
<b>Effectiveness Measures</b>					
% of information responses/documents responses	Exceed 90%	100%	100%	✓	100%
% of media advisories resulting in interviews	Exceed 90%	90%	95%	✓	95%
% time spent on press conference tasks & prep	N/A	25%	55%	✓	50%
% time spent on proclamation tasks & prep	N/A	20%	10%	✗	10%
% time spent on media inquiries answered & interviews realized	N/A	15%	25%	✓	30%
% time engaging with citizens via multimedia (social media, videos, flyers, photos, etc.)	N/A	20%	10%	✗	30%

**Mission**

The City of Laredo - Public Access Center provides a medium for individuals, groups, organizations, and institutions to communicate with the citizenry of Laredo via channels on the cable television system. It provides community television programming that promotes the Texas Attorney General's open government philosophy by allowing access to local public entities by airing all board, council and commission meetings for the local school districts, City of Laredo and Webb County and thereby informing to the general public of government business. It also serves as a multi-media informational source for the City of Laredo and the community and as a public service facility by providing the tools and training necessary to generate self-made programming.

**Program Summary**

Council Chamber Equipment High Definition upgrade. PAC Studio Set Design and Installation. Create more effective awareness of City Services available to the general public through multi-media messages airing on the City of Laredo Public Access Television channels. Continue outreach campaign to promote services and facilities of the City of Laredo Telecommunications Center.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	0	0	373,036	382,095	384,434
Materials & Supplies	0	0	53,319	53,396	64,108
Contractual Services	0	0	105,037	105,037	94,340
Debt Service	0	0	1,000	1,000	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>532,392</b>	<b>541,528</b>	<b>542,882</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Outputs</b>					
Total hours aired all three channels	26,280	26,280	26,280	✓	26,280
Number of public service announcements aired	57,299	61,000	60,300	✗	61,000
Number of city council meetings televised	34	36	34	✗	34
Number of video presentations produced for city staff	17	330	313	✗	330
Number of video presentations produced for non-profit organizations	13	16	6	✗	10
Number of city events taped	274	400	289	✗	400
Number of hours of new programming produced	247	350	341	✗	350
<b>Efficiency Measures</b>					
Cost per hour of air time (1)	\$19	\$19	\$19	✓	\$19
Cost per hour of programming (2)	\$2,092	\$1,462	\$1,518	✓	\$1,462

Budget  
(6 FTE's)

### Mission

To develop and administer the budget process as a sound basis for planning, financial analysis, and decision-making.

### Program Summary

Prepare an Annual Budget document that is accurate, efficient, effective, and timely. Seek innovative methods for improving the budgetary process, which includes the ability to access funds electronically, as well as with drilldown capability, utilizing Web-Focus software. Monitor revenues and expenditures to ensure departments remain within budgeted levels. Improve the accuracy of revenue and expenditure projections. Continually evaluate performance measurements for maximum efficiency and effectiveness. To increase the percentage of funds within budget appropriations by 3%. To increase the percentage of funds that have budgeted revenue within +/- 5% of actual revenues. The budget department has received the GFOA Distinguished Budget Presentation Award for 29 consecutive years.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	412,919	344,250	446,537	422,160	495,476
Materials & Supplies	14,288	11,154	15,568	17,550	17,450
Contractual Services	15,820	26,893	45,110	39,761	44,319
Debt Service	318	545	600	600	600
<b>Total</b>	<b>443,344</b>	<b>382,842</b>	<b>507,815</b>	<b>480,071</b>	<b>557,845</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Total published budget books and reports to public	4	6	4	✗	4
Percentage of Budget books published on time	100%	100%	100%	✓	100%
Budget trainings to departments	1	4	4	✓	4
Staff members who received training during year	1	4	4	✓	2
General Fund revenues actual vs. estimated	100%	98%	98%	✓	98%
General Fund expenditures actual vs. estimated	100%	98%	97%	✗	98%
Number of years receiving GFOA award	29	30	30	✓	31

Municipal Court  
(31 FTE's)

### Mission

Provide a forum for a fair and impartial trial and disposition of all City ordinance violations and State Law Class C misdemeanor violations and do so as expeditiously as possible without adversely affecting the quality of justice.

### Program Summary

Supplement the process of improving the efficiency of court operations by maximizing the use of all available technology designed to increase productivity and services without increasing full time equivalents.

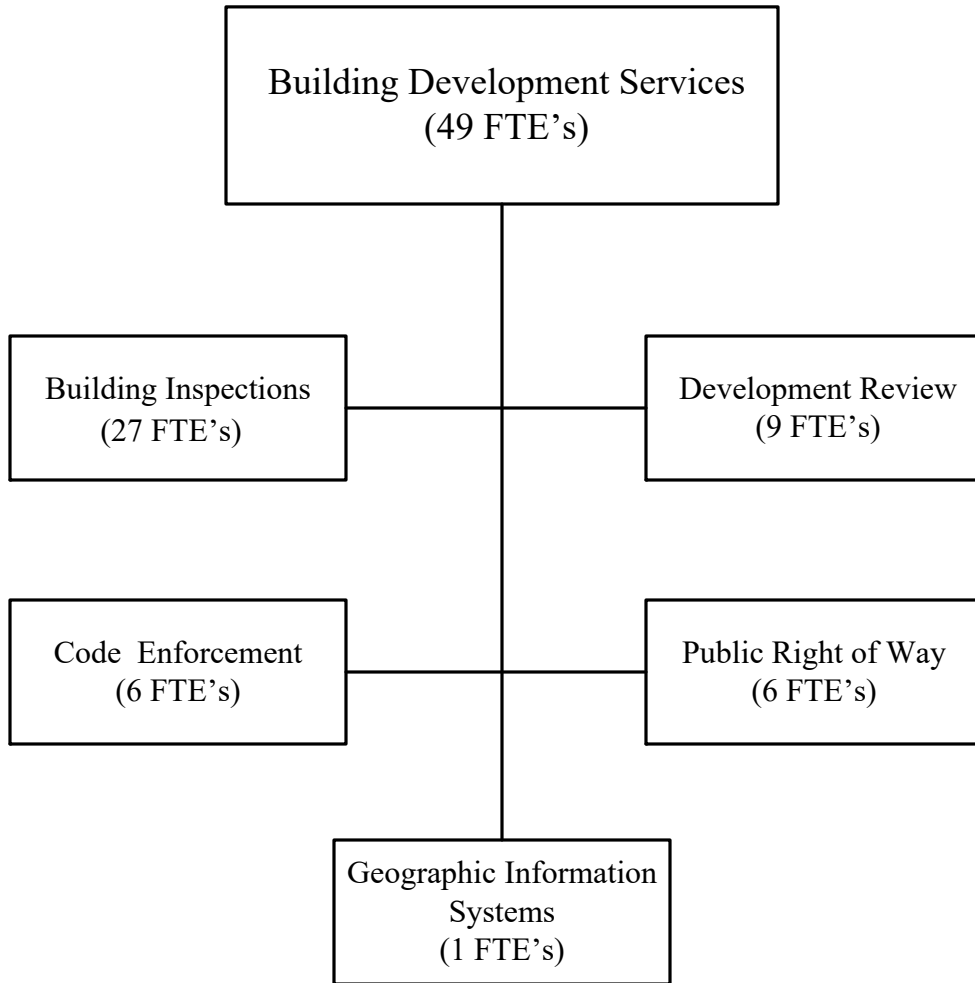
### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,573,592	1,529,512	1,876,148	1,815,959	1,958,273
Materials & Supplies	134,126	70,252	88,970	92,570	51,008
Contractual Services	518,469	555,581	464,003	461,787	484,158
Other Charges	3,341	(1,366)	23,323	250	101,253
Capital Outlay	292,958	11,714	238,311	0	40,000
Debt Service	2,225	86,137	86,200	86,200	86,200
<b>Total</b>	<b>2,524,711</b>	<b>2,251,830</b>	<b>2,776,955</b>	<b>2,456,766</b>	<b>2,720,892</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees -Clerks (FTE)	17	20	18	✗	18
<b>Outputs</b>					
Total revenues collected	\$5,188,281	\$5,430,745	\$5,881,992	✓	\$6,052,988
Number of cases filed	52,003	59,000	55,101	✗	56,000
Number of cases disposed	66,397	65,000	69,441	✓	70,000
Number of cases paid	29,014	32,000	31,940	✗	32,000
Number of notices mailed	60,559	32,000	64,209	✓	65,000
Number of calls made	16,554	15,000	17,054	✓	17,500
Number of texts sent	72,784	80,000	54,656	✗	80,000
<b>Efficiency Measures</b>					
Revenue produced per employee	\$305,193	\$271,537	\$326,777	✓	\$336,277
Number of cases filed per employee	3,059	2,950	3,061	✓	3,111
Number of cases disposed per employee	3,905	3,250	3,858	✓	3,889
<b>Effectiveness Measures</b>					
% of cases disposed vs. filed	100%	100%	100%	✓	100%





# 101 General Fund      15 Building Development Services      10 Building Inspections

## Mission

To work in conjunction with the building community to ensure all construction is done according to adopted building codes for the safety of all citizens.

## Program Summary

To provide expedient customers service through plan review, building permits and inspection for the orderly growth of residential, commercial and industrial development. To reduce blighted areas in neighborhoods by having more enforcement on dilapidated empty structures.

## Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,566,527	1,345,989	1,685,966	1,520,218	1,853,638
Materials & Supplies	143,181	113,102	120,688	122,093	145,368
Contractual Services	191,691	265,476	567,675	583,115	374,050
Other Charges	209	(25)	0	0	0
Capital Outlay	0	197	133	0	0
Debt Service	894	1,532	1,695	1,695	1,695
<b>Total</b>	<b>1,902,501</b>	<b>1,726,270</b>	<b>2,376,157</b>	<b>2,227,121</b>	<b>2,374,751</b>

## Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent (FTE) - Inspectors	6	10	10	✓	12
Number of full-time equivalent (FTE) - Permit Clerks	4	5	6	✓	9
<b>Outputs</b>					
Number of inspections completed	26,750	30,000	23,941	✗	23,000
Number of permits issued	21,491	5,000	21,903	✓	21,000
Number of re-inspections	4,231	4,000	4,538	✓	4,600
<b>Efficiency Measures</b>					
Number of inspections completed per FTE	3,926	3,000	2,868	✗	2,600
<b>Effectiveness Measures</b>					
% of inspection conducted on day scheduled	99%	99%	99%	✓	99%
% of inspections that passed quality-control per 1000	97%	97%	97%	✓	97%

# 101 General Fund      15 Building Development Services      15 Development Review

## Mission

The mission of the development review division is to assure the adequate provisions of public improvements in new development in order to protect the health, safety and quality of life of the citizens of the City of Laredo.

## Program Summary

Reduce the waiting time for subdivisions plan review, ensuring consistency and quality. Consolidate the key functions of the review process needed for development and provide easier access to the residents, engineering community and developers.

## Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	345,205	198,218	769,865	682,291	622,356
Materials & Supplies	4,159	5,954	5,841	9,601	9,295
Contractual Services	9,063	9,624	12,791	12,791	19,538
<b>Total</b>	<b>358,427</b>	<b>213,796</b>	<b>788,497</b>	<b>704,683</b>	<b>651,189</b>

## Performance Measures

<i>Workload Measures</i>	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of Commercial Projects Received	1,200	831	1,450	✓	1,500
Number of Commercial FTEs	3	5	5	✓	6
Number of Residential Projects Received	3424	3,500	5,429	✓	5,565
Number of Residential FTEs	3	3	3	✓	3
<b>Outputs</b>					
Number of commercial projects reviewed	1,200	831	1,450	✓	1,500
Percent of projects approved	74%	75%	80%	✓	85%
Number of residential projects reviewed	3424	3,500	5,429	✓	5,565
Percent of projects approved	72%	90%	92%	✓	90%
<b>Efficiency Measures</b>					
Number of commercial reviews per FTE	400	260	290	✓	250
Number of residential reviews per FTE	398	166	226	✓	232
<b>Effectiveness Measures</b>					
Approved 1st submittal	35%	50%	45%	✗	50%
Approved 2nd submittal	40%	30%	40%	✓	30%
Approved 3rd submittal	25%	20%	15%	✗	20%

# 101 General Fund      15 Building Development Services      20 Code Enforcement

## Mission

Zoning Enforcement is the regulation by a municipality or the use of land within the community.

## Program Summary

Enforcement of zoning violations within our community by monitoring and ensuring compliance with City Ordinances and Codes. Code enforcers conduct daily inspections, provide education, and enforcement by issuing citations to property owners who continue to be in non-compliance.

## Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	307,896	270,528	325,583	321,384	354,510
Materials & Supplies	14,777	19,646	25,539	25,539	35,998
Contractual Services	55,969	122,149	138,149	145,569	129,916
<b>Total</b>	<b>378,642</b>	<b>412,323</b>	<b>489,271</b>	<b>492,492</b>	<b>520,424</b>

## Performance Measures

<i>Workload Measures</i>	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)-Zoning Enforcement Officers	6	6	6	✓	6
<b>Outputs</b>					
Number of zoning cases investigated	2,311	3,000	2,475	✗	2,540
Number of citations issued	264	440	269	✗	275
Number of warnings issued	1,621	1,500	1,531	✓	1,570
Number of Signs removed from ROW	1,147	900	1,562	✓	1,600
Number of tires removed from ROW	N/A	500	97	✗	100
Number of Substandard homes demolished	N/A	25	0	✗	5
Home occupation permits issued	100	100	109	✓	115
Number of Customers serviced	4,955	5,000	5,120	✓	5,250
<b>Efficiency Measures</b>					
Zoning cases investigated per FTE-Zoning Enforcement Officer	578	500	412	✗	425
Number of citations issued per FTE-Zoning Enforcement Officer	66	70	45	✗	50
Number of warnings issued per FTE-Zoning Enforcement Officer	405	250	255	✓	260
Number of Signs removed from ROW per FTE	286	200	260	✓	270
Tires removed by officer	N/A	100	16	✗	20
Number of Customers serviced per FTE	1,238	900	853	✗	875
<b>Effectiveness Measures</b>					
% of reported cases complied	95%	99%	95%	✗	97%

101 General Fund

15 Building Development Services

30 Public Right Way

**Mission**

Improve better coordination between all utilities on permitting, inspections and to comply with City of Laredo Construction Standards in the public right of way by providing geospatial data and applications.

**Program Summary**

To maintain and produce GIS Data to protect the traveling public. Improve coordination for a better infrastructure with all private utilities. Minimize the impact of excavation in the public right of way. Recover cost of damage done to streets by excavations.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	241,010	319,845	396,008	370,080	408,225
Materials & Supplies	4,138	6,845	9,607	10,946	9,522
Contractual Services	10,066	11,546	12,745	12,894	14,239
<b>Total</b>	<b>255,214</b>	<b>338,235</b>	<b>418,360</b>	<b>393,920</b>	<b>431,986</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time employees (FTE) inspections	5	4	4	✓	4
Number of Applications	2,040	1,783	1,563	✗	1,600
Number of Inspections	1,465	2,098	1,829	✗	1,875
<b>Outputs</b>					
Number of inspection completed	1,465	2,098	1,829	✗	1,875
Number of permits issued	1,465	1,792	1,570	✗	1,610
<b>Efficiency Measures</b>					
Number of inspections completed per FTE	408	525	457	✗	469
<b>Effectiveness Measures</b>					
% of inspection conducted on time	100%	100%	100%	✓	100%
% of inspections that passed first time	99%	99%	99%	✓	99%

# 101 General Fund      15 Building Development Services      35Geographic Info System

## Mission

The mission of the GIS Division is to provide mapping analyses for the City of Laredo support the data needs of the community and enhance decision processes of community planning.

## Program Summary

Develop and maintain primary datasets including parcels and infrastructure. Develop and maintain metadata for primary datasets. Develop mechanism to gather utilities information into the GIS. Develop an internal and external map request form. Design Arc Reader project files for City users to access necessary GIS information.

## Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	175,172	67,083	67,848	67,905	69,084
Materials & Supplies	3,931	3,997	4,512	4,512	4,512
Contractual Services	14,592	14,095	14,006	14,268	14,994
<b>Total</b>	<b>193,695</b>	<b>85,175</b>	<b>86,366</b>	<b>86,685</b>	<b>88,590</b>

## Performance Measures

Workload Measure	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of public map requests	90	90	90	✓	90
Number of addresses entered (lots platted)	1,500	1,700	1,700	✓	1,700
Number of zoning map amendments processed	123	75	75	✓	75
Number of recorded subdivision updates (plats drawn in)	87	75	75	✓	75
Number of FTEs	1	1	1	✓	1
<b>Outputs</b>					
Number of maps produced	285	300	275	✗	275
Number of service locations (Naviline- Addresses created)	1,590	1,700	1,700	✓	1,700
Number of zoning map updates	80	48	48	✓	48
Number of lots drawn-in	1,590	2,000	2,000	✓	1,700
<b>Efficiency Measures</b>					
Number of map requests per FTE	300	300	300	✓	275
Number of subdivision updates per FTE	87	50	50	✓	50

City Attorney's  
(11 FTE's)

### Mission

Pursuant to Section 4.02 of the City Charter, the City Attorney is responsible for all of the legal affairs of the City. The City Attorney's Office, therefore, represents the City, the City Council, and all City's departments in affirmative and defensive civil litigation, quasi-judicial proceedings and administrative hearings, including ethics complaints and police, fire, and municipal civil service cases. It also works hand-in-hand with the police department and code enforcement to prosecute all traffic and ordinance Class C misdemeanor violations at the Municipal Court.

The City Attorney's Office also provides legal counsel to City Council, City's officials, staff, boards and commissions on a wide range of issues such as environmental law, constitutional law, civil rights, employee benefits, proposed legislation, public records requests and legal records management, personnel issues, tort claims, workers' compensation, construction claims, land use planning, affirmative action, taxation, policing, fire, rescue and emergency services, code enforcement, housing, telecommunications, franchises and utilities, and the collection of revenues owed to the City.

Moreover, the City Attorney's Office drafts and reviews all ordinances, resolutions, motions, and other agenda items, and negotiates, drafts, and reviews all procurement contracts, real estate leases, intergovernmental agreements and every other legal instrument essential to the successful completion of the myriad of programs and functions of the City of Laredo. Finally, the City Attorney's Office is the designated Ethics Compliance Officer and Public Information Coordinator responsible for the processing and protection of all requests for public information made to each city department.

### Program Summary

Every day the City Attorney's Office is engaged in the delivery of legal services, whether it is approving contracts, defending the city against lawsuits, prosecuting traffic and criminal cases, providing oral and written opinions, or eliminating public nuisances that persist in the city's neighborhoods. For 2022-2023, the City Attorney's Office has established the following two strategic goals that focus on providing outstanding legal advocacy for its client.

#### Priority One: Litigation

Providing legal services with in-house legal staff is more cost effective and efficient than using outside counsel. Hourly rates for outside counsel are significantly higher than the in-house rate, and it is very difficult to control the number of billable hours once a matter has been sent out. Outside counsel, also do not have the "big picture" or historical perspective on citywide issues, policies and procedures that are important when providing consistent and comprehensive legal services. Pursuant to Resolution 2015-R-100, the City Attorney's Office will continue the active filing of lawsuits under Chapter 54 and Chapter 211 of the Texas Government Code to obtain compliance with the City's building, environmental, health, and zoning laws through injunctive relief and the collection of civil penalties. Furthermore, it is a primary goal of this office to also handle 100% of all city litigation that is not covered under the Texas Municipal League Intergovernmental Risk Pool except when specialized expertise is needed, or if this office is precluded because of a conflict of interest.

#### Priority Two: Training

Another objective for this department for all staff attorneys receive specialized training so that they may become intimately familiar with certain key areas of municipal law including procurement, airports, construction, real estate, public safety advisory and civil service. Lastly, staff attorneys are on target to develop and provide trainings to City Council, City Officials, staff, boards and commissions on various topics including the Ethics Code, the Texas Public Information Act, and the Texas Open Meetings Act.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	897,143	987,835	1,002,676	731,575	1,356,225
Materials & Supplies	40,802	27,234	35,546	32,994	39,103
Contractual Services	55,505	55,827	186,219	187,479	97,664
Other Charges	50	0	0	0	0
<b>Total</b>	<b>993,500</b>	<b>1,070,896</b>	<b>1,224,441</b>	<b>952,048</b>	<b>1,492,992</b>



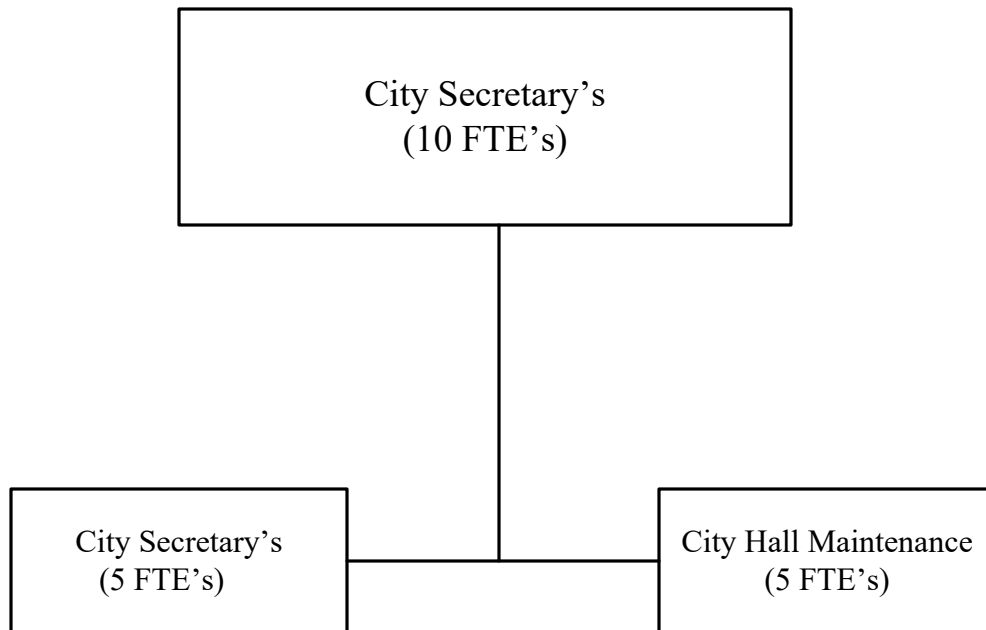
101 General Fund

16 City Attorney

10 City Attorney

## Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) hours	20,800	20,800	20,800	✓	20,800
Number of full-time equivalent employees (FTE)	10	12	8	✗	10
Total budget	\$1,070,897	\$1,221,108	\$952,048	✗	\$1,282,317
<b>Outputs</b>					
In-house litigation activity/pleadings	295	370	320	✗	350
City Council items submitted (Ordinances, Resolutions, Motions, & Executive Sessions)	426	2,565	2,165	✗	2,670
Municipal Court activity (pre-trial, trial)	1,583	1,700	1,750	✓	1,820
Open Records received	1,766	1,520	1,140	✗	1,320
Total potential clients (citizen population)	261,639	261,639	260,871	✗	267,396
<b>Efficiency Measures</b>					
Number of potential clients per attorney	26,164	32,705	32,609	✗	26,740
Operating cost per hour	\$51.48	\$58.70	\$45.77	✗	\$61.65
<b>Effectiveness Measures</b>					
Number of lawsuits assigned to outside counsel	25	18	23	✓	30



101 General Fund

17 City Secretary

00 City Secretary

**Mission**

Engross and enroll all laws, ordinances and resolutions of the City Council; provide administrative support to the City Council, Commission and Boards; administer city elections; maintain City's Website; provide records retention and destruction advisory services to all city departments; provide administrative support for Texas Alcoholic Beverage Commission applications.

**Program Summary**

Continue to implement and upgrade computerization of minutes, resolutions, and ordinances. Provide document imaging storage and retrieval to all city departments and the public through Internet access.

To ensure that the City Secretary's Office makes available all city ordinances, resolutions, and City Council minutes to the public, as well as to city staff, promptly upon request.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	381,629	388,465	412,689	390,929	443,663
Materials & Supplies	7,281	9,355	18,043	19,295	19,073
Contractual Services	102,130	87,098	113,029	111,777	109,564
Debt Service	824	1,412	1,563	1,563	1,563
<b>Total</b>	<b>491,864</b>	<b>486,329</b>	<b>545,324</b>	<b>523,564</b>	<b>573,863</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	5	5	5	✓	5
<b>Outputs</b>					
Number of pages of minutes produced	951	955	954	✗	960
Number of beer/wine licenses issued	41	55	45	✗	45
Number of pages/documents scanned for storage	45,000	46,000	45,050	✗	45,100
Number of newspaper publications	179	185	181	✗	182

101 General Fund

17 City Secretary

30 City Hall Maintenance

### Mission

To maintain City Hall, including sidewalks, gardens and parking areas in the safest and most presentable manner for the public and those who use this facility.

### Program Summary

City Hall Maintenance provides a high level of customer service for all customers and visitors to the building. Maintain the building in good functional order by providing a high level of maintenance and adherence to safety standards. In addition, to monitor the parking areas and ensure availability for all customers and visitors conducting business with the City.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	0	184,002	219,253	225,818	207,263
Materials & Supplies	0	32,526	47,661	39,167	41,109
Contractual Services	0	209,619	240,610	213,983	215,778
<b>Total</b>	<b>0</b>	<b>426,146</b>	<b>507,524</b>	<b>478,968</b>	<b>464,150</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	5	5	5	✓	5
Total budget	\$503,854	\$550,318	\$550,318	✓	\$570,020
<b>Outputs</b>					
Number of square feet area maintained	88,000	88,000	88,000	✓	88,000
<b>Efficiency Measures</b>					
Number of square feet of area maintained per FTE	17,600	17,600	17,600	✓	17,600
Cost per square foot	\$6.35	\$6.45	\$6.45	✓	\$6.35

Tax  
(18 FTE's)

101 General Fund

18 Tax

10 Tax Collection

**Mission**

To bill, collect, and receive funds for the City of Laredo in a fair, equal, and uniform manner; while providing accountability, compliance, and excellent customer service.

**Program Summary**

Continue to automate systems for processing of mail payments. Maintain Current Year Property Tax Collection Rate at 97% or better. Assure that all mail payments are processed within one business day.

**Expenditures**

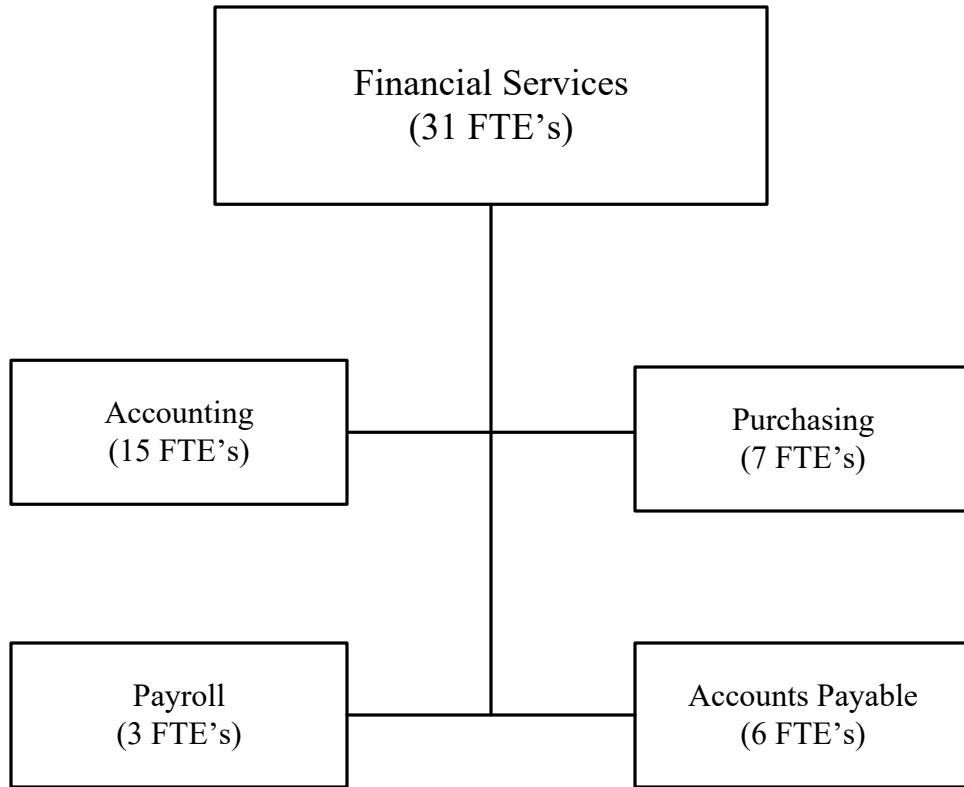
	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,082,828	899,495	1,129,823	1,182,915	1,205,751
Materials & Supplies	54,584	30,578	41,418	39,484	39,984
Contractual Services	222,028	286,265	298,931	300,235	341,750
Other Charges	0	0	500	500	500
Capital Outlay	0	0	50	0	51,338
Debt Service	318	545	624	624	624
<b>Total</b>	<b>1,359,758</b>	<b>1,216,882</b>	<b>1,471,346</b>	<b>1,523,758</b>	<b>1,639,947</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (includes 3 paid by Utilities)	20	20	20	✓	20
<b>Outputs</b>					
Number of current tax accounts billed	92,390	94,426	93,730	✗	95,000
Amount of Original Levy Billed	96,040,865	96,612,236	99,392,282	✓	106,654,534
Amount of Current Taxes Collected	93,656,959	93,713,869	97,137,549	✓	103,988,171
Amount of Delinquent Taxes Billed (Original)	5,557,138	5,668,235	5,284,823	✗	5,600,000
Amount of Delinquent Taxes Collected	1,215,413	1,242,327	1,306,443	✓	1,345,576
Number of Misc. Accounts Billed*	15,688	25,050	16,234	✗	16,721
Amount of misc. accounts collected*	4,080,533	6,096,118	6,000,020	✗	6,180,020
Amount of utility accounts collected**	116,876,541	122,012,837	125,415,611	✓	131,686,392
<b>Efficiency Measures</b>					
Number current tax accounts billed per FTE	6,159	6,283	6,249	✗	6,333
Amount current taxes collected per FTE	6,433,760	6,247,591	6,475,837	✓	6,932,545
Number misc. accounts billed per FTE	5,229	8,350	5,411	✗	5,574
Amount misc. accounts collected per FTE	340,044	508,009	500,000	✗	515,002
Amount utility accounts collected per FTE	7,791,769	8,134,189	8,361,041	✓	8,779,092
<b>Effectiveness Measures</b>					
% of current tax collected (Original Roll)	97.5%	97%	97.7%	✓	97.5%
% of delinquent tax collected (Original Roll)	22%	22%	24.7%	✓	24%

\* Other accounts: hotel motel, beer and wine, paving contracts, forced lot cleaning, demolition liens, hazardous materials, alarm systems, water contracts.

\*\* Utility accounts water, sewer, garbage, federal/state mandates, NPDES mandates, and NPDES mandates-commercial.



### Mission

To provide materials and services and timely, accurate accounting and reporting of all financial transactions on behalf of the City Departments ensuring compliance with all laws, regulations and policies.

### Program Summary

To improve the efficiency within the division by researching and implementing current software applications so that data can be more readily available for our accounting and financial system. To continue to improve the accuracy and timeliness of financial information provided to Federal, State and Local government officials as well as to the public. To provide the year-end Comprehensive Annual Financial Report statement and external audit to City Council on a timely basis. To continue providing accurate financial data for management's long-term and short-term decisions in regards to City financial issues.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	980,457	896,915	1,088,982	900,090	1,077,621
Materials & Supplies	14,729	18,586	29,057	23,207	23,590
Contractual Services	97,096	101,253	109,483	92,633	118,821
Other Charges	(1)	0	4	0	4
Debt Service	824	1,412	2,264	2,264	2,264
<b>Total</b>	<b>1,093,105</b>	<b>1,018,166</b>	<b>1,229,790</b>	<b>1,018,194</b>	<b>1,222,300</b>

### Performance Measures (Accounting)

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) – accountants	7	7	7	✓	7
<b>Outputs</b>					
Number of financial reports prepared	811	858	815	✗	844
Number of entries completed	10,829	8,433	14,813	✓	11,267
Number of ACH debits and credits reviewed and coded	6,030	4,115	6,029	✓	6,274
Number of fixed assets entered into fixed asset system	838	794	695	✗	872
Number of requests for payments submitted for grants	1,512	879	1,110	✓	1,573
<b>Efficiency Measures</b>					
Number of financial reports prepared per accountant	116	123	116	✗	121
Number of adjusting journal entries per accountant	1,547	1,205	2,116	✓	1,610
Number of fixed assets entered into fixed asset system per accountant	120	113	99	✗	125
Number of requests for payments submitted to grants per accountant	216	126	159	✓	225
<b>Effectiveness Measures</b>					
Average number of working days to compile monthly financial statements	5	5	5	✓	5
Number of years receiving the Certificate of Achievement for Excellence in Financial Reporting	32	33	33	✓	34



### Performance Measures (Accounting Support Staff)

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b><i>Inputs</i></b>					
Number of full-time equivalent employees (FTE) – support staff	5	5	5	✓	5
<b><i>Outputs</i></b>					
Checks processed for deposit	384	460	466	✓	400
Cash policy violations issued	155	170	240	✓	157
Wire transfers processed	583	720	577	✗	601
Number of ACH debits and credits processed	5,447	6,059	5,451	✗	6,274
Daily cash receipts audited, entered, and filed	14,886	20,204	17,332	✗	15,488
<b><i>Efficiency Measures</i></b>					
Checks processed for deposit per employee	77	92	93	✓	80
Cash policy violations issued per employee	31	34	48	✓	31
Wire transfers processed per employee	117	144	115	✗	120
Number of ACH debits and credits processed per employee	1,089	1,212	1,090	✗	1,255
Daily cash receipts audited, entered, and filed per employee	2,977	4,041	3,466	✗	3,098

**Mission**

The Purchasing Division is committed to obtaining the most desirable goods and services to meet the City's operational needs, at the lowest possible cost, delivered in a timely manner and in compliance with all City policies and applicable State of Texas procurement laws.

**Program Summary**

Purchase goods and services at the lowest responsible cost in accordance to the requirements of our municipal operation. Utilize the automated purchasing program to facilitate the purchase of inventory items. Revise the City's Purchasing Policies to reflect changes to the Local Government Code. Encourage local vendors to participate in the City's competitive bidding process.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	426,035	436,205	475,598	458,247	498,378
Materials & Supplies	7,747	9,798	7,884	7,187	7,262
Contractual Services	61,387	51,439	59,901	60,387	71,621
<b>Total</b>	<b>495,169</b>	<b>497,442</b>	<b>543,383</b>	<b>525,821</b>	<b>577,261</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimated 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	7	7	7	✓	7
<b>Outputs</b>					
Number of requisitions processed	15,617	16,100	15,900	✗	15,900
Number of requisitions processed within one day	4,685	8,050	7,950	✗	7,950
Number of requisitions processed within two to three days	6,247	4,025	3,975	✗	7,950
<b>Efficiency Measures</b>					
*Number of requisitions processed per FTE	2,603	2,683	2,650	✗	2,271
<b>Effectiveness Measures</b>					
% of requisitions processed within one day	30%	50%	50%	✓	50%
% of requisitions processed within two-three days	40%	25%	25%	✓	25%
% of requisitions processed after three days	30%	25%	25%	✓	25%

\* Purchasing Agent provides review/approval; this FTE is not included for requisition process.

\*\*Effectiveness Measures affected due to additional Finance/City Manager required approvals.

### Mission

The Payroll division mission is to administer and coordinate the compensation of all city employees in an accurate, timely manner, while adhering to city ordinances and polices as well as federal, state, and local regulations in an efficient manner.

### Program Summary

Finalize the Fire Fighters ExecuTime implementation. Ensure that all employees are accounted for and ensure that future salaries are considered in the next fiscal budget.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	242,089	252,231	253,576	148,717	262,856
Materials & Supplies	3,306	4,491	9,937	9,853	8,963
Contractual Services	8,603	7,307	12,417	11,812	9,828
Other Chargers	0	217	0	0	0
<b>Total</b>	<b>253,998</b>	<b>264,246</b>	<b>275,930</b>	<b>170,382</b>	<b>281,647</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) – payroll	3	3	3	✓	3
<b>Outputs</b>					
Number of payroll checks processed	82	100	605	✓	300
Number of payroll direct deposits processed	70,044	68,000	72,098	✓	65,000
Number of employees utilizing automated time and attendance system	1,981	2,500	2,171	✗	2,300
Number of corrections submitted for processing	752	950	799	✗	900
Number of final payments	381	350	465	✓	250
Number of serious illness and workers comp adjustments	78	100	76	✗	90
<b>Efficiency Measures</b>					
Number of payroll checks processed per FTE	135	33	187	✓	100
Number of payroll direct deposits processed per FTE	23,348	22,666	24,033	✓	21,667
Number of employees utilizing automated time and attendance system per FTE	703	833	700	✗	766.67
Number of corrections submitted for processing per FTE	251	316	266	✗	300
Number of final payment per FTE	127	116	155	✓	83.33
Number of serious illness and workers comp adjustments per FTE	26	33	25	✗	30

**Mission**

Generate all cash disbursements in a timely manner for all City departments.

**Program Summary**

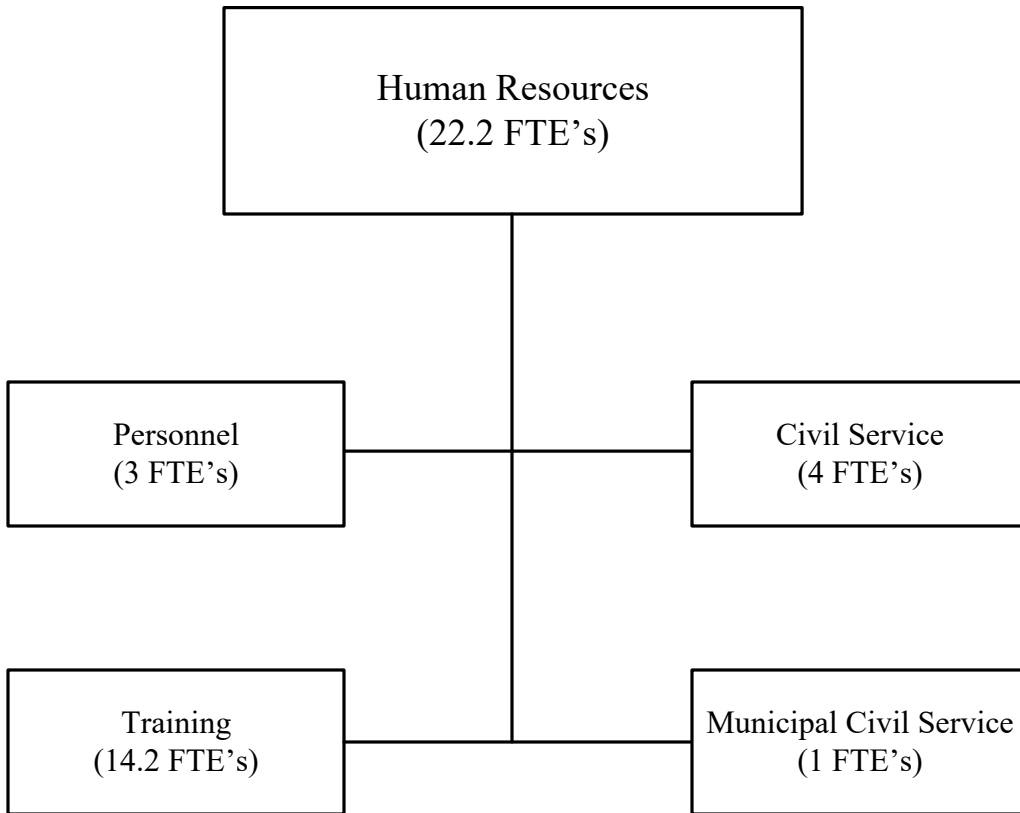
Assure compliance of policies and procedures thru trainings. Keep accounts current while maintain good credit rating. Implement EFT process to set up additional vendors to receive ACH payments.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	311,557	323,796	363,962	330,937	382,105
Materials & Supplies	4,699	5,273	5,420	9,165	5,920
Contractual Services	22,531	19,540	27,149	24,039	28,205
Debt Service	369	633	635	0	676
<b>Total</b>	<b>339,156</b>	<b>349,242</b>	<b>397,166</b>	<b>364,141</b>	<b>416,906</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	6.2	6.2	6.2	✓	6.2
<b>Outputs</b>					
Number of invoices received	250,000	250,000	250,000	✓	255,000
Number of invoices set-up for payment within 30 days	205,000	220,000	220,000	✓	225,000
Number of invoices remaining open for 60 or more days	20,000	15,000	15,000	✓	20,000
Number of checks issued	20,000	26,000	20,000	✗	20,000
<b>Efficiency Measures</b>					
Number of invoices received and set-up for payment per FTE	61,000	35,484	70,000	✓	70,000
<b>Effectiveness Measures</b>					
% of invoices paid within 30 days of invoice date	90%	90%	90%	✓	90%
% of invoices remaining open for 60 or more days	10%	10%	10%	✓	10%



### Mission

The mission of the Personnel division is to attract, maintain and develop a quality workforce by providing employee training and benefits.

### Program Summary

To address the Human Resources needs of the City as an organization. Promote development of a salary and benefits program that attracts and maintains a quality workforce thereby providing better services to City employees and the public. Maintain a competitive compensation plan, provide a fair, equitable job classification system, and ensure City Departments adhere with local, state and federal guidelines.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	420,027	204,686	290,710	229,629	221,884
Materials & Supplies	13,029	5,406	5,339	6,720	8,385
Contractual Services	18,050	12,775	213,994	215,781	16,757
Debt Service	687	1,178	1,182	1,182	1,182
<b>Total</b>	<b>451,793</b>	<b>224,045</b>	<b>511,225</b>	<b>453,312</b>	<b>248,208</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of full-time equivalent employees (FTE) - personnel	3	3	3	✓	3
Number of open records received (1)	49	0	60	✓	63
Number of subpoena's supported (2)	2	0	3	✓	3
Number of open records proceed per FTE – (8 division in Human Resources Department) (3)	6	0	8	✓	9

#### Calculations:

- (1) Estimate Open Records 2021-2022 =  $44 \div 8 = 5.5$ ,  $5 \times 12$  mo. = 60  
Target Open Records 2022-2023 =  $60 + 5\% = 63$
- (2) Estimate Subpoena's 2021-2022 =  $2 \div 8 = 0.25$ ,  $0.25 \times 12$  mo. = 3  
Target Subpoena's 2022-2023 =  $3 + 5\% = 3$
- (3) Estimate Open Records per FTE 2021-2022 =  $60 \div 8 = 8$   
Target Subpoena's 2022-2023 =  $63 \div 8 = 9$

**Mission**

Secure, develop and maintain a talented and efficient fire and police workforce that will serve and foster trust and positive thinking from the community and implement the most effective human resources management practices to nurture an efficient and fulfilled workforce that will provide quality services and maintain good communication for the well being of the community served.

**Program Summary**

Continue to monitor Civil Service Commission related expenditures to improve manageability, web-site notifications, and reduce expenses by automating different functions. Continue to administer all personnel actions regarding civil service related matters and coordinate Civil Service Commission proceedings.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	154,069	160,453	209,748	215,253	215,756
Materials & Supplies	2,958	2,879	5,437	4,459	4,296
Contractual Services	7,175	12,316	18,411	18,411	19,907
Debt Service	369	633	644	644	644
<b>Total</b>	<b>164,571</b>	<b>176,280</b>	<b>234,240</b>	<b>238,767</b>	<b>240,603</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)- completing exit interviews	2	2	2	✓	2
<b>Outputs</b>					
Number of city-wide employees supported	2,725	2,641	2,945	✓	2,835
Total number of candidates tested for entrance exams	538	350	550	✓	1,530
Total number of candidates tested for promotional exams	139	70	141	✓	279
Number of retirements processed	108	83	96	✓	90
Number of exit interviews conducted	77	50	110	✓	95
Number of civil service appeals conducted	134	80	57	✗	160
<b>Efficiency Measures</b>					
Number of exit interviews conducted	77	45	110	✓	95
Number of retirements processed	108	96	96	✓	90

**Efficiency measures calculations:**

- (1) Total number of Exits
  - 20--21 Employee 1      21/77 = 27%
  - Employee 2      56/77= 73%
  
- (2) Total number of Retirements
  - 20--21 Employee 1      74/108 = 69%
  - Employee 2      34/108 = 31%

### Mission

The mission of the Training Division is to attract, maintain, and develop a quality workforce by administrating the City's recruitment process, coordinating and providing New Employee Orientations. Provide equal training opportunities for all City employees and ensure all HR payroll matters are in accordance to the local, state, and federal guidelines and regulations.

### Program Summary

To continue reviewing job descriptions in order to comply with the American with Disability Act (ADA) and EEOC regulations, keep promoting equal employment, and continue collaborating with various community agencies on employment opportunities. Enforce City's policies and procedures as it relates to recruitment, learning & development, and HR Payroll, in addition to making appropriate recommendations. Continue promoting online application usage by educating the citizens on the benefits of our paperless applications and maintain application screening as updated as possible in order to expedite the City's selection process. Continue training City departments. Provide equal training opportunities to all City employees in order to improve their skills, future career advancement, growth, and development. Ensure the City's HRIS system is up-to-date of any changes approved by City Council and the City Manager of employees' salary administration. In addition, monitor leave and return to work policies and procedures.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	301,541	437,800	578,810	507,827	548,867
Materials & Supplies	4,919	9,567	16,618	16,668	15,199
Contractual Services	40,672	42,724	56,771	53,536	60,346
<b>Total</b>	<b>347,132</b>	<b>490,090</b>	<b>652,199</b>	<b>578,031</b>	<b>624,412</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Recruitment</b>					
Total number of FTE under Recruitment, Learning & Development, and HR Payroll	12.2	16.2	14.2	✗	14.2
Number of non-civil service employment applications processed by Recruiters	13,527	10,849	13,944	✓	14,641
Number of applications referred	5,076	4,486	5,724	✓	6,010
Number of non-civil service employment applications processed per FTE Recruiters	3,382	2,712	2,789	✓	2,928
Number of work days to complete the selection process (Time to Start)	75	72	66	✗	63
<b>HR Payroll</b>					
Number of city-wide employees supported (1)	2,725	2,714	2,945	✓	2,835
Number of employees separated from the City (2)	351	253	349	✓	350
Number of city-wide employees managed per FTE – HR Payroll total of 3 FTEs (3)	908	905	982	✓	945
Number of employees terminated for a cause (4)	39	30	40	✓	40
City wide turnover ratio (5)	12%	9%	12%	✓	12%

#### Efficiency measures calculations:

- (1) Average of Actual 2020-2021 and estimated 2021-2022 =  $2,725 + 2,945 = 5,670 \div 2 = 2,835$
- (2) Average of Actual 2020-2021 and estimated 2021-2022 =  $351 + 349 = 700 \div 2 = 350$
- (3) Number of city wide employee supported  $2,835 \div 3$  (FTE personnel) = 945
- (4) Average of Actual 2020-2021 and estimated 2021-2022 =  $39 + 40 = 79 \div 2 = 40$
- (5)  $350$  (number of employees terminated)  $\div 2,835$  (number of city-wide employees supported) = 12%



**Mission**

The mission of the Municipal Civil Service (MCS) Division is to coordinate the Municipal Civil Service Commission meetings and hearings. In addition, continue promoting the Municipal Service Rules & Regulations and handling any related employee issues.

**Program Summary**

To provide assistance to Directors, managers, and supervisors on the disciplinary process as set forth in the Municipal Civil Service Rules & Regulations. Coordinate meetings for the Municipal Civil Service Commission and appeals and grievances filed by classified City employees. Also, coordinate along with the City Secretary's Office, the employee nomination and election for employee nominated Municipal Civil Service Commissioners every two years. To create and prepare bi-annual reports for the Commission to be submitted for Mayor and City Council review. Continue monitoring City policies, procedures, and making proper recommendations/revisions if necessary. Responding to Texas Workforce Commission unemployment benefit applications and coordinating appeal hearings when applicable. Develop, recommend, and coordinate the implementation of City departmental policies and procedures, when needed. Create policies applicable to City departments, handle and conduct departmental internal investigations when applicable or required. Promote and coordinate the Employee of the Quarter/Year program throughout the year by promoting the program, working with the selection committee and assuring the recognitions are successfully awarded.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	55	22,714	64,132	66,056	67,195
Materials & Supplies	819	3,078	3,795	2,273	1,818
Contractual Services	226	20,667	23,815	25,337	25,411
<b>Total</b>	<b>1,100</b>	<b>46,459</b>	<b>91,742</b>	<b>93,666</b>	<b>94,424</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of full-time equivalent employees (FTEs) supporting the division	2	2	2	✓	2
Number of city-wide employees supported	2,725	2,714	2,945	✓	2,835
*Number of city-wide employees managed per FTE – personnel	1,363	1,357	1,473	✓	1,418
**Number of Municipal Civil Service appeals received	5	10	10	✓	8
**Number of Municipal Civil Service grievances received	2	2	2	✓	2
***Number of Texas Workforce Commission unemployment claims received	54	45	45	✓	45
Covid-19 Leave City-Wide Requests Processed	750	0	0	✓	0
****Number of employee relation matters received and handled	86	224	224	✓	200
*****Number of Employee of the Quarter/Employee of the Year nominations received and processed	23	22	22	✓	24
Number of employee relation related trainings scheduled	10	4	4	✓	12

\* As per Anna Mendieta on 6/16/2022 (email) and 6/20/2022 (verbally)

\*\*To date Appeals:8; To date grievances: 1

\*\*\*October 2021-June 2022 33 claims/9=4 4X3=12 33+12=45

\*\*\*\*October 2021-June 2022-168 employee matters handled

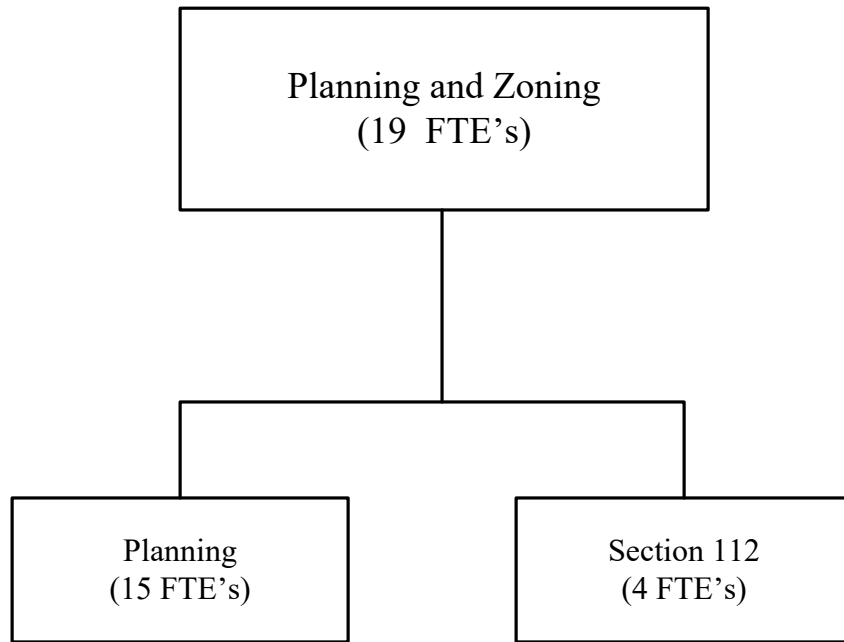
168/9= 19

18 X 3=56

168 + 56=224

\*\*\*\*\*Dec 2021 nominations=4, March 2021 nominations=4, June 2021 nominations=8 Total nominations=16 (at least 2 per category until Sept=6) 16+6=22

Next year 2 nominations X 3 categories=6 X4 quarters=24



### Mission

To facilitate, guide and support orderly growth and development by implementing adopted policies in order to enhance the health, safety and welfare of our community.

### Program Summary

Adopt and implement development standards that provide for the orderly physical development of the City and its Extraterritorial Jurisdiction (ETJ). Establish policies and plans that enhance and protect the quality of life of the citizenry of Laredo. Minimize negative impacts of development on the environment. Protect significant historic resources. Provide an efficient transportation system. Promote urban and public design that provides for sustainable development and a sense of community. Implement adopted zoning, and subdivision regulation through formal staff review and recommendation of meetings of the Planning and Zoning Commission and/or City Council. Provide inter/intra agency services to coordinate special planning projects. Provide amendments to the Comprehensive Plan in order to update long-range planning goals. Research and analyze data to automate current information pertaining to land use, population estimating, transportation, and other cartographic/technical services.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	664,076	685,278	1,122,420	901,614	1,189,043
Materials & Supplies	78,157	18,101	25,719	15,854	24,751
Contractual Services	50,396	63,455	69,005	68,012	74,272
<b>Total</b>	<b>792,629</b>	<b>766,834</b>	<b>1,217,144</b>	<b>985,480</b>	<b>1,288,066</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) – Zoning Cases Planner	2	2	2	✓	2
Number of full-time equivalent employees (FTE) – Platting Cases Planner	1.25	2	2	✓	2
Number of full-time equivalent employees (FTE) – Historic Preservation Cases Planner	1	1	1	✓	1
Number of full-time equivalent employees (FTE) – Utility Certificate Applications Planner	.50	.50	.50	✓	.5
<b>Outputs</b>					
Number of zoning applications submitted and reviewed	80	75	106	✓	116
Number of platting applications submitted and reviewed	270	200	270	✓	280
Number of historic preservation applications submitted and reviewed	8	12	12	✓	16
Number of utility certificate applications submitted and reviewed	8	12	4	✗	8
<b>Efficiency Measures</b>					
Number of zoning cases per FTE – Zoning Planner	40	37	53	✓	58
Number of platting cases per FTE – Platting Planner	216	115	135	✓	140
Number of historic presentation cases per FTE- Historic Planner	17	12	12	✓	16
Number of utility certificate applications per FTE- Utility Planner	8	12	8	✓	8
<b>Effectiveness Measures</b>					
% of total zoning applications considered by Planning and Zoning Commission	100%	100%	100%	✓	100%
% of total platting applications considered by Planning and Zoning Commission	100%	100%	100%	✓	100%
% of total historic preservation cases consider by Historic District/Landmark Board	100%	100%	100%	✓	100%

### Mission

To facilitate the planning of multi-modal transportation projects that contribute to Laredo's nationally significant port of entry status and to the flow of international commerce between the United States and Mexico. This also increases the safety and mobility of the transportation system for motorized and non-motorized users through system preservation and capacity expansion as well as through the promotion of the connectivity of vehicular/pedestrian thoroughfares in the metropolitan area.

### Program Summary

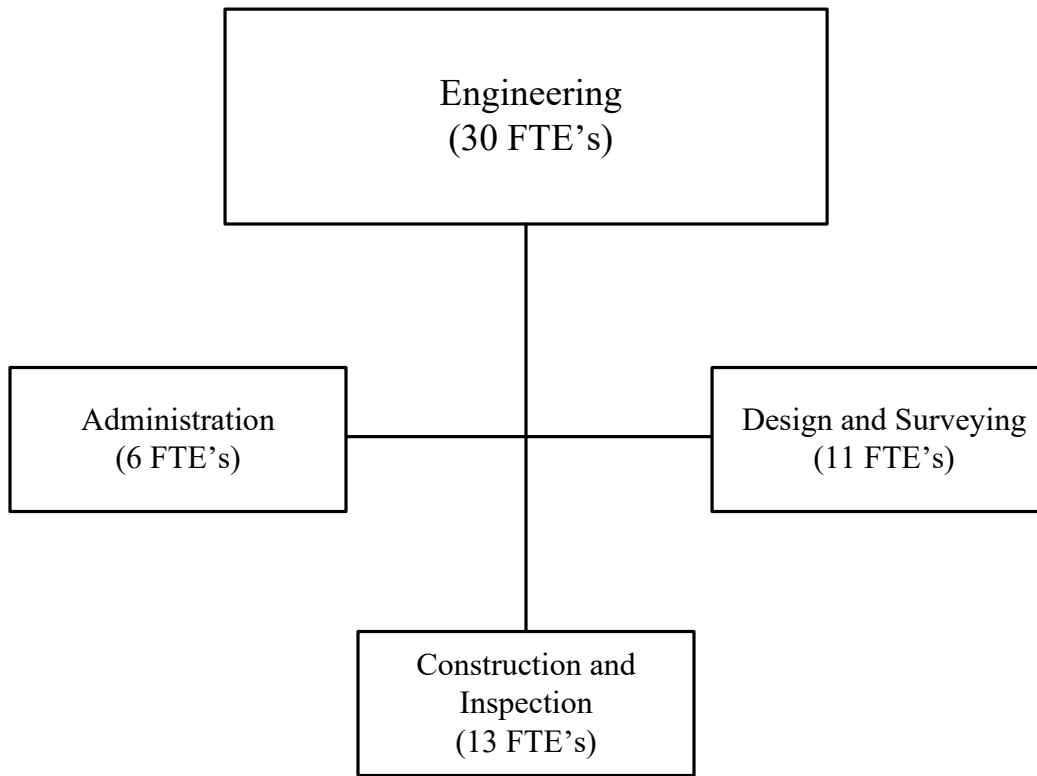
The continuing update the Metropolitan Transportation Plan (MTP) and the Transportation Improvement Program (TIP). Provide staff support to the Laredo Urban Transportation Study (MPO). Secure funding for special transportation projects.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	306,715	389,548	376,890	377,368	372,189
Materials & Supplies	23,643	3,038	12,100	6,400	17,700
Contractual Services	78,975	159,690	627,040	624,940	783,309
Other Charges	0	0	0	0	137,846
<b>Total</b>	<b>409,333</b>	<b>552,276</b>	<b>1,016,030</b>	<b>1,008,708</b>	<b>1,311,044</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) *	1.75	6	4	X	6
<b>Outputs</b>					
Number of items prepared for MPO and City Council	44	92	81	X	80
Number of official meetings organized or conducted	21	36	24	X	24
Number of projects managed	5	5	4	X	4
<b>Effectiveness Measures</b>					
% of planned project milestones accomplished on schedule	100%	100%	100%	✓	100%



### Mission

Administer and manage the engineering and construction of the City's capital improvement projects and ensure that all engineering, architectural, and construction inspection of public improvements are in compliance with City standards and in conformance with all local, state and federal requirements.

### Program Summary

The Division's primary goal is to meet the City's infrastructure demands brought about by the increase in international trade, commerce, and rapid growth of the City.

Meet the schedules required to complete the City's capital improvement program in adherence with the specifications of each project and to ensure compliance to City standards on public improvements to private developments.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	350,613	322,900	400,561	368,939	456,126
Materials & Supplies	15,364	9,391	51,494	13,298	29,958
Contractual Services	23,144	21,329	27,445	24,311	30,014
Debt Service	1,023	1,753	1,800	1,802	1,800
<b>Total</b>	<b>390,144</b>	<b>355,373</b>	<b>481,300</b>	<b>408,350</b>	<b>517,898</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalents (FTE)	6	6	6	✓	6
<b>Outputs</b>					
Number of contracts awarded	45	89	90	✓	90
Total contract dollars managed	\$75,880,790	\$43,463,000	\$122,352,952	✓	\$60,000,000
<b>Efficiency Measures</b>					
Contract dollars managed per FTE	\$12.6 M	\$7.2 M	\$20.3 M	✓	\$10 M
<b>Effectiveness Measures</b>					
% of capital improvement projects completed as scheduled	100%	100%	100%	✓	100%

### Mission

Prepare plans and specifications for the City's infrastructure construction projects and to review and monitor civil engineering and architectural consultant plans and specifications for public improvement projects and subdivision development.

### Program Summary

Prepare cost-effective improvements and provide practical engineering solutions for street, drainage and utility related projects.

Review and monitor plans and specifications for budgeted capital improvements projects, to monitor consulting contracts for design and quality control, and to review approximately 100 plats, re-plats, and subdivisions for compliance with City's standards.

Continue reviewing final plat construction plans within a minimal period and consultant-prepared bid documents to decrease errors and omissions and to verify payments to consultants, contractors, and other vendors.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	766,933	777,263	1,035,664	942,223	796,092
Materials & Supplies	32,356	18,835	71,583	67,644	61,747
Contractual Services	48,698	45,464	57,606	56,557	45,783
Capital Outlay	0	29,444	0	0	0
<b>Total</b>	<b>847,987</b>	<b>871,007</b>	<b>1,164,853</b>	<b>1,066,424</b>	<b>903,622</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimated 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) - engineer	6	5	6	✓	4
Number of survey crews	2	2	2	✓	2
<b>Outputs</b>					
Number of in-house projects designed	12	18	18	✓	25
Number of surveys completed	85	60	60	✓	65
Number of major improvement project plans and specifications prepared	15	17	17	✓	18
Number of contracts monitored consulting contracts monitored	90	90	90	✓	60
<b>Efficiency Measures</b>					
Number of in-house projects designed per FTE – engineer	4	4	4	✓	5
Number of surveys completed per survey crew	42	30	30	✓	32
<b>Effectiveness Measures</b>					
% of projects designed within budget	100%	100%	100%	✓	100%

**Mission**

Inspect public improvements on City projects and subdivision developments to ensure the work complies with City standards, to issue street cut permits, and inspect construction work.

**Program Summary**

Ensure that capital improvement projects, as well as private developments, are constructed according to plans and specifications and follow adopted City standards.

Inspect all on-going Capital Improvement Projects, private developments, and paving projects to include overlays, recycling and reconstruction, to review all street cuts, issue permits, inspect new construction, and repair work.

Assure that street cuts, private driveways, and sidewalks are constructed with permit requirements and to provide quality control for capital improvements projects.

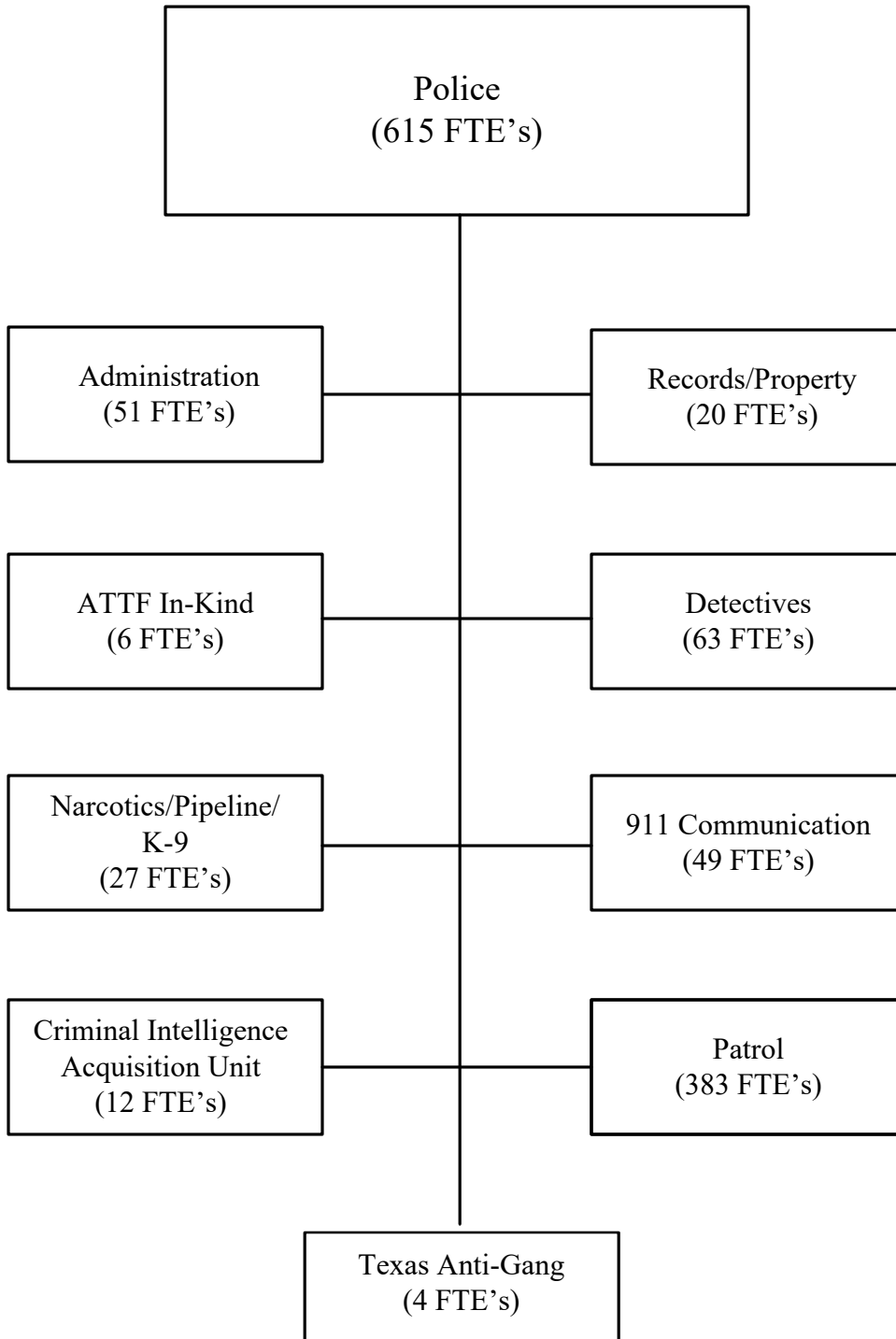
**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	491,681	502,233	556,661	557,377	1,106,824
Materials & Supplies	10,417	12,321	25,290	25,290	49,933
Contractual Services	20,499	24,571	19,459	18,805	34,318
<b>Total</b>	<b>522,597</b>	<b>539,125</b>	<b>601,410</b>	<b>601,472</b>	<b>1,191,075</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) - Inspectors	7	7	7	✓	7
<b>Outputs</b>					
Total private development project dollars managed	\$78,322,997	\$39,000,000	\$72,986,222	✓	\$50,000,000
Number of city projects inspected	40	52	58	✓	60
Number of private developments inspected	62	93	93	✓	98
<b>Efficiency Measures</b>					
Number of projects and private developments inspected per FTE - project inspections	14	26	22	✗	23





### **Mission**

It is the mission of the Laredo Police Department to enhance the quality of life in Laredo by establishing a partnership with the community in an effort to preserve life, protect property and enforce the law. In order to continue providing the high quality of service to the citizens of Laredo, the Department has established strategic goals to accomplish this task. The core values of the Laredo Police Department are intended to guide and inspire us in all we say and do. Making sure that our values become part of our day-to-day work life is our mandate, and they help to ensure that our personal and professional behavior can be a model for all to follow.

### **Integrity**

Drives us to do what is right even when no one is looking, it is the moral compass and the basis for the trust in today's law enforcement. It encompasses honesty, courage, justice, responsibility and accountability.

### **Service**

Makes us realize that professional duties take precedence over personal desires. It is exhibited through rule following, discipline, respect and self-control. Our motto "To Protect and to Serve" is not a slogan – it is our way of life. There is no greater sense of pride than knowing that we have committed to a calling greater than ourselves, where we make an impact in our community with the people we encounter and help daily.

### **Reverence for the Law**

We have been given the honor and privilege of enforcing the law. Our personal and professional behavior should be a model for all to follow. We will obey and support the letter and spirit of the law.

### **Commitment to Leadership**

We believe the Laredo Police Department should be a leader in law enforcement. We also believe that each individual needs to be a leader in his or her areas of responsibility. Our mandate is that our stated values become part of our day-to-day work life. Through our work, we must each influence our co-workers, our professional colleagues and our community to earn the highest respect for the Laredo Police Department.

### **Excellence**

It inspires us to develop a sustained passion for innovation, continuous improvement and superior performance at the individual and organizational levels.

### **Program Summary**

Provide efficient, effective and timely support to all Police Department Divisions.

Improve our Records Management Section (RMS) in order to provide timely, reliable information to all divisions and the public.

Maintain the timely submission of criminal offense reporting documentation to all prosecutorial entities, implementing a more efficient method document distribution/submission, and allowing for better infrastructural growth.

Empower our employees with training thus enhancing quality, performance and leadership skills.

Create and sustain a safe and harmonious environment in the workplace.

Continue seeking funding for Federal and State Grants to support/augment funding to further department goals.

Continue collaborating and coordinating criminal investigations and public safety initiatives with Federal and State Law Enforcement Organizations.

Continue training officers on Blue Courage, a philosophy designed for police officers' wellness allowing them to thrive in their careers and remain committed to the law enforcement profession. Training for Blue Courage began Fall of 2016 and will continue until every member of the department receives training.

Increase transparency, improve community trust, and reduce complaints issued against police officers, through the continued acquisition and deployment of body worn cameras.

Continue improving officer safety through Speed Monitoring and Coaching System Application, the system monitors vehicle speed and alerts officers.

Ensure and facilitate: (1) the preservation of community and personal safety; (2) enhance community services; and (3) increase departmental efficiencies.

Continue the reduction of juvenile violence and vandalism in the community.

Continue the reduction of property crime incidence in our community (including burglaries, thefts, et al.).

Increase departmental community outreach endeavors via community-based policing initiatives.

Reduce traffic accidents through traffic laws enforcement and review of applicable engineering and design.

**Program Summary - CONTINUED**

Become a fully accredited and certified TPCA law enforcement agency. The accreditation program for public safety agencies is a coveted award that symbolizes professionalism, excellence, and competence through the Texas Police Chief Association Law Enforcement Best Practices Recognition Program; and implement an electronic policy development application in an effort to reduce liability and add accountability pertaining to policy and new legislative mandates.

Hire additional sworn personnel in order to increase the number of sworn officers. LPD currently has 1.9 officers per 1,000 population and strives to reach the national average of 2.4 sworn officers per 1,000 populations.

Continue to maintain and upgrade the firing range.

Continue to utilize COMPSTAT (computer analysis to plan for and implement response to reported criminal activity in specific area) in the deployment of personnel to better address specific problems in the community and initiate the use of predictive analysis application to enhance operations and address criminal activity in identified areas.

Enhance our Criminal Intel Unit by implementing the *Data-Driven Approaches to Crime and Traffic Safety* (DDACTS). DDACTS integrates location-based, calls for service and enforcement data, to establish effective and efficient methods for deploying our law enforcement resources.

Enhance LPD's Real Time Crime Center, a centralized technology-monitoring center for the purpose of analysts providing field officers and detectives instant real time information to help identify patterns and stop emerging crime.

Pursue state grant funding for the establishment of a Texas Anti-Gang Center (TAG) that will bring together all resources and law enforcement partnerships to address a major security threat and gap along the South Texas Border.

Continue to acquire and retain property through the LESO 1033 military surplus plan.

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	5,105,697	5,054,547	5,253,680	5,069,280	5,569,642
Materials & Supplies	67,598	74,962	101,596	96,011	127,673
Contractual Services	323,761	340,804	355,662	358,561	320,973
Other Charges	(11)	2,498	300	300	300
Debt Service	420,570	2,724	2,775	2,775	2,775
<b>Total</b>	<b>5,917,615</b>	<b>5,475,535</b>	<b>5,714,013</b>	<b>5,526,927</b>	<b>6,021,363</b>

**Performance Measures**

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
Number of Employees Managed	615	636	637	✓	637

101 General Fund

23 Police

20 Record/Property

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	1,462,486	1,208,772	1,531,732	1,470,756	1,780,730
Materials & Supplies	9,947	9,721	12,333	12,333	15,785
Contractual Services	128,378	102,876	105,152	99,852	145,157
Debt Service	2,105	3,608	3,675	3,675	3,675
<b>Total</b>	<b>1,602,916</b>	<b>1,324,978</b>	<b>1,652,892</b>	<b>1,586,616</b>	<b>1,945,347</b>

**Performance Measures**

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
Arrests Processed	5,414	5,575	5,549	✓	5,610

101 General Fund

23 Police

22 Auto Theft

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	844,869	941,079	859,056	875,530	868,095
Materials & Supplies	10,062	11,928	20,556	20,556	25,849
Contractual Services	55,209	49,775	142,767	107,911	49,942
Debt Service	318	545	575	575	575
<b>Total</b>	<b>910,458</b>	<b>1,003,326</b>	<b>1,022,954</b>	<b>1,004,572</b>	<b>944,461</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of stolen vehicles	208	200	285	✗	220
Number of arrests	110	100	185	✓	110
Number of recovered vehicles	134	106	145	✓	116
Value of vehicles recovered	1,902,980	1,326,203	2,873,142	✓	1,458,823
Value of stolen auto parts recovered	850	1,529	2,570	✓	1,700
68A Inspections	621	250	1,025	✓	370
Number of dealership inspections	40	40	40	✓	40
Bridge operations conducted	65	40	58	✓	40
Public awareness events	504	500	699	✓	500
Number of other cases investigated associated with Auto Theft	198	254	256	✓	280

101 General Fund

23 Police

25 Detective

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	7,561,982	7,017,008	8,652,175	8,571,635	8,839,095
Materials & Supplies	69,381	86,451	119,048	119,048	172,882
Contractual Services	313,609	304,705	323,197	418,417	385,531
Debt Service	1,635	2,802	2,900	2,900	2,900
<b>Total</b>	<b>7,946,606</b>	<b>7,410,966</b>	<b>9,097,320</b>	<b>9,112,000</b>	<b>9,400,408</b>

**Performance Measures**

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
Violent Crime Rate per 100,000 Residents	294.77	280	260	✓	260

101 General Fund

23 Police

35 Narcotics/Pipeline/K-9

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	3,077,238	2,386,032	3,051,979	3,317,546	3,709,160
Materials & Supplies	26,469	32,117	63,484	58,484	52,701
Contractual Services	112,217	128,626	112,715	112,715	132,524
Debt Service	318	545	570	570	570
<b>Total</b>	<b>3,216,241</b>	<b>2,547,319</b>	<b>3,228,748</b>	<b>3,489,315</b>	<b>3,894,955</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Marijuana Seized (Value)	\$2,864,620	\$1,300,100	\$438,000	✓	\$1,300,000
Assets Seized: Currency	\$866,727	\$15,000	\$31,666	✓	\$60,000
Assets Forfeited: Currency	\$167,344.	\$25,000	\$165,601	✓	\$30,000
Cases	80	100	27	✓	85
Arrests	64	35	23	✓	55

101 General Fund




23 Police

41 911-Communications

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	2,709,496	2,089,434	2,806,651	2,682,907	2,916,848
Materials & Supplies	3,633	5,408	9,008	9,008	6,212
Contractual Services	68,589	79,862	60,594	85,969	100,277
Debt Service	318	545	575	575	575
<b>Total</b>	<b>2,782,037</b>	<b>2,175,249</b>	<b>2,876,828</b>	<b>2,778,459</b>	<b>3,023,912</b>

**Performance Measures**

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
Total Calls for Police Services	440,312	442,377	449,118		458,100
911 Text Calls	399	651	407		415
Number of calls dispatched	155,390	161,485	158,498		161,668



101 General Fund



23 Police

65 Criminal Int. Acquisition

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	1,283,253	919,425	1,296,209	881,317	889,352
Materials & Supplies	5,699	4,444	9,841	9,841	9,286
Contractual Services	39,363	31,981	25,490	43,437	64,015
<b>Total</b>	<b>1,328,315</b>	<b>955,850</b>	<b>1,331,540</b>	<b>934,595</b>	<b>962,653</b>

**Performance Measures**

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
Number of Accident Case Reports Processed	8,012	8,252	9,297		9,579
Number of Intelligence Products (BOLOs, Situational Awareness, Advisories, etc.)	12,320	13,100	14,000		14,000

101 General Fund

23 Police

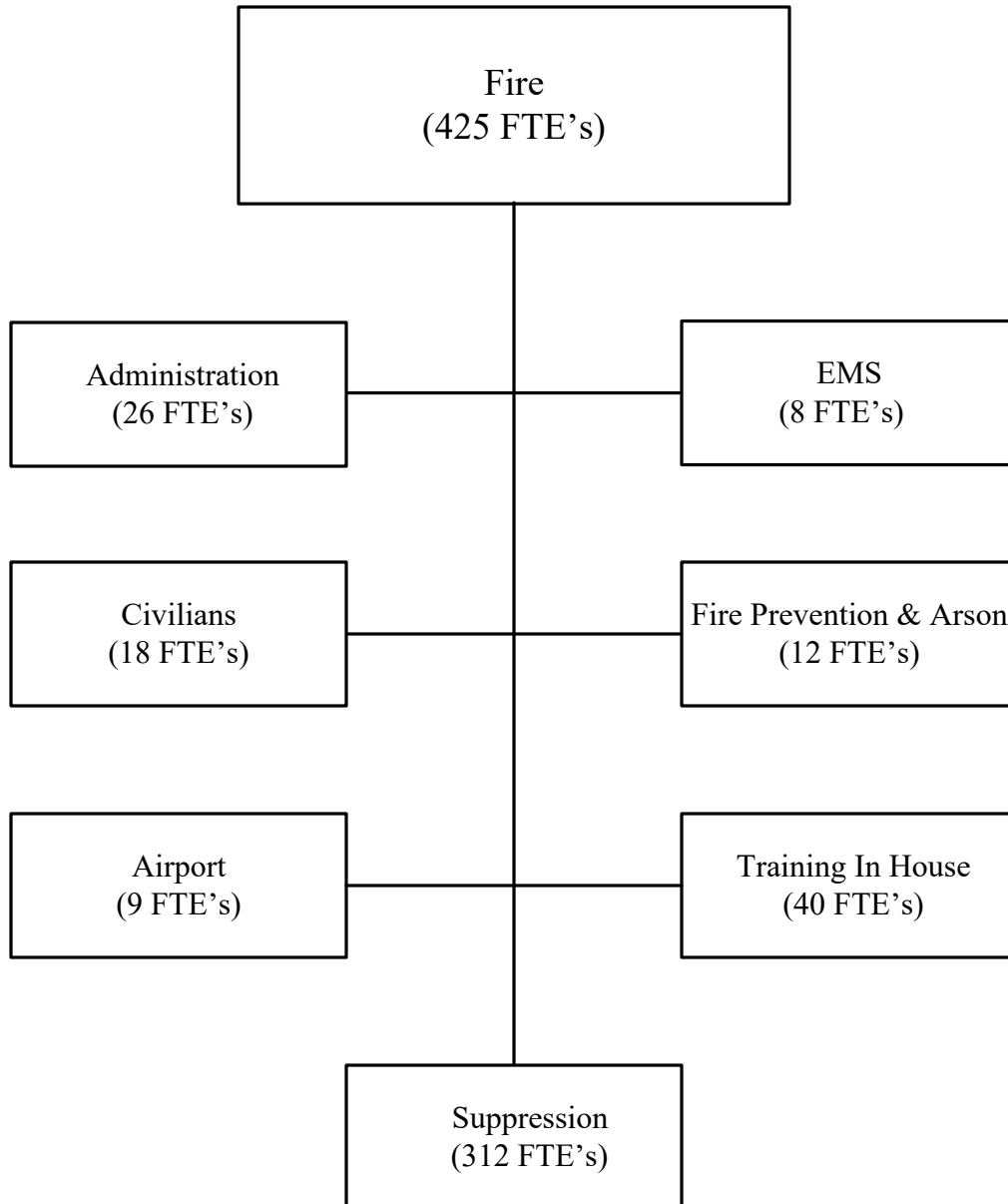
66 Patrol Division

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	45,513,549	45,081,163	47,509,753	47,870,226	49,159,068
Materials & Supplies	1,194,674	1,402,843	2,442,201	2,349,469	2,293,897
Contractual Services	3,874,594	3,985,707	3,928,582	3,909,188	3,395,202
Other Charges	0	9,463	0	0	0
Capital Outlay	5,392	48,198	224,236	205,052	0
Debt Service	25,570	28,368	27,554	27,554	27,554
<b>Total</b>	<b>50,613,779</b>	<b>50,555,741</b>	<b>54,132,326</b>	<b>54,361,489</b>	<b>54,875,721</b>

**Performance Measures**

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
Number of dispatched calls received	155,390	161,485	158,498	✓	161,668
Number of case reports processed	29,001	29,469	28,979	✓	29,848



101 General Fund

24 Fire

10 Fire

**Mission**

The mission of the Fire Division is to prevent or reduce the loss of life and property damage.

**Program Summary**

Provide better equipment and facilities for Fire Department personnel.

Provide for improved delivery of fire suppression services.

Replace 4003 with a brand new Fire Aerial Truck and 3011 with a brand new Fire Truck.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	38,508,447	2,763,698	8,088,514	4,807,039	4,583,425
Materials & Supplies	576,645	644,146	798,239	727,449	787,550
Contractual Services	1,386,026	1,774,864	1,502,340	1,490,634	1,366,683
Other Charges	0	0	0	14,412	34,620
Capital Outlay	576,267	0	142,267	0	0
Debt Service	236,630	193,724	192,090	192,921	192,090
<b>Total</b>	<b>41,284,015</b>	<b>5,376,432</b>	<b>10,723,450</b>	<b>7,232,455</b>	<b>6,964,368</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of engine companies	14	14	14	✓	14
<b>Outputs</b>					
Number of Fire incident reports	30,933	31,500	30,157	✗	31,500
Number of Fire unit responses	10,517	10,500	8,968	✗	10,500
Number of assist EMS calls	6,516	6,200	5,330	✗	6,200
Number of fire origin calls	4,001	4,200	3,644	✗	4,300
<b>Efficiency Measures</b>					
Number of fire origin calls per engine	286	440	260	✗	440
Number of assist EMS calls per engine company	465	450	380	✗	450

101 General Fund

24 Fire

15 EMS

**Mission**

The mission of the Emergency Medical Service program is to provide care and transportation of the sick and injured for the citizens of Laredo through Emergency Medical response with advanced level of care.

**Program Summary**

Provide the best pre-hospital care to our citizens.  
 Activate Ambulance at Fire Station No. 6 this year.  
 Replace two (2) units with brand new ambulances- 9107 and 9110.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	6,742,064	1,101,836	1,661,423	1,632,679	1,423,101
Materials & Supplies	514,272	486,804	651,386	583,252	650,755
Contractual Services	387,746	371,180	633,320	356,795	294,200
Capital Outlay	0	0	563,924	372,600	0
<b>Total</b>	<b>7,644,081</b>	<b>1,959,820</b>	<b>3,510,053</b>	<b>2,945,326</b>	<b>2,368,056</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of EMS units	12	12	12	✓	12
<b>Outputs</b>					
Emergency call responses	30,406	30,603	34,173	✓	35,882
Total amount of patients	25,640	32,896	29,510	✗	30,985
Total amount of transports	14,075	13,542	16,200	✓	17,010
<b>Efficiency Measures</b>					
Average number of responses per EMS unit	2,534	2,552	2,893	✓	2,680

101 General Fund

24 Fire

20 Civilians

**Mission**

To provide administrative and support services such as payroll, bookkeeping, purchase orders, file maintenance forms and all other clerical duties. To keep all emergency and support vehicles in good working condition and to prolong the life of all fire units through a proactive maintenance program.

**Program Summary**

To provide all emergency vehicles with the most advanced communications technology.

To introduce and utilize new software programs for our department payroll.

To insure that all civilian employees attend the latest training in computer and continuing education seminars.

To insure that mechanics receive specialized training on new emergency vehicles and stay abreast of the latest technological advances so they can provide our fleet with proper maintenance and repairs.

To increase the efficiency of the civilian and maintenance personnel through cross training.

To continue to improve vendor business working relationship by processing requisitions accordingly and working with other departments to assure proper payment in return for services.

To insure that the new CAD software, the new fire reports software (Firehouse) and mobile computer terminals in all emergency units continue to provide our personnel with needed information while responding to emergency calls thru a proactive IT Division.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	945,556	1,047,912	1,102,223	967,260	931,538
Contractual Services	25,011	29,410	34,492	34,490	39,039
<b>Total</b>	<b>970,566</b>	<b>1,077,321</b>	<b>1,136,715</b>	<b>1,001,750</b>	<b>970,577</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) - mechanics	3	4	3	X	3
Number of full-time equivalent employees (FTE) - office	12	11	12	✓	12
Number of full-time equivalent employees (FTE) - IT	4	4	4	✓	0
Number of full-time equivalent employees (FTE) - Maintenance	1	1	1	✓	1
<b>Outputs</b>					
Number of vehicle repairs	1,629	2,200	1,289	X	1,600
Number of purchase requisitions, payroll and personnel forms processed	9432	10,000	12,600	✓	12,600
Number of servers, PCs, network devices and users supported Installations & service calls	6,210	5,617	2,612	X	2,690
<b>Efficiency Measures</b>					
Number of vehicle repairs per FTE - mechanics	543	550	322	X	400
Number of administrative support actions per FTE - office	250	425	265	X	250
Number of computer and network support actions per FTE - IT	1,552	1,404	1,306	X	1,345
<b>Effectiveness Measures</b>					
% of preventive maintenance completed on schedule- mechanics	95	97	95	X	97
% of purchase requisitions, payroll and personnel forms processed on schedule-office	100	100	100	✓	100
% of computer and network support actions completed on schedule - IT	100	100	100	✓	100

101 General Fund

24 Fire

25 Fire Prevention &amp; Arson

### Mission

To create a community safe from fire through adherence to codes, construction plan reviews, and field inspections. To educate the public in fire prevention and code enforcement. To prevent or reduce the loss of life and property and to investigate fires throughout the community.

### Program Summary

To provide more community awareness of our prevention and mitigation efforts. To increase the number of fire inspections citywide. To investigate every suspicious fire. To involve the community in fire prevention awareness through advertisements and demonstrations. To implement customer service as a standard operating procedure and to increase division efficiency.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	2,045,917	1,458,470	1,793,277	1,982,047	1,836,431
Materials & Supplies	23,601	25,436	42,277	42,093	32,903
Contractual Services	51,040	47,206	53,908	49,468	50,791
Capital Outlay	0	0	20,000	30,000	0
<b>Total</b>	<b>2,120,559</b>	<b>1,531,112</b>	<b>1,909,462</b>	<b>2,103,608</b>	<b>1,920,125</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Outputs</b>					
Number of Fire Inspections	4,522	4,717	3,669	✓	4,613
Number of Plans Reviewed	732	715	1,005	✓	762
Number of Plats Reviewed	83	70	80	✓	85
Number of Public Education Presentations	92	110	102	✗	96
Number of Complaints/Misc. Details	88	155	90	✗	90
Number of Arson Cases Invest.	38	34	47	✓	36

101 General Fund

24 Fire

30 Airport

**Mission**

The purpose of the ARFF crew is to provide for the safety of the Airport Carrier and its passengers as well as Airport tenants.

**Program Summary**

Continue with Fuel Inspections for the FBO's (Fixed Based Operators) and pre fire plans on the AOA (Airport Operations Area).

Increase the level of knowledge and skills for the ARFF personnel by having trainings for all Fire personnel assigned to the Airport Fire Station.

Complete a 60-hour refresher course for all personnel assigned to ARFF.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,325,867	1,221,365	1,276,255	1,359,100	1,261,702
Materials & Supplies	44,766	48,199	66,933	44,250	60,589
Contractual Services	60,339	49,092	44,705	44,180	48,965
<b>Total</b>	<b>1,430,972</b>	<b>1,318,656</b>	<b>1,387,893</b>	<b>1,447,530</b>	<b>1,371,256</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	9	9	9	✓	9
<b>Outputs</b>					
Number of Aircraft Alerts responded	18	22	22	✓	22
Number of Fuel Spills responded	11	12	14	✓	12
Number of Emergency Medical Calls responded	3	4	4	✓	4
Number of other type of emergency call responded	4	8	7	✗	8



101 General Fund

24 Fire

35 Training (In House)

**Mission**

To provide training for the Fire Department in all Fire related disciplines.

**Program Summary**

To increase the field of knowledge and skills for all fire personnel while providing the necessary education for certification and recertification purposes.

To provide in-house training and ongoing continuing education courses to comply with all requirements set forth by our regulatory agencies.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	595,019	596,557	629,465	634,287	5,681,516
Materials & Supplies	349,115	407,500	493,145	233,742	457,864
Contractual Services	138,028	119,835	123,518	105,884	113,498
Other Charges	0	0	0	325	0
Capital Outlay	0	17,519	0	0	0
<b>Total</b>	<b>1,082,163</b>	<b>1,141,411</b>	<b>1,246,128</b>	<b>974,238</b>	<b>6,252,878</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent instructors	10	10	10	✓	10
<b>Outputs</b>					
Number of training classes conducted	240	336	255	✗	336
<b>Efficiency Measures</b>					
Ratio of training sessions per instructor	24	33.6	25.5	✗	33.6
<b>Effectiveness Measures</b>					
Number of certified personnel produced	376	407	407	✓	435
Number of course completion certificates issued	376	407	407	✓	435

**Expenditures (Emergency Management)**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Materials and Supplies	7,014	1,901	10,990	10,988	1,913
Contractual Services	21,019	20,666	25,398	20,938	25,396
Capital Outlay	0	0	65,000	64,998	0
<b>Total</b>	<b>28,033</b>	<b>22,567</b>	<b>101,388</b>	<b>96,924</b>	<b>27,309</b>

101 General Fund

24 Fire

66 Suppression

**Mission**

The mission of the Suppression Division is to prevent or reduce the loss of life and property damage.

**Program Summary**

Provide better equipment and facilities for Fire Department personnel.

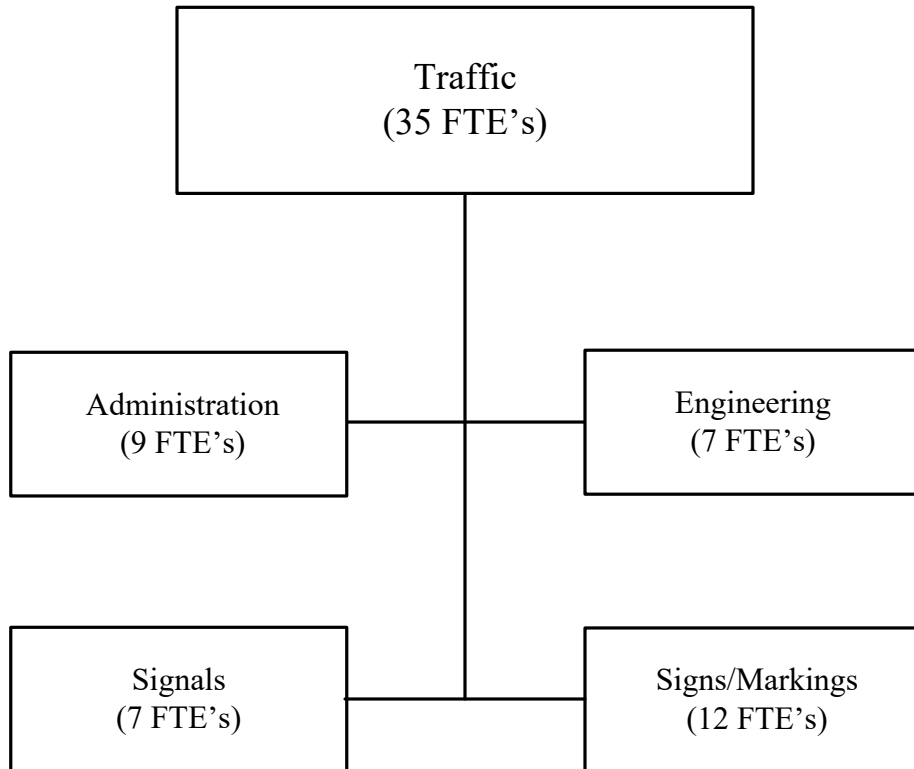
Provide for improved delivery of fire suppression services.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,090,516	41,063,898	44,896,089	50,300,401	49,326,449
Contractual Services	0	0	206,908	226,206	245,223
<b>Total</b>	<b>1,090,516</b>	<b>41,063,898</b>	<b>45,102,997</b>	<b>50,526,607</b>	<b>49,571,672</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of engine companies	14	14	14	✓	14
<b>Outputs</b>					
Number of Fire incident reports	30,933	31,200	30,157	✗	31,500
Number of Fire unit responses	10,517	10,300	8,968	✗	10,500
Number of assist EMS calls	6,516	4,500	5,330	✓	6,200
Number of fire origin calls	4,001	6,150	3,644	✗	4,300
<b>Efficiency Measures</b>					
Number of fire origin calls per engine	286	439	260	✗	440
Number of assist EMS calls per engine company	465	296	380	✓	450



101 General Fund

26 Traffic

10 Administration

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**Mission**

Provide administrative support to the Traffic Safety Department in order to effectively provide safe and efficient movement of vehicular and pedestrian traffic.

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**Program Summary**

Improve at providing administrative support to the Traffic Safety Department.

Continue improving the use of the automated work order system acquired in 2006 by reducing the amount of labor required for data entry and to periodically monitor data to enhance production of work order reports by September 30<sup>th</sup>.

Maximize the use of the inventory system acquired in 2006 and enhance data entry in order to keep track of inventory more accurately by September 30<sup>th</sup>.

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**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	378,069	215,657	364,912	356,452	466,962
Materials & Supplies	30,732	14,414	55,380	32,339	33,165
Contractual Services	129,302	123,878	266,661	210,469	177,468
<b>Total</b>	<b>538,103</b>	<b>353,949</b>	<b>686,953</b>	<b>599,260</b>	<b>677,595</b>

**Mission**

Identify and/or address traffic safety related issues within the City of Laredo by analyzing situations, recommending solutions, and designing plans for implementation aimed at minimizing the potential for traffic and pedestrian related accidents.

**Program Summary**

Implement traffic signs, traffic signals, and pavement marking improvements throughout the City to minimize accident potential.

Reduce intersection delays at signalized intersections through implementation of improved signal timing.

Complete construction of the Intelligent Transportation System (ITS) improvement project by September of 2021.

**Expenditure**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	467,753	361,073	548,379	349,289	456,925
Materials & Supplies	3,893	6,180	8,837	7,331	9,611
Contractual Services	11,852	10,704	20,973	16,652	20,217
<b>Total</b>	<b>483,498</b>	<b>377,957</b>	<b>578,189</b>	<b>373,272</b>	<b>486,753</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimated 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full time equivalent (FTE)-signal timing & synchronization	0.51	.5	.3	✗	.5
Number of full time equivalent (FTE)-drafting, design & work orders	1.25	.5	.3	✗	.67
Number of full time equivalent (FTE)-traffic studies	1.25	1	.4	✗	1
Number of traffic signals	252	260	258	✗	261
<b>Outputs</b>					
Number of signals timed or synchronized	43	50	25	✗	50
Number of designs prepared /work orders issued	100	100	250	✓	200
Number of traffic studies conducted (in-house)	70	80	80	✓	100
<b>Efficiency Measures</b>					
Number of signals synchronized per FTE	84	100	83	✗	91
Number of designs prepared and work orders issued per FTE	80	200	833	✓	200
Number of traffic studies conducted/FTE	70	80	200	✓	75
<b>Effectiveness Measures</b>					
% of signals timed or synchronized	17%	30%	10%	✗	20%

101 General Fund

26 Traffic

13 Signals

**Mission**

Provide safe and efficient pedestrian and vehicular traffic movement to the public and minimize risk of liability to the City.

**Program Summary**

Maintain traffic signal and other warning flashing beacon equipment in good operating condition at all times.

Provide proper training to Staff to reduce traffic signal and flashing equipment repair times.

Maintain an on-going preventive maintenance program by performing at least one (1) preventive and one (1) routine maintenance field visit for each traffic signal and each flashing beacon within the City of Laredo by September 30<sup>th</sup>.

Reduce the number of emergency maintenance calls by September 30<sup>th</sup>.

Initiate a school flasher communication system upgrade to monitor flasher's stored school schedules and operation.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	447,015	375,484	489,682	511,479	532,251
Materials & Supplies	241,856	198,127	294,118	283,512	287,984
Contractual Services	210,673	154,902	160,055	157,350	182,584
Capital Outlay	0	171,422	0	0	0
<b>Total</b>	<b>899,544</b>	<b>899,935</b>	<b>943,855</b>	<b>952,341</b>	<b>1,002,819</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent (FTE) Emergency repairs	1	1	1	✓	1
Number of full-time equivalent (FTE) Preventive Maintenance Work Orders	4	4	5	✓	6
Number of Traffic Signals	257	260	258	✗	261
Number of Flashing Beacons	48	54	49	✗	49
Number of School Flashers	142	148	148	✓	148
<b>Outputs</b>					
Number of Emergency Work Orders	94	200	100	✗	150
Number of Preventive Maintenance Work Orders	668	250	400	✓	500
Number of Regular Maintenance Work Orders	531	350	620	✓	400
<b>Efficiency Measures</b>					
Number of Emergency work orders per FTE	18	200	100	✗	100
Number of Preventive Maintenance work orders by FTE	167	200	80	✗	90
Number of Regular Maintenance work orders per FTE	106	70	120	✓	120
<b>Effectiveness Measures</b>					
% Emergency Work Orders per FTE per Total # Devices	143%	44%	22%	✗	44%
% Maintenance Work Orders per FTE per Total # Devices	38%	28%	17%	✗	30%

**Mission**

To effectively maintain traffic signs and pavement markings citywide in order to safely guide motorists and pedestrians utilizing our roadways and minimize accident potential and risk of liability to the City.

**Program Summary**

Inspect and identify traffic sign obstruction and traffic sign maintenance needs throughout the City.

Guide and regulate the movement of pedestrian and vehicular traffic in order to provide for safe and orderly traffic flow.

Properly maintain traffic signs and roadway markings throughout the City for safe guidance of motorists and pedestrians.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	451,848	340,475	648,721	544,899	633,167
Materials &Supplies	211,907	143,217	339,181	295,111	339,911
Contractual Services	58,068	45,101	49,002	47,563	46,590
<b>Total</b>	<b>721,823</b>	<b>528,793</b>	<b>1,036,904</b>	<b>887,573</b>	<b>1,019,668</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) – Traffic Sign Maintenance	3.5	6	5	✗	6
Number of full-time equivalent employees (FTE) – Pavement Markings Maintenance	7.5	5	4	✗	6
Total cost of traffic sign maintenance	\$62,904	\$63,000	\$60,000	✗	\$63,000
Total cost of pavement marking maintenance	\$115,032	\$118,000	\$125,000	✓	\$125,000
<b>Outputs</b>					
Number of traffic sign maintenance work orders	1,089	1,250	1,400	✓	1,500
Number of linear feet of pavement markings striped	1,500,000	1,200,000	1,000,000	✗	1,500,000
<b>Efficiency Measures</b>					
Number of traffic sign maintenance work orders per FTE	311	208	375	✓	400
Number of linear feet of pavement markings striped per FTE	200,000	240,000	210,000	✗	250,000
Cost per traffic sign maintenance work order	\$58	\$70	\$120	✓	\$130
Cost per linear feet of pavement markings striped	\$0.13	\$0.30	\$0.72	✓	\$0.80

101 General Fund

26 Traffic

50 Street Lighting

**Mission**

Adequately illuminate intersections and major roadways within the City of Laredo for pedestrian and vehicular safety.

**Program Summary**

Review all subdivision plans for compliance of street light ordinances.

Coordinate closely with AEP for processing proposals for the installation and upgrade of streetlights in a timely manner. To monitor streetlights and report any malfunctions to AEP in order to minimize down time.

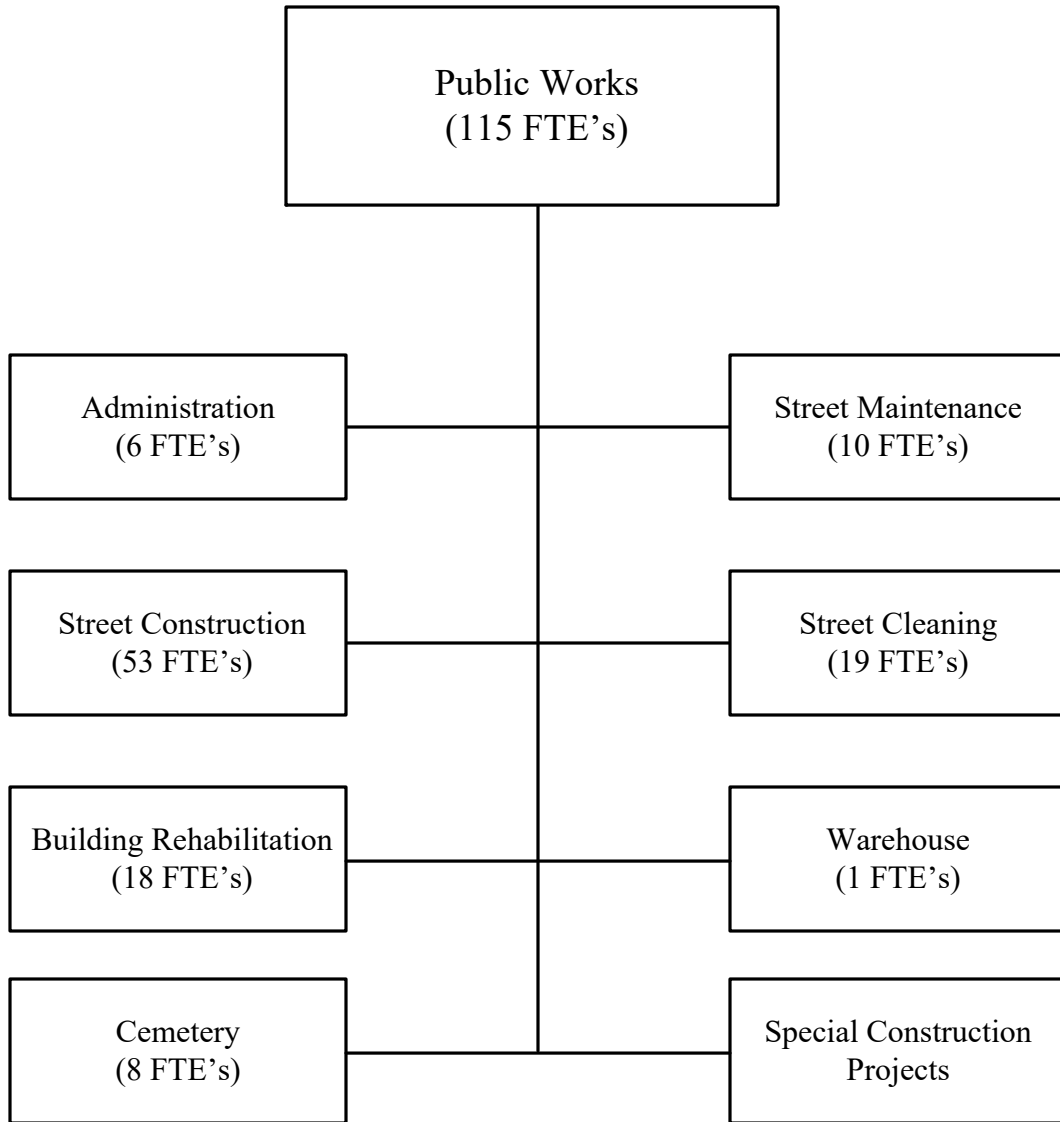
**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Materials & Supplies	39,121	39,887	40,000	40,000	40,000
Contractual Services	2,354,488	2,234,840	2,317,703	2,303,836	2,317,921
<b>Total</b>	<b>2,393,609</b>	<b>2,274,727</b>	<b>2,357,703</b>	<b>2,343,836</b>	<b>2,357,921</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Total operating budget for street lights	\$2,238,836	\$2,300,000	\$2,150,000	X	\$2,200,000
<b>Outputs</b>					
Number of street lights in inventory	13,267	14,000	13,800	X	14,100
<b>Efficiency Measures</b>					
Average operating cost per street light in inventory	\$171	\$165	\$150	X	\$160





101 General Fund

27 Public Works

10 Administration

### Mission

The purpose of the Administration Division is to direct, supervise and support the daily operations of the Public Works Department.

### Program Summary

To manage, supervise and support all divisions within the Public Works Department in a productive and efficient manner. To have staff attend training sessions related to administration and computers. To complete all projects in a timely manner and within budget. To route all material and equipment purchases for projects around the City.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	429,766	445,116	518,818	516,338	523,807
Materials & Supplies	7,945	8,783	17,259	16,857	17,415
Contractual Services	300,478	394,591	400,188	382,010	335,536
Capital Outlay	0	58,608	560	0	0
Debt Service	636	1,090	1,199	1,199	1,199
<b>Total</b>	<b>738,825</b>	<b>908,188</b>	<b>938,024</b>	<b>916,404</b>	<b>877,957</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	6	6	6	✓	6
<b>Outputs</b>					
Total dollars managed	9,051,464	10,566,932	13,031,526	✓	13,703,817
<b>Efficiency Measures</b>					
Dollars managed per FTE	1,508,577	1,761,155	2,171,921	✓	2,283,970

### Mission

The goal of the Street Maintenance Division is to make sure that all city streets are in appropriately safe traveling condition in order to maintain a safe and efficient movement of pedestrians, traffic, goods and emergency services.

### Program Summary

Minimize long-term damage to the city's street infrastructure. Evaluate the affordability and effectiveness of various application options for the improved performance of street pothole patching. Repair utility street cuts in a more responsive manner. Encourage better trench compaction in all city street cuts. Constantly train all employees involved in pothole patching. Minimize repeat repairs on all potholes.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	406,138	288,005	471,441	380,387	490,365
Materials & Supplies	186,229	166,453	158,748	178,618	194,794
Contractual Services	171,161	229,290	190,250	190,250	177,637
<b>Total</b>	<b>763,528</b>	<b>683,749</b>	<b>820,439</b>	<b>749,255</b>	<b>862,796</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Input</b>					
Number of pothole patching crews	5	5	5	✓	5
Total budget – repairs	683,750	889,723	820,439	✗	861,582
<b>Outputs</b>					
Number of potholes patched	28,464	18,000	22,862	✓	24,005
Total square feet patched (potholes and utility service cuts)	145,512	200,000	153,722	✗	161,408
<b>Efficiency Measures</b>					
Cost per square foot of patching	4.67	4.45	5.34	✓	5.34
Square feet of patching per crew	29,302	40,000	30,744	✗	32,282

101 General Fund

27 Public Works

30 Street Construction

### Mission

The purpose of the Street Construction Division is to make sure that all city streets, sidewalks, curbs, gutters and valley gutters throughout the city streets are in appropriately safe traveling condition for all motor vehicles allowing for the efficient movement of pedestrians, traffic, goods and emergency services.

### Program Summary

To provide street repairs and street paving construction in a productive and efficient manner. To continue to train construction crews in new methods and professional street construction procedures. To respond to all street construction repairs and requests in a more systematic and efficient manner.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	705,680	999,398	2,486,304	1,615,426	2,676,527
Materials & Supplies	360,358	465,552	568,174	601,426	716,069
Contractual Services	498,144	583,849	714,856	714,856	1,197,612
Other Charges	0	0	4,500	4,500	4,500
Capital Outlay	0	216,760	0	0	0
<b>Total</b>	<b>1,564,183</b>	<b>2,265,559</b>	<b>3,773,834</b>	<b>2,936,208</b>	<b>4,594,708</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Total project budget	\$2,265,560	\$3,511,585	\$3,773,834	✓	\$5,160,525
<b>Outputs</b>					
Number of projects completed under \$15,000	130	75	172	✓	175
Number of projects completed over \$15,000	16	20	22	✓	25
<b>Efficiency Measures</b>					
% of projects completed within budget (under and over \$15,000)	95%	95%	95%	✓	95%
<b>Effectiveness Measures</b>					
% of projects constructed on schedule	95%	95%	95%	✓	95%

**Mission**

The mission of the Street Cleaning Division is to keep all city streets and sidewalks free of debris in order to keep them aesthetically pleasing for all motor vehicles and pedestrians.

**Program Summary**

Maintain a street cleaning operation with the proper manpower and equipment necessary to keep the streets of Laredo as clean as possible. Set-up a schedule where all major thoroughfares, arterial and collector streets are cleaned in a systematic fashion. To continue with the weed cleaning operation along city street curbs and gutters with the use of environmentally acceptable herbicides. Keep the downtown streets and sidewalks clean of debris seven days of the year.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	955,898	710,134	1,049,724	941,882	1,070,526
Materials & Supplies	76,531	39,326	152,245	152,267	218,646
Contractual Services	543,854	389,016	673,357	669,365	468,074
<b>Total</b>	<b>1,576,284</b>	<b>1,138,476</b>	<b>1,875,326</b>	<b>1,763,514</b>	<b>1,757,246</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Total operating budget	\$1,138,475	\$1,557,151	\$1,875,326	✓	\$1,754,483
<b>Outputs</b>					
Number of lane miles swept	41,090	41,090	41,090	✓	41,090
<b>Efficiency Measures</b>					
Cost per lane of mile swept	27.71	37.90	45.64	✓	42.70
<b>Effectiveness Measures</b>					
% of streets swept as scheduled	80%	80%	80%	✓	80%

101 General Fund

27 Public Works

70 Building Rehabilitation

**Mission**

The purpose of the Building Rehabilitation Division is to maintain all city buildings in a satisfactory state of repair.

**Program Summary**

To make necessary repairs in an efficient and timely manner. To respond to service requests within forty-eight hours. To improve record keeping and cost accounting for all building repairs. To train and equip crews with the latest methods and procedures.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	768,679	714,684	978,532	818,808	943,821
Materials & Supplies	23,624	27,113	44,911	45,108	55,058
Contractual Services	33,405	44,857	40,812	35,775	38,138
<b>Total</b>	<b>825,709</b>	<b>786,655</b>	<b>1,064,255</b>	<b>899,691</b>	<b>1,037,017</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	19	19	19	✓	19
<b>Outputs</b>					
Number of work orders completed	1,380	1,200	1,375	✓	1,300
<b>Efficiency Measures</b>					
Number of work orders per FTE	73	63	73	✓	69
<b>Effectiveness Measures</b>					
% of repair work orders completed within 3 working days	95%	95%	95%	✓	95%

101 General Fund

27 Public Works

80 Warehouse

### Mission

The purpose of the Warehouse Division is to make sure all Public Works Divisions have the proper tools, supplies, and equipment properly inventoried. With that, they are able to continue with all the projects and daily operations.

### Program Summary

That every Public Works crew has all the tools, supplies, and equipment needed before they begin a task. Manage the warehouse in a professional fashion, sensitive to employee needs and the items required to complete the daily operations.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	66,144	68,059	117,823	84,360	70,754
Materials & Supplies	57,221	53,806	197,995	201,489	92,341
Contractual Services	7,813	477	13,022	13,022	13,538
<b>Total</b>	<b>131,178</b>	<b>122,342</b>	<b>328,840</b>	<b>298,871</b>	<b>176,633</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY22-23 Target
<b>Inputs</b>					
Total budget	122,342	177,279	328,840	✓	176,442
<b>Outputs</b>					
Number of purchase requisitions processed	262	400	279	✗	293
<b>Efficiency Measures</b>					
Cost per purchase requisition processed	467	443	1,179	✓	602

### Mission

To provide a hazard free environment, preserving the aesthetic appearance, and beautifying the city cemetery grounds. In order to serve the public by providing burial services during time of grief.

### Program Summary

Maintain a high level of customer service assistance, improve and update the accounts records management programs accounts receivable system. Keep the appearance of the cemetery at a high level at all times by improving maintenance schedules and continue to update the old cemetery maps with the Vision/ Mapping program data entry.

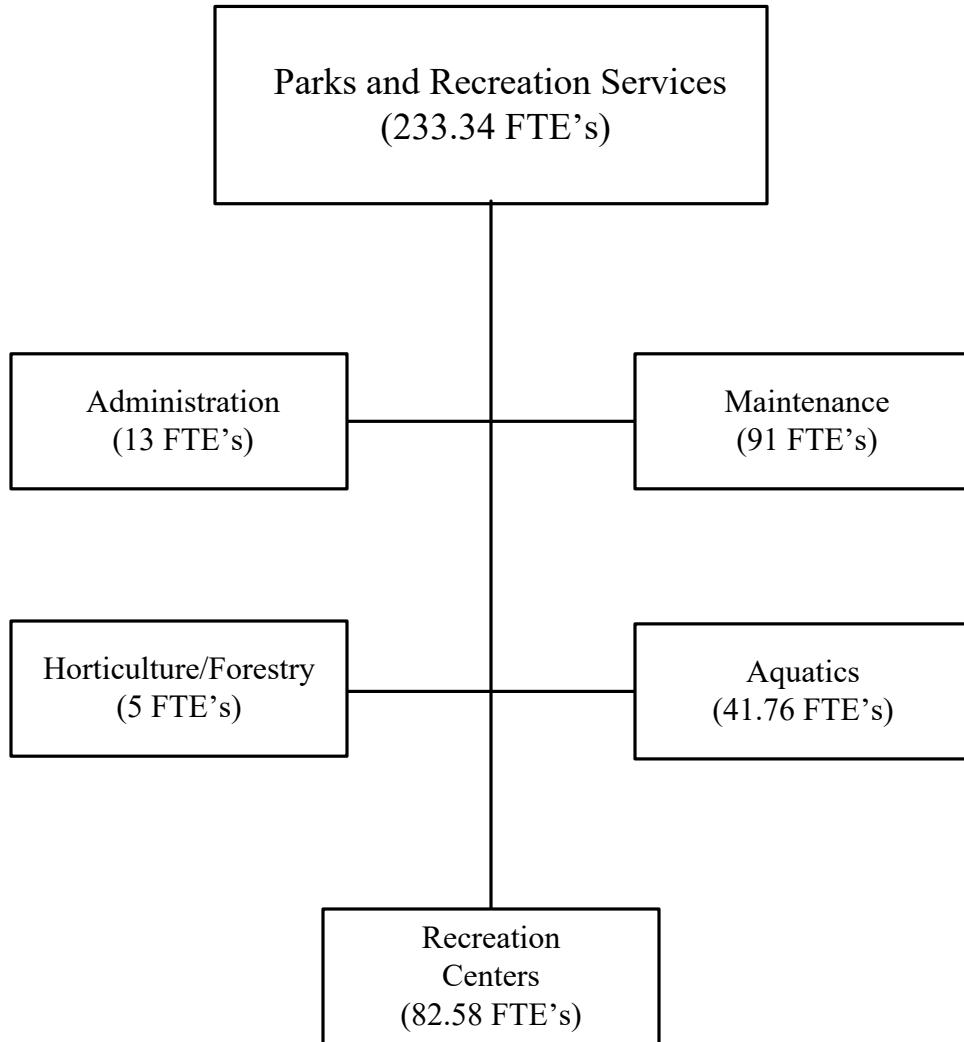
### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	410,975	375,770	460,287	472,915	466,540
Materials & Supplies	33,934	63,710	102,541	91,712	51,646
Contractual Services	59,331	63,677	102,239	137,839	193,539
Capital Outlay	57,923	23,609	108,442	0	0
Debt Service	318	545	600	600	600
<b>Total</b>	<b>562,481</b>	<b>527,311</b>	<b>774,109</b>	<b>703,066</b>	<b>712,325</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) – maintenance	7	9	8	X	9
Number of full-time equivalent employees (FTE) – clerks	1	1	1	✓	2
<b>Outputs</b>					
Number of burials services	80	250	100	X	275
Number of lots sold	80	160	100	X	180
Number of cemetery acres maintained	34	34	34	✓	34
Number of grave space purchase requests	95	160	95	X	180
<b>Efficiency Measures</b>					
Number of burials serviced per FTE – groundskeeper	12.00	27.77	13.57	X	27.77
Number of cemetery acres maintained per FTE – groundskeeper	3.00	3.77	4.86	✓	5.00
Number of grave space purchase requests processed per FTE - clerk	51	75	51	X	100
<b>Effectiveness Measures</b>					
% of acres mowed on schedule	100%	100%	100%	✓	100%
% of cemetery records computerized	99%	99%	99%	✓	99%





**Mission**

To provide administrative oversight and support in the proper planning, development and rehabilitation of the parks and recreation system as outlined in the Parks, Recreation and Open Space Master Plan and the City's adopted Capital Improvement Projects Plan in order to enhance the quality of life of the citizens of Laredo.

**Program Summary**

To manage the design and development of five (5) Capital Improvement Projects.

To submit a minimum of three (2) grant applications to state and federal agencies or other available funding sources.

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	411,668	617,758	816,926	690,340	862,819
Materials & Supplies	23,536	21,579	35,787	20,555	33,125
Contractual Services	42,068	51,056	59,256	51,005	64,627
Other Charges	280	109,257	0	0	0
Debt Service	687	1,178	1,303	1,303	1,303
<b>Total</b>	<b>478,239</b>	<b>800,828</b>	<b>913,272</b>	<b>763,203</b>	<b>961,874</b>

101 General Fund

31 Parks &amp; Recreation Services

15 Maintenance

### Mission

To enhance the quality of life in our City's neighborhoods by providing efficient and effective maintenance of all parks, plazas and recreational facilities.

### Program Summary

To provide citizens with park facilities that are well maintained, physically attractive, safe and accessible.

To enhance the physical attractiveness of Laredo by developing new parks and improve existing ones.

To minimize vandalism in some problem area parks by providing adequate surveillance monitoring and other security measures.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	3,239,132	2,787,829	3,926,697	3,928,649	4,185,639
Materials & Supplies	474,633	635,174	919,612	723,450	818,023
Contractual Services	3,175,279	3,124,929	3,527,850	3,302,444	3,353,196
Capital Outlay	57,628	6,900	8,074	0	0
<b>Total</b>	<b>6,946,672</b>	<b>6,554,832</b>	<b>8,382,233</b>	<b>7,954,543</b>	<b>8,356,858</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's	83	85	83	X	90
<b>Outputs</b>					
Number of dedicated park acres	1,185.50	1,206.30	1,206.30	✓	1,210
Number of undeveloped park acres maintained	190.80	191.99	191.99	✓	191.99
Street landscape acres maintained	4	4	4	✓	4
Number of graffiti/vandalism reports and repairs completed	60	40	40	✓	40
Number of picnic and play areas maintained	83	86	86	✓	86
<b>Efficiency Measures</b>					
No. of dedicated park acres maintained per FTE – groundskeeper	19.44	19.78	20.80	X	19.52
No. of undeveloped park acres maintained per FTE – groundskeeper	3.13	3.15	3.31	✓	3.1
<b>Effectiveness Measures</b>					
Average response time (days) for citizen complaints	1	1	1	✓	1

101 General Fund

31 Parks &amp; Recreation Services

19 Horticulture/Forestry

### Mission

To enhance the quality of life in our City's neighborhoods and parks by providing an elevated level of informed sustainable landscape applications as related to urban horticulture and forestry. The professional application of techniques that bolster soil health and efficient water use increases the success of projects that emphasize urban agriculture, native plantings, and arboriculture across the urban landscape. Furthermore, the division aims to exemplify these practices across local communities as educational tools through demonstrations and on hands citizen participation.

### Program Summary

To establish and maintain demonstration urban agriculture and arboriculture projects.

To establish and maintain a city nursery for an in-house inventory of appropriately selected vegetation materials for use across City of Laredo Parks projects.

To educate citizens of the City of Laredo about proper landscape options and practices with emphasis on regional relevance and soil and water conservation practices.

To work closely local, state, and national organizations to obtain ongoing support through collaboration in meeting the goals expressed herein.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	196,007	184,040	192,815	198,349	261,500
Materials & Supplies	37,425	27,021	69,253	61,123	67,209
Contractual Services	19,580	11,215	97,559	64,796	58,168
<b>Total</b>	<b>253,012</b>	<b>222,276</b>	<b>359,627</b>	<b>324,268</b>	<b>386,877</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Outputs</b>					
Number of City Nurseries	1	1	1	✓	1
Number of Urban Agriculture Projects	1	3	5	✓	5
Number of Native Planting Projects	2	5	6	✗	6
Number of Tree Planting Events	2	5+	3	✗	6+
Number of Media Coverage Segments	5+	15+	10+	✗	15+
Number of Urban Horticulture Educational Events	10+	15+	10+	✗	15+
<b>Efficiency Measures</b>					
Number of FTE's	5	6	5	✗	6
<b>Effectiveness Measures</b>					
Average Response Time for Requests (days)	21	1	1	✓	1

### Mission

To meet the diverse social, economic, cultural, and educational needs of the community through the implementation of seasonal and/or year round aquatics programs, family activities and special events in order to improve the quality of life of all citizenry of Laredo.

### Program Summary

To diversify the current aquatics programming to include at least one additional program for the elderly and physically challenged sectors of our community.

To implement a year round swimming team that will represent the Parks and Leisure Services Department in local and area competitions.

Increase attendance at the pool sites by at least ten percent by implementing innovative programming and special events.

Organize at least four cultural events to take place at the different pools in order to get citizens acquainted with the Parks and Leisure Services Department sites and pools.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	996,886	879,591	1,419,770	920,565	1,558,304
Materials & Supplies	274,987	253,681	480,717	470,547	318,904
Contractual Services	124,732	65,164	195,682	202,682	200,420
Other Charges	(35)	0	0	0	0
Capital Outlay	0	6,234	0	0	0
Debt Service	318	545	600	600	600
<b>Total</b>	<b>1,396,888</b>	<b>1,205,214</b>	<b>2,096,769</b>	<b>1,594,394</b>	<b>2,078,228</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	40.36	41.76	40.76	X	40.76
<b>Outputs</b>				X	
Number of patrons attending Learn to Swim	1,007	1,680	975	X	1,152
Number of patrons attending year round water aerobics and lap swimming	3,672	4,250	2,754	X	4,100
Number of adaptive aquatics participants (summer)	25	25	0	X	25
Number of swim team members	215	250	232	X	350
Number of lifeguards certified	73	80	75	X	83
Total number of visitors to pools and splash parks	40,013	45,000	29,580	X	42,000

**Mission**

To provide safe venues for positive recreational and educational programming in order to enhance the quality of life of youth, adult and senior populations.

**Program Summary**

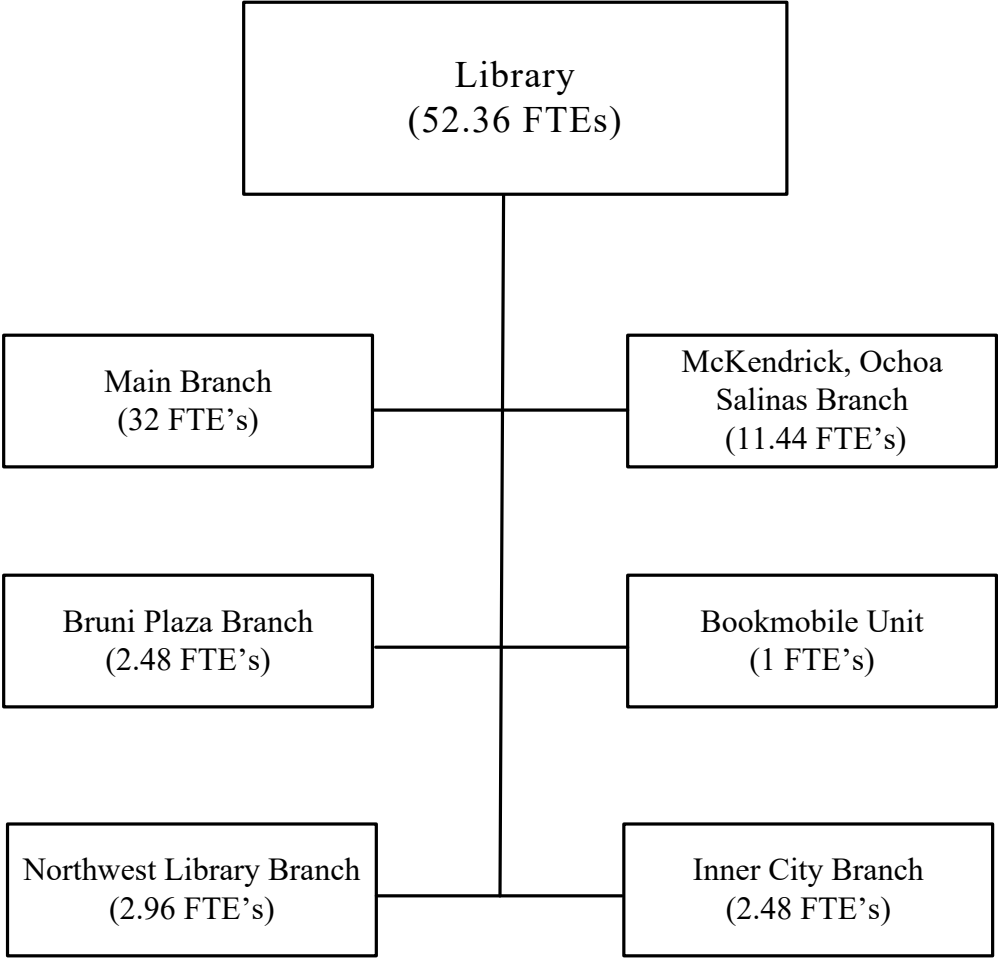
Upgrade existing web site. Continuation of the renovation project for the original five recreational facilities to include interior design, restroom facilities, information counters, strength and cardio rooms and floors in order to maintain the centers in a safe and inviting manner. Enhance the exterior of the recreational facilities with new signage, shade, benches, tables and parking renewal. Improve well-being in the recreation centers by continuing the surveillance project in our facilities to ensure the safety of all citizens. Seven facilities have been completed and we plan to complete two this coming year and the remaining two the following year. Incorporating Wi-Fi in all the facilities to allow patrons to enjoy wireless area network in a comfortable, inviting and temperature controlled environment. Continue to provide recreational activities to meet the needs of all citizens with a focus on health and fitness programs. Continue and seek additional partnerships with various entities in order to provide meals, therapy and recreational programming to the community.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	2,736,356	2,071,994	3,562,917	3,195,338	3,781,610
Materials & Supplies	279,260	182,772	428,517	408,459	289,084
Contractual Services	842,569	749,539	1,271,859	1,281,440	950,335
Other Charges	60	0	87,892	110,000	445,000
Capital Outlay	25,785	21,274	85,302	48,000	0
Debt Service	3,381	5,796	6,376	6,376	6,376
<b>Total</b>	<b>3,887,411</b>	<b>3,031,375</b>	<b>5,442,953</b>	<b>5,049,613</b>	<b>5,472,405</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Total Budget	\$4,821,502	\$5,065,577	\$5,170,994	✓	\$5,343,524
<b>Outputs</b>					
Total Number of Attendance	0	460,000	175,917	✗	460,000
Total Teams in Leagues	0	315	224	✗	315
League Participants	0	3,268	2,532	✗	3,150
Summer Camp Participants	0	1,650	757	✗	1,521



### Mission

The mission of the Laredo Public Library is to provide resources, services to meet the informational, educational, professional, and recreational needs of all Webb County citizens in order to improve their quality of life.

### Program Summary

Promote use of library resources and services by increasing library patrons served (materials circulated, computers used, program attendance, reference questions answered, and room occupancy) by 1%. Promote literacy in preschoolers, children, young adults and adults by increasing the number of programs hosted and the number of materials available for use by 1%. Remain on the cutting edge of integrated technologies in order to improve patron access to information resources by applying for and obtaining at least one grant to maintain and upgrade technology (All libraries). Meet and exceed the Basic standards set by the Joint Texas State Library and Archives Commission (TSLAC)/Texas Library Association (TLA) Task Force on Public Library Standards and Accreditation and to strive to meet the Enhanced and Comprehensive standards (All libraries).

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,651,240	1,518,383	1,780,144	1,723,220	1,786,945
Materials & Supplies	379,154	374,253	495,655	503,655	430,534
Contractual Services	438,761	403,611	520,792	519,804	509,453
Other Charges	158	(2)	35	49	35
Capital Outlay	30,544	0	0	0	0
Debt Service	369	633	603	604	603
<b>Total</b>	<b>2,500,225</b>	<b>2,296,878</b>	<b>2,797,229</b>	<b>2,747,332</b>	<b>2,727,570</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Full-time Equivalent (FTE)	33FT/21.6 public services FTE	33FT/21.6 public services FTE	33FT/21.6 public services FTE	✓	33FT/21.6 public services FTE
Library Materials Budget	\$374,253	\$428,999	\$503,655	✓	\$430,534
Total Program Budget	\$2,296,878	\$2,702,240	\$2,747,332	✓	\$2,722,558
<b>Outputs</b>					
Patrons Served *	590,039	957,752	893,081	✗	902,011
Total number of visitors	24,721	122,092	100,779	✗	101,787
Library materials added**	6,657	12,195	6,791	✗	6,859
Total library materials available for use	251,039	208,818	256,084	✓	258,645
<b>Efficiency Measures</b>					
Cost per patron served	\$3.89	\$2.82	\$3.08	✗	\$3.02
Patrons served per Public Service FTE	27,317	44,340	41,346	✗	43,787
Cost of library materials added	\$56.22	\$35.18	\$74.17	✗	\$62.77
<b>Effectiveness Measures</b>					
% of TSLAC/TLA Basic standards attained	100%	100%	100%	✓	100%
% change in patrons served	6.78%	100%	49%	✗	1%
% change in materials available for use	4%	1%	1%	✓	1%

\* Patrons served includes materials circulated, computers used, patrons attending programs, reference questions answered, e-resource help, room usages, passports, and e-resources access.

\*\*Includes print and electronic books, CDs, DVDs, Video Games.



**Mission**

The mission of the McKendrick, Ochoa, Salinas Branch is to provide resources and services to meet the informational, educational, professional, and recreational needs of citizens residing in South Webb County in order to improve their quality of life.

**Program Summary**

Promote use of library resources and services by increasing library patrons served (materials circulated, computers used, program attendance, reference questions answered, and room occupancy) by 1%. Promote literacy in preschoolers, children, young adults and adults by increasing the number of programs hosted and the number of materials available for use by 1%.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	537,294	488,632	576,698	549,527	597,970
Materials & Supplies	159,802	208,106	216,449	204,449	177,277
Contractual Services	133,348	136,876	217,218	218,037	176,908
Other Charges	0	0	35	35	35
Capital Outlay	0	0	2,460	2,460	0
<b>Total</b>	<b>830,444</b>	<b>833,614</b>	<b>1,012,860</b>	<b>974,508</b>	<b>952,190</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Full-time Equivalent (FTE)	10+2 PTE/8.3 public services	10+2 PTE/8.3 public services	10+2 PTE/8.3 public services	✓	10+2 PTE/8.3 public services
Library Materials Budget	\$208,106	\$172,855	\$204,449	✓	\$177,277
Total Program Budget	\$833,614	\$924,730	\$974,508	✓	\$950,305
<b>Outputs</b>					
Patrons Served	61,826	98,824	77,771	✗	78,548
Total number of visitors	12,884	53,200	70,060	✓	70,761
Library materials added	1,448	2,988	1,476	✗	1,491
Total library materials available for use	47,658	50,339	48,605	✗	49,091
<b>Efficiency Measures</b>					
Cost per patron served	\$13.48	\$9.36	\$12.53	✗	\$12.10
Patrons served per Public Service FTE	2,862	11,906	3,601	✗	3,813
Cost of library materials added	\$143.42	\$57.84	\$138.52	✗	\$118.92
<b>Effectiveness Measures</b>					
% change in patrons served	-19%	100%	24%	✗	1%
% change in materials available for use	-1%	1%	1%	✓	1%

**Mission**

The mission of Mobile services is to provide resources and services to meet the informational, educational, professional, and recreational needs of citizens in Webb County who do not have access to a library branch in order to improve their quality of life.

**Program Summary**

Promote use of library resources and services by increasing library patrons served (computers used, site visits, attendance, and reference questions answered) by 1%. Promote literacy in preschoolers, children, young adults and adults by increasing the number of site visits by 1%.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	50,694	47,204	52,032	23,976	60,252
Materials & Supplies	799	903	9,176	9,176	3,600
Contractual Services	10,592	3,569	1,634	3,134	1,701
<b>Total</b>	<b>62,084</b>	<b>51,677</b>	<b>62,842</b>	<b>36,286</b>	<b>65,553</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of Full-time Equivalentents (FTE)*	0.25 FTE/ 0.25 public service	0.25 FTE/ 0.25 public service	0.25 FTE/ 0.25 public service	✗	0.25 FTE/ 0.25 public service
Program Budget	\$51,677	\$63,801	\$36,286	✗	\$65,402
<b>Outputs</b>					
Site Visits	0	10	0	✗	0
Number of Patrons served	0	1,000	0	✗	0
<b>Efficiency Measures</b>					
Cost per patron served	\$0	\$63.80	\$0	✗	\$0
<b>Effectiveness Measures</b>					
% change in patrons served	-100%	2,532%	0%	✗	0%
% change in site visits	-100%	233%	0%	✗	0%

\*This position is currently vacant and we do not have a staff member with a CDL to fill this position.

### Mission

The mission of the Northwest Branch is to provide resources and services to meet the informational, educational, professional, and recreational needs of citizens residing in West Laredo in order to improve their quality of life.

### Program Summary

Promote use of library resources and services by increasing library patrons served (materials circulated, computers used, program attendance, reference questions answered, and room occupancy) by 1%. Promote literacy in preschoolers, children, young adults and adults by increasing the number of programs hosted and the number of materials available for use by 1%.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	127,388	128,291	141,898	145,039	147,476
Materials & Supplies	40,668	40,923	52,088	52,088	51,595
Contractual Services	31,719	27,523	45,970	44,093	42,310
Other Charges	0	0	5	5	5
<b>Total</b>	<b>199,775</b>	<b>196,738</b>	<b>239,961</b>	<b>241,225</b>	<b>241,386</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Full-time Equivalents (FTE)	2 FTE + 2 PTE/2.9 public service	2 FTE + 2 PTE/2.9 public service	2 FTE + 2 PTE/2.9 public service	✓	2 FTE + 2 PTE/2.9 public service
Library Materials Budget	\$40,923	\$42,960	\$52,088	✓	\$51,595
Total Program Budget	\$196,738	\$226,940	\$241,225	✓	\$240,507
<b>Outputs</b>					
Patrons Served	6,028	21,524	31,124	✓	31,435
Total number of visitors	3,069	32,170	19,475	✗	19,670
Library materials added	1,194	1,000	1,275	✓	1,288
Total library materials available for use	23,013	22,764	23,820	✓	24,058
<b>Efficiency Measures</b>					
Cost per patron served	\$32.64	\$10.54	\$7.75	✓	\$7.65
Patrons served per FTE	279	7,422	1,441	✗	1,526
Cost of library materials added	\$34.27	\$42.96	\$40.85	✓	\$40.07
<b>Effectiveness Measures</b>					
% change in patrons served	-70%	100%	411%	✓	1%
% change in materials available for use	5.5%	1%	2.4%	✓	1%

101 General Fund

35 Library

60 Inner City

### Mission

The mission of the Lamar Bruni Vergara Inner City Branch is to provide resources and services to meet the informational, educational, professional, and recreational needs of the citizens in the surrounding neighborhood in order to improve their quality of life.

### Program Summary

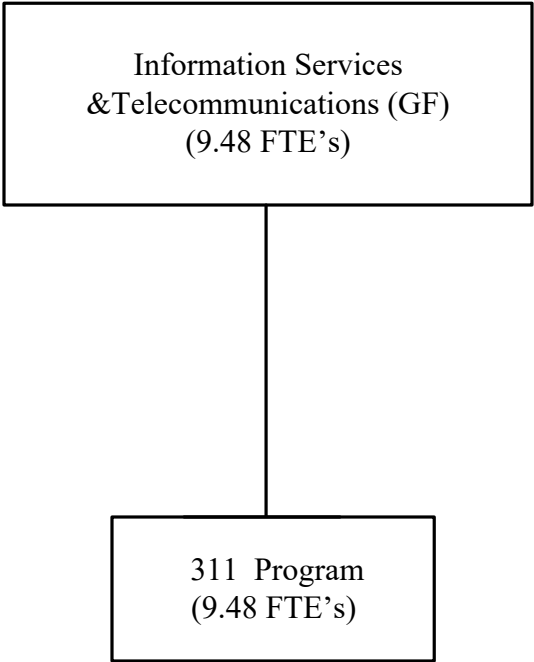
Promote use of library resources and services by increasing library patrons served (materials circulated, computers used, program attendance, reference questions answered, and room occupancy) by 1%. Promote literacy in preschoolers, children, young adults and adults by increasing the number of programs hosted and the number of materials available for use by 1%.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	158,869	108,517	152,128	76,566	143,372
Materials & Supplies	41,293	22,652	53,539	53,989	41,910
Contractual Services	33,022	29,277	36,166	47,903	37,045
Other Charges	3	0	30	30	30
Debt Service	318	545	603	603	603
<b>Total</b>	<b>233,505</b>	<b>160,991</b>	<b>242,466</b>	<b>179,091</b>	<b>222,960</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Full-time Equivalents (FTE)*	2 FTE + 1PTE/2.48 public services	2 FTE + 1PTE/2.48 public services	2 FTE + 1PTE/2.48 public services	✓	2 FTE + 1PTE/2.48 public services
Library Materials Budget	\$22,652	\$39,170	\$53,989	✓	\$41,910
Total Program Budget	\$160,991	\$227,309	\$179,091	✗	\$222,347
<b>Outputs</b>					
Patrons Served	2,035	11,056	5,922	✗	5,981
Total number of visitors	1,647	11,738	4,848	✗	4,896
Library materials added	127	600	382	✗	386
Total library materials available for use	8,989	9,055	10,513	✓	10,618
<b>Efficiency Measures</b>					
Cost per patron served	\$79.11	\$20.55	\$30.24	✗	\$37.18
Patrons served per FTE	94	4,458	274	✗	290
Cost of library materials added	\$178.36	\$65.28	\$141.33	✗	\$108.63
<b>Effectiveness Measures</b>					
% change in patrons served	-83%	100%	188%	✓	1%
% change in materials available for use	-1%	1%	15%	✓	1%



101 General Fund

55 IST

07 311 Program

### Mission

To provide quality service, to enhance the relationship between the citizens of Laredo and their local government and to promote the City of Laredo's commitment to community service by providing direct access to a call center designed to receive, relay, monitor and manage citizen's request and to insure the delivery of quality customer service.

### Program Summary

To ensure that our employees provide the best customer service possible, ensure that internal and external customers are satisfied with the services rendered. To handle at least 80% of calls presented to center. Work closely with all departments to ensure timely closures to all service requests.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	264,370	248,178	299,711	283,009	482,166
Materials & Supplies	13,286	17,452	34,461	35,453	31,227
Contractual Services	58,459	68,803	66,568	67,071	87,275
Debt Service	318	545	603	603	603
<b>Total</b>	<b>336,433</b>	<b>334,979</b>	<b>401,343</b>	<b>386,136</b>	<b>601,271</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Input</b>					
Total calls presented	497,492	160,000	150,000	✗	195,000
Total calls handled	471,041	145,000	135,000	✗	180,000
Total calls abandoned	26,451	15,000	15,000	✓	15,000
<b>Efficiency Measures</b>					
Average handle time per call (minutes)	1.41	2.00	1.15	✗	1.15
% of abandoned calls received at 3-1-1 Call Center	10%	10%	10%	✓	10%

Economic  
Development  
(7 FTE's)

### Mission

To promote and foster economic and job growth through attraction, expansion and retention of investment by promoting and supporting business and workforce development, providing leadership and innovation in economic development and workforce training and engaging in projects that enhance quality of life.

### Program Summary

#### Economic Incentive Agreements

Identify and analyze incentive programs/applications that contribute to the mission of promoting attraction, expansion and retention of jobs and investment. Identify areas of opportunity in the following industries: retail, health services, hospitality/entertainment, residential, warehousing/logistics/cold storage, monitor active incentive agreements and follow the required annual compliance process required to keep agreements active.

#### Monitor Grant Opportunities for the City of Laredo

Continue the proactive approach of monitoring and applying for grant opportunities for the City of Laredo related to projects and programs that assist in the areas of economic growth, quality of life and workforce development.

#### Promotion & Attraction

Strategic participation at industry trade shows and conferences to promote Port Laredo with the objective of attracting projects that will generate jobs and economic growth.

Develop branding initiatives for the department by:

Website Development: Launch a website that will serve as the go-to site for prospective investors and established businesses with particular emphasis on: incentive programs for investors, current projects and investments, community profile, economic profile, small business portal, tools and resources

#### Workforce and Skills Development

Partner with industry associations to identify workforce needs and trends to better analyze partnership opportunities with academia and have a proactive approach in developing programs that will complement our industry attraction efforts.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	282,264	290,460	540,952	410,793	622,951
Materials & Supplies	5,104	12,231	21,192	15,315	4,000
Contractual Services	30,579	25,856	73,210	82,172	88,063
Debt Service	369	633	609	629	629
<b>Total</b>	<b>318,316</b>	<b>329,180</b>	<b>635,963</b>	<b>508,909</b>	<b>715,643</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Outputs</b>					
<sup>1</sup> Assist with development of projects that create and retain jobs and increase growth in the logistics industry, medical sector and manufacturing.	0	4	4	✓	3
<sup>2</sup> Establish workforce development and training programs with an education partner.	0	1	1	✓	2
<sup>3</sup> Assist departments identifying and applying for grants.	0	4	4	✓	4
<sup>4</sup> Represent City at trade shows to promote Port Laredo.	0	3	2	✗	4
<sup>5</sup> Support, Retain and Expand Current Businesses, and Small & Micro-businesses.	0	2	2	✓	2

<sup>1</sup> Covos TIRZ, Empacadora GAB, TPA, Unimex, & WestPak (new interim director: anticipate a slow-down in this area, but remain committed to reaching target)

<sup>2</sup> Laredo CARES 2.0 with Laredo College (these programs hinge on availability of funding from the City. The City used \$1M from the American Rescue Plan to fund this program. For this reason, target is low)

<sup>3</sup> '22 Recreational Trails TPWD, RAISE Grant, INFRA Grant, Hazard Mitigation Grant

<sup>4</sup> VIVA Fresh, & USMCA (PMA cancelled due to covid, however City was registered to attend)

<sup>5</sup> Zero Percent Loan Program, Small Business Grant Program 2.0 (these programs also hinge on availability of funding from the City. The City used \$217K from general fund for the 0% loan program and \$2M from the American Rescue Plan for the grant program)



Animal Care Services  
(44 FTE's)

### Mission

To promote responsible pet ownership, prevent the spread of animal borne diseases and protect the public by providing anti-rabies vaccinations. Perform rabies control investigations; make accessible mandatory spay or neutering service, and provide a temporary shelter for stray, unwanted or homeless animals in compliance with local, state, federal laws, and ordinances.

### Program Summary

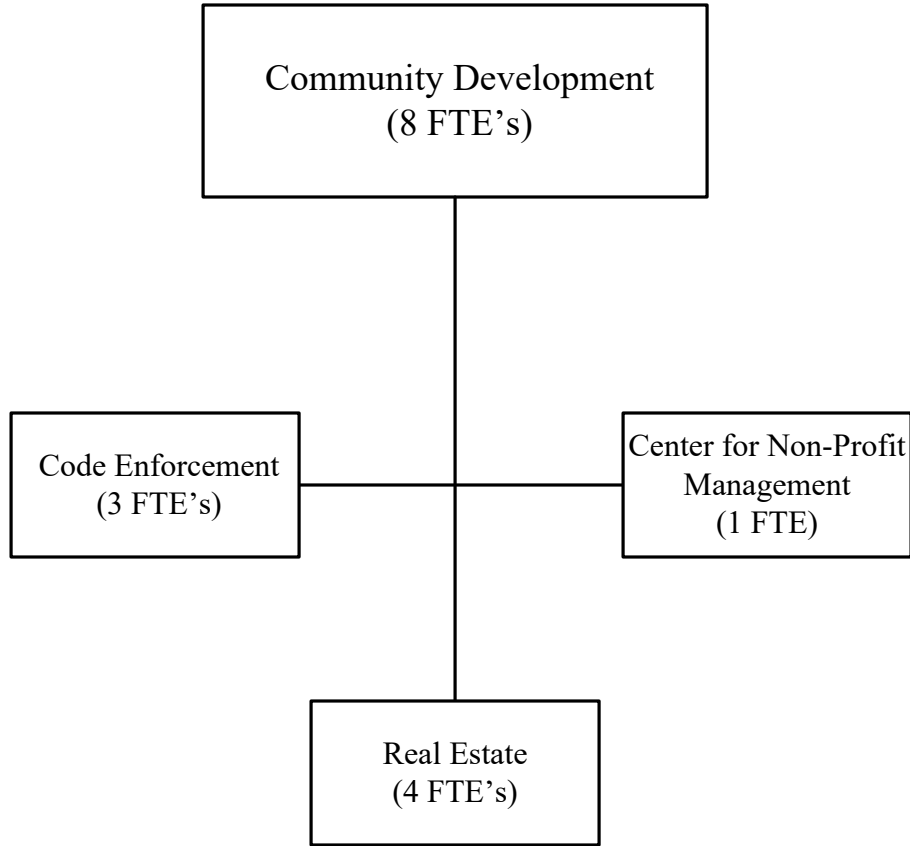
Comply with state, federal, and local animal laws; enforce City of Laredo animal-related ordinances to protect the community from animal related, zoonotic diseases, and conditions. Provide effective Animal Control Services to protect the public from roaming/vicious animals and diseases spread by same. Provide at least monthly anti-rabies vaccinations clinics in coordination with local veterinarians. Reduce the number of unwanted animals in the community by promoting sterilization of all pets, thereby reducing the number of pets euthanized. Investigate 100% of all reported animal biting incidents within 24 hours of receiving the report; investigate 100% of reported emergency bee calls and remove/destroy 100% of those swarms on public property, which pose a threat to the public safety. Provide temporary shelter for stray and unwanted animals, maintain vigorous program to reunite stray pets with owners and have vigorous adoption program in place. Hire, train, and certify staff of animal control officers and shelter staff to carry out the goals and objectives. Provide and ACO on-call 24/7, to assist law enforcement and rescue injured or vicious animals. Assist with information and animal control services for natural disaster evacuees seeking shelter in the Laredo area. Provide the public with presentations to increase awareness on pet ownership, care and pet overpopulation.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,813,385	1,384,314	2,307,653	1,845,501	2,527,967
Materials & Supplies	408,450	317,580	673,676	675,539	609,224
Contractual Services	481,243	581,508	860,518	710,775	576,568
Other Charges	264	30	51,150	50,150	70,000
Capital Outlay	8,999	0	141,845	141,827	0
Debt Service	636	1,090	1,206	1,080	1,206
<b>Total</b>	<b>2,712,978</b>	<b>2,284,521</b>	<b>4,036,048</b>	<b>3,424,872</b>	<b>3,784,965</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number Of Full-Time Equivalent Employees (FTE)	40	41	44	✓	47
Number Of Animal Control Officers (FTE)	13	16	13	✗	13
<b>Outputs</b>					
Number Of Incident Calls/Work Orders (Resolved Less Calls)	17,468	23,947	25,821	✓	26,337
Number Of Incidents (311 Calls)	10,331	8,143	10,017	✓	10,217
Number Of Animals Brought To Facility (Intakes)	6,554	8,093	8,100	✓	8,262
Number Of Citations Issued	600	453	1,003	✓	1,023
Number Of Cruelty Cases Investigated	808	1,005	1,068	✓	1,089
Number Of Animals Vaccinated Against Rabies	1,059	1,191	1,306	✓	1,332
Number Of Permits Issued	34	12	30	✓	31
Number Of Animals Spayed/Neutered	842	787	894	✓	911
Number Of Animals Adopted/Fostered/Rescued	2,175	3,941	4,000	✓	4,080
<b>Efficiency</b>					
Number of Incident Calls/Work Orders per ACO	1,076	1,174	1,600	✓	1,636
Number of Incident Calls (311) per ACO	646	1,018	700	✗	750
<b>Effectiveness Measures</b>					
Percent of Cases per Complaint Resolved	98%	98%	98%	✓	98%



# 101 General Fund      80 Community Development      35 Non CDBG Code Enforcement

## Mission

Enhance neighborhoods and the public's health, safety and welfare through enforcement of City Code of Ordinances.

## Program Summary

Ensure citizens live in a clean, healthy and safe environment.  
 Prevent and eliminate slum and blighting influences and hazardous conditions.  
 Eliminate rubbish, junk vehicles and nuisance on properties.  
 Promote cleanliness campaigns.  
 Educate the public on property maintenance codes.  
 Conduct property inspections.  
 Respond to complaints to ensure compliance with City Code of Ordinances.  
 Educate the public regarding existing City Ordinances and the need to maintain a clean and healthy environment.  
 Maintain the percentage of cases closed at 95%.  
 Maintain the average number of days to close a case at 20 days.

## Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	188,492	154,800	191,547	203,374	204,851
Materials & Supplies	13,975	18,837	12,107	11,804	7,299
Contractual Services	49,480	86,361	103,422	90,452	87,803
<b>Total</b>	<b>251,947</b>	<b>259,998</b>	<b>307,076</b>	<b>305,630</b>	<b>299,953</b>

## Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) – inspections and cases	4	4	4	✓	4
Number of dirty lots (high weeds & nuisance)	2,388	2,715	1,870	✗	2,605
Number of illegal dumping cases	2	80	25	✗	125
Number of junk vehicles identified	218	260	411	✓	412
Number of public awareness presentations	1	2	3	✓	4
Number of Operation Clean-up Campaign	9	12	12	✓	13
<b>Outputs</b>					
Number of requests for service/case	2,608	3,055	2,306	✗	3,080
Number of inspections conducted	7,824	9,165	6,918	✗	9,240
Number of cases that complied voluntarily	2521	2,955	2,223	✗	2,980
Number of cases closed	2,521	2,955	2,223	✗	2,980
<b>Efficiency Measures</b>					
Number of cases per FTE – inspectors	652	764	577	✗	772
Number of inspections per FTE – inspections	1,956	2,291	2,308	✓	3,080
<b>Effectiveness Measures</b>					
% of inspections that complied voluntarily	96%	98%	96%	✗	97%
% of cases closed	99%	98%	96%	✗	97%
Average number of days to close a case	21	18	19	✓	19

# 101 General Fund 80 Community Development 40 Non Profit MGMT & Volunteer CTR

## Mission

The mission of the Non Profit Management and Volunteer Center is to provide assistance to local and surrounding non-profit organizations and to provide meaningful opportunities for volunteering to citizens in their efforts to become involved in the improvement of their community.

## Program Summary

To administer the allocation of funds to third party entities.

To give assistance to local and surrounding non-profit organizations in identifying potential sources of funding via one-on-one training, e-mails, regular mail, etc.

To increase the recruitment of volunteers for city departments and local nonprofit agencies through on-site visits, presentations and the media such as "Facebook", @ Laredo Volunteer Center.

Participate in, and increase the number of collaborative partnerships between city departments and local non-profits, educational agencies and other local governmental agencies that help address community needs through volunteer efforts.

## Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	33,299	32,309	32,373	34,949	65,187
Materials & Supplies	11,620	4,913	11,564	10,644	10,644
Contractual Services	9,377	7,550	11,627	13,183	12,450
<b>Total</b>	<b>54,296</b>	<b>44,772</b>	<b>55,564</b>	<b>58,776</b>	<b>88,281</b>

## Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	1	1	1	✓	1
<b>Outputs</b>					
Number of non-profit contacts (private consultations, grants reviewed, etc.)	27	30	36	✓	35
Number of seminars/events hosted	0	1	2	✓	3
Number of volunteers placed	210	350	185	✗	375
Number of Total Volunteer Hours	1260	2,100	925	✗	2,200
Number of Volunteer Event Partnerships	14	10	3	✗	5
<b>Efficiency Measures</b>					
Number of seminars/events hosted per FTE	0	2	0	✗	2
Number of volunteers placed per FTE	210	350	185	✗	375
Total dollar value of volunteer time (\$29.95/hr.)	\$31,500	\$52,500	\$27,703.75	✗	\$65,890

### Mission

To facilitate the acquisition, sale, and/or lease of real property in a timely manner.

### Program Summary

To negotiate the acquisition of land parcels in support of city, state & federal funded projects. Work jointly with other City departments in planning infrastructure projects, which involve acquisition of real estate. Research & obtain property title information. Prepare ordinances, resolutions and/or motions as it relates to real estate and programming. Review & analyze appraisal reports and surveys involving land acquisitions.

Coordinate with the Legal department on all matters related to eminent domain proceedings & other real estate matters required. To identify & eliminate street encroachment. Assist in the acquisition and processing of utility easements and Right-of-way parcels. To facilitate, coordinate, and negotiate leases for City owned real property.

To coordinate with appropriate federal & state agencies to ensure proper programming administration. Coordinate the sale of surplus inventory.

### Expenditures

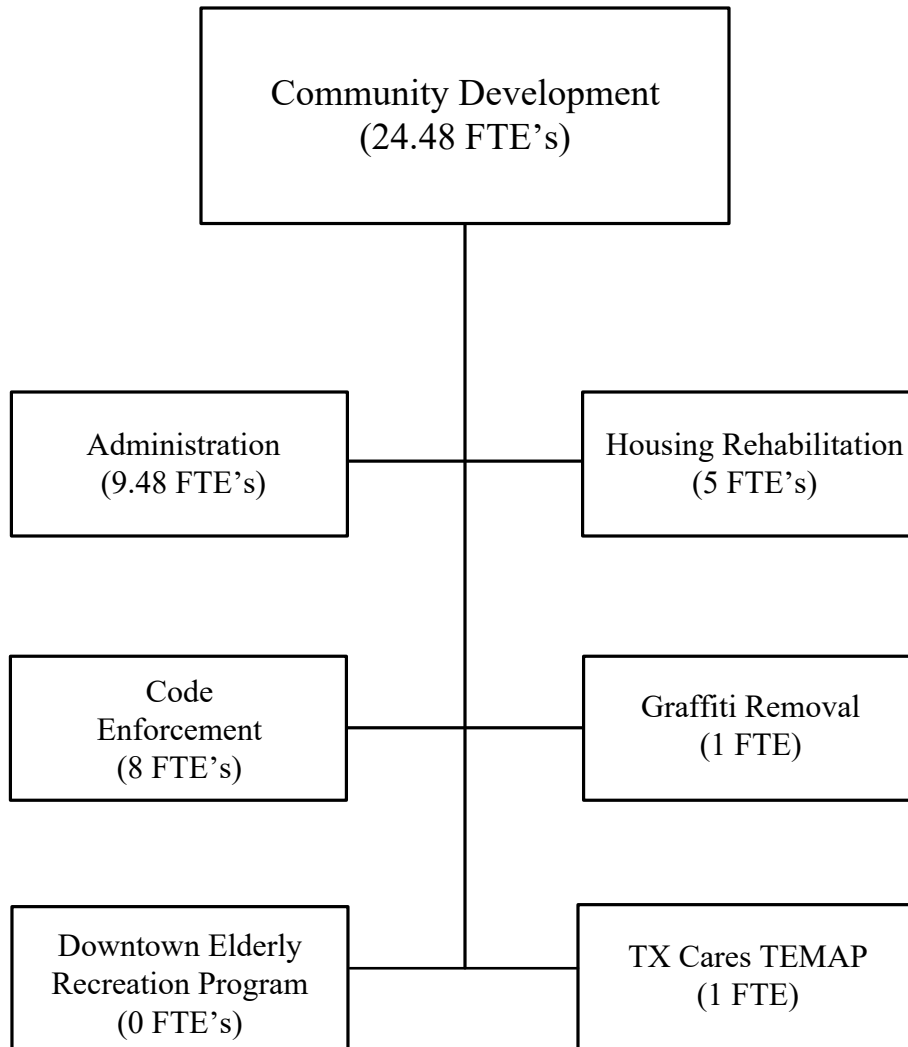
	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	133,593	127,522	178,805	169,106	257,647
Materials & Supplies	3,422	3,798	8,490	9,023	7,892
Contractual Services	24,727	47,572	35,233	35,495	37,712
Other Charges	0	60	0	0	0
<b>Total</b>	<b>161,742</b>	<b>178,952</b>	<b>222,528</b>	<b>213,624</b>	<b>303,251</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTEs – acquisition negotiators	3	1.5	1.5	✓	3
<b>Outputs</b>					
Number of acquisition projects completed	4	5	6	✓	6
Number of undeveloped parcels acquired	2	15	15	✓	12
Number of commercial parcels acquired	7	5	3	✗	3
Number of easements processed	-	4	5	✓	10
Number of Leases	7	9	9	✓	8
Number of Research Real Estate Projects	105	110	140	✓	110
Number of Condemnation	1	2	2	✓	2
Number of TxDOT Funded Projects	13	15	15	✓	15
Number of Parkland Conveyance	5	9	9	✓	7
Number of Land Sales	2	2	3	✓	3
<b>Efficiency Measures</b>					
Number of acquisition projects completed per FTE – land negotiator	11	11	11	✓	11
Number of parcels acquired per FTE	12	12	12	✓	12

## *Special Revenue Funds*

# Community Development Fund





**CITY OF LAREDO, TEXAS  
COMMUNITY DEVELOPMENT  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>REVENUES</b>						
Intergovernmental Revenue	3,808,627	4,873,677	3,748,497	11,337,870	11,337,870	3,423,999
Reimburse and Miscellaneous	619,226	2,101	12	1,086	1,086	0
<b>TOTAL REVENUES</b>	<b>4,427,853</b>	<b>4,875,778</b>	<b>3,748,509</b>	<b>11,338,956</b>	<b>11,338,956</b>	<b>3,423,999</b>
<b>TOTAL AVAILABLE</b>	<b>4,427,853</b>	<b>4,875,778</b>	<b>3,748,509</b>	<b>11,338,956</b>	<b>11,338,956</b>	<b>3,423,999</b>
<b>EXPENDITURES</b>						
COMMUNITY DEVELOPMENT	0	786,597	0	871	871	0
C.D.-38TH ACT YR/12 GRANT	0	0	0	16	16	0
C.D.-39TH ACT YR/13 GRANT	3,023	0	0	118	118	0
COMMUNITY DEVELOPMENT	0	76,135	0	323,863	323,863	0
C.D.-40TH ACT YR/14 GRANT	44,193	0	0	25,383	25,383	0
C.D.-41ST ACT YR/15 GRANT	0	0	0	280	280	0
42ND ACTN YEAR/2016 GRANT	995,768	57,593	0	124,235	124,235	0
43RD ACTN YEAR/2017 GRANT	339,566	139,546	0	134,120	134,120	0
44TH ACTN YEAR/2018 GRANT	1,074,093	181,084	0	522,589	522,589	0
45TH ACTN YEAR/2019 GRANT	1,957,634	764,065	0	1,011,792	1,011,792	0
46TH ACTION YEAR	0	1,405,600	0	2,447,352	2,447,352	0
2020 CARES 1ST ALLOC.	13,576	1,402,486	0	848,858	848,858	0
2019 CARES 2ND ALLOC(3CV)	0	62,671	0	2,102,852	2,102,852	0
47TH ACTN YEAR/2021 GRANT	0	0	3,748,497	3,748,509	3,787,913	0
48TH ACTN YEAR/2022 GRANT	0	0	0	0	0	3,423,999
36TH ACTN YEAR/2010 GRANT	0	0	0	8,687	8,687	0
37TH ACTN YEAR/2011 GRANT	0	0	0	27	27	0
<b>TOTAL EXPENDITURES</b>	<b>4,427,853</b>	<b>4,875,778</b>	<b>3,748,497</b>	<b>11,299,552</b>	<b>11,338,956</b>	<b>3,423,999</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12</b>	<b>\$39,404</b>	<b>\$0</b>	<b>\$0</b>

### Mission

To provide a better quality of life for the citizens, particularly persons of low to moderate income, by creating housing and economic opportunities, facilitating public improvements and promoting a clean, healthy and safe environment.

### Program Summary

The Community Development Block Grant (CDBG) funded through the U.S. Department of Housing and Urban Development (HUD) allocates funding for housing, neighborhood revitalization, workforce and economic development, community and nonprofit facilities, infrastructure, and public services in low-moderate income areas. These programs allow for the following in our community:

- Establish decent and affordable housing for persons of very low to moderate income.
- Improve quality of life for low to moderate income persons.
- Enhance community services for residents.
- Provide assistance in declining neighborhoods.
- Plan, implement and administer infrastructure projects in areas of low income as funded by HUD.
- Implement housing rehabilitation and construction programs which provide safe, decent and affordable housing for individuals of low income.
- Seek, identify and apply for federal, state and/or local funding to provide much needed infrastructure improvements and services.
- Enforce City Codes of Ordinances pertaining to weeds, junk vehicles and nuisance.
- Promote customer service.
- Monitor applicable federal, state and local funded projects to ensure compliance with program rules and regulations.
- Assist with direct or indirect job creation.
- Maintain percentage of programs with zero audit findings at 100%.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	403,969	414,337	500,709	500,709	539,069
Materials & Supplies	30,389	27,936	36,669	43,053	33,169
Contractual Services	132,372	114,440	178,836	191,462	140,207
Other Charges	2,773	2,773	2,776	2,776	2,776
Capital Outlay	11,481	-	18,460	-	-
Debt Service	318	499	550	-	-
<b>Total</b>	<b>581,301</b>	<b>559,985</b>	<b>738,000</b>	<b>738,000</b>	<b>715,221</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Community Development Block Grant (CDBG) funded projects (CDBG Housing Rehabilitation, Code Enforcement and Graffiti programs are reported separate)	\$1,665,171	\$1,584,680	\$1,514,338	✗	\$1,102,948
<b>Outputs</b>					
Total funds for public improvements projects	\$536,250	\$320,000	\$610,223	✓	\$137,138
Total funds for public facilities projects	\$496,250	\$506,000	\$748,397	✓	\$342,820
Total funds for public service projects	\$196,671	\$196,550	\$51,550	✗	\$510,599
Total funds for multi-family rental rehabilitation projects	\$436,000	\$562,130	\$104,168	✗	\$112,401
<b>Efficiency Measures</b>					
Number of public improvements projects	5	5	4	✗	4
Number of public facilities projects	5	6	6	✓	7

## 211 Community Development

94 48<sup>th</sup> Action Year

## 10 Administration

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
Number of public service projects	1	1	2	✓	2
Number of multi-family rental rehabilitation projects	1	1	1	✓	1
Number of new contracts to administer	12	11	12	✓	11
<b><i>Effectiveness Measures</i></b>					
Number of projects completed	11	10	10	✓	7
Number of beneficiaries for completed public improvement projects	40,000	60,000	50,645	✗	40,000
Number of beneficiaries for completed public facilities projects	68,440	42,000	60,150	✓	68,440
Number of beneficiaries for Downtown Senior Recreation Center	100	100	20	✗	0

**Mission**

The goal of the Housing Rehabilitation Program is to improve and beautify the City’s housing stock and provide safe, decent, and affordable housing for low and moderate-income residents.

**Program Summary**

The City of Laredo administers the Housing Rehabilitation Program with funds provided by the U.S. Department of Housing and Urban Development (HUD) through the Community Development Block Grant (CDBG).

The Housing Rehabilitation Program consists of the following:

Housing Rehabilitation Loan (HRL) Program

This program offers a 0% interest rate loan of up to \$50,000 to low and moderate income owners for the purpose of rehabilitating the owner’s home and complying with the current building code.

Reconstruction Loan (RL) Program

This program offers a 0% interest rate loan to demolish, remove, and reconstruct single-family structures that have been damaged as the result of a fire or dilapidated beyond repair.

Livability Grant (LG) Program

This program would provide assistance of up to \$15,000 to address electrical, plumbing, sewer connection, handicapped accessibility modifications, lead-based paint testing, and/or other housing components that if left uncorrected would pose a life-threatening hazard or hardship to the occupants of the housing unit.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	266,087	197,763	280,657	280,657	288,116
Materials & Supplies	6,167	8,875	9,714	8,901	12,496
Contractual Services	266,264	134,139	627,339	628,152	730,808
Capital Outlay	4,999	-	-	-	18,000
<b>Total</b>	<b>543,517</b>	<b>340,777</b>	<b>917,710</b>	<b>917,710</b>	<b>1,049,420</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of Full-Time Equivalent (FTE)-Rehab Inspectors	3	3	2	✗	3
Number of Full-Time Equivalent (FTE)- Administrative Staff	1.35	1.35	1.85	✓	1.85
Housing Rehabilitation Program Allocation Amount	\$600,000	\$600,000	\$600,000	✓	\$700,000
<b>Outputs</b>					
Total Amount Expended	\$284,403	\$600,000	\$606,013	✓	\$700,000
Number of Inquiries Taken	272	200	250	✓	250
Number of Applications Processed	58	30	58	✓	30
Number of Preliminary Inspections Completed	35	30	28	✗	30
Number of Reconstruction Projects Completed	1	4	4	✓	2
Number of Housing Rehabilitations Completed	3	8	2	✗	8
Number of Livability Grants Completed	7	18	14	✗	24
<b>Efficiency Measures</b>					
Number of Projects processed per FTE – Rehab Inspectors	12	8	14	✓	10
Number of Projects processed per FTE – Administrative Staff	43	27	31	✓	16
<b>Effectiveness Measures</b>					
% of rehabilitation projects completed as scheduled	100%	100%	100%	✓	100%

### Mission

Enhance neighborhoods and the public's health, safety and welfare through enforcement of City Code of Ordinances.

### Program Summary

The Community Development Block Grant (CDBG) funded through the U.S. Department of Housing and Urban Development (HUD) allocates funding for a Code Enforcement Program to ensure citizens live in a clean, healthy and safe environment. This Program allows for the following in the community:

- Prevent and eliminate slum and blighting influences and hazardous conditions.
- Eliminate rubbish, junk vehicles and nuisance on properties.
- Promote cleanliness campaigns.
- Educate the public on property maintenance codes.
- Conduct property inspections.
- Respond to complaints to ensure compliance with City Code of Ordinances.
- Educate the public regarding existing City Ordinances and the need to maintain a clean and healthy environment.
- Maintain the percentage of cases closed at 95%.
- Maintain the average number of days to close a case at 20 days.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	371,664	362,648	379,175	379,175	411,711
Materials & Supplies	32,147	33,075	44,828	44,828	62,564
Contractual Services	69,586	69,477	84,104	84,043	127,149
Debt Service	687	1,080	0	61	1,100
<b>Total</b>	<b>474,085</b>	<b>466,279</b>	<b>508,107</b>	<b>508,107</b>	<b>602,524</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of dirty lots (high weeds & nuisance)	3,196	4,000	2,473	✗	2,805
Number of illegal dumping cases	4	65	28	✗	171
Number of junk vehicles identified	317	490	494	✓	440
Number of public awareness presentations	2	2	3	✓	10
Number of Operation Clean-up Campaign	8	12	13	✓	24
<b>Outputs</b>					
<b>Number of requests for service/case</b>	3,517	4,555	2,959	✗	3,416
Number of inspections conducted	10,551	13,665	8,877	✗	10,248
Number of cases that complied voluntarily	10,468	13,465	2,862	✗	3,300
Number of cases closed	10,468	13,465	2,862	✗	3,300
<b>Number of cases per FTE – inspectors</b>	586	759	592	✗	570
Number of inspections per FTE – inspections	1,745	2,278	1,775	✗	1,708
<b>Effectiveness Measures</b>					
<b>% of inspections that complied voluntarily</b>	98%	98%	96%	✗	97%
% of cases closed	99%	98%	96%	✗	97%
Average number of days to close a case	20	18	19	✓	19

**Mission**

Enhance neighborhoods and the public's health, safety and welfare through enforcement of City Code of Ordinances.

**Program Summary**

The Community Development Block Grant (CDBG) funded through the U.S. Department of Housing and Urban Development (HUD) allocates funding for a Graffiti Removal Program to ensure citizens live in a clean, healthy and safe environment. This Program allows for the following in the community:

- Prevent and eliminate slum and blighting influences and hazardous conditions.
- Promote cleanliness campaigns.
- Educate the public on property maintenance codes.
- Respond to complaints to ensure compliance with City Code of Ordinances.
- Educate the public regarding existing City Ordinances and the need to maintain a clean and healthy environment.
- Maintain the percentage of cases closed at 95%.
- Maintain the average number of days to close a case at 20 days.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	20,893	21,486	21,711	21,711	22,142
Materials & Supplies	4,164	4,758	5,065	4,493	7,190
Contractual Services	2,541	4,029	4,774	5,346	5,381
<b>Total</b>	<b>27,598</b>	<b>30,273</b>	<b>31,550</b>	<b>31,550</b>	<b>34,713</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	1	1	1	✓	1
Gallons of chemicals used for graffiti removal	153	155	100	✗	155
Gallons of paints used for graffiti removal	380	420	400	✗	401
<b>Outputs</b>					
Number of walls cleaned	171	460	200	✗	461
Number of easements cleaned	28	100	95	✗	101
Number of sidewalks cleaned	34	100	195	✓	101
Number of Overpasses Cleaned	97	160	65	✗	161
Number of parks cleaned	23	60	40	✗	61
<b>Effectives Measures</b>					
Percent of graffiti removal projects completed	100%	100%	100%	✓	100%

211 Community Development

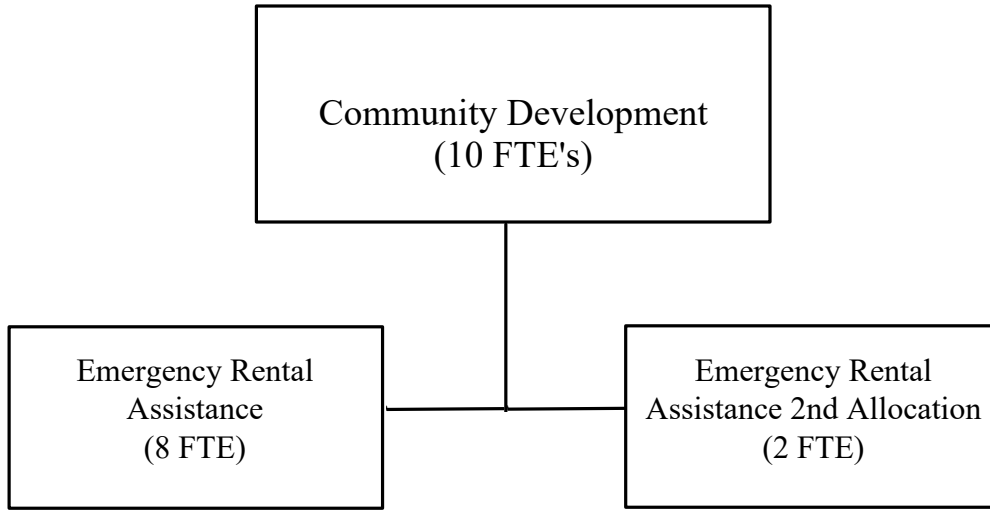
90 48<sup>th</sup> Action Year

32 Downtown Senior Rec

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	-	-	-	-	0
Materials & Supplies	-	-	-	-	0
Contractual Services	-	-	-	-	0
Debt Service	-	-	-	-	1,022,121
<b>Total</b>	-	-	-	-	<b>1,022,121</b>

# Housing Rehabilitation Fund





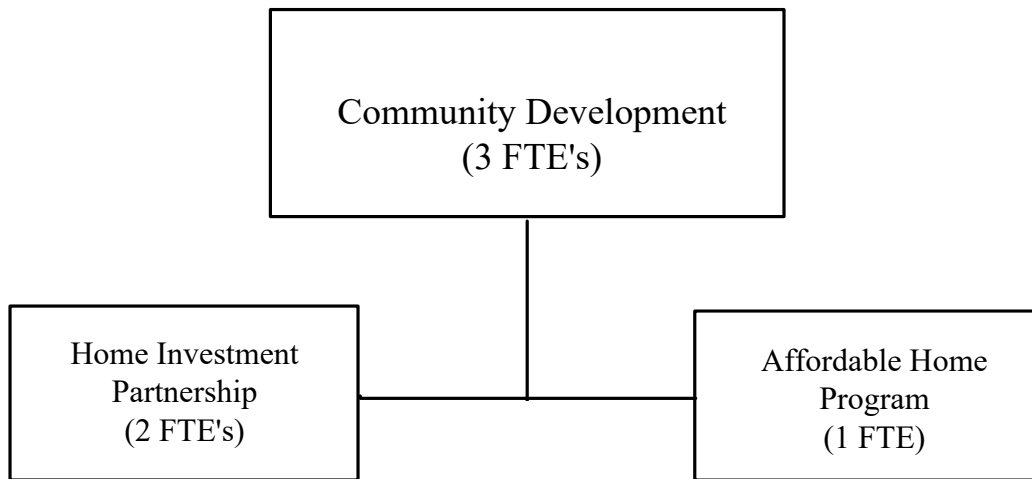
**CITY OF LAREDO, TEXAS  
HOUSING REHABILITATION  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$8,287</b>	<b>\$3,354</b>	<b>\$24,184</b>	<b>\$45,246</b>	<b>\$45,246</b>	<b>\$5,000</b>
<b>REVENUES</b>						
Rents, Royalties and Interest	194	129	103	103	244	20,000
Reimburse and Miscellaneous	41,884	57,721	72,000	72,000	146,187	80,000
<b>EMERGENCY RENTAL ASSIST.</b>						
Intergovernmental Revenue	0	729,920	0	7,201,536	7,201,536	0
Rents, Royalties and Interest	0	22,442	19,897	19,897	10,481	0
<b>TOTAL EMERGENCY RENTAL ASSIST.</b>	<b>0</b>	<b>752,362</b>	<b>19,897</b>	<b>7,221,433</b>	<b>7,212,017</b>	<b>0</b>
<b>ERA 2ND ALLOCATION</b>						
Intergovernmental Revenue	0	0	0	6,275,790	6,275,790	0
Rents, Royalties and Interest	0	3,328	3,783	3,783	5,584	0
<b>TOTAL ERA 2ND ALLOCATION</b>	<b>0</b>	<b>3,328</b>	<b>3,783</b>	<b>6,279,573</b>	<b>6,281,374</b>	<b>0</b>
<b>ERA 2ND ALLO. HIGH NEED</b>						
Intergovernmental Revenue	0	0	0	2,020,165	2,020,165	0
Rents, Royalties and Interest	0	1,071	1,217	1,217	1,791	0
<b>TOTAL ERA 2ND ALLO. HIGH NEED</b>	<b>0</b>	<b>1,071</b>	<b>1,217</b>	<b>2,021,382</b>	<b>2,021,956</b>	<b>0</b>
<b>TOTAL REVENUES</b>	<b>42,078</b>	<b>814,610</b>	<b>97,000</b>	<b>15,594,491</b>	<b>15,661,778</b>	<b>100,000</b>
<b>TOTAL AVAILABLE</b>	<b>50,365</b>	<b>817,964</b>	<b>121,184</b>	<b>15,639,737</b>	<b>15,707,024</b>	<b>105,000</b>
<b>EXPENDITURES</b>						
<b>ADMINISTRATION</b>						
Personnel Services	6,617	5,200	6,446	6,446	6,446	6,446
Contractual Services	2,944	60	60	60	60	60
<b>TOTAL ADMINISTRATION</b>	<b>9,561</b>	<b>5,260</b>	<b>6,506</b>	<b>6,506</b>	<b>6,506</b>	<b>6,506</b>

**CITY OF LAREDO, TEXAS  
HOUSING REHABILITATION  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>REHAB LOANS</b>						
Contractual Services	37,450	37,538	65,494	65,494	65,494	65,494
<b>TOTAL REHAB LOANS</b>	<b>37,450</b>	<b>37,538</b>	<b>65,494</b>	<b>65,494</b>	<b>65,494</b>	<b>65,494</b>
<b>EMERGENCY RENTAL ASSIST.</b>						
Personnel Services	0	97,783	0	465,937	465,937	0
Materials and Supplies	0	46,684	0	31,716	31,716	0
Contractual Services	0	585,453	0	4,437,790	4,496,462	0
Other Charges	0	0	24,897	2,259,462	2,308,438	24,897
Debt Service	0	0	0	31,520	31,516	0
<b>TOTAL EMERGENCY RENTAL ASSIST.</b>	<b>0</b>	<b>729,920</b>	<b>24,897</b>	<b>7,226,425</b>	<b>7,334,069</b>	<b>24,897</b>
<b>ERA 2ND ALLOCATION</b>						
Personnel Services	0	0	0	286,000	286,000	0
Materials and Supplies	0	0	0	22,076	22,076	0
Contractual Services	0	0	0	2,202,440	2,202,440	0
Other Charges	0	0	0	3,765,274	3,765,274	0
<b>TOTAL ERA 2ND ALLOCATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,275,790</b>	<b>6,275,790</b>	<b>0</b>
<b>ERA 2ND ALLO. HIGH NEED</b>						
Personnel Services	0	0	0	121,210	121,210	0
Contractual Services	0	0	0	686,856	686,856	0
Other Charges	0	0	0	1,212,099	1,212,099	0
<b>TOTAL ERA 2ND ALLO. HIGH NEED</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,020,165</b>	<b>2,020,165</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>47,011</b>	<b>772,718</b>	<b>96,897</b>	<b>15,594,380</b>	<b>15,702,024</b>	<b>96,897</b>
<b>CLOSING BALANCE</b>	<b>\$3,354</b>	<b>\$45,246</b>	<b>\$24,287</b>	<b>\$45,357</b>	<b>\$5,000</b>	<b>\$8,103</b>

# Home Investment Partnership Fund



**CITY OF LAREDO, TEXAS  
HOME INVESTMENT PARTNERSHIP  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$541,704	\$409,371	\$0	\$481,914	\$481,914	\$0
<b>REVENUES</b>						
Intergovernmental Revenue	1,178,545	618,968	1,158,599	7,518,511	7,518,511	1,239,355
Rents, Royalties and Interest	6,377	2,263	1,200	2,536	1,100	1,000
Reimburse and Miscellaneous	104,538	302,015	260,000	342,830	342,830	147,986
Other Financing Sources	54,239	78,908	52,038	159,435	159,435	52,038
<b>TOTAL REVENUES</b>	<b>1,343,700</b>	<b>1,002,155</b>	<b>1,471,837</b>	<b>8,023,312</b>	<b>8,021,876</b>	<b>1,440,379</b>
<b>TOTAL AVAILABLE</b>	<b>1,885,404</b>	<b>1,411,526</b>	<b>1,471,837</b>	<b>8,505,226</b>	<b>8,503,790</b>	<b>1,440,379</b>
<b>EXPENDITURES</b>						
AFFORDABLE HOUSING	1,476,033	929,612	1,471,837	8,242,065	8,503,790	1,440,379
<b>TOTAL EXPENDITURES</b>	<b>1,476,033</b>	<b>929,612</b>	<b>1,471,837</b>	<b>8,242,065</b>	<b>8,503,790</b>	<b>1,440,379</b>
<b>CLOSING BALANCE</b>	<b>\$409,371</b>	<b>\$481,914</b>	<b>\$0</b>	<b>\$263,161</b>	<b>\$0</b>	<b>\$0</b>

## 217 HOME INV PARTNERSH 69 Community Development 64 Affordable Housing

### Mission

Implement and administer programs, which create affordable homeownership and rental housing opportunities for persons of low and moderate income.

### Program Summary

HOME Investment Partnerships Program funded through the U.S. Department of Housing and Urban Development (HUD) allocates funding to create affordable housing programs.

Down Payment Assistance (DPA) Program collaborates with the private sector in facilitating homeownership opportunities by providing down payment assistance to qualifying low and moderate-income persons.

Tenant-Based Rental Assistance (TBRA) is provided to qualifying elderly residents who fall under the 60% Area Median Family Income.

Community Development Housing Organizations (CHDO) set aside fund is to assist in developing, owning and/or sponsoring affordable housing made available to both the renter and homeowner households.

Homeowner Reconstruction Program (HRP) offers a 0% interest rate loan to demolish, remove, and reconstruct single-family structures that have been damage as the result of a fire or dilapidated beyond repair.

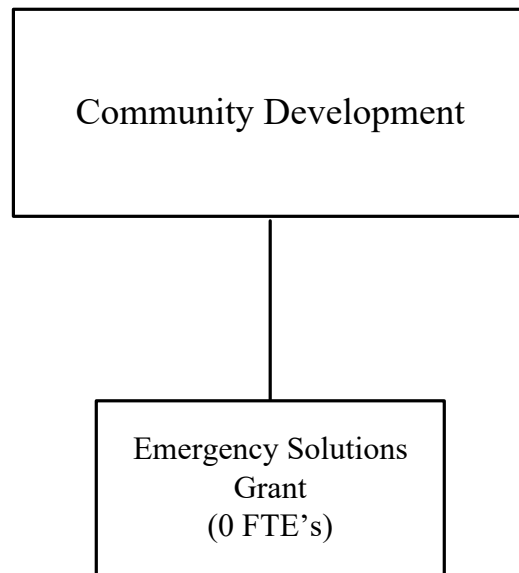
### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel	72,242	83,827	76,703	76,703	111,663
Materials & Supplies	2,164	5,416	3,182	7,282	7,682
Contractual Services	27,146	17,058	1,078,434	1,074,334	1,267,516
Other Charges	-	-	280	280	53,518
<b>Total</b>	<b>101,552</b>	<b>106,301</b>	<b>1,158,599</b>	<b>1,158,599</b>	<b>1,440,379</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's	1.30	1.25	1.80	✓	1.80
Down Payment Assistance (DPA) Allocation	\$260,000	\$260,000	\$260,000	✓	\$200,000
Tenant Based Rental Assistance Allocation	\$400,000	\$400,000	\$400,000	✓	\$200,000
15% CHDO Allocation	\$200,000	\$200,000	\$200,000	✓	\$200,000
Homeowner Reconstruction Program Allocation	\$451,858	\$100,000	\$100,000	✓	\$271,756
Home Affordable Rental Housing Program Allocation	0	0	0	✓	\$444,599
<b>Outputs</b>					
Total Funds Expended in DPA	\$180,000	\$260,000	\$172,000	✗	\$200,000
Number of DPA Applications Approved	6	12	6	✗	8
Total Funds Expended in TBRA Assistance	\$374,927	\$400,000	\$366,983	✗	\$200,000
Number of Elderly Residents Assisted through TBRA Program	109	100	106	✓	100
Number of CHDO Contracts Awarded	1	2	2	✓	2
Number of Homeowner Reconstructions Completed	0	1	1	✓	2

# Emergency Solutions Grant Fund



**CITY OF LAREDO, TEXAS  
EMERGENCY SOLUTIONS GRANT  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>REVENUES</b>						
Intergovernmental Revenue	308,629	1,213,798	328,355	3,429,224	3,429,224	315,100
<b>TOTAL REVENUES</b>	<b>308,629</b>	<b>1,213,798</b>	<b>328,355</b>	<b>3,429,224</b>	<b>3,429,224</b>	<b>315,100</b>
<b>TOTAL AVAILABLE</b>	<b>308,629</b>	<b>1,213,798</b>	<b>328,355</b>	<b>3,429,224</b>	<b>3,429,224</b>	<b>315,100</b>
<b>EXPENDITURES</b>						
44TH ACTN YEAR/2018 GRANT	296,050	0	0	0	0	0
45TH ACTN YEAR/2019 GRANT	12,579	303,915	0	0	0	0
46TH ACTION YEAR	0	15,142	0	312,668	312,670	0
2020 CARES 1ST ALLOC.	0	472,381	0	658,000	658,000	0
2019 CARES 2ND ALLOC(3CV)	0	422,360	0	2,130,189	2,130,189	0
47TH ACTN YEAR/2021 GRANT	0	0	328,355	328,355	328,365	0
48TH ACTN YEAR/2022 GRANT	0	0	0	0	0	315,100
<b>TOTAL EXPENDITURES</b>	<b>308,629</b>	<b>1,213,798</b>	<b>328,355</b>	<b>3,429,212</b>	<b>3,429,224</b>	<b>315,100</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12</b>	<b>\$0</b>	<b>\$0</b>

219 Emergency Solutions 94 Community Development 48<sup>th</sup> Action Yr. /2022 Grant

**Mission**

To provide shelter to individuals and families that do not have an adequate and/or permanent nighttime residence and to provide homelessness prevention and rapid re-housing services to persons who are on the verge of becoming homeless.

**Program Summary**

The Emergency Solution Grant (ESG) funded through US Department of Housing and Urban Development (HUD) to assist local government and/or private nonprofit organizations.

- Engage homeless individuals and families living on the street
- Improve the number and quality of emergency shelters for homeless individuals and families
- Help operate these shelters
- Provide essential services to shelter residents
- Rapidly re-house homeless individuals and families; and
- Prevent families and individuals from becoming homeless

**Expenditures**

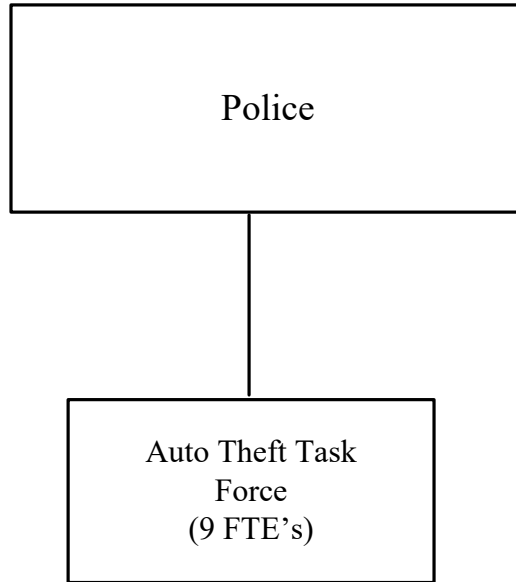
	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel	11,266	13,358	12,565	12,575	23,679
Materials & Supplies	792	1,140	2,393	2,393	2,326
Contractual Services	521	643	313,397	313,397	289,095
<b>Total</b>	<b>12,579</b>	<b>15,142</b>	<b>328,355</b>	<b>328,365</b>	<b>315,100</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Funds awarded to sub-recipients for Homelessness Prevention	\$82,352	\$60,543	\$60,543	✓	\$51,037
Funds awarded to sub-recipients for Rapid Re-Housing	\$60,000	\$82,352	\$82,352	✓	\$50,000
Funds awarded for Emergency Shelter - Operations	\$106,318	\$106,318	\$106,318	✓	\$96,318
Funds awarded for Emergency Shelter - Essential Services	\$45,000	\$45,000	\$45,000	✓	\$41,745
Funds awarded for HMIS	\$8,000	\$8,000	\$8,000	✓	\$8,000
Funds awarded for Street Outreach	\$9,884	\$9,884	\$9,884	✓	\$45,000
<b>Outputs</b>					
Shelters aiding homeless	3	2	2	✓	2
Households given Homelessness Prevention Assistance	12	12	16	✓	18
Households given Rapid Re-housing Assistance	8	8	14	✓	14
People served at shelters per day	1731	128	128	✓	120
Avg. cost/ household with Homelessness Prevention Assistance - 6 months term	\$6,863	\$3,079	\$3,079	✓	\$3,500
Avg. cost/ household with Rapid Re-housing Assistance - 6 months term	\$7,500	\$3,586	\$3,586	✓	\$3,586
Avg. daily cost/person at emergency shelters	\$87	\$76	\$73	✓	\$35



# Auto Theft Task Force Fund



**CITY OF LAREDO, TEXAS  
 AUTO THEFT  
 OPERATING FUND  
 FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$345,113</b>	<b>\$439,458</b>	<b>\$0</b>	<b>\$462,537</b>	<b>\$462,537</b>	<b>\$0</b>
<b>REVENUES</b>						
Intergovernmental Revenue	672,341	683,119	1,132,300	1,856,717	1,856,717	983,949
Rents, Royalties and Interest	363	552	0	0	100	0
Reimburse and Miscellaneous	11,320	27,570	0	0	0	25,000
Other Financing Sources	498,025	451,419	474,549	474,549	474,549	482,700
<b>TOTAL REVENUES</b>	<b>1,182,049</b>	<b>1,162,660</b>	<b>1,606,849</b>	<b>2,331,266</b>	<b>2,331,366</b>	<b>1,491,649</b>
<b>TOTAL AVAILABLE</b>	<b>1,527,162</b>	<b>1,602,118</b>	<b>1,606,849</b>	<b>2,793,803</b>	<b>2,793,903</b>	<b>1,491,649</b>
<b>EXPENDITURES</b>						
<b>RAPID RESPONSE STRIKEFRCE</b>						
Personnel Services	0	30,727	0	17,753	17,753	0
Other Charges	0	0	0	0	0	50,000
<b>TOTAL RAPID RESPONSE STRIKEFRCE</b>	<b>0</b>	<b>30,727</b>	<b>0</b>	<b>17,753</b>	<b>17,753</b>	<b>50,000</b>
<b>AUTOTHEFT GRANT</b>						
Personnel Services	994,291	1,028,966	1,460,449	2,421,434	2,421,434	1,102,205
Contractual Services	93,412	79,888	146,400	261,115	261,115	20,600
Other Charges	0	0	0	0	52,343	21,844
Capital Outlay	0	0	0	41,258	41,258	297,000
<b>TOTAL AUTOTHEFT GRANT</b>	<b>1,087,704</b>	<b>1,108,854</b>	<b>1,606,849</b>	<b>2,723,807</b>	<b>2,776,150</b>	<b>1,441,649</b>
<b>TOTAL EXPENDITURES</b>	<b>1,087,704</b>	<b>1,139,581</b>	<b>1,606,849</b>	<b>2,741,560</b>	<b>2,793,903</b>	<b>1,491,649</b>
<b>CLOSING BALANCE</b>	<b>\$439,458</b>	<b>\$462,537</b>	<b>\$0</b>	<b>\$52,243</b>	<b>\$0</b>	<b>\$0</b>

### Mission

The Laredo Police Department Auto Theft Task Force Goals and Objectives for fiscal year 2023 consist of several methods which will assist us in reducing, preventing, and detecting auto theft/auto burglary, as well as educating the community in auto theft/auto burglary awareness by means of presentations, brochure drop offs, public service announcements, and auto-theft booth displays.

The task force will continue to work with other agencies such as DPS, NICB, US Customs, OCRA, and Mexican authorities in order to reduce, prevent, and detect auto theft/auto burglary in the border City of Laredo, Texas and Webb County.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	994,291	1,028,966	2,421,434	2,421,434	1,102,205
Contractual Services	93,412	79,888	261,115	261,115	20,600
Other Charges	0	0	0	52,343	21,844
Materials and Supplies	0	0	41,258	41,258	297,000
<b>Total</b>	<b>1,087,704</b>	<b>1,108,854</b>	<b>2,723,807</b>	<b>2,776,150</b>	<b>1,441,649</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of stolen vehicles	208	200	285	✗	220
Number of arrests	110	100	185	✓	110
Number of recovered vehicles	134	106	145	✓	116
Value of vehicles recovered	1,902,980	1,326,203	2,873,142	✓	1,458,823
Value of stolen auto parts recovered	850	1,529	2,570	✓	1,700
68A Inspections	621	250	1025	✓	370
Number of dealership inspections	40	40	40	✓	40
Bridge operations conducted	65	40	58	✓	40
Public awareness events	504	500	699	✓	500
Number of other cases investigated associated with Auto Theft	198	254	256	✓	280

### Other Measures

**Goal 1:** To reduce the incidence of motor vehicle theft through enforcement strategies

**Strategy 1:** Conduct Activities that Result in the Arrest, Clearance, and Recoveries of Motor Vehicle Theft

**Activities:**

Activity	Measure	Target
Identify groups of auto theft offenders through intelligence gathering, crime analysis and the use of informants	Number of groups identified	20
Identify and document/record prolific motor vehicle theft offenders [Prolific is defined as "linked to MVT offenses three or more times"]	Number identified/documented offenders	20
Conduct salvage yard inspections	Number of salvage yard inspections	40
Conduct repair shop/recycling center/used car dealership inspections	Number of businesses inspected	40
Conduct bait vehicle operations that target motor vehicle theft offenders	Number of bait vehicle deployments	0
Deploy license plate readers (LPR)	Number of times LPR deployed	50
Respond to license plate reader (LPR) alert notifications	Number of times responded to LPR alert notification	15
Conduct covert operations targeting motor vehicle theft offenders	Number of covert operations	75
Conduct Bridge/Port Operations	Number of operations	40
Conduct warrant "round-up" operations targeting auto crimes offenders, including those wanted for motor vehicle thefts, vehicle burglaries and the theft of vehicle parts	Number of operations	24

**Strategy 2:** Conduct Collaborative Efforts that Result In Reduction of Incidents of Motor Vehicle Theft

**Activities:**

Activity	Measure	Target
Provide Agency-Assists-assist other agencies in obtaining port video, recovery and information	Number of agency assists	160
Collaborate with law enforcement units responsible for gateway crimes involved with motor vehicle theft investigations	Number of times collaborated	60
Collaborate with agencies/organizations that assist in the reduction of motor vehicle thefts	Number of times collaborated	50
Collaborate on investigations regarding stolen parts and other property	Number of cases investigated	50
Conduct intelligence information-sharing	Number of intelligence meetings attended; crime analysis bulletins disseminated	30

**Strategy 3:** Prevent and Reduce the Incidence of Motor Vehicle Related Fraud Activities

**Activities:**

Activity	Measure	Target
Collaborate with agencies relating to investigation and enforcement of vehicle insurance fraud	Number of collaborations	15
Conduct insurance fraud investigations	Number of insurance fraud cases	15
Conduct 68(A) inspections and VIN verification inspections	Number of inspections	370
Conduct vehicle title fraud investigations	Number of vehicle title fraud cases	15
Coordinate with TxDMV/Tax Offices relating to investigation and enforcement of fraudulent titles and registration of stolen vehicles	Number of collaborations	15

**Goal 2:** To reduce the incidence of theft from motor vehicles through enforcement strategies

**Strategy 1:** Conduct Activities that Result in the Arrest, Clearance, and Recoveries of Burglary of Motor Vehicles and Theft of Vehicle Parts and Accessories

**Activities:**

Activity	Measure	Target
Conduct bait vehicle operations that target vehicle burglary offenders	Number of bait vehicle burglary deployments	12
Identify prolific BMV offenders through informants and intelligence [Prolific is defined as "linked to BMV and	Number of offenders identified	25

## 222 Auto Theft Task Force

## 23 Police

## 85 Auto Theft

theft of vehicle parts and accessories offenses three or more times"]		
Conduct Bridge/Port operations	Number of bridge surveillance operations	40
Conduct salvage yard/repair shop/metal recyclers and resale location inspections	Number of business inspections	40
Conduct warrant "round-up" operations targeting auto crimes offenders, including those wanted for motor vehicle thefts, vehicle burglaries and the theft of vehicle parts	Number of "round up" operations	24

**Goal 2:** To reduce the incidence of motor vehicle theft through enforcement strategies

**Strategy 2:** Conduct Collaborative Efforts that Result in the Reduction of Incidents of Theft from a Motor Vehicle

**Activities:**

Activity	Measure	Target
Provide Agency Assists	Number of agency assists	125
Collaborate on investigations with law enforcement units responsible for gateway crimes involving theft from a motor vehicle	Number of times collaborated	50
Collaborate with agencies/organizations that assist in the reduction of thefts from a motor vehicle	Number of times collaborated	25
Investigate cases regarding stolen parts and other property	Number of cases investigated	850

**Goal 3:** Educate/Train Citizens and Qualified Personnel in Detection and Prevention of Motor Vehicle Theft, Burglary of Motor Vehicles and Theft of Vehicle Parts and Accessories

**Strategy 1:** Conduct Public Awareness Related Activities Used to Educate Citizens

**Activities:**

Activity	Measure	Target
Conduct media outreach, including, public service announcements, press releases, and interviews	Number of outreaches	125
Conduct educational presentations to citizens	Number of presentations Number of participants	30 500
Operate trade show exhibits/booths at community events	Number of events	125
Conduct vehicle identification number (VIN) etchings	Number of etching events	0
Operate vehicle displays	Number of display events	0
Purchase advertisements in local outlets	Number of advertisements purchased	4
Write articles for local publications (e.g., neighborhood association newsletters)	Number of articles	0
Conduct vehicle report card initiatives.	Number report cards issued	400
Utilize social media outlets	Number of postings in social media outlets	150
Deploy outdoor public notification signage	Number of deployments per month (if sign remains several months, count as 1 deployment per month)	1,000

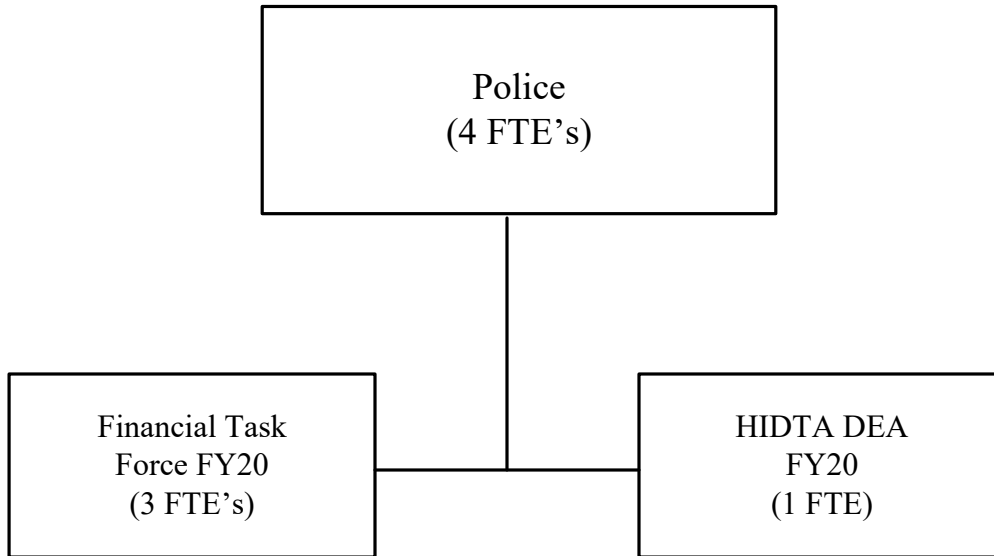
**Goal 3:** Educate/Train Citizens and Qualified Personnel in Detection and Prevention of Motor Vehicle Theft, Burglary of Motor Vehicles and Theft of Vehicle Parts and Accessories

**Strategy 2:** Conduct Law Enforcement Training Activities to Educate Officers on Recognition and Apprehension of Stolen Vehicles and Property

**Activities:**

Activity	Measure	Target
Conduct law enforcement training (TCOLE)	Number of classes Number of participants	6 100
Conduct vehicle crimes presentations to law enforcement agencies (non TCOLE)	Number of classes Number of participants	120 526

# Financial Task Force Fund



**CITY OF LAREDO, TEXAS  
FINANCIAL TASK FORCE  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>REVENUES</b>						
Intergovernmental Revenue	819,790	932,633	1,073,145	1,961,318	1,961,294	872,271
<b>PROGRAM INCOME</b>						
Other Financing Sources	0	40,746	70,000	70,000	70,000	70,000
<b>TOTAL PROGRAM INCOME</b>	<b>0</b>	<b>40,746</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>
<b>TOTAL REVENUES</b>	<b>819,790</b>	<b>973,378</b>	<b>1,143,145</b>	<b>2,031,318</b>	<b>2,031,294</b>	<b>942,271</b>
<b>TOTAL AVAILABLE</b>	<b>819,790</b>	<b>973,378</b>	<b>1,143,145</b>	<b>2,031,318</b>	<b>2,031,294</b>	<b>942,271</b>
<b>EXPENDITURES</b>						
<b>FINANCIAL TF 2020</b>						
Personnel Services	73,078	343,579	398,650	702,299	702,299	450,440
Materials and Supplies	0	8,517	19,000	51,753	51,753	29,401
Contractual Services	0	23,969	63,958	169,162	169,162	74,593
Other Charges	0	0	220,000	220,000	220,000	124,808
<b>TOTAL FINANCIAL TF 2020</b>	<b>73,078</b>	<b>376,065</b>	<b>701,608</b>	<b>1,143,214</b>	<b>1,143,214</b>	<b>679,242</b>
<b>FINANCIAL COUNTIES 2020</b>						
Personnel Services	101,322	245,241	0	252,557	252,557	0
Other Charges	0	0	259,136	259,136	259,136	0
<b>TOTAL FINANCIAL COUNTIES 2020</b>	<b>101,322</b>	<b>245,241</b>	<b>259,136</b>	<b>511,693</b>	<b>511,693</b>	<b>0</b>
<b>FINANCIAL TF FY 19</b>						
Personnel Services	189,312	(4,963)	0	52,143	52,143	0
Materials and Supplies	5,198	613	0	0	0	0
Contractual Services	13,966	2,986	0	8,164	8,164	0
Capital Outlay	32,205	125,481	0	7,894	7,894	0
<b>TOTAL FINANCIAL TF FY 19</b>	<b>240,681</b>	<b>124,117</b>	<b>0</b>	<b>68,201</b>	<b>68,201</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
FINANCIAL TASK FORCE  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>HIDTA RIO GRANDE 2020</b>						
Personnel Services	13,195	44,771	28,275	39,281	39,281	38,733
Materials and Supplies	0	1,928	7,000	14,497	14,497	2,183
Contractual Services	0	1,062	12,900	28,638	28,638	10,000
<b>TOTAL HIDTA RIO GRANDE 2020</b>	<b>13,195</b>	<b>47,760</b>	<b>48,175</b>	<b>82,416</b>	<b>82,416</b>	<b>50,916</b>
<b>HIDTA DEA 2020</b>						
Personnel Services	42,155	122,306	134,226	204,218	204,218	142,113
<b>TOTAL HIDTA DEA 2020</b>	<b>42,155</b>	<b>122,306</b>	<b>134,226</b>	<b>204,218</b>	<b>204,218</b>	<b>142,113</b>
<b>FINANCIAL-COUNTIES FY19</b>						
Personnel Services	188,141	19,968	0	21,552	21,552	0
<b>TOTAL FINANCIAL-COUNTIES FY19</b>	<b>188,141</b>	<b>19,968</b>	<b>0</b>	<b>21,552</b>	<b>21,552</b>	<b>0</b>
<b>PROGRAM INCOME</b>						
Personnel Services	0	40,746	0	0	0	0
Other Charges	0	0	0	0	0	70,000
<b>TOTAL PROGRAM INCOME</b>	<b>0</b>	<b>40,746</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,000</b>
<b>HIDTA RIO GRANDE 2019</b>						
Personnel Services	28,446	0	0	0	0	0
Materials and Supplies	1,462	175	0	0	0	0
Contractual Services	513	0	0	0	0	0
<b>TOTAL HIDTA RIO GRANDE 2019</b>	<b>30,421</b>	<b>175</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>HIDTA DEA FY 19</b>						
Personnel Services	71,256	(3,000)	0	0	0	0
<b>TOTAL HIDTA DEA FY 19</b>	<b>71,256</b>	<b>(3,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**CITY OF LAREDO, TEXAS  
FINANCIAL TASK FORCE  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>HIDTA TASK FORCE 2017</b>						
Materials and Supplies	9,543	0	0	0	0	0
<b>TOTAL HIDTA TASK FORCE 2017</b>	<b>9,543</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>HIDTA TASK FORCE 2018</b>						
Personnel Services	15,856	0	0	0	0	0
Materials and Supplies	6,187	0	0	0	0	0
Contractual Services	12,281	0	0	0	0	0
<b>TOTAL HIDTA TASK FORCE 2018</b>	<b>34,324</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>HIDTA WEBB/ZAPATA 2018</b>						
Personnel Services	7,749	0	0	0	0	0
<b>TOTAL HIDTA WEBB/ZAPATA 2018</b>	<b>7,749</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>HIDTA RIO GRANDE 2018</b>						
Personnel Services	6,688	0	0	0	0	0
Materials and Supplies	340	0	0	0	0	0
Contractual Services	898	0	0	0	0	0
<b>TOTAL HIDTA RIO GRANDE 2018</b>	<b>7,927</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>819,790</b>	<b>973,378</b>	<b>1,143,145</b>	<b>2,031,294</b>	<b>2,031,294</b>	<b>942,271</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$24</b>	<b>\$0</b>	<b>\$0</b>

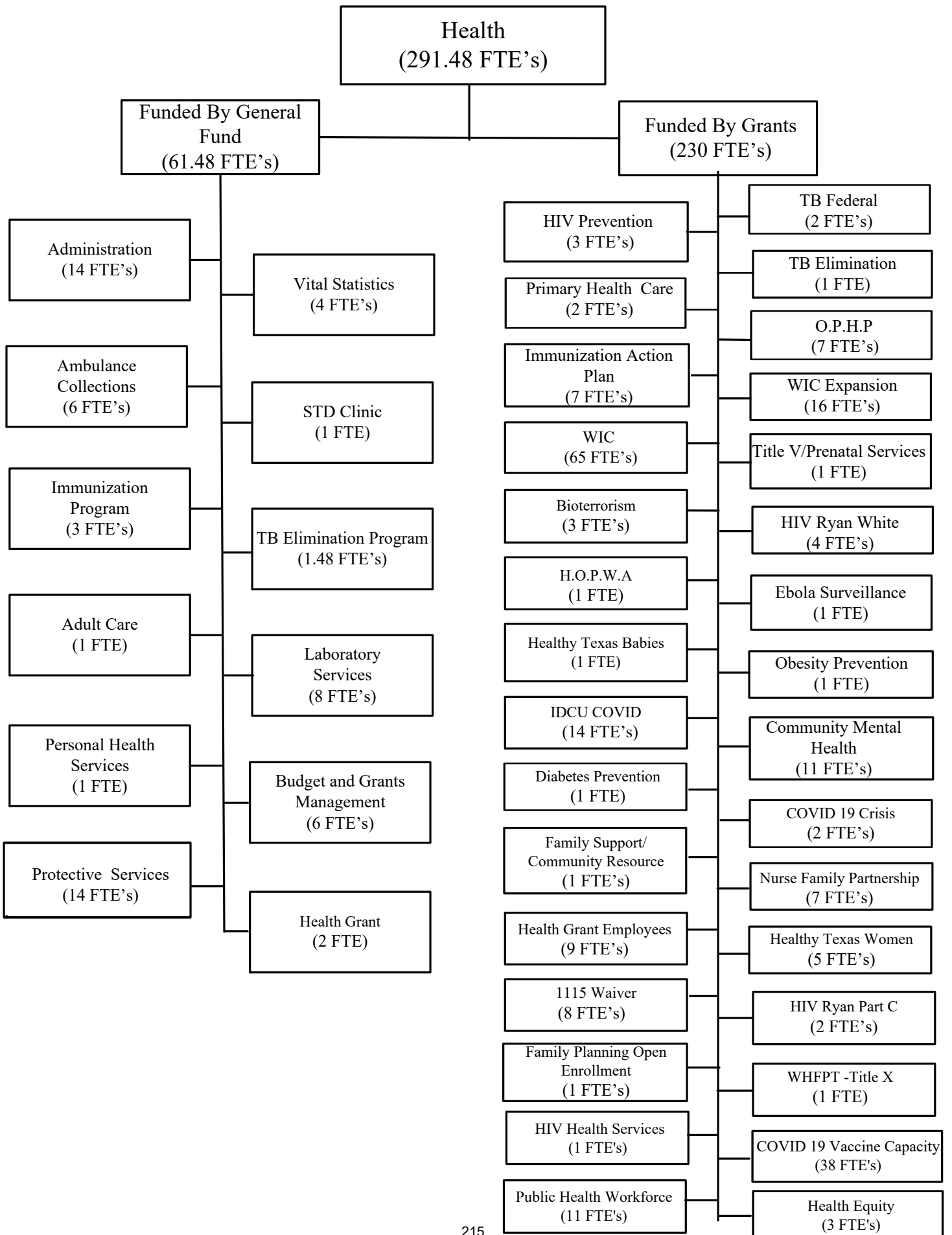
**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	737,198	808,648	1,272,050	1,272,050	606,809
Materials & Supplies	22,730	11,233	66,250	66,250	31,584
Contractual Services	27,658	28,017	205,964	205,964	84,593
Other Charges	0	0	479,136	479,136	219,285
Capital Outlay	32,205	125,841	7,894	7,894	0
Intergovernmental Transfers	0	0	0	0	0
<b>Total</b>	<b>819,790</b>	<b>973,739</b>	<b>2,031,294</b>	<b>2,031,294</b>	<b>942,271</b>

**Performance Measures**

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
Marijuana Seized (Value)	\$2,864,620	\$1,300,100	\$22,453,362	✓	\$1,300,000
Assets Seized: Currency	\$866,727	\$15,000	\$31,666	✓	\$60,000
Assets Forfeited: Currency	\$167,344.	\$25,000	\$165,601	✓	\$30,000
Cases	80	100	27	✓	85
Arrests	64	35	23	✓	55

# Health Fund



**CITY OF LAREDO, TEXAS  
HEALTH  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$1,528,759</b>	<b>\$1,553,706</b>	<b>\$368,310</b>	<b>\$1,609,640</b>	<b>\$1,609,640</b>	<b>\$641,743</b>
<b>REVENUES</b>						
Licenses and Permits	448,868	481,753	484,440	484,440	438,170	649,530
Intergovernmental Revenue	12,342,567	12,486,356	21,679,288	41,436,958	41,671,347	18,099,100
Fees and Collections	563,682	644,669	679,311	716,511	703,992	889,075
Rents, Royalties and Interest	37,573	14,393	14,645	14,645	6,745	8,266
Reimburse and Miscellaneous	1,698,779	1,383,470	2,574,148	4,950,550	5,233,045	2,818,725
Other Financing Sources	3,099,873	3,270,512	3,270,512	4,739,512	4,739,512	3,423,417
<b>TOTAL REVENUES</b>	<b>18,191,342</b>	<b>18,281,153</b>	<b>28,702,344</b>	<b>52,342,616</b>	<b>52,792,811</b>	<b>25,888,113</b>
<b>TOTAL AVAILABLE</b>	<b>19,720,101</b>	<b>19,834,859</b>	<b>29,070,654</b>	<b>53,952,256</b>	<b>54,402,451</b>	<b>26,529,856</b>
<b>EXPENDITURES</b>						
HEALTH-CITY FUNDED PGMS	5,002,436	4,755,626	5,429,995	7,044,934	6,937,456	6,295,203
HEALTH-TX DEPT HEALTH SVC	10,171,838	10,798,681	15,337,842	35,187,881	35,364,849	15,241,475
HEALTH-FEDERAL FUNDED	2,223,192	2,107,207	2,520,872	4,783,200	4,936,720	2,644,268
HEALTH-STATE FUNDED	189,931	184,038	114,640	368,545	363,700	115,067
HEALTH-LOCAL FUNDED	259,855	73,512	199,195	412,849	406,551	53,759
HEALTH-SCHOOL DISTRICTS	10,776	0	15,750	15,750	15,750	15,750
HEALTH-OTHER GRANTS	308,367	306,156	1,980,462	5,649,737	5,735,682	2,164,334
<b>TOTAL EXPENDITURES</b>	<b>18,166,395</b>	<b>18,225,219</b>	<b>25,598,756</b>	<b>53,462,896</b>	<b>53,760,708</b>	<b>26,529,856</b>
<b>CLOSING BALANCE</b>	<b>\$1,553,706</b>	<b>\$1,609,640</b>	<b>\$3,471,898</b>	<b>\$489,360</b>	<b>\$641,743</b>	<b>\$0</b>

226 Health Dept.

29 Health Dept.

Various Divisions

**Mission**

To plan, organize, direct, and coordinate the overall development and implementation of the essential public health services vital to our resident's health status; ensure the proper processes and resources are in place to respond to emergencies; and, maintain a fiscally responsible operational budget.

**Program Summary**

To prevent disease, improve health status, develop comprehensive preparedness activities, enhance surveillance and communications, prolong life, and promote conducive to healthful living through direct or indirect provision of comprehensive public health services and communication, cooperation, and coordination with individual, group, and community health care providers and with local, state, federal, and international health agencies and officials. Administer and oversee the operation and management of all programs/services to assure efficient and timely comprehensive public health services, disease prevention, health promotion and preparedness against any public health threat both in the City of Laredo. Utilize quality management tools which help administrators identify ways to improve internal processes that will reap more "quality" outcomes for patients by monitoring compliance through compliance audits both internally and by State and Federal reviewers. Build and maintain collaborative community partnerships with the focus on mobilization of community resources that meet the needs of the residents and providing leadership support for local, state and national collaboration. Continue to advocate for health care issues affecting the Laredo area. Implement and manage a responsible financial plan for the operation of the Department. Maintain facilities and plan for future needs for the Department.

**Expenditures (2910) ADMINISTRATION**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	991,038	789,391	1,173,321	1,151,880	1,214,362
Materials & Supplies	66,725	46,580	322,366	319,443	65,714
Contractual Services	373,188	433,449	951,282	952,575	383,240
Other Charges	4,876	13,098	2,773	2,773	152,905
Capital Outlay	34,263	0	332,005	332,005	0
Debt Service	1,183	1,481	12,179	19,657	25,660
<b>Total</b>	<b>1,471,274</b>	<b>1,283,999</b>	<b>2,793,926</b>	<b>2,778,333</b>	<b>1,841,911</b>

**Expenditures (2913) EMS BILLING**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	207,440	236,027	289,521	285,124	303,974
Materials & Supplies	8,322	3,042	4,366	4,366	9,718
Contractual Services	73,210	73,239	78,383	78,383	84,753
Debt Service	364	623	924	924	861
<b>Total</b>	<b>289,336</b>	<b>312,931</b>	<b>373,194</b>	<b>368,797</b>	<b>399,306</b>

**Expenditures (2928) FISCAL MANAGEMENT**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	404,886	447,481	456,253	386,204	409,026
Materials & Supplies	7,253	1,194	2,641	2,641	5,072
Contractual Services	10,298	8,977	15,037	15,037	14,249
Debt Service	318	545	926	926	861
<b>Total</b>	<b>422,755</b>	<b>458,197</b>	<b>474,857</b>	<b>404,808</b>	<b>429,208</b>

226 Health Dept.

29 Health Dept.

Various Divisions

**Expenditures (6007) OPHP**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	542,051	464,393	457,022	457,022	573,624
Materials & Supplies	2,766	0	0	0	0
Contractual Services	102,976	8,151	9,959	9,959	8,872
Other Charges	0	0	361,079	682,368	110,605
<b>Total</b>	<b>647,794</b>	<b>472,544</b>	<b>828,060</b>	<b>1,149,349</b>	<b>693,101</b>

**Expenditures (6801) SPECIAL PROJECTS**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Materials & Supplies	0	6,410	17,890	17,890	0
Contractual Services	0	0	6,350	6,350	0
Other Charges	0	0	4,319,723	4,184,750	1,544,514
<b>Total</b>	<b>0</b>	<b>6,410</b>	<b>4,343,963</b>	<b>4,208,990</b>	<b>1,544,514</b>

**Performance Measures (2910)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's –all funding sources	231.48	230.48	288.48	✓	288.48
Number of FTE's-Administration (Non-Janitorial)	8	8	9	✓	9
Number of FTE's-Administration Support Staff	6	6	6	✓	6
<b>Outputs</b>					
Number of New Public Health Care Initiatives/Projects	N/A	8	8	✓	2
Number of fully executed provider contracts	31	80	80	✓	80
Number of 311 requests	2,052	1,500	2,052	✓	1,500
<b>Efficiency Measures</b>					
No. of New Public Health Care Initiative/Projects managed by administrators	N/A	3.5	3.5	✓	1
No. of contracts (provider) administered per administration	9.3	10	10	✓	10
% of provider contracts completed w/in 60 days of council approval	100%	100%	100%	✓	100%
% of 311 requests completed	100%	100%	100%	✓	100%

226 Health Dept.

29 Health Dept.

Various Divisions

**Performance Measures (2928, 2913)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTEs – Budget & Grants / Management	4	4	4	✓	4
Number of FTEs – Budget & Grants / Clinical Billing	2	2	2	✓	2
No. of FTEs – Budget & Grants / Ambulance Collections	5	5	6	✓	6
<b>Outputs</b>					
No. of DSHS & other funding agency grants executed	46	46	47	✓	47
No. of New Funding Opportunities Pursued	6	9	9	✓	10
Number of clinical claims submitted	9128	9,965	11,200	✓	11,500
Number of ambulance claims submitted	25756	26,000	26,150	✓	26,700
<b>Efficiency Measures</b>					
Clinical Claims Submitted per FTE	9128	9,965	11,200	✓	11,500
Ambulance Claims Submitted per FTE	5151	5,200	5,237	✓	5,340
<b>Effectiveness Measures</b>					
% of DSHS contracts completed within 60 days of Council approval	100%	100%	100%	✓	100%
# of New Funding Opportunities Awarded***	6	4	4	✓	5
Clinical claims submitted within 90 days	100%	100%	100%	✓	100%
Ambulance claims submitted within 90 days	100%	100%	100%	✓	100%

**Performance Measures (6007)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's –RLSS Grant	4.67	4.67	4.67	✓	6.27
<b>Outputs</b>					
Number of IT work orders (for Health Dept)	1,314	1,300	1,300	✓	1,300
Number of Buena Vida Program Health Encounters	1,775	1,830	1,850	✓	1,940
Number of Food Establishment Inspections Conducted	6,787	5,000	5,600	✓	5,000
<b>Efficiency Measures</b>					
% of IT work orders completed	100%	100%	100%	✓	100%
% of Buena Vida Program Health Encounters Completed	100%	100%	100%	✓	100%
% of Food Establishment Inspections completed	100%	100%	100%	✓	100%

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Various Divisions

**Mission**

Health Education and Promotion division works diligently to help empower residents of the community to improve their wellbeing and quality of life through health education and promotion.

**Program Summary**

Health education aims not just to increase the awareness of the people about their health but also to impart knowledge and skills to develop and maintain behaviors and attitudes that lead to better health and wellness. Health promotion is a concept similar to health education as it has similar goals and objectives. The strategies of health promotion are designed to promote general health awareness among the population, not concentrating on a particular illness or disease. Health promotion aims to influence the behaviors of people and organizations to influence their lifestyles. Health promotion takes the shape of advertisements that try to exert influence on the social behaviors of people and also to make them cognize the importance of healthy behaviors and attitudes.

**Expenditures (2011) HEALTH EDUCATION**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Materials & Supplies	9,759	906	2,703	2,050	5,298
Contractual Services	42,200	47,862	108,577	59,745	98,982
Other Charges	(20)	(22)	0	0	0
Debt Service	318	545	864	864	864
<b>Total</b>	<b>52,257</b>	<b>49,291</b>	<b>112,144</b>	<b>62,659</b>	<b>105,144</b>

**Performance Measures (2011)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's	1	1	1	✓	1
<b>Outputs</b>					
Number of Health Risk Profiles completed	1,869	1,454	969	✗	1,454
Number of Blood Analysis completed	1,869	1,454	969	✗	1,454
Educational Sessions and Presentations	1,869	1,454	969	✗	1,454
<b>Efficiency Measures</b>					
No. of 1 to 1 counseling per administrator	1,869	1,454	969	✓	1,454
<b>Effectiveness Measures</b>					
% of participants improving risk factors after 6 months	14%	17%	16%	✗	17%
No. of worksites and local agencies participating with Buena Vida Wellness program	4	12	1	✗	12



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Various Divisions

### Performance Measures Healthy Texas Babies (6027)

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – Supervisor/Coordinator	1	1	1	✓	1
<b>Outputs</b>					
Educational Sessions or presentations	355	97	100	✓	350
<b>Efficiency Measures</b>					
No. of members per Coalition Meeting	50	45	45	✓	50
<b>Effectiveness Measures</b>					
Reach of Social Media Posts – project related	125,900	5,250	2,686	✗	5,500

### Performance Measures Obesity Prevention Program (6037)

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – Supervisor/Coordinator	1	1	1	✓	1
Number of FTE's – 26% of Health Educator Supervisor	1	.26	.26	✓	.26
<b>Outputs</b>					
Number of Clinical and Community partners	6	5	7	✓	15
Number of Evidence Based Education Sessions	48	50	52	✓	54
<b>Efficiency Measures</b>					
Total Clinical and Community partners in HIE	1	1	1	✓	3
<b>Effectiveness Measures</b>					
Reach of Social Media Posts – project related	112,086	1,246,925	1,793,156	✓	1,800,000
Total # of Participants in Physical Activity Sessions	360	450	352	✗	550

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Various Divisions

### Performance Measures Family Support & Community Resources (6040)

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – Health Educator Supervisor	1	1	1	✓	1
Number of FTE's – Health Educator	1	0	0	✓	0
<b>Outputs</b>					
Number of Evidence Based Education Sessions	13	4	11	✓	4
Number of Council Meetings, Coalition Meetings, and Seminars.	68	20	92	✓	20
Number of Recreation Activity Sessions	14	4	12	✓	4
Number of Social Media Posts – project related	88	4	90	✓	4
<b>Efficiency Measures</b>					
Number of Participants in Evidence Based	307	50	1,183	✓	50
Number of Referrals issued	105	N/A	84	N/A	N/A
Number of One Time Health Screenings	N/A	N/A	N/A	N/A	N/A
<b>Effectiveness Measures</b>					
Reach of Social Media Posts – project related	6.2K	N/A	6.6K	✓	N/A
Total # of clients for the CYSHCN program	391	85	486	✓	85

### Performance Measures Diabetes Control and Prevention Program (6044)

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – 74% of Health Educator Supervisor	1	.74	.74	✓	.74
Number of FTE's – MOA	1	1	1	✓	1
<b>Outputs</b>					
Number of Evidence Based Education Sessions	64	28	104	✓	28
Number of Council Meetings, Health Fairs	27	35	27	✗	35
Number of Physical Activity Sessions	32	48	77	✓	48
Number of Social Media Posts – project related	752	1,128	1,343	✓	1,344
<b>Efficiency Measures</b>					
Number of Participants in Evidence Based	114	145	153	✓	155
Number of Referrals issued					
Number of One Time Health Screenings	114	145	153	✓	155
<b>Effectiveness Measures</b>					
Reach of Social Media Posts – project related	1,793,156	1,246,925	1,793,156	✓	1,850,000
Total # of Participants in Physical Activity Sessions	352	400	1,078	✓	1,100

**Public Health Workforce (6047)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – Public Information Specialist	Grant not funded	N/A	N/A	X	2
<b>Outputs</b>					
Number of Social Media posts	Grant not funded	N/A	N/A	X	625
Number of Press Release	Grant not funded	N/A	N/A	X	180
Number of Events hosted/participated in	Grant not funded	N/A	N/A	X	15

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Various Divisions

**Mission**

To maintain, collect, and protect vital records and data to improve the health and well-being in Laredo.

**Program Summary**

To ensure that every birth, death, and fetal death occurring in this district is properly registered.

Fetal records will be received, checked for accuracy, recorded in the local electronic filing system/database; originals will be submitted to the Texas Vital Statistics Section of DSHS once a month.

Staff members will attend the annual Texas Vital Statistics Section conferences held in the summer and winter months of every year to learn of new policy changes. 100% of the required monthly, quarterly and annual reports will be submitted as required by the different governmental agencies. One staff member will be certified by the Texas Attorney General on voluntary paternity procedures. 100% of birth and death records will be downloaded through (TxEVER) Texas Electronic Vital Events Registrar. 100% of Acknowledgement of Paternities will be completed via (TxEVER) Texas Electronic Vital Events Registrar.

**Expenditures (2012) VITAL STATISTICS**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	161,512	162,921	180,948	176,253	199,960
Materials & Supplies	3,845	31,892	25,670	13,024	31,278
Contractual Services	113,883	74,991	73,112	79,518	79,822
Other Charges	0	0	75	75	75
Debt Service	369	633	940	940	940
<b>Total</b>	<b>279,609</b>	<b>270,437</b>	<b>280,745</b>	<b>269,810</b>	<b>312,075</b>

**Performance Measures (2012)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Outputs</b>					
Birth Certificates (New/FY)	4,596	5,000	4,500	✗	5,000
Death Certificates (New/FY)	1,982	2,000	2,000	✓	2,000
Fetal Death	38	40	35	✗	35
Birth Certified Copies Issued	17,536	17,000	16,500	✓	16,500
Death Certified Copies Issued	3,746	3,500	3,500	✓	3,500
<b>Efficiency Measures</b>					
Number of Vital Statistics Transactions per FTE	5,320	5,125	5,000	✓	5,000
<b>Effectiveness Measures</b>					
Percent of birth and death certificates filed within 30 days	100%	100%	100%	✓	100%
Percent of rejection rate for certificates received at State office (Baseline: 1.5%)	1%	1%	1%	✓	1%

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29 Health Dept.

Various Divisions

**Mission**

To provide anonymous and confidential HIV antibody testing for persons at risk for HIV infection; plan, develop, and deliver comprehensive case management to persons with HIV and their families; and educate the community about HIV transmission and preventive measures.

**Program Summary**

Reduce the spread of HIV/STD infections in the HSDA (Health Service Delivery Area) of Jim Hogg, Starr, Webb, and Zapata Counties through individual, group community level education, counseling, standard and rapid HIV and HCV testing, referral, and partner notification services • Provide behavioral health care services to reduce the impact mental health and substance use disorders have on the spread of HIV and HCV and treatment adherence regarding these diseases. Facilitate systems of care by providing early intervention/case management services; developing a risk reduction plan to modify high risk behavior; providing referrals to subcontract providers and other health care providers for essential health and social services; and, provide rental payment assistance to eligible clients in need of housing. Track HIV Positive clients that are out of care and encourage return to care. Incorporate quality assurance practices to monitor progress of program goals, determine quality of services; and ensure ongoing quality improvement activities through compliance audits and client satisfaction surveys. Refer clients to STD Clinic for screening, treatment and follow-up of syphilis, chlamydia, gonorrhea, and genital warts and assist with partner elicitation/notification.

**Expenditures (2914) STD CLINIC**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	26,504	25,066	41,211	39,064	45,779
Materials & Supplies	3,764	2,303	2,666	2,666	24,262
Contractual Services	55,553	53,505	53,557	57,100	57,261
Other Charges	0	0	3,600	0	0
Debt Service	318	551	554	554	0
<b>Total</b>	<b>86,139</b>	<b>81,424</b>	<b>101,588</b>	<b>99,384</b>	<b>127,302</b>

**Expenditures (6002) HIV PREVENTION**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	221,472	179,048	416,481	416,481	225,758
Materials & Supplies	19,622	19,596	27,712	27,612	8,250
Contractual Services	14,778	1,719	29,862	134,363	85,599
Debt Service	354	627	1,226	1,226	940
<b>Total</b>	<b>256,225</b>	<b>200,990</b>	<b>475,281</b>	<b>579,682</b>	<b>320,547</b>

**Expenditures (6019) HIV HOPWA**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	13,656	43,035	104,372	104,372	61,157
Materials & Supplies	107	0	1,887	1,887	280
Contractual Services	64,562	76,339	169,173	169,173	76,400
<b>Total</b>	<b>78,325</b>	<b>119,374</b>	<b>275,432</b>	<b>275,432</b>	<b>137,837</b>

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**Expenditures (6020) HIV RYAN WHITE**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	282,299	270,997	442,916	434,624	291,107
Materials & Supplies	18,217	49,311	28,873	48,303	14,805
Contractual Services	272,458	333,734	631,305	695,609	368,345
Other Charges	0	0	40,269	0	0
Debt Service	0	480	840	640	533
<b>Total</b>	<b>572,973</b>	<b>654,522</b>	<b>1,144,203</b>	<b>1,179,176</b>	<b>674,790</b>

**Expenditures (6021) HIV HEALTH & SOCIAL SERVICES & REBATE**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	114,929	117,712	197,651	197,651	121,461
Materials & Supplies	0	424	444	444	5,079
Contractual Services	16,718	12,282	40,766	40,766	3,972
Other Charges	0	0	13,051	13,051	0
<b>Total</b>	<b>131,647</b>	<b>130,418</b>	<b>251,912</b>	<b>251,912</b>	<b>130,512</b>

**Expenditures (6505) RYAN WHITE PART D**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	48,975	49,489	90,456	90,456	49,206
Contractual Services	0	0	0	0	4,553
<b>Total</b>	<b>48,975</b>	<b>49,489</b>	<b>90,456</b>	<b>90,456</b>	<b>53,759</b>

**Performance Measures (2914) STD Clinic**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's - Clerk III (STD Clinic)	1	1	1	✓	1
<b>Outputs</b>					
Number of STD Clinic screenings	970	975	970	✗	975
<b>Efficiency Measures</b>					
No. of clients receiving STD clinic services/ clinic staff	970	975	975	✓	980

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**Performance Measures (6002) HIV Prevention**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – Health Educators/Case Worker	3	3	3	✓	3
<b>Outputs</b>					
Number of clients tested for HIV Prevention	600	650	700	✓	850
Number of Condoms Distributed	150,000	175,000	175,000	✓	180,000
<b>Efficiency Measures</b>					
Number of clients tested per FTE's HIV Prevention	245	266	266	✓	333
<b>Effectiveness Measures</b>					
Percent of HIV clients testing positive vs. clients tested	2%	2.2%	2.2%	✓	2.2%
Percent of HIV clients returning for post-test counseling	95%	95%	95%	✓	96%
Percent of newly HIV infected clients enrolled in care	96%	96%	96%	✓	98%

**Performance Measures (6019) HOPWA**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – Case Worker	1	1	1	✓	1
<b>Outputs</b>					
Number of clients receiving HOPWA (Short/Long Term)	26	27	27	✓	30
<b>Effectiveness Measures</b>					
Percent of clients receiving HOPWA services	16%	16%	16%	✓	17%

**Performance Measures (6020 and 6111) HIV Ryan White**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – Case Managers	4	4	4	✓	4
Number of FTE's – Counselors (Mental Health)	2	2	2	✓	2
Number of FTE's – Administrative	1	1	1	✓	1
<b>Outputs</b>					
Number of Clients receiving HIV Services	228	230	230	✓	235
Number of Clients receiving ART (Medication)	228	230	230	✓	250

**Performance Measures (6021) HIV Social Services & Rebate**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – (ADAP Specialists) - Intake/Eligibility	2	2	2	✓	2
<b>Outputs</b>					
Number of Clients Linked to ADAP Program	225	230	230	✓	245
Number of Clients Educated on ADAP Process	230	230	230	✓	240
<b>Efficiency Measures</b>					
Number of Clients Referred to ADAP Program	245	250	250	✓	260
<b>Effectiveness Measures</b>					
Percent of Clients Receiving ADAP	89%	90%	88%	✓	90%

**Performance Measures (6505) HIV Ryan White Part D**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – Case Manager	1	1	1	✓	1
<b>Outputs</b>					
Number of clients receiving case management services	35	35	35	✓	35

- (a) SMART Sessions – are six 1-hour group sessions targeting Intravenous Drug Users in institutional settings in the community such as the Webb County Jail. The sessions focus on needle cleaning and needle negotiation skills.
- (b) PROMISE – Community PROMISE (Peers Reaching Out and Modeling Intervention Strategies) focuses on delivering role model stories developed from the real- life experiences of local community members to Intravenous Drug Users and Men who have sex with Men during field outreach contacts such as plazas, bars, night clubs, etc.
- (c) CRCS – Client Risk Counseling Services is an intensive and ongoing individual-level intervention that provides individualized prevention counseling, support, and referral services for HIV positive clients with multiple, complex problems and risk reduction needs. These sessions are conducted at the Health Department or client's homes.
- (d) STD Clinic- Sexually Transmitted Disease Clinic provides screening, testing and treatment for Chlamydia and Gonorrhea.



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Various Divisions

**Mission**

To improve the health of the Laredo area's women of reproductive age, infants, children, adolescents, and their families through partnerships, contracts, and agreements with State, federal, and local agencies in both public and private sectors.

**Program Summary**

Provide comprehensive perinatal health care that include annual physical exams, pap smears, general prenatal and well health screening family planning, diet and nutrition preventive services and education.

Provide well child services for routine prevention, wellness and developmental screening and health care including immunizations, dental care and social support.

Provide diagnostic, clinical and social health care services to support primary care.

Provide case management services which include counseling, health education and promotion to assure patients compliance and continuity of health care.

Increase community awareness and education on the importance and benefits of folic acid, birth defects education, nutrition and diet for healthy birth outcomes and positive growth and development.

Coordinate with other health department services to assure continuity of care and utilize referral network of established partnerships for follow-up services of health and social services.

**Expenditures (2921) MATERNAL & CHILD HEALTH**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Materials & Supplies	4,112	1,091	8,635	8,635	8,448
Contractual Services	40,960	24,479	44,904	44,904	33,399
<b>Total</b>	<b>45,072</b>	<b>25,570</b>	<b>53,539</b>	<b>53,539</b>	<b>41,847</b>

**Expenditures (6018) TITLE V PRENATAL SERVICES**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	26,123	37,600	45,217	46,401	42,538
Contractual Services	1,588	1,348	14,656	26,538	2,091
<b>Total</b>	<b>27,712</b>	<b>38,948</b>	<b>59,873</b>	<b>72,939</b>	<b>44,629</b>

**Expenditures (6203) TITLE X FAMILY PLANNING**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	60,571	109,771	125,924	101,179	51,884
Materials & Supplies	69,583	32,834	64,922	62,685	20,569
Contractual Services	59,777	41,433	172,854	199,836	42,614
<b>Total</b>	<b>189,931</b>	<b>184,038</b>	<b>363,700</b>	<b>363,700</b>	<b>115,067</b>

**Performance Measures (2921, 6018, 6203)**

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
<b><i>Inputs</i></b>					
Total number of providers (FTE's)	2	2	3	✓	2
<b><i>Outputs</i></b>					
Number of clients (prenatal, family planning, well child)	1,703	1,900	1,683	✓	1,800
Number of visits (prenatal, family planning, well child)	3,910	5,200	4,678	✗	4,800
<b><i>Efficiency Measures</i></b>					
Number of Visits / Number of providers (FTE's)	1,955	3,300	2,995	✗	3,000
<b><i>Effectiveness Measures</i></b>					
Percent of repeat teen pregnancies	3%	3%	3%	✓	3%
Percent of prenatal enrolled in 1 <sup>st</sup> trimester	63%	60%	60%	✓	60%
Percent of infant deaths	0%	0%	0%	✓	0%
Percent of low-birth-weight babies	0.10%	0.14%	0.14%	✓	.20%

\*Percentage of low birth weight is under revision

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Various Divisions

### Mission

To empower first-time mothers living in poverty to successfully improve their lives and those of their children with evidence-based nurse home visits and through community partnerships to build healthy families and strong communities.

### Program Summary

Utilize the Nurse-Family Partnership® model to provide high-quality, culturally-competent, client-centered in-home and telehealth nursing services to first-time, low-income pregnant women until the child turns 2 years old. Address the personal health, environmental health, maternal role, family and friends, healthcare utilization, and life course domains of each program client/family. Support clients in addressing risks for child abuse, economic adversity, poor health outcomes for both self and family. Implement and maintain the Bright by Text subscriber base to include generating new subscribers and publishing community messages within the platform. Implement P.A.P.A. educational curriculum as offered by the Texas Office of the Attorney General. Sustain an active community advisory board that proactively works to resolve maternal-child and early childhood needs for the benefit of program clients. Complete clinical documentation and assessments that support client care planning and that inform referral to services within and outside of the City of Laredo Health Department. Collaborate with community partners and agencies which can support program goals and client outcomes to include community-based outreach, awareness and education efforts for target population. Implement the ARPA/CBCAP Innovations grant to provide behavioral/mental health services for NFP program clients and design/implement an evidence-based model for parental crisis support.

### Expenditures (6104) NURSE-FAMILY PARTNERSHIP

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	554,109	562,123	1,083,562	1,072,236	555,310
Materials & Supplies	10,633	4,369	28,511	29,225	2,720
Contractual Services	58,351	78,409	182,755	193,367	41,970
Other Charges	0	0	0	95,000	95,000
<b>Total</b>	<b>623,093</b>	<b>644,901</b>	<b>1,294,828</b>	<b>1,389,828</b>	<b>695,000</b>

### Performance Measures (6104) NURSE FAMILY PARTNERSHIP

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – Clinical Staff (R.N.'s and LPC's)	5	5	5	✓	6
Number of FTE's – Support Staff	1	1	1	✓	1
<b>Outputs</b>					
Number of visits completed	N/A	N/A	N/A		900
Number of Bright by Text subscribers	N/A	N/A	N/A		300
Number of clients receiving behavioral health counseling services	N/A	N/A	N/A		60
<b>Efficiency Measures</b>					
Number of clients actively served	113	100	102	✓	100
<b>Effectiveness Measures</b>					
Percent of expected client caseload	N/A	96	69	✗	75

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Various Divisions

**Mission**

To prevent and reduce the transmission of vaccine-preventable diseases by providing immunizations on time at a minimal cost and through implementation of interventions for continuous 100% immunization rates

**Program Summary**

Reduce morbidity and mortality caused by vaccine preventable diseases in infants, children, adolescents and adults. Ensure that every child is appropriately and adequately vaccinated by the age of 24 months. Promote immunizations among the general adult population and make available immunization clinics during evenings, weekends and at outreach settings to better address the public's needs. Confirm that ImmTrac2 (State immunization registry) data is complete, current, and accurate; provide technical assistance to current ImmTrac2 provider users. Promote the concept of the "medical home" to parents attending the immunization clinic in order to encourage routine medical check-ups in infants, children and adolescents in compliance with DSHS recommendations. Maintain inventory of wasted, expired or unaccounted vaccines and ensure these do not exceed 5% of the monthly total number of vaccines. Conduct 100% child-care facility, Head Start center, and public/private school assessments as per DSHS guidelines. Collaborate with local WIC program for assessment of children's immunization status and referrals for vaccinations. Provide educational opportunities (TA, trainings, updates) to public and private healthcare to ensure awareness of immunization standards of practice and make available the latest recommendations on vaccines. Conduct compliance audits on all providers currently enrolled in the TVFC (Texas Vaccine for Children Program). Investigate and document 100% of reportable suspected vaccine-preventable disease cases within 30 days of notification in accordance with DSHS guidelines.

**Expenditures (2922) IMMUNIZATION**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	133,447	85,703	186,904	144,334	192,508
Materials & Supplies	84,303	80,549	65,881	65,881	63,208
Contractual Services	22,365	18,606	18,208	18,208	34,048
Other Charges	0	(10)	20	0	0
<b>Total</b>	<b>240,115</b>	<b>184,848</b>	<b>271,013</b>	<b>228,423</b>	<b>289,764</b>

**Expenditures IMMUNIZATION (6006)**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	336,254	343,024	538,325	538,325	356,210
Materials & Supplies	4,572	349	28,525	28,525	0
Contractual Services	7,472	5,500	13,201	13,201	333
Other Charges	0	0	198,327	198,327	23,643
Debt Service	315	558	575	575	0
<b>Total</b>	<b>348,613</b>	<b>349,430</b>	<b>778,953</b>	<b>778,953</b>	<b>380,186</b>

**Expenditures (6600) LISD/UISD HEP B VACCINE**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Materials & Supplies	10,776	0	15,750	15,750	15,750
<b>Total</b>	<b>10,776</b>	<b>0</b>	<b>15,750</b>	<b>15,750</b>	<b>15,750</b>

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Various Divisions

**Performance Measures (2922, 6006)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – R.N./L.V.N./Contract R.N.'s	2	4	4	✓	3
Number of FTE's – Support Staff	7	7	7	✓	7
<b>Outputs</b>					
Individuals immunized**	10,674	50,818	8,692	✗	51,834
Immunizations administered**	26,004	70,875	72,292	✓	73,000
<b>Effectiveness Measures</b>					
% of 2 year olds in compliance with immunizations	100%	100%	100%	✓	100%

Note: Numbers projected are based on a 2% increase. Efficiency measures were divided by the total number of FTE's (nursing staff).

\*\*These totals include vaccinations for Hepatitis B (LISD/USD employees) and Pneumococcal and Influenza vaccines for adults.

**COVID-19 Vaccination Capacity (6046)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – Program Promotion Supervisor	Grant not funded previously	2	2	✓	2
Number of FTE's – Program Promotion Specialist	N/A	N/A	N/A	✗	3
<b>Outputs</b>					
Number of Sites Visited	N/A	N/A	N/A	✗	202
Number of Community Residents Reached	N/A	N/A	N/A	✗	6,897
Number of Community Partnerships	N/A	N/A	N/A	✗	44
Number of Event Participations	N/A	N/A	N/A	✗	10

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Various Divisions

### Mission

The activities performed at the state, regional, and local levels support the Texas Department of State Health Services vision and mission:

- Vision: A Texas free of TB
- Mission: To eliminate TB as a public health threat

### Program Summary

Our local TB clinic is testing and treating high risk individuals who might have been exposed to TB from a positive case or have a positive TB test from another clinic, hospital, or MD office. We treat Latent TB Infections and TB Disease following Standing Delegation Orders and Standing Medical Orders for Tuberculosis Prevention and Care for FY 2022 and the Texas Tuberculosis Work Plan provided to us from DSHS. All patients have current medical orders from a licensed healthcare provider and when needed we seek expert consultation from a national TB center. We provide targeted testing for high-risk populations and contact investigations.

### Expenditures (2923) TUBERCULOSIS

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	64,841	65,839	70,932	71,684	72,626
Materials & Supplies	9,051	4,217	6,426	6,426	8,286
Contractual Services	50,091	46,212	67,093	67,093	62,477
Debt Service	369	633	645	645	0
<b>Total</b>	<b>124,352</b>	<b>116,902</b>	<b>145,096</b>	<b>145,848</b>	<b>143,389</b>

### Expenditures (6005) TB ELIMINATION

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	228,489	205,228	413,156	413,156	209,396
Materials & Supplies	0	31,883	44,424	44,424	19,320
Contractual Services	0	896	35,006	35,006	9,745
Other Charges	0	0	26,629	26,629	0
<b>Total</b>	<b>228,489</b>	<b>238,007</b>	<b>519,215</b>	<b>519,215</b>	<b>238,461</b>

### Expenditures (6003) TB FEDERAL

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	184,129	196,334	276,928	276,928	181,712
Materials & Supplies	8,115	5,137	5,120	5,120	0
Contractual Services	3,460	396	10,365	10,365	0
<b>Total</b>	<b>195,704</b>	<b>201,867</b>	<b>292,413</b>	<b>292,413</b>	<b>181,712</b>

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Various Divisions

**Performance Measures (2923, 6005)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's - RN/LVN	3	3	3	✓	3
Number of FTE's - CSA	1	1	0	✗	1
Number of FTE's – Support Staff	2	2	2	✓	2
<b>Outputs</b>					
Number of cases (by Calendar Year)	16	20	18	✗	25
Number of Persons on Directly Observed Therapy (DOT) & Preventive Therapy (DOPT)	29	35	32	✗	45
Number of screenings	6,459	6,500	6,500	✓	6,650
<b>Efficiency Measures</b>					
Average cost per client served	28	28	28	✓	28
<b>Effectiveness Measure</b>					
Case Rate (per 100,000 population)	6.03	7.55	6.79	✗	9.43
% of cases on Directly Observed Therapy	100	100	100	✓	100

**Performance Measures (6003)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of Persons on Directly Observed Therapy (DOT)/Directly Observed Preventive Therapy (DOPT)	29	35	32	✗	45
Number of Multiple Drug Resistant (MDR)	0	0	1	✓	1
Number of TB Binational Medical Review Meetings	0	1	1	✓	2
<b>Effectiveness Measures</b>					
Percent of MDR completing 1 yr of continuous therapy	0%	0%	0%	✓	1%
Percent of MDR still on treatment	0%	0%	100%	✓	100%

226 Health Dept.

29 Health Dept.

Various Divisions

### Mission

To provide comprehensive preventive care, health promotion and chronic disease intervention services to eligible families at risk of leading acute and chronic diseases especially: diabetes, hypertension, heart disease, cancer, obesity and respiratory illnesses as well establish and promote wellness and provide screening services for general well health targeting the healthy people objectives 2010.

### Program Summary

To improve quality of life and increase life expectancy through health risk assessment and screening, health education and counseling, patient care compliance on nutrition, diet, diabetes and hypertension therapy and treatment protocols. Persons seeking services at the *La Familia* are screened and those identified with diabetes, hypertension, heart disease and/or cancer will be enrolled in the Primary Health Care (PHC) Program. Provide wellness exams and preventive health care services for up to 680 patients annually. Prescription vouchers will be issued to PHC eligible clients (maximum of \$50.00 per month per client) as per availability of funds. 75% of the diabetic clients will improve compliance with prescribed treatment protocol of at least FBS<110mg/Dl and Hgb A, C<6.5; due to changes in values of new standards. 90% of *La Familia* Clinic hypertensive clients will have a diastolic blood pressure of <70mm/Hg. 90% of clients will be screened utilizing a coronary risk profile by MD as per protocol. The percentage of clients maintaining diabetic control will increase by 5%. The percentage of clients maintaining hypertension control will increase by 5%.

### Expenditures (2924) ADULT HEALTH (LA FAMILIA)

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	44,282	45,283	46,999	47,211	46,589
Materials & Supplies	936	461	764	764	764
Contractual Services	5,223	3,844	4,074	4,074	7,040
<b>Total</b>	<b>50,441</b>	<b>49,588</b>	<b>51,837</b>	<b>52,049</b>	<b>54,393</b>

### Expenditures (6004) PRIMARY HEALTH CARE

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	102,274	39,435	133,702	133,702	113,524
Materials & Supplies	0	3,417	2,130	2,130	0
Contractual Services	62,738	102,369	154,854	152,707	26,356
Other Charges	0	0	19,138	21,500	9,297
<b>Total</b>	<b>165,012</b>	<b>145,221</b>	<b>309,824</b>	<b>310,039</b>	<b>149,177</b>



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## Performance Measures (2924, 6004)

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of Contract Physicians	9	9	9	✓	9
Number of FTE's – LVN	0	0	0	✓	0
Number of FTE's - FNP	4	5	4	✗	3
Number of FTE's – RN	0	0	0	✓	0
Number of FTE's - MOA	5	6	6	✓	6
<b>Outputs</b>					
Number of clients	1,577	1,200	1,570	✓	1,200
Number of visits	6,406	4,900	5,912	✓	4,900
Number of prescription vouchers issued	N/A	N/A	N/A	N/A	N/A
Number of MAP Applications	N/A	N/A	N/A	N/A	N/A
<b>Efficiency Measures</b>					
Number of clients per FTE	788	800	785	✗	700
<b>Effectiveness Measures</b>					
Percent of clients maintaining control	90%	90%	90%	✓	85%
Percent of clients maintaining hypertension control	90%	90%	90%	✓	85%

226 Health Dept.

29 Health Dept.

Various Divisions

**Mission**

To provide high quality, cost-effective dental health services to indigent children ages 4 to 18 years of age and their families who otherwise have no access to dental care.

**Program Summary**

To improve the overall health of children between 4 and 18 years of age through diagnostic, therapeutic, preventive, and educational dental services. To provide uninsured adults dental health care services who would otherwise have no access to dental care. The Dental Clinic staff will provide preventive and treatment services for children ages 4 to 18 and their families. Mouth guards will be fabricated for local school athletes. 100% of the children will receive oral hygiene instructions from the Dental Clinic staff. The Dental Clinic staff will perform pit and fissure sealants. Eligible adults will be receiving initial oral examinations, and needed basic dental services as per approved fee schedule.

**Expenditures (6016) MCH-DENTAL**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	101	3,198	17,122	17,122	0
Contractual Services	60,085	56,480	212,466	212,466	115,750
<b>Total</b>	<b>60,187</b>	<b>59,678</b>	<b>237,929</b>	<b>229,588</b>	<b>115,750</b>

**Performance Measures (6016)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of Dentists	4	4	4	✓	4
Number of Dental Assistants / MOA	6	6	6	✓	6
<b>Outputs</b>					
Number of Dental Visits	377	800	450	✗	400
Number of Clients (Unduplicated)	184	340	220	✗	200
<b>Efficiency Measures</b>					
Number of Visits per Dentist	94	220	110	✗	220
Number of Visits per Dental Assistant	63	140	81	✗	140
<b>Effectiveness Measures</b>					
Percent of patients that kept appointment	80%	92%	80%	✗	90%
Number of preventive procedures per patient	10	10	10	✓	10

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29 Health Dept.

Various Divisions

### Mission

To provide accurate clinical and environmental testing in support of the department's numerous services and those of other local agencies.

### Program Summary

To provide high quality clinical laboratory testing in an accurate and timely manner to assist physicians in the diagnosis, prevention, and treatment of clinic patients. To provide high quality care by trained, professional staff, and ensure adherence to and compliance with State and Federal health related regulations, statues, policies, and laws. The laboratory will perform diagnostic tests on specimens as per laboratory protocols. The laboratory will maintain an average proficiency score of 98% in the four areas of testing. The laboratory will maintain a score of 100% on its water bacteriology proficiency survey. The laboratory will maintain its efficiency by keeping the turnaround time to 15 minutes on all "STAT" lab tests. The laboratory will maintain and pass all Clinical Laboratory Improvement Amendments (CLIA) regulations to maintain its current laboratory certification. The laboratory will reduce the number of unsatisfactory results by reviewing all lab requisitions and specimen containers thoroughly before in-house testing or for testing at a reference lab. The laboratory will maintain and pass all Texas Commission on Environmental Quality water bacteriology regulations to maintain its current license as a certified laboratory for bacteriological analysis of public drinking water. QA (Quality Assurance) Plan will be reviewed and revised at least annually to include identified gaps in tracking of identified problems until resolved. The laboratory will complete all requirements needed to perform as an LRN (Laboratory Response Network) Testing Lab (Bioterrorism BT Level B Lab) Credentialing of all licensed staff will continue to be monitored by Lab Chief to ascertain maintenance of licensure/certification, CPR (Cardiopulmonary Resuscitation), Insurance, CEU's (Continuing Education Units). QA process will continue to expand encompassing all programs needs i.e., developing/revising new policies, job descriptions, flow analysis, time studies, etc. The laboratory will reduce Expenditures by 37% on reference laboratory testing by providing more in-house testing. The laboratory will increase revenues by 37% by providing more in-house testing.

### Expenditures (2926) LABORATORY

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	416,021	398,829	426,359	518,437	516,990
Materials & Supplies	97,045	84,668	112,602	111,762	105,948
Contractual Services	285,836	318,827	590,199	591,039	552,146
Other Charges	0	(5)	0	0	0
Capital Outlay	19,936	0	0	0	0
Debt Service	636	1,090	1,105	1,105	0
<b>Total</b>	<b>819,474</b>	<b>803,408</b>	<b>1,130,265</b>	<b>1,222,343</b>	<b>1,175,084</b>

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Various Divisions

**Performance Measures (2926)**

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
<b><i>Inputs</i></b>					
Number of FTE'S	7	8	9	✓	10
Number of FTE'S Admin Support *	2	3	2	✓	3
<b><i>Outputs</i></b>					
CBC's	4,043	5,153	4,298	✗	4,384
Chemistry	0	0	0		0
Urinalysis/Test	11,989	12,107	11,619	✗	11,851
Pregnancy/Test	3,150	3,289	4,191	✓	4,275
Urine Culture/Test	711	704	632	✗	645
Syphilis Serology/Test	3,506	2,974	2,565	✗	2,616
Glucose Screen/Test	936	786	763	✗	778
Water Bacteriology/Test	9,291	10,041	8,584	✗	8,756
IFOBT	654	640	461	✗	470
Phlebotomy	8,644	7,003	8,817	✓	8,933
Food Microbiology	0	0	0		0
Flu	152	39	66	✓	67
Strep	75	39	85	✓	87
COVID 19	22,447	7,200	16,356	✗	16,683
Total Tests Performed	65,598	50,975	58,995	✗	59,298
<b><i>Efficiency Measures</i></b>					
Total Number of tests performed per FTE	8,200	6,372	7,378	✗	7,447
<b><i>Effectiveness Measures</i></b>					
Lab Proficiency survey results	99.4%	100%	100%	✗	100%
Add at least 5 new tests to our in-house	40%	100%	30%	✗	100%

226 Health Dept.

29 Health Dept.

Various Divisions

**Mission**

To provide administrative support services to clinical staff to prevent disease and improve the health status of the community.

**Program Summary**

Ensure compliance with all applicable federal and state laws, rules, regulations, standards, and guidelines in effect on the beginning date of each State and Federal grant award including, but not limited to, Health Safety Code, Texas Administrative Code (TAC), Standard for Public Health Clinic Services and Standards of Performance and Care for specific service areas. Ensure quality control measures are maintained, updated and adhered to through compliance self-audits; ensure privacy policies are implemented and in compliance with State & Federal guidelines. Participate in the collaborative efforts with local, state and federal entities for promoting health, preventing disease and building a healthy community. Coordinate and participate in staffing of nursing component in emergency shelters. Monitor staff and assure charts are properly documented. Attend all required meetings in order to prepare for successful Health Fairs.

**Expenditures (2927) PERSONAL HEALTH SERVICES**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	24,986	46,711	49,148	48,975	50,923
Materials & Supplies	4,082	2,895	5,565	5,565	6,741
Contractual Services	105,976	21,139	87,689	87,689	112,275
Other Charges	0	0	113	113	0
Debt Service	576	987	1,000	1,000	0
<b>Total</b>	<b>135,620</b>	<b>71,732</b>	<b>143,515</b>	<b>143,342</b>	<b>169,939</b>

**Expenditures (6012) OBH BORDER HEALTH**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Materials and Supplies	0	2,933	15,883	15,883	4,500
Contractual Services	917	2,994	19,916	19,916	2,377
Other Charges	0	0	15,023	15,023	423
<b>Total</b>	<b>917</b>	<b>5,927</b>	<b>50,822</b>	<b>50,822</b>	<b>7,300</b>

**Expenditures (6106) 1115 WAIVER**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	561,291	453,403	841,985	841,985	883,189
Materials & Supplies	11,367	0	1,224	388	0
Contractual Services	131,332	43,189	97,176	98,012	53,811
<b>Total</b>	<b>703,990</b>	<b>496,592</b>	<b>940,385</b>	<b>940,385</b>	<b>937,000</b>

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Various Divisions

**Performance Measures (2927) (6106)**

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
<b>Outputs</b>					
Number of employees supervised	N/A	N/A	N/A	N/A	N/A
Number of Council Meetings, Health Fairs Meetings etc	20	20	20	✓	20
Number of physicians under contract for division clinics	5	5	5	✓	5
<b>Efficiency Measures</b>					
Total employees supervised per FTE	18	18	18	✓	18
Total number of provider contracts monitored / FTE	2	2	2	✓	2
Total number of medical encounters provided	6,406	4,900	5,912	✓	4,900
Total Number of Disease Self-Management Interventions	400	300	300	✓	300
<b>Effectiveness Measures</b>					
% of employees supervised	100%	100%	100%	✓	100%
% Council Meetings, Health Fair Meetings coordinated	100%	100%	100%	✓	100%
% Program Medical Review Meetings conducted	100%	100%	100%	✓	100%

**Expenditures (6800) WOMEN & CHILDREN**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Contractual Services	0	0	98,194	92,994	0
Other Charges	308,367	299,746	320,063	341,692	437,073
Capital Outlay	0	0	16,429	0	0
<b>Total</b>	<b>308,367</b>	<b>299,746</b>	<b>434,686</b>	<b>434,686</b>	<b>437,073</b>

226 Health Dept.

29 Health Dept.

Various Divisions

### Mission

To facilitate coordinated surveillance, inspections, education, complaint investigations, and enforcement of local, state, and federal regulations to maintain and improve environmental health, prevent transmission of food/water-borne diseases, conduct vector control, and promote safety in our community.

### Program Summary

Conserve and enhance the quality of the environment, prevent adverse consequences on the health, and well-being of residents. Assure sanitary and portable water system exists to protect the health of the community. Monitor the environment to protect public health and assure that a reporting system exists to intervene. Prevent adverse consequences on the health and well-being of residents. Develop and sustain a professional and well-trained team to conduct food sanitation and environmental quality. Conduct air monitoring and evaluate its impact on health. Conduct food inspections of local establishments. Conduct training and licensing of 100% of food handlers and food managers to assure food safety management to prevent foodborne diseases. Establish a network for surveillance and disease control of food and waterborne diseases as well vector control. Coordinate and implement environmental health monitoring as well as surveillance and disease detection to ensure a healthy environment with no impact on health. License staff and provide adequate training to ensure qualified personnel. Conduct citywide educational and promotional activities to assure food sanitation and vector control prevention. Assure that all city and county functions that may have an environmental and sanitation health impact are trained and certified and/or licensed. Develop new and creative systems to ensure adequate management of food handling training for the community.

### Expenditures (2930) ENVIRONMENTAL HEALTH SERVICES

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	860,498	890,976	921,646	919,073	965,921
Materials & Supplies	65,504	28,111	43,305	41,776	40,733
Contractual Services	59,672	127,667	113,107	113,107	131,987
Debt Service	318	545	565	565	0
<b>Total</b>	<b>985,992</b>	<b>1,047,298</b>	<b>1,078,623</b>	<b>1,074,521</b>	<b>1,138,641</b>

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Various Divisions

## Performance Measures (2930)

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's - Sanitarians	9	10	9	✓	10
Number of FTE's – Sanitarians (Air Quality Monitoring)	0	0	0	✓	0
Number of FTE's – Sanitarian Inspectors	6	7	7	✓	7
<b>Outputs</b>					
Number of food establishments supervised	4,219	3,368	5337	✗	5418
Swimming pool inspections/water sampling	888	249	550	✓	558
Complaint investigations	11780	435	12683	✓	12876
Number of food handler classes/trained	326	120	4085	✓	4147
Mosquito control: # of acres	35,128	36,004	20,350	✗	20,556
<b>Efficiency Measures</b>					
Number of food establishment inspections per FTE - Sanitarian	469	418	593	✗	602
No. of premise inspections per FTE – Sanitation	1963	1,132	1812	✗	1839
<b>Effectiveness Measures</b>					
Annual food establishment inspection frequency	1.33	1.29	1.5	✓	1.5
% Of corrections gained from premise inspections	70%	73%	42%	✗	42%
% Of complaints/violators issued citations	74%	73%	10%	✗	10%
Complaint inspection frequency	15.50	15.50	3.2	✗	3.1

\*1 Ordinance revised exempt establishments are now required to obtain a city food license.

\*2 All public restrooms connected with food establishments are already inspected with several active food establishments.

\*3 Premises inspected are based on maps for operation clean-up dictated by Code Enforcement



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Various Divisions

**Mission**

To maintain an active surveillance program for disease control of public health threats, communicable diseases, prevention of new and emerging diseases in the City of Laredo, and partner counties; provide disease interventions and control measures to prevent outbreaks; plan, detect and intervene in public health biological, chemical or radiological threat quickly and efficiently using state of the art communication network systems.

**Program Summary**

Reduce morbidity and mortality caused by communicable diseases, public health threats including new and emerging diseases. Predict health related conditions and disease behavior by identifying risk factors. Enhance border-wide prevention and promotion through awareness, educational activities, and public health emergency preparedness exercises. Develop and maintain action plans to respond to any abnormal incidence of disease. Enhance awareness on pandemic influenza and COVID-19 through surveillance and educational materials. Develop educational activities on prevention of pandemic influenza and COVID-19 for the community. Enhance surveillance, establish direction, assessment, and coordination of activities that will enhance local and regional preparedness for rapid detection of acts of bioterrorism, outbreaks of infectious diseases, or other public health threats. Perform quality assurance on the National Electronic Disease Surveillance System (NEDSS) Base System via monthly reports and reviews of laboratory test results and disease investigation records. Report communicable disease outbreaks to the Texas Department of State Health Services (DSHS) in a timely manner and conduct case investigations related to each outbreak. Enhance laboratory capacity to conduct rapid diagnostic testing for specific biological agents to be used in a bioterrorism attack. Conduct trainings and simulations for staff and community members to respond to a public health threat. The Hospital Preparedness Program (HPP) staff will examine the BP2 HPP Regional Capability Planning Guide Assessment for our Trauma Service Area (TSA) assigned region to identify healthcare system recovery gaps, the Health Care Coalitions (HCCs) must develop and implement Continuity of Operation Plans.

**Expenditures (6010) BIOTERRORISM (PHEP)**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	294,823	332,041	475,098	558,995	239,306
Materials & Supplies	22,994	4,667	72,712	0	0
Contractual Services	52,342	35,401	81,330	70,198	30,129
Capital Outlay	0	0	0	0	72,302
Debt Service	354	627	53	0	0
<b>Total</b>	<b>370,513</b>	<b>372,736</b>	<b>629,193</b>	<b>629,193</b>	<b>341,737</b>

**Expenditures (6033) EBOLA SURVEILLANCE**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	74,689	78,173	134,732	134,732	59,267
Materials & Supplies	5,854	1,384	14,636	14,636	9,061
Contractual Services	1,204	2,121	8,949	8,949	8,481
Other Charges	0	0	0	0	5,691
<b>Total</b>	<b>81,746</b>	<b>81,678</b>	<b>158,317</b>	<b>158,317</b>	<b>82,500</b>

**Performance Measures (6010)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – staff	4	4	4	✓	3
<b>Outputs</b>					
Number of notifiable conditions completed	59,505	820	73,076	✓	1,500
Number of notifiable conditions reported to DSHS	59,505	850	73,076	✓	1,500
Number of trainings conducted	6	7	6	✗	5
Number of simulation or bioterrorism exercises	2	3	11	✓	5

226 Health Dept.

29 Health Dept.

Various Divisions

**Performance Measures (6033)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – staff	1	1	1	✓	1
<b>Outputs</b>					
Number of infectious diseases completed	59,976	820	72,998	✓	1,200
Number of infectious disease investigations reported to DSHS	59,976	850	72,998	✓	1,200

**Performance Measures (6041)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – staff	7	8	1	✓	1
<b>Outputs</b>					
Number of COVID-19 investigations completed	28,093	820	72,608	✓	1,000
Number of COVID-19 investigations reported to DSHS	28,093	850	72,608	✓	1,000

**Performance Measures (6042)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of FTE's – staff	6	6	12	✓	15
<b>Outputs</b>					
Number of COVID-19 investigations completed	28,093	820	72,608	✓	1,000
Number of COVID-19 investigations reported to DSHS	28,093	850	72,608	✓	1,000

**Expenditures (6502) VENTANILLA DE SALUD**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	40,052	0	8,266	3,266	0
Materials & Supplies	350	0	500	0	0
Contractual Services	5,932	0	798	0	0
<b>Total</b>	<b>46,334</b>	<b>0</b>	<b>9,564</b>	<b>3,266</b>	<b>0</b>

226 Health Dept.

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Various Divisions

### Mission

To provide education on the importance of proper nutrition, special supplemental food, childhood immunizations, breastfeeding, and medical and/or social service referrals to qualified women, infants, and children up to age 5, in order to achieve a better quality of life for the residents of Webb County.

### Program Summary

To increase the level of awareness and knowledge regarding the importance of proper prenatal nutrition in order to protect the mother's health and provide a healthy start for each infant born to an "at risk" WIC mother. To educate WIC mothers on the important role that a healthy diet, especially breastfeeding, plays in their children's physical and cognitive abilities. To educate clients about the association between proper nutrition and certain illnesses, such as anemia. To reduce the morbidity caused by vaccine preventable diseases in Webb County. Serve as many eligible infants, women, and children as possible. Provide nutrition education to families who participate in the WIC Program. Encourage all pregnant and post-partum women to breastfeed. Provide access to other medical and social programs through referrals. Review immunization records and provide necessary immunizations.

### Expenditures (6008) WIC

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	3,125,667	3,180,037	4,132,780	4,127,780	3,406,529
Materials & Supplies	183,245	253,832	664,940	664,940	296,723
Contractual Services	963,311	782,771	1,631,152	1,624,152	1,162,339
Other Charges	0	0	126,926	138,926	83,557
Capital Outlay	373,762	18,489	24,871	24,871	0
Debt Service	2,225	3,814	3,607	3,607	4,500
<b>Total</b>	<b>4,648,209</b>	<b>4,238,943</b>	<b>6,584,276</b>	<b>6,584,276</b>	<b>4,953,648</b>

226 Health Dept.

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Various Divisions

**Performance Measures (6008)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of Nutritionists	7	7	4	✓	6
Number of Clinic Staff	43	43	42	✓	43
Number of LVN's	0	0	0	N/A	0
<b>Outputs</b>					
Avg. number of participants enrolled per month	17,101	17,201	16,999	✗	17,225
Avg. number of women per month	4,177	4,175	4,197	✓	4,198
Avg. number of pregnant women per month	1,437	1,450	1,528	✓	1,530
Avg. number of women who breastfeed per month	2,096	2,050	1,873	✗	1,890
<b>Efficiency Measures</b>					
Number of participants served per FTE clinic staff	397	400	405	✓	401
Number of participants served per nutritionist	2,443	2,458	4,249	✓	2,870
<b>Effectiveness Measures</b>					
Percent of Women in Program	26%	25%	25%	✓	25%
Percent of Infants in Program	23%	25%	21%	✗	21%
Percent of Children in Program	52%	50%	54%	✓	54%
Percent of Infants who Breastfeed	40%	40%	53%	✓	54%
Percent of Women who are pregnant	36%	36%	36%	✓	36%

**Expenditures (6009) WIC COUNTIES EXPANSION**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	873,599	872,301	989,764	989,764	912,682
Materials & Supplies	35,841	37,116	51,605	51,605	46,759
Contractual Services	206,591	185,714	223,759	223,759	262,344
Other Charges	0	0	7,343	7,343	0
<b>Total</b>	<b>1,116,031</b>	<b>1,095,131</b>	<b>1,272,471</b>	<b>1,272,471</b>	<b>1,221,785</b>

226 Health Dept.

29 Health Dept.

Various Divisions

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**Performance Measures (6009) WIC EXPANSION**


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Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of Nutritionists	4	4	4	✓	4
Number of Clinic Staff	10	10	9	✗	9
Number of LVN's	1	1	1	✓	1
<b>Outputs</b>					
Avg. number of participants enrolled per month	3,589	3,600	3,610	✓	3,625
Avg. number of women per month	782	785	845	✗	850
Avg. number of pregnant women per month	423	425	281	✗	285
Avg. number of women who breastfeed per month	417	419	309	✓	325
<b>Efficiency Measures</b>					
Number of participants served per FTE clinic staff	358	360	401	✓	402
Number of participants served per nutritionist	897	900	902	✓	906
<b>Effectiveness Measures</b>					
Percent of Women in Program	24%	25%	23%	✗	23%
Percent of Infants in Program	23%	23%	24%	✓	24%
Percent of Children in Program	53%	54%	53%	✗	53%
Percent of Infants who Breastfeed	61%	61%	36%	✗	36%
Percent of Women who are pregnant	34%	34%	33%	✗	33%

**Mission**

Health Disparities division works diligently to help the residents of the community affected directly by COVID-19 which led to health disparities. The division will make efforts to improve the well-being and quality of life through outreach events and promotion of health equity throughout the community to ensure the health disparities throughout the city are addressed.

**Program Summary**

Health Disparities division will establish rapport and develop relationships with the people from targeted communities. Work with targeted communities to identify and document ideas on how to increase COVID-19 vaccination rates. Also continue to work with targeted communities to design an intervention aimed at addressing a community need identified through community engagement; this intervention will target a risk factor that caused the community to be disproportionately impacted by COVID-19. The program will continue to develop community partnerships to assist the Health Department in addressing the health disparities currently present within the community. Proceed in contracting an entity to assist in developing a Community Health Needs Assessment to help build vaccine confidence, to educate people about COVID-19, raise awareness about the benefits of vaccination and address common questions and concerns in regards to COVID-19. The division will obtain community feedback on ways to decrease disproportionate impact of possible future pandemics/disasters within the targeted communities.

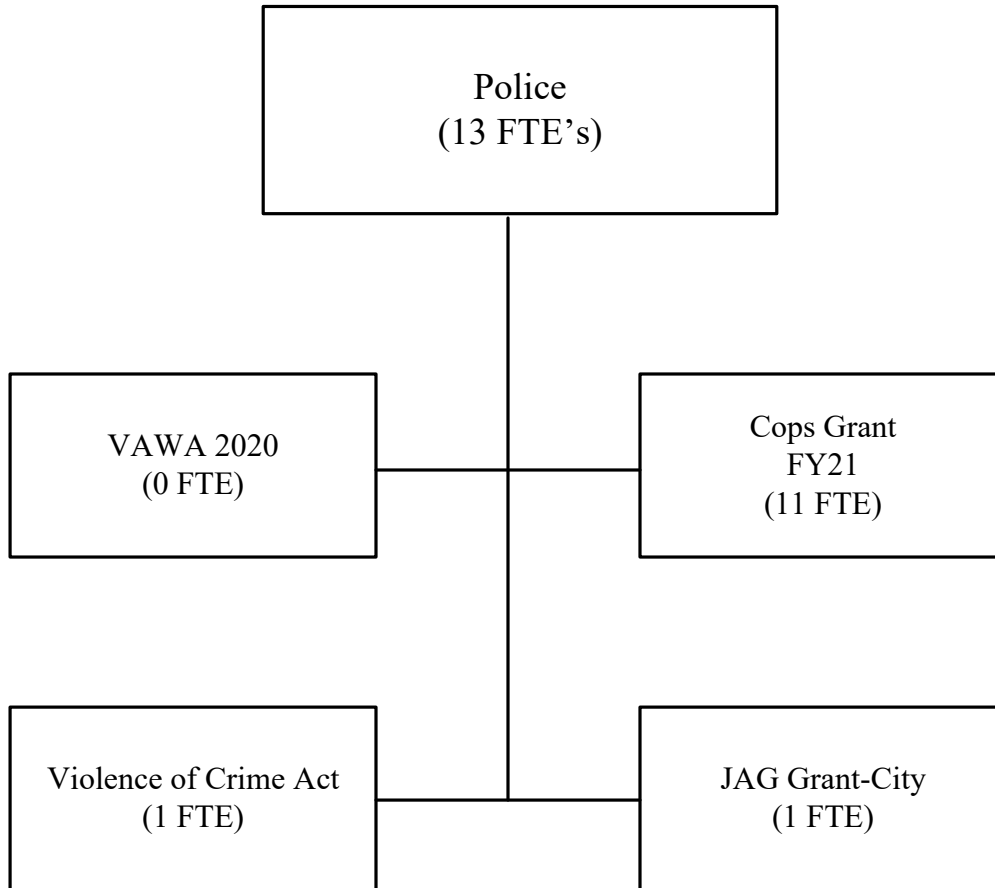
**Expenditures (6048) ADMINISTRATION**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimate 21-22	Adopted 22-23
Personnel Services	0	0	226,851	285,999	125,272
Materials & Supplies	0	0	14,107	13,797	9,956
Contractual Services	0	0	334,042	275,204	439,772
<b>Total</b>	<b>0</b>	<b>0</b>	<b>575,000</b>	<b>575,000</b>	<b>575,000</b>

**Performance Measures Health Disparities Program (6048)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of FTE's-	N/A- Program did not exist	N/A	2	✓	2
Number of Outreach Events	N/A- Program did not exist	N/A	120	✓	200
Number of Partnerships Developed	N/A- Program did not exist	N/A	25	✓	40
Number of Community Presentations	N/A- Program did not exist	N/A	10	✗	12
Number of Vaccines provided	N/A- Program did not exist	N/A	N/A	✗	3,000

# Special Police Fund



**CITY OF LAREDO, TEXAS  
SPECIAL POLICE  
OPERATING GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$442,617</b>	<b>\$341,507</b>	<b>\$0</b>	<b>\$693,560</b>	<b>\$693,560</b>	<b>\$0</b>
<b>REVENUES</b>						
Intergovernmental Revenue	3,385,728	2,863,542	5,984,494	6,184,611	8,159,173	7,135,875
Rents, Royalties and Interest	5	0	0	0	0	0
Reimburse and Miscellaneous	0	9,075	0	903,280	903,280	0
Other Financing Sources	1,144,909	872,949	1,196,965	1,196,965	1,196,965	1,350,166
<b>TOTAL REVENUES</b>	<b>4,530,642</b>	<b>3,745,566</b>	<b>7,181,459</b>	<b>8,284,856</b>	<b>10,259,418</b>	<b>8,486,041</b>
<b>TOTAL AVAILABLE</b>	<b>4,973,259</b>	<b>4,087,073</b>	<b>7,181,459</b>	<b>8,978,416</b>	<b>10,952,978</b>	<b>8,486,041</b>
<b>EXPENDITURES</b>						
<b>CUSTOMS-NARCOTICS</b>						
Personnel Services	53,824	70,113	120,776	87,776	87,776	117,490
Materials and Supplies	25,000	12,174	0	0	0	0
Contractual Services	1,044	0	0	0	0	0
<b>TOTAL CUSTOMS-NARCOTICS</b>	<b>79,868</b>	<b>82,287</b>	<b>120,776</b>	<b>87,776</b>	<b>87,776</b>	<b>117,490</b>
<b>BJA-GULF REG LE TECH ASSI</b>						
Other Charges	0	0	150,000	150,000	150,000	150,000
<b>TOTAL BJA-GULF REG LE TECH ASSI</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<b>LOCAL LAW ENF GUN INTELLI</b>						
Other Charges	0	0	700,000	199,954	199,954	700,000
<b>TOTAL LOCAL LAW ENF GUN INTELLI</b>	<b>0</b>	<b>0</b>	<b>700,000</b>	<b>199,954</b>	<b>199,954</b>	<b>700,000</b>
<b>CMV - STEP GRANT</b>						
Personnel Services	98,161	111,733	0	123,139	123,139	0
Other Charges	0	0	124,000	0	0	115,000
<b>TOTAL CMV - STEP GRANT</b>	<b>98,161</b>	<b>111,733</b>	<b>124,000</b>	<b>123,139</b>	<b>123,139</b>	<b>115,000</b>



**CITY OF LAREDO, TEXAS  
SPECIAL POLICE  
OPERATING GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>COMPREHENSIVE STEP</b>						
Personnel Services	160,509	141,371	0	129,690	129,690	0
Other Charges	0	0	144,100	0	0	119,000
<b>TOTAL COMPREHENSIVE STEP</b>	<b>160,509</b>	<b>141,371</b>	<b>144,100</b>	<b>129,690</b>	<b>129,690</b>	<b>119,000</b>
<b>VIOLENCE AGAINST WOMEN</b>						
Personnel Services	111,540	116,110	0	0	0	0
Materials and Supplies	0	0	0	21,605	21,605	0
Contractual Services	108	0	0	15,411	15,411	50,000
<b>TOTAL VIOLENCE AGAINST WOMEN</b>	<b>111,648</b>	<b>116,110</b>	<b>0</b>	<b>37,016</b>	<b>37,016</b>	<b>50,000</b>
<b>CLICK IT OR TICKET</b>						
Personnel Services	0	57,860	0	32,750	0	0
Other Charges	0	0	52,500	19,750	52,500	50,000
<b>TOTAL CLICK IT OR TICKET</b>	<b>0</b>	<b>57,860</b>	<b>52,500</b>	<b>52,500</b>	<b>52,500</b>	<b>50,000</b>
<b>US SECRET SERVICE TASK FO</b>						
Contractual Services	0	1,995	0	0	0	0
Other Charges	0	0	62,800	62,800	62,800	66,000
<b>TOTAL US SECRET SERVICE TASK FO</b>	<b>0</b>	<b>1,995</b>	<b>62,800</b>	<b>62,800</b>	<b>62,800</b>	<b>66,000</b>
<b>CORONAVIRUS SUPPL-STATE</b>						
Personnel Services	0	0	0	0	0	0
Materials and Supplies	0	122,419	0	0	0	0
Contractual Services	0	16,000	0	0	0	0
Capital Outlay	0	15,821	0	0	0	0
<b>TOTAL CORONAVIRUS SUPPL-STATE</b>	<b>0</b>	<b>154,240</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CBP TASK FORCE</b>						
Personnel Services	450,502	396,943	0	396,000	396,000	0
Other Charges	0	0	396,000	0	0	462,000
<b>TOTAL CBP TASK FORCE</b>	<b>450,502</b>	<b>396,943</b>	<b>396,000</b>	<b>396,000</b>	<b>396,000</b>	<b>462,000</b>

**CITY OF LAREDO, TEXAS  
SPECIAL POLICE  
OPERATING GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OOG-LPD MENTAL HEALTH UN.</b>						
Other Charges	0	0	0	0	0	100,000
<b>TOTAL OOG-LPD MENTAL HEALTH UN.</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
<b>US MARSHALS-SEX OFFENDERS</b>						
Materials and Supplies	0	0	10,000	10,000	10,000	10,000
<b>TOTAL US MARSHALS-SEX OFFENDERS</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>OOG- BOMB SUIT LPD RRT</b>						
Other Charges	0	0	0	0	0	38,078
<b>TOTAL OOG- BOMB SUIT LPD RRT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,078</b>
<b>BULLETPROOF VEST</b>						
Materials and Supplies	0	0	106,470	79,607	79,607	98,400
<b>TOTAL BULLETPROOF VEST</b>	<b>0</b>	<b>0</b>	<b>106,470</b>	<b>79,607</b>	<b>79,607</b>	<b>98,400</b>
<b>TEXAS ANTI-GANG CENTER PR</b>						
Personnel Services	0	0	0	118,398	108,598	172,832
Materials and Supplies	0	0	0	605,899	502,460	0
Contractual Services	0	0	0	550,161	581,870	0
Other Charges	0	0	830,000	0	1,200,000	1,127,651
Capital Outlay	0	0	0	298,456	379,986	0
<b>TOTAL TEXAS ANTI-GANG CENTER PR</b>	<b>0</b>	<b>0</b>	<b>830,000</b>	<b>1,572,914</b>	<b>2,772,914</b>	<b>1,300,483</b>
<b>FBI-SAFE STREETS TF</b>						
Personnel Services	41,369	25,604	45,661	45,661	45,661	44,419
<b>TOTAL FBI-SAFE STREETS TF</b>	<b>41,369</b>	<b>25,604</b>	<b>45,661</b>	<b>45,661</b>	<b>45,661</b>	<b>44,419</b>

**CITY OF LAREDO, TEXAS  
SPECIAL POLICE  
OPERATING GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>DWI ENFORCEMENT</b>						
Personnel Services	58,024	62,838	0	62,840	62,840	0
Other Charges	0	0	69,500	0	0	69,500
<b>TOTAL DWI ENFORCEMENT</b>	<b>58,024</b>	<b>62,838</b>	<b>69,500</b>	<b>62,840</b>	<b>62,840</b>	<b>69,500</b>
<b>CORONAVIRUS EMRGY-FEDERAL</b>						
Personnel Services	0	115,648	0	15,343	15,343	0
Materials and Supplies	34,532	48,778	0	18,193	18,517	0
<b>TOTAL CORONAVIRUS EMRGY-FEDERAL</b>	<b>34,532</b>	<b>164,426</b>	<b>0</b>	<b>33,536</b>	<b>33,860</b>	<b>0</b>
<b>OCDEFT- HSI</b>						
Personnel Services	0	0	0	33,000	33,000	0
Other Charges	0	0	0	0	0	33,180
<b>TOTAL OCDEFT- HSI</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,000</b>	<b>33,000</b>	<b>33,180</b>
<b>LDO JOINT TERRORISM TF</b>						
Personnel Services	19,231	22,083	22,830	22,796	22,796	22,761
<b>TOTAL LDO JOINT TERRORISM TF</b>	<b>19,231</b>	<b>22,083</b>	<b>22,830</b>	<b>22,796</b>	<b>22,796</b>	<b>22,761</b>
<b>OCDETF-DEA</b>						
Personnel Services	40,206	63,184	75,956	50,212	50,212	74,292
Other Charges	0	0	0	0	0	34,662
<b>TOTAL OCDETF-DEA</b>	<b>40,206</b>	<b>63,184</b>	<b>75,956</b>	<b>50,212</b>	<b>50,212</b>	<b>108,954</b>
<b>OCDETF-FBI</b>						
Personnel Services	0	0	10,618	10,618	10,618	10,329
Other Charges	0	0	0	0	0	13,272
<b>TOTAL OCDETF-FBI</b>	<b>0</b>	<b>0</b>	<b>10,618</b>	<b>10,618</b>	<b>10,618</b>	<b>23,601</b>

**CITY OF LAREDO, TEXAS  
SPECIAL POLICE  
OPERATING GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>RIFLE RESIST BODY ARMOR</b>						
Materials and Supplies	0	30,225	0	53,042	53,042	0
<b>TOTAL RIFLE RESIST BODY ARMOR</b>	<b>0</b>	<b>30,225</b>	<b>0</b>	<b>53,042</b>	<b>53,042</b>	<b>0</b>
<b>COPS GRANT 2015-2018</b>						
Personnel Services	1,106,191	0	0	0	0	0
<b>TOTAL COPS GRANT 2015-2018</b>	<b>1,106,191</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>COPS GRANT FY 19</b>						
Personnel Services	0	421,164	906,988	906,988	1,647,157	930,040
Other Charges	0	0	229,356	0	328,421	370,569
<b>TOTAL COPS GRANT FY 19</b>	<b>0</b>	<b>421,164</b>	<b>1,136,344</b>	<b>906,988</b>	<b>1,975,578</b>	<b>1,300,609</b>
<b>2018 OPSG</b>						
Personnel Services	734,337	0	0	0	0	0
Capital Outlay	122,783	0	0	0	0	0
<b>TOTAL 2018 OPSG</b>	<b>857,120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GDEM/BORDER SECURITY</b>						
Personnel Services	145,685	146,824	0	147,000	147,000	0
Other Charges	0	0	500,000	0	0	500,000
<b>TOTAL GDEM/BORDER SECURITY</b>	<b>145,685</b>	<b>146,824</b>	<b>500,000</b>	<b>147,000</b>	<b>147,000</b>	<b>500,000</b>
<b>OPERATION STONEGARDEN '17</b>						
Personnel Services	17,013	572,122	0	790,902	790,902	0
Contractual Services	0	0	0	82,155	82,155	0
Other Charges	0	0	0	0	0	1,600,000
<b>TOTAL OPERATION STONEGARDEN '17</b>	<b>17,013</b>	<b>572,122</b>	<b>0</b>	<b>873,057</b>	<b>873,057</b>	<b>1,600,000</b>

**CITY OF LAREDO, TEXAS  
SPECIAL POLICE  
OPERATING GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>VIOLENCE OF CRIME ACT</b>						
Personnel Services	52,566	48,263	52,887	52,887	52,887	55,460
Materials and Supplies	8,031	3,477	6,500	6,000	6,000	7,000
Contractual Services	4,630	753	6,900	7,400	7,400	6,900
Other Charges	0	0	0	0	0	9,371
<b>TOTAL VIOLENCE OF CRIME ACT</b>	<b>65,227</b>	<b>52,493</b>	<b>66,287</b>	<b>66,287</b>	<b>66,287</b>	<b>78,731</b>
<b>EQUIPPED BOMB UNIT VEHICL</b>						
Capital Outlay	0	0	0	23,500	23,500	107,000
<b>TOTAL EQUIPPED BOMB UNIT VEHICL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,500</b>	<b>23,500</b>	<b>107,000</b>
<b>BODY-WORN CAMERA-FEDERAL</b>						
Materials and Supplies	0	0	67,500	67,500	67,500	0
<b>TOTAL BODY-WORN CAMERA-FEDERAL</b>	<b>0</b>	<b>0</b>	<b>67,500</b>	<b>67,500</b>	<b>67,500</b>	<b>0</b>
<b>JAG TRAFFIC EQUIPMENT</b>						
Materials and Supplies	30,834	25,943	0	0	0	0
<b>TOTAL JAG TRAFFIC EQUIPMENT</b>	<b>30,834</b>	<b>25,943</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>BODY-WORN CAMERA-STATE</b>						
Materials and Supplies	0	0	0	78,840	0	0
Other Charges	0	0	225,000	146,160	225,000	225,000
<b>TOTAL BODY-WORN CAMERA-STATE</b>	<b>0</b>	<b>0</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>
<b>OPSG</b>						
Personnel Services	1,047,092	247,181	0	1,366,860	0	0
Other Charges	0	0	1,600,000	113,140	1,600,000	0
Capital Outlay	0	120,237	0	120,000	0	0
<b>TOTAL OPSG</b>	<b>1,047,092</b>	<b>367,418</b>	<b>1,600,000</b>	<b>1,600,000</b>	<b>1,600,000</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
SPECIAL POLICE  
OPERATING GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>LETPA-SWAT SAFETY GEAR</b>						
Materials and Supplies	0	0	48,125	1,295	1,295	0
Capital Outlay	0	0	0	46,830	46,830	0
<b>TOTAL LETPA-SWAT SAFETY GEAR</b>	<b>0</b>	<b>0</b>	<b>48,125</b>	<b>48,125</b>	<b>48,125</b>	<b>0</b>
<b>PROJECT SAFE NEIGHBORHOOD</b>						
Personnel Services	0	16,704	0	26,883	26,883	0
Other Charges	0	0	50,000	0	0	50,000
<b>TOTAL PROJECT SAFE NEIGHBORHOOD</b>	<b>0</b>	<b>16,704</b>	<b>50,000</b>	<b>26,883</b>	<b>26,883</b>	<b>50,000</b>
<b>BOMB UNIT X-RAY UPGRADE</b>						
Capital Outlay	0	45,540	0	34,288	34,288	0
<b>TOTAL BOMB UNIT X-RAY UPGRADE</b>	<b>0</b>	<b>45,540</b>	<b>0</b>	<b>34,288</b>	<b>34,288</b>	<b>0</b>
<b>PUBL SAFETY FNDTN-FIREHSE</b>						
Other Charges	0	0	50,000	50,000	50,000	50,000
<b>TOTAL PUBL SAFETY FNDTN-FIREHSE</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>JUSTICE ASST-CITY FY19</b>						
Personnel Services	74,769	0	0	0	0	0
<b>TOTAL JUSTICE ASST-CITY FY19</b>	<b>74,769</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>JUSTICE ASST GT-WEBB FY19</b>						
Personnel Services	0	2,134	0	0	0	0
Materials and Supplies	10,089	36,643	0	972	972	0
Contractual Services	8,710	7,234	0	4,697	4,697	0
<b>TOTAL JUSTICE ASST GT-WEBB FY19</b>	<b>18,799</b>	<b>46,012</b>	<b>0</b>	<b>5,669</b>	<b>5,669</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
SPECIAL POLICE  
OPERATING GRANTS FUND  
FY 2022 - 2023**

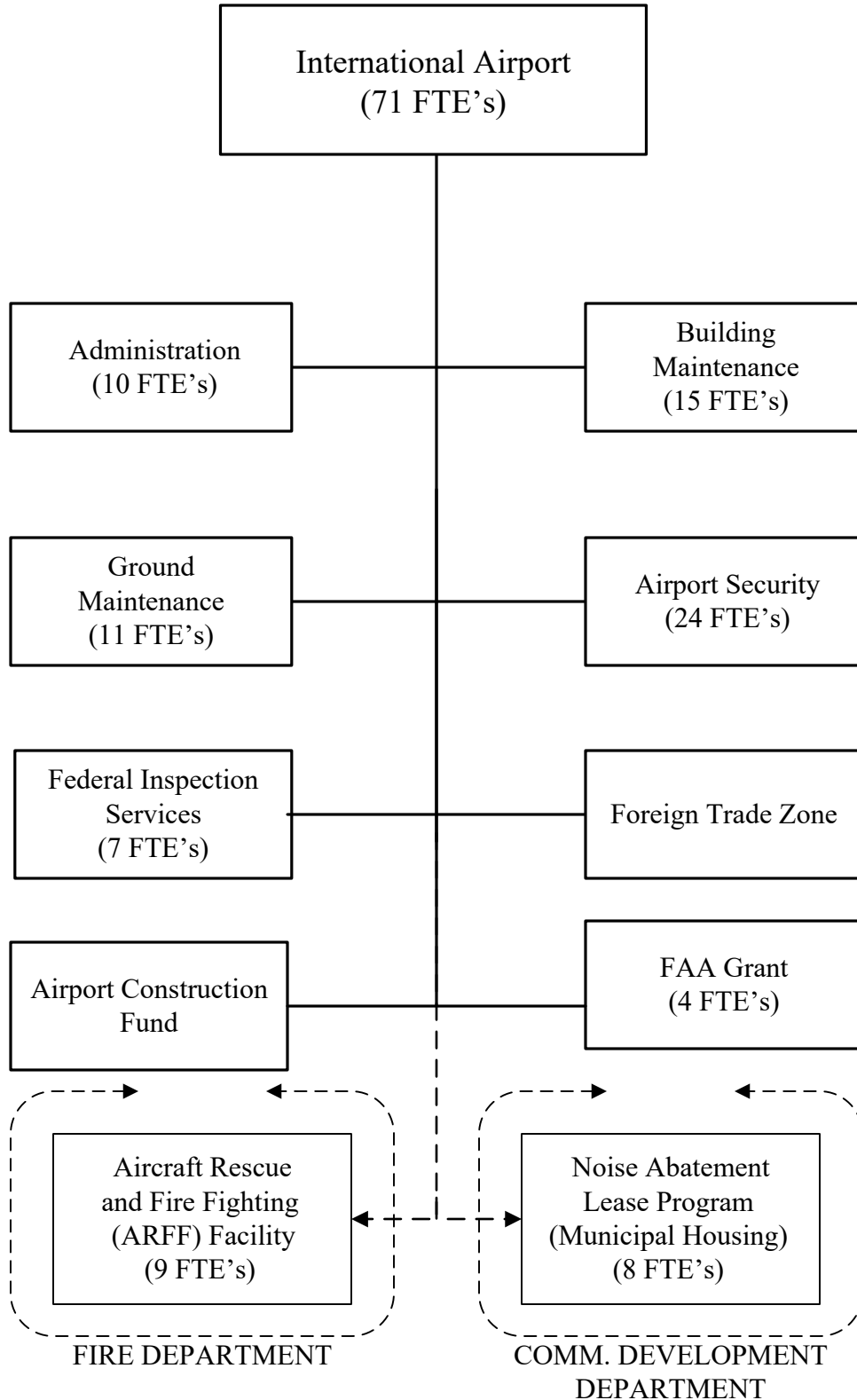
	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>JAG GRANT-CITY</b>						
Personnel Services	0	78,934	0	57,641	57,641	80,416
Other Charges	0	0	85,000	0	0	13,398
<b>TOTAL JAG GRANT-CITY</b>	<b>0</b>	<b>78,934</b>	<b>85,000</b>	<b>57,641</b>	<b>57,641</b>	<b>93,814</b>
<b>JAG GRANT-WEBB</b>						
Materials and Supplies	0	21,402	35,000	14,151	14,151	35,000
Contractual Services	0	0	0	27,360	27,360	0
<b>TOTAL JAG GRANT-WEBB</b>	<b>0</b>	<b>21,402</b>	<b>35,000</b>	<b>41,511</b>	<b>41,511</b>	<b>35,000</b>
<b>OPERATION LOAN STAR</b>						
Personnel Services	0	0	0	278,911	273,478	0
Materials and Supplies	0	0	0	94,493	94,493	0
Other Charges	0	0	0	0	0	500,000
Capital Outlay	0	0	0	126,642	132,075	0
<b>TOTAL OPERATION LOAN STAR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,046</b>	<b>500,046</b>	<b>500,000</b>
<b>OOG CJD LPD TECH PROJECT</b>						
Materials and Supplies	0	0	0	5,190	16,995	0
Contractual Services	0	0	0	0	3,200	0
Other Charges	0	0	21,000	0	0	0
Capital Outlay	0	0	0	15,005	0	0
<b>TOTAL OOG CJD LPD TECH PROJECT</b>	<b>0</b>	<b>0</b>	<b>21,000</b>	<b>20,195</b>	<b>20,195</b>	<b>0</b>
<b>ALCOHOL, TOBACCO &amp; FIREARM</b>						
Personnel Services	114,797	109,657	119,448	99,391	99,391	116,199
<b>TOTAL ALCOHOL, TOBACCO &amp; FIREARM</b>	<b>114,797</b>	<b>109,657</b>	<b>119,448</b>	<b>99,391</b>	<b>99,391</b>	<b>116,199</b>
<b>NEW GRANTS</b>						
Other Charges	0	0	0	482,530	482,530	0
<b>TOTAL NEW GRANTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>482,530</b>	<b>482,530</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
SPECIAL POLICE  
OPERATING GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>FUG. APPREH.-US MARSHALS</b>						
Personnel Services	23,829	24,297	26,544	25,044	25,044	25,822
<b>TOTAL FUG. APPREH.-US MARSHALS</b>	<b>23,829</b>	<b>24,297</b>	<b>26,544</b>	<b>25,044</b>	<b>25,044</b>	<b>25,822</b>
<b>COPS COMM POLICING DEVLPT</b>						
Other Charges	0	0	100,000	100,000	100,000	100,000
<b>TOTAL COPS COMM POLICING DEVLPT</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>CJD-MENTAL-PEER SUPPORT</b>						
Contractual Services	0	8,649	0	41,250	41,250	0
Other Charges	0	0	50,000	0	0	25,000
<b>TOTAL CJD-MENTAL-PEER SUPPORT</b>	<b>0</b>	<b>8,649</b>	<b>50,000</b>	<b>41,250</b>	<b>41,250</b>	<b>25,000</b>
<b>JAG/CJD-CRIM.INVEST.SAFE</b>						
Personnel Services	0	25,455	0	29,058	29,058	0
Other Charges	0	0	80,000	0	0	0
<b>TOTAL JAG/CJD-CRIM.INVEST.SAFE</b>	<b>0</b>	<b>25,455</b>	<b>80,000</b>	<b>29,058</b>	<b>29,058</b>	<b>0</b>
<b>JAG GRANT-WEBB FY 18</b>						
Materials and Supplies	36,346	0	0	0	0	0
<b>TOTAL JAG GRANT-WEBB FY 18</b>	<b>36,346</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>4,631,752</b>	<b>3,393,513</b>	<b>7,181,459</b>	<b>8,684,064</b>	<b>10,952,978</b>	<b>8,486,041</b>
<b>CLOSING BALANCE</b>	<b>\$341,507</b>	<b>\$693,560</b>	<b>\$0</b>	<b>\$294,352</b>	<b>\$0</b>	<b>\$0</b>



# Airport Fund



**CITY OF LAREDO, TEXAS  
INTERNATIONAL AIRPORT  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$6,002,475</b>	<b>\$9,915,142</b>	<b>\$14,636,026</b>	<b>\$17,188,299</b>	<b>\$17,188,299</b>	<b>\$26,792,253</b>
<b>REVENUES</b>						
Intergovernmental Revenue	5,209,935	7,908,586	7,677,978	11,349,284	5,174,395	2,699,473
Fees and Collections	286,921	454,308	267,037	267,037	554,118	613,710
Rents, Royalties and Interest	5,760,558	6,496,090	8,330,386	8,330,386	6,454,013	8,132,278
Reimburse and Miscellaneous	368,632	348,659	427,511	427,511	5,429,840	448,887
Other Financing Sources	600,000	600,000	782,520	782,520	782,520	550,000
<b>TOTAL REVENUES</b>	<b>12,226,046</b>	<b>15,807,643</b>	<b>17,485,432</b>	<b>21,156,738</b>	<b>18,394,886</b>	<b>12,444,348</b>
<b>TOTAL AVAILABLE</b>	<b>18,228,521</b>	<b>25,722,784</b>	<b>32,121,458</b>	<b>38,345,037</b>	<b>35,583,185</b>	<b>39,236,601</b>
<b>EXPENDITURES</b>						
<b>AIRPORT ADMINISTRATION</b>						
Personnel Services	787,878	803,632	985,639	985,639	788,615	914,930
Materials and Supplies	57,369	33,094	52,484	124,722	79,773	57,344
Contractual Services	3,044,205	3,241,010	6,272,046	6,739,273	2,989,692	3,625,178
Other Charges	(18)	(743)	82,671	122,671	40,000	82,671
Capital Outlay	110,648	137,536	0	3,758	0	40,000
Intergovernmental Transfers	49,341	46,729	50,000	50,000	50,000	50,000
<b>TOTAL AIRPORT ADMINISTRATION</b>	<b>4,049,423</b>	<b>4,261,258</b>	<b>7,442,840</b>	<b>8,026,063</b>	<b>3,948,080</b>	<b>4,770,123</b>
<b>BUILDING MAINTENANCE</b>						
Personnel Services	627,554	629,010	727,520	735,520	600,458	762,195
Materials and Supplies	157,410	198,256	232,002	260,931	112,594	249,691
Contractual Services	564,730	566,994	1,848,347	1,633,168	860,824	1,808,780
Capital Outlay	37,142	164,387	60,000	72,565	70,033	90,033
<b>TOTAL BUILDING MAINTENANCE</b>	<b>1,386,836</b>	<b>1,558,647</b>	<b>2,867,869</b>	<b>2,702,184</b>	<b>1,643,909</b>	<b>2,910,699</b>
<b>GROUND MAINTENANCE</b>						
Personnel Services	421,571	463,942	615,069	615,069	521,196	570,562
Materials and Supplies	63,126	50,007	80,904	165,404	137,410	111,727
Contractual Services	297,096	294,588	382,184	454,787	284,356	458,991
Capital Outlay	35,832	0	23,000	23,000	23,000	139,000
<b>TOTAL GROUND MAINTENANCE</b>	<b>817,624</b>	<b>808,536</b>	<b>1,101,157</b>	<b>1,258,260</b>	<b>965,962</b>	<b>1,280,280</b>

**CITY OF LAREDO, TEXAS  
INTERNATIONAL AIRPORT  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>AIRPORT SECURITY</b>						
Personnel Services	1,332,309	1,287,049	1,311,507	1,319,533	1,302,327	1,539,568
Materials and Supplies	100,138	73,878	127,123	144,361	89,085	117,999
Contractual Services	167,429	129,538	209,579	359,700	125,074	302,815
Other Charges	0	0	14,665	14,665	0	14,665
Capital Outlay	40,956	21,567	145,000	235,616	190,616	120,000
Debt Service	71,128	71,128	71,129	71,129	71,129	71,129
<b>TOTAL AIRPORT SECURITY</b>	<b>1,711,960</b>	<b>1,583,160</b>	<b>1,879,003</b>	<b>2,145,004</b>	<b>1,778,231</b>	<b>2,166,176</b>
<b>FOREIGN TRADE ZONE</b>						
Personnel Services	20,699	15,903	19,623	19,623	11,535	19,106
Materials and Supplies	0	0	475	475	200	475
Contractual Services	650	500	8,313	8,338	2,100	8,338
<b>TOTAL FOREIGN TRADE ZONE</b>	<b>21,349</b>	<b>16,403</b>	<b>28,411</b>	<b>28,436</b>	<b>13,835</b>	<b>27,919</b>
<b>FEDERAL INSPECTION SERVC S</b>						
Personnel Services	250,439	237,443	227,200	228,300	235,299	331,544
Materials and Supplies	5,655	7,195	17,349	18,175	5,370	17,349
Contractual Services	63,860	61,843	79,955	90,316	67,523	81,658
<b>TOTAL FEDERAL INSPECTION SERVC S</b>	<b>319,954</b>	<b>306,480</b>	<b>324,504</b>	<b>336,791</b>	<b>308,192</b>	<b>430,551</b>
<b>OPERATION STONEGARDEN</b>						
Personnel Services	6,233	0	12,689	21,530	132,723	12,678
<b>TOTAL OPERATION STONEGARDEN</b>	<b>6,233</b>	<b>0</b>	<b>12,689</b>	<b>21,530</b>	<b>132,723</b>	<b>12,678</b>
<b>CORONA RESP &amp; RELIEF SUPP</b>						
Other Charges	0	0	1,058,114	2,468,802	0	1,410,819
<b>TOTAL CORONA RESP &amp; RELIEF SUPP</b>	<b>0</b>	<b>0</b>	<b>1,058,114</b>	<b>2,468,802</b>	<b>0</b>	<b>1,410,819</b>

**CITY OF LAREDO, TEXAS  
INTERNATIONAL AIRPORT  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>CORONA RRSA - CONCESSION</b>						
Other Charges	0	0	0	97,495	0	19,499
<b>TOTAL CORONA RRSA - CONCESSION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>97,495</b>	<b>0</b>	<b>19,499</b>
<b>TOTAL EXPENDITURES</b>	<b>8,313,380</b>	<b>8,534,485</b>	<b>14,714,587</b>	<b>17,084,565</b>	<b>8,790,932</b>	<b>13,028,744</b>
<b>CLOSING BALANCE</b>	<b>\$9,915,142</b>	<b>\$17,188,299</b>	<b>\$17,406,871</b>	<b>\$21,260,472</b>	<b>\$26,792,253</b>	<b>\$26,207,857</b>

242 Airport

36 Airport

05 Administration

### Mission

To be a catalyst for economic development to the City and region by creating and promoting opportunities for domestic and international passenger and air cargo transportation, striving for a safe and secure airport environment and being sensitive to noise concerns.

### Program Summary

#### OBJECTIVES

To promote and market Laredo International Airport to air carriers for passenger and air cargo operations.  
 To continue to maintain and improve aviation facilities by carrying out the Airport Master Plan recommendations.  
 Implement the recommendations from our FAR Part 150 Airport Noise Compatibility Study.  
 Expand the Airport's revenue base with an aggressive leasing program in accordance with the Airport Land Use Master Plan.

#### PLANNED ACCOMPLISHMENTS

Promote Laredo International Airport to air carriers for passenger, air cargo, and new destinations.  
 Maintain FAR Part 150 Airport Noise Compatibility Study recommendations.  
 Expand revenue base through aggressive land lease programs, the generation of new leases, and the completion of Airport Land Use Development Plan. Planning and design of passenger terminal improvements.  
 Improve airport infrastructure, Rehabilitation of Cargo Apron, and Taxiway work design  
 To establish new Finance Real Estate Management Program

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	787,878	803,632	985,639	788,615	914,930
Materials & Supplies	57,369	33,094	124,587	79,773	57,344
Contractual Services	3,044,205	3,241,010	6,739,273	2,989,692	3,625,178
Other Charges	(18)	(743)	122,671	40,000	82,671
Capital Outlay	110,648	137,536	3,758	0	40,000
Intergovern. Transfers	49,341	46,729	50,000	50,000	50,000
<b>Total</b>	<b>4,049,423</b>	<b>4,261,258</b>	<b>8,026,063</b>	<b>3,948,080</b>	<b>4,770,123</b>

242 Airport

36 Airport

05 Administration

## Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
# of Administrative FTE	13	15	15	✓	15
Total Operating Expenses	\$2,586,601	\$3,950,000	\$3,663,240	✗	\$2,846,402
<b>Outputs</b>					
Total active land/bldg leases	90	94	94	✓	94
# of Commercial Airlines servicing Laredo	3	4	4	✓	4
<b>Efficiency Measures</b>					
Aeronautical land use (acres)	40.99	40.99	40.99	✓	40.99
Non-Aeronautical land use (acres)	75.92	75.92	75.92	✓	75.92
Aeronautical Bldg. use (Square feet).	215,187	215,187	215,187	✓	215,187
Non-Aeronautical Bldg. use (Square feet).	188,242	188,242	188,242	✓	188,242
Total Inbound & Outbound PAX serviced	184,067	147,083	187,941	✓	197,338
<b>Effectiveness Measures</b>					
Revenue generated from Aeronautical land rent	\$359,241	\$780,042	\$478,988	✗	\$678,918
Revenue generated from Non-Aero land rent	\$1,348,951	\$2,125,000	\$1,798,601	✗	\$2,228,145
Revenue generated from Aeronautical Bldg. rent	\$836,766	\$1,886,491	\$1,115,688	✗	\$1,395,458
Revenue generated from Non-Aeronautical Bldg. Rent	\$368,706	\$1,525,000	\$491,608	✗	\$641,472
Revenue generated from PAX Activity	\$214,653	\$526,208	\$286,204	✗	\$372,247
Total Discretionary (\$) awarded by FAA	\$2,500,000	N/A	\$40,000,000	✓	\$40,000,000
Total Entitlement (\$) awarded by FAA	N/A	\$1,600,000	\$1,600,000	✓	\$1,600,000
Revenue generated from Noise Abatement Lease Program	\$600,000	\$828,444	\$782,520	✗	\$782,520

242 Airport

36 Airport

10 Building Maintenance

**Mission**

To provide a safe, clean, efficient and cost-effective aviation facility for our traveling community.

**Program Summary****OBJECTIVES**

The overall objective is to provide a safe, clean, efficient and cost-effective facility for the public and the traveling community. To comply with the American Disability Act and the Environmental Protection Agency. Provide mechanical equipment service and building maintenance on a continuous basis.

Continue demolition of substandard buildings to increase land availability for new business development opportunities.

**PLANNED ACCOMPLISHMENTS**

Operate public aviation facility in a safe and cost-effective manner.

Provide specialized training to building maintenance staff to reduce outsourcing maintenance costs.

Cross train employees to increase efficiency and effectiveness of building operations.

Passenger boarding bridges roof improvements, Airline ticket counter improvements, Passenger terminal bathroom improvements. Establish new automated work order and asset inventory management system.

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	627,554	629,010	735,520	600,458	762,195
Materials & Supplies	157,410	198,256	260,931	112,594	249,691
Contractual Services	564,730	566,994	1,633,168	860,824	1,808,780
Capital Outlay	37,142	164,387	72,565	70,033	90,033
<b>Total</b>	<b>1,386,836</b>	<b>1,558,648</b>	<b>2,702,184</b>	<b>1,643,909</b>	<b>2,910,699</b>

242 Airport

36 Airport

10 Building Maintenance

## Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
# of Building Maintenance FTE	15	13	15	✓	15
Total Operating Expenses	\$885,517	1,800,000	\$1,239,723	✗	\$1,301,709
<b>Outputs</b>					
Total airport owned buildings maintained	15	13	15	✓	15
Total terminal pays parking equipment	8	N/A	8	✓	8
Total Airfield Lighted Guidance signs maintained	73	130	150	✓	150
# of airfield lights maintained	1,055	990	1,055	✓	1,055
# of Power generators maintained	4	4	4	✓	4
Total miles of perimeter fence maintained	15.5	15.5	15.5	✓	15.5
# of security motorized vehicle & pedestrian gates maintained	40	40	40	✓	40
<b>Efficiency Measures</b>					
# of airport owned buildings maintained per FTE	4	13	4	✗	4
# of terminal pay parking equipment per FTE	4	N/A	4	✓	4
# of airfield lighted guidance signs maintained per FTE	73	135	116	✗	116
# of airfield lights maintained per FTE	300	900	1,055	✓	900
# of power generators maintained per FTE	1	4	4	✓	4
Miles of perimeter fence maintained per FTE	3	15.5	3	✗	3
<b>Effectiveness Measures</b>					
% of time spent on airfield maintenance	25%	40%	40%	✓	40%
% of time spent on building maintenance	65%	45%	45%	✓	45%
% of time spent on other operational needs (i.e. generators, perimeter fence, irrigation, etc.)	10%	15%	15%	✓	15%



242 Airport

36 Airport

20 Ground Maintenance

**Mission**

To ensure that airports runways are in compliance with all FAA runway safety regulations and avoid runway incursions.  
To properly maintain airport landside areas to ensure the continued security and beautifications of airport grounds.

**Program Summary****OBJECTIVES**

To continue to maintain the air operations area of the Airport in a manner that is in compliance with the FAA Airport Certification Requirements, as well as to continue to develop maintenance schedules that will allow the staff to maintain and beautify the Airport grounds in an efficient and effective manner.

**PLANNED ACCOMPLISHMENTS**

To maintain airfield in compliance with all FAA regulations.  
To maintain the upkeep of repairs and upgrades to all runways, taxiways, and cargo areas.  
To ensure continued training on airport airside and landside safety.  
To establish new automated FAA Part 139 airfield inspections management system.

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	421,571	463,942	615,069	521,196	570,562
Materials & Supplies	63,126	50,007	165,404	137,410	111,727
Contractual Services	297,096	294,588	454,787	284,356	458,991
Capital Outlay	35,832	0	23,000	23,000	139,000
<b>Total</b>	<b>817,624</b>	<b>808,536</b>	<b>1,258,260</b>	<b>965,962</b>	<b>1,280,280</b>

242 Airport

36 Airport

20 Ground Maintenance

## Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
# of Grounds Maintenance FTE	9	7	11	✓	11
Total Operating Expenses	\$533,729	\$905,000	\$711,639	✗	\$747,221
<b>Outputs</b>					
Total landside acreage maintained	166	24	166	✓	166
Total airside acreage maintained	1,169	167	1,169	✓	1,169
Total airside & landside acreage maintained	1,335	191	1,335	✓	1,335
Total Airfield Lighted Guidance signs maintained	150	130	150	✓	150
# of airfield lights maintained	1,055	990	1,055	✓	1,055
<b>Efficiency Measures</b>					
# of landside acreage maintained per FTE	24	7	24	✓	24
# of airside acreage maintained per FTE	167	6	167	✓	167
Airfield & Ground Maintenance Safety Meetings conducted	12	2	12	✓	12
# of Airfield safety surface inspections conducted	730	2	750	✓	750
# of airfield lighted guidance signs maintained per FTE	150	129	40	✗	40
# of airfield lights maintained per FTE	1,055	890	527	✗	527
<b>Effectiveness Measures</b>					
% of time spent on maintaining landside acreage	20%	45%	45%	✓	45%
% of time spent on maintaining airside acreage	70%	40%	40%	✓	40%
% of time spent on other operation needs (i.e. construction, equipment maintenance, safety inspections, etc.)	10%	15%	15%	✓	15%
% of Successful Annual FAA airfield inspection	100%	100%	100%	✓	100%
% of employees trained in airfield & grounds safety	100%	100%	100%	✓	100%

## 242 Airport

## 36 Airport

## 35 Airport Security

**Mission**

To provide airport safety and security, as directed by the Federal Aviation Regulations (FAA) and Transportation Safety Administration (TSA) under the Airport Security Program.

**Program Summary****OBJECTIVES**

To continue to provide safety and security for the Laredo International Airport, as mandated by Federal Aviation Administration Regulations (FAA) and Transportation Safety Administration (TSA) Regulations.

**PLANNED ACCOMPLISHMENTS**

To ensure the safety and security of all boundaries within airport aeronautical property.

To continue annual training and certifications for all the airport law enforcement personnel.

To ensure that all individuals requiring access to Airport Operations Area/Security Identification Display Area areas are fingerprinted and screened prior to issuance of identification badges accordingly.

Enhance customer service and security threat protocols. Conduct annual tabletop exercises and triannual full-scale disaster drill with the collaboration of airport, local, state, and federal stakeholders including first responders. To utilize new safety and security alert mass notification system. To establish automated filing and reporting management system from manual documents to secured management system to help expedite and enhance retrieval of time sensitive reports by personnel.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,332,309	1,287,049	1,319,533	1,302,327	1,539,568
Materials & Supplies	100,138	73,878	144,361	89,085	117,999
Contractual Services	167,429	129,538	359,700	125,074	302,815
Other Charges	0	0	14,665	0	14,665
Capital Outlay	40,956	21,567	235,616	190,616	120,000
Debt Service	71,128	71,128	71,129	71,129	71,129
<b>Total</b>	<b>1,711,960</b>	<b>1,583,160</b>	<b>2,145,004</b>	<b>1,778,231</b>	<b>2,166,176</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
# of Airport Police staff - FTE	22	23	24	✓	27
Total Operating Expenses	\$1,160,252	\$1,639,114	\$1,547,003	✗	\$1,624,353
<b>Efficiency Measures</b>					
# AOA/SIDA badges issued per year	835	825	890	✓	900
# of persons fingerprinted per year	200	510	200	✗	75
# of STAs -Security Threat Assessments	230	1,000	1,050	✓	1,200
# of incident reports submitted	190	210	300	✓	210
# of Security Trainings performed	30	83	55	✗	60
# of on the field audits (access control and key)	60	1,250	760	✗	500
<b>Effectiveness Measures</b>					
# of hours airport is to provide security daily	24	24	24	✓	24
Total revenues generated from airport security related fees	\$30,300	\$33,031	\$33,031	✓	\$34,683
Total TSA Reimbursement Award	\$43,388	\$45,000	\$45,000	✗	\$45,000

242 Airport

36 Airport

40 Foreign Trade Zone

### Mission

To promote the use of the Foreign Trade Zone (FTZ) program in order to allow expansion and facilitation of international trade in Laredo, the largest in-land port in the nation, to stimulate the local economy and provide greater employment opportunities.

### Program Summary

#### OBJECTIVES

To continue to increase local awareness of the FTZ program and to encourage the international trade community to participate in the FTZ program.

#### PLANNED ACCOMPLISHMENTS

To increase the number of FTZ Operators.

Decrease the processing time for FTZ operators applying for new Usage Driven Sites.

To continue collaboration with the FTZ Board, Washington DC and US Customs (CBP)

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	20,699	15,903	19,623	11,535	19,106
Materials & Supplies	0	0	475	200	475
Contractual Services	650	500	8,338	2,100	8,338
<b>Total</b>	<b>21,349</b>	<b>16,403</b>	<b>28,436</b>	<b>13,835</b>	<b>27,919</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
# of Grantee's FTE	.40	.40	.40	✓	.40
Total Operating Expenses	\$5,483	\$49,878	\$7,311	✗	\$7,677
<b>Efficiency Measures</b>					
# of FTZ operators	44	55	44	✗	46
<b>Effectiveness Measures</b>					
Total FTZ revenue collected	\$173,500	\$225,000	\$231,333	✓	\$242,890
Value of Merchandize Received	\$628,904,718	\$960,000,000	\$628,904,718	✗	\$660,349,954
Value of Merchandize Forward	\$673,155,620	\$605,000,000	\$673,155,620	✓	\$637,227,876
# of FTZ Operator's FTE	207	225	173	✗	173
# of clients served by Operators	76	80	50	✗	50

242 Airport

36 Airport

45 Federal Inspection Service

**Mission**

To promote the use of the Federal Inspection Facilities with international travelers and international air cargo operations.

**Program Summary****OBJECTIVES**

To promote and market Laredo Port of Entry to worldwide air cargo operators and provide customer service for international general aviation travelers via private or charter aircraft. Promote the utilization of Dual Customs services from US and Mexico Customs at the Laredo International Airport for air cargo.

**PLANNED ACCOMPLISHMENTS**

To meet with Cargo Operators to promote using Laredo (LRD).

To meet with Auto, Electronic, and Aerospace industries to use Laredo's Dual Customs program.

To expand the Dual Customs program with the Mexican government to include e-commerce air cargo.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	250,439	237,443	228,300	235,299	331,544
Materials & Supplies	5,655	7,195	18,175	5,370	17,349
Contractual Services	63,860	61,843	90,316	67,523	81,658
<b>Total</b>	<b>319,954</b>	<b>306,480</b>	<b>336,791</b>	<b>308,192</b>	<b>430,551</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
# of Customer Service FTE	3	5	3	X	3
# of Custodian FTE	1	2	1	X	1
Total Operating Expenses	\$194,832	\$325,000	\$259,776	X	\$272,765
<b>Outputs</b>					
# of Aircraft OPS	4,492	7,250	10,699	✓	11,234
<b>Efficiency Measures</b>					
# of Total Foreign Aircraft Arrivals by FTE	942	1,350	2,232	✓	2,344
<b>Effectiveness Measures</b>					
Revenue generated from FIS Fee	\$208,831	\$200,000	\$278,441	✓	\$292,363
Revenue generated from Landing Fees	\$671,839	\$909,664	\$895,786	X	\$909,664
Revenue generated from Fuel Fees	\$725,961	\$883,430	\$967,948	✓	\$1,016,345

# Hotel-Motel Fund

**CITY OF LAREDO, TEXAS**  
**HOTEL MOTEL OCCUPANCY TAX**  
**OPERATING FUND**  
**FY 2022 - 2023**

	<u>ACTUAL</u> FY 19-20	<u>ACTUAL</u> FY 20-21	<u>ORIGINAL</u> BUDGET FY 21-22	<u>AMENDED</u> BUDGET FY 21-22	<u>TOTAL</u> ESTIMATE FY 21-22	<u>ADOPTED</u> BUDGET FY 22-23
<b>OPENING BALANCE</b>	<b>\$5,919,517</b>	<b>\$5,373,749</b>	<b>\$3,939,392</b>	<b>\$5,047,493</b>	<b>\$5,047,493</b>	<b>\$3,458,758</b>
<b>REVENUES</b>						
Taxes	3,143,470	3,166,184	3,171,367	3,171,367	3,561,958	3,329,935
Rents, Royalties and Interest	114,312	36,618	16,000	16,000	24,000	30,000
Reimburse and Miscellaneous	100	25	0	0	0	0
<b>TOTAL REVENUES</b>	<b>3,257,882</b>	<b>3,202,827</b>	<b>3,187,367</b>	<b>3,187,367</b>	<b>3,585,958</b>	<b>3,359,935</b>
<b>TOTAL AVAILABLE</b>	<b>9,177,399</b>	<b>8,576,576</b>	<b>7,126,759</b>	<b>8,234,860</b>	<b>8,633,451</b>	<b>6,818,693</b>
<b>EXPENDITURES</b>						
<b>ADMINISTRATION</b>						
Materials and Supplies	169,988	0	0	0	0	0
Contractual Services	261,222	969	1,000	1,000	1,000	1,000
Other Charges	0	7	0	0	224,545	0
Intergovernmental Transfers	2,788,849	3,141,175	4,479,626	4,479,626	4,111,730	3,981,055
<b>TOTAL ADMINISTRATION</b>	<b>3,220,059</b>	<b>3,142,150</b>	<b>4,480,626</b>	<b>4,480,626</b>	<b>4,337,275</b>	<b>3,982,055</b>
<b>TOURISM AND PROMOTIONS</b>						
Contractual Services	291,507	188,005	265,000	265,000	265,000	255,000
<b>TOTAL TOURISM AND PROMOTIONS</b>	<b>291,507</b>	<b>188,005</b>	<b>265,000</b>	<b>265,000</b>	<b>265,000</b>	<b>255,000</b>
<b>HISTORICAL AND ARTS</b>						
Contractual Services	292,083	198,927	537,000	572,418	572,418	285,000
<b>TOTAL HISTORICAL AND ARTS</b>	<b>292,083</b>	<b>198,927</b>	<b>537,000</b>	<b>572,418</b>	<b>572,418</b>	<b>285,000</b>
<b>TOTAL EXPENDITURES</b>	<b>3,803,650</b>	<b>3,529,083</b>	<b>5,282,626</b>	<b>5,318,044</b>	<b>5,174,693</b>	<b>4,522,055</b>
<b>CLOSING BALANCE</b>	<b>\$5,373,749</b>	<b>\$5,047,493</b>	<b>\$1,844,133</b>	<b>\$2,916,816</b>	<b>\$3,458,758</b>	<b>\$2,296,638</b>

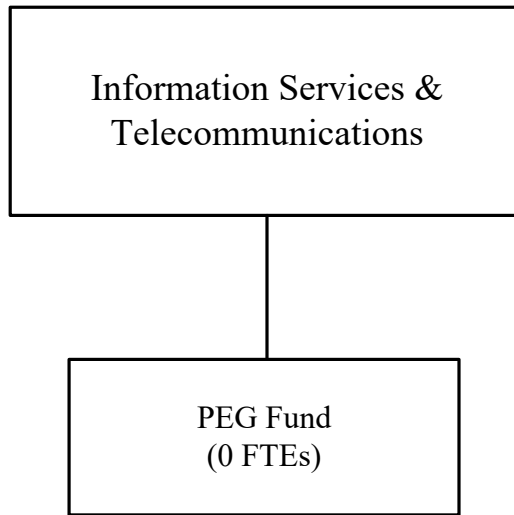
Tax Code 351.101 (a)		Tax Code 351.103	% of Room Cost (cents)	% of Total Estimate	Estimated Tax
(1)	The acquisition of sites for and the construction, improvement, enlarging, equipping, repairing, operation, and maintenance of convention center facilities or visitor information centers, or both;	Maximum is 5.25% of room cost or 75% of total estimate 351.103	0.00	0.00%	\$0
(2)	The furnishing of facilities, personnel, and materials for the registration of convention delegates or registrants;	No requirements	4.08	58.24%	\$2,633,779
(3)	Advertising and conducting solicitations & promotional programs to attract tourists and convention delegates or registrants to the municipality or its vicinity;	Minimum is 1% of room cost or 14.29% of total estimate 351.103 (a) (2)	2.10	30.02%	\$1,357,458
(4)	The encouragement, promotion, improvement, and application of the arts, including instrumental and vocal music, dance, drama, folk art, creative writing, architecture, design and allied fields, painting, sculpture, photography, graphic and craft arts, motion pictures, radio, television, tape and sound recording, and other arts related to the presentation, performance, execution, and exhibition of these major art forms;	Maximum is 1% of room cost or 15% of total estimate (whichever is greater)* 351.103 (c)	0.21	3.00%	\$135,818
(5)	Historical restoration and preservation projects or activities or advertising and conducting solicitations and promotional programs to encourage tourists and convention delegates to visit preserved historic sites or museums: (A) at or in the immediate vicinity of convention facilities or visitor information centers; or (B) located elsewhere in the municipality or its vicinity that would be frequented by tourists and convention delegates;	If monies allocated in (1), then maximum is 1.05% of room cost or 15% of total estimate 351.103 (c)	0.38	5.42%	\$245,000
(6)	For a municipality located in a county with a population of one million or less, expenses, including promotion expenses, directly related to a sporting event in which the majority of participants are tourists who substantially increase economic activity at hotels and motels within the municipality or its vicinity; and	No requirements	0.24	3.32%	\$150,000
(7)	Subject to Section 351.1076, the promotion of tourism by the enhancement and upgrading of existing sports facilities or fields, including facilities or fields of baseball, softball, soccer, and flag football, if: (A) the municipality owns the facilities or fields; (B) the municipality: (i) has a population of 80,000 or more and is located in a county that has a population of 350,000 or less; (ii) has a population of at least 65,000 but not more than 70,000 and is located in a county that has a population of 155,000 or less; or (iii) has a population of at least 34,000 but not more than 36,000 and is located in a county that has a population of 90,000 or less; and (C) the sports facilities and fields have been used, in the preceding calendar year, a combined total of more than 10 times for district, state, regional, or national sports tournaments.	No requirements	0.00	0.00%	\$0
(8)	A municipality may use the revenue derived from the tax for any sized city to cover the costs for transporting tourists from hotels in and near the city to any of the following destinations: (A) the commercial center of the municipality; a convention center in the municipality; other hotels in or near the municipality; and tourist attractions in or near the municipality. (B) the transportation system that transports tourists as described by subsection (A) may be: owned and operated by the municipality; or privately owned and operated but partially financed by the municipality. (C) this section does not authorize the use of revenue derived from the tax imposed for a transportation system that serves the general public other than for a system that transports tourists as described by subsection (A)	No requirements	0.00	0.00%	\$0
(9)	A statutory category was added that allows cities to use municipal hotel motel tax revenue to pay for signage directing tourists to sights and attractions frequently visited by hotel guests in the municipality; this type of expenditure was permissible as "advertising and promotion" before. however, the legislature codified this understanding to officially include signage directing tourists to sights and attractions that are frequently visited by hotel guests.	No requirements	0.00	0.00%	\$0
		<b>Totals</b>	<b>7.00</b>	<b>100.00%</b>	<b>\$4,522,055</b>

NOTES:

(2)	Amount includes funds for convention servicing: LCVB	\$2,633,779	\$2,633,779
(3)	Amount includes the following: LULAC Council No 7 LCVB City Promotions Laredo Cultural District Border Olympics Laredo Chamber of Commerce WBCA Laredo Main Street Farmers Market Martha Washington Princess Pocahontas Sister Cities Youth Conference Mexican Cultural Institute Laredo Area Youth Soccer	\$0 \$1,037,458 \$25,000 \$10,000 \$130,000 \$30,000 \$60,000 \$25,000 \$10,000 \$0 \$30,000	\$1,357,458
(4)	Amount includes the following: Public Access Channel Latin American Int'l Sports Laredo Philharmonic Orchestra	\$135,818 \$0 \$0	\$135,818
(5)	Amount includes the following: Webb Co. Heritage Foundation Laredo Center for Arts Historical Restoration Project TAMIU Alumni Association Laredo Main Street Program	\$75,000 \$150,000 \$0 \$0 \$20,000	\$245,000
(6)	Amount includes the following: Hosting of Sporting Events	\$150,000	\$150,000
			<u>\$4,522,055</u>



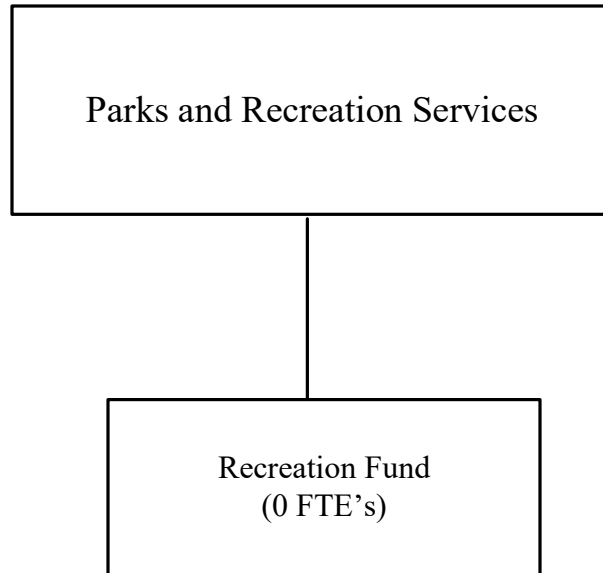
# Public Educational & Governmental (PEG) Fund



**CITY OF LAREDO, TEXAS**  
**PUBLIC EDUCATIONAL & GOVERNMENTAL (PEG)**  
**OPERATING FUND**  
**FY 2022 - 2023**

	<u>ACTUAL</u> FY 19-20	<u>ACTUAL</u> FY 20-21	<u>ORIGINAL</u> BUDGET FY 21-22	<u>AMENDED</u> BUDGET FY 21-22	<u>TOTAL</u> ESTIMATE FY 21-22	<u>ADOPTED</u> BUDGET FY 22-23
<b>OPENING BALANCE</b>	<b>\$1,289,489</b>	<b>\$1,572,482</b>	<b>\$1,423,900</b>	<b>\$1,835,499</b>	<b>\$1,835,499</b>	<b>\$1,098,647</b>
<b>REVENUES</b>						
<b>PEG FUNDS</b>						
Fees and Collections	338,153	336,056	344,000	344,000	339,898	343,000
Rents, Royalties and Interest	23,411	9,410	4,000	4,000	5,200	8,000
Reimburse and Miscellaneous	0	257	0	0	0	0
<b>TOTAL PEG FUNDS</b>	<b>361,564</b>	<b>345,723</b>	<b>348,000</b>	<b>348,000</b>	<b>345,098</b>	<b>351,000</b>
<b>TOTAL REVENUES</b>	<b>361,564</b>	<b>345,723</b>	<b>348,000</b>	<b>348,000</b>	<b>345,098</b>	<b>351,000</b>
<b>TOTAL AVAILABLE</b>	<b>1,651,053</b>	<b>1,918,205</b>	<b>1,771,900</b>	<b>2,183,499</b>	<b>2,180,597</b>	<b>1,449,647</b>
<b>EXPENDITURES</b>						
<b>PEG FUNDS</b>						
Materials and Supplies	20,277	15,434	60,000	60,000	60,000	70,000
Contractual Services	0	0	8,000	8,250	8,250	48,000
Other Charges	0	0	600,000	600,000	600,000	418,447
Capital Outlay	58,294	67,272	400,000	413,729	413,700	900,000
<b>TOTAL PEG FUNDS</b>	<b>78,571</b>	<b>82,706</b>	<b>1,068,000</b>	<b>1,081,979</b>	<b>1,081,950</b>	<b>1,436,447</b>
<b>TOTAL EXPENDITURES</b>	<b>78,571</b>	<b>82,706</b>	<b>1,068,000</b>	<b>1,081,979</b>	<b>1,081,950</b>	<b>1,436,447</b>
<b>CLOSING BALANCE</b>	<b>\$1,572,482</b>	<b>\$1,835,499</b>	<b>\$703,900</b>	<b>\$1,101,520</b>	<b>\$1,098,647</b>	<b>\$13,200</b>

# Recreation Fund



**CITY OF LAREDO, TEXAS  
RECREATION  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$616,840</b>	<b>\$604,929</b>	<b>\$625,474</b>	<b>\$545,380</b>	<b>\$545,380</b>	<b>\$708,825</b>
<b>REVENUES</b>						
Fees and Collections	136,310	50,390	364,950	367,350	335,000	430,700
Rents, Royalties and Interest	11,329	3,560	800	800	2,200	2,500
Other Financing Sources	47,499	70,919	150,000	150,000	150,000	150,000
<b>TOTAL REVENUES</b>	<b>195,138</b>	<b>124,869</b>	<b>515,750</b>	<b>518,150</b>	<b>487,200</b>	<b>583,200</b>
<b>TOTAL AVAILABLE</b>	<b>811,978</b>	<b>729,798</b>	<b>1,141,224</b>	<b>1,063,530</b>	<b>1,032,580</b>	<b>1,292,025</b>
<b>EXPENDITURES</b>						
<b>PARKS ADMINISTRATION</b>						
Personnel Services	33,081	33,063	33,575	33,575	34,515	50,368
Materials and Supplies	0	0	9,080	9,080	9,080	9,080
Contractual Services	31,080	25,474	8,019	8,519	8,019	6,880
Other Charges	0	0	75,000	28,900	29,700	75,000
<b>TOTAL PARKS ADMINISTRATION</b>	<b>64,161</b>	<b>58,537</b>	<b>125,674</b>	<b>80,074</b>	<b>81,314</b>	<b>141,328</b>
<b>PARKS MAINTENANCE</b>						
Materials and Supplies	3,801	14,331	7,000	51,696	7,000	7,000
Contractual Services	13,157	25,587	50,000	51,750	50,000	50,000
Capital Outlay	0	11,400	0	35,896	30,594	0
<b>TOTAL PARKS MAINTENANCE</b>	<b>16,958</b>	<b>51,318</b>	<b>57,000</b>	<b>139,342</b>	<b>87,594</b>	<b>57,000</b>
<b>SOFTBALL LEAGUE</b>						
Materials and Supplies	2,939	2,819	21,634	24,428	0	21,634
Contractual Services	0	0	10,251	10,251	0	10,251
Other Charges	0	0	15	15	0	15
<b>TOTAL SOFTBALL LEAGUE</b>	<b>2,939</b>	<b>2,819</b>	<b>31,900</b>	<b>34,694</b>	<b>0</b>	<b>31,900</b>

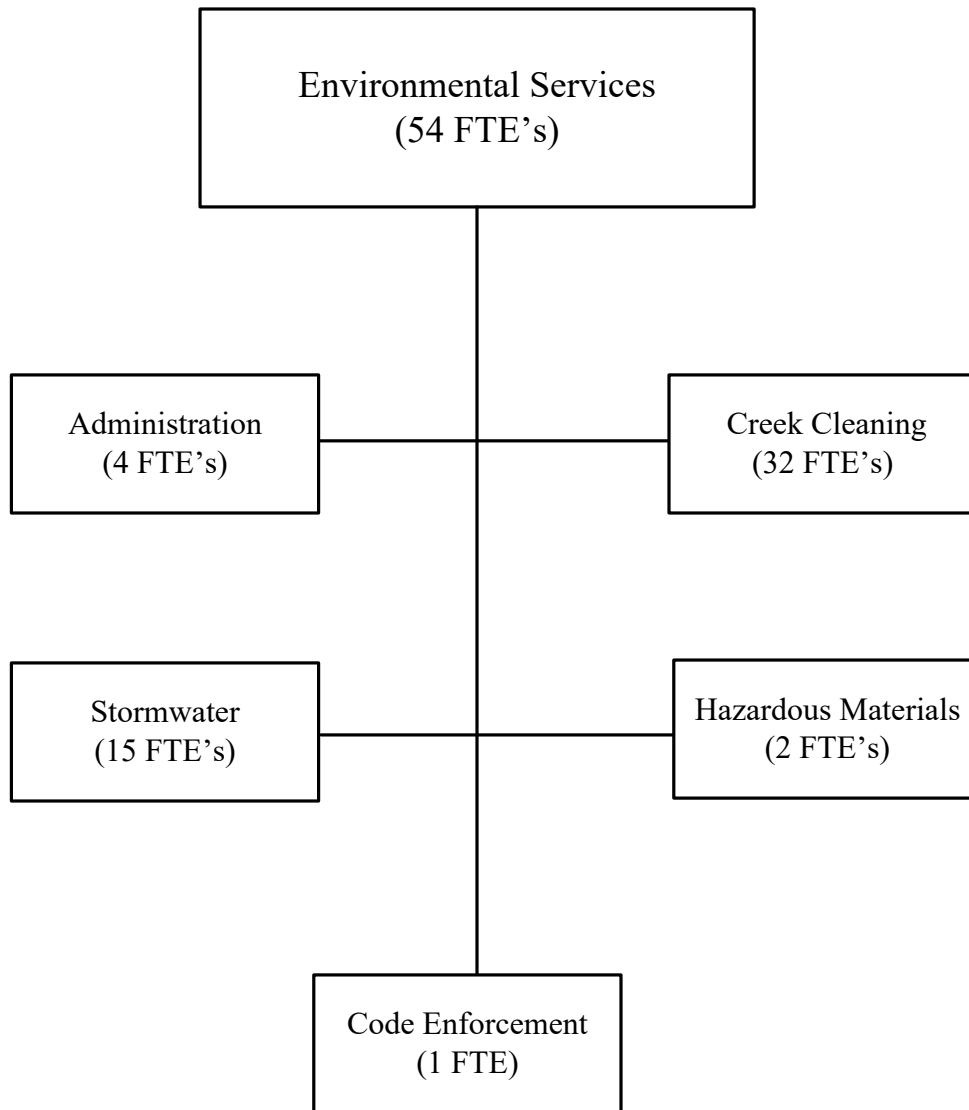
**CITY OF LAREDO, TEXAS  
RECREATION  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>BASEBALL LEAGUE</b>						
Contractual Services	0	0	2,000	2,000	0	2,000
<b>TOTAL BASEBALL LEAGUE</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>
<b>BASKETBALL LEAGUE</b>						
Materials and Supplies	1,953	0	6,500	7,176	0	6,500
Contractual Services	310	0	500	500	0	500
Other Charges	0	800	0	300	0	0
<b>TOTAL BASKETBALL LEAGUE</b>	<b>2,263</b>	<b>800</b>	<b>7,000</b>	<b>7,976</b>	<b>0</b>	<b>7,000</b>
<b>CLASSES &amp; LESSONS</b>						
Materials and Supplies	0	0	500	1,021	0	500
Contractual Services	57,282	0	123,500	125,300	0	123,500
Other Charges	0	25	0	0	0	0
<b>TOTAL CLASSES &amp; LESSONS</b>	<b>57,282</b>	<b>25</b>	<b>124,000</b>	<b>126,321</b>	<b>0</b>	<b>124,000</b>
<b>VOLLEYBALL LEAGUE</b>						
Materials and Supplies	65	0	200	200	0	200
Contractual Services	100	0	1,000	1,000	0	1,000
<b>TOTAL VOLLEYBALL LEAGUE</b>	<b>165</b>	<b>0</b>	<b>1,200</b>	<b>1,200</b>	<b>0</b>	<b>1,200</b>
<b>SWIMMING LESSONS</b>						
Contractual Services	15,782	0	15,000	15,000	0	15,000
<b>TOTAL SWIMMING LESSONS</b>	<b>15,782</b>	<b>0</b>	<b>15,000</b>	<b>15,000</b>	<b>0</b>	<b>15,000</b>
<b>HOT/MOT SPONSORED EVENTS</b>						
Personnel Services	19,020	15,518	23,931	23,931	23,931	23,911
Materials and Supplies	28,478	46,300	126,069	117,216	130,916	126,069
Contractual Services	0	9,100	0	13,700	0	0
<b>TOTAL HOT/MOT SPONSORED EVENTS</b>	<b>47,499</b>	<b>70,919</b>	<b>150,000</b>	<b>154,847</b>	<b>154,847</b>	<b>149,980</b>

**CITY OF LAREDO, TEXAS  
RECREATION  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>BASEBALL LEAGUE</b>						
Materials and Supplies	0	0	0	2,400	0	0
<b>TOTAL BASEBALL LEAGUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,400</b>	<b>0</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>207,049</b>	<b>184,418</b>	<b>513,774</b>	<b>563,854</b>	<b>323,755</b>	<b>529,408</b>
<b>CLOSING BALANCE</b>	<b>\$604,929</b>	<b>\$545,380</b>	<b>\$627,450</b>	<b>\$499,676</b>	<b>\$708,825</b>	<b>\$762,617</b>

# Environmental Services Fund



**CITY OF LAREDO, TEXAS  
ENVIRONMENTAL SERVICES  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$4,767,390</b>	<b>\$4,799,608</b>	<b>\$3,378,852</b>	<b>\$5,111,436</b>	<b>\$5,111,436</b>	<b>\$3,762,154</b>
<b>REVENUES</b>						
Intergovernmental Revenue	17,000	65,829	859,638	1,391,598	636,922	859,638
Charges for Services	5,340,417	5,543,016	5,425,000	5,425,000	5,559,710	5,597,891
Rents, Royalties and Interest	81,984	31,380	22,000	22,000	15,426	23,460
Reimburse and Miscellaneous	280,776	754	1,000	54,040	48,425	1,000
Other Financing Sources	0	129,151	0	169,881	0	0
<b>HAZARDOUS MATERIALS</b>						
Licenses and Permits	303,100	294,600	303,000	303,000	271,350	320,000
<b>TOTAL HAZARDOUS MATERIALS</b>	<b>303,100</b>	<b>294,600</b>	<b>303,000</b>	<b>303,000</b>	<b>271,350</b>	<b>320,000</b>
<b>DEPT OF ENERGY</b>						
Rents, Royalties and Interest	76	940	1,000	1,000	0	0
Reimburse and Miscellaneous	124	2,252	700	700	700	700
<b>TOTAL DEPT OF ENERGY</b>	<b>200</b>	<b>3,192</b>	<b>1,700</b>	<b>1,700</b>	<b>700</b>	<b>700</b>
<b>TOTAL REVENUES</b>	<b>6,023,477</b>	<b>6,067,921</b>	<b>6,612,338</b>	<b>7,367,219</b>	<b>6,532,533</b>	<b>6,802,689</b>
<b>TOTAL AVAILABLE</b>	<b>10,790,867</b>	<b>10,867,530</b>	<b>9,991,190</b>	<b>12,478,655</b>	<b>11,643,969</b>	<b>10,564,843</b>
<b>EXPENDITURES</b>						
<b>ADMINISTRATION</b>						
Personnel Services	303,531	297,156	321,548	321,548	329,694	311,427
Materials and Supplies	0	359	1,000	1,000	0	1,000
Contractual Services	20,720	9,873	41,866	87,424	54,737	43,562
Other Charges	80,961	103,076	30,929	30,929	0	30,929
Intergovernmental Transfers	125,000	0	150,000	150,000	0	0
<b>TOTAL ADMINISTRATION</b>	<b>530,212</b>	<b>410,464</b>	<b>545,343</b>	<b>590,901</b>	<b>384,431</b>	<b>386,918</b>



**CITY OF LAREDO, TEXAS  
ENVIRONMENTAL SERVICES  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>CREEK CLEANING</b>						
Personnel Services	1,184,717	1,086,765	1,475,670	1,475,670	1,373,319	1,483,074
Materials and Supplies	69,520	91,215	127,573	139,033	148,702	179,516
Contractual Services	219,638	179,004	317,646	335,615	317,946	296,814
Capital Outlay	466,476	521,594	497,135	810,206	885,029	497,135
<b>TOTAL CREEK CLEANING</b>	<b>1,940,350</b>	<b>1,878,578</b>	<b>2,418,024</b>	<b>2,760,524</b>	<b>2,724,996</b>	<b>2,456,539</b>
<b>STORMWATER</b>						
Personnel Services	922,219	947,813	968,353	968,353	788,115	1,000,561
Materials and Supplies	109,330	90,588	133,825	143,926	128,771	142,042
Contractual Services	1,683,256	1,767,794	1,856,700	2,183,314	1,999,209	1,879,241
Other Charges	0	39,942	0	0	0	0
Capital Outlay	37,227	24,302	407,080	644,573	216,247	407,080
Intergovernmental Transfers	434,857	322,687	744,891	744,891	645,099	681,570
<b>TOTAL STORMWATER</b>	<b>3,186,890</b>	<b>3,193,126</b>	<b>4,110,849</b>	<b>4,685,057</b>	<b>3,777,441</b>	<b>4,110,494</b>
<b>HAZARDOUS MATERIALS</b>						
Personnel Services	180,527	130,224	151,136	151,136	107,361	163,923
Materials and Supplies	4,052	6,133	8,774	8,774	8,585	3,300
Contractual Services	5,712	7,266	13,599	13,599	5,659	26,291
<b>TOTAL HAZARDOUS MATERIALS</b>	<b>190,291</b>	<b>143,623</b>	<b>173,509</b>	<b>173,509</b>	<b>121,605</b>	<b>193,514</b>
<b>ZACATE HIKE &amp; BIKE TRAIL</b>						
Capital Outlay	81,358	0	0	0	0	0
<b>TOTAL ZACATE HIKE &amp; BIKE TRAIL</b>	<b>81,358</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RIVER VEGA HIKE &amp; BIKE</b>						
Capital Outlay	0	66,300	0	749,498	153,950	0
<b>TOTAL RIVER VEGA HIKE &amp; BIKE</b>	<b>0</b>	<b>66,300</b>	<b>0</b>	<b>749,498</b>	<b>153,950</b>	<b>0</b>
<b>EAST CHACON CRK HIKE/BIKE</b>						
Capital Outlay	0	0	200,000	200,000	0	200,000
<b>TOTAL EAST CHACON CRK HIKE/BIKE</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>200,000</b>

**CITY OF LAREDO, TEXAS  
ENVIRONMENTAL SERVICES  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>FIF-ZACATE/MANADAS CREEK</b>						
Capital Outlay	0	0	0	650,000	650,000	0
<b>TOTAL FIF-ZACATE/MANADAS CREEK</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>650,000</b>	<b>650,000</b>	<b>0</b>
<b>NON CDBG CODE ENFORCEMENT</b>						
Personnel Services	61,471	63,189	63,312	63,312	64,845	64,733
Materials and Supplies	461	0	2,297	2,297	2,297	0
Contractual Services	225	814	2,162	2,162	2,250	5,201
<b>TOTAL NON CDBG CODE ENFORCEMENT</b>	<b>62,157</b>	<b>64,003</b>	<b>67,771</b>	<b>67,771</b>	<b>69,392</b>	<b>69,934</b>
<b>TOTAL EXPENDITURES</b>	<b>5,991,258</b>	<b>5,756,094</b>	<b>7,515,496</b>	<b>9,877,260</b>	<b>7,881,815</b>	<b>7,417,399</b>
<b>CLOSING BALANCE</b>	<b>\$4,799,608</b>	<b>\$5,111,436</b>	<b>\$2,475,694</b>	<b>\$2,601,395</b>	<b>\$3,762,154</b>	<b>\$3,147,444</b>

**CITY OF LAREDO, TEXAS  
STORMWATER IMPROVEMENT  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$113,357	\$103,364	\$280,385	(\$2,755)	(\$2,755)	\$147,661
<b>REVENUES</b>						
<b>STORM WATER IMPROVEMENTS</b>						
Charges for Services	2,484,622	2,546,450	2,480,000	2,480,000	2,549,147	2,574,633
Rents, Royalties and Interest	2,597	980	900	900	2,174	0
<b>TOTAL STORM WATER IMPROVEMENTS</b>	<b>2,487,219</b>	<b>2,547,430</b>	<b>2,480,900</b>	<b>2,480,900</b>	<b>2,551,321</b>	<b>2,574,633</b>
<b>TOTAL REVENUES</b>	<b>2,487,219</b>	<b>2,547,430</b>	<b>2,480,900</b>	<b>2,480,900</b>	<b>2,551,321</b>	<b>2,574,633</b>
<b>TOTAL AVAILABLE</b>	<b>2,600,576</b>	<b>2,650,794</b>	<b>2,761,285</b>	<b>2,478,145</b>	<b>2,548,566</b>	<b>2,722,294</b>
<b>EXPENDITURES</b>						
<b>STORM WATER IMPROVEMENTS</b>						
Contractual Services	46,953	0	84,229	104,234	104,234	104,234
Other Charges	0	0	100,000	100,000	0	100,000
Intergovernmental Transfers	2,450,259	2,653,549	2,296,671	2,296,671	2,296,671	2,280,301
<b>TOTAL STORM WATER IMPROVEMENTS</b>	<b>2,497,212</b>	<b>2,653,549</b>	<b>2,480,900</b>	<b>2,500,905</b>	<b>2,400,905</b>	<b>2,484,535</b>
<b>TOTAL EXPENDITURES</b>	<b>2,497,212</b>	<b>2,653,549</b>	<b>2,480,900</b>	<b>2,500,905</b>	<b>2,400,905</b>	<b>2,484,535</b>
<b>CLOSING BALANCE</b>	<b>\$103,364</b>	<b>(\$2,755)</b>	<b>\$280,385</b>	<b>(\$22,760)</b>	<b>\$147,661</b>	<b>\$237,759</b>

**CITY OF LAREDO, TEXAS  
ENVIRONMENTAL SERVICES  
2016A C.O.BONDS  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$3,826,335</b>	<b>\$3,106,134</b>	<b>\$0</b>	<b>\$2,068,699</b>	<b>\$2,068,699</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>2016A C.O. ISSUE</b>						
Rents, Royalties and Interest	34,102	1,463	1,300	115,026	0	4,650
Reimburse and Miscellaneous	0	0	0	134	0	0
<b>TOTAL 2016A C.O. ISSUE</b>	<b>34,102</b>	<b>1,463</b>	<b>1,300</b>	<b>115,160</b>	<b>0</b>	<b>4,650</b>
<b>TOTAL REVENUES</b>	<b>34,102</b>	<b>1,463</b>	<b>1,300</b>	<b>115,160</b>	<b>0</b>	<b>4,650</b>
<b>TOTAL AVAILABLE</b>	<b>3,860,437</b>	<b>3,107,596</b>	<b>1,300</b>	<b>2,183,859</b>	<b>2,068,699</b>	<b>4,650</b>
<b>EXPENDITURES</b>						
<b>2016A C.O. ISSUE</b>						
Contractual Services	579	309	0	155,295	155,295	0
Other Charges	0	0	1,300	223,213	207,208	4,650
Capital Outlay	753,725	1,038,588	0	1,706,196	1,706,196	0
<b>TOTAL 2016A C.O. ISSUE</b>	<b>754,303</b>	<b>1,038,897</b>	<b>1,300</b>	<b>2,084,704</b>	<b>2,068,699</b>	<b>4,650</b>
<b>TOTAL EXPENDITURES</b>	<b>754,303</b>	<b>1,038,897</b>	<b>1,300</b>	<b>2,084,704</b>	<b>2,068,699</b>	<b>4,650</b>
<b>CLOSING BALANCE</b>	<b>\$3,106,134</b>	<b>\$2,068,699</b>	<b>\$0</b>	<b>\$99,155</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
ENVIRONMENTAL SERVICES  
2019 C.O.BONDS  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$5,684,800</b>	<b>\$0</b>	<b>\$5,205,901</b>	<b>\$5,205,901</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>2019 C.O.</b>						
Rents, Royalties and Interest	1,072,781	21,756	86,969	86,969	0	12,570
Other Financing Sources	5,050,000	0	0	0	0	0
<b>TOTAL 2019 C.O.</b>	<b>6,122,781</b>	<b>21,756</b>	<b>86,969</b>	<b>86,969</b>	<b>0</b>	<b>12,570</b>
<b>TOTAL REVENUES</b>	<b>6,122,781</b>	<b>21,756</b>	<b>86,969</b>	<b>86,969</b>	<b>0</b>	<b>12,570</b>
<b>TOTAL AVAILABLE</b>	<b>6,122,781</b>	<b>5,706,556</b>	<b>86,969</b>	<b>5,292,870</b>	<b>5,205,901</b>	<b>12,570</b>
<b>EXPENDITURES</b>						
<b>2019 C.O.</b>						
Contractual Services	524	738	0	898	898	0
Other Charges	0	0	86,969	86,071	79,496	12,570
Capital Outlay	377,990	499,917	0	5,122,091	5,122,091	0
Debt Service	59,467	0	0	3,416	3,416	0
<b>TOTAL 2019 C.O.</b>	<b>437,981</b>	<b>500,655</b>	<b>86,969</b>	<b>5,212,476</b>	<b>5,205,901</b>	<b>12,570</b>
<b>TOTAL EXPENDITURES</b>	<b>437,981</b>	<b>500,655</b>	<b>86,969</b>	<b>5,212,476</b>	<b>5,205,901</b>	<b>12,570</b>
<b>CLOSING BALANCE</b>	<b>\$5,684,800</b>	<b>\$5,205,901</b>	<b>\$0</b>	<b>\$80,394</b>	<b>\$0</b>	<b>\$0</b>

249 Environmental Services

38 Environmental Services

10 Administration

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**Mission**

Provide administrative support for the Hazmat and Storm Water Divisions.

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**Program Summary**

Provide administrative support to the various divisions whose work leads to a better quality of life by promoting a clean, healthy and safe environment through information, education, and enforcement, in order to ensure compliance with the federal, state and local environmental laws. The administration furthermore, works in concert with the totality of the department to protect the natural resources from environmental degradation for the citizens of Laredo.

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**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	303,531	297,156	321,548	329,694	311,427
Material & Supplies	0	359	1,000	0	1,000
Contractual Services	20,720	9,873	87,424	54,737	43,562
Other Charges	80,961	103,076	30,929	0	30,929
Intergovernmental Transfers	125,000	0	150,000	0	0
<b>Total</b>	<b>530,212</b>	<b>410,464</b>	<b>590,901</b>	<b>384,431</b>	<b>386,918</b>

249 Environmental Services

38 Environmental Services

35 Creek Cleaning

### Mission

Efficiently clean and maintain all city creeks, public right-of-ways and easements on a regular basis.

### Program Summary

Clean and maintain all city creeks and easements in a systematic, organized, and economic manner.

Make creek cleaning methods more environmentally friendly.

Clean all creeks on a more systematic schedule.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,184,717	1,086,765	1,475,670	1,373,319	1,483,074
Material & Supplies	69,520	91,215	139,033	148,702	179,516
Contractual Services	219,638	179,004	335,615	317,946	296,814
Capital Outlay	466,476	521,594	810,206	885,029	497,135
<b>Total</b>	<b>1,940,350</b>	<b>1,878,578</b>	<b>2,760,524</b>	<b>2,724,996</b>	<b>2,456,539</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Total budget	\$1,878,578	\$2,009,533	\$2,724,996	✓	\$2,452,780
<b>Outputs</b>					
Number of acres of creek cleaned	150	150	150	✓	150
<b>Efficiency Measures</b>					
Cost per acre of creek cleaned	\$12,524	\$13,397	\$18,167	✓	\$16,352
<b>Effectiveness Measures</b>					
% of creeks cleaned monthly	80%	80%	80%	✓	80%

249 Environmental Services

38 Environmental Services

40 Stormwater

### Mission

Provide a better quality of life by promoting a clean, health and safe environment through information, education, and enforcement, in order to ensure compliance with the federal, state and local environmental laws.

Protect the natural resources from environmental degradation for the citizens of Laredo.

### Program Summary

Continue providing aggressive environmental education programs through partnerships and train-the-trainer techniques.

Continue providing the aggressive storm sewer-cleaning program.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	922,219	947,813	968,353	788,115	1,000,561
Material & Supplies	109,330	90,588	143,926	128,771	142,042
Contractual Services	1,683,256	1,767,794	2,183,314	1,999,209	1,879,241
Other Charges	0	39,942	0	0	0
Capital Outlay	37,227	24,302	644,573	216,247	407,080
Intergovernmental Transfers	434,857	322,687	744,891	645,099	681,570
<b>Total</b>	<b>3,186,889</b>	<b>3,193,126</b>	<b>4,685,057</b>	<b>3,777,441</b>	<b>4,110,494</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	15	15	15	✓	15
<b>Outputs</b>					
Number of environmental complaints investigated	1,857	2,000	1,750	✗	1,850
Number of storm sewer outfall inspections	148	150	153	✓	155
Pounds of household hazardous waste collected	68,952	70,000	71,000	✓	72,000
Number of industrial storm water inspections	29	32	34	✓	35
Number of environmental educational trainings	20	30	33	✓	35
<b>Efficiency Measures</b>					
Number of environmental complaints investigated per FTE	482	1,000	380	✗	385
Number of storm sewer outfall inspections completed per FTE	65	75	78	✓	80
Number of education trainings per FTE	19	20	22	✓	21
<b>Effectiveness Measures</b>					
LF of Storm Sewer Lines Cleaned	329,168	345,000	340,000	✗	345,000
% of outfall flowing during dry weather	2.3%	2%	2.1%	✓	2%



## 249 Environmental Services      38 Environmental Services      60 Hazardous Material

### Mission

Educate the regulated community as to the requirements for storing and transporting Hazardous Materials in Laredo and to develop a surveillance and enforcement program which penalizes violators of the City of Laredo's Hazardous Materials Ordinance.

### Program Summary

Provide assistance on commercial hazardous waste disposal.

Provide biannual inspection to each permittee.

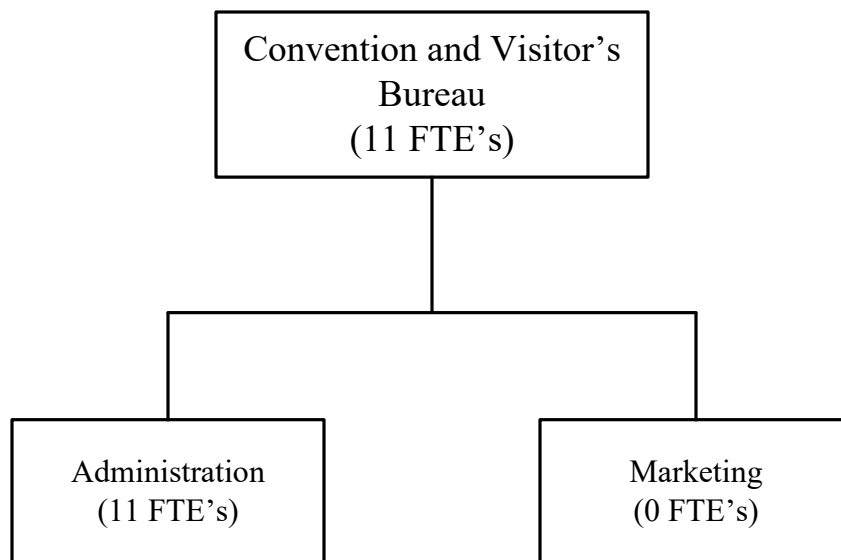
### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	180,527	130,224	151,136	107,361	163,923
Materials & Supplies	4,052	6,133	8,774	8,585	3,300
Contractual Services	5,712	7,266	13,599	5,659	26,291
<b>Total</b>	<b>190,291</b>	<b>143,623</b>	<b>173,509</b>	<b>121,605</b>	<b>193,514</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	2	2	2	✓	2
<b>Outputs</b>					
Number of hazardous material inspections completed	2,086	2,400	2,150	✗	2,200
Number of hazardous material permits issued	548	468	450	✗	460
<b>Efficiency Measures</b>					
Number of hazardous material inspections completed per FTE	1,028	1,200	1,100	✗	1,150
Number of hazardous material permits issued per FTE	201	234	203	✗	205
<b>Effectiveness Measures</b>					
Percentage of warehouses inspected	100%	100%	100%	✓	100%

# Convention and Visitor's Bureau Fund



**CITY OF LAREDO, TEXAS  
CONVENTION AND VISITORS BUREAU  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$533,708</b>	<b>\$580,671</b>	<b>\$0</b>	<b>\$1,121,913</b>	<b>\$1,121,913</b>	<b>\$0</b>
<b>REVENUES</b>						
Intergovernmental Revenue	0	30	0	0	0	0
Fees and Collections	1,056	7,296	51,100	51,100	51,582	58,650
Rents, Royalties and Interest	1,729	1,628	500	500	702	300
Reimburse and Miscellaneous	23,946	7,346	48,000	48,000	625	50,000
Other Financing Sources	2,621,239	2,957,539	4,168,808	4,168,808	3,800,912	3,670,237
<b>TOTAL REVENUES</b>	<b>2,647,970</b>	<b>2,973,838</b>	<b>4,268,408</b>	<b>4,268,408</b>	<b>3,853,821</b>	<b>3,779,187</b>
<b>TOTAL AVAILABLE</b>	<b>3,181,678</b>	<b>3,554,510</b>	<b>4,268,408</b>	<b>5,390,321</b>	<b>4,975,734</b>	<b>3,779,187</b>
<b>EXPENDITURES</b>						
<b>ADMINISTRATION</b>						
Personnel Services	688,213	674,136	751,873	751,873	752,783	812,924
Materials and Supplies	141,823	40,725	127,058	353,506	313,248	74,397
Contractual Services	114,539	67,770	85,995	170,802	157,582	140,223
Other Charges	44	(44)	75,044	75,044	1	75,044
Capital Outlay	49,975	12,060	0	248,987	248,987	0
Debt Service	415	712	744	744	768	744
<b>TOTAL ADMINISTRATION</b>	<b>995,009</b>	<b>795,358</b>	<b>1,040,714</b>	<b>1,600,956</b>	<b>1,473,369</b>	<b>1,103,332</b>
<b>MARKETING</b>						
Materials and Supplies	71,811	63,274	182,825	203,477	180,532	175,600
Contractual Services	1,534,187	1,569,109	3,044,869	3,552,104	3,288,076	2,500,255
Capital Outlay	0	4,856	0	33,757	33,757	0
<b>TOTAL MARKETING</b>	<b>1,605,998</b>	<b>1,637,239</b>	<b>3,227,694</b>	<b>3,789,338</b>	<b>3,502,365</b>	<b>2,675,855</b>
<b>TOTAL EXPENDITURES</b>	<b>2,601,007</b>	<b>2,432,597</b>	<b>4,268,408</b>	<b>5,390,294</b>	<b>4,975,734</b>	<b>3,779,187</b>
<b>CLOSING BALANCE</b>	<b>\$580,671</b>	<b>\$1,121,913</b>	<b>\$0</b>	<b>\$27</b>	<b>\$0</b>	<b>\$0</b>

### Mission

Administration will provide support and managerial structure to the department necessary to adapt to the current marketing conditions and ensure adherence to all City policies and procedures.

### Program Summary

The Laredo Convention & Visitors Bureau administration will oversee the operations of the internal teams recognized as Marketing, Sales, and Services by establishing goals and budgets for each team. Administration will monitor City and State mandates to insure proper handling of Hotel Occupancy Tax funds and remain within budget allocation, all this through maintaining the proper levels of staffing to fulfill our operational goals.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	688,213	674,136	751,873	752,783	812,924
Materials & Supplies	141,823	40,725	353,506	313,248	74,397
Contractual Services	114,539	67,770	170,802	157,582	140,223
Other Charges	44	(44)	75,044	1	75,044
Capital Outlay	49,975	12,060	248,987	248,987	0
Debt Service	415	712	744	768	744
<b>Total</b>	<b>995,009</b>	<b>795,359</b>	<b>1,600,956</b>	<b>1,473,369</b>	<b>1,103,332</b>

### Mission

Promote Laredo as a travel destination by strengthening the current marketing campaigns, influencing travel decisions at state, national and international levels as well as augmenting awareness with a competitive edge to enhance Laredo's image.

### Program Summary

#### Services

The Services team will continue hosting the Destination Training Program and will develop a second phase with the objective of increasing knowledge and pride in our community and leveraging local partnerships. We will provide services to the different groups and individuals visiting or interested in visiting our city, through reader response fulfillment, event coordination, visitor surveys, and partnership with hospitality and attraction stakeholders.

#### Marketing

The marketing team will utilize strategies including but not limited to rebranding, social media, traditional advertising and influencer marketing, that will strengthen the visitation numbers and destination awareness.

We will continue to grow Laredo's digital presence via www.visitlaredo.com, Facebook, Instagram, Twitter and Laredo's official visitor app – Visit Laredo, Texas. Messaging across all channels will highlight shopping, sports, history, special events, conferences and festivals with all demographics in mind. Through our collateral materials for both markets, we support the efforts of the sales team at trade shows, events and sales calls.

#### Sales

The Sales team will increase the number of room nights used by attending various tradeshow and conduct sales calls in both U.S. and Mexico to reach out to driving markets and potential government, association and sports planners to host their conferences and tournaments in Laredo. Maintaining a relationship with local hoteliers, scheduling site visits, and tours to increase chances of landing business in Laredo.

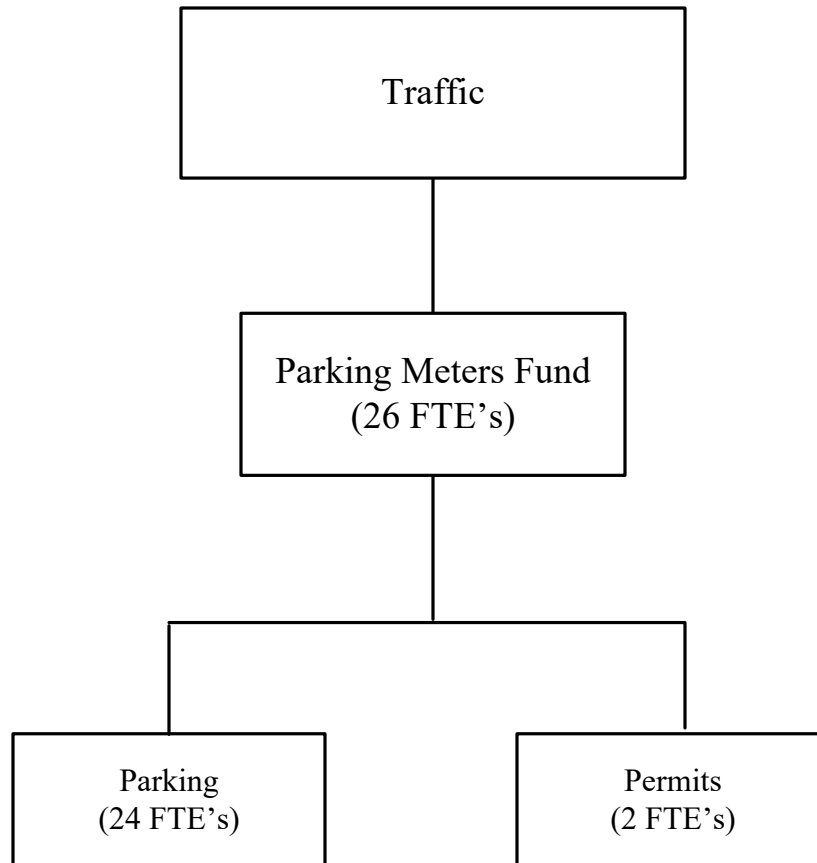
### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Materials & Supplies	71,811	63,274	203,477	180,532	175,600
Contractual Services	1,534,187	1,569,109	3,552,104	3,288,076	2,500,255
Capital Outlay	0	4,856	33,757	33,757	0
<b>Total</b>	<b>1,605,998</b>	<b>1,637,239</b>	<b>3,789,338</b>	<b>3,502,365</b>	<b>2,675,855</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Total room nights available to CVB	367,149	600,000	490,000	✗	480,409
Dollars invested in reader response ads	\$43,428	\$35,000	\$107,524	✗	\$75,000
Dollars invested in website	\$28,837	\$96,837	\$30,000	✗	\$29,842
Potential room nights in Leads & RFPs received	1,770	4,112	2,715	✗	2,750
Actual Room Nights Sold	367,149	430,000	480,000	✓	486,990
Number of inquiries received	9,343	20,000	5,500	✗	7,500
Number of website sessions	100,061	80,000	110,000	✓	120,000
Number of awarded room nights	570	3,500	2,465	✗	2,650
Difference between room nights Available and Sold	0	-170,000	200,409	✓	6,581
Cost per inquiry	\$4.65	\$1.75	\$19.55	✗	\$10.00
Cost per session	\$0.29	\$1.21	\$0.27	✗	\$0.25
Difference between Potential and Awarded room nights	-1200	-612	-250	✓	-100
Actual occupancy	100%	71.7%	171.6%	✓	101.4%
Percentage of fulfilled inquiries vs. prior year	-29.4%	81.8%	-83.3%	✗	-77.3%
Percentage of current unique hits vs. prior year hits	35%	5%	47%	✓	60%
Percentage of actual room bookings vs. forecasted	-68%	-15%	-9%	✓	-4%

# Parking Meters Fund



**CITY OF LAREDO, TEXAS  
PARKING METERS  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$1,307,203</b>	<b>\$1,209,095</b>	<b>\$1,007,056</b>	<b>\$1,132,688</b>	<b>\$1,132,688</b>	<b>\$634,665</b>
<b>REVENUES</b>						
Licenses and Permits	11,455	6,525	6,949	6,949	3,280	3,310
Intergovernmental Revenue	300	300	300	300	300	300
Fines and Forfeits	580,716	486,978	546,963	546,963	428,000	492,000
Fees and Collections	1,005,894	1,019,899	900,542	900,542	900,990	951,500
Rents, Royalties and Interest	26,725	8,200	4,800	4,800	5,205	6,225
Reimburse and Miscellaneous	15,750	505	0	0	86	132
Other Financing Sources	1,999	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>1,642,840</b>	<b>1,522,407</b>	<b>1,459,554</b>	<b>1,459,554</b>	<b>1,337,861</b>	<b>1,453,467</b>
<b>TOTAL AVAILABLE</b>	<b>2,950,043</b>	<b>2,731,502</b>	<b>2,466,610</b>	<b>2,592,242</b>	<b>2,470,549</b>	<b>2,088,132</b>
<b>EXPENDITURES</b>						
<b>PARKING</b>						
Personnel Services	916,702	812,994	1,214,842	1,214,842	928,750	1,261,011
Materials and Supplies	94,074	84,801	104,158	117,475	112,890	89,924
Contractual Services	463,685	428,189	432,860	475,889	476,582	426,875
Other Charges	(88)	(613)	0	0	0	0
Capital Outlay	0	0	0	24,635	24,635	0
Debt Service	318	545	550	550	0	480
Intergovernmental Transfers	190,554	188,622	188,426	188,426	182,154	0
<b>TOTAL PARKING</b>	<b>1,665,244</b>	<b>1,514,537</b>	<b>1,940,836</b>	<b>2,021,817</b>	<b>1,725,011</b>	<b>1,778,290</b>
<b>PERMITS</b>						
Personnel Services	70,010	74,155	114,522	114,522	99,499	109,221
Materials and Supplies	1,210	5,804	6,250	7,115	6,200	6,250
Contractual Services	4,484	4,319	5,174	5,242	5,174	5,945
<b>TOTAL PERMITS</b>	<b>75,704</b>	<b>84,277</b>	<b>125,946</b>	<b>126,879</b>	<b>110,873</b>	<b>121,416</b>
<b>TOTAL EXPENDITURES</b>	<b>1,740,948</b>	<b>1,598,814</b>	<b>2,066,782</b>	<b>2,148,696</b>	<b>1,835,884</b>	<b>1,899,706</b>
<b>CLOSING BALANCE</b>	<b>\$1,209,095</b>	<b>\$1,132,688</b>	<b>\$399,828</b>	<b>\$443,546</b>	<b>\$634,665</b>	<b>\$188,426</b>

251 Parking Meters

26 Traffic

20 Parking

**Mission**

Assist and promote downtown parking options; improve parking availability by properly enforcing parking city ordinances.

**Program Summary**

Efficiently and respectfully enforce parking ordinances. Maintain parking meters and pay stations in working conditions at all times. Identify additional parking areas within the Central Business District.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	916,702	812,994	1,214,842	928,750	1,261,011
Materials & Supplies	94,074	84,801	117,475	112,890	89,924
Contractual Services	463,685	428,189	475,889	476,582	426,875
Other Charges	(88)	(613)	0	0	0
Capital Outlay	0	0	24,635	24,635	0
Debt Service	318	545	550	0	480
Intergovernmental Transfers	190,554	188,622	188,426	182,154	0
<b>Total</b>	<b>1,665,244</b>	<b>1,514,537</b>	<b>2,021,817</b>	<b>1,725,011</b>	<b>1,778,290</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) – parking citations issued	5	8	6	✓	8
Number of full-time equivalent employees (FTE) – meter malfunction repair	2	2	1	✗	2
Number of full-time equivalent employees (FTE) – citations processed	4	4	4	✓	4
<b>Outputs</b>					
Number of parking meters activated	1,013	1,035	1,035	✓	1,035
Number of parking citations issued	28,247	35,000	23,000	✗	28,000
Number of parking meters malfunctions repaired	1,632	2,000	1,200	✗	1,500
Number of parking citations paid	18,543	25,000	19,000	✗	22,000
Number of vehicles booted	190	180	400	✓	200
<b>Efficiency Measures</b>					
Revenue per parking meter (daily)	2.39	2.46	2.41	✓	2.55
Number of parking citations issued per FTE	5,649	4,375	3,833	✓	3,800
Number of parking meter malfunctions repaired per FTE	816	1,000	1,549	✓	875
Number of parking citations processed per FTE	4,635	6,250	4,750	✗	5,500
<b>Effectiveness Measures</b>					
Total revenue collected – parking meters	\$711,976	\$800,000	\$732,000	✗	\$622,000
Total revenue collected – parking citations	\$486,978	\$600,000	\$474,000	✗	\$492,000
Total revenues –parking lots	\$298,737	\$300,000	\$330,000	✓	\$350,000
% of Parking Citations collected	94%	71%	92%	✗	89%



## 251 Parking Meters

## 26 Traffic

## 25 Permits

**Mission**

Regulate and enforce Vehicles for Hire city ordinances. Renew taxicab, escorting and commercial permits; issue taxicab, escorting and commercial driver's licenses.

**Program Summary**

Provide services to the Vehicles for Hire community.

Provide information about the Vehicles for Hire services to the public with the up most professional customer service.

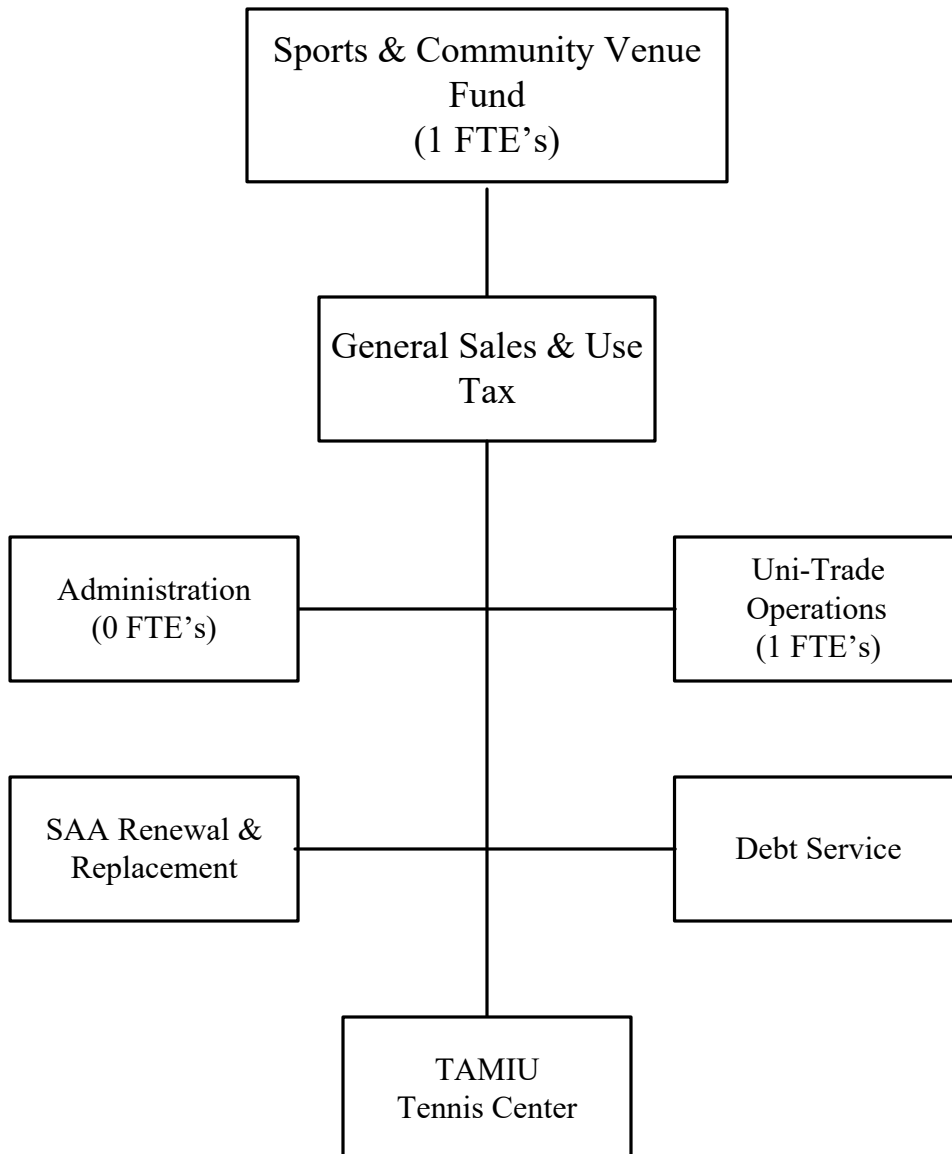
**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	70,010	74,155	114,522	99,499	109,221
Materials & Supplies	1,210	5,804	7,115	6,200	6,250
Contractual Services	4,484	4,319	5,242	5,174	5,945
<b>Total</b>	<b>75,704</b>	<b>84,277</b>	<b>126,879</b>	<b>110,873</b>	<b>121,416</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) – Taxicab permits	.5	.5	.5	✓	.5
Number of full-time equivalent employees (FTE) – Taxicab driver's license	.5	.5	.5	✓	.5
Number of full-time equivalent employees (FTE) – Taxicab inspections	1	1	1	✓	1
<b>Outputs</b>				✓	
Number of taxicabs permits processed	66	53	60	✓	60
Number of taxicab driver license processed	98	85	88	✓	96
Number of taxicab inspections	98	53	83	✓	84
<b>Efficiency Measures</b>				✓	
Number of taxicab permit processed per FTE	66	53	60	✓	60
Number of taxicab driver license processed by per FTE	98	85	60	✓	96
Number of taxicabs inspected per FTE	98	53	83	✓	84

# Sports & Community Venue Fund



**CITY OF LAREDO, TEXAS**  
**SPORTS AND COMMUNITY VENUE**  
**SALES TAX FUND**  
**FY 2022 - 2023**

	<u>ACTUAL</u> <u>FY 19-20</u>	<u>ACTUAL</u> <u>FY 20-21</u>	<u>ORIGINAL</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>AMENDED</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>TOTAL</u> <u>ESTIMATE</u> <u>FY 21-22</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$27,640,739</b>	<b>\$30,634,969</b>	<b>\$15,476,187</b>	<b>\$23,702,702</b>	<b>\$23,702,702</b>	<b>\$23,095,874</b>
<b>REVENUES</b>						
Taxes	8,468,774	9,427,356	8,829,456	8,829,456	9,563,579	9,659,218
Rents, Royalties and Interest	520,266	161,964	80,000	80,000	91,800	114,800
Other Financing Sources	1,999	2,618,940	0	0	0	0
<b>UNITRADE OPERATIONS</b>						
Rents, Royalties and Interest	2,401	28,180	0	0	0	0
Reimburse and Miscellaneous	30,000	0	0	0	0	0
<b>TOTAL UNITRADE OPERATIONS</b>	<b>32,401</b>	<b>28,180</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL REVENUES</b>	<b>9,023,440</b>	<b>12,236,441</b>	<b>8,909,456</b>	<b>8,909,456</b>	<b>9,655,379</b>	<b>9,774,018</b>
<b>TOTAL AVAILABLE</b>	<b>36,664,179</b>	<b>42,871,410</b>	<b>24,385,643</b>	<b>32,612,158</b>	<b>33,358,081</b>	<b>32,869,892</b>
<b>EXPENDITURES</b>						
<b>UNITRADE OPERATIONS</b>						
Personnel Services	298,017	276,430	321,189	291,189	157,381	63,403
Materials and Supplies	39,594	102,166	83,035	579,425	3,035	82,488
Contractual Services	217,177	267,770	273,602	1,018,966	0	274,802
Other Charges	25,000	110,465	250,000	714,275	0	250,000
Capital Outlay	480,120	17,945	0	218,896	0	0
Debt Service	318	545	0	0	0	0
<b>TOTAL UNITRADE OPERATIONS</b>	<b>1,060,225</b>	<b>775,320</b>	<b>927,826</b>	<b>2,822,751</b>	<b>160,416</b>	<b>670,693</b>
<b>ADMINISTRATION</b>						
Materials and Supplies	0	0	0	7,933	0	0
Contractual Services	70,099	432,239	63,940	152,407	0	79,331
Other Charges	0	0	1,500,000	0	0	1,500,000
Capital Outlay	0	2,618,940	0	0	0	0
Intergovernmental Transfers	4,418,276	11,434,324	5,664,061	5,664,061	6,174,501	5,062,837
<b>TOTAL ADMINISTRATION</b>	<b>4,488,375</b>	<b>14,485,502</b>	<b>7,228,001</b>	<b>5,824,401</b>	<b>6,174,501</b>	<b>6,642,168</b>

**CITY OF LAREDO, TEXAS  
SPORTS AND COMMUNITY VENUE  
SALES TAX FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>SAA RENEWAL &amp; REPLACEMENT</b>						
Materials and Supplies	0	49,890	0	3,890	0	0
Contractual Services	19,670	130,117	0	4,241,819	0	0
Other Charges	0	0	2,400,000	2,164,561	0	2,400,000
Capital Outlay	0	0	0	74,185	0	0
<b>TOTAL SAA RENEWAL &amp; REPLACEMENT</b>	<b>19,670</b>	<b>180,007</b>	<b>2,400,000</b>	<b>6,484,455</b>	<b>0</b>	<b>2,400,000</b>
<b>TAMIU SPORTS COMPLEX</b>						
Capital Outlay	460,940	3,727,878	0	4,254,196	3,927,290	0
<b>TOTAL TAMIU SPORTS COMPLEX</b>	<b>460,940</b>	<b>3,727,878</b>	<b>0</b>	<b>4,254,196</b>	<b>3,927,290</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>6,029,210</b>	<b>19,168,707</b>	<b>10,555,827</b>	<b>19,385,803</b>	<b>10,262,207</b>	<b>9,712,861</b>
<b>CLOSING BALANCE</b>	<b>\$30,634,969</b>	<b>\$23,702,702</b>	<b>\$13,829,816</b>	<b>\$13,226,355</b>	<b>\$23,095,874</b>	<b>\$23,157,031</b>

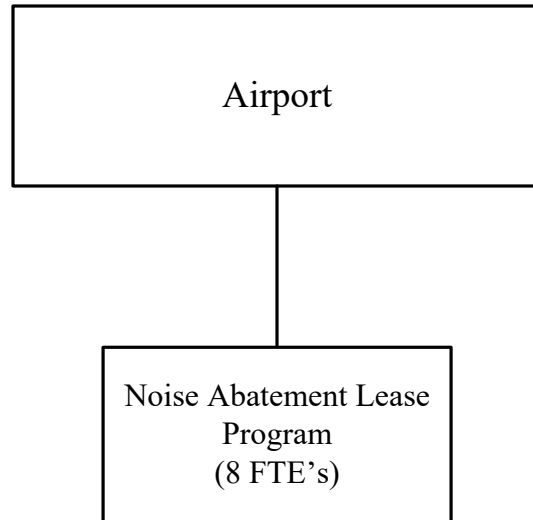
**CITY OF LAREDO, TEXAS  
SPORTS AND COMMUNITY VENUE  
DEBT SERVICE FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$1,508,248</b>	<b>\$1,510,613</b>	<b>\$1,250,161</b>	<b>\$1,511,052</b>	<b>\$1,511,052</b>	<b>\$3,233,080</b>
<b>REVENUES</b>						
<b>DEBT SERVICE</b>						
Rents, Royalties and Interest	28,856	5,567	700	700	4,136	16,170
Other Financing Sources	3,351,521	10,675,755	4,022,595	4,022,595	5,151,448	3,421,371
<b>TOTAL DEBT SERVICE</b>	<b>3,380,377</b>	<b>10,681,322</b>	<b>4,023,295</b>	<b>4,023,295</b>	<b>5,155,584</b>	<b>3,437,541</b>
<b>TOTAL REVENUES</b>	<b>3,380,377</b>	<b>10,681,322</b>	<b>4,023,295</b>	<b>4,023,295</b>	<b>5,155,584</b>	<b>3,437,541</b>
<b>TOTAL AVAILABLE</b>	<b>4,888,625</b>	<b>12,191,935</b>	<b>5,273,456</b>	<b>5,534,347</b>	<b>6,666,636</b>	<b>6,670,621</b>
<b>EXPENDITURES</b>						
<b>DEBT SERVICE</b>						
Intergovernmental Transfers	3,378,012	10,680,883	4,026,795	4,026,795	3,433,556	3,436,707
<b>TOTAL DEBT SERVICE</b>	<b>3,378,012</b>	<b>10,680,883</b>	<b>4,026,795</b>	<b>4,026,795</b>	<b>3,433,556</b>	<b>3,436,707</b>
<b>TOTAL EXPENDITURES</b>	<b>3,378,012</b>	<b>10,680,883</b>	<b>4,026,795</b>	<b>4,026,795</b>	<b>3,433,556</b>	<b>3,436,707</b>
<b>CLOSING BALANCE</b>	<b>\$1,510,613</b>	<b>\$1,511,052</b>	<b>\$1,246,661</b>	<b>\$1,507,552</b>	<b>\$3,233,080</b>	<b>\$3,233,914</b>

**CITY OF LAREDO, TEXAS**  
**SPORTS AND COMMUNITY VENUE**  
**2021 SPORTS VENUE REVENUE BOND**  
**FY 2022 - 2023**

	<u>ACTUAL</u> <u>FY 19-20</u>	<u>ACTUAL</u> <u>FY 20-21</u>	<u>ORIGINAL</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>AMENDED</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>TOTAL</u> <u>ESTIMATE</u> <u>FY 21-22</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$0	\$0	\$46,390,363	\$46,390,363	\$0
<b>REVENUES</b>						
<b>2021 SPORTS VENUE BOND</b>						
Rents, Royalties and Interest	0	3,784	0	0	0	111,400
Other Financing Sources	0	49,755,000	0	0	0	0
<b>TOTAL 2021 SPORTS VENUE BOND</b>	<b>0</b>	<b>49,758,784</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111,400</b>
<b>TOTAL REVENUES</b>	<b>0</b>	<b>49,758,784</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111,400</b>
<b>TOTAL AVAILABLE</b>	<b>0</b>	<b>49,758,784</b>	<b>0</b>	<b>46,390,363</b>	<b>46,390,363</b>	<b>111,400</b>
<b>EXPENDITURES</b>						
<b>2021 SPORTS VENUE BOND</b>						
Contractual Services	0	0	0	3,000,000	3,000,000	0
Other Charges	0	0	0	0	3,785	111,400
Capital Outlay	0	0	0	43,381,060	43,381,060	0
Debt Service	0	749,482	0	5,518	5,518	0
Intergovernmental Transfers	0	2,618,940	0	0	0	0
<b>TOTAL 2021 SPORTS VENUE BOND</b>	<b>0</b>	<b>3,368,421</b>	<b>0</b>	<b>46,386,578</b>	<b>46,390,363</b>	<b>111,400</b>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>3,368,421</b>	<b>0</b>	<b>46,386,578</b>	<b>46,390,363</b>	<b>111,400</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$46,390,363</b>	<b>\$0</b>	<b>\$3,785</b>	<b>\$0</b>	<b>\$0</b>

# Noise Abatement Lease Fund



**CITY OF LAREDO, TEXAS**  
**NOISE ABATEMENT LEASE PROGRAM**  
**OPERATING FUND**  
**FY 2022 - 2023**

	<u>ACTUAL</u> FY 19-20	<u>ACTUAL</u> FY 20-21	<u>ORIGINAL</u> BUDGET FY 21-22	<u>AMENDED</u> BUDGET FY 21-22	<u>TOTAL</u> ESTIMATE FY 21-22	<u>ADOPTED</u> BUDGET FY 22-23
<b>OPENING BALANCE</b>	<b>\$437,568</b>	<b>\$539,343</b>	<b>\$340,941</b>	<b>\$666,670</b>	<b>\$666,670</b>	<b>\$332,196</b>
<b>REVENUES</b>						
Intergovernmental Revenue	0	19	0	0	0	0
Fees and Collections	20,965	35,120	40,700	40,700	40,700	40,700
Rents, Royalties and Interest	2,062,879	2,179,441	2,007,900	2,007,900	2,108,900	2,109,600
Reimburse and Miscellaneous	4,995	2,814	5,750	5,750	17,704	6,750
<b>WEATHERIZATION GRANT</b>						
Intergovernmental Revenue	0	0	0	195,000	150,435	75,000
<b>TOTAL WEATHERIZATION GRANT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>195,000</b>	<b>150,435</b>	<b>75,000</b>
<b>TOTAL REVENUES</b>	<b>2,088,839</b>	<b>2,217,394</b>	<b>2,054,350</b>	<b>2,249,350</b>	<b>2,317,739</b>	<b>2,232,050</b>
<b>TOTAL AVAILABLE</b>	<b>2,526,407</b>	<b>2,756,737</b>	<b>2,395,291</b>	<b>2,916,020</b>	<b>2,984,409</b>	<b>2,564,246</b>
<b>EXPENDITURES</b>						
<b>LEASED BUILDINGS</b>						
Personnel Services	420,714	416,198	438,405	443,725	487,678	655,978
Materials and Supplies	195,576	241,833	191,421	225,687	203,793	189,840
Contractual Services	757,580	784,161	982,945	1,044,334	1,050,337	1,063,428
Other Charges	13,195	17,059	0	0	0	0
Capital Outlay	0	30,816	0	38,688	37,885	0
Intergovernmental Transfers	600,000	600,000	782,520	752,520	752,520	550,000
<b>TOTAL LEASED BUILDINGS</b>	<b>1,987,065</b>	<b>2,090,067</b>	<b>2,395,291</b>	<b>2,504,954</b>	<b>2,532,213</b>	<b>2,459,246</b>



**CITY OF LAREDO, TEXAS  
NOISE ABATEMENT LEASE PROGRAM  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>WEATHERIZATION GRANT</b>						
Contractual Services	0	0	0	216,111	111,111	105,000
Other Charges	0	0	0	8,889	8,889	0
<b>TOTAL WEATHERIZATION GRANT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>225,000</b>	<b>120,000</b>	<b>105,000</b>
<b>TOTAL EXPENDITURES</b>	<b>1,987,065</b>	<b>2,090,067</b>	<b>2,395,291</b>	<b>2,729,954</b>	<b>2,652,213</b>	<b>2,564,246</b>
<b>CLOSING BALANCE</b>	<b>\$539,343</b>	<b>\$666,670</b>	<b>\$0</b>	<b>\$186,066</b>	<b>\$332,196</b>	<b>\$0</b>

257 Noise Abatement Lease Program 36 Airport/Transportation 86 Leased Program

**Mission**

The purpose of the Noise Abatement Lease Program is to rent single-family units and apartments purchased through the Airport Noise Compatibility Program.

**Program Summary**

The Municipal Housing Division manages the Noise Abatement Lease Program. The rental units acquired with Federal Aviation Administration (FAA) funds are managed and repaired with the rental revenues the program obtains.

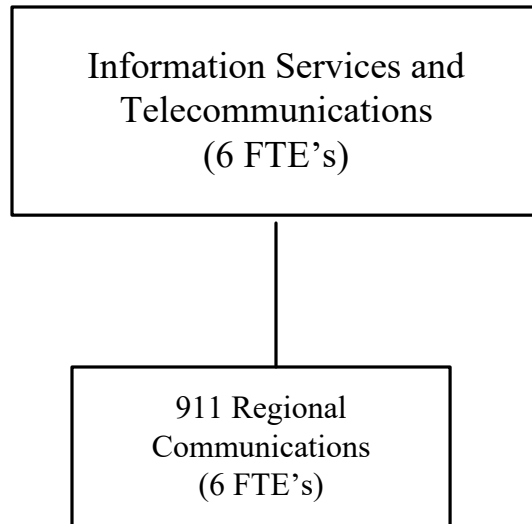
**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	420,714	416,198	443,725	487,678	655,978
Materials & Supplies	195,576	241,833	225,687	203,793	189,840
Contractual Services	757,580	784,161	1,044,334	1,050,337	1,063,428
Other Charges	13,195	17,059	0	0	0
Capital Outlay	0	30,816	38,688	37,885	0
Intergovernm Transfer	600,000	600,000	752,520	752,520	550,000
<b>Total</b>	<b>1,987,065</b>	<b>2,090,067</b>	<b>2,504,954</b>	<b>2,532,213</b>	<b>2,459,246</b>

**Performance Measure**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) – All administration	3	3.5	3.5	✓	3.5
Number of full-time equivalent employees (FTE) – All maintenance	7	7.5	7.5	✓	7.5
<b>Outputs</b>					
Number of rental units managed	324	330	324	✗	324
Number of tenant accounts billed and collected	300	301	305	✓	305
Number of rental units vacated and repaired	35	50	28	✗	30
Number of work orders completed	986	1,020	1,027	✓	1,000
Number of Home Renovation projects completed	20	15	25	✓	14
Number of Re-Roofing projects completed	12	15	11	✗	8
Number of HVAC complete unit replacement project	49	26	38	✓	30
Number of Fence replacement projects completed	16	15	6	✗	10
<b>Efficiency Measures</b>					
Number of tenant accounts billed and collected per FTE – administration	200	201	203	✓	153
Number of rental units vacated and repaired/FTE - maintenance	7	8	6	✗	6
Number of maintenance repairs/work orders completed/FTE–work orders	164	170	205	✓	200
<b>Effectiveness Measures</b>					
% of tenant accounts collected	93%	91%	94%	✓	94%
% of unit occupancy per month	92%	90%	94%	✓	93%

# 911 Regional Communications Fund



**CITY OF LAREDO, TEXAS**  
**911 REGIONAL COMMUNICATION**  
**OPERATING FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$670</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>REVENUES</b>						
Intergovernmental Revenue	2,392,581	2,631,663	2,554,105	6,554,238	6,554,238	2,565,912
Rents, Royalties and Interest	112	1,099	600	2,000	150	0
Reimburse and Miscellaneous	6	0	0	0	0	0
Other Financing Sources	2,324	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>2,395,022</b>	<b>2,632,762</b>	<b>2,554,705</b>	<b>6,556,238</b>	<b>6,554,388</b>	<b>2,565,912</b>
<b>TOTAL AVAILABLE</b>	<b>2,395,692</b>	<b>2,632,762</b>	<b>2,554,705</b>	<b>6,556,238</b>	<b>6,554,388</b>	<b>2,565,912</b>
<b>EXPENDITURES</b>						
<b>911 REGIONAL-WEBB COUNTY</b>						
Materials and Supplies	137,330	30,385	0	45,729	45,729	0
Contractual Services	111,848	112,284	45,100	203,040	244,230	45,100
<b>TOTAL 911 REGIONAL-WEBB COUNTY</b>	<b>249,178</b>	<b>142,669</b>	<b>45,100</b>	<b>248,769</b>	<b>289,959</b>	<b>45,100</b>
<b>911 REGIONAL-JIM HOGG</b>						
Materials and Supplies	62,372	46,361	0	8,749	8,748	0
Contractual Services	25,266	22,938	12,270	40,950	40,463	12,270
<b>TOTAL 911 REGIONAL-JIM HOGG</b>	<b>87,638</b>	<b>69,299</b>	<b>12,270</b>	<b>49,699</b>	<b>49,211</b>	<b>12,270</b>
<b>911 REGIONAL-STARR COUNTY</b>						
Materials and Supplies	129,860	70,280	0	8,749	8,748	0
Contractual Services	62,647	54,290	42,036	128,310	178,309	42,036
<b>TOTAL 911 REGIONAL-STARR COUNTY</b>	<b>192,506</b>	<b>124,570</b>	<b>42,036</b>	<b>137,059</b>	<b>187,057</b>	<b>42,036</b>
<b>911 REGIONAL-ZAPATA</b>						
Materials and Supplies	39,638	24,568	0	8,749	8,748	0
Contractual Services	13,347	16,716	11,366	27,258	27,257	11,366
<b>TOTAL 911 REGIONAL-ZAPATA</b>	<b>52,985</b>	<b>41,285</b>	<b>11,366</b>	<b>36,007</b>	<b>36,005</b>	<b>11,366</b>

**CITY OF LAREDO, TEXAS**  
**911 REGIONAL COMMUNICATION**  
**OPERATING FUND**  
**FY 2022 - 2023**

	<u>ACTUAL</u> <u>FY 19-20</u>	<u>ACTUAL</u> <u>FY 20-21</u>	<u>ORIGINAL</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>AMENDED</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>TOTAL</u> <u>ESTIMATE</u> <u>FY 21-22</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>FY 22-23</u>
<b>911 REGIONAL-OTHER</b>						
Personnel Services	328,345	334,872	459,862	918,579	479,390	466,476
Materials and Supplies	15,722	29,956	180,165	388,790	388,790	180,684
Contractual Services	1,277,257	1,754,189	1,648,778	4,608,518	4,960,694	1,652,337
Other Charges	0	0	70,128	72,628	67,139	70,643
Capital Outlay	191,691	135,291	85,000	95,376	95,376	85,000
Debt Service	369	633	0	767	767	0
<b>TOTAL 911 REGIONAL-OTHER</b>	<b>1,813,385</b>	<b>2,254,940</b>	<b>2,443,933</b>	<b>6,084,658</b>	<b>5,992,156</b>	<b>2,455,140</b>
<b>TOTAL EXPENDITURES</b>	<b>2,395,692</b>	<b>2,632,762</b>	<b>2,554,705</b>	<b>6,556,192</b>	<b>6,554,388</b>	<b>2,565,912</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$46</b>	<b>\$0</b>	<b>\$0</b>

### Mission

To ensure reliable access to 9-1-1 Emergency Services for the South Texas Region, including Webb, Jim Hogg, Starr, and Zapata Counties and maintain regional compliance with state regulations.

### Program Summary

Maintain low risk status from Commission on State Emergency Communications (CSEC) by ensuring Public Safety Answering Points (PSAP) compliance with state regulations.

Reduce the number of errors in the 9-1-1 Database.

Continue Public Education Efforts throughout the Region.

Offer additional PSAP Trainings.

Coordinate Regional Task Force Meetings for PSAP Managers.

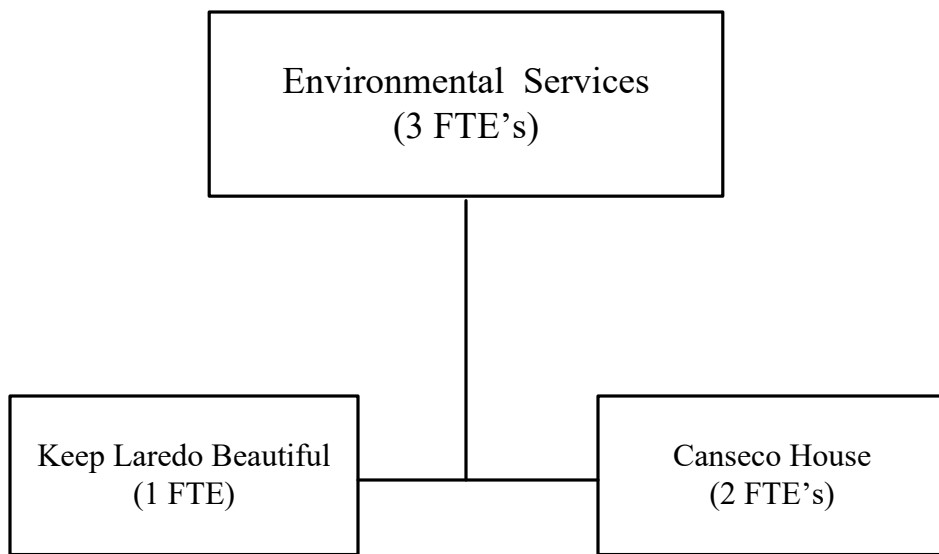
### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	328,345	334,872	918,579	479,390	466,476
Materials & Supplies	15,722	29,956	388,790	388,790	180,684
Contractual Services	1,277,257	1,754,189	4,608,518	4,960,694	1,652,337
Other Charges	0	0	72,628	67,139	70,643
Capital Outlay	191,691	135,291	95,376	95,376	85,000
Debt Service	369	633	767	767	0
<b>Total</b>	<b>1,813,384</b>	<b>2,254,941</b>	<b>6,084,658</b>	<b>5,992,156</b>	<b>2,455,140</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Total Number of 9-1-1 calls received by public safety answering points (PSAP's) in the region	209,840	167,000	167,000	✓	167,000
<b>Outputs</b>					
Total Number of public education materials distributed/ public education impressions from billboards	2,750,912	100,000	100,000	✓	100,000
Total Number of Monitoring Visits to PSAP's	32	32	32	✓	32
Total Number of PSAP's with Mapping Capabilities	8	8	8	✓	8
<b>Effectiveness Measures</b>					
% of errors in the 9-1-1 Database	0.01	0.01	0.01	✓	0.01

# Keep Laredo Beautiful Fund



**CITY OF LAREDO, TEXAS  
KEEP LAREDO BEAUTIFUL  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$31,565</b>	<b>\$27,945</b>	<b>\$0</b>	<b>\$5,633</b>	<b>\$5,633</b>	<b>\$0</b>
<b>REVENUES</b>						
Rents, Royalties and Interest	244	72	0	0	4	0
Reimburse and Miscellaneous	11,100	3,500	25,000	25,000	5,400	25,000
Other Financing Sources	99,400	122,107	191,639	191,639	91,847	138,444
<b>CANSECO HOUSE</b>						
Other Financing Sources	125,000	0	150,000	150,000	0	0
<b>TOTAL CANSECO HOUSE</b>	<b>125,000</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>
<b>TOTAL REVENUES</b>	<b>235,744</b>	<b>125,679</b>	<b>366,639</b>	<b>366,639</b>	<b>97,251</b>	<b>163,444</b>
<b>TOTAL AVAILABLE</b>	<b>267,309</b>	<b>153,624</b>	<b>366,639</b>	<b>372,272</b>	<b>102,884</b>	<b>163,444</b>
<b>EXPENDITURES</b>						
<b>KLB, INC ADMINISTRATION</b>						
Personnel Services	55,623	80,457	137,334	137,334	60,580	75,315
Materials and Supplies	50,206	28,389	32,555	30,153	21,765	32,638
Contractual Services	8,534	16,876	21,750	29,641	20,393	30,545
Other Charges	0	0	25,000	25,000	0	24,800
Capital Outlay	0	20,000	0	0	0	0
<b>TOTAL KLB, INC ADMINISTRATION</b>	<b>114,363</b>	<b>145,722</b>	<b>216,639</b>	<b>222,128</b>	<b>102,738</b>	<b>163,298</b>
<b>CANSECO HOUSE</b>						
Personnel Services	0	0	103,949	103,949	0	0
Contractual Services	125,000	0	0	0	0	0
Other Charges	0	0	46,051	46,051	0	0
<b>TOTAL CANSECO HOUSE</b>	<b>125,000</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>



**CITY OF LAREDO, TEXAS  
KEEP LAREDO BEAUTIFUL  
OPERATING FUND  
FY 2022 - 2023**

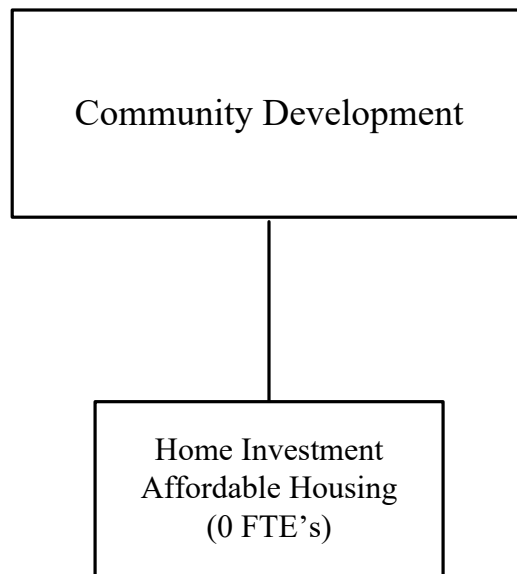
	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>KEEP TEXAS BEAUTIFUL</b>						
Materials and Supplies	0	2,269	0	146	146	146
<b>TOTAL KEEP TEXAS BEAUTIFUL</b>	<b>0</b>	<b>2,269</b>	<b>0</b>	<b>146</b>	<b>146</b>	<b>146</b>
<b>TOTAL EXPENDITURES</b>	<b>239,363</b>	<b>147,991</b>	<b>366,639</b>	<b>372,274</b>	<b>102,884</b>	<b>163,444</b>
<b>CLOSING BALANCE</b>	<b>\$27,945</b>	<b>\$5,633</b>	<b>\$0</b>	<b>(\$2)</b>	<b>\$0</b>	<b>\$0</b>

# Sames Auto Arena Fund

**CITY OF LAREDO, TEXAS  
SAMES AUTO ARENA  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>REVENUES</b>						
Charges for Services	2,111,389	1,842,208	3,857,816	3,857,816	4,230,627	4,923,257
Other Financing Sources	1,066,755	758,569	1,641,466	1,641,466	1,023,053	1,641,466
<b>TOTAL REVENUES</b>	<b>3,178,144</b>	<b>2,600,777</b>	<b>5,499,282</b>	<b>5,499,282</b>	<b>5,253,680</b>	<b>6,564,723</b>
<b>TOTAL AVAILABLE</b>	<b>3,178,144</b>	<b>2,600,777</b>	<b>5,499,282</b>	<b>5,499,282</b>	<b>5,253,680</b>	<b>6,564,723</b>
<b>EXPENDITURES</b>						
<b>OPERATIONS</b>						
Contractual Services	3,178,144	2,600,777	5,499,282	5,499,282	5,253,680	6,564,723
<b>TOTAL OPERATIONS</b>	<b>3,178,144</b>	<b>2,600,777</b>	<b>5,499,282</b>	<b>5,499,282</b>	<b>5,253,680</b>	<b>6,564,723</b>
<b>TOTAL EXPENDITURES</b>	<b>3,178,144</b>	<b>2,600,777</b>	<b>5,499,282</b>	<b>5,499,282</b>	<b>5,253,680</b>	<b>6,564,723</b>
<b>CLOSING BALANCE</b>	\$0	\$0	\$0	\$0	\$0	\$0

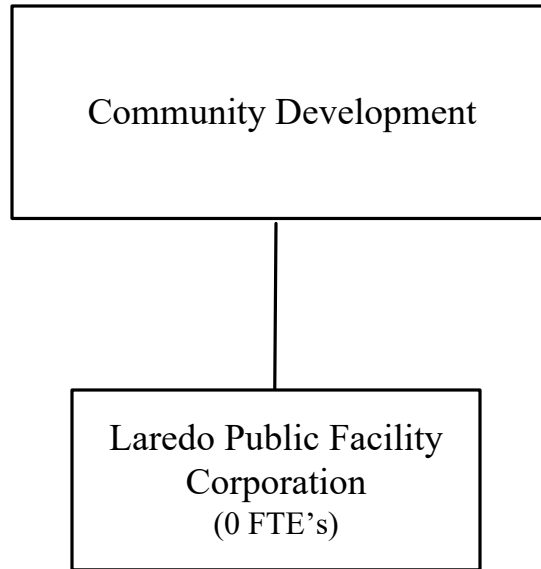
# Home Investment Affordable Housing Fund



**CITY OF LAREDO, TEXAS  
HOME INVESTMENT AFFORDABLE HOUSING  
OPERATING GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>REVENUES</b>						
Rents, Royalties and Interest	0	35	0	0	0	0
Reimburse and Miscellaneous	50,775	50,391	52,038	52,038	52,038	52,038
<b>TOTAL REVENUES</b>	<b>50,775</b>	<b>50,426</b>	<b>52,038</b>	<b>52,038</b>	<b>52,038</b>	<b>52,038</b>
<b>TOTAL AVAILABLE</b>	<b>50,775</b>	<b>50,426</b>	<b>52,038</b>	<b>52,038</b>	<b>52,038</b>	<b>52,038</b>
<b>EXPENDITURES</b>						
<b>PROGRAM INCOME</b>						
Intergovernmental Transfers	50,775	50,426	52,038	52,038	52,038	52,038
<b>TOTAL PROGRAM INCOME</b>	<b>50,775</b>	<b>50,426</b>	<b>52,038</b>	<b>52,038</b>	<b>52,038</b>	<b>52,038</b>
<b>TOTAL EXPENDITURES</b>	<b>50,775</b>	<b>50,426</b>	<b>52,038</b>	<b>52,038</b>	<b>52,038</b>	<b>52,038</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

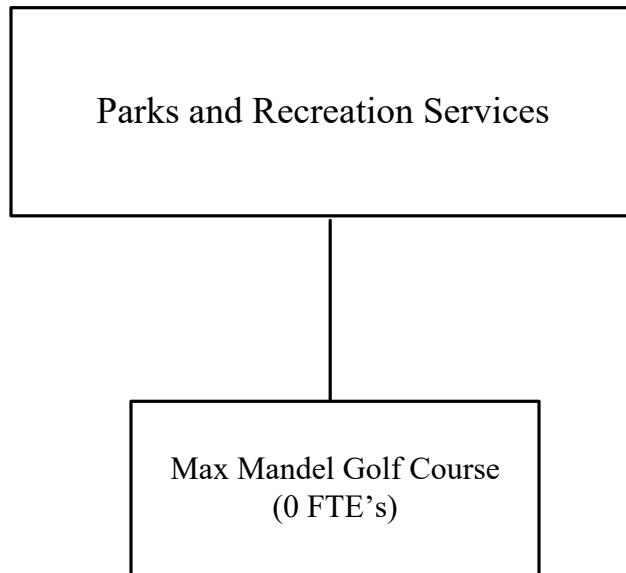
# Laredo Public Facility Corporation Fund



**CITY OF LAREDO, TEXAS**  
**LAREDO PUBLIC FACILITY CORP.**  
**OPERATING GRANTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$74,042</b>	<b>\$75,352</b>	<b>\$74,976</b>	<b>\$129,833</b>	<b>\$129,833</b>	<b>\$55,957</b>
<b>REVENUES</b>						
Rents, Royalties and Interest	1,322	667	400	400	300	300
Reimburse and Miscellaneous	0	54,832	0	0	0	0
<b>TOTAL REVENUES</b>	<b>1,322</b>	<b>55,499</b>	<b>400</b>	<b>400</b>	<b>300</b>	<b>300</b>
<b>TOTAL AVAILABLE</b>	<b>75,364</b>	<b>130,851</b>	<b>75,376</b>	<b>130,233</b>	<b>130,133</b>	<b>56,257</b>
<b>EXPENDITURES</b>						
<b>LA TERRAZA</b>						
Contractual Services	12	1,018	0	2,069	0	300
Other Charges	0	0	75,376	73,307	74,176	55,957
<b>TOTAL LA TERRAZA</b>	<b>12</b>	<b>1,018</b>	<b>75,376</b>	<b>75,376</b>	<b>74,176</b>	<b>56,257</b>
<b>TOTAL EXPENDITURES</b>	<b>12</b>	<b>1,018</b>	<b>75,376</b>	<b>75,376</b>	<b>74,176</b>	<b>56,257</b>
<b>CLOSING BALANCE</b>	<b>\$75,352</b>	<b>\$129,833</b>	<b>\$0</b>	<b>\$54,857</b>	<b>\$55,957</b>	<b>\$0</b>

# Max Mandel Golf Course





**CITY OF LAREDO, TEXAS  
MAX MANDEL GOLF COURSE  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$112,607</b>	<b>\$110,225</b>	<b>\$110,225</b>	<b>\$110,031</b>	<b>\$110,031</b>	<b>\$0</b>
<b>REVENUES</b>						
Charges for Services	841,356	923,226	1,026,334	1,026,334	1,053,713	1,152,213
Reimburse and Miscellaneous	12,274	0	0	80,000	80,000	0
Other Financing Sources	764,197	665,326	519,420	519,420	519,420	710,052
<b>TOTAL REVENUES</b>	<b>1,617,827</b>	<b>1,588,552</b>	<b>1,545,754</b>	<b>1,625,754</b>	<b>1,653,133</b>	<b>1,862,265</b>
<b>TOTAL AVAILABLE</b>	<b>1,730,434</b>	<b>1,698,777</b>	<b>1,655,979</b>	<b>1,735,785</b>	<b>1,763,164</b>	<b>1,862,265</b>
<b>EXPENDITURES</b>						
<b>GOLF COURSE</b>						
Materials and Supplies	1,909	0	0	4,706	4,706	0
Contractual Services	1,618,300	1,588,746	1,655,979	1,740,271	1,758,458	1,862,265
<b>TOTAL GOLF COURSE</b>	<b>1,620,209</b>	<b>1,588,746</b>	<b>1,655,979</b>	<b>1,744,977</b>	<b>1,763,164</b>	<b>1,862,265</b>
<b>TOTAL EXPENDITURES</b>	<b>1,620,209</b>	<b>1,588,746</b>	<b>1,655,979</b>	<b>1,744,977</b>	<b>1,763,164</b>	<b>1,862,265</b>
<b>CLOSING BALANCE</b>	<b>\$110,225</b>	<b>\$110,031</b>	<b>\$0</b>	<b>(\$9,192)</b>	<b>\$0</b>	<b>\$0</b>

# Downtown Tirz Fund

**CITY OF LAREDO, TEXAS**  
**DOWNTOWN TIRZ NO. 1**  
**OPERATING FUND**  
**FY 2022 - 2023**

	<u>ACTUAL</u> FY 19-20	<u>ACTUAL</u> FY 20-21	<u>ORIGINAL</u> BUDGET FY 21-22	<u>AMENDED</u> BUDGET FY 21-22	<u>TOTAL</u> ESTIMATE FY 21-22	<u>ADOPTED</u> BUDGET FY 22-23
<b>OPENING BALANCE</b>	<b>\$590,026</b>	<b>\$861,408</b>	<b>\$978,789</b>	<b>\$3,495,404</b>	<b>\$3,495,404</b>	<b>\$920,126</b>
<b>REVENUES</b>						
Taxes	284,909	188,294	268,320	268,320	82,333	390,387
Rents, Royalties and Interest	13,439	5,593	2,800	2,800	3,200	3,300
<b>CONSTRUCTION</b>						
Rents, Royalties and Interest	0	328,151	0	0	0	6,260
Other Financing Sources	0	2,235,000	0	0	0	0
<b>TOTAL CONSTRUCTION</b>	<b>0</b>	<b>2,563,151</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,260</b>
<b>TOTAL REVENUES</b>	<b>298,348</b>	<b>2,757,039</b>	<b>271,120</b>	<b>271,120</b>	<b>85,533</b>	<b>399,947</b>
<b>TOTAL AVAILABLE</b>	<b>888,374</b>	<b>3,618,446</b>	<b>1,249,909</b>	<b>3,766,524</b>	<b>3,580,937</b>	<b>1,320,073</b>
<b>EXPENDITURES</b>						
<b>TIRZ NO. 1</b>						
Materials and Supplies	0	0	0	40	0	0
Contractual Services	26,966	61,616	0	70,760	0	0
Other Charges	0	0	1,249,909	943,482	0	686,418
Intergovernmental Transfers	0	0	0	235,857	159,206	154,675
<b>TOTAL TIRZ NO. 1</b>	<b>26,966</b>	<b>61,616</b>	<b>1,249,909</b>	<b>1,250,139</b>	<b>159,206</b>	<b>841,093</b>
<b>CONSTRUCTION</b>						
Other Charges	0	0	0	0	0	6,260
Capital Outlay	0	0	0	2,500,000	2,500,000	0
Debt Service	0	61,426	0	1,605	1,605	0
<b>TOTAL CONSTRUCTION</b>	<b>0</b>	<b>61,426</b>	<b>0</b>	<b>2,501,605</b>	<b>2,501,605</b>	<b>6,260</b>
<b>TOTAL EXPENDITURES</b>	<b>26,966</b>	<b>123,042</b>	<b>1,249,909</b>	<b>3,751,744</b>	<b>2,660,811</b>	<b>847,353</b>
<b>CLOSING BALANCE</b>	<b>\$861,408</b>	<b>\$3,495,404</b>	<b>\$0</b>	<b>\$14,780</b>	<b>\$920,126</b>	<b>\$472,720</b>

COVID  
American Rescue Plan Act

**CITY OF LAREDO, TEXAS**  
**COVID19**  
**ECONOMIC ASSISTANCE**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$4,060,083	\$0	\$0	\$0	\$0
<b>REVENUES</b>						
Rents, Royalties and Interest	0	2,317	0	0	0	0
Other Financing Sources	4,500,000	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>4,500,000</b>	<b>2,317</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL AVAILABLE</b>	<b>4,500,000</b>	<b>4,062,399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>EXPENDITURES</b>						
<b>OTHER</b>						
Intergovernmental Transfers	0	3,546,671	0	0	0	0
<b>TOTAL OTHER</b>	<b>0</b>	<b>3,546,671</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OTHER</b>						
Other Charges	439,917	515,728	0	0	0	0
<b>TOTAL OTHER</b>	<b>439,917</b>	<b>515,728</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>439,917</b>	<b>4,062,399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>\$4,060,083</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
AMERICAN RESCUE PLAN ACT**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$0	\$32,684,861	\$0	\$0	\$10,000,000
<b>REVENUES</b>						
Intergovernmental Revenue	0	10,087,329	42,279,444	74,971,558	74,971,558	0
Rents, Royalties and Interest	0	3,442	80,000	80,000	80,000	0
<b>TOTAL REVENUES</b>	<b>0</b>	<b>10,090,771</b>	<b>42,359,444</b>	<b>75,051,558</b>	<b>75,051,558</b>	<b>0</b>
<b>TOTAL AVAILABLE</b>	<b>0</b>	<b>10,090,771</b>	<b>75,044,305</b>	<b>75,051,558</b>	<b>75,051,558</b>	<b>10,000,000</b>
<b>EXPENDITURES</b>						
<b>BUILDING INSPECTIONS</b>						
Personnel Services	0	256,665	0	0	0	0
<b>TOTAL BUILDING INSPECTIONS</b>	<b>0</b>	<b>256,665</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>DEVELOPMENT REVIEW</b>						
Personnel Services	0	55,753	0	0	0	0
<b>TOTAL DEVELOPMENT REVIEW</b>	<b>0</b>	<b>55,753</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CODE ENFORCEMENT</b>						
Personnel Services	0	56,672	0	0	0	0
<b>TOTAL CODE ENFORCEMENT</b>	<b>0</b>	<b>56,672</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PUBLIC RIGHT OF WAY</b>						
Personnel Services	0	72,679	0	0	0	0
<b>TOTAL PUBLIC RIGHT OF WAY</b>	<b>0</b>	<b>72,679</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TAX OFFICE</b>						
Personnel Services	0	202,709	0	0	0	0
<b>TOTAL TAX OFFICE</b>	<b>0</b>	<b>202,709</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
AMERICAN RESCUE PLAN ACT**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>RECORDS/PROPERTY</b>						
Personnel Services	0	250,891	0	0	0	0
<b>TOTAL RECORDS/PROPERTY</b>	<b>0</b>	<b>250,891</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>DETECTIVE</b>						
Personnel Services	0	1,625,698	0	0	0	0
<b>TOTAL DETECTIVE</b>	<b>0</b>	<b>1,625,698</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NARCOTICS/PIPELINE/K-9</b>						
Personnel Services	0	530,286	0	0	0	0
<b>TOTAL NARCOTICS/PIPELINE/K-9</b>	<b>0</b>	<b>530,286</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>POLICE 911 COMM/LPD I.T.</b>						
Personnel Services	0	475,942	0	0	0	0
<b>TOTAL POLICE 911 COMM/LPD I.T.</b>	<b>0</b>	<b>475,942</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CRIMINAL INT. ACQUISITION</b>						
Personnel Services	0	158,899	0	0	0	0
<b>TOTAL CRIMINAL INT. ACQUISITION</b>	<b>0</b>	<b>158,899</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PATROL DIVISION</b>						
Personnel Services	0	741,615	0	0	0	0
<b>TOTAL PATROL DIVISION</b>	<b>0</b>	<b>741,615</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADMINISTRATION</b>						
Personnel Services	0	622,514	0	0	0	0
<b>TOTAL ADMINISTRATION</b>	<b>0</b>	<b>622,514</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
AMERICAN RESCUE PLAN ACT**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>EMS</b>						
Personnel Services	0	235,883	0	0	0	0
<b>TOTAL EMS</b>	<b>0</b>	<b>235,883</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FIRE PREVENTION &amp; ARSON</b>						
Personnel Services	0	366,894	0	0	0	0
<b>TOTAL FIRE PREVENTION &amp; ARSON</b>	<b>0</b>	<b>366,894</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TRAINING (IN HOUSE)</b>						
Personnel Services	0	141,671	0	0	0	0
<b>TOTAL TRAINING (IN HOUSE)</b>	<b>0</b>	<b>141,671</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUPPRESSION</b>						
Personnel Services	0	1,996,157	0	0	0	0
<b>TOTAL SUPPRESSION</b>	<b>0</b>	<b>1,996,157</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TRAFFIC</b>						
Personnel Services	0	42,481	0	0	0	0
<b>TOTAL TRAFFIC</b>	<b>0</b>	<b>42,481</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ENGINEERING</b>						
Personnel Services	0	63,977	0	0	0	0
<b>TOTAL ENGINEERING</b>	<b>0</b>	<b>63,977</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SIGNALS</b>						
Personnel Services	0	78,724	0	0	0	0
<b>TOTAL SIGNALS</b>	<b>0</b>	<b>78,724</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**CITY OF LAREDO, TEXAS  
AMERICAN RESCUE PLAN ACT**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>SIGNS/MARKINGS</b>						
Personnel Services	0	67,650	0	0	0	0
<b>TOTAL SIGNS/MARKINGS</b>	<b>0</b>	<b>67,650</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>STREET MAINTENANCE</b>						
Personnel Services	0	67,333	0	0	0	0
<b>TOTAL STREET MAINTENANCE</b>	<b>0</b>	<b>67,333</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>STREET CONSTRUCTION</b>						
Personnel Services	0	208,777	0	0	0	0
<b>TOTAL STREET CONSTRUCTION</b>	<b>0</b>	<b>208,777</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>STREET CLEANING</b>						
Personnel Services	0	137,028	0	0	0	0
<b>TOTAL STREET CLEANING</b>	<b>0</b>	<b>137,028</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SPECIAL CONSTR. PROJECTS</b>						
Personnel Services	0	157,351	0	0	0	0
<b>TOTAL SPECIAL CONSTR. PROJECTS</b>	<b>0</b>	<b>157,351</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CEMETERY</b>						
Personnel Services	0	81,551	0	0	0	0
<b>TOTAL CEMETERY</b>	<b>0</b>	<b>81,551</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PARKS MAINTENANCE</b>						
Personnel Services	0	568,901	0	0	0	0
<b>TOTAL PARKS MAINTENANCE</b>	<b>0</b>	<b>568,901</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
AMERICAN RESCUE PLAN ACT**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>WATER TREATMENT</b>						
Other Charges	0	0	0	1,499,673	0	0
Capital Outlay	0	0	0	5,900,327	0	0
<b>TOTAL WATER TREATMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,400,000</b>	<b>0</b>	<b>0</b>
<b>311 PROGRAM</b>						
Personnel Services	0	55,111	0	0	0	0
<b>TOTAL 311 PROGRAM</b>	<b>0</b>	<b>55,111</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TELECOMMUNICATION</b>						
Contractual Services	0	16,917	0	89,583	0	0
Other Charges	0	0	0	1,247,896	0	0
<b>TOTAL TELECOMMUNICATION</b>	<b>0</b>	<b>16,917</b>	<b>0</b>	<b>1,337,479</b>	<b>0</b>	<b>0</b>
<b>ANIMAL CARE &amp; FACILITY</b>						
Personnel Services	0	240,922	0	0	0	0
<b>TOTAL ANIMAL CARE &amp; FACILITY</b>	<b>0</b>	<b>240,922</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NON CDBG CODE ENFORCEMENT</b>						
Personnel Services	0	34,750	0	0	0	0
<b>TOTAL NON CDBG CODE ENFORCEMENT</b>	<b>0</b>	<b>34,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>COVID-PUBLIC HEALTH</b>						
Personnel Services	0	29,826	0	6,295	0	0
Materials and Supplies	0	1,778	0	0	0	0
Contractual Services	0	220,030	0	263,180	0	0
<b>TOTAL COVID-PUBLIC HEALTH</b>	<b>0</b>	<b>251,634</b>	<b>0</b>	<b>269,475</b>	<b>0</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
AMERICAN RESCUE PLAN ACT**

**FY 2022 - 2023**

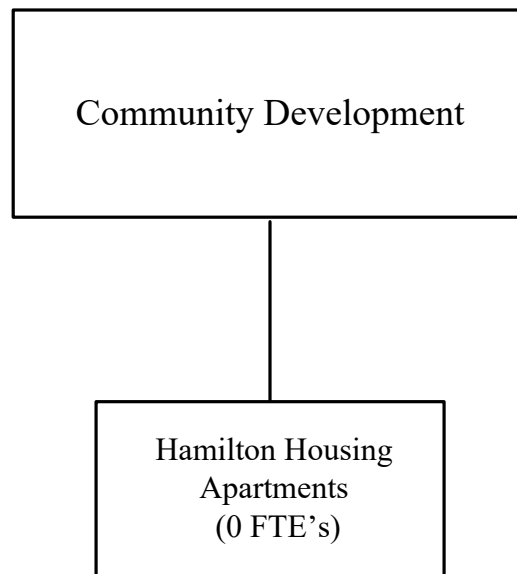
	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>COVID-HOMELESS ASSISTANCE</b>						
Contractual Services	0	0	0	40,244	0	0
Other Charges	0	0	0	2,959,756	0	0
<b>TOTAL COVID-HOMELESS ASSISTANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>
<b>COVID-FIRE TASK FORCE</b>						
Personnel Services	0	147,387	0	(745)	0	0
<b>TOTAL COVID-FIRE TASK FORCE</b>	<b>0</b>	<b>147,387</b>	<b>0</b>	<b>(745)</b>	<b>0</b>	<b>0</b>
<b>COVID CALL CENTER</b>						
Personnel Services	0	5,331	0	0	0	0
<b>TOTAL COVID CALL CENTER</b>	<b>0</b>	<b>5,331</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>COVID VACCINES DRIVES</b>						
Personnel Services	0	40,359	0	(5,547)	0	0
<b>TOTAL COVID VACCINES DRIVES</b>	<b>0</b>	<b>40,359</b>	<b>0</b>	<b>(5,547)</b>	<b>0</b>	<b>0</b>
<b>OTHER</b>						
Other Charges	0	0	60,920,489	60,920,489	47,353,527	0
Intergovernmental Transfers	0	0	14,123,816	31,811,792	17,698,031	10,000,000
<b>TOTAL OTHER</b>	<b>0</b>	<b>0</b>	<b>75,044,305</b>	<b>92,732,281</b>	<b>65,051,558</b>	<b>10,000,000</b>

**CITY OF LAREDO, TEXAS  
AMERICAN RESCUE PLAN ACT**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OTHER</b>						
Contractual Services	0	0	0	3,000,000	0	0
Other Charges	0	33,661	0	0	0	0
<b>TOTAL OTHER</b>	<b>0</b>	<b>33,661</b>	<b>0</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>10,090,771</b>	<b>75,044,305</b>	<b>107,732,943</b>	<b>65,051,558</b>	<b>10,000,000</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$32,681,385)</b>	<b>\$10,000,000</b>	<b>\$0</b>

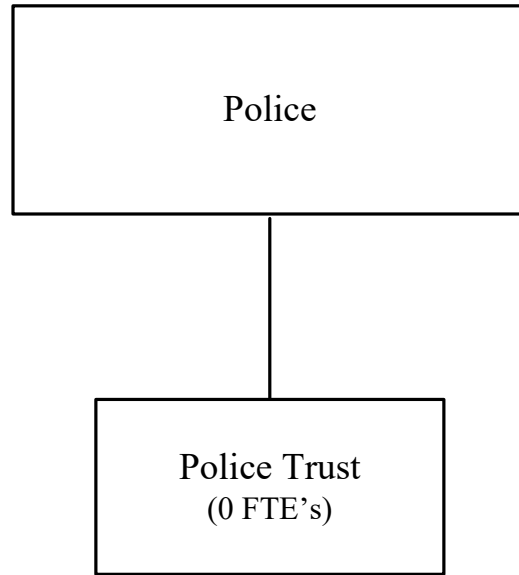
# Hamilton Housing Apartments



**CITY OF LAREDO, TEXAS  
HAMILTON HOUSING APARTMENTS  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>HAMILTON HOUSING APTS</b>						
Fees and Collections	0	0	0	81	81	200
Rents, Royalties and Interest	0	0	0	527,419	527,419	1,053,993
Reimburse and Miscellaneous	0	0	0	0	0	500
<b>TOTAL HAMILTON HOUSING APTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>527,500</b>	<b>527,500</b>	<b>1,054,693</b>
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>527,500</b>	<b>527,500</b>	<b>1,054,693</b>
<b>TOTAL AVAILABLE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>527,500</b>	<b>527,500</b>	<b>1,054,693</b>
<b>EXPENDITURES</b>						
<b>HAMILTON HOUSING APTS</b>						
Personnel Services	0	0	0	132,486	132,486	264,974
Materials and Supplies	0	0	0	21,523	21,523	43,045
Contractual Services	0	0	0	218,510	218,510	436,714
Other Charges	0	0	0	8,829	8,829	17,657
Debt Service	0	0	0	146,152	146,152	292,303
<b>TOTAL HAMILTON HOUSING APTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>527,500</b>	<b>527,500</b>	<b>1,054,693</b>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>527,500</b>	<b>527,500</b>	<b>1,054,693</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Police Trust Fund



**CITY OF LAREDO, TEXAS  
POLICE TRUST  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$3,264,053</b>	<b>\$4,266,169</b>	<b>\$3,439,026</b>	<b>\$4,617,472</b>	<b>\$4,617,472</b>	<b>\$3,607,994</b>
<b>REVENUES</b>						
Rents, Royalties and Interest	40,262	16,809	15,000	15,000	6,250	20,000
Reimburse and Miscellaneous	1,470,666	1,044,916	350,000	350,000	398,291	350,000
Other Financing Sources	823,239	0	0	0	0	0
<b>PROGRAM INCOME</b>						
Rents, Royalties and Interest	26,579	8,988	0	0	0	0
Reimburse and Miscellaneous	167,345	155,200	170,000	170,000	10,402	170,000
<b>TOTAL PROGRAM INCOME</b>	<b>193,923</b>	<b>164,188</b>	<b>170,000</b>	<b>170,000</b>	<b>10,402</b>	<b>170,000</b>
<b>TOTAL REVENUES</b>	<b>2,528,090</b>	<b>1,225,912</b>	<b>535,000</b>	<b>535,000</b>	<b>414,943</b>	<b>540,000</b>
<b>TOTAL AVAILABLE</b>	<b>5,792,143</b>	<b>5,492,081</b>	<b>3,974,026</b>	<b>5,152,472</b>	<b>5,032,415</b>	<b>4,147,994</b>
<b>EXPENDITURES</b>						
<b>TRUST FUND</b>						
Materials and Supplies	258,242	290,590	270,587	395,679	385,679	310,587
Contractual Services	260,131	185,431	255,000	282,818	304,818	315,000
Capital Outlay	967,980	53,084	200,000	251,511	239,511	300,000
Debt Service	0	274,414	274,413	274,413	274,413	274,413
<b>TOTAL TRUST FUND</b>	<b>1,486,353</b>	<b>803,517</b>	<b>1,000,000</b>	<b>1,204,421</b>	<b>1,204,421</b>	<b>1,200,000</b>



**CITY OF LAREDO, TEXAS  
POLICE TRUST  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>PROGRAM INCOME</b>						
Personnel Services	39,370	0	0	0	0	0
Materials and Supplies	251	0	0	0	0	0
Contractual Services	0	70,000	0	0	0	0
Capital Outlay	0	0	150,000	150,000	150,000	150,000
Intergovernmental Transfers	0	1,091	70,000	70,000	70,000	70,000
<b>TOTAL PROGRAM INCOME</b>	<b>39,621</b>	<b>71,091</b>	<b>220,000</b>	<b>220,000</b>	<b>220,000</b>	<b>220,000</b>
<b>TOTAL EXPENDITURES</b>	<b>1,525,974</b>	<b>874,609</b>	<b>1,220,000</b>	<b>1,424,421</b>	<b>1,424,421</b>	<b>1,420,000</b>
<b>CLOSING BALANCE</b>	<b>\$4,266,169</b>	<b>\$4,617,472</b>	<b>\$2,754,026</b>	<b>\$3,728,051</b>	<b>\$3,607,994</b>	<b>\$2,727,994</b>



## *Debt Service Fund*

**CITY OF LAREDO, TEXAS**  
**DEBT SERVICE FUND**  
**GENERAL OBLIGATION AND TAX SUPPORTED BUDGET**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$6,259,232</b>	<b>\$6,955,422</b>	<b>\$7,571,549</b>	<b>\$6,688,081</b>	<b>\$6,688,081</b>	<b>\$9,654,804</b>
<b>REVENUES</b>						
Taxes	20,895,429	21,337,722	22,965,992	22,965,992	24,445,974	22,344,180
Rents, Royalties and Interest	187,735	973,726	34,900	34,900	41,100	45,000
Reimburse and Miscellaneous	4,403	5,175	8,506	8,506	8,506	8,590
Other Financing Sources	9,844,947	18,886,486	7,065,144	7,065,144	6,624,839	6,414,809
<b>TOTAL REVENUES</b>	<b>30,932,515</b>	<b>41,203,109</b>	<b>30,074,542</b>	<b>30,074,542</b>	<b>31,120,419</b>	<b>28,812,579</b>
<b>TOTAL AVAILABLE</b>	<b>37,191,747</b>	<b>48,158,532</b>	<b>37,646,091</b>	<b>36,762,623</b>	<b>37,808,500</b>	<b>38,467,383</b>
<b>EXPENDITURES</b>						
<b>ADMINISTRATION</b>						
Contractual Services	18,966	22,977	24,500	26,916	26,916	24,500
Other Charges	0	0	200,000	198,000	0	200,000
Debt Service	3,079,111	6,155,132	15,000	15,000	15,000	15,000
<b>TOTAL ADMINISTRATION</b>	<b>3,098,077</b>	<b>6,178,109</b>	<b>239,500</b>	<b>239,916</b>	<b>41,916</b>	<b>239,500</b>
<b>GENERAL OBLIGATIONS</b>						
Debt Service	14,217,375	14,704,568	13,797,517	13,895,212	13,981,163	13,945,573
<b>TOTAL GENERAL OBLIGATIONS</b>	<b>14,217,375</b>	<b>14,704,568</b>	<b>13,797,517</b>	<b>13,895,212</b>	<b>13,981,163</b>	<b>13,945,573</b>
<b>REVENUE BONDS</b>						
Debt Service	3,378,012	10,680,883	3,373,664	3,373,664	3,433,556	3,436,707
<b>TOTAL REVENUE BONDS</b>	<b>3,378,012</b>	<b>10,680,883</b>	<b>3,373,664</b>	<b>3,373,664</b>	<b>3,433,556</b>	<b>3,436,707</b>

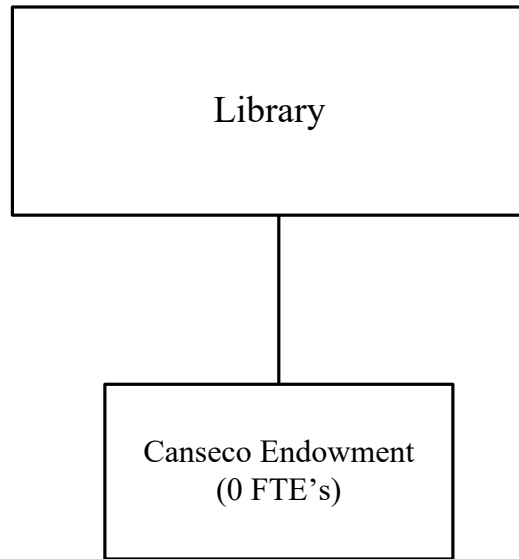
**CITY OF LAREDO, TEXAS**  
**DEBT SERVICE FUND**  
**GENERAL OBLIGATION AND TAX SUPPORTED BUDGET**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>CONTR. OBLIGATIONS</b>						
Other Charges	0	0	2,500,000	818,755	0	2,500,000
Debt Service	9,542,860	9,906,891	9,362,800	10,946,350	10,697,061	9,902,296
<b>TOTAL CONTR. OBLIGATIONS</b>	<b>9,542,860</b>	<b>9,906,891</b>	<b>11,862,800</b>	<b>11,765,105</b>	<b>10,697,061</b>	<b>12,402,296</b>
<b>TOTAL EXPENDITURES</b>	<b>30,236,324</b>	<b>41,470,450</b>	<b>29,273,481</b>	<b>29,273,897</b>	<b>28,153,696</b>	<b>30,024,076</b>
<b>CLOSING BALANCE</b>	<b>\$6,955,422</b>	<b>\$6,688,081</b>	<b>\$8,372,610</b>	<b>\$7,488,726</b>	<b>\$9,654,804</b>	<b>\$8,443,307</b>

CITY OF LAREDO, TEXAS 2022-2023 DEBT SERVICE SUMMARY									
Series	Bond Description	Principal Interest Due	Outstanding Balance 09/30/22	2022-2023				Total	Outstanding Balance 09/30/23
				Principal	1P Interest	2P Interest	Interest		
2013GOREF	2013 GO Refunding Bond (16.845M) - Tax	Feb*-Aug	2,519,054	670,216	31,741	23,296	55,037	725,253	1,848,838
LAREDO13	2013 Water & Sewer Refunding Bond (17.26M) - Water	Feb*-Aug	3,969,100	1,181,300	78,191	54,565	132,756	1,314,056	2,787,800
LAREDO13	2013 Water & Sewer Refunding Bond (17.26M) - Sewer	Feb*-Aug	2,330,900	693,700	45,919	32,045	77,964	771,664	1,637,200
LARTRCO14	2014 Certificate of Obligation (5.60M) - Tax	Feb*-Aug	3,855,000	250,000	82,688	77,688	160,376	410,376	3,605,000
LAREDOCO15	2015 GO Refunding Bond (64.740M) - Tax	Feb*-Aug	24,556,298	4,793,741	613,908	494,064	1,107,972	5,901,713	19,762,557
LAREDOCOB15	2015 CO Revenue Bond (19.765M) - Tax	Feb*-Aug	12,995,000	600,000	273,194	264,194	537,388	1,137,388	12,395,000
LAREDOGO16	2016 GO Refunding Bond (54.545M) - Tax	Feb*-Aug	13,820,000	1,960,000	332,850	283,850	616,700	2,576,700	11,860,000
LARCOB16A	2016 Certificate of Obligation (22.61M) - Tax	Feb*-Aug	16,498,000	695,000	376,760	359,385	736,145	1,431,145	15,803,000
LARCOB16B	2016 Certificate of Obligation Taxable (3.075M) - Tax	Feb*-Aug	1,305,000	315,000	16,060	12,484	28,544	343,544	990,000
LARPUB16	2016 PPFco (8.08M) - Police	Feb*-Aug	2,377,249	550,193	59,432	45,677	105,109	655,302	1,827,056
LAREDOTRco17	2017 CO Revenue Bond (14.81M) - Tax	Feb*-Aug	12,705,000	205,000	308,388	306,338	614,726	819,726	12,500,000
LAREDOGO17	2017 GO Refunding Bond (12.675M) - Tax	Feb*-Aug	4,965,000	475,000	122,300	110,425	232,725	707,725	4,490,000
LAREDOCOB18	2018 Certificate of Obligation (11.64M) - Tax	Feb*-Aug	10,450,000	-	227,475	227,475	454,950	454,950	10,450,000
LAREDOGO18	2018 GO Refunding Bond (46.635M) - Tax	Feb*-Aug	9,257,295	882,076	203,973	186,331	390,304	1,272,380	8,375,219
LAREDOPPF18	2018 PPFco (12.05M) - Tax	Feb*-Aug	1,855,000	430,000	46,375	35,625	82,000	512,000	1,425,000
LAREDOCOB19	2019 Certificate of Obligation (29.905M) - Tax	Feb*-Aug	12,590,000	480,000	314,750	302,750	617,500	1,097,500	12,110,000
LAREDOGO19	2019 GO Refunding Bond (3.655M) - Tax	Feb*-Aug	2,380,000	270,000	29,245	26,437	55,682	325,682	2,110,000
LAREDOPPF19	2019 PPFco (11.6M) - Tax	Feb*-Aug	5,295,000	775,000	132,375	113,000	245,375	1,020,375	4,520,000
CT2119428	2021A Certificate of Obligation (27.430M)-Tax	Feb*-Aug	11,855,000	450,000	220,525	209,275	429,800	879,800	11,405,000
CT2119431	2021A GO Refunding Bond (3.880M)-Tax	Feb*-Aug	3,103,000	168,000	75,615	71,415	147,030	315,030	2,935,000
CT2119432	2021B GO Refunding Bond (5.430M)-Tax	Feb*-Aug	511,400	108,800	3,145	2,873	6,018	114,818	402,600
<b>TOTAL TAX SUPPORTED DEBT</b>			<b>159,192,296</b>	<b>15,953,026</b>	<b>3,594,909</b>	<b>3,239,192</b>	<b>6,834,101</b>	<b>22,787,127</b>	<b>143,239,270</b>
LAREDOCO10	2010B Tax & Airport C.O. Issue (2.04M) - Airport	Feb*-Aug	990,000	120,000	25,740	22,620	48,360	168,360	870,000
<b>TOTAL AIRPORT DEBT</b>			<b>990,000</b>	<b>120,000</b>	<b>25,740</b>	<b>22,620</b>	<b>48,360</b>	<b>168,360</b>	<b>870,000</b>
LAREDOCOB13	2013 Certificate of Obligation (9.995M) - NPDES	Feb*-Aug	175,000	85,000	4,375	2,250	6,625	91,625	90,000
2013GOREF	2013 GO Refunding Bond (16.845M) - NPDES	Feb*-Aug	1,305,113	423,953	16,445	11,103	27,548	451,501	881,160
LAREDOCO15	2015 GO Refunding Bond (64.740M) - NPDES	Feb*-Aug	6,311,956	1,190,105	157,799	128,047	285,846	1,475,951	5,121,851
LARCOB16A	2016 Certificate of Obligation (22.61M) - NPDES	Feb*-Aug	3,397,000	175,000	77,640	73,265	150,905	325,905	3,222,000
LAREDOCOB19	2019 Certificate of Obligation (29.905M) - NPDES	Feb*-Aug	4,580,000	175,000	114,500	110,125	224,625	399,625	4,405,000
CT2119431	2021A GO Refunding Bond (3.880M)-NPDES	Feb*-Aug	777,000	42,000	18,935	17,885	36,820	78,820	735,000
<b>TOTAL ENVIRONMENTAL FUND REVENUE DEBT</b>			<b>16,546,069</b>	<b>2,091,058</b>	<b>389,694</b>	<b>342,675</b>	<b>732,369</b>	<b>2,823,427</b>	<b>14,455,011</b>
LARSV16	2016 Sports Venue Sales Tax Rev Refunding - Arena	Mar*-Sept.	7,230,000	415,000	125,096	119,992	245,088	660,088	6,815,000
CT2119428	2021 Sports Venue Sales Tax Revenue Bonds-Arena	Mar*-Sept.	48,370,000	1,580,000	600,616	596,003	1,196,619	2,776,619	46,790,000
CT2119429	2021B Certificate of Obligation (2.235M)-TIRZ	Feb*-Aug	2,165,000	75,000	40,775	38,900	79,675	154,675	2,090,000
<b>TOTAL TAX &amp; OTHER DEBT</b>			<b>57,765,000</b>	<b>2,070,000</b>	<b>766,487</b>	<b>754,895</b>	<b>1,521,382</b>	<b>3,591,382</b>	<b>55,695,000</b>
<b>TOTAL TAX &amp; REVENUE SUPPORTED DEBT</b>			<b>234,493,365</b>	<b>20,234,084</b>	<b>4,776,830</b>	<b>4,359,382</b>	<b>9,136,212</b>	<b>29,370,296</b>	<b>214,259,281</b>

## *Permanent Fund*

# Canseco Endowment Fund





**CITY OF LAREDO, TEXAS  
CANSECO ENDOWEMENT  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$77,446	\$78,816	\$29,267	\$79,281	\$79,281	\$65,390
<b>REVENUES</b>						
Rents, Royalties and Interest	1,370	465	300	300	300	400
<b>TOTAL REVENUES</b>	<b>1,370</b>	<b>465</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>400</b>
<b>TOTAL AVAILABLE</b>	<b>78,816</b>	<b>79,281</b>	<b>29,567</b>	<b>79,581</b>	<b>79,581</b>	<b>65,790</b>
<b>EXPENDITURES</b>						
<b>CANSECO ENDOWMENT</b>						
Materials and Supplies	0	0	9,191	9,191	9,191	9,191
Contractual Services	0	0	5,000	5,000	5,000	6,599
<b>TOTAL CANSECO ENDOWMENT</b>	<b>0</b>	<b>0</b>	<b>14,191</b>	<b>14,191</b>	<b>14,191</b>	<b>15,790</b>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>14,191</b>	<b>14,191</b>	<b>14,191</b>	<b>15,790</b>
<b>CLOSING BALANCE</b>	<b>\$78,816</b>	<b>\$79,281</b>	<b>\$15,376</b>	<b>\$65,390</b>	<b>\$65,390</b>	<b>\$50,000</b>



## *Capital Projects Funds*

**CITY OF LAREDO, TEXAS  
CAPITAL PROJECTS  
CAPITAL IMPROVEMENT FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$44,050,978</b>	<b>\$40,919,201</b>	<b>\$23,545,905</b>	<b>\$54,940,140</b>	<b>\$54,940,140</b>	<b>\$3,133,913</b>
<b>REVENUES</b>						
Intergovernmental Revenue	2,703,369	6,393,469	1,200,000	1,614,839	1,993,148	1,300,000
Rents, Royalties and Interest	772,270	255,252	508,121	371,820	223,763	210,000
Reimburse and Miscellaneous	37,500	366,275	21,275	40,000	40,000	0
Other Financing Sources	9,472,331	13,846,799	8,341,178	16,784,635	23,622,404	14,000,031
<b>TOTAL REVENUES</b>	<b>12,985,471</b>	<b>20,861,795</b>	<b>10,070,574</b>	<b>18,811,294</b>	<b>25,879,315</b>	<b>15,510,031</b>
<b>TOTAL AVAILABLE</b>	<b>57,036,449</b>	<b>61,780,996</b>	<b>33,616,479</b>	<b>73,751,434</b>	<b>80,819,455</b>	<b>18,643,944</b>
<b>EXPENDITURES</b>						
<b>TRAFFIC</b>						
Contractual Services	0	0	0	3,736	3,736	0
Capital Outlay	0	0	0	24,312	24,312	0
<b>TOTAL TRAFFIC</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,048</b>	<b>28,048</b>	<b>0</b>
<b>STREET MAINTENANCE</b>						
Personnel Services	0	2,450	0	0	0	0
<b>TOTAL STREET MAINTENANCE</b>	<b>0</b>	<b>2,450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>STREET CONSTRUCTION</b>						
Personnel Services	128,393	241,220	0	153,208	130,051	0
<b>TOTAL STREET CONSTRUCTION</b>	<b>128,393</b>	<b>241,220</b>	<b>0</b>	<b>153,208</b>	<b>130,051</b>	<b>0</b>
<b>STREET CLEANING</b>						
Personnel Services	1,095	9,719	0	43,863	42,656	0
<b>TOTAL STREET CLEANING</b>	<b>1,095</b>	<b>9,719</b>	<b>0</b>	<b>43,863</b>	<b>42,656</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
CAPITAL PROJECTS  
CAPITAL IMPROVEMENT FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>BUILDING REHAB</b>						
Personnel Services	15,307	0	0	0	0	0
<b>TOTAL BUILDING REHAB</b>	<b>15,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>BOND FUNDED EMPLOYEES</b>						
Personnel Services	337,471	397,742	0	249,262	152,923	0
Capital Outlay	0	4,599	0	0	0	0
<b>TOTAL BOND FUNDED EMPLOYEES</b>	<b>337,471</b>	<b>402,342</b>	<b>0</b>	<b>249,262</b>	<b>152,923</b>	<b>0</b>
<b>CONSTRUCTION</b>						
Capital Outlay	0	0	0	44,612	44,612	0
<b>TOTAL CONSTRUCTION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,612</b>	<b>44,612</b>	<b>0</b>
<b>CREEK CLEANING</b>						
Personnel Services	16,359	19,500	0	23,356	18,267	0
<b>TOTAL CREEK CLEANING</b>	<b>16,359</b>	<b>19,500</b>	<b>0</b>	<b>23,356</b>	<b>18,267</b>	<b>0</b>
<b>STREET IMPROVEMENTS</b>						
Materials and Supplies	27,105	1,455	0	43,000	43,000	0
Contractual Services	132,561	7,002	0	5,325,636	5,401,428	0
Other Charges	250,050	506,596	12,096,591	12,929,715	10,098,281	1,643,944
Capital Outlay	354,542	342,194	0	23,042,754	23,038,676	0
Intergovernmental Transfers	13,620,878	5,278,679	16,019,888	22,770,879	30,033,132	17,000,000
<b>TOTAL STREET IMPROVEMENTS</b>	<b>14,385,136</b>	<b>6,135,926</b>	<b>28,116,479</b>	<b>64,111,984</b>	<b>68,614,517</b>	<b>18,643,944</b>
<b>CIP CONTRIBUTIONS</b>						
Capital Outlay	913	0	0	84,413	84,413	0
<b>TOTAL CIP CONTRIBUTIONS</b>	<b>913</b>	<b>0</b>	<b>0</b>	<b>84,413</b>	<b>84,413</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
CAPITAL PROJECTS  
CAPITAL IMPROVEMENT FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>TRAFFIC DEPT. PROJECTS</b>						
Capital Outlay	0	0	0	32	116,982	0
<b>TOTAL TRAFFIC DEPT. PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32</b>	<b>116,982</b>	<b>0</b>
<b>PARKS &amp; RECREATION PROJ.</b>						
Capital Outlay	0	18,000	0	1,968,406	1,851,456	0
<b>TOTAL PARKS &amp; RECREATION PROJ.</b>	<b>0</b>	<b>18,000</b>	<b>0</b>	<b>1,968,406</b>	<b>1,851,456</b>	<b>0</b>
<b>OTHER CONSTRUCTION PROJ.</b>						
Materials and Supplies	18,602	0	0	0	0	0
Capital Outlay	1,213,973	11,700	5,500,000	6,991,739	6,594,117	0
<b>TOTAL OTHER CONSTRUCTION PROJ.</b>	<b>1,232,574</b>	<b>11,700</b>	<b>5,500,000</b>	<b>6,991,739</b>	<b>6,594,117</b>	<b>0</b>
<b>CONSTRUCTION/DIST.FY 2004</b>						
Capital Outlay	0	0	0	7,500	7,500	0
<b>TOTAL CONSTRUCTION/DIST.FY 2004</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,500</b>	<b>7,500</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>16,117,248</b>	<b>6,840,856</b>	<b>33,616,479</b>	<b>73,706,423</b>	<b>77,685,542</b>	<b>18,643,944</b>
<b>CLOSING BALANCE</b>	<b>\$40,919,201</b>	<b>\$54,940,140</b>	<b>\$0</b>	<b>\$45,011</b>	<b>\$3,133,913</b>	<b>\$0</b>

# **Airport Construction Fund**

**CITY OF LAREDO, TEXAS  
INTERNATIONAL AIRPORT  
CONSTRUCTION FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$6,376,834</b>	<b>\$4,616,990</b>	<b>\$0</b>	<b>\$3,945,774</b>	<b>\$3,945,774</b>	<b>\$0</b>
<b>REVENUES</b>						
Intergovernmental Revenue	11,793,667	11,750,334	50,000	29,352,838	20,901,735	50,000
Rents, Royalties and Interest	98,702	21,671	10,000	98,687	16,000	7,500
Reimburse and Miscellaneous	0	0	0	95,100	95,100	0
Other Financing Sources	49,341	46,729	50,000	3,424,826	3,415,273	50,000
<b>TOTAL REVENUES</b>	<b>11,941,711</b>	<b>11,818,734</b>	<b>110,000</b>	<b>32,971,451</b>	<b>24,428,108</b>	<b>107,500</b>
<b>TOTAL AVAILABLE</b>	<b>18,318,545</b>	<b>16,435,724</b>	<b>110,000</b>	<b>36,917,225</b>	<b>28,373,882</b>	<b>107,500</b>
<b>EXPENDITURES</b>						
<b>TXDOT RAMP GRANT 2019</b>						
Materials and Supplies	0	0	0	1,255	1,255	0
<b>TOTAL TXDOT RAMP GRANT 2019</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,255</b>	<b>1,255</b>	<b>0</b>
<b>TXDOT RAMP GRANT 2020</b>						
Materials and Supplies	98,683	0	0	1,317	1,317	0
<b>TOTAL TXDOT RAMP GRANT 2020</b>	<b>98,683</b>	<b>0</b>	<b>0</b>	<b>1,317</b>	<b>1,317</b>	<b>0</b>
<b>TXDOT RAMP GRANT 2021</b>						
Materials and Supplies	0	93,458	0	6,542	6,542	0
<b>TOTAL TXDOT RAMP GRANT 2021</b>	<b>0</b>	<b>93,458</b>	<b>0</b>	<b>6,542</b>	<b>6,542</b>	<b>0</b>
<b>TXDOT RAMP GRANT 2022</b>						
Materials and Supplies	0	0	100,000	100,000	100,000	0
<b>TOTAL TXDOT RAMP GRANT 2022</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>



**CITY OF LAREDO, TEXAS  
INTERNATIONAL AIRPORT  
CONSTRUCTION FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>TXDOT RAMP GRANT 2023</b>						
Materials and Supplies	0	0	0	0	0	100,000
<b>TOTAL TXDOT RAMP GRANT 2023</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
<b>GRANT 99 CARES CAPITAL</b>						
Capital Outlay	0	295,368	0	3,121,372	3,121,372	0
<b>TOTAL GRANT 99 CARES CAPITAL</b>	<b>0</b>	<b>295,368</b>	<b>0</b>	<b>3,121,372</b>	<b>3,121,372</b>	<b>0</b>
<b>FAA GRANT #78</b>						
Contractual Services	0	0	0	4,964	4,964	0
<b>TOTAL FAA GRANT #78</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,964</b>	<b>4,964</b>	<b>0</b>
<b>FAA GRANT #80</b>						
Personnel Services	208,957	13,642	0	544	544	0
Materials and Supplies	8,456	697	0	2,140	2,140	0
Contractual Services	310,351	205,165	0	1,022,518	1,022,518	0
Other Charges	0	141,583	0	0	0	0
Capital Outlay	409,435	124,317	0	0	0	0
<b>TOTAL FAA GRANT #80</b>	<b>937,199</b>	<b>485,405</b>	<b>0</b>	<b>1,025,202</b>	<b>1,025,202</b>	<b>0</b>
<b>FAA PROPOSED GRANT</b>						
Materials and Supplies	0	0	0	154	154	0
Contractual Services	1,048	0	0	2,083	2,083	0
Capital Outlay	325,462	0	0	848,624	848,624	0
<b>TOTAL FAA PROPOSED GRANT</b>	<b>326,510</b>	<b>0</b>	<b>0</b>	<b>850,861</b>	<b>850,861</b>	<b>0</b>
<b>FAA GRANT #86</b>						
Personnel Services	0	62,950	0	218,047	218,047	0
Materials and Supplies	0	1,352	0	7,548	7,548	0
Contractual Services	137,107	588,364	0	773,352	773,352	0
Other Charges	0	0	0	22,770	0	0
Capital Outlay	0	0	0	402,150	342,150	0
<b>TOTAL FAA GRANT #86</b>	<b>137,107</b>	<b>652,665</b>	<b>0</b>	<b>1,423,867</b>	<b>1,341,097</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
INTERNATIONAL AIRPORT  
CONSTRUCTION FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>FAA GRANT #79</b>						
Capital Outlay	0	0	0	76,095	76,095	0
<b>TOTAL FAA GRANT #79</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>76,095</b>	<b>76,095</b>	<b>0</b>
<b>FAA INELIGIBLE</b>						
Materials and Supplies	0	60	0	0	0	0
Contractual Services	227,097	114,620	0	534	534	0
Other Charges	0	0	10,000	1,364,824	5	7,500
Capital Outlay	0	0	0	814,738	814,738	0
<b>TOTAL FAA INELIGIBLE</b>	<b>227,097</b>	<b>114,680</b>	<b>10,000</b>	<b>2,180,096</b>	<b>815,277</b>	<b>7,500</b>
<b>FAA GRANT #81</b>						
Personnel Services	0	75,128	0	204,784	204,784	0
Materials and Supplies	0	2,899	0	4,101	4,101	0
Contractual Services	700	365,666	0	1,755,254	1,755,254	0
Other Charges	0	0	0	2,177,746	0	0
Capital Outlay	0	0	0	97,390	97,390	0
<b>TOTAL FAA GRANT #81</b>	<b>700</b>	<b>443,692</b>	<b>0</b>	<b>4,239,275</b>	<b>2,061,529</b>	<b>0</b>
<b>FAA GRANT #82</b>						
Contractual Services	0	0	0	202	202	0
Capital Outlay	0	0	0	268,518	268,518	0
<b>TOTAL FAA GRANT #82</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>268,720</b>	<b>268,720</b>	<b>0</b>
<b>FAA GRANT #84</b>						
Capital Outlay	0	0	0	80,260	80,260	0
<b>TOTAL FAA GRANT #84</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,260</b>	<b>80,260</b>	<b>0</b>
<b>GRANT #85</b>						
Capital Outlay	43,550	0	0	13,112	13,112	0
<b>TOTAL GRANT #85</b>	<b>43,550</b>	<b>0</b>	<b>0</b>	<b>13,112</b>	<b>13,112</b>	<b>0</b>

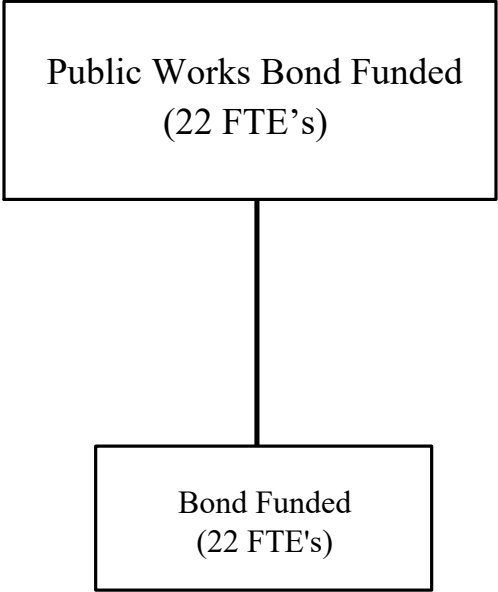
**CITY OF LAREDO, TEXAS  
INTERNATIONAL AIRPORT  
CONSTRUCTION FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>GRANT # 88</b>						
Personnel Services	0	0	0	44,933	57,542	0
Materials and Supplies	0	0	0	1,000	0	0
Contractual Services	0	4,746	0	730,542	105,624	0
Other Charges	0	0	0	329,890	0	0
<b>TOTAL GRANT # 88</b>	<b>0</b>	<b>4,746</b>	<b>0</b>	<b>1,106,365</b>	<b>163,166</b>	<b>0</b>
<b>GRANT #87</b>						
Capital Outlay	3,387,928	715,430	0	52,012	52,012	0
<b>TOTAL GRANT #87</b>	<b>3,387,928</b>	<b>715,430</b>	<b>0</b>	<b>52,012</b>	<b>52,012</b>	<b>0</b>
<b>FAA GRANT # 89</b>						
Capital Outlay	8,542,780	2,320,564	0	88,103	88,103	0
<b>TOTAL FAA GRANT # 89</b>	<b>8,542,780</b>	<b>2,320,564</b>	<b>0</b>	<b>88,103</b>	<b>88,103</b>	<b>0</b>
<b>FAA GRANT 90</b>						
Capital Outlay	0	5,802,578	0	4,682,887	4,682,887	0
<b>TOTAL FAA GRANT 90</b>	<b>0</b>	<b>5,802,578</b>	<b>0</b>	<b>4,682,887</b>	<b>4,682,887</b>	<b>0</b>
<b>FAA GRANT #92</b>						
Capital Outlay	0	1,159,534	0	4,833,670	4,833,670	0
<b>TOTAL FAA GRANT #92</b>	<b>0</b>	<b>1,159,534</b>	<b>0</b>	<b>4,833,670</b>	<b>4,833,670</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
INTERNATIONAL AIRPORT  
CONSTRUCTION FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>FAA GRANT #95</b>						
Capital Outlay	0	401,830	0	8,786,441	8,786,441	0
<b>TOTAL FAA GRANT #95</b>	<b>0</b>	<b>401,830</b>	<b>0</b>	<b>8,786,441</b>	<b>8,786,441</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>13,701,555</b>	<b>12,489,951</b>	<b>110,000</b>	<b>32,942,416</b>	<b>28,373,882</b>	<b>107,500</b>
<b>CLOSING BALANCE</b>	<b>\$4,616,990</b>	<b>\$3,945,774</b>	<b>\$0</b>	<b>\$3,974,809</b>	<b>\$0</b>	<b>\$0</b>

## **All Other Capital Projects**



**CITY OF LAREDO, TEXAS**  
**2009 CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$149,237	\$150,691	\$0	\$150,772	\$150,772	\$0
<b>REVENUES</b>						
<b>OTHER</b>						
Rents, Royalties and Interest	1,467	83	582	2,545	2,545	380
<b>TOTAL OTHER</b>	<b>1,467</b>	<b>83</b>	<b>582</b>	<b>2,545</b>	<b>2,545</b>	<b>380</b>
<b>TOTAL REVENUES</b>	<b>1,467</b>	<b>83</b>	<b>582</b>	<b>2,545</b>	<b>2,545</b>	<b>380</b>
<b>TOTAL AVAILABLE</b>	<b>150,704</b>	<b>150,775</b>	<b>582</b>	<b>153,317</b>	<b>153,317</b>	<b>380</b>
<b>EXPENDITURES</b>						
<b>OTHER</b>						
Contractual Services	13	3	0	188	188	0
Other Charges	0	0	582	6,749	9,297	380
Capital Outlay	0	0	0	143,832	143,832	0
<b>TOTAL OTHER</b>	<b>13</b>	<b>3</b>	<b>582</b>	<b>150,769</b>	<b>153,317</b>	<b>380</b>
<b>TOTAL EXPENDITURES</b>	<b>13</b>	<b>3</b>	<b>582</b>	<b>150,769</b>	<b>153,317</b>	<b>380</b>
<b>CLOSING BALANCE</b>	<b>\$150,691</b>	<b>\$150,772</b>	<b>\$0</b>	<b>\$2,548</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS**  
**2012 CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL</u> FY 19-20	<u>ACTUAL</u> FY 20-21	<u>ORIGINAL</u> BUDGET FY 21-22	<u>AMENDED</u> BUDGET FY 21-22	<u>TOTAL</u> ESTIMATE FY 21-22	<u>ADOPTED</u> BUDGET FY 22-23
<b>OPENING BALANCE</b>	<b>\$216,937</b>	<b>\$47,810</b>	<b>\$0</b>	<b>\$12,878</b>	<b>\$12,878</b>	<b>\$0</b>
<b>REVENUES</b>						
Rents, Royalties and Interest	1,267	22	0	9,310	9,310	30
Reimburse and Miscellaneous	0	0	0	30,499	30,499	0
<b>TOTAL REVENUES</b>	<b>1,267</b>	<b>22</b>	<b>0</b>	<b>39,809</b>	<b>39,809</b>	<b>30</b>
<b>TOTAL AVAILABLE</b>	<b>218,204</b>	<b>47,833</b>	<b>0</b>	<b>52,687</b>	<b>52,687</b>	<b>30</b>
<b>EXPENDITURES</b>						
<b>OTHER</b>						
Contractual Services	732	1,440	0	9	9	0
Other Charges	0	0	0	1,356	39,819	30
Capital Outlay	169,662	0	0	374	374	0
Intergovernmental Transfers	0	33,515	0	12,485	12,485	0
<b>TOTAL OTHER</b>	<b>170,394</b>	<b>34,955</b>	<b>0</b>	<b>14,224</b>	<b>52,687</b>	<b>30</b>
<b>TOTAL EXPENDITURES</b>	<b>170,394</b>	<b>34,955</b>	<b>0</b>	<b>14,224</b>	<b>52,687</b>	<b>30</b>
<b>CLOSING BALANCE</b>	<b>\$47,810</b>	<b>\$12,878</b>	<b>\$0</b>	<b>\$38,463</b>	<b>\$0</b>	<b>\$0</b>



**CITY OF LAREDO, TEXAS**  
**2014 CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$297,587</b>	<b>\$150,920</b>	<b>\$0</b>	<b>\$152,432</b>	<b>\$152,432</b>	<b>\$0</b>
<b>REVENUES</b>						
Rents, Royalties and Interest	2,392	88	76	7,031	7,031	370
Reimburse and Miscellaneous	0	0	0	5,200	5,200	0
<b>TOTAL REVENUES</b>	<b>2,392</b>	<b>88</b>	<b>76</b>	<b>12,231</b>	<b>12,231</b>	<b>370</b>
<b>TOTAL AVAILABLE</b>	<b>299,979</b>	<b>151,009</b>	<b>76</b>	<b>164,663</b>	<b>164,663</b>	<b>370</b>
<b>EXPENDITURES</b>						
<b>TRAFFIC</b>						
Capital Outlay	2,308	0	0	1	1	0
<b>TOTAL TRAFFIC</b>	<b>2,308</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>STREET CONSTRUCTION</b>						
Personnel Services	6,653	(2,732)	0	10,704	10,704	0
<b>TOTAL STREET CONSTRUCTION</b>	<b>6,653</b>	<b>(2,732)</b>	<b>0</b>	<b>10,704</b>	<b>10,704</b>	<b>0</b>
<b>SPECIAL CONSTR. PROJECTS</b>						
Capital Outlay	4,202	0	0	1,544	1,544	0
<b>TOTAL SPECIAL CONSTR. PROJECTS</b>	<b>4,202</b>	<b>0</b>	<b>0</b>	<b>1,544</b>	<b>1,544</b>	<b>0</b>
<b>CITY WIDE PROJECTS</b>						
Personnel Services	176	0	0	176	176	0
<b>TOTAL CITY WIDE PROJECTS</b>	<b>176</b>	<b>0</b>	<b>0</b>	<b>176</b>	<b>176</b>	<b>0</b>
<b>BOND FUNDED EMPLOYEES</b>						
Personnel Services	2,701	0	0	2,701	2,701	0
<b>TOTAL BOND FUNDED EMPLOYEES</b>	<b>2,701</b>	<b>0</b>	<b>0</b>	<b>2,701</b>	<b>2,701</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
2014 CERTIFICATE OF OBLIGATION  
CAPITAL PROJECTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>CONSTRUCTION</b>						
Capital Outlay	0	0	0	3,606	3,606	0
<b>TOTAL CONSTRUCTION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,606</b>	<b>3,606</b>	<b>0</b>
<b>OTHER</b>						
Contractual Services	1,597	1,308	0	141	141	0
Other Charges	0	0	76	11,832	13,289	370
Capital Outlay	131,422	0	0	3,158	3,158	0
Intergovernmental Transfers	0	0	0	129,343	129,343	0
<b>TOTAL OTHER</b>	<b>133,019</b>	<b>1,308</b>	<b>76</b>	<b>144,474</b>	<b>145,931</b>	<b>370</b>
<b>TOTAL EXPENDITURES</b>	<b>149,058</b>	<b>(1,424)</b>	<b>76</b>	<b>163,206</b>	<b>164,663</b>	<b>370</b>
<b>CLOSING BALANCE</b>	<b>\$150,920</b>	<b>\$152,432</b>	<b>\$0</b>	<b>\$1,457</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS**  
**2015 CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$4,848,541</b>	<b>\$4,220,847</b>	<b>\$0</b>	<b>\$3,899,666</b>	<b>\$3,899,666</b>	<b>\$0</b>
<b>REVENUES</b>						
Rents, Royalties and Interest	46,145	6,087	5,202	107,618	107,618	8,790
Reimburse and Miscellaneous	0	112,704	0	35,129	147,833	112,704
<b>TOTAL REVENUES</b>	<b>46,145</b>	<b>118,791</b>	<b>5,202</b>	<b>142,747</b>	<b>255,451</b>	<b>121,494</b>
<b>TOTAL AVAILABLE</b>	<b>4,894,686</b>	<b>4,339,638</b>	<b>5,202</b>	<b>4,042,413</b>	<b>4,155,117</b>	<b>121,494</b>
<b>EXPENDITURES</b>						
<b>TRAFFIC</b>						
Capital Outlay	1,751	0	0	279,448	280,192	0
<b>TOTAL TRAFFIC</b>	<b>1,751</b>	<b>0</b>	<b>0</b>	<b>279,448</b>	<b>280,192</b>	<b>0</b>
<b>SIGNS/MARKINGS</b>						
Personnel Services	0	133	0	264	264	0
<b>TOTAL SIGNS/MARKINGS</b>	<b>0</b>	<b>133</b>	<b>0</b>	<b>264</b>	<b>264</b>	<b>0</b>
<b>STREET MAINTENANCE</b>						
Personnel Services	5,630	168	0	5,933	5,933	0
<b>TOTAL STREET MAINTENANCE</b>	<b>5,630</b>	<b>168</b>	<b>0</b>	<b>5,933</b>	<b>5,933</b>	<b>0</b>
<b>STREET CONSTRUCTION</b>						
Personnel Services	11,156	2,732	0	11,156	11,156	0
<b>TOTAL STREET CONSTRUCTION</b>	<b>11,156</b>	<b>2,732</b>	<b>0</b>	<b>11,156</b>	<b>11,156</b>	<b>0</b>
<b>STREET CLEANING</b>						
Personnel Services	196	189	0	1,467	723	0
<b>TOTAL STREET CLEANING</b>	<b>196</b>	<b>189</b>	<b>0</b>	<b>1,467</b>	<b>723</b>	<b>0</b>

**CITY OF LAREDO, TEXAS**  
**2015 CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>SPECIAL CONSTR. PROJECTS</b>						
Capital Outlay	66,107	0	0	3,200	80,782	0
<b>TOTAL SPECIAL CONSTR. PROJECTS</b>	<b>66,107</b>	<b>0</b>	<b>0</b>	<b>3,200</b>	<b>80,782</b>	<b>0</b>
<b>CITY WIDE PROJECTS</b>						
Personnel Services	26,629	0	0	26,629	26,629	0
<b>TOTAL CITY WIDE PROJECTS</b>	<b>26,629</b>	<b>0</b>	<b>0</b>	<b>26,629</b>	<b>26,629</b>	<b>0</b>
<b>BOND FUNDED EMPLOYEES</b>						
Personnel Services	12,339	0	0	12,339	12,339	0
<b>TOTAL BOND FUNDED EMPLOYEES</b>	<b>12,339</b>	<b>0</b>	<b>0</b>	<b>12,339</b>	<b>12,339</b>	<b>0</b>
<b>CONSTRUCTION</b>						
Capital Outlay	25,317	355	0	199,720	199,720	0
<b>TOTAL CONSTRUCTION</b>	<b>25,317</b>	<b>355</b>	<b>0</b>	<b>199,720</b>	<b>199,720</b>	<b>0</b>
<b>OTHER</b>						
Materials and Supplies	0	0	0	948	948	0
Contractual Services	1,130	902	0	282	282	0
Other Charges	0	0	5,202	14,338	0	121,494
Capital Outlay	412,163	0	0	257,483	152,217	0
Intergovernmental Transfers	15,669	8,540	0	1,420,294	1,420,294	0
<b>TOTAL OTHER</b>	<b>428,962</b>	<b>9,442</b>	<b>5,202</b>	<b>1,693,345</b>	<b>1,573,741</b>	<b>121,494</b>
<b>PARKS PROJECTS</b>						
Capital Outlay	39,414	114,351	0	341,161	263,580	0
<b>TOTAL PARKS PROJECTS</b>	<b>39,414</b>	<b>114,351</b>	<b>0</b>	<b>341,161</b>	<b>263,580</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
2015 CERTIFICATE OF OBLIGATION  
CAPITAL PROJECTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>DRAINAGE PROJECTS</b>						
Capital Outlay	12,074	0	0	150,000	150,000	0
<b>TOTAL DRAINAGE PROJECTS</b>	<b>12,074</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>
<b>STREET PROJECTS</b>						
Capital Outlay	23,955	284,328	0	784,604	784,605	0
<b>TOTAL STREET PROJECTS</b>	<b>23,955</b>	<b>284,328</b>	<b>0</b>	<b>784,604</b>	<b>784,605</b>	<b>0</b>
<b>BUILDING IMPROVEMENTS</b>						
Capital Outlay	0	0	0	82,357	82,357	0
<b>TOTAL BUILDING IMPROVEMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>82,357</b>	<b>82,357</b>	<b>0</b>
<b>LAND &amp; IMPROVEMENTS</b>						
Capital Outlay	20,308	28,274	0	683,096	683,096	0
<b>TOTAL LAND &amp; IMPROVEMENTS</b>	<b>20,308</b>	<b>28,274</b>	<b>0</b>	<b>683,096</b>	<b>683,096</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>673,839</b>	<b>439,972</b>	<b>5,202</b>	<b>4,274,719</b>	<b>4,155,117</b>	<b>121,494</b>
<b>CLOSING BALANCE</b>	<b>\$4,220,847</b>	<b>\$3,899,666</b>	<b>\$0</b>	<b>(\$232,306)</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
2016A CERTIFICATE OF OBLIGATION  
CAPITAL PROJECTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$11,446,191	\$8,120,618	\$0	\$7,941,882	\$7,941,882	\$0
<b>REVENUES</b>						
Rents, Royalties and Interest	0	0	0	0	0	10
<b>OTHER</b>						
Rents, Royalties and Interest	4,303	1	1	52,569	52,569	0
Reimburse and Miscellaneous	0	0	0	94	94	0
<b>TOTAL OTHER</b>	<b>4,303</b>	<b>1</b>	<b>1</b>	<b>52,663</b>	<b>52,663</b>	<b>0</b>
<b>OTHER</b>						
Rents, Royalties and Interest	93,174	9,367	3,300	98,716	98,716	19,590
Reimburse and Miscellaneous	0	0	0	1,562	1,562	0
<b>TOTAL OTHER</b>	<b>93,174</b>	<b>9,367</b>	<b>3,300</b>	<b>100,278</b>	<b>100,278</b>	<b>19,590</b>
<b>TOTAL REVENUES</b>	<b>97,477</b>	<b>9,368</b>	<b>3,301</b>	<b>152,941</b>	<b>152,941</b>	<b>19,600</b>
<b>TOTAL AVAILABLE</b>	<b>11,543,668</b>	<b>8,129,986</b>	<b>3,301</b>	<b>8,094,823</b>	<b>8,094,823</b>	<b>19,600</b>
<b>EXPENDITURES</b>						
<b>TRAFFIC</b>						
Capital Outlay	7,087	10,523	0	20,583	44,049	0
<b>TOTAL TRAFFIC</b>	<b>7,087</b>	<b>10,523</b>	<b>0</b>	<b>20,583</b>	<b>44,049</b>	<b>0</b>
<b>SIGNS/MARKINGS</b>						
Personnel Services	0	270	0	51	51	0
<b>TOTAL SIGNS/MARKINGS</b>	<b>0</b>	<b>270</b>	<b>0</b>	<b>51</b>	<b>51</b>	<b>0</b>

**CITY OF LAREDO, TEXAS**  
**2016A CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>STREET MAINTENANCE</b>						
Personnel Services	0	1,025	0	0	0	0
<b>TOTAL STREET MAINTENANCE</b>	<b>0</b>	<b>1,025</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>STREET CONSTRUCTION</b>						
Personnel Services	8	3,278	0	15,636	15,636	0
<b>TOTAL STREET CONSTRUCTION</b>	<b>8</b>	<b>3,278</b>	<b>0</b>	<b>15,636</b>	<b>15,636</b>	<b>0</b>
<b>STREET CLEANING</b>						
Personnel Services	0	347	0	1	1	0
<b>TOTAL STREET CLEANING</b>	<b>0</b>	<b>347</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>BUILDING REHAB</b>						
Personnel Services	869	0	0	0	0	0
<b>TOTAL BUILDING REHAB</b>	<b>869</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SPECIAL CONSTR. PROJECTS</b>						
Capital Outlay	120	10,847	0	6,102	6,879	0
<b>TOTAL SPECIAL CONSTR. PROJECTS</b>	<b>120</b>	<b>10,847</b>	<b>0</b>	<b>6,102</b>	<b>6,879</b>	<b>0</b>
<b>BOND FUNDED EMPLOYEES</b>						
Personnel Services	21	2,229	0	1	1	0
<b>TOTAL BOND FUNDED EMPLOYEES</b>	<b>21</b>	<b>2,229</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>CONSTRUCTION</b>						
Capital Outlay	50,305	0	0	41,570	41,570	0
<b>TOTAL CONSTRUCTION</b>	<b>50,305</b>	<b>0</b>	<b>0</b>	<b>41,570</b>	<b>41,570</b>	<b>0</b>

**CITY OF LAREDO, TEXAS**  
**2016A CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>CREEK CLEANING</b>						
Personnel Services	0	55	0	0	0	0
<b>TOTAL CREEK CLEANING</b>	<b>0</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>OTHER</b>						
Contractual Services	38	0	0	0	0	0
Other Charges	0	0	0	11,785	11,785	10
Capital Outlay	2,192,356	0	0	4,300	4,300	0
<b>TOTAL OTHER</b>	<b>2,192,394</b>	<b>0</b>	<b>0</b>	<b>16,085</b>	<b>16,085</b>	<b>10</b>
<b>OTHER</b>						
Contractual Services	1,990	1,393	0	330	330	0
Other Charges	0	0	3,301	(26,618)	180,415	19,590
Capital Outlay	785,586	42,848	0	445,632	445,632	0
Intergovernmental Transfers	30,817	0	0	0	0	0
<b>TOTAL OTHER</b>	<b>818,393</b>	<b>44,241</b>	<b>3,301</b>	<b>419,344</b>	<b>626,377</b>	<b>19,590</b>
<b>PARKS PROJECTS</b>						
Capital Outlay	75,672	0	0	289,313	265,070	0
<b>TOTAL PARKS PROJECTS</b>	<b>75,672</b>	<b>0</b>	<b>0</b>	<b>289,313</b>	<b>265,070</b>	<b>0</b>
<b>STREET PROJECTS</b>						
Capital Outlay	19,368	72,360	0	6,324,123	6,324,123	0
<b>TOTAL STREET PROJECTS</b>	<b>19,368</b>	<b>72,360</b>	<b>0</b>	<b>6,324,123</b>	<b>6,324,123</b>	<b>0</b>



**CITY OF LAREDO, TEXAS**  
**2016A CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>BUILDING IMPROVEMENTS</b>						
Capital Outlay	258,813	42,928	0	754,980	754,981	0
<b>TOTAL BUILDING IMPROVEMENTS</b>	<b>258,813</b>	<b>42,928</b>	<b>0</b>	<b>754,980</b>	<b>754,981</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>3,423,050</b>	<b>188,104</b>	<b>3,301</b>	<b>7,887,789</b>	<b>8,094,823</b>	<b>19,600</b>
<b>CLOSING BALANCE</b>	<b>\$8,120,618</b>	<b>\$7,941,882</b>	<b>\$0</b>	<b>\$207,034</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS**  
**2017 CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$4,435,208	\$2,505,142	\$0	\$2,262,264	\$2,262,264	\$0
<b>REVENUES</b>						
Rents, Royalties and Interest	42,032	2,485	840	309,090	309,090	4,640
<b>TOTAL REVENUES</b>	<b>42,032</b>	<b>2,485</b>	<b>840</b>	<b>309,090</b>	<b>309,090</b>	<b>4,640</b>
<b>TOTAL AVAILABLE</b>	<b>4,477,240</b>	<b>2,507,626</b>	<b>840</b>	<b>2,571,354</b>	<b>2,571,354</b>	<b>4,640</b>
<b>EXPENDITURES</b>						
<b>TRAFFIC</b>						
Capital Outlay	51,650	5,517	0	144,508	141,304	0
<b>TOTAL TRAFFIC</b>	<b>51,650</b>	<b>5,517</b>	<b>0</b>	<b>144,508</b>	<b>141,304</b>	<b>0</b>
<b>SIGNS/MARKINGS</b>						
Personnel Services	218	769	0	840	702	0
<b>TOTAL SIGNS/MARKINGS</b>	<b>218</b>	<b>769</b>	<b>0</b>	<b>840</b>	<b>702</b>	<b>0</b>
<b>ADMINISTRATION</b>						
Personnel Services	0	0	0	3,894	3,894	0
<b>TOTAL ADMINISTRATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,894</b>	<b>3,894</b>	<b>0</b>
<b>STREET MAINTENANCE</b>						
Personnel Services	728	868	0	4,081	3,810	0
<b>TOTAL STREET MAINTENANCE</b>	<b>728</b>	<b>868</b>	<b>0</b>	<b>4,081</b>	<b>3,810</b>	<b>0</b>
<b>STREET CONSTRUCTION</b>						
Personnel Services	8,483	1,372	0	5,601	5,601	0
<b>TOTAL STREET CONSTRUCTION</b>	<b>8,483</b>	<b>1,372</b>	<b>0</b>	<b>5,601</b>	<b>5,601</b>	<b>0</b>

**CITY OF LAREDO, TEXAS**  
**2017 CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>STREET CLEANING</b>						
Personnel Services	446	3,036	0	5,114	4,735	0
<b>TOTAL STREET CLEANING</b>	<b>446</b>	<b>3,036</b>	<b>0</b>	<b>5,114</b>	<b>4,735</b>	<b>0</b>
<b>BUILDING REHAB</b>						
Personnel Services	66	1,119	0	2,940	2,940	0
<b>TOTAL BUILDING REHAB</b>	<b>66</b>	<b>1,119</b>	<b>0</b>	<b>2,940</b>	<b>2,940</b>	<b>0</b>
<b>SPECIAL CONSTR. PROJECTS</b>						
Capital Outlay	139,620	7,115	0	200,448	351,140	0
<b>TOTAL SPECIAL CONSTR. PROJECTS</b>	<b>139,620</b>	<b>7,115</b>	<b>0</b>	<b>200,448</b>	<b>351,140</b>	<b>0</b>
<b>CEMETERY</b>						
Capital Outlay	0	0	0	23,000	0	0
<b>TOTAL CEMETERY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>0</b>	<b>0</b>
<b>BOND FUNDED EMPLOYEES</b>						
Personnel Services	4,031	3,823	0	4,088	4,088	0
<b>TOTAL BOND FUNDED EMPLOYEES</b>	<b>4,031</b>	<b>3,823</b>	<b>0</b>	<b>4,088</b>	<b>4,088</b>	<b>0</b>
<b>CONSTRUCTION</b>						
Capital Outlay	656,480	11,537	0	45,404	45,404	0
<b>TOTAL CONSTRUCTION</b>	<b>656,480</b>	<b>11,537</b>	<b>0</b>	<b>45,404</b>	<b>45,404</b>	<b>0</b>
<b>CREEK CLEANING</b>						
Personnel Services	163	797	0	96	96	0
<b>TOTAL CREEK CLEANING</b>	<b>163</b>	<b>797</b>	<b>0</b>	<b>96</b>	<b>96</b>	<b>0</b>

**CITY OF LAREDO, TEXAS**  
**2017 CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OTHER</b>						
Contractual Services	1,867	1,500	0	2,225	2,225	0
Other Charges	0	0	840	172,212	366,787	4,640
Capital Outlay	347,494	90,598	0	163,846	163,846	0
Intergovernmental Transfers	0	0	0	25,000	25,000	0
<b>TOTAL OTHER</b>	<b>349,361</b>	<b>92,098</b>	<b>840</b>	<b>363,283</b>	<b>557,858</b>	<b>4,640</b>
<b>PARKS PROJECTS</b>						
Capital Outlay	329,962	27,201	0	1,051,861	905,161	0
<b>TOTAL PARKS PROJECTS</b>	<b>329,962</b>	<b>27,201</b>	<b>0</b>	<b>1,051,861</b>	<b>905,161</b>	<b>0</b>
<b>STREET PROJECTS</b>						
Capital Outlay	88,290	0	0	50,622	50,622	0
<b>TOTAL STREET PROJECTS</b>	<b>88,290</b>	<b>0</b>	<b>0</b>	<b>50,622</b>	<b>50,622</b>	<b>0</b>
<b>BUILDING IMPROVEMENTS</b>						
Contractual Services	0	0	0	23,385	23,385	0
Capital Outlay	342,600	90,110	0	470,614	470,614	0
<b>TOTAL BUILDING IMPROVEMENTS</b>	<b>342,600</b>	<b>90,110</b>	<b>0</b>	<b>493,999</b>	<b>493,999</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>1,972,099</b>	<b>245,363</b>	<b>840</b>	<b>2,399,779</b>	<b>2,571,354</b>	<b>4,640</b>
<b>CLOSING BALANCE</b>	<b>\$2,505,142</b>	<b>\$2,262,264</b>	<b>\$0</b>	<b>\$171,575</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
2018 CERTIFICATE OF OBLIGATION  
CAPITAL PROJECTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$11,579,769</b>	<b>\$9,525,171</b>	<b>\$0</b>	<b>\$7,844,763</b>	<b>\$7,844,763</b>	<b>\$0</b>
<b>REVENUES</b>						
Rents, Royalties and Interest	180,301	41,384	18,902	87,517	87,517	15,350
<b>TOTAL REVENUES</b>	<b>180,301</b>	<b>41,384</b>	<b>18,902</b>	<b>87,517</b>	<b>87,517</b>	<b>15,350</b>
<b>TOTAL AVAILABLE</b>	<b>11,760,070</b>	<b>9,566,555</b>	<b>18,902</b>	<b>7,932,280</b>	<b>7,932,280</b>	<b>15,350</b>
<b>EXPENDITURES</b>						
<b>TRAFFIC</b>						
Capital Outlay	56,078	969,774	0	440,256	439,248	0
<b>TOTAL TRAFFIC</b>	<b>56,078</b>	<b>969,774</b>	<b>0</b>	<b>440,256</b>	<b>439,248</b>	<b>0</b>
<b>SIGNS/MARKINGS</b>						
Personnel Services	11,472	1,303	0	857	857	0
<b>TOTAL SIGNS/MARKINGS</b>	<b>11,472</b>	<b>1,303</b>	<b>0</b>	<b>857</b>	<b>857</b>	<b>0</b>
<b>STREET MAINTENANCE</b>						
Personnel Services	5,489	1,920	0	2,198	2,198	0
<b>TOTAL STREET MAINTENANCE</b>	<b>5,489</b>	<b>1,920</b>	<b>0</b>	<b>2,198</b>	<b>2,198</b>	<b>0</b>
<b>STREET CONSTRUCTION</b>						
Personnel Services	39,021	33,773	0	10,795	10,795	0
<b>TOTAL STREET CONSTRUCTION</b>	<b>39,021</b>	<b>33,773</b>	<b>0</b>	<b>10,795</b>	<b>10,795</b>	<b>0</b>
<b>STREET CLEANING</b>						
Personnel Services	6,104	3,712	0	1,522	1,522	0
<b>TOTAL STREET CLEANING</b>	<b>6,104</b>	<b>3,712</b>	<b>0</b>	<b>1,522</b>	<b>1,522</b>	<b>0</b>

**CITY OF LAREDO, TEXAS**  
**2018 CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>SPECIAL CONSTR. PROJECTS</b>						
Personnel Services	4,637	0	0	1,983	1,983	0
Capital Outlay	261,318	92,074	0	2,872,630	3,043,421	0
<b>TOTAL SPECIAL CONSTR. PROJECTS</b>	<b>265,955</b>	<b>92,074</b>	<b>0</b>	<b>2,874,613</b>	<b>3,045,404</b>	<b>0</b>
<b>CITY WIDE PROJECTS</b>						
Personnel Services	4,415	0	0	5,035	5,035	0
<b>TOTAL CITY WIDE PROJECTS</b>	<b>4,415</b>	<b>0</b>	<b>0</b>	<b>5,035</b>	<b>5,035</b>	<b>0</b>
<b>BOND FUNDED EMPLOYEES</b>						
Personnel Services	46,542	13,276	0	626	626	0
<b>TOTAL BOND FUNDED EMPLOYEES</b>	<b>46,542</b>	<b>13,276</b>	<b>0</b>	<b>626</b>	<b>626</b>	<b>0</b>
<b>CONSTRUCTION</b>						
Capital Outlay	828,585	344,895	0	446,685	446,685	0
<b>TOTAL CONSTRUCTION</b>	<b>828,585</b>	<b>344,895</b>	<b>0</b>	<b>446,685</b>	<b>446,685</b>	<b>0</b>
<b>CREEK CLEANING</b>						
Personnel Services	725	1,384	0	1	0	0
<b>TOTAL CREEK CLEANING</b>	<b>725</b>	<b>1,384</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>
<b>OTHER</b>						
Contractual Services	2,846	2,430	0	572	572	0
Other Charges	0	0	18,902	190,701	378,887	15,350
Capital Outlay	37,834	22,333	0	1,501,046	1,501,046	0
Intergovernmental Transfers	929,831	234,919	0	1,977,706	1,977,706	0
<b>TOTAL OTHER</b>	<b>970,511</b>	<b>259,682</b>	<b>18,902</b>	<b>3,670,025</b>	<b>3,858,211</b>	<b>15,350</b>

**CITY OF LAREDO, TEXAS  
2018 CERTIFICATE OF OBLIGATION  
CAPITAL PROJECTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>PARKS PROJECTS</b>						
Capital Outlay	0	0	0	249,848	80,065	0
<b>TOTAL PARKS PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>249,848</b>	<b>80,065</b>	<b>0</b>
<b>STREET PROJECTS</b>						
Capital Outlay	0	0	0	41,634	41,634	0
<b>TOTAL STREET PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,634</b>	<b>41,634</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>2,234,898</b>	<b>1,721,792</b>	<b>18,902</b>	<b>7,744,095</b>	<b>7,932,280</b>	<b>15,350</b>
<b>CLOSING BALANCE</b>	<b>\$9,525,171</b>	<b>\$7,844,763</b>	<b>\$0</b>	<b>\$188,185</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS**  
**2019 CERT. OF OBLIGATIONS \$29.905M**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$15,719,390</b>	<b>\$0</b>	<b>\$14,125,508</b>	<b>\$14,125,508</b>	<b>\$0</b>
<b>REVENUES</b>						
Rents, Royalties and Interest	2,934,216	56,023	36,000	91,077	91,077	32,450
Reimburse and Miscellaneous	0	12,000	0	0	0	0
Other Financing Sources	13,900,000	0	0	0	0	0
<b>INTERLOCAL AGREEMENTS</b>						
Reimburse and Miscellaneous	0	0	0	2,000,000	2,000,000	0
<b>TOTAL INTERLOCAL AGREEMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>
<b>TOTAL REVENUES</b>	<b>16,834,216</b>	<b>68,023</b>	<b>36,000</b>	<b>2,091,077</b>	<b>2,091,077</b>	<b>32,450</b>
<b>TOTAL AVAILABLE</b>	<b>16,834,216</b>	<b>15,787,413</b>	<b>36,000</b>	<b>16,216,585</b>	<b>16,216,585</b>	<b>32,450</b>
<b>EXPENDITURES</b>						
<b>TRAFFIC</b>						
Capital Outlay	10,231	57,222	0	409,212	392,986	0
<b>TOTAL TRAFFIC</b>	<b>10,231</b>	<b>57,222</b>	<b>0</b>	<b>409,212</b>	<b>392,986</b>	<b>0</b>
<b>SIGNS/MARKINGS</b>						
Personnel Services	908	5,165	0	2,997	2,742	0
<b>TOTAL SIGNS/MARKINGS</b>	<b>908</b>	<b>5,165</b>	<b>0</b>	<b>2,997</b>	<b>2,742</b>	<b>0</b>
<b>STREET MAINTENANCE</b>						
Personnel Services	4,571	9,928	0	6,267	5,826	0
<b>TOTAL STREET MAINTENANCE</b>	<b>4,571</b>	<b>9,928</b>	<b>0</b>	<b>6,267</b>	<b>5,826</b>	<b>0</b>



**CITY OF LAREDO, TEXAS**  
**2019 CERT. OF OBLIGATIONS \$29.905M**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>STREET CONSTRUCTION</b>						
Personnel Services	66,391	86,495	0	93,342	93,342	0
<b>TOTAL STREET CONSTRUCTION</b>	<b>66,391</b>	<b>86,495</b>	<b>0</b>	<b>93,342</b>	<b>93,342</b>	<b>0</b>
<b>STREET CLEANING</b>						
Personnel Services	1,994	13,482	0	7,303	6,677	0
<b>TOTAL STREET CLEANING</b>	<b>1,994</b>	<b>13,482</b>	<b>0</b>	<b>7,303</b>	<b>6,677</b>	<b>0</b>
<b>BUILDING REHAB</b>						
Personnel Services	396	0	0	0	0	0
<b>TOTAL BUILDING REHAB</b>	<b>396</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SPECIAL CONSTR. PROJECTS</b>						
Capital Outlay	132,524	230,882	0	376,052	376,052	0
<b>TOTAL SPECIAL CONSTR. PROJECTS</b>	<b>132,524</b>	<b>230,882</b>	<b>0</b>	<b>376,052</b>	<b>376,052</b>	<b>0</b>
<b>CITY WIDE PROJECTS</b>						
Personnel Services	8,938	0	0	3,141	3,141	0
<b>TOTAL CITY WIDE PROJECTS</b>	<b>8,938</b>	<b>0</b>	<b>0</b>	<b>3,141</b>	<b>3,141</b>	<b>0</b>
<b>BOND FUNDED EMPLOYEES</b>						
Personnel Services	70,368	25,006	0	10,924	10,924	0
<b>TOTAL BOND FUNDED EMPLOYEES</b>	<b>70,368</b>	<b>25,006</b>	<b>0</b>	<b>10,924</b>	<b>10,924</b>	<b>0</b>
<b>CONSTRUCTION</b>						
Capital Outlay	242,051	753,557	0	635,763	669,939	0
<b>TOTAL CONSTRUCTION</b>	<b>242,051</b>	<b>753,557</b>	<b>0</b>	<b>635,763</b>	<b>669,939</b>	<b>0</b>

**CITY OF LAREDO, TEXAS**  
**2019 CERT. OF OBLIGATIONS \$29.905M**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>CREEK CLEANING</b>						
Personnel Services	1,033	2,567	0	595	595	0
<b>TOTAL CREEK CLEANING</b>	<b>1,033</b>	<b>2,567</b>	<b>0</b>	<b>595</b>	<b>595</b>	<b>0</b>
<b>OTHER</b>						
Contractual Services	1,638	1,957	0	2,195	2,195	0
Other Charges	0	0	36,000	141,970	228,593	32,450
Capital Outlay	48,871	34,986	0	345,636	261,357	0
Debt Service	163,650	0	0	10,844	10,844	0
Intergovernmental Transfers	0	0	0	2,056,657	1,681,657	0
<b>TOTAL OTHER</b>	<b>214,158</b>	<b>36,943</b>	<b>36,000</b>	<b>2,557,302</b>	<b>2,184,646</b>	<b>32,450</b>
<b>PARKS PROJECTS</b>						
Capital Outlay	10,738	103,589	0	1,337,044	1,404,695	0
<b>TOTAL PARKS PROJECTS</b>	<b>10,738</b>	<b>103,589</b>	<b>0</b>	<b>1,337,044</b>	<b>1,404,695</b>	<b>0</b>
<b>STREET PROJECTS</b>						
Capital Outlay	245,000	241,900	0	9,917,543	10,041,527	0
<b>TOTAL STREET PROJECTS</b>	<b>245,000</b>	<b>241,900</b>	<b>0</b>	<b>9,917,543</b>	<b>10,041,527</b>	<b>0</b>
<b>BUILDING IMPROVEMENTS</b>						
Capital Outlay	105,524	95,169	0	519,583	770,599	0
<b>TOTAL BUILDING IMPROVEMENTS</b>	<b>105,524</b>	<b>95,169</b>	<b>0</b>	<b>519,583</b>	<b>770,599</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
2019 CERT. OF OBLIGATIONS \$29.905M**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>LAND &amp; IMPROVEMENTS</b>						
Capital Outlay	0	0	0	252,894	252,894	0
<b>TOTAL LAND &amp; IMPROVEMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>252,894</b>	<b>252,894</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>1,114,826</b>	<b>1,661,905</b>	<b>36,000</b>	<b>16,129,962</b>	<b>16,216,585</b>	<b>32,450</b>
<b>CLOSING BALANCE</b>	<b>\$15,719,390</b>	<b>\$14,125,508</b>	<b>\$0</b>	<b>\$86,623</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS**  
**2021A CERTIFICATE OF OBLIGATION**  
**CAPITAL PROJECTS FUND**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$0	\$0	\$14,971,507	\$14,971,507	\$0
<b>REVENUES</b>						
Rents, Royalties and Interest	0	2,105,286	0	0	0	34,810
Other Financing Sources	0	13,075,000	0	0	0	0
<b>TOTAL REVENUES</b>	<b>0</b>	<b>15,180,286</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,810</b>
<b>TOTAL AVAILABLE</b>	<b>0</b>	<b>15,180,286</b>	<b>0</b>	<b>14,971,507</b>	<b>14,971,507</b>	<b>34,810</b>
<b>EXPENDITURES</b>						
<b>TRAFFIC</b>						
Capital Outlay	0	0	0	68,454	68,454	0
<b>TOTAL TRAFFIC</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>68,454</b>	<b>68,454</b>	<b>0</b>
<b>SIGNS/MARKINGS</b>						
Personnel Services	0	0	0	1,167	0	0
<b>TOTAL SIGNS/MARKINGS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,167</b>	<b>0</b>	<b>0</b>
<b>STREET CONSTRUCTION</b>						
Personnel Services	0	4,724	0	191,927	178,514	0
<b>TOTAL STREET CONSTRUCTION</b>	<b>0</b>	<b>4,724</b>	<b>0</b>	<b>191,927</b>	<b>178,514</b>	<b>0</b>
<b>BOND FUNDED EMPLOYEES</b>						
Personnel Services	0	2,701	0	0	0	0
<b>TOTAL BOND FUNDED EMPLOYEES</b>	<b>0</b>	<b>2,701</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CONSTRUCTION</b>						
Capital Outlay	0	0	0	115,000	115,000	0
<b>TOTAL CONSTRUCTION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>115,000</b>	<b>115,000</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
2021A CERTIFICATE OF OBLIGATION  
CAPITAL PROJECTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OTHER</b>						
Other Charges	0	0	0	0	998	34,810
<b>TOTAL OTHER</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>998</b>	<b>34,810</b>
<b>PARKS PROJECTS</b>						
Capital Outlay	0	0	0	703,958	715,000	0
<b>TOTAL PARKS PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>703,958</b>	<b>715,000</b>	<b>0</b>
<b>2021A CERT. OF OBLIGATION</b>						
Capital Outlay	0	31,454	0	13,880,615	13,884,153	0
Debt Service	0	169,900	0	9,388	9,388	0
<b>TOTAL 2021A CERT. OF OBLIGATION</b>	<b>0</b>	<b>201,354</b>	<b>0</b>	<b>13,890,003</b>	<b>13,893,541</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>208,779</b>	<b>0</b>	<b>14,970,509</b>	<b>14,971,507</b>	<b>34,810</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$14,971,507</b>	<b>\$0</b>	<b>\$998</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
CAPITAL PROJECTS  
CONTRACTUAL OBLIGATIONS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$2,482,031</b>	<b>\$4,152,664</b>	<b>\$0</b>	<b>\$2,453,539</b>	<b>\$2,453,539</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>2013 PPFCO</b>						
Rents, Royalties and Interest	13,299	1,159	3,940	27,401	27,401	1,250
<b>TOTAL 2013 PPFCO</b>	<b>13,299</b>	<b>1,159</b>	<b>3,940</b>	<b>27,401</b>	<b>27,401</b>	<b>1,250</b>
<b>2014 PPFCO</b>						
Rents, Royalties and Interest	399	19	0	280	280	50
Reimburse and Miscellaneous	0	11,788	0	0	0	0
<b>TOTAL 2014 PPFCO</b>	<b>399</b>	<b>11,807</b>	<b>0</b>	<b>280</b>	<b>280</b>	<b>50</b>
<b>2018 PPFCO</b>						
Rents, Royalties and Interest	12,690	243	51,217	60,182	60,182	930
<b>TOTAL 2018 PPFCO</b>	<b>12,690</b>	<b>243</b>	<b>51,217</b>	<b>60,182</b>	<b>60,182</b>	<b>930</b>
<b>2019 PPFCO</b>						
Rents, Royalties and Interest	1,117,826	9,424	70,809	70,809	70,809	1,410
Reimburse and Miscellaneous	65,000	0	0	65,000	65,000	0
Other Financing Sources	7,310,000	0	0	0	0	0
<b>TOTAL 2019 PPFCO</b>	<b>8,492,826</b>	<b>9,424</b>	<b>70,809</b>	<b>135,809</b>	<b>135,809</b>	<b>1,410</b>
<b>TOTAL REVENUES</b>	<b>8,519,215</b>	<b>22,633</b>	<b>125,966</b>	<b>223,672</b>	<b>223,672</b>	<b>3,640</b>
<b>TOTAL AVAILABLE</b>	<b>11,001,246</b>	<b>4,175,297</b>	<b>125,966</b>	<b>2,677,211</b>	<b>2,677,211</b>	<b>3,640</b>

**CITY OF LAREDO, TEXAS  
CAPITAL PROJECTS  
CONTRACTUAL OBLIGATIONS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>EXPENDITURES</b>						
<b>2013 PPFCO</b>						
Materials and Supplies	16,375	0	0	1	1	0
Contractual Services	119	30	0	27	27	0
Other Charges	0	0	3,940	3,913	3,913	1,250
Capital Outlay	152,988	91,683	0	1,057,050	1,057,050	0
<b>TOTAL 2013 PPFCO</b>	<b>169,483</b>	<b>91,713</b>	<b>3,940</b>	<b>1,060,991</b>	<b>1,060,991</b>	<b>1,250</b>
<b>2014 PPFCO</b>						
Contractual Services	3	0	0	16	16	0
Other Charges	0	0	0	3,912	3,912	50
Capital Outlay	29,218	0	0	20,143	20,143	0
Debt Service	0	0	0	4,917	4,917	0
<b>TOTAL 2014 PPFCO</b>	<b>29,221</b>	<b>0</b>	<b>0</b>	<b>28,988</b>	<b>28,988</b>	<b>50</b>
<b>2018 PPFCO</b>						
Materials and Supplies	0	0	0	54	54	0
Contractual Services	112	6	0	0	0	0
Other Charges	0	0	51,217	72,999	72,999	930
Capital Outlay	680,386	70,877	0	300,236	300,236	0
Debt Service	0	0	0	5,669	5,669	0
<b>TOTAL 2018 PPFCO</b>	<b>680,498</b>	<b>70,883</b>	<b>51,217</b>	<b>378,958</b>	<b>378,958</b>	<b>930</b>
<b>2019 PPFCO</b>						
Materials and Supplies	2,464	0	0	0	0	0
Contractual Services	534	217	0	10	10	0
Other Charges	0	0	70,809	70,799	302,339	1,410
Capital Outlay	5,869,344	1,558,944	0	903,929	903,929	0
Debt Service	97,039	0	0	1,996	1,996	0
<b>TOTAL 2019 PPFCO</b>	<b>5,969,381</b>	<b>1,559,161</b>	<b>70,809</b>	<b>976,734</b>	<b>1,208,274</b>	<b>1,410</b>
<b>TOTAL EXPENDITURES</b>	<b>6,848,583</b>	<b>1,721,758</b>	<b>125,966</b>	<b>2,445,671</b>	<b>2,677,211</b>	<b>3,640</b>
<b>CLOSING BALANCE</b>	<b>\$4,152,664</b>	<b>\$2,453,539</b>	<b>\$0</b>	<b>\$231,540</b>	<b>\$0</b>	<b>\$0</b>

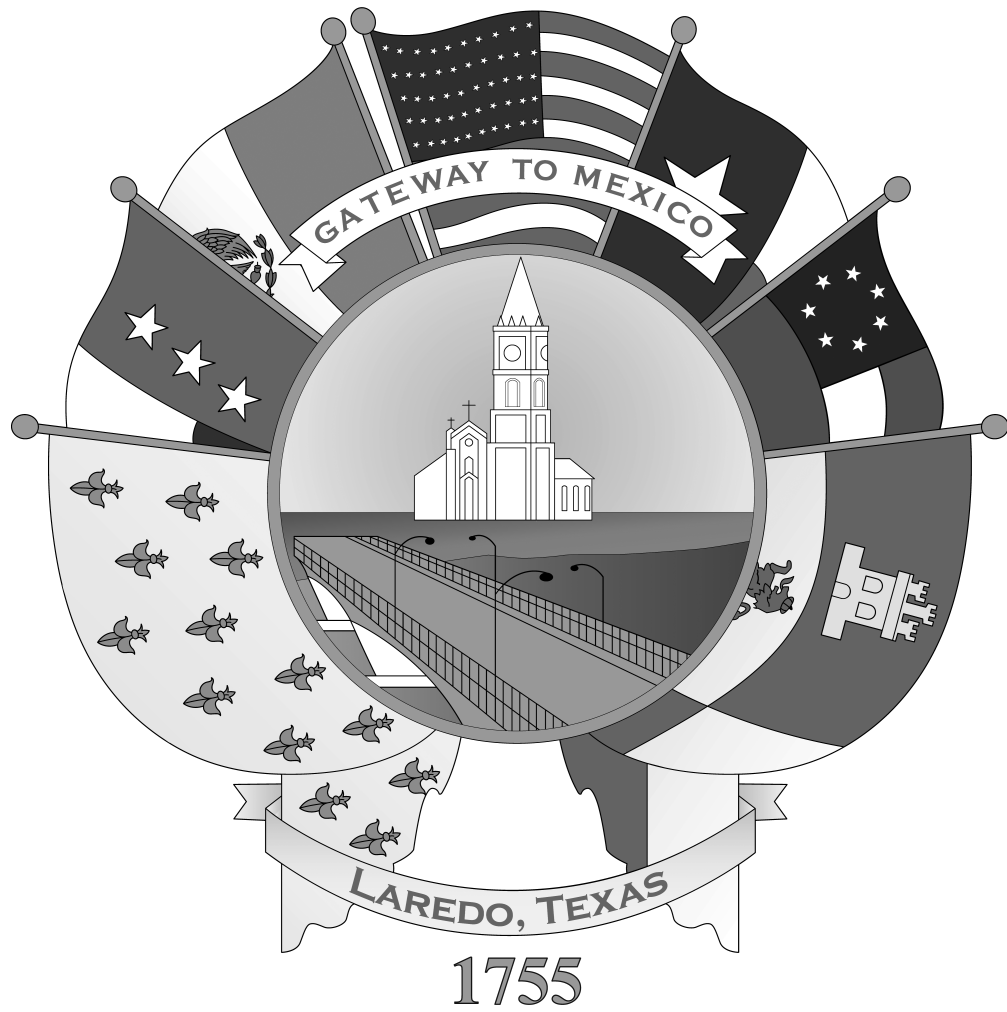
**CITY OF LAREDO, TEXAS  
CAPITAL GRANTS  
CAPITAL PROJECTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$0	\$0	\$6,774	\$6,774	\$0
<b>REVENUES</b>						
Intergovernmental Revenue	160,220	(11,020)	0	17,069,473	17,069,473	0
Rents, Royalties and Interest	0	6	5	43	43	0
Reimburse and Miscellaneous	0	14,442	514,500	726,182	726,182	500,000
Other Financing Sources	39,680	22,000	0	2,670,470	2,670,470	0
<b>INTERLOCAL AGREEMENTS</b>						
Intergovernmental Revenue	0	0	0	816,000	816,000	0
Reimburse and Miscellaneous	0	1,505,302	0	2,257,698	2,257,698	0
Other Financing Sources	929,831	253,434	0	3,676,709	3,676,709	0
<b>TOTAL INTERLOCAL AGREEMENTS</b>	<b>929,831</b>	<b>1,758,736</b>	<b>0</b>	<b>6,750,407</b>	<b>6,750,407</b>	<b>0</b>
<b>TOTAL REVENUES</b>	<b>1,129,731</b>	<b>1,784,163</b>	<b>514,505</b>	<b>27,216,575</b>	<b>27,216,575</b>	<b>500,000</b>
<b>TOTAL AVAILABLE</b>	<b>1,129,731</b>	<b>1,784,163</b>	<b>514,505</b>	<b>27,223,349</b>	<b>27,223,349</b>	<b>500,000</b>
<b>EXPENDITURES</b>						
<b>SIGNAL INTEGRATION PROJ</b>						
Capital Outlay	154,083	0	0	0	0	0
<b>TOTAL SIGNAL INTEGRATION PROJ</b>	<b>154,083</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TXDOT GRANT</b>						
Other Charges	0	0	514,505	601,148	744,051	500,000
Capital Outlay	45,817	(4,020)	0	19,615,058	19,615,058	0
<b>TOTAL TXDOT GRANT</b>	<b>45,817</b>	<b>(4,020)</b>	<b>514,505</b>	<b>20,216,206</b>	<b>20,359,109</b>	<b>500,000</b>



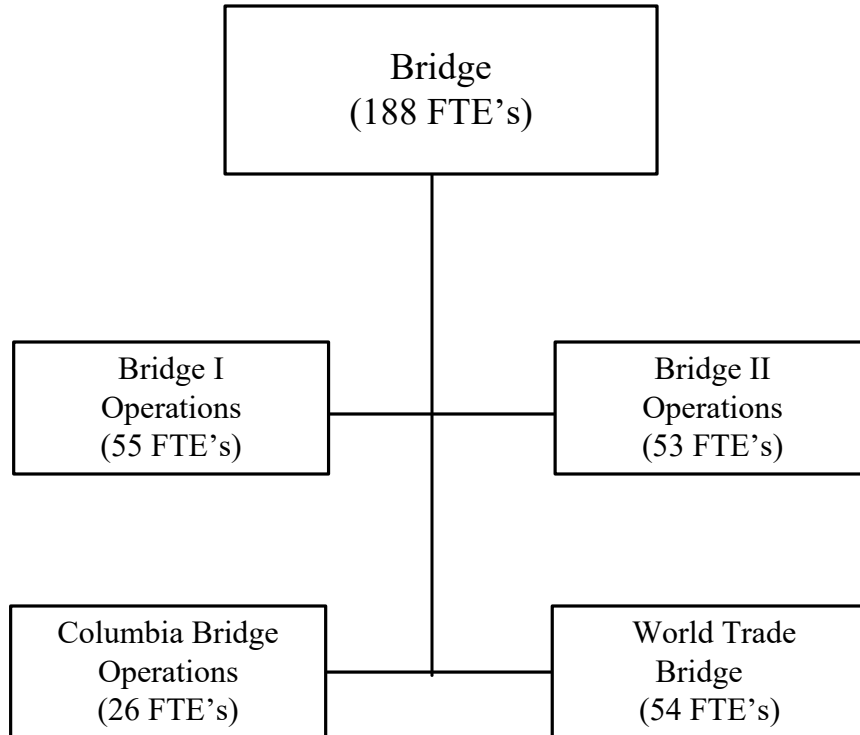
**CITY OF LAREDO, TEXAS  
CAPITAL GRANTS  
CAPITAL PROJECTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>INTERLOCAL AGREEMENTS</b>						
Capital Outlay	929,831	1,781,409	0	6,864,240	6,864,240	0
<b>TOTAL INTERLOCAL AGREEMENTS</b>	<b>929,831</b>	<b>1,781,409</b>	<b>0</b>	<b>6,864,240</b>	<b>6,864,240</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>1,129,731</b>	<b>1,777,389</b>	<b>514,505</b>	<b>27,080,446</b>	<b>27,223,349</b>	<b>500,000</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$6,774</b>	<b>\$0</b>	<b>\$142,903</b>	<b>\$0</b>	<b>\$0</b>



# *Enterprise Funds*

# Bridge Fund



**CITY OF LAREDO, TEXAS  
BRIDGE SYSTEM  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$1,410,572</b>	<b>\$3,498,263</b>	<b>\$2,452,309</b>	<b>\$963,880</b>	<b>\$963,880</b>	<b>\$2,969,119</b>
<b>REVENUES</b>						
Intergovernmental Revenue	0	194	0	0	0	0
Charges for Services	61,064,440	0	0	0	0	0
Fees and Collections	620,180	0	0	0	0	0
Rents, Royalties and Interest	405,540	91,208	43,155	43,155	8,504	25,664
Reimburse and Miscellaneous	1,174	8,847	529	529	6,019	2,415
Other Financing Sources	12,643	0	0	0	0	4,211,725
<b>BRIDGE SYSTEM</b>						
Charges for Services	0	1,432,332	1,476,323	1,476,323	2,904,060	2,991,182
Rents, Royalties and Interest	0	126,307	130,402	130,402	130,820	134,746
<b>TOTAL BRIDGE SYSTEM</b>	<b>0</b>	<b>1,558,638</b>	<b>1,606,725</b>	<b>1,606,725</b>	<b>3,034,880</b>	<b>3,125,928</b>
<b>BRIDGE II</b>						
Charges for Services	0	29,435,483	30,905,531	30,905,531	28,798,424	29,662,377
Fees and Collections	0	316,400	318,747	318,747	347,027	357,437
Rents, Royalties and Interest	0	55,300	64,800	64,800	65,073	65,081
<b>TOTAL BRIDGE II</b>	<b>0</b>	<b>29,807,183</b>	<b>31,289,078</b>	<b>31,289,078</b>	<b>29,210,524</b>	<b>30,084,895</b>
<b>COLOMBIA BRIDGE OPERATION</b>						
Charges for Services	0	3,882,860	4,038,613	4,038,613	4,556,022	4,692,703
Fees and Collections	0	139,855	138,652	138,652	118,125	121,669
Rents, Royalties and Interest	0	3,450	3,519	3,519	91	94
<b>TOTAL COLOMBIA BRIDGE OPERATION</b>	<b>0</b>	<b>4,026,165</b>	<b>4,180,784</b>	<b>4,180,784</b>	<b>4,674,238</b>	<b>4,814,466</b>

**CITY OF LAREDO, TEXAS  
BRIDGE SYSTEM  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>WORLD TRADE BRIDGE</b>						
Charges for Services	0	30,182,879	31,530,811	31,530,811	33,731,337	34,743,276
Fees and Collections	0	386,386	393,063	393,063	423,382	436,084
Rents, Royalties and Interest	0	0	0	0	87	89
<b>TOTAL WORLD TRADE BRIDGE</b>	<b>0</b>	<b>30,569,266</b>	<b>31,923,874</b>	<b>31,923,874</b>	<b>34,154,806</b>	<b>35,179,449</b>
<b>TOTAL REVENUES</b>	<b>62,103,977</b>	<b>66,061,501</b>	<b>69,044,145</b>	<b>69,044,145</b>	<b>71,088,971</b>	<b>77,444,542</b>
<b>TOTAL AVAILABLE</b>	<b>63,514,549</b>	<b>69,559,764</b>	<b>71,496,454</b>	<b>70,008,025</b>	<b>72,052,851</b>	<b>80,413,661</b>
<b>EXPENDITURES</b>						
<b>BRIDGE SYSTEM</b>						
Personnel Services	3,379,262	2,012,825	2,736,745	2,759,745	2,651,595	2,917,378
Materials and Supplies	113,382	141,909	225,869	291,520	257,793	243,537
Contractual Services	34,893,676	36,986,703	38,460,694	40,248,748	41,034,722	41,003,675
Other Charges	15,261	2,488	1,356,989	49,511	437,780	540,000
Capital Outlay	0	24,807	0	80,463	110,222	347,850
Debt Service	1,093	1,359	1,000	1,000	880	1,000
Intergovernmental Transfers	14,619,415	20,535,816	15,002,624	14,202,624	14,294,684	20,128,211
<b>TOTAL BRIDGE SYSTEM</b>	<b>53,022,089</b>	<b>59,705,907</b>	<b>57,783,921</b>	<b>57,633,611</b>	<b>58,787,676</b>	<b>65,181,651</b>
<b>BRIDGE II</b>						
Personnel Services	2,479,670	2,127,962	2,784,589	2,804,589	2,632,453	2,883,610
Materials and Supplies	147,240	193,510	223,175	405,763	341,193	234,218
Contractual Services	334,929	377,472	612,348	768,222	546,180	773,198
Other Charges	0	(2,702)	0	0	0	0
Capital Outlay	49,914	21,947	0	15,830	898	161,750
Debt Service	318	545	1,000	1,000	400	1,000
<b>TOTAL BRIDGE II</b>	<b>3,012,071</b>	<b>2,718,734</b>	<b>3,621,112</b>	<b>3,995,404</b>	<b>3,521,124</b>	<b>4,053,776</b>

**CITY OF LAREDO, TEXAS  
BRIDGE SYSTEM  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>COLOMBIA BRIDGE OPERATION</b>						
Personnel Services	1,113,000	944,740	1,386,866	1,401,866	1,325,756	1,451,102
Materials and Supplies	30,646	56,598	64,508	96,669	63,751	75,079
Contractual Services	208,177	303,885	458,519	533,248	373,161	606,100
Other Charges	0	(40)	0	0	0	0
Capital Outlay	0	21,947	0	11,888	11,888	118,750
Debt Service	687	1,178	2,000	2,000	800	2,000
<b>TOTAL COLOMBIA BRIDGE OPERATION</b>	<b>1,352,510</b>	<b>1,328,307</b>	<b>1,911,893</b>	<b>2,045,671</b>	<b>1,775,356</b>	<b>2,253,031</b>
<b>LAREDO PORT POLICE</b>						
Personnel Services	322,270	268,119	683,029	683,029	741,060	940,907
Materials and Supplies	0	0	3,500	3,500	0	3,500
Contractual Services	1,489	1,448	1,500	1,500	1,500	1,500
Capital Outlay	0	0	200,000	200,000	200,000	0
<b>TOTAL LAREDO PORT POLICE</b>	<b>323,759</b>	<b>269,566</b>	<b>888,029</b>	<b>888,029</b>	<b>942,560</b>	<b>945,907</b>
<b>WORLD TRADE BRIDGE</b>						
Personnel Services	2,365,313	1,952,746	2,846,555	2,863,555	2,462,117	2,962,845
Materials and Supplies	163,520	253,887	253,175	388,451	260,706	266,944
Contractual Services	879,437	1,151,148	1,252,614	1,471,220	1,331,995	1,421,429
Other Charges	0	(548)	0	1,000	500	0
Capital Outlay	0	19,041	0	43,974	898	164,250
Debt Service	687	1,178	2,000	2,000	800	2,000
<b>TOTAL WORLD TRADE BRIDGE</b>	<b>3,408,958</b>	<b>3,377,452</b>	<b>4,354,344</b>	<b>4,770,200</b>	<b>4,057,016</b>	<b>4,817,468</b>
<b>TOTAL EXPENDITURES</b>	<b>61,119,386</b>	<b>67,399,966</b>	<b>68,559,299</b>	<b>69,332,915</b>	<b>69,083,732</b>	<b>77,251,833</b>
<b>CLOSING BALANCE</b>	<b>\$2,395,163</b>	<b>\$2,159,797</b>	<b>\$2,937,155</b>	<b>\$675,110</b>	<b>\$2,969,119</b>	<b>\$3,161,828</b>

**CITY OF LAREDO, TEXAS  
BRIDGE SYSTEM  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>ADJUSTMENTS</b>						
COMPENSATED ABSENCES	60,903	31,086	0	0	0	0
NET PENSION LIABILITY	1,042,197	(1,227,003)	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>1,103,100</b>	<b>(1,195,917)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>\$3,498,263</b>	<b>\$963,880</b>	<b>\$2,937,155</b>	<b>\$675,110</b>	<b>\$2,969,119</b>	<b>\$3,161,828</b>



**CITY OF LAREDO, TEXAS  
BRIDGE SYSTEM  
CONSTRUCTION FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$5,195,391	\$9,051,141	\$120,205	\$8,058,980	\$8,058,980	\$18,411,392
<b>REVENUES</b>						
<b>BRIDGE CONSTR.PROJECTS</b>						
Intergovernmental Revenue	0	591,171	18,000,000	18,000,000	18,000,000	5,880,000
Rents, Royalties and Interest	26,220	31,203	16,068	16,068	15,774	47,604
Other Financing Sources	4,500,000	0	0	4,325,000	4,325,000	6,670,000
<b>TOTAL BRIDGE CONSTR.PROJECTS</b>	<b>4,526,220</b>	<b>622,375</b>	<b>18,016,068</b>	<b>22,341,068</b>	<b>22,340,774</b>	<b>12,597,604</b>
<b>TOTAL REVENUES</b>	<b>4,526,220</b>	<b>622,375</b>	<b>18,016,068</b>	<b>22,341,068</b>	<b>22,340,774</b>	<b>12,597,604</b>
<b>TOTAL AVAILABLE</b>	<b>9,721,611</b>	<b>9,673,515</b>	<b>18,136,273</b>	<b>30,400,048</b>	<b>30,399,754</b>	<b>31,008,996</b>
<b>EXPENDITURES</b>						
<b>BRIDGE CONSTR.PROJECTS</b>						
Materials and Supplies	47,875	0	168,992	168,992	0	0
Contractual Services	622,595	859,951	1,284,106	2,549,120	942,613	7,256,055
Other Charges	0	754,584	964,346	11,786,283	11,045,749	941,216
Capital Outlay	0	0	15,718,829	15,718,829	0	18,600,000
Intergovernmental Transfers	0	0	0	0	0	4,211,725
<b>TOTAL BRIDGE CONSTR.PROJECTS</b>	<b>670,470</b>	<b>1,614,535</b>	<b>18,136,273</b>	<b>30,223,224</b>	<b>11,988,362</b>	<b>31,008,996</b>
<b>TOTAL EXPENDITURES</b>	<b>670,470</b>	<b>1,614,535</b>	<b>18,136,273</b>	<b>30,223,224</b>	<b>11,988,362</b>	<b>31,008,996</b>
<b>CLOSING BALANCE</b>	<b>\$9,051,141</b>	<b>\$8,058,980</b>	<b>\$0</b>	<b>\$176,824</b>	<b>\$18,411,392</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
BRIDGE SYSTEM  
DEBT SERVICE FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$3,233,396	\$3,047,962	\$2,814,894	\$2,814,894	\$2,814,894	\$2,604,875
<b>REVENUES</b>						
<b>BRIDGE DEBT SERVICE</b>						
Rents, Royalties and Interest	61,861	9,108	2,400	2,400	3,217	6,410
Other Financing Sources	5,882,767	5,904,087	6,646,446	6,646,446	5,935,627	6,113,180
<b>TOTAL BRIDGE DEBT SERVICE</b>	<b>5,944,628</b>	<b>5,913,195</b>	<b>6,648,846</b>	<b>6,648,846</b>	<b>5,938,844</b>	<b>6,119,590</b>
<b>TOTAL REVENUES</b>	<b>5,944,628</b>	<b>5,913,195</b>	<b>6,648,846</b>	<b>6,648,846</b>	<b>5,938,844</b>	<b>6,119,590</b>
<b>TOTAL AVAILABLE</b>	<b>9,178,024</b>	<b>8,961,157</b>	<b>9,463,740</b>	<b>9,463,740</b>	<b>8,753,738</b>	<b>8,724,465</b>
<b>EXPENDITURES</b>						
<b>BRIDGE DEBT SERVICE</b>						
Other Charges	0	0	800,000	800,000	0	800,000
Debt Service	6,130,063	6,146,263	6,148,863	6,148,863	6,148,863	5,475,313
<b>TOTAL BRIDGE DEBT SERVICE</b>	<b>6,130,063</b>	<b>6,146,263</b>	<b>6,948,863</b>	<b>6,948,863</b>	<b>6,148,863</b>	<b>6,275,313</b>
<b>TOTAL EXPENDITURES</b>	<b>6,130,063</b>	<b>6,146,263</b>	<b>6,948,863</b>	<b>6,948,863</b>	<b>6,148,863</b>	<b>6,275,313</b>
<b>CLOSING BALANCE</b>	<b>\$3,047,962</b>	<b>\$2,814,894</b>	<b>\$2,514,877</b>	<b>\$2,514,877</b>	<b>\$2,604,875</b>	<b>\$2,449,152</b>

**CITY OF LAREDO, TEXAS  
BRIDGE SYSTEM  
REFRIGERATED INSPECTION FACILITY FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$204,200</b>	<b>\$230,898</b>	<b>\$262,603</b>	<b>\$262,602</b>	<b>\$262,602</b>	<b>\$262,386</b>
<b>REVENUES</b>						
<b>REFRIGERATED FACILITY</b>						
Fees and Collections	15,000	15,000	15,000	15,000	15,000	15,000
Rents, Royalties and Interest	4,584	1,687	843	843	574	1,732
Other Financing Sources	15,000	15,018	15,000	15,000	15,000	15,000
<b>TOTAL REFRIGERATED FACILITY</b>	<b>34,584</b>	<b>31,705</b>	<b>30,843</b>	<b>30,843</b>	<b>30,574</b>	<b>31,732</b>
<b>TOTAL REVENUES</b>	<b>34,584</b>	<b>31,705</b>	<b>30,843</b>	<b>30,843</b>	<b>30,574</b>	<b>31,732</b>
<b>TOTAL AVAILABLE</b>	<b>238,784</b>	<b>262,602</b>	<b>293,446</b>	<b>293,445</b>	<b>293,176</b>	<b>294,118</b>
<b>EXPENDITURES</b>						
<b>REFRIGERATED FACILITY</b>						
Contractual Services	7,886	0	293,446	293,446	30,790	294,118
<b>TOTAL REFRIGERATED FACILITY</b>	<b>7,886</b>	<b>0</b>	<b>293,446</b>	<b>293,446</b>	<b>30,790</b>	<b>294,118</b>
<b>TOTAL EXPENDITURES</b>	<b>7,886</b>	<b>0</b>	<b>293,446</b>	<b>293,446</b>	<b>30,790</b>	<b>294,118</b>
<b>CLOSING BALANCE</b>	<b>\$230,898</b>	<b>\$262,602</b>	<b>\$0</b>	<b>(\$1)</b>	<b>\$262,386</b>	<b>\$0</b>

## 553 Bridge System

## 40 Bridge System

## 10 Bridge System

**Mission**

To continue to serve as the most expedient, convenient and safe crossing points for all citizens and tourists of both U.S and Mexico.

**Program Summary**

Ensure services which are rendered to improve our position as the largest inland port in the U.S., to provide professional and courteous customer service and ensure both the expeditious and safe movement of vehicular and pedestrian traffic over the International Bridge.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	3,379,262	2,012,825	2,759,745	2,651,595	2,917,378
Materials & Supplies	113,382	141,909	291,520	257,793	243,537
Contractual Services	34,893,676	36,986,703	40,248,748	41,034,722	41,003,675
Other Charges	15,261	2,488	49,511	437,780	540,000
Capital Outlay	0	24,807	80,463	110,222	347,850
Debt Service	1,093	1,359	1,000	880	1,000
Intergovernmental Transfers	14,619,415	20,535,816	14,202,624	14,294,684	20,162,578
<b>Total</b>	<b>53,022,089</b>	<b>59,705,907</b>	<b>57,633,611</b>	<b>58,787,676</b>	<b>65,216,018</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees - collectors (vehicular )	13	13	13	✓	13
Number of full-time equivalent employees - cashiers	3	4	3	✗	4
Number of full-time equivalent employees - collectors (pedestrians)	6	12	6	✗	12
<b>Outputs</b>					
Number of pedestrians processed	1,382,054	1,434,446	1,931,792	✓	1,989,745
Number of non-commercial vehicles processed	19,328	581,811	747,824	✓	770,258
<b>Efficiency Measures</b>					
Number of pedestrians processed per FTE - collectors	230,342	119,537	321,965	✓	165,812
Number of non-commercial vehicles processed per FTE - collectors	1,487	44,755	57,525	✓	59,251
<b>Effectiveness Measures</b>					
Total toll receipts	\$1,432,332	\$1,291,840	\$3,499,492	✓	\$3,604,477

553 Bridge System

40 Bridge System

12 Bridge II

**Mission**

To continue to serve as the most expedient, convenient and safe crossing points for all citizens and tourists of both U.S and Mexico.

**Program Summary**

Ensure services that improve our position as the largest inland port in the U.S., provide professional and courteous customer service and ensure both the expeditious and safe movement of vehicular traffic.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	2,479,670	2,127,962	2,804,589	2,632,453	2,883,610
Materials & Supplies	147,240	193,510	405,763	341,193	234,218
Contractual Services	334,929	377,472	768,222	546,180	773,198
Other Charges	0	(2,702)	0	0	0
Capital Outlay	49,914	21,947	15,830	898	161,750
Debt Service	318	545	1,000	400	1,000
<b>Total</b>	<b>3,012,071</b>	<b>2,718,734</b>	<b>3,995,404</b>	<b>3,521,124</b>	<b>4,053,776</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) - collector	16	20	17	✗	20
Number of full-time equivalent employees (FTE) – cashier (customer service center)	2	3	2	✗	3
Number of full-time equivalent employees FTE – cashier (operations)	2	2	2	✓	2
<b>Outputs</b>					
Number of non-commercial vehicles processed	2,888,953	2,807,098	3,385,487	✓	3,487,051
Number of commercial vehicles processed (Buses)	19,800	18,050	27,618	✓	28,447
Number of AVI accounts opened	1,236	1,236	1,238	✓	1,275
Number of AVI tags issued	4,144	4,071	5,148	✓	5,302
<b>Efficiency Measures</b>					
Number of non-commercial vehicles processed per FTE-collector	180,560	140,355	199,146	✓	174,353
Number of commercial vehicles processed per FTE-collector (buses)	1,238	903	1,625	✓	1,422
Number of AVI accounts opened per FTE-cashier	618	412	619	✓	425
Number of AVI tags issued per FTE-cashier	2,072	1,357	2,574	✓	1,767
<b>Effectiveness Measures</b>					
Total toll receipts	\$29,435,483	\$29,066,412	\$30,095,632	✓	\$30,998,501

553 Bridge System

40 Bridge System

15 Colombia Bridge

**Mission**

To continue to serve as the most expedient, convenient and safe crossing points for all citizens and tourists of both U.S and Mexico, as well as facilitate the crossing of all freight and import-export trade that utilizes the Port of Laredo.

**Program Summary**

Ensure services provided to improve our position as the largest inland port in the U.S., provide professional and courteous customer service and ensure both the expeditious and safe movement of vehicular traffic.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,113,000	944,740	1,401,866	1,325,756	1,451,102
Materials & Supplies	30,646	56,598	96,669	63,751	75,079
Contractual Services	208,177	303,885	533,248	373,161	606,100
Other Charges	0	(40)	0	0	0
Capital Outlay	0	21,947	11,888	11,888	118,750
Debt Service	687	1,178	2,000	800	2,000
<b>Total</b>	<b>1,352,510</b>	<b>1,328,307</b>	<b>2,045,671</b>	<b>1,775,356</b>	<b>2,253,031</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) - collector	5	9	6	✗	9
Number of full-time equivalent employees (FTE) - cashier	2	2	2	✓	2
<b>Outputs</b>					
Number of non-commercial vehicles processed	103,747	109,500	110,640	✓	113,959
Number of commercial vehicles processed	239,212	238,837	246,592	✓	253,989
Number of swipe cards sold	38	38	58	✓	60
Number of accounts opened	37	47	47	✓	48
Number of A.V.I. tags issued	484	515	527	✓	542
Number of overweight/oversize permits sold	177	230	718	✓	740
<b>Efficiency Measures</b>					
Number of non-commercial vehicles processed per FTE-collector	20,749	12,167	18,440	✓	12,662
Number of commercial vehicles processed per FTE-collector	47,842	26,537	41,099	✓	28,221
Number of swipe cards sold per FTE-cashier	19	19	29	✓	30
Number of AVI accounts opened per FTE-cashier	19	24	24	✓	24
Number of AVI tags issued per FTE-cashier	242	258	264	✓	271
Number of overweight/oversize permits sold per FTE - cashier	89	115	359	✓	370
<b>Effectiveness Measures</b>					
Total toll receipts	\$3,882,860	\$3,875,522	\$4,199,391	✓	\$4,325,372

## 553 Bridge System

## 40 Bridge System

## 61 World Tarde Bridge

**Mission**

To continue to serve as the most expedient, convenient and safe crossing points for all citizens and tourists of both U.S and Mexico, as well as facilitate the crossing of all freight and import-export trade that utilizes the Port of Laredo.

**Program Summary**

Ensure services rendered to improve our position as the largest inland port in the U.S., provide professional and courteous customer service and ensure both the expeditious and safe movement of vehicular traffic.

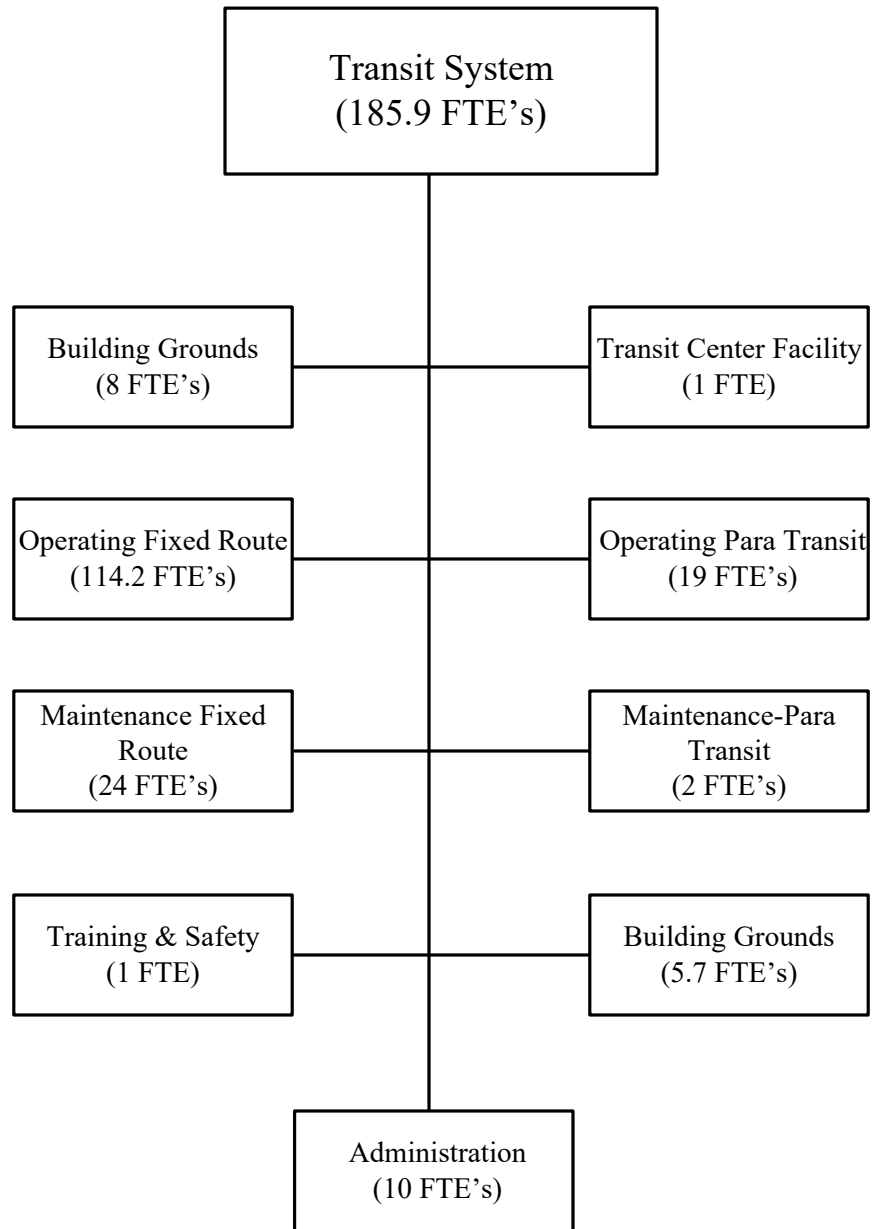
**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	2,365,313	1,952,746	2,863,555	2,462,117	2,962,845
Materials & Supplies	163,520	253,887	388,451	260,706	266,944
Contractual Services	879,437	1,151,148	1,471,220	1,331,995	1,421,429
Other Charges	0	(548)	1,000	500	0
Capital Outlay	0	19,041	43,974	898	164,250
Debt Service	687	1,178	2,000	800	2,000
<b>Total</b>	<b>3,408,958</b>	<b>3,377,452</b>	<b>4,770,200</b>	<b>4,057,016</b>	<b>4,817,468</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) - collector	12	21	12	✗	21
Number of full-time equivalent employees (FTE) - cashier	13	13	12	✗	13
<b>Outputs</b>					
Number of commercial vehicles processed	2,258,016	2,246,868	2,407,758	✓	2,479,991
Number of swipe cards sold	167	203	285	✓	293
Number of accounts opened	485	463	447	✗	460
Number of A.V.I. tags issued	10,245	10,060	9,291	✗	9,570
Number of overweight/oversize permits issued	7,634	8,474	12,021	✓	12,381
<b>Efficiency Measures</b>					
Number of commercial vehicles processed per FTE-collector	188,168	106,994	200,647	✓	118,095
Number of swipe cards sold per FTE-cashier	13	16	24	✓	23
Number of AVI accounts opened per FTE-	37	36	37	✓	35
Number of AVI tags issued per FTE-cashier	788	774	774	✓	736
Number of overweight/oversize permits issued per FTE-cashier	587	652	1,002	✓	952
Total toll receipts	\$30,182,879	\$30,358,253	\$32,195,328	✓	\$33,161,188

# Transit System





**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
EL METRO OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1</b>	<b>\$1</b>	<b>\$1,653,771</b>
<b>REVENUES</b>						
Charges for Services	2,026,299	1,503,216	3,911,812	3,911,812	2,673,650	2,733,400
Fees and Collections	1,400	1,086	1,700	1,700	1,700	1,500
Rents, Royalties and Interest	124	1,151	200	200	200	200
Reimburse and Miscellaneous	13,321,259	13,659,604	12,816,993	23,355,985	17,192,506	14,741,997
<b>TOTAL REVENUES</b>	<b>15,349,082</b>	<b>15,165,056</b>	<b>16,730,705</b>	<b>27,269,697</b>	<b>19,868,056</b>	<b>17,477,097</b>
<b>TOTAL AVAILABLE</b>	<b>15,349,082</b>	<b>15,165,056</b>	<b>16,730,705</b>	<b>27,269,698</b>	<b>19,868,057</b>	<b>19,130,868</b>
<b>EXPENDITURES</b>						
<b>OPT-FIXED ROUTE</b>						
Personnel Services	6,370,876	6,683,025	7,144,021	7,144,021	7,679,587	8,052,527
Materials and Supplies	634,221	662,640	941,884	1,055,644	1,187,121	1,341,000
Contractual Services	628,260	747,210	569,479	568,859	1,118,132	914,346
Other Charges	51,012	39,047	210,845	349,611	67,590	360,845
<b>TOTAL OPT-FIXED ROUTE</b>	<b>7,684,369</b>	<b>8,131,922</b>	<b>8,866,229</b>	<b>9,118,135</b>	<b>10,052,430</b>	<b>10,668,718</b>
<b>OPT-PARA TRANSIT</b>						
Personnel Services	1,500,005	1,106,414	1,144,994	1,144,994	1,148,205	1,174,693
Materials and Supplies	109,534	167,336	163,200	186,061	184,199	169,000
Contractual Services	187,467	265,750	218,406	261,049	403,440	438,091
Other Charges	12,019	13,559	18,500	23,037	25,500	18,500
<b>TOTAL OPT-PARA TRANSIT</b>	<b>1,809,026</b>	<b>1,553,059</b>	<b>1,545,100</b>	<b>1,615,141</b>	<b>1,761,344</b>	<b>1,800,284</b>
<b>MAINT-FIXED ROUTE</b>						
Personnel Services	1,888,566	1,757,735	1,977,098	1,977,098	2,094,610	2,141,446
Materials and Supplies	992,758	871,041	1,016,247	899,958	705,020	1,019,447
Contractual Services	315,140	188,097	318,878	345,610	349,861	327,652
<b>TOTAL MAINT-FIXED ROUTE</b>	<b>3,196,464</b>	<b>2,816,873</b>	<b>3,312,223</b>	<b>3,222,666</b>	<b>3,149,491</b>	<b>3,488,545</b>

**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
EL METRO OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>MAINT-PARATRANSIT</b>						
Personnel Services	264,395	258,023	272,728	272,728	291,790	269,863
Materials and Supplies	83,802	44,971	107,449	106,260	108,360	107,449
Contractual Services	44,994	34,329	68,448	69,585	71,060	69,932
Debt Service	0	12	0	0	0	0
<b>TOTAL MAINT-PARATRANSIT</b>	<b>393,191</b>	<b>337,336</b>	<b>448,625</b>	<b>448,573</b>	<b>471,210</b>	<b>447,244</b>
<b>TRAINING AND SAFETY</b>						
Personnel Services	85,120	76,267	87,745	87,745	90,018	88,108
Materials and Supplies	39,315	13,081	14,350	15,120	16,100	14,350
Contractual Services	8,432	2,978	2,031	2,031	2,031	2,504
<b>TOTAL TRAINING AND SAFETY</b>	<b>132,867</b>	<b>92,326</b>	<b>104,126</b>	<b>104,896</b>	<b>108,149</b>	<b>104,962</b>
<b>BUILDING/GROUNDS</b>						
Personnel Services	357,297	387,697	458,741	458,741	463,272	533,403
Materials and Supplies	67,428	41,489	78,768	68,167	81,467	78,768
Contractual Services	236,357	252,019	259,467	335,754	291,240	257,963
<b>TOTAL BUILDING/GROUNDS</b>	<b>661,081</b>	<b>681,205</b>	<b>796,976</b>	<b>862,662</b>	<b>835,979</b>	<b>870,134</b>
<b>BUS STOPS/SHELTERS</b>						
Personnel Services	79,287	81,594	83,090	83,090	120,471	125,437
Materials and Supplies	82,024	87,231	123,693	85,621	130,621	123,693
Contractual Services	11,340	9,637	15,125	18,932	18,932	15,125
<b>TOTAL BUS STOPS/SHELTERS</b>	<b>172,651</b>	<b>178,462</b>	<b>221,908</b>	<b>187,643</b>	<b>270,024</b>	<b>264,255</b>

**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
EL METRO OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>GENERAL ADMINISTRATION</b>						
Personnel Services	595,177	499,914	603,419	603,419	582,273	653,142
Materials and Supplies	24,289	22,830	24,690	30,547	34,742	24,690
Contractual Services	676,856	851,120	807,409	934,100	948,644	808,894
Other Charges	3,111	0	0	10,282,992	0	0
Debt Service	0	7	0	0	0	0
<b>TOTAL GENERAL ADMINISTRATION</b>	<b>1,299,433</b>	<b>1,373,871</b>	<b>1,435,518</b>	<b>11,851,058</b>	<b>1,565,659</b>	<b>1,486,726</b>
<b>TOTAL EXPENDITURES</b>	<b>15,349,082</b>	<b>15,165,055</b>	<b>16,730,705</b>	<b>27,410,774</b>	<b>18,214,286</b>	<b>19,130,868</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$1</b>	<b>\$0</b>	<b>(\$141,076)</b>	<b>\$1,653,771</b>	<b>\$0</b>

## 558 El Metro Operations

## 58 Transit System

## 11 Operations – Fixed Route

**Mission**

To provide a safe reliable and efficient public transportation system that meets the needs of our community.

**Program Summary**

To improve service reliability and frequency for high-demand routes.

Comply with CBA requirements and improve the union-company working relationship.

Ensure compliance with local, state, and federal regulations (DOT & FTA).

Meet deadlines for the Public Transit Agency Safety Plan (PTASP) of July 2020.

Pursue partnership with Rural Agency (El Aguila) and graduate schools for joint grant applications.

Continue to expand the safety-training portfolio for senior employees.

Bring up to date El Metro's 5-Year Transit Plan: Route frequency improvement, low-performing route adjustment of services, revenue vehicle re-assignment to areas without transit services, and continue with the implementation of neighborhood circulators - to enable multi-modal mobility - to pursue local state or MPO funds to build a North and South Laredo Transfer Centers.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	6,370,876	6,683,025	7,144,021	7,679,587	8,052,527
Materials & Supplies	634,221	662,640	1,055,644	1,187,121	1,341,000
Contractual Services	628,260	747,210	568,859	1,118,132	914,346
Other Charges	51,012	39,047	349,611	67,590	360,845
<b>Total</b>	<b>7,684,369</b>	<b>8,131,922</b>	<b>9,118,135</b>	<b>10,052,430</b>	<b>10,668,718</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of passenger/Ridership	1,016,116	1,536,000	1,463,000	✗	1,487,000
Number of miles	1,756,558	1,700,000	1,758,000	✓	1,759,500
Number of hours	152,620	148,500	152,750	✓	152,800
Total operating revenue	\$1,366,366	\$2,257,920	\$2,564,650	✓	\$2,564,650
Total operating expenditures	\$8,131,922	\$8,272,000	\$10,052,430	✓	\$10,668,718
<b>Efficiency Measures</b>					
Number of passengers per total mile	0.58	0.90	0.83	✗	0.85
Number of passengers per hour	6.66	10.34	9.58	✗	9.73
Farebox Recovery Rate	16.80%	27.30%	25.51%	✗	24.07%
Cost per passenger	\$8.00	\$5.39	\$6.87	✓	\$7.17
Cost per hour	\$53.28	\$55.70	\$65.81	✓	\$69.82
<b>Effectiveness Measures</b>					
% change in cost per passenger	65.30%	-36.87%	41.92%	✓	20.86%
% change in cost per hour	6.96%	.12%	32.11%	✓	16.93%
% change in passenger per mile	-35.00%	53.18%	-6.49%	✗	-3.30%

558 El Metro Operations

58 Transit System

12 Operations Paratransit

**Mission**

To provide efficient, safe, and reliable Para-Transit services to eligible passengers.

**Program Summary**

Ensure compliance with local, state, and federal regulations (ADA, DOT & FTA).  
 Meet deadlines for the Public Transit Agency Safety Plan (PTASP) of July 2020.  
 Provide reliable, efficient, and safe Para-transit public transportation.  
 Improve operational efficiencies by completing daily service optimization.  
 Effective utilization of the Route Match scheduling software and Customer Web Portal.  
 Continue sensitivity training - El Lift van operators and dispatchers.  
 Comply with CBA requirements and improve the union-company working relationship.  
 Support the Para-transit Advisory Committee initiatives.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,500,005	1,106,414	1,144,994	1,148,205	1,174,693
Materials & Supplies	109,534	167,336	186,061	184,199	169,000
Contractual Services	187,467	265,750	261,049	403,440	438,091
Other Charges	12,019	13,559	23,037	25,500	18,500
<b>Total</b>	<b>1,809,026</b>	<b>1,553,059</b>	<b>1,615,141</b>	<b>1,761,344</b>	<b>1,800,284</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of passenger/Ridership	22,874	33,000	24,000	✗	24,500
Number of miles	188,906	226,400	191,650	✗	192,000
Number of hours	15,080	18,775	15,250	✗	15,275
Total operating revenue	\$35,139	\$56,460	\$65,950	✓	\$68,750
Total operating expenditures	\$1,553,059	\$1,589,200	\$1,761,344	✓	\$1,800,284
<b>Efficiency Measures</b>					
Number of passengers per total mile	.12	.15	.13	✗	.13
Number of passengers per hour	1.52	1.76	1.57	✗	1.60
Farebox Recovery Rate	2.26%	3.55%	3.74%	✓	3.82%
Cost per passenger	\$67.90	\$48.16	\$73.39	✓	\$73.48
Cost per hour	\$102.99	\$84.64	\$115.50	✓	\$117.86
<b>Effectiveness Measures</b>					
% change in cost per passenger	15.56%	-32.67%	24.91%	✓	.12%
% change in cost per hour	9.15%	-32.22%	22.40%	✓	10.29%
% change in passenger per mile	-22.25%	7.13%	-19.59%	✗	10.78%

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### Mission

To provide better service, reduce road calls, increase reliability and provide safe vehicles for customers.

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### Program Summary

Ensure compliance with local, state, and federal regulations (DOT & FTA).

Meet deadlines for the Public Transit Agency Safety Plan (PTASP) of July 2020.

Maintain Transit Asset Management Plan (TAMP).

Complete scheduled preventive maintenance inspections (PMI) on time.

Continue re-branding revenue fleet to provide more appealing transportation services.

Continue to procure and install new three-position bike racks for all Gillig buses.

Continue to up-grade revenue fleet with added blinking stoplights to reduce rear-end collisions.

Complete monthly Environmental Inspections On-Site. (EIOS)

Maintain the fleet replacement plan needs to include fixed-route buses and paratransit vans.

Initiate procurement program to include 35 and 40 feet buses to better serve all areas of the city.

Accept and place into revenue service one (1) new 35 ft., CNG replacement bus.

Order one (1) new 35 ft., CNG bus using Grant 5339 – Buses and Bus Facilities Grant Program.

Perform Bus Line Inspection on one Gillig 35ft. CNG bus to meet Buy America Requirements, 49 of the CFR, Part 663.

Evaluate funding opportunities for zero-emission buses and related expenses including required maintenance, technical staff, facilities, and required recharging stations.

Comply with CBA requirements and improve the union-company working relationship.

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### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,888,566	1,757,735	1,977,098	2,094,610	2,141,446
Materials & Supplies	992,758	871,041	899,958	705,020	1,019,447
Contractual Services	315,140	188,097	345,610	349,861	327,652
<b>Total</b>	<b>3,196,464</b>	<b>2,816,873</b>	<b>3,222,666</b>	<b>3,149,491</b>	<b>3,488,545</b>

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**Mission**

To provide better service, reduce road calls, increase reliability and provide safe vehicles for customers

---

**Program Summary**

Ensure compliance with local, state, and federal regulations (DOT & FTA).

Meet deadlines for the Public Transit Agency Safety Plan (PTASP) of July 2020.

Maintain Transit Asset Management Plan (TAMP).

Complete scheduled preventive maintenance inspections (PMI) on time for all Demand Response vehicles.

Provide reliable revenue vehicles for passengers with special mobility needs.

Successfully have all van lifts 100% operational.

Maintain the fleet replacement plan for Para-Transit services.

Take delivery of three (3) vans and place them in service.

Order replacement vans funded by Federal Grant 5310 – Enhanced Mobility of Seniors & Individuals with Disabilities.

Comply with CBA requirements and improve the union-company working relationship.

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**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	264,395	258,023	272,728	291,790	269,863
Materials & Supplies	83,802	44,971	106,260	108,360	107,449
Contractual Services	44,994	34,329	69,585	71,060	69,932
Debt Service	0	12	0	0	0
<b>Total</b>	<b>393,191</b>	<b>337,336</b>	<b>448,573</b>	<b>471,210</b>	<b>447,244</b>

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### Mission

To ensure safe public transportation services for our community and to instill safety in the workplace.

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### Program Summary

Ensure compliance with local, state, and federal regulations (DOT & FTA).

Meet deadlines for the Public Transit Agency Safety Plan (PTASP) of July 2020.

Reduce preventable accidents/incidents.

Provide employees with new safety training materials (TAPCO).

Continue to support the Safety and Planning Union-Company Committee initiatives.

Implement a Post-Accident Review Committee.

Continue with the implementation of Personal Protective Equipment Policy (PPE).

Implement a revised Hazardous Communication Plan, Bloodborne Pathogens Communication Plan, and the Be Safe Program to further reduce risk.

Implement OSHA-level facility inspections.

Complete monthly Facility Safety Inspections.

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### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	85,120	76,267	87,745	90,018	88,108
Materials & Supplies	39,315	13,081	15,120	16,100	14,350
Contractual Services	8,432	2,978	2,031	2,031	2,504
<b>Total</b>	<b>132,867</b>	<b>92,326</b>	<b>104,896</b>	<b>108,149</b>	<b>104,962</b>



558 El Metro Operations

58 Transit System

30 Building/Ground Maint.

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**Mission**

To provide efficient and safe facilities for customers, tenants and employees

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**Program Summary**

Ensure compliance with local, state, and federal regulations (DOT & FTA).

Meet deadlines for the Public Transit Agency Safety Plan (PTASP) of July 2020.

Continue to develop and implement a Preventive Maintenance Plan for asset equipment.

Continue to perform monthly Environmental Inspection On-Site (EIOS) and safety inspections.

Provide higher levels of customer satisfaction by improving bus stop boarding areas. Provide Customer-friendly Bus Stops.

Seek additional funding for the bus stop enhancement program to include canopies, schedule holders on all major bus stops, rebranding bus stop signs/benches, bus stop route identification, and building additional Bike & Ride Plazas.

Continue to develop and implement FTA's State of Good Repair (SGR) Program and Procedures Manual.

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**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	357,297	387,697	458,741	463,272	533,403
Materials & Supplies	67,428	41,489	68,167	81,467	78,768
Contractual Services	236,357	252,019	335,754	291,240	257,963
<b>Total</b>	<b>661,081</b>	<b>681,205</b>	<b>862,662</b>	<b>835,979</b>	<b>870,134</b>

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**Mission**

To provide safe and clean bus shelters for our passengers

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**Program Summary**

Ensure compliance with local, state, and federal regulations (DOT & FTA).

Meet deadlines for the Public Transit Agency Safety Plan (PTASP) of July 2020.

Pursue funding opportunities for complete bus stops: to include canopies, schedule holders, rebrand old bus stops signs/benches, complete bus stop route identification, and build additional Bike & Ride Plazas.

Continue to refurbish bus shelters and bus benches.

Re-brand system bus stop signs with new colors and route numbers.

Continue to collaborate with the City of Laredo Council, businesses, and local organizations for bus stop location improvements.

Seek alternative funding to improve transit connectivity with existing and future bike trails.

Continue and collaborate with Bike Laredo and other local organizations to help promote a multimodal transportation system that connects pedestrians, bike users and transit.

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**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	79,287	81,594	83,090	120,471	125,437
Materials & Supplies	82,024	87,231	85,621	130,621	123,693
Contractual Services	11,340	9,637	18,932	18,932	15,125
<b>Total</b>	<b>172,651</b>	<b>178,462</b>	<b>187,643</b>	<b>270,024</b>	<b>264,255</b>

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### Mission

To promote public transportation, Transit, as a valuable resource to enhance the quality of life of residents and to reduce traffic congestion and possibly delays related to infrastructure needs. As well as to reduce energy consumption, to provide a means of transportation for students and workers and to residents in general that cannot afford a vehicle. To improve the overall health of the community by promoting a more active lifestyle that includes walking and bike riding, and in general by helping the City of Laredo to meet its multimodal mobility goals and objectives.

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### Program Summary

Continue to improve customer satisfaction and overall operational efficiencies.

Continue and pursue funding sources to improve the frequency and quality of public transportation services to the City of Laredo.

Pursue advertisement revenues to meet the needs to complete Bus stops.

Pursue Local, State, Federal, and MPO / LUTS capital funds to support the implementation of the 5-year Transit Development Plan and of the construction of the new El Metro Operations and Maintenance Facility to be built at Jacaman Road.

Seek alternative funding opportunities to improve transit connectivity, to evaluate park and ride feasibility, and to fund planning tools that can improve current efficiencies.

Continue and outreach and promote Public Transportation as a tool to reduce traffic congestion and to reduce related emissions.

Ensure compliance with local, state, and federal regulations (DOT & FTA).

Meet deadlines for the Public Transit Agency Safety Plan (PTASP) of July 2020.

Ensure compliance with the Collective Bargaining Agreement through improved union-company communications.

Reduce risk exposure for improved safety ratings.

Continue and support the Para Transit Advisory Committee initiatives.

Promote Travel Training services.

Complete a Transit Center facility evaluation for possible structural repairs and appearance upgrades

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### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	595,177	499,914	603,419	582,273	653,142
Materials & Supplies	24,289	22,830	30,547	34,742	24,690
Contractual Services	676,856	851,120	934,100	948,644	808,894
Other Charges	3,111	0	10,282,992	0	0
Debt Service	0	7	0	0	0
<b>Total</b>	<b>1,299,433</b>	<b>1,373,871</b>	<b>11,851,058</b>	<b>1,565,659</b>	<b>1,486,726</b>

**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
TRANSIT CENTER FACILITY FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	(\$72)	(\$7,672)	\$0	\$36,405	\$36,405	\$25,000
<b>REVENUES</b>						
<b>TRANSIT CENTER FACILITY</b>						
Rents, Royalties and Interest	551,438	611,237	649,988	649,988	536,100	614,534
Reimburse and Miscellaneous	3,167	20,482	300	300	2,600	5,300
Other Financing Sources	152,814	102,919	83,075	391,576	309,756	400,983
<b>TOTAL TRANSIT CENTER FACILITY</b>	<b>707,419</b>	<b>734,638</b>	<b>733,363</b>	<b>1,041,864</b>	<b>848,456</b>	<b>1,020,817</b>
<b>TOTAL REVENUES</b>	<b>707,419</b>	<b>734,638</b>	<b>733,363</b>	<b>1,041,864</b>	<b>848,456</b>	<b>1,020,817</b>
<b>TOTAL AVAILABLE</b>	<b>707,347</b>	<b>726,965</b>	<b>733,363</b>	<b>1,078,269</b>	<b>884,861</b>	<b>1,045,817</b>
<b>EXPENDITURES</b>						
<b>BUILDING/GROUNDS</b>						
Personnel Services	232,771	212,657	229,749	229,749	260,098	276,390
Materials and Supplies	78,951	60,707	60,600	60,093	62,530	63,950
Contractual Services	285,397	311,170	340,352	393,360	406,929	404,834
Other Charges	0	2,100	0	0	0	0
Capital Outlay	16,824	14,891	0	11,950	11,950	11,950
<b>TOTAL BUILDING/GROUNDS</b>	<b>613,943</b>	<b>601,524</b>	<b>630,701</b>	<b>695,152</b>	<b>741,507</b>	<b>757,124</b>

**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
TRANSIT CENTER FACILITY FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>TRANSIT CENTER FACILITY</b>						
Personnel Services	92,919	81,459	78,691	78,691	107,323	111,149
Materials and Supplies	862	159	2,000	2,000	2,000	2,000
Contractual Services	7,165	7,430	21,031	80,584	8,831	24,604
Other Charges	130	(58)	200	200	200	150,200
Capital Outlay	0	0	0	248,501	0	0
Debt Service	0	45	740	740	0	740
<b>TOTAL TRANSIT CENTER FACILITY</b>	<b>101,076</b>	<b>89,036</b>	<b>102,662</b>	<b>410,716</b>	<b>118,354</b>	<b>288,693</b>
<b>TOTAL EXPENDITURES</b>	<b>715,019</b>	<b>690,560</b>	<b>733,363</b>	<b>1,105,868</b>	<b>859,861</b>	<b>1,045,817</b>
<b>CLOSING BALANCE</b>	<b>(\$7,672)</b>	<b>\$36,405</b>	<b>\$0</b>	<b>(\$27,599)</b>	<b>\$25,000</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
SALES TAX FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$1,076,000</b>	<b>\$4,950,575</b>	<b>\$2,143,917</b>	<b>\$1,582,380</b>	<b>\$1,582,380</b>	<b>\$6,921,962</b>
<b>REVENUES</b>						
<b>SALES TAX</b>						
Taxes	8,200,121	9,134,586	8,483,704	8,483,704	9,635,001	9,735,586
Rents, Royalties and Interest	27,891	34,132	8,000	8,000	10,700	10,000
Reimburse and Miscellaneous	0	0	0	0	20,000	20,000
Other Financing Sources	8,321	964,300	0	0	0	0
<b>TOTAL SALES TAX</b>	<b>8,236,333</b>	<b>10,133,018</b>	<b>8,491,704</b>	<b>8,491,704</b>	<b>9,665,701</b>	<b>9,765,586</b>
<b>TOTAL REVENUES</b>	<b>8,236,333</b>	<b>10,133,018</b>	<b>8,491,704</b>	<b>8,491,704</b>	<b>9,665,701</b>	<b>9,765,586</b>
<b>TOTAL AVAILABLE</b>	<b>9,312,333</b>	<b>15,083,593</b>	<b>10,635,621</b>	<b>10,074,084</b>	<b>11,248,081</b>	<b>16,687,548</b>
<b>EXPENDITURES</b>						
<b>SALES TAX</b>						
Materials and Supplies	19,842	0	0	0	0	0
Capital Outlay	225,439	39,296	0	547,370	547,370	0
Debt Service	1,106,260	2,134,661	700,501	700,501	687,842	456,215
Intergovernmental Transfers	2,116,032	10,604,752	8,776,055	8,776,055	3,090,907	10,135,145
<b>TOTAL SALES TAX</b>	<b>3,467,572</b>	<b>12,778,708</b>	<b>9,476,556</b>	<b>10,023,926</b>	<b>4,326,119</b>	<b>10,591,360</b>
<b>TOTAL EXPENDITURES</b>	<b>3,467,572</b>	<b>12,778,708</b>	<b>9,476,556</b>	<b>10,023,926</b>	<b>4,326,119</b>	<b>10,591,360</b>
<b>CLOSING BALANCE</b>	<b>\$5,844,761</b>	<b>\$2,304,885</b>	<b>\$1,159,065</b>	<b>\$50,158</b>	<b>\$6,921,962</b>	<b>\$6,096,188</b>

**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
SALES TAX FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>ADJUSTMENTS</b>						
CHANGE IN LONG TERM DEBT	205,176	(13,609)	0	0	0	0
COMPENSATED ABSENCES	8,776	(14,534)	0	0	0	0
NET PENSION LIABILITY	(1,108,138)	(694,362)	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>(894,186)</b>	<b>(722,505)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>\$4,950,575</b>	<b>\$1,582,380</b>	<b>\$1,159,065</b>	<b>\$50,158</b>	<b>\$6,921,962</b>	<b>\$6,096,188</b>

**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
CAPITAL GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$849,083</b>	<b>\$852,036</b>	<b>\$1,214,768</b>	<b>\$740,862</b>	<b>\$740,862</b>	<b>\$108,402</b>
<b>REVENUES</b>						
<b>CAPITAL GRANTS - REVENUES</b>						
Intergovernmental Revenue	699,788	859,124	1,191,496	14,082,255	14,082,255	932,656
Reimburse and Miscellaneous	27,821	843	0	38,434	0	0
Other Financing Sources	109,997	12,500	112,778	112,778	112,778	127,834
<b>TOTAL CAPITAL GRANTS - REVENUES</b>	<b>837,606</b>	<b>872,467</b>	<b>1,304,274</b>	<b>14,233,467</b>	<b>14,195,033</b>	<b>1,060,490</b>
<b>TOTAL REVENUES</b>	<b>837,606</b>	<b>872,467</b>	<b>1,304,274</b>	<b>14,233,467</b>	<b>14,195,033</b>	<b>1,060,490</b>
<b>TOTAL AVAILABLE</b>	<b>1,686,689</b>	<b>1,724,503</b>	<b>2,519,042</b>	<b>14,974,329</b>	<b>14,935,895</b>	<b>1,168,892</b>
<b>EXPENDITURES</b>						
<b>CARES ACT TX-2020-100-00</b>						
Materials and Supplies	29,892	53,417	0	43,650	43,650	0
Contractual Services	0	36,000	0	9,800	9,800	0
Other Charges	0	0	0	202,924	202,924	0
Capital Outlay	0	88,830	0	85,487	85,487	0
<b>TOTAL CARES ACT TX-2020-100-00</b>	<b>29,892</b>	<b>178,247</b>	<b>0</b>	<b>341,861</b>	<b>341,861</b>	<b>0</b>
<b>FTA GRANT TX-2016-052</b>						
Personnel Services	23,922	0	0	0	0	0
Materials and Supplies	2,939	0	0	0	0	0
Contractual Services	1,655	0	0	0	0	0
<b>TOTAL FTA GRANT TX-2016-052</b>	<b>28,516</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FTA GRANT TX-2017-066-00</b>						
Capital Outlay	80,527	0	0	0	0	0
<b>TOTAL FTA GRANT TX-2017-066-00</b>	<b>80,527</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
CAPITAL GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>FTA GRANT TX2018079</b>						
Capital Outlay	514,564	0	0	0	0	0
<b>TOTAL FTA GRANT TX2018079</b>	<b>514,564</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SEC 5310 TX-2019-063-00</b>						
Materials and Supplies	56,607	0	0	38,258	38,258	0
Capital Outlay	101,988	0	0	0	0	0
<b>TOTAL SEC 5310 TX-2019-063-00</b>	<b>158,595</b>	<b>0</b>	<b>0</b>	<b>38,258</b>	<b>38,258</b>	<b>0</b>
<b>FTA SEC 5310 TX2020-027</b>						
Personnel Services	6,526	1,686	0	28,920	28,920	0
Materials and Supplies	12,467	0	0	61,471	61,471	0
Contractual Services	2,456	0	0	72,708	72,708	0
Capital Outlay	0	0	0	229,413	229,413	0
<b>TOTAL FTA SEC 5310 TX2020-027</b>	<b>21,449</b>	<b>1,686</b>	<b>0</b>	<b>392,512</b>	<b>392,512</b>	<b>0</b>
<b>SEC 5310-TX-2022-005</b>						
Capital Outlay	0	0	0	375,000	375,000	0
<b>TOTAL SEC 5310-TX-2022-005</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>375,000</b>	<b>375,000</b>	<b>0</b>
<b>CAPITAL GRANTS - REVENUES</b>						
Other Charges	0	0	1,304,274	853,274	929,274	1,168,892
<b>TOTAL CAPITAL GRANTS - REVENUES</b>	<b>0</b>	<b>0</b>	<b>1,304,274</b>	<b>853,274</b>	<b>929,274</b>	<b>1,168,892</b>
<b>FTA CAP GRANT #TX-04-0055</b>						
Contractual Services	0	18,182	0	98,327	98,327	0
Capital Outlay	0	0	0	2,205,479	2,205,479	0
<b>TOTAL FTA CAP GRANT #TX-04-0055</b>	<b>0</b>	<b>18,182</b>	<b>0</b>	<b>2,303,806</b>	<b>2,303,806</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
CAPITAL GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>5339(B) TX-2018-080-00</b>						
Contractual Services	0	0	0	1,600,000	1,600,000	0
Capital Outlay	0	0	0	8,275,083	8,275,083	0
<b>TOTAL 5339(B) TX-2018-080-00</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,875,083</b>	<b>9,875,083</b>	<b>0</b>
<b>CSJ GRANT #0922(33)181</b>						
Capital Outlay	0	0	0	276,000	200,000	0
<b>TOTAL CSJ GRANT #0922(33)181</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>276,000</b>	<b>200,000</b>	<b>0</b>
<b>TX 2019-057 FTA</b>						
Capital Outlay	0	466,737	0	6,042	6,042	0
<b>TOTAL TX 2019-057 FTA</b>	<b>0</b>	<b>466,737</b>	<b>0</b>	<b>6,042</b>	<b>6,042</b>	<b>0</b>
<b>FTA TX-2020-141 SEC 5339</b>						
Capital Outlay	0	274,596	0	214,228	214,228	0
<b>TOTAL FTA TX-2020-141 SEC 5339</b>	<b>0</b>	<b>274,596</b>	<b>0</b>	<b>214,228</b>	<b>214,228</b>	<b>0</b>
<b>CSJ 0922-33-202</b>						
Capital Outlay	0	0	0	137,500	137,500	0
<b>TOTAL CSJ 0922-33-202</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>137,500</b>	<b>137,500</b>	<b>0</b>
<b>FTA CAP. GRANT TX-04-0047</b>						
Materials and Supplies	0	3,832	0	8,211	8,211	0
Contractual Services	0	0	0	1,200	1,200	0
Capital Outlay	0	40,361	0	4,518	4,518	0
<b>TOTAL FTA CAP. GRANT TX-04-0047</b>	<b>0</b>	<b>44,192</b>	<b>0</b>	<b>13,929</b>	<b>13,929</b>	<b>0</b>

**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
CAPITAL GRANTS FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>FTA CAP #TX-34-0005</b>						
Materials and Supplies	1,111	0	0	0	0	0
<b>TOTAL FTA CAP #TX-34-0005</b>	<b>1,111</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>834,653</b>	<b>983,641</b>	<b>1,304,274</b>	<b>14,827,493</b>	<b>14,827,493</b>	<b>1,168,892</b>
<b>CLOSING BALANCE</b>	<b>\$852,036</b>	<b>\$740,862</b>	<b>\$1,214,768</b>	<b>\$146,836</b>	<b>\$108,402</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
2019 C.O. BONDS  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$1,008,681	\$0	\$1,010,513	\$1,010,513	\$0
<b>REVENUES</b>						
<b>2019 C.O.</b>						
Rents, Royalties and Interest	173,686	1,923	0	0	0	3,871
Other Financing Sources	845,000	0	0	0	0	0
<b>TOTAL 2019 C.O.</b>	<b>1,018,686</b>	<b>1,923</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,871</b>
<b>TOTAL REVENUES</b>	<b>1,018,686</b>	<b>1,923</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,871</b>
<b>TOTAL AVAILABLE</b>	<b>1,018,686</b>	<b>1,010,604</b>	<b>0</b>	<b>1,010,513</b>	<b>1,010,513</b>	<b>3,871</b>
<b>EXPENDITURES</b>						
<b>2019 C.O.</b>						
Contractual Services	76	91	0	186	10,513	0
Other Charges	0	0	0	0	0	3,871
Debt Service	9,929	0	0	472	0	0
Intergovernmental Transfers	0	0	0	1,000,000	1,000,000	0
<b>TOTAL 2019 C.O.</b>	<b>10,005</b>	<b>91</b>	<b>0</b>	<b>1,000,658</b>	<b>1,010,513</b>	<b>3,871</b>
<b>TOTAL EXPENDITURES</b>	<b>10,005</b>	<b>91</b>	<b>0</b>	<b>1,000,658</b>	<b>1,010,513</b>	<b>3,871</b>
<b>CLOSING BALANCE</b>	<b>\$1,008,681</b>	<b>\$1,010,513</b>	<b>\$0</b>	<b>\$9,855</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
TRANSIT SYSTEM  
2019 PPFCO BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$1,120,861</b>	<b>\$0</b>	<b>\$12,313</b>	<b>\$12,313</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>2019 PPFCO</b>						
Rents, Royalties and Interest	186,696	1,822	0	0	0	0
Other Financing Sources	1,195,000	0	0	0	0	0
<b>TOTAL 2019 PPFCO</b>	<b>1,381,696</b>	<b>1,822</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL REVENUES</b>	<b>1,381,696</b>	<b>1,822</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL AVAILABLE</b>	<b>1,381,696</b>	<b>1,122,684</b>	<b>0</b>	<b>12,313</b>	<b>12,313</b>	<b>0</b>
<b>EXPENDITURES</b>						
<b>2019 PPFCO</b>						
Contractual Services	89	57	0	146	12,313	0
Capital Outlay	0	1,110,314	0	14	0	0
Debt Service	15,863	0	0	905	0	0
Intergovernmental Transfers	244,882	0	0	244,882	0	0
<b>TOTAL 2019 PPFCO</b>	<b>260,834</b>	<b>1,110,371</b>	<b>0</b>	<b>245,947</b>	<b>12,313</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>260,834</b>	<b>1,110,371</b>	<b>0</b>	<b>245,947</b>	<b>12,313</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>\$1,120,861</b>	<b>\$12,313</b>	<b>\$0</b>	<b>(\$233,634)</b>	<b>\$0</b>	<b>\$0</b>

### Mission

Provide a safe, efficient and sustainable Transit Center Facility.

### Program Summary

Perform on-time preventive for all equipment as per TAMP. Maintain safe, clean and neat facilities. Develop plan to upgrade restroom facilities. Evaluate security needs to include armed security officers. Develop plan to upgrade bus arrival and departures electronic boards. Develop a plan to include alternative funding to replace aging elevators (3). Develop a plan and seek funding to complete a structural evaluation study for the Transit Center that includes recommendations on façade repairs. Continue to pursue revenue thru new long-term parking clients. Pursue revenue through new tenants including antenna installs and leasing available office space. Seek alternative funding to improve façade to include illumination that enhances the downtown area – Jarvis Plaza area along Farragut Street. Procure (Bid) new real time bus tracking system.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	232,771	212,657	229,749	260,098	276,390
Materials & Supplies	78,951	60,707	60,093	62,530	63,950
Contractual Services	285,397	311,170	393,360	406,929	404,834
Other Charges	0	2,100	0	0	0
Capital Outlay	16,824	14,891	11,950	11,950	11,950
<b>TOTAL</b>	<b>613,943</b>	<b>601,525</b>	<b>695,152</b>	<b>741,507</b>	<b>757,124</b>

518 Transit System

54 Transit Center Facility

50 Transit Center Facility

### Mission

Provide a safe, efficient and sustainable Transit Center Facility.

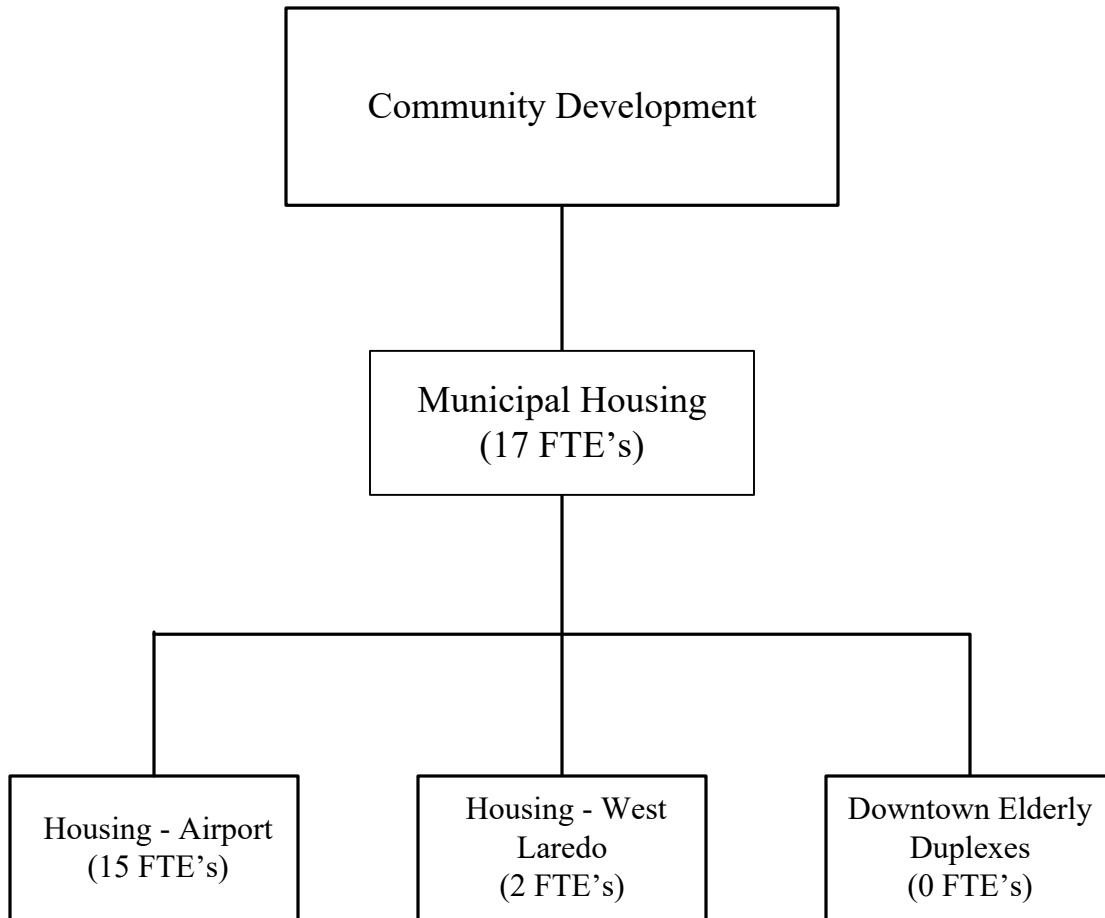
### Program Summary

Perform on-time preventive for all equipment as per TAMP. Maintain safe, clean and neat facilities. Develop plan to upgrade restroom facilities. Evaluate security needs to include armed security officers. Develop plan to upgrade bus arrival and departures electronic boards. Develop a plan to include alternative funding to replace aging elevators (3). Develop a plan and seek funding to complete a structural evaluation study for the Transit Center that includes recommendations on façade repairs. Continue to pursue revenue thru new long-term parking clients. Pursue revenue through new tenants including antenna installs and leasing available office space. Seek alternative funding to improve façade to include illumination that enhances the downtown area – Jarvis Plaza area along Farragut Street. Procure (Bid) new real time bus tracking system.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	92,919	81,459	78,691	107,323	111,149
Materials & Supplies	862	159	2,000	2,000	2,000
Contractual Services	7,165	7,430	80,584	8,831	24,604
Other Charges	130	(58)	200	200	150,200
Capital Outlay	0	0	248,501	0	0
Debt Service	0	45	740	0	740
Intergovernmental Transfers	0	0	0	0	0
<b>TOTAL</b>	<b>101,076</b>	<b>89,036</b>	<b>410,716</b>	<b>118,354</b>	<b>288,693</b>

# Municipal Housing Fund





**CITY OF LAREDO, TEXAS  
MUNICIPAL HOUSING  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$578,297</b>	<b>\$647,217</b>	<b>\$132,632</b>	<b>\$93,082</b>	<b>\$93,082</b>	<b>\$71,839</b>
<b>REVENUES</b>						
Intergovernmental Revenue	3,749	4,512	0	0	0	0
Charges for Services	203,242	218,978	205,755	205,755	215,548	215,655
Fees and Collections	11,790	13,175	35,000	35,000	20,500	25,100
Rents, Royalties and Interest	1,429,007	1,429,822	1,449,750	1,449,750	1,410,787	1,510,780
Reimburse and Miscellaneous	4,011	27,790	1,350	1,350	3,268	31,696
Other Financing Sources	1,999	0	0	0	0	0
<b>DOWNTOWN ELDERLY DUPLEXES</b>						
Rents, Royalties and Interest	22,200	22,200	22,250	22,250	22,200	22,250
<b>TOTAL DOWNTOWN ELDERLY DUPLEXES</b>	<b>22,200</b>	<b>22,200</b>	<b>22,250</b>	<b>22,250</b>	<b>22,200</b>	<b>22,250</b>
<b>MARTHA C. NARVAEZ APTS</b>						
Fees and Collections	0	25	0	0	0	0
Rents, Royalties and Interest	0	29,881	86,550	86,550	86,610	87,650
Reimburse and Miscellaneous	0	30	0	0	0	0
<b>TOTAL MARTHA C. NARVAEZ APTS</b>	<b>0</b>	<b>29,936</b>	<b>86,550</b>	<b>86,550</b>	<b>86,610</b>	<b>87,650</b>
<b>F. SALINAS ELDERLY DUPLEX</b>						
Rents, Royalties and Interest	0	32,561	33,600	33,600	33,600	33,600
<b>TOTAL F. SALINAS ELDERLY DUPLEX</b>	<b>0</b>	<b>32,561</b>	<b>33,600</b>	<b>33,600</b>	<b>33,600</b>	<b>33,600</b>
<b>HOMES FOR TEXAS HEROES</b>						
Intergovernmental Revenue	27,870	220,258	250,000	500,000	250,000	300,000
<b>TOTAL HOMES FOR TEXAS HEROES</b>	<b>27,870</b>	<b>220,258</b>	<b>250,000</b>	<b>500,000</b>	<b>250,000</b>	<b>300,000</b>
<b>FINANCIAL ASSISTANCE PRGM</b>						
Intergovernmental Revenue	0	40,870	0	0	0	50,000
<b>TOTAL FINANCIAL ASSISTANCE PRGM</b>	<b>0</b>	<b>40,870</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

**CITY OF LAREDO, TEXAS  
MUNICIPAL HOUSING  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>WEATHERIZATION GRANT</b>						
Intergovernmental Revenue	0	142,942	120,000	120,000	0	0
<b>TOTAL WEATHERIZATION GRANT</b>	<b>0</b>	<b>142,942</b>	<b>120,000</b>	<b>120,000</b>	<b>0</b>	<b>0</b>
<b>TOTAL REVENUES</b>	<b>1,703,868</b>	<b>2,183,044</b>	<b>2,204,255</b>	<b>2,454,255</b>	<b>2,042,513</b>	<b>2,276,731</b>
<b>TOTAL AVAILABLE</b>	<b>2,282,165</b>	<b>2,830,261</b>	<b>2,336,887</b>	<b>2,547,337</b>	<b>2,135,595</b>	<b>2,348,570</b>
<b>EXPENDITURES</b>						
<b>HOUSING AIRPORT</b>						
Personnel Services	718,155	557,509	660,098	660,098	593,732	686,145
Materials and Supplies	159,958	193,577	197,409	224,088	180,887	198,233
Contractual Services	400,056	1,078,789	634,591	680,144	547,574	643,717
Other Charges	8,849	6,305	0	0	0	0
Capital Outlay	76,934	0	0	16,382	31,252	0
Debt Service	318	545	552	552	552	552
<b>TOTAL HOUSING AIRPORT</b>	<b>1,364,270</b>	<b>1,836,724</b>	<b>1,492,650</b>	<b>1,581,264</b>	<b>1,353,997</b>	<b>1,528,647</b>
<b>HOUSING-WEST LAREDO</b>						
Personnel Services	66,105	71,046	89,041	89,041	70,771	87,115
Materials and Supplies	28,916	26,848	33,149	33,448	33,531	35,887
Contractual Services	184,727	215,064	210,597	219,968	209,352	203,421
<b>TOTAL HOUSING-WEST LAREDO</b>	<b>279,748</b>	<b>312,958</b>	<b>332,787</b>	<b>342,457</b>	<b>313,654</b>	<b>326,423</b>
<b>DOWNTOWN ELDERLY DUPLEXES</b>						
Personnel Services	1,413	649	2,809	2,809	3,604	7,387
Materials and Supplies	2,459	2,160	3,300	3,990	3,990	3,250
Contractual Services	14,050	6,453	16,141	16,221	15,401	11,613
Capital Outlay	0	12,413	0	0	0	0
Intergovernmental Transfers	3,464	451	0	0	0	0
<b>TOTAL DOWNTOWN ELDERLY DUPLEXES</b>	<b>21,387</b>	<b>22,126</b>	<b>22,250</b>	<b>23,020</b>	<b>22,995</b>	<b>22,250</b>

**CITY OF LAREDO, TEXAS  
MUNICIPAL HOUSING  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>MARTHA C. NARVAEZ APTS</b>						
Personnel Services	4,021	7,328	28,098	28,098	22,130	28,559
Materials and Supplies	0	4,272	6,200	11,720	15,220	11,950
Contractual Services	4,478	9,645	51,252	51,021	51,232	47,141
Other Charges	0	6,357	0	0	0	0
Intergovernmental Transfers	0	1,413	0	0	0	0
<b>TOTAL MARTHA C. NARVAEZ APTS</b>	<b>8,500</b>	<b>29,015</b>	<b>85,550</b>	<b>90,839</b>	<b>88,582</b>	<b>87,650</b>
<b>F. SALINAS ELDERLY DUPLEX</b>						
Personnel Services	1,321	1,175	8,430	8,430	4,987	13,296
Materials and Supplies	0	1,030	2,320	2,320	2,320	2,320
Contractual Services	5,187	13,255	22,900	23,650	27,221	17,984
Intergovernmental Transfers	0	26,619	0	0	0	0
<b>TOTAL F. SALINAS ELDERLY DUPLEX</b>	<b>6,508</b>	<b>42,078</b>	<b>33,650</b>	<b>34,400</b>	<b>34,528</b>	<b>33,600</b>
<b>HOMES FOR TEXAS HEROES</b>						
Materials and Supplies	0	542	0	542	542	542
Contractual Services	27,870	203,660	0	249,458	249,458	277,236
Other Charges	0	16,056	250,000	250,000	0	22,222
<b>TOTAL HOMES FOR TEXAS HEROES</b>	<b>27,870</b>	<b>220,258</b>	<b>250,000</b>	<b>500,000</b>	<b>250,000</b>	<b>300,000</b>
<b>FINANCIAL ASSISTANCE PRGM</b>						
Materials and Supplies	0	284	0	0	0	300
Contractual Services	0	40,587	0	0	0	45,996
Other Charges	0	0	0	0	0	3,704
<b>TOTAL FINANCIAL ASSISTANCE PRGM</b>	<b>0</b>	<b>40,870</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>

**CITY OF LAREDO, TEXAS  
MUNICIPAL HOUSING  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>WEATHERIZATION GRANT</b>						
Contractual Services	0	132,373	120,000	120,000	0	0
Other Charges	0	10,590	0	0	0	0
<b>TOTAL WEATHERIZATION GRANT</b>	<b>0</b>	<b>142,963</b>	<b>120,000</b>	<b>120,000</b>	<b>0</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>1,708,283</b>	<b>2,646,992</b>	<b>2,336,887</b>	<b>2,691,980</b>	<b>2,063,756</b>	<b>2,348,570</b>
<b>CLOSING BALANCE</b>	<b>\$573,882</b>	<b>\$183,270</b>	<b>\$0</b>	<b>(\$144,643)</b>	<b>\$71,839</b>	<b>\$0</b>
<b>ADJUSTMENTS</b>						
CAPITAL LEASE	(480)	(501)	0	0	0	0
COMPENSATED ABSENCES	1,290	16,211	0	0	0	0
NET PENSION LIABILITY	72,525	(105,898)	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>73,335</b>	<b>(90,188)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>\$647,217</b>	<b>\$93,082</b>	<b>\$0</b>	<b>(\$144,643)</b>	<b>\$71,839</b>	<b>\$0</b>

555 Municipal Housing 39 Municipal Housing/ Comm. Dev. 10 Airport/20 W. Laredo  
30/45/40 Elderly Housing

### Mission

The purpose of the Municipal Housing Division is to alleviate the existing housing shortage by providing decent, safe, and affordable housing to the community.

### Program Summary

The Municipal Housing Division manages single-family and multi-family rental housing units owned by the City of Laredo. The Division continues with maintenance, enhancement, and initiate capital improvement projects at the Jose A. & Tomas Flores Apartment Complexes and Elderly Housing units. The management and maintenance of all units ensure compliance with housing quality standards.

### Expenditures (3910)

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	718,155	557,509	660,098	593,732	686,145
Materials & Supplies	159,958	193,577	224,088	180,887	198,233
Contractual Services	400,056	1,078,789	680,144	547,574	643,717
Other Charges	8,849	6,305	0	0	0
Capital Outlay	76,934	0	16,382	31,252	0
Debt Service	318	545	552	552	552
<b>Total</b>	<b>1,364,270</b>	<b>1,836,725</b>	<b>1,581,264</b>	<b>1,353,997</b>	<b>1,528,647</b>

### Expenditures (3920)

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	66,105	71,046	89,041	70,771	87,115
Materials & Supplies	28,916	26,848	33,448	33,531	35,887
Contractual Services	184,727	215,064	219,968	209,352	203,421
<b>Total</b>	<b>279,748</b>	<b>312,958</b>	<b>342,457</b>	<b>313,654</b>	<b>326,423</b>

### Expenditures (3930, 3940, & 3945)

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	6,755	9,152	39,337	30,721	49,242
Materials & Supplies	2,459	7,462	18,030	21,530	17,520
Contractual Services	23,715	29,353	90,892	93,854	76,738
Intergovernmental Transfer	3,464	28,483	0	0	0
Capital Outlay	0	18,770	0	0	0
<b>Total</b>	<b>36,393</b>	<b>93,220</b>	<b>148,259</b>	<b>146,105</b>	<b>143,500</b>

555 Municipal Housing 39 Municipal Housing/ Comm. Dev. 10 Airport/20 W. Laredo  
30/45/40 Elderly Housing

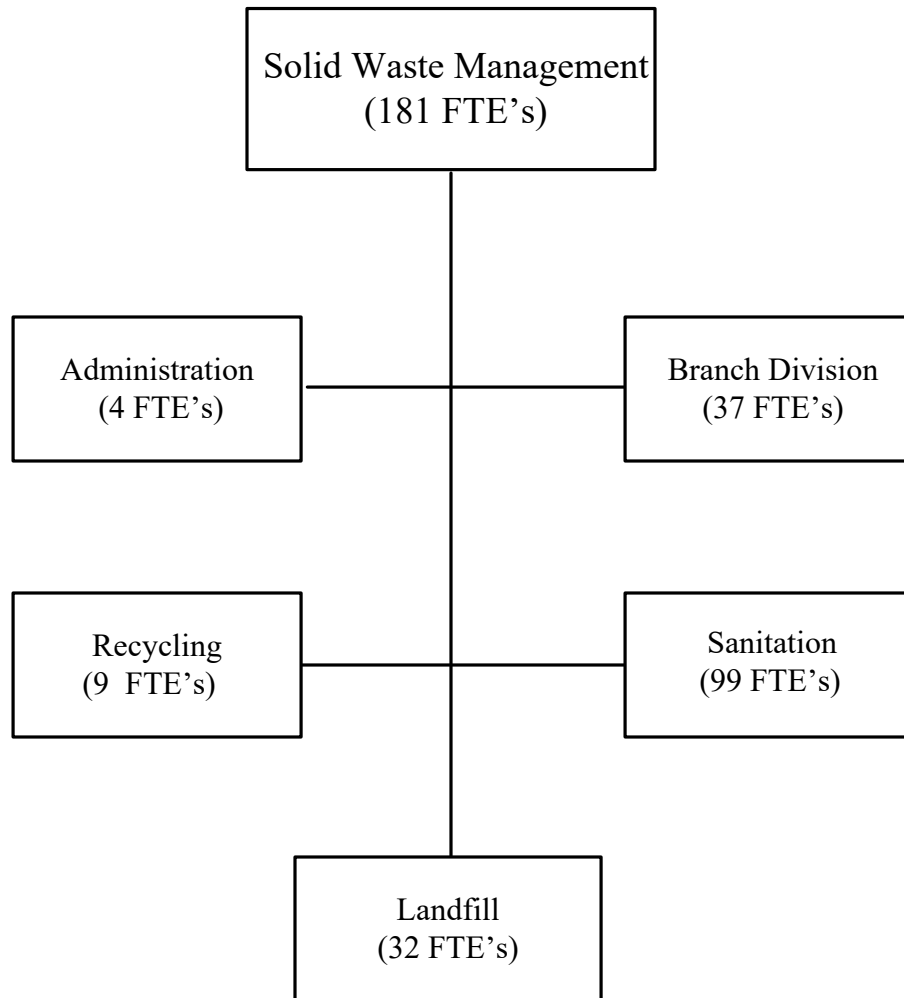
**Performance Measures (3910 & 3920)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Full-time equivalent employees (FTE) – All administration	4	3.5	3.5	✓	3.5
Full-time equivalent employees (FTE) - All maintenance	8	8.5	8.5	✓	8.5
<b>Outputs</b>					
Number of rental units managed	213	212	213	✓	213
Number of tenant accounts billed and collected	204	210	203	✗	208
Number of rental units vacated and repaired	16	20	20	✓	20
Number of repairs/work orders completed	771	900	789	✗	800
Number of Home Renovation projects completed	12	13	14	✓	5
Number of Re-Roofing projects completed	6	10	0	✗	3
Number of Carport Replacement projects	12	10	10	✓	7
Number of Floor Replacement projects	5	5	14	✓	4
Number of Accessibility Modification projects	6	5	5	✓	4
Number of Sewer Line Replacement projects	2	5	4	✗	4
Number of Termite Treatment projects	5	5	14	✓	10
<b>Efficiency Measures</b>					
Number of tenant accounts billed and collected per FTE – administration	102	84	102	✓	104
Number of rental units vacated and repaired/FTE – maintenance	2	3	3	✓	3
Number of maintenance repairs/work orders completed/FTE - work orders	129	129	131	✓	114
<b>Effectiveness Measures</b>					
% of tenant accounts collected	96%	99%	95%	✗	98%
% of unit occupancy per month	96%	98%	95%	✗	97%

**Performance Measures (3930, 3940 & 3945)**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Outputs</b>					
Number of rental units managed	26	30	26	✗	26
Number of tenant accounts billed and collected	17	30	25	✗	24
Number of rental units vacated and repaired	0	0	4	✓	2
Number of repairs/work orders completed	84	90	157	✓	100
<b>Efficiency Measures</b>					
Number of tenant accounts billed and collected per FTE – administration	9	10	13	✓	13
Number of rental units vacated and repaired/FTE – maintenance	0	1	1	✓	1
Number of maintenance repairs/work orders completed/FTE - work orders	12	13	22	✓	14
<b>Effectiveness Measures</b>					
% of tenant accounts collected	65%	100%	96%	✗	96%
% of unit occupancy per month	65%	100%	96%	✗	96%

# Solid Waste Management Fund



**CITY OF LAREDO, TEXAS  
SOLID WASTE SERVICES  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$29,469,395</b>	<b>\$29,950,511</b>	<b>\$17,770,807</b>	<b>\$28,075,948</b>	<b>\$28,075,948</b>	<b>\$28,810,479</b>
<b>REVENUES</b>						
Charges for Services	25,298,390	27,872,060	27,366,689	27,366,689	28,282,009	31,253,910
Rents, Royalties and Interest	899,717	277,921	109,017	109,017	258,270	175,084
Reimburse and Miscellaneous	(60,932)	6,954	0	0	100,007	0
Other Financing Sources	5,997	12,448,647	0	551,353	0	0
<b>TOTAL REVENUES</b>	<b>26,143,172</b>	<b>40,605,582</b>	<b>27,475,706</b>	<b>28,027,059</b>	<b>28,640,286</b>	<b>31,428,994</b>
<b>TOTAL AVAILABLE</b>	<b>55,612,567</b>	<b>70,556,094</b>	<b>45,246,513</b>	<b>56,103,007</b>	<b>56,716,234</b>	<b>60,239,473</b>
<b>EXPENDITURES</b>						
<b>ADMINISTRATION</b>						
Personnel Services	1,232,210	135,595	311,863	311,863	248,030	414,148
Materials and Supplies	19,673	15,540	15,911	16,211	13,879	20,492
Contractual Services	53,616	47,690	85,845	85,845	66,025	86,567
Other Charges	(88)	4,665,874	0	0	0	0
Capital Outlay	0	0	0	28,000	0	0
<b>TOTAL ADMINISTRATION</b>	<b>1,305,412</b>	<b>4,864,699</b>	<b>413,619</b>	<b>441,919</b>	<b>327,934</b>	<b>521,207</b>
<b>BRANCH DIVISION</b>						
Personnel Services	648,058	629,586	685,888	685,888	660,112	1,944,104
Materials and Supplies	29,632	52,530	58,137	74,133	78,696	94,801
Contractual Services	35,810	34,100	42,115	42,115	40,000	40,732
<b>TOTAL BRANCH DIVISION</b>	<b>713,500</b>	<b>716,216</b>	<b>786,140</b>	<b>802,136</b>	<b>778,808</b>	<b>2,079,637</b>
<b>RECYCLING</b>						
Personnel Services	974,675	834,618	1,019,934	1,019,934	966,958	2,014,253
Materials and Supplies	28,499	34,934	92,154	86,450	45,815	102,135
Contractual Services	121,314	101,674	119,566	128,674	100,255	143,644
Intergovernmental Transfers	676,239	587,452	706,746	706,746	706,746	763,822
<b>TOTAL RECYCLING</b>	<b>1,800,727</b>	<b>1,558,678</b>	<b>1,938,400</b>	<b>1,941,804</b>	<b>1,819,774</b>	<b>3,023,854</b>



**CITY OF LAREDO, TEXAS  
SOLID WASTE SERVICES  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>SANITATION</b>						
Personnel Services	5,399,396	4,935,799	5,705,024	5,705,024	6,071,204	4,191,157
Materials and Supplies	1,067,153	1,334,167	1,529,499	1,951,630	1,915,341	2,530,372
Contractual Services	3,791,833	4,010,342	3,960,803	4,011,367	4,323,129	4,051,312
Other Charges	234,253	353,702	579,800	953,153	0	579,800
Capital Outlay	0	121,769	1,000,000	165,390	0	0
Intergovernmental Transfers	3,685,071	2,189,593	2,634,234	2,634,234	2,634,234	2,916,413
<b>TOTAL SANITATION</b>	<b>14,177,706</b>	<b>12,945,372</b>	<b>15,409,360</b>	<b>15,420,798</b>	<b>14,943,908</b>	<b>14,269,054</b>
<b>LANDFILL</b>						
Personnel Services	1,441,444	1,382,698	1,583,203	1,583,203	1,625,808	1,810,932
Materials and Supplies	541,429	638,717	700,571	736,853	689,148	972,483
Contractual Services	3,058,470	3,419,571	3,341,884	5,138,943	4,412,947	4,313,907
Other Charges	639,946	646,795	1,000,000	1,002,000	1,032	1,000,000
Capital Outlay	15,430	12,298,000	196,000	214,000	18,000	196,000
Debt Service	953	1,634	1,670	1,670	1,670	1,670
Intergovernmental Transfers	2,950,862	2,563,426	3,083,982	3,083,982	3,083,982	3,263,605
<b>TOTAL LANDFILL</b>	<b>8,648,534</b>	<b>20,950,841</b>	<b>9,907,310</b>	<b>11,760,651</b>	<b>9,832,587</b>	<b>11,558,597</b>
<b>LANDFILL - PONDEROSA</b>						
Materials and Supplies	0	6,617	4,000	24,715	24,450	4,000
Contractual Services	0	117,513	122,400	182,504	178,294	322,400
Capital Outlay	0	8,200	0	0	0	0
<b>TOTAL LANDFILL - PONDEROSA</b>	<b>0</b>	<b>132,330</b>	<b>126,400</b>	<b>207,219</b>	<b>202,744</b>	<b>326,400</b>
<b>TOTAL EXPENDITURES</b>	<b>26,645,879</b>	<b>41,168,135</b>	<b>28,581,229</b>	<b>30,574,527</b>	<b>27,905,755</b>	<b>31,778,749</b>
<b>CLOSING BALANCE</b>	<b>\$28,966,687</b>	<b>\$29,387,958</b>	<b>\$16,665,284</b>	<b>\$25,528,480</b>	<b>\$28,810,479</b>	<b>\$28,460,724</b>

**CITY OF LAREDO, TEXAS  
SOLID WASTE SERVICES  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>ADJUSTMENTS</b>						
COMPENSATED ABSENCES	22,119	28,820	0	0	0	0
NET PENSION LIABILITY	961,705	(1,340,830)	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>983,824</b>	<b>(1,312,010)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>\$29,950,511</b>	<b>\$28,075,948</b>	<b>\$16,665,284</b>	<b>\$25,528,480</b>	<b>\$28,810,479</b>	<b>\$28,460,724</b>

**CITY OF LAREDO, TEXAS  
SOLID WASTE SERVICES  
DEBT SERVICE FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$0	\$0	\$0	\$0	\$0
<b>REVENUES</b>						
<b>DEBT SERVICE</b>						
Other Financing Sources	6,189,381	8,094,871	6,424,962	6,424,962	6,424,962	6,943,840
<b>TOTAL DEBT SERVICE</b>	<b>6,189,381</b>	<b>8,094,871</b>	<b>6,424,962</b>	<b>6,424,962</b>	<b>6,424,962</b>	<b>6,943,840</b>
<b>TOTAL REVENUES</b>	<b>6,189,381</b>	<b>8,094,871</b>	<b>6,424,962</b>	<b>6,424,962</b>	<b>6,424,962</b>	<b>6,943,840</b>
<b>TOTAL AVAILABLE</b>	<b>6,189,381</b>	<b>8,094,871</b>	<b>6,424,962</b>	<b>6,424,962</b>	<b>6,424,962</b>	<b>6,943,840</b>
<b>EXPENDITURES</b>						
<b>DEBT SERVICE</b>						
Other Charges	0	0	1,545,441	205,742	305,868	1,545,441
Debt Service	6,189,381	8,094,871	4,879,521	6,219,220	6,119,094	5,398,399
<b>TOTAL DEBT SERVICE</b>	<b>6,189,381</b>	<b>8,094,871</b>	<b>6,424,962</b>	<b>6,424,962</b>	<b>6,424,962</b>	<b>6,943,840</b>
<b>TOTAL EXPENDITURES</b>	<b>6,189,381</b>	<b>8,094,871</b>	<b>6,424,962</b>	<b>6,424,962</b>	<b>6,424,962</b>	<b>6,943,840</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SOLID WASTE SERVICES  
2017 PPFCO BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$154,661	\$126,075	\$0	\$119,418	\$119,418	\$0
<b>REVENUES</b>						
<b>2017 PPFCO</b>						
Rents, Royalties and Interest	1,340	62	0	89,838	108	218
<b>TOTAL 2017 PPFCO</b>	<b>1,340</b>	<b>62</b>	<b>0</b>	<b>89,838</b>	<b>108</b>	<b>218</b>
<b>TOTAL REVENUES</b>	<b>1,340</b>	<b>62</b>	<b>0</b>	<b>89,838</b>	<b>108</b>	<b>218</b>
<b>TOTAL AVAILABLE</b>	<b>156,001</b>	<b>126,137</b>	<b>0</b>	<b>209,256</b>	<b>119,526</b>	<b>218</b>
<b>EXPENDITURES</b>						
<b>2017 PPFCO</b>						
Other Charges	0	0	0	63,458	15,391	218
Capital Outlay	29,926	6,720	0	104,135	104,135	0
<b>TOTAL 2017 PPFCO</b>	<b>29,926</b>	<b>6,720</b>	<b>0</b>	<b>167,593</b>	<b>119,526</b>	<b>218</b>
<b>TOTAL EXPENDITURES</b>	<b>29,926</b>	<b>6,720</b>	<b>0</b>	<b>167,593</b>	<b>119,526</b>	<b>218</b>
<b>CLOSING BALANCE</b>	<b>\$126,075</b>	<b>\$119,418</b>	<b>\$0</b>	<b>\$41,663</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SOLID WASTE SERVICES  
2018 PPFCO BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$286,905	\$289,520	\$0	\$289,663	\$289,663	\$0
<b>REVENUES</b>						
<b>2018 PPFCO</b>						
Rents, Royalties and Interest	2,615	144	28,873	51,757	262	536
<b>TOTAL 2018 PPFCO</b>	<b>2,615</b>	<b>144</b>	<b>28,873</b>	<b>51,757</b>	<b>262</b>	<b>536</b>
<b>TOTAL REVENUES</b>	<b>2,615</b>	<b>144</b>	<b>28,873</b>	<b>51,757</b>	<b>262</b>	<b>536</b>
<b>TOTAL AVAILABLE</b>	<b>289,520</b>	<b>289,663</b>	<b>28,873</b>	<b>341,420</b>	<b>289,925</b>	<b>536</b>
<b>EXPENDITURES</b>						
<b>2018 PPFCO</b>						
Other Charges	0	0	28,873	54,516	54,568	536
Capital Outlay	0	0	0	228,351	228,351	0
Debt Service	0	0	0	7,006	7,006	0
<b>TOTAL 2018 PPFCO</b>	<b>0</b>	<b>0</b>	<b>28,873</b>	<b>289,873</b>	<b>289,925</b>	<b>536</b>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>28,873</b>	<b>289,873</b>	<b>289,925</b>	<b>536</b>
<b>CLOSING BALANCE</b>	<b>\$289,520</b>	<b>\$289,663</b>	<b>\$0</b>	<b>\$51,547</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SOLID WASTE SERVICES  
2019 CERT. OF OBLIGATIONS \$29.905M  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$12,127,282	\$0	\$255,633	\$255,633	\$0
<b>REVENUES</b>						
<b>2019 C.O.</b>						
Rents, Royalties and Interest	2,136,341	29,705	141,613	149,133	231	473
Other Financing Sources	10,110,000	0	0	0	0	0
<b>TOTAL 2019 C.O.</b>	<b>12,246,341</b>	<b>29,705</b>	<b>141,613</b>	<b>149,133</b>	<b>231</b>	<b>473</b>
<b>TOTAL REVENUES</b>	<b>12,246,341</b>	<b>29,705</b>	<b>141,613</b>	<b>149,133</b>	<b>231</b>	<b>473</b>
<b>TOTAL AVAILABLE</b>	<b>12,246,341</b>	<b>12,156,987</b>	<b>141,613</b>	<b>404,766</b>	<b>255,864</b>	<b>473</b>
<b>EXPENDITURES</b>						
<b>2019 C.O.</b>						
Contractual Services	0	383	0	0	0	0
Other Charges	0	0	141,613	178,838	149,349	473
Capital Outlay	0	11,900,971	0	99,029	99,029	0
Debt Service	119,059	0	0	7,486	7,486	0
<b>TOTAL 2019 C.O.</b>	<b>119,059</b>	<b>11,901,353</b>	<b>141,613</b>	<b>285,353</b>	<b>255,864</b>	<b>473</b>
<b>TOTAL EXPENDITURES</b>	<b>119,059</b>	<b>11,901,353</b>	<b>141,613</b>	<b>285,353</b>	<b>255,864</b>	<b>473</b>
<b>CLOSING BALANCE</b>	<b>\$12,127,282</b>	<b>\$255,633</b>	<b>\$0</b>	<b>\$119,413</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS**  
**SOLID WASTE SERVICES**  
**2019 PPFCO \$11.6M**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$380,816	\$0	\$174,804	\$174,804	\$0
<b>REVENUES</b>						
<b>2019 PPFCO</b>						
Rents, Royalties and Interest	478,194	3,747	36,887	36,887	158	324
Other Financing Sources	3,095,000	0	0	0	0	0
<b>TOTAL 2019 PPFCO</b>	<b>3,573,194</b>	<b>3,747</b>	<b>36,887</b>	<b>36,887</b>	<b>158</b>	<b>324</b>
<b>TOTAL REVENUES</b>	<b>3,573,194</b>	<b>3,747</b>	<b>36,887</b>	<b>36,887</b>	<b>158</b>	<b>324</b>
<b>TOTAL AVAILABLE</b>	<b>3,573,194</b>	<b>384,563</b>	<b>36,887</b>	<b>211,691</b>	<b>174,962</b>	<b>324</b>
<b>EXPENDITURES</b>						
<b>2019 PPFCO</b>						
Other Charges	0	0	36,887	36,887	33,292	324
Capital Outlay	3,151,293	209,759	0	138,948	138,948	0
Debt Service	41,086	0	0	2,722	2,722	0
<b>TOTAL 2019 PPFCO</b>	<b>3,192,378</b>	<b>209,759</b>	<b>36,887</b>	<b>178,557</b>	<b>174,962</b>	<b>324</b>
<b>TOTAL EXPENDITURES</b>	<b>3,192,378</b>	<b>209,759</b>	<b>36,887</b>	<b>178,557</b>	<b>174,962</b>	<b>324</b>
<b>CLOSING BALANCE</b>	<b>\$380,816</b>	<b>\$174,804</b>	<b>\$0</b>	<b>\$33,134</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS**  
**SOLID WASTE SERVICES**  
**2021A C.O.**  
**FY 2022 - 2023**

	<u>ACTUAL</u> <u>FY 19-20</u>	<u>ACTUAL</u> <u>FY 20-21</u>	<u>ORIGINAL</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>AMENDED</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>TOTAL</u> <u>ESTIMATE</u> <u>FY 21-22</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$0	\$0	\$1,678,850	\$1,678,850	\$0
<b>REVENUES</b>						
<b>2021A CERT. OF OBLIGATION</b>						
Rents, Royalties and Interest	0	2,308,008	0	0	1,870	3,827
Other Financing Sources	0	14,355,000	0	0	0	0
<b>TOTAL 2021A CERT. OF OBLIGATION</b>	<b>0</b>	<b>16,663,008</b>	<b>0</b>	<b>0</b>	<b>1,870</b>	<b>3,827</b>
<b>TOTAL REVENUES</b>	<b>0</b>	<b>16,663,008</b>	<b>0</b>	<b>0</b>	<b>1,870</b>	<b>3,827</b>
<b>TOTAL AVAILABLE</b>	<b>0</b>	<b>16,663,008</b>	<b>0</b>	<b>1,678,850</b>	<b>1,680,720</b>	<b>3,827</b>
<b>EXPENDITURES</b>						
<b>2021A CERT. OF OBLIGATION</b>						
Other Charges	0	0	0	0	2,063	3,827
Capital Outlay	0	2,797,651	0	1,668,349	1,668,349	0
Debt Service	0	186,507	0	10,308	10,308	0
Intergovernmental Transfers	0	12,000,000	0	0	0	0
<b>TOTAL 2021A CERT. OF OBLIGATION</b>	<b>0</b>	<b>14,984,158</b>	<b>0</b>	<b>1,678,657</b>	<b>1,680,720</b>	<b>3,827</b>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>14,984,158</b>	<b>0</b>	<b>1,678,657</b>	<b>1,680,720</b>	<b>3,827</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$1,678,850</b>	<b>\$0</b>	<b>\$193</b>	<b>\$0</b>	<b>\$0</b>



556 Solid Waste

25 Solid Waste

10 Administration

### Mission

Solid Waste Services Department's goal is to provide excellent customer service in the most efficient manner possible.

### Program Summary

Improve customer service by using the most efficient automated system at our disposal by providing the best service in garbage and recycle collection to our residential and commercial customers. To continue to plan, organize, and strategize for the future with the upmost swiftness in mind.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,232,210	135,595	311,863	248,030	414,148
Materials & Supplies	19,673	15,540	16,211	13,879	20,492
Contractual Services	53,616	47,690	85,845	66,025	86,567
Other Charges	(88)	4,665,874	0	0	0
Capital Outlay	0	0	28,000	0	0
<b>Total</b>	<b>1,305,412</b>	<b>4,864,699</b>	<b>441,919</b>	<b>327,934</b>	<b>521,207</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Trash / Branch related calls per year	13,284	32,188	24,480	X	22,767
Recycle related calls per year	1,570	2,577	2,551	X	1,795
Request for information / new cans / repairs*	5,611	7,195	9,906	✓	7,106

\*Requests for service include all calls to customer service for service or information.

**Mission**

The Mission of the Branch Division is to meet the expectation of our customers by servicing the City of Laredo by responding quickly and keeping the City of Laredo sparkling.

**Program Summary**

The Solid Waste Service Department plans to promote educational awareness in accordance with City of Laredo Ordinance. The citizens are encouraged to participate by calling 311 for any needs or concerns. The Branch Division will plan and schedule the 311-call response with equipment and manpower.

**Expenditures**

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	648,058	629,586	685,888	660,112	1,944,104
Materials & Supplies	29,632	52,530	74,133	78,696	94,801
Contractual Services	35,810	34,100	42,115	40,000	40,732
<b>Total</b>	<b>713,500</b>	<b>716,216</b>	<b>802,136</b>	<b>778,808</b>	<b>2,079,637</b>

**Performance Measures**

<b>Workload Measures</b>	<b>Actual 20-21</b>	<b>Target 21-22</b>	<b>Estimate 21-22</b>	<b>Target Met</b>	<b>FY 22-23 Target</b>
<b>Inputs</b>					
Number of Grapple Crews	7	8	8	✓	8
<b>Outputs</b>					
Total number of household customers	65,483	67,304	67,640	✓	68,504
<b>Efficiency Measures</b>					
Fuel – Diesel gallons per month/vehicle	433	2,800	433	✗	444
Grapples Branches Collected (Tons)	8,820	10,378	10,429	✓	10,481

556 Solid Waste

25 Solid Waste

15 Recycling

### Mission

To provide recycling services to the community, to continue to commit our efforts towards environmental actions, and to educate the public about the importance of being environmental stewards.

### Program Summary

Citizens will be encouraged either thru media or in person community outreach to participate in recycling efforts by collecting recycling items in the blue bins and placing the bins out by curbside once a week for collection. Also, to reduce material contamination through the educational awareness and continue with programs to educate the youth of Laredo on sound recycling practices.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	974,675	834,618	1,019,934	966,958	2,014,253
Materials & Supplies	28,499	34,934	86,450	45,815	102,135
Contractual Services	121,314	101,674	128,674	100,255	143,644
Intergovernmental Transfers	676,239	587,452	706,746	706,746	763,822
<b>Total</b>	<b>1,800,727</b>	<b>1,558,678</b>	<b>1,941,804</b>	<b>1,819,774</b>	<b>3,023,854</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Total Number of household's customers	65,483	67,304	67,640	✓	68,504
<b>Outputs</b>					
Baled tonnage	5,365	6,191	5,313	✗	6,253
<b>Efficiency Measures</b>					
Cost per ton baled	\$1,351.65	\$1,401.05	\$1,577.64	✓	\$1,356.27
Cost per ton collected	\$532.42	\$709.35	\$678.59	✗	\$638.08
Cost per household per month	\$110.75	\$128.88	\$123.92	✗	\$123.80

### Mission

The mission of the Sanitation Division is to utilize personnel and equipment in the most safe and efficient way in order to provide residential and commercial customers a timely, organized and economical service.

### Program Summary

To provide refuse collection services in the most efficient and cost effective method by improving the efficiency of brush collection methods throughout our city. To use the most efficient methods to collect bulky and white goods refuse and respond to customer service requests quickly and efficiently.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	5,399,396	4,935,799	5,705,024	6,071,204	4,191,157
Materials & Supplies	1,067,153	1,334,167	1,951,630	1,915,341	2,530,372
Contractual Services	3,791,833	4,010,342	4,011,367	4,323,129	4,051,312
Other Charges	234,253	353,702	953,153	0	579,800
Capital Outlay	0	121,769	165,390	0	0
Intergovernmental Transfer	3,685,071	2,189,593	2,634,234	2,634,234	2,916,413
<b>Total</b>	<b>14,177,706</b>	<b>12,945,372</b>	<b>15,420,798</b>	<b>14,943,908</b>	<b>14,269,054</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Garbage Fee Revenue	14,758,509	14,586,104	15,100,860	✓	15,402,879
Garbage Expenses	12,945,372	15,409,360	14,943,908	✗	14,592,958
Number of residential collection trucks	45	45	48	✓	48
<b>Outputs</b>					
Total number of household customers	65,483	67,304	67,640	✓	68,504
Total waste collected residential- tons	95,205	96,530	96,545	✓	97,495
<b>Efficiency Measures</b>					
Collection cost per ton for disposal B/E	\$135.97	\$159.63	\$154.79	✗	\$149.68
Cost per Month – household B/D/12	\$16.47	\$19.08	\$18.41	✗	\$17.75
Pounds of waste per house per day E/D*2000/365	7.97	7.86	7.82	✗	7.80

556 Solid Waste

25 Solid Waste

60 Landfill

### Mission

To operate the Landfill in an environmentally responsible manner by protecting the health and environment of the citizens of Laredo.

### Program Summary

To continue to build new landfill cells, which will allow the City to continue servicing its waste disposal needs, for keeping the City of Laredo clean and healthy and meeting its environmental responsibility.

### Expenditures

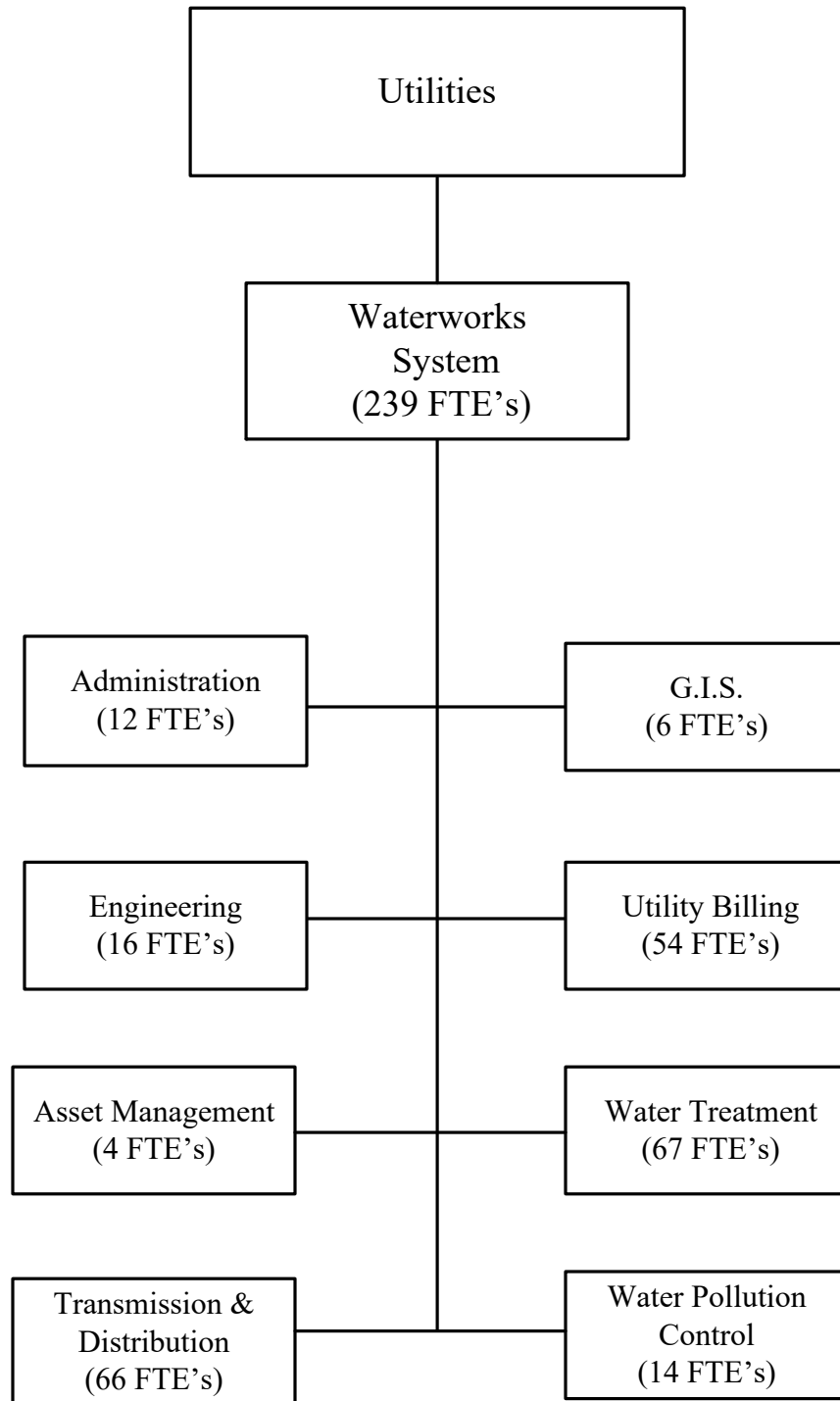
	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,441,444	1,382,698	1,583,203	1,625,808	1,810,932
Materials & Supplies	541,429	638,717	736,853	689,148	972,483
Contractual Services	3,058,470	3,419,571	5,138,943	4,412,947	4,313,907
Other Charges	639,946	646,795	1,002,000	1,032	1,000,000
Capital Outlay	15,430	12,298,000	214,000	18,000	196,000
Debt Service	953	1,634	1,670	1,670	1,670
Intergovernmental Transfers	2,950,862	2,563,426	3,083,982	3,083,982	3,263,605
<b>Total</b>	<b>8,648,534</b>	<b>20,950,841</b>	<b>11,760,651</b>	<b>9,832,587</b>	<b>11,558,597</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)- Heavy Equip Operators & Laborers	27	28	28	✓	28
Operational Cost	\$20,950,841	\$9,907,310	\$9,832,587	✗	\$11,167,644
<b>Outputs</b>					
Amount of incoming waste (in tons)	405,655	378,701	409,772	✓	414,894
Number of customers at landfill	176,049	156,567	163,954	✓	165,593
Total tipping fees collected	\$6,999,681	\$5,807,072	\$7,068,716	✓	\$7,316,123
<b>Efficiency Measures</b>					
Tons disposed per FTE ( C/A )	15,024	13,525	14,635	✓	14,817
Tons per customer ( C/D )	2.30	2.42	2.50	✓	2.51
Tipping fee per ton ( E/C )	\$17.26	\$15.33	\$17.25	✓	\$17.63
Total operational cost / ton ( B/C)	\$51.65	\$26.16	\$24.00	✗	\$26.92

\* There is no landfill charge for residential garbage

# Waterworks System Fund



**CITY OF LAREDO, TEXAS  
WATERWORKS SYSTEM  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$41,246,872</b>	<b>\$46,451,575</b>	<b>\$47,937,896</b>	<b>\$50,095,388</b>	<b>\$50,095,388</b>	<b>\$56,990,510</b>
<b>REVENUES</b>						
Licenses and Permits	3,555	4,375	5,100	5,100	4,800	5,000
Intergovernmental Revenue	0	7,722	0	0	0	0
Charges for Services	43,920,354	47,868,811	50,495,499	50,495,499	50,790,127	52,268,765
Fees and Collections	603,218	641,702	793,474	793,474	1,261,066	1,286,287
Rents, Royalties and Interest	847,697	308,438	222,179	222,179	203,750	233,070
Reimburse and Miscellaneous	5,347,055	5,261,905	5,267,725	5,267,725	5,281,110	5,237,468
Other Financing Sources	17,034	613,096	0	0	0	0
<b>TOTAL REVENUES</b>	<b>50,738,912</b>	<b>54,706,049</b>	<b>56,783,977</b>	<b>56,783,977</b>	<b>57,540,853</b>	<b>59,030,590</b>
<b>TOTAL AVAILABLE</b>	<b>91,985,784</b>	<b>101,157,624</b>	<b>104,721,873</b>	<b>106,879,365</b>	<b>107,636,241</b>	<b>116,021,100</b>
<b>EXPENDITURES</b>						
<b>ADMINISTRATION &amp; GENERAL</b>						
Personnel Services	2,411,015	822,943	1,047,959	1,047,959	1,007,416	1,097,010
Materials and Supplies	68,602	125,199	250,021	252,978	177,988	297,183
Contractual Services	4,014,052	4,266,933	4,465,375	4,611,569	4,372,934	4,892,833
Other Charges	818,188	2,129,731	1,980,621	1,970,621	198,690	1,993,043
Debt Service	375	643	700	700	660	700
Intergovernmental Transfers	17,543,122	21,290,735	24,083,787	24,083,787	21,436,969	23,823,529
<b>TOTAL ADMINISTRATION &amp; GENERAL</b>	<b>24,855,354</b>	<b>28,636,184</b>	<b>31,828,463</b>	<b>31,967,614</b>	<b>27,194,657</b>	<b>32,104,298</b>
<b>G.I.S.</b>						
Personnel Services	289,099	244,575	392,531	392,556	283,699	420,781
Materials and Supplies	493	1,086	4,751	5,251	4,415	4,902
Contractual Services	31,802	25,344	48,559	48,092	35,686	52,173
<b>TOTAL G.I.S.</b>	<b>321,394</b>	<b>271,005</b>	<b>445,841</b>	<b>445,899</b>	<b>323,800</b>	<b>477,856</b>
<b>ENGINEERING</b>						
Personnel Services	1,170,376	779,821	1,374,743	1,374,743	919,187	1,355,712
Materials and Supplies	21,440	20,408	33,031	34,531	30,776	44,855
Contractual Services	68,473	72,221	89,431	87,931	62,265	116,757
Debt Service	375	642	700	700	660	700
<b>TOTAL ENGINEERING</b>	<b>1,260,665</b>	<b>873,092</b>	<b>1,497,905</b>	<b>1,497,905</b>	<b>1,012,888</b>	<b>1,518,024</b>

**CITY OF LAREDO, TEXAS  
WATERWORKS SYSTEM  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>UTILITY BILLING</b>						
Personnel Services	2,522,409	2,193,989	2,790,060	2,712,255	2,631,201	2,982,112
Materials and Supplies	989,309	1,349,815	1,530,947	1,535,519	1,535,519	1,578,945
Contractual Services	1,227,188	1,317,337	1,393,075	1,577,772	1,654,112	1,555,844
Other Charges	905	125	0	183	50,099	0
Debt Service	687	1,178	1,211	1,211	1,219	1,219
<b>TOTAL UTILITY BILLING</b>	<b>4,740,497</b>	<b>4,862,443</b>	<b>5,715,293</b>	<b>5,826,940</b>	<b>5,872,150</b>	<b>6,118,120</b>
<b>ASSET MANAGEMENT</b>						
Personnel Services	255,673	203,584	242,415	250,415	244,965	239,173
Materials and Supplies	18,415	11,777	20,881	16,600	20,881	21,668
Contractual Services	32,807	38,836	49,555	50,799	50,753	67,136
<b>TOTAL ASSET MANAGEMENT</b>	<b>306,895</b>	<b>254,197</b>	<b>312,851</b>	<b>317,814</b>	<b>316,599</b>	<b>327,977</b>
<b>WATER TREATMENT</b>						
Personnel Services	3,510,046	2,787,894	3,339,097	3,439,097	3,525,558	3,899,203
Materials and Supplies	2,339,667	2,195,617	1,932,873	1,919,994	1,908,373	2,398,919
Contractual Services	4,217,945	3,961,779	4,258,089	4,767,895	4,227,825	4,755,761
Other Charges	0	0	413,801	0	0	0
Debt Service	953	1,634	1,200	1,400	1,200	1,200
<b>TOTAL WATER TREATMENT</b>	<b>10,068,612</b>	<b>8,946,924</b>	<b>9,945,060</b>	<b>10,128,386</b>	<b>9,662,956</b>	<b>11,055,083</b>
<b>TRANSMISSION &amp; DISTRIBUTION</b>						
Personnel Services	2,751,878	2,722,834	3,787,303	3,787,303	3,292,218	3,604,247
Materials and Supplies	1,005,959	1,208,310	1,028,884	1,055,489	1,098,618	1,325,951
Contractual Services	1,059,433	863,348	1,041,055	1,067,224	1,033,463	1,210,059
Other Charges	35,395	26,009	0	15,000	26,111	0
Debt Service	318	545	552	552	552	552
<b>TOTAL TRANSMISSION &amp; DISTRIBUTION</b>	<b>4,852,983</b>	<b>4,821,046</b>	<b>5,857,794</b>	<b>5,925,568</b>	<b>5,450,962</b>	<b>6,140,809</b>



**CITY OF LAREDO, TEXAS  
WATERWORKS SYSTEM  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>WATER POLLUTION CONTROL</b>						
Personnel Services	572,130	410,817	712,822	712,822	720,740	759,389
Materials and Supplies	26,459	29,703	46,476	87,701	47,233	52,702
Contractual Services	59,340	48,662	109,618	106,245	38,046	114,504
Other Charges	8,700	7,500	197,984	177,984	5,700	97,984
<b>TOTAL WATER POLLUTION CONTROL</b>	<b>666,629</b>	<b>496,682</b>	<b>1,066,900</b>	<b>1,084,752</b>	<b>811,719</b>	<b>1,024,579</b>
<b>TOTAL EXPENDITURES</b>	<b>47,073,030</b>	<b>49,161,572</b>	<b>56,670,107</b>	<b>57,194,878</b>	<b>50,645,731</b>	<b>58,766,746</b>
<b>CLOSING BALANCE</b>	<b>\$44,912,754</b>	<b>\$51,996,052</b>	<b>\$48,051,766</b>	<b>\$49,684,487</b>	<b>\$56,990,510</b>	<b>\$57,254,354</b>
<b>ADJUSTMENTS</b>						
COMPENSATED ABSENCES	19,851	(39,214)	0	0	0	0
NET PENSION LIABILITY	1,518,970	(1,861,450)	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>1,538,821</b>	<b>(1,900,664)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>\$46,451,575</b>	<b>\$50,095,388</b>	<b>\$48,051,766</b>	<b>\$49,684,487</b>	<b>\$56,990,510</b>	<b>\$57,254,354</b>

**CITY OF LAREDO, TEXAS  
WATERWORKS SYSTEM  
DEBT SERVICE FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$12,098,739	\$12,938,092	\$13,888,290	\$14,457,983	\$14,457,983	\$14,722,249
<b>REVENUES</b>						
<b>WATERWORKS DEBT SERVICE</b>						
Rents, Royalties and Interest	243,948	57,959	21,762	21,762	27,599	28,536
Other Financing Sources	36,142,739	53,181,967	19,624,082	19,624,082	20,277,133	19,896,776
<b>TOTAL WATERWORKS DEBT SERVICE</b>	<b>36,386,687</b>	<b>53,239,926</b>	<b>19,645,844</b>	<b>19,645,844</b>	<b>20,304,732</b>	<b>19,925,312</b>
<b>TOTAL REVENUES</b>	<b>36,386,687</b>	<b>53,239,926</b>	<b>19,645,844</b>	<b>19,645,844</b>	<b>20,304,732</b>	<b>19,925,312</b>
<b>TOTAL AVAILABLE</b>	<b>48,485,426</b>	<b>66,178,018</b>	<b>33,534,134</b>	<b>34,103,827</b>	<b>34,762,715</b>	<b>34,647,561</b>
<b>EXPENDITURES</b>						
<b>WATERWORKS DEBT SERVICE</b>						
Debt Service	35,547,334	51,720,035	20,076,054	20,076,054	20,040,466	19,964,088
<b>TOTAL WATERWORKS DEBT SERVICE</b>	<b>35,547,334</b>	<b>51,720,035</b>	<b>20,076,054</b>	<b>20,076,054</b>	<b>20,040,466</b>	<b>19,964,088</b>
<b>TOTAL EXPENDITURES</b>	<b>35,547,334</b>	<b>51,720,035</b>	<b>20,076,054</b>	<b>20,076,054</b>	<b>20,040,466</b>	<b>19,964,088</b>
<b>CLOSING BALANCE</b>	<b>\$12,938,092</b>	<b>\$14,457,983</b>	<b>\$13,458,080</b>	<b>\$14,027,773</b>	<b>\$14,722,249</b>	<b>\$14,683,473</b>

**CITY OF LAREDO, TEXAS  
WATERWORKS SYSTEM  
CONSTRUCTION FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$4,101,181</b>	<b>\$3,425,402</b>	<b>\$3,345,332</b>	<b>\$7,074,869</b>	<b>\$7,074,869</b>	<b>\$3,850,000</b>
<b>REVENUES</b>						
<b>WATERWORKS CONSTRUCTION</b>						
Rents, Royalties and Interest	0	5,079	0	0	24,497	28,284
Reimburse and Miscellaneous	2,200,000	4,867,471	0	0	0	0
Other Financing Sources	781,081	2,977,150	4,789,705	4,789,705	781,785	4,306,753
<b>TOTAL WATERWORKS CONSTRUCTION</b>	<b>2,981,081</b>	<b>7,849,699</b>	<b>4,789,705</b>	<b>4,789,705</b>	<b>806,282</b>	<b>4,335,037</b>
<b>TOTAL REVENUES</b>	<b>2,981,081</b>	<b>7,849,699</b>	<b>4,789,705</b>	<b>4,789,705</b>	<b>806,282</b>	<b>4,335,037</b>
<b>TOTAL AVAILABLE</b>	<b>7,082,262</b>	<b>11,275,101</b>	<b>8,135,037</b>	<b>11,864,574</b>	<b>7,881,151</b>	<b>8,185,037</b>
<b>EXPENDITURES</b>						
<b>WATERWORKS CONSTRUCTION</b>						
Personnel Services	32,275	17,722	0	0	7	0
Materials and Supplies	189,775	174,520	1,030,000	1,030,563	206,403	1,030,000
Contractual Services	158,383	117,128	0	220,615	142,785	0
Other Charges	0	0	1,418,680	1,000,000	0	768,680
Capital Outlay Projects	0 3,276,427	0 3,890,862	0 5,686,357	214,645 7,271,732	0 3,681,956	0 6,386,357
<b>TOTAL WATERWORKS CONSTRUCTION</b>	<b>3,656,861</b>	<b>4,200,232</b>	<b>8,135,037</b>	<b>9,737,555</b>	<b>4,031,151</b>	<b>8,185,037</b>
<b>TOTAL EXPENDITURES</b>	<b>3,656,861</b>	<b>4,200,232</b>	<b>8,135,037</b>	<b>9,737,555</b>	<b>4,031,151</b>	<b>8,185,037</b>
<b>CLOSING BALANCE</b>	<b>\$3,425,402</b>	<b>\$7,074,869</b>	<b>\$0</b>	<b>\$2,127,019</b>	<b>\$3,850,000</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
WATERWORKS SYSTEM  
WATER AVAILABILITY FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$4,320,225	\$3,070,474	\$2,909,462	\$6,656,558	\$6,656,558	\$6,745,463
<b>REVENUES</b>						
<b>WATER AVAILABILITY FUND</b>						
Charges for Services	2,588,908	2,800,224	2,535,185	2,535,185	3,151,250	3,214,275
Rents, Royalties and Interest	208,164	79,827	77,502	77,502	78,532	82,942
Other Financing Sources	0	1,155,777	0	0	0	0
<b>TOTAL WATER AVAILABILITY FUND</b>	<b>2,797,072</b>	<b>4,035,829</b>	<b>2,612,687</b>	<b>2,612,687</b>	<b>3,229,782</b>	<b>3,297,217</b>
<b>TOTAL REVENUES</b>	<b>2,797,072</b>	<b>4,035,829</b>	<b>2,612,687</b>	<b>2,612,687</b>	<b>3,229,782</b>	<b>3,297,217</b>
<b>TOTAL AVAILABLE</b>	<b>7,117,297</b>	<b>7,106,303</b>	<b>5,522,149</b>	<b>9,269,245</b>	<b>9,886,340</b>	<b>10,042,680</b>
<b>EXPENDITURES</b>						
<b>WATER AVAILABILITY FUND</b>						
Personnel Services	0	3	0	0	0	0
Contractual Services	9,823	19,742	60,000	60,000	10,000	60,900
Capital Outlay	657,000	50,000	2,000,000	4,750,877	2,750,877	2,000,000
Intergovernmental Transfers	3,380,000	380,000	380,000	380,000	380,000	380,000
<b>TOTAL WATER AVAILABILITY FUND</b>	<b>4,046,823</b>	<b>449,745</b>	<b>2,440,000</b>	<b>5,190,877</b>	<b>3,140,877</b>	<b>2,440,900</b>
<b>TOTAL EXPENDITURES</b>	<b>4,046,823</b>	<b>449,745</b>	<b>2,440,000</b>	<b>5,190,877</b>	<b>3,140,877</b>	<b>2,440,900</b>
<b>CLOSING BALANCE</b>	<b>\$3,070,474</b>	<b>\$6,656,558</b>	<b>\$3,082,149</b>	<b>\$4,078,368</b>	<b>\$6,745,463</b>	<b>\$7,601,780</b>

**CITY OF LAREDO, TEXAS  
WATER CAPITAL IMPROVEMENT**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$353,947	\$527,553	\$839,378	\$839,378	\$1,263,569
<b>REVENUES</b>						
<b>WATER CAPITAL IMPROVEMENT</b>						
Fees and Collections	353,947	484,611	300,000	300,000	420,235	350,000
Rents, Royalties and Interest	0	820	0	0	3,956	4,568
<b>TOTAL WATER CAPITAL IMPROVEMENT</b>	<b>353,947</b>	<b>485,430</b>	<b>300,000</b>	<b>300,000</b>	<b>424,191</b>	<b>354,568</b>
<b>TOTAL REVENUES</b>	<b>353,947</b>	<b>485,430</b>	<b>300,000</b>	<b>300,000</b>	<b>424,191</b>	<b>354,568</b>
<b>TOTAL AVAILABLE</b>	<b>353,947</b>	<b>839,378</b>	<b>827,553</b>	<b>1,139,378</b>	<b>1,263,569</b>	<b>1,618,137</b>
<b>EXPENDITURES</b>						
<b>WATER CAPITAL IMPROVEMENT</b>						
Other Charges	0	0	827,553	827,553	0	1,618,137
<b>TOTAL WATER CAPITAL IMPROVEMENT</b>	<b>0</b>	<b>0</b>	<b>827,553</b>	<b>827,553</b>	<b>0</b>	<b>1,618,137</b>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>827,553</b>	<b>827,553</b>	<b>0</b>	<b>1,618,137</b>
<b>CLOSING BALANCE</b>	<b>\$353,947</b>	<b>\$839,378</b>	<b>\$0</b>	<b>\$311,825</b>	<b>\$1,263,569</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
WATERWORKS SYSTEM  
2013 C.O.BONDS  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$1,622,161	\$1,592,982	\$0	\$61,864	\$61,864	\$0
<b>REVENUES</b>						
<b>2013 C.O.</b>						
Rents, Royalties and Interest	17,182	1,418	103	37,781	52	0
<b>TOTAL 2013 C.O.</b>	<b>17,182</b>	<b>1,418</b>	<b>103</b>	<b>37,781</b>	<b>52</b>	<b>0</b>
<b>TOTAL REVENUES</b>	<b>17,182</b>	<b>1,418</b>	<b>103</b>	<b>37,781</b>	<b>52</b>	<b>0</b>
<b>TOTAL AVAILABLE</b>	<b>1,639,343</b>	<b>1,594,400</b>	<b>103</b>	<b>99,645</b>	<b>61,916</b>	<b>0</b>
<b>EXPENDITURES</b>						
<b>2013 C.O.</b>						
Personnel Services	19,284	0	0	0	0	0
Contractual Services	660	720	0	0	0	0
Projects	26,417	1,531,816	103	62,575	61,916	0
<b>TOTAL 2013 C.O.</b>	<b>46,361</b>	<b>1,532,536</b>	<b>103</b>	<b>62,575</b>	<b>61,916</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>46,361</b>	<b>1,532,536</b>	<b>103</b>	<b>62,575</b>	<b>61,916</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>\$1,592,982</b>	<b>\$61,864</b>	<b>\$0</b>	<b>\$37,070</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
WATERWORKS SYSTEM  
2014 REVENUE BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$30,744</b>	<b>\$1,162</b>	<b>\$0</b>	<b>\$1,163</b>	<b>\$1,163</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>14 WW/SW REV BOND \$11.58M</b>						
Rents, Royalties and Interest	255	1	0	17,515	1	0
Reimburse and Miscellaneous	0	0	0	89,160	0	0
<b>TOTAL 14 WW/SW REV BOND \$11.58M</b>	<b>255</b>	<b>1</b>	<b>0</b>	<b>106,675</b>	<b>1</b>	<b>0</b>
<b>TOTAL REVENUES</b>	<b>255</b>	<b>1</b>	<b>0</b>	<b>106,675</b>	<b>1</b>	<b>0</b>
<b>TOTAL AVAILABLE</b>	<b>30,999</b>	<b>1,163</b>	<b>0</b>	<b>107,838</b>	<b>1,164</b>	<b>0</b>
<b>EXPENDITURES</b>						
<b>14 WW/SW REV BOND \$11.58M</b>						
Personnel Services	6,319	0	0	0	0	0
Projects	23,518	0	0	98,140	1,164	0
<b>TOTAL 14 WW/SW REV BOND \$11.58M</b>	<b>29,837</b>	<b>0</b>	<b>0</b>	<b>98,140</b>	<b>1,164</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>29,837</b>	<b>0</b>	<b>0</b>	<b>98,140</b>	<b>1,164</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>\$1,162</b>	<b>\$1,163</b>	<b>\$0</b>	<b>\$9,698</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
WATERWORKS SYSTEM  
2015 REVENUE BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$1,115,463	\$386,959	\$0	\$399,676	\$399,676	\$0
<b>REVENUES</b>						
<b>2015 WWSS REV \$5.5M-TWDB</b>						
Rents, Royalties and Interest	10,399	160	30	100,934	200	354
<b>TOTAL 2015 WWSS REV \$5.5M-TWDB</b>	<b>10,399</b>	<b>160</b>	<b>30</b>	<b>100,934</b>	<b>200</b>	<b>354</b>
<b>TOTAL REVENUES</b>	<b>10,399</b>	<b>160</b>	<b>30</b>	<b>100,934</b>	<b>200</b>	<b>354</b>
<b>TOTAL AVAILABLE</b>	<b>1,125,862</b>	<b>387,119</b>	<b>30</b>	<b>500,610</b>	<b>399,876</b>	<b>354</b>
<b>EXPENDITURES</b>						
<b>2015 WWSS REV \$5.5M-TWDB</b>						
Contractual Services	0	0	0	1,900	1,900	0
Projects	738,903	(12,557)	30	389,921	397,976	354
<b>TOTAL 2015 WWSS REV \$5.5M-TWDB</b>	<b>738,903</b>	<b>(12,557)</b>	<b>30</b>	<b>391,821</b>	<b>399,876</b>	<b>354</b>
<b>TOTAL EXPENDITURES</b>	<b>738,903</b>	<b>(12,557)</b>	<b>30</b>	<b>391,821</b>	<b>399,876</b>	<b>354</b>
<b>CLOSING BALANCE</b>	<b>\$386,959</b>	<b>\$399,676</b>	<b>\$0</b>	<b>\$108,789</b>	<b>\$0</b>	<b>\$0</b>



**CITY OF LAREDO, TEXAS  
WATERWORKS SYSTEM  
2016 REVENUE BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$5,283,138	\$2,945,682	\$0	\$499,808	\$499,808	\$0
<b>REVENUES</b>						
<b>2016 REVENUE BOND</b>						
Rents, Royalties and Interest	50,786	3,035	20	123,754	635	1,092
Reimburse and Miscellaneous	0	0	0	3,298	0	0
<b>TOTAL 2016 REVENUE BOND</b>	<b>50,786</b>	<b>3,035</b>	<b>20</b>	<b>127,052</b>	<b>635</b>	<b>1,092</b>
<b>TOTAL REVENUES</b>	<b>50,786</b>	<b>3,035</b>	<b>20</b>	<b>127,052</b>	<b>635</b>	<b>1,092</b>
<b>TOTAL AVAILABLE</b>	<b>5,333,924</b>	<b>2,948,718</b>	<b>20</b>	<b>626,860</b>	<b>500,443</b>	<b>1,092</b>
<b>EXPENDITURES</b>						
<b>2016 REVENUE BOND</b>						
Personnel Services	619,604	126,682	0	1,390	1,390	0
Contractual Services	84,837	85,490	0	582	582	0
Capital Outlay	330,928	1,772,870	0	439,305	439,305	0
Projects	1,352,873	463,868	20	69,210	59,166	1,092
<b>TOTAL 2016 REVENUE BOND</b>	<b>2,388,242</b>	<b>2,448,910</b>	<b>20</b>	<b>510,487</b>	<b>500,443</b>	<b>1,092</b>
<b>TOTAL EXPENDITURES</b>	<b>2,388,242</b>	<b>2,448,910</b>	<b>20</b>	<b>510,487</b>	<b>500,443</b>	<b>1,092</b>
<b>CLOSING BALANCE</b>	<b>\$2,945,682</b>	<b>\$499,808</b>	<b>\$0</b>	<b>\$116,373</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS**  
**WATERWORKS SYSTEM**  
**2018 PPFCO**  
**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$1,770,535</b>	<b>\$782,675</b>	<b>\$0</b>	<b>\$592,171</b>	<b>\$592,171</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>2018 PPFCO</b>						
Rents, Royalties and Interest	21,407	464	10	70,447	185	231
<b>TOTAL 2018 PPFCO</b>	<b>21,407</b>	<b>464</b>	<b>10</b>	<b>70,447</b>	<b>185</b>	<b>231</b>
<b>TOTAL REVENUES</b>	<b>21,407</b>	<b>464</b>	<b>10</b>	<b>70,447</b>	<b>185</b>	<b>231</b>
<b>TOTAL AVAILABLE</b>	<b>1,791,942</b>	<b>783,139</b>	<b>10</b>	<b>662,618</b>	<b>592,356</b>	<b>231</b>
<b>EXPENDITURES</b>						
<b>2018 PPFCO</b>						
Other Charges	0	0	10	10	0	231
Capital Outlay	1,009,267	190,968	0	612,024	588,091	0
Debt Service	0	0	0	4,265	4,265	0
<b>TOTAL 2018 PPFCO</b>	<b>1,009,267</b>	<b>190,968</b>	<b>10</b>	<b>616,299</b>	<b>592,356</b>	<b>231</b>
<b>TOTAL EXPENDITURES</b>	<b>1,009,267</b>	<b>190,968</b>	<b>10</b>	<b>616,299</b>	<b>592,356</b>	<b>231</b>
<b>CLOSING BALANCE</b>	<b>\$782,675</b>	<b>\$592,171</b>	<b>\$0</b>	<b>\$46,319</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
WATERWORKS  
2019 REVENUE BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$27,311,064</b>	<b>\$0</b>	<b>\$21,267,282</b>	<b>\$21,267,282</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>2019 WW&amp;SS BONDS</b>						
Rents, Royalties and Interest	3,853,735	192,372	30,086	30,086	21,838	17,808
Reimburse and Miscellaneous	0	65,400	0	0	0	0
Other Financing Sources	28,375,000	0	0	0	0	0
<b>TOTAL 2019 WW&amp;SS BONDS</b>	<b>32,228,735</b>	<b>257,771</b>	<b>30,086</b>	<b>30,086</b>	<b>21,838</b>	<b>17,808</b>
<b>TOTAL REVENUES</b>	<b>32,228,735</b>	<b>257,771</b>	<b>30,086</b>	<b>30,086</b>	<b>21,838</b>	<b>17,808</b>
<b>TOTAL AVAILABLE</b>	<b>32,228,735</b>	<b>27,568,835</b>	<b>30,086</b>	<b>21,297,368</b>	<b>21,289,120</b>	<b>17,808</b>
<b>EXPENDITURES</b>						
<b>2019 WW&amp;SS BONDS</b>						
Personnel Services	0	143,376	0	131,099	114,438	0
Contractual Services	286,275	364,618	0	1,415,942	1,415,942	0
Other Charges	0	0	30,086	30,086	572,488	17,808
Capital Outlay	2,722,450	5,793,560	0	19,150,124	19,178,104	0
Debt Service	311,249	0	0	0	8,148	0
Intergovernmental Transfers	1,597,698	0	0	0	0	0
<b>TOTAL 2019 WW&amp;SS BONDS</b>	<b>4,917,671</b>	<b>6,301,553</b>	<b>30,086</b>	<b>20,727,251</b>	<b>21,289,120</b>	<b>17,808</b>
<b>TOTAL EXPENDITURES</b>	<b>4,917,671</b>	<b>6,301,553</b>	<b>30,086</b>	<b>20,727,251</b>	<b>21,289,120</b>	<b>17,808</b>
<b>CLOSING BALANCE</b>	<b>\$27,311,064</b>	<b>\$21,267,282</b>	<b>\$0</b>	<b>\$570,117</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
WATERWORKS  
2020A REVENUE BONDS  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$36,576,356</b>	<b>\$36,576,356</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>2020A WW&amp;SS BONDS</b>						
Rents, Royalties and Interest	0	5,754,524	13,860	13,860	98,040	123,578
Other Financing Sources	0	34,665,000	0	0	0	0
<b>TOTAL 2020A WW&amp;SS BONDS</b>	<b>0</b>	<b>40,419,524</b>	<b>13,860</b>	<b>13,860</b>	<b>98,040</b>	<b>123,578</b>
<b>TOTAL REVENUES</b>	<b>0</b>	<b>40,419,524</b>	<b>13,860</b>	<b>13,860</b>	<b>98,040</b>	<b>123,578</b>
<b>TOTAL AVAILABLE</b>	<b>0</b>	<b>40,419,524</b>	<b>13,860</b>	<b>36,590,216</b>	<b>36,674,396</b>	<b>123,578</b>
<b>EXPENDITURES</b>						
<b>2020A WW&amp;SS BONDS</b>						
Personnel Services	0	25,007	0	0	0	0
Other Charges	0	0	13,860	13,860	167,131	123,578
Capital Outlay	0	1,477,533	0	36,497,453	36,497,453	0
Debt Service	0	371,546	0	9,812	9,812	0
Intergovernmental Transfers	0	1,969,082	0	0	0	0
<b>TOTAL 2020A WW&amp;SS BONDS</b>	<b>0</b>	<b>3,843,168</b>	<b>13,860</b>	<b>36,521,125</b>	<b>36,674,396</b>	<b>123,578</b>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>3,843,168</b>	<b>13,860</b>	<b>36,521,125</b>	<b>36,674,396</b>	<b>123,578</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$36,576,356</b>	<b>\$0</b>	<b>\$69,091</b>	<b>\$0</b>	<b>\$0</b>

### Mission

Provide the Utilities Department with the resources, policies, and guidance to facilitate the provision of potable water.

### Program Summary

Utilize the department's resources at maximum efficiency to provide a level of service that satisfies customer expectations.

Foster and maintain a work climate that is conducive to employee development and empowerment.

Provide a level of service that satisfies customer expectations.

Conduct all activities needed for the proper and effective operation of the department while, at the same time, remaining within the budget.

Utilize the employee development activity budget, the school tuition reimbursement, professional development and operational travel to obtain maximum growth in employee training.

### Expenditures

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	2,411,015	822,943	1,047,959	1,007,416	1,097,010
Materials & Supplies	68,602	125,199	252,978	177,988	297,183
Contractual Services	4,014,052	4,266,933	4,611,569	4,372,934	4,892,833
Other Charges	818,188	2,129,731	1,970,621	198,690	1,993,043
Capital Outlay	0	0	0	0	0
Debt Service	375	643	700	660	700
Intergovernmental Transfers	17,543,122	21,290,735	24,083,787	21,436,939	23,823,529
<b>Total</b>	<b>24,855,354</b>	<b>28,636,184</b>	<b>31,967,614</b>	<b>27,194,657</b>	<b>32,104,298</b>

### Mission

Review, approve and inspect all water and wastewater systems constructed for the City of Laredo and assure their integrity by implementing the City's standards and specifications in their design and construction phases.

### Program Summary

Manage the department's infrastructure improvement projects assuring time lines and cost estimates.

Provide a higher level of quality in all systems constructed for the City of Laredo through the platting process and by expanding and improving water and sewer projects for our service area.

Finalize plat reviews within the stipulated time frame as per the One-Stop Shop.

Meet time lines in all projects and keep costs within budgeted amounts.

### Expenditure

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,170,376	779,821	1,374,743	919,187	1,355,712
Materials & Supplies	21,440	20,408	34,531	30,776	44,855
Contractual Services	68,473	72,221	87,931	62,265	116,757
Debt Service	375	642	700	660	700
<b>Total</b>	<b>1,260,665</b>	<b>873,092</b>	<b>1,497,905</b>	<b>1,012,888</b>	<b>1,518,024</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of Engineers	4	5	2	✗	4
Number of Engineering Assistants	2	2	3	✓	3
Number of Engineer Technicians	1	1	1	✓	1
Number of Administrative Assistant	1	1	1	✓	1
Number of Construction Inspectors	3	5	4	✗	5
Number of Senior Construction Inspectors	1	1	1	✓	1
Number of Customer Service Representative	0	1	0	✗	1
Number of Plats, Re-plats and Projects received	70	105	65	✗	125
Number of Cost Statements requested	350	650	450	✗	500
Number of Final Inspections requested	41	50	150	✓	200
<b>Outputs</b>					
Number of Plats, Re-plats and Projects reviewed	69	105	60	✗	125
Number of Cost Statements issued	341	650	430	✗	500
Number of Final Inspections conducted	38	50	145	✗	200
<b>Effectiveness Measures</b>					
Number of Plats, Replats and Projects reviewed	100%	100%	92%	✗	100%
Number of Cost Statement issued	100%	100%	96%	✗	100%
Number of Final Inspections conducted	100%	100%	96%	✗	100%

### Mission

The Billing Division's mission is to provide excellent customer service, and accurate billing, and to maximize the collection of all utility accounts.

### Program Summary

To reduce the abandoned call rate for the Call Center to 13.1% by the end of the fiscal year. To maintain the percentage of monthly meter reading accuracy at 99.53% or above and to maintain monthly receivables over 60 days to 6.4% or less of the total of all accounts.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	2,522,409	2,193,989	2,712,255	2,631,201	2,982,112
Materials & Supplies	989,309	1,349,815	1,535,519	1,535,519	1,578,945
Contractual Services	1,227,188	1,317,337	1,577,772	1,654,112	1,555,844
Other Charges	905	125	183	50,099	0
Debt Service	687	1,178	1,211	1,219	1,219
<b>Total</b>	<b>4,740,498</b>	<b>4,862,444</b>	<b>5,826,940</b>	<b>5,872,150</b>	<b>6,118,120</b>

### Performance Measure

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Average number of calls received per month	11,526	11,500	7,064	✗	8,000
Average number of meters read per month	75,197	74,838	76,072	✓	77,272
<b>Outputs</b>					
Average number of abandoned calls per month	2,630	2,900	927	✗	1,050
Average number of meters estimated per month	1609	900	2,761	✓	3,300
Average number of delinquent accounts 60 days and older per month	5439	3,000	5,015	✓	4,950
Average number of meters read incorrectly per month	54	25	315	✓	350
<b>Effectiveness</b>					
% of abandoned calls per month	22.8%	25.2%	13.1%	✗	13.1%
% of meter reading accuracy per month	99.93%	99.97%	99.57%	✗	99.53%
% of total accounts over 60 days on the aged receivables per month	7.2%	4%	6.6%	✓	6.4%

### Mission

Provide safe drinking water to customers that meets all state and federal regulations for Jefferson, El Pico, and Columbia WTP. Also, to effectively and efficiently manage the treatment and production through the operation and maintenance to meet water supply needs.

### Program Summary

Continue to improve the efficiency of chemical usage, electrical usage, equipment maintenance, and grounds maintenance to the existing operations and equipment performances.

Continue to improve the efficiency of operations through proper training and employee involvement.

Review the design and construction of the three water facilities to ensure the system reliability.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	3,510,046	2,787,894	3,439,097	3,525,558	3,899,203
Materials & Supplies	2,339,667	2,195,617	1,919,994	1,908,373	2,398,919
Contractual Services	4,217,945	3,961,779	4,767,895	4,227,825	4,755,761
Debt Service	953	1,634	1,400	1,200	1,200
<b>Total</b>	<b>10,068,611</b>	<b>8,946,924</b>	<b>10,128,386</b>	<b>9,662,956</b>	<b>11,055,083</b>

### Performance Measure

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Treated Monthly Average (MG)	1,103.398	1,050.000	1,119.485	✓	1,300.000
Total Monthly Average Labor Cost (Salaries)	\$277,503.67	\$287,656.58	\$303,849.42	✗	\$319,041.83
Total Monthly Average Chemical Cost /MG	\$1,451	\$1,824	\$2,736	✗	\$2,474
Total Monthly Average Cost for Repairs to Machinery/Equipment	\$23,273	\$16,751	\$25,126	✗	\$26,382
Total Monthly Average Contractual Machinery and Equipment Cost	\$50,383	\$102,877	\$154,316	✗	\$162,032
Total Monthly Average Pump Corrective Cost	\$23,659	\$29,011	\$43,516	✗	\$45,692
Total Monthly Average Electricity Cost	\$1,980	\$1,394	\$2,091	✗	\$1,891
<b>Efficiency Measures</b>					
Monthly Average Cost per million gallons treated	727	549	873	✗	789



557 Waterworks System

41 Waterworks/Utilities

30 Transmission &amp; Distribution

### Mission

Increase customer satisfaction by providing uninterrupted service, sufficient output and adequate pressure at all times.

### Program Summary

Provide a continuous amount of potable water with ample pressure to all residential, commercial, and industrial water consumers as well for fire fighters in their fire extinguishing efforts

Improve water pressure by looping the main lines and restructuring the various pressure zones.

Provide expedient service and cultivate customer satisfaction.

Provide employees with the necessary training to obtain their CDL driver's license and the required certification from the Texas Commission of Environmental Quality

Reduce service interruptions caused by line breaks by servicing and replacing water mains.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	2,751,878	2,722,834	3,787,303	3,292,218	3,604,247
Materials & Supplies	1,005,959	1,208,310	1,055,489	1,098,618	1,325,951
Contractual Services	1,059,433	863,348	1,067,224	1,033,463	1,210,059
Other Charges	35,395	26,009	15,000	26,111	0
Debt Service	318	545	552	552	552
<b>Total</b>	<b>4,852,983</b>	<b>4,821,046</b>	<b>5,925,568</b>	<b>5,450,962</b>	<b>6,140,809</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of Work Order completed within 24 hrs.	2,622	3,600	2,000	X	3,160
Number of Work Orders completed greater than one day but less than 3 days	421	250	300	X	350
Number of Work Orders completed greater than three days but less than 5 days	264	800	240	X	750
Number of feet of Water Line replaced per year	3,400	10,000	4,560	X	21,510
Number of Water Line breaks repaired 3" and larger	362	350	240	X	320
Number of Water Line breaks repaired 5/8" to 2"	342	300	260	X	270
Number of Fire Hydrants replaced/repared	64	240	130	X	220
Number of Fire Hydrants Painted	308	2,200	140	X	2,110
<b>Efficiency Measures</b>					
% of Work Orders completed in 24 Hrs.	85%	88.5%	86%	X	86.5%
% of Work Orders completed in 3 days	50%	85.5%	51%	X	51.5%
% of Work Orders completed in 5 days	50%	85.5%	51%	X	51.5%

### Mission

Monitor the environmental requirements for continued compliance for the department's water and wastewater regulations. Also, to effectively and efficiently manage the inspections, education, complaint investigations, and enforcement of local and federal regulations in order to protect water quality.

### Program Summary

**INDUSTRIAL PRETREATMENT PROGRAM:** Provide annual inspection and sampling to each permittee. Obtain surcharge recovery for all discharges above the normal domestic waste loading limitations. Incorporate dental facilities into program.

**CROSS CONNECTION CONTROL PROGRAM:** Submit for approval an ordinance. Establish specific policy and guidelines for inspection and device testing.

**WATER CONSERVATION PROGRAM:** Administer an annual water conservation educational program and prepare the required federal annual reports.

License staff and provide adequate training to ensure qualified personnel.

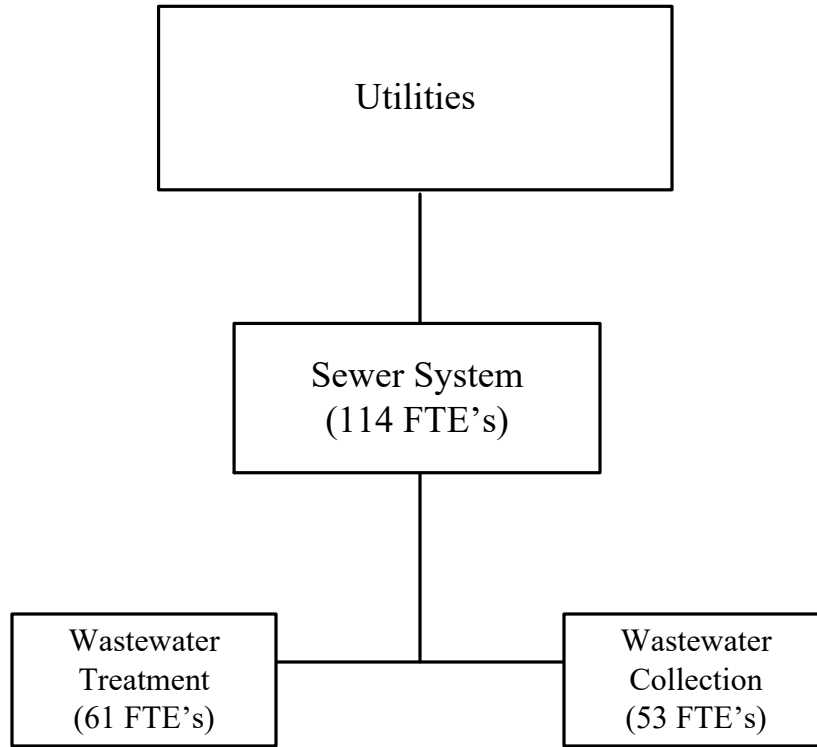
### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	572,130	410,817	712,822	720,740	759,389
Materials & Supplies	26,459	29,703	87,701	47,233	52,702
Contractual Services	59,340	48,662	106,245	38,046	114,504
Other Charges	8,700	7,500	177,984	5,700	97,984
<b>Total</b>	<b>666,629</b>	<b>496,682</b>	<b>1,084,752</b>	<b>811,719</b>	<b>1,024,579</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Cross Connection Program Inspections	335	360	380	✓	400
Ind. Pretreatment Program Inspections	2,332	2,600	2,500	✗	2,800
Distribution sampling & WQ Complaints	1,972	2,160	2,100	✗	2,200
Pretreatment sampling events	450	600	500	✗	600
Liquid Waste Haulers & Industrial User Permits	13	24	20	✗	24
Haulers Manifests & TAMR	6,240	6,375	6,350	✗	6,375
Number of Complaints investigated	87	100	90	✗	100
Number of Plans Reviewed	134	75	70	✗	75
<b>Efficiency Measures</b>					
Inspections Per FTE	1,208	1,571	1,501	✗	1,571

# Sewer System Fund



**CITY OF LAREDO, TEXAS  
SEWER SYSTEM  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$38,959,397</b>	<b>\$41,086,356</b>	<b>\$42,041,048</b>	<b>\$44,014,125</b>	<b>\$44,014,125</b>	<b>\$49,986,066</b>
<b>REVENUES</b>						
Charges for Services	36,599,095	39,402,731	41,911,064	41,911,064	41,560,284	42,804,185
Rents, Royalties and Interest	639,851	214,474	140,273	140,273	159,202	187,400
Reimburse and Miscellaneous	41,044	313	0	0	89,134	0
Other Financing Sources	5,997	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>37,285,987</b>	<b>39,617,519</b>	<b>42,051,337</b>	<b>42,051,337</b>	<b>41,808,620</b>	<b>42,991,585</b>
<b>TOTAL AVAILABLE</b>	<b>76,245,384</b>	<b>80,703,876</b>	<b>84,092,385</b>	<b>86,065,462</b>	<b>85,822,745</b>	<b>92,977,651</b>
<b>EXPENDITURES</b>						
<b>ADMINISTRATION</b>						
Materials and Supplies	91,074	6,580	54,551	54,972	23,297	66,051
Contractual Services	7,810,877	7,997,125	8,130,860	8,194,173	8,092,522	8,508,857
Other Charges	371,340	592,494	875,194	875,194	9,795	857,100
Intergovernmental Transfers	13,800,527	15,233,672	13,985,370	13,985,370	14,526,637	15,119,433
<b>TOTAL ADMINISTRATION</b>	<b>22,073,819</b>	<b>23,829,871</b>	<b>23,045,975</b>	<b>23,109,709</b>	<b>22,652,251</b>	<b>24,551,441</b>
<b>WASTEWATER TREATMENT</b>						
Personnel Services	4,015,282	2,839,119	3,496,158	3,496,158	3,297,523	3,606,978
Materials and Supplies	813,301	843,864	1,002,567	1,197,318	1,033,780	1,236,815
Contractual Services	3,933,125	3,670,957	3,914,811	4,073,438	4,087,764	4,119,445
Other Charges	0	0	117,911	0	0	94,818
Debt Service	636	1,090	700	1,105	700	700
<b>TOTAL WASTEWATER TREATMENT</b>	<b>8,762,344</b>	<b>7,355,030</b>	<b>8,532,147</b>	<b>8,768,019</b>	<b>8,419,767</b>	<b>9,058,756</b>

**CITY OF LAREDO, TEXAS  
SEWER SYSTEM  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>WASTEWATER COLLECTION</b>						
Personnel Services	2,753,875	2,325,062	3,021,731	3,101,731	2,982,762	3,121,775
Materials and Supplies	981,226	898,694	909,062	989,298	734,369	1,117,915
Contractual Services	1,262,423	1,238,658	1,517,259	1,502,499	1,026,809	1,560,960
Other Charges	1,002	3,889	0	3,000	20,121	0
Capital Outlay	55,375	88,507	0	17,990	0	0
Debt Service	318	545	600	600	600	600
<b>TOTAL WASTEWATER COLLECTION</b>	<b>5,054,219</b>	<b>4,555,355</b>	<b>5,448,652</b>	<b>5,615,118</b>	<b>4,764,661</b>	<b>5,801,250</b>
<b>TOTAL EXPENDITURES</b>	<b>35,890,382</b>	<b>35,740,256</b>	<b>37,026,774</b>	<b>37,492,846</b>	<b>35,836,679</b>	<b>39,411,447</b>
<b>CLOSING BALANCE</b>	<b>\$40,355,002</b>	<b>\$44,963,619</b>	<b>\$47,065,611</b>	<b>\$48,572,616</b>	<b>\$49,986,066</b>	<b>\$53,566,204</b>
<b>ADJUSTMENTS</b>						
COMPENSATED ABSENCES	34,453	(1,803)	0	0	0	0
NET PENSION LIABILITY	696,901	(947,691)	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>731,354</b>	<b>(949,494)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>\$41,086,356</b>	<b>\$44,014,125</b>	<b>\$47,065,611</b>	<b>\$48,572,616</b>	<b>\$49,986,066</b>	<b>\$53,566,204</b>

**CITY OF LAREDO, TEXAS  
SEWER SYSTEM  
DEBT SERVICE FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$10,084,746	\$13,423,068	\$13,956,601	\$14,098,427	\$14,098,427	\$14,481,821
<b>REVENUES</b>						
<b>SEWER DEBT SERVICE</b>						
Rents, Royalties and Interest	203,761	57,098	32,237	32,237	29,789	38,141
Other Financing Sources	27,799,622	30,873,549	13,087,785	13,087,785	13,969,056	13,722,068
<b>TOTAL SEWER DEBT SERVICE</b>	<b>28,003,383</b>	<b>30,930,647</b>	<b>13,120,022</b>	<b>13,120,022</b>	<b>13,998,845</b>	<b>13,760,209</b>
<b>TOTAL REVENUES</b>	<b>28,003,383</b>	<b>30,930,647</b>	<b>13,120,022</b>	<b>13,120,022</b>	<b>13,998,845</b>	<b>13,760,209</b>
<b>TOTAL AVAILABLE</b>	<b>38,088,129</b>	<b>44,353,715</b>	<b>27,076,623</b>	<b>27,218,449</b>	<b>28,097,272</b>	<b>28,242,030</b>
<b>EXPENDITURES</b>						
<b>SEWER DEBT SERVICE</b>						
Debt Service	24,665,061	30,255,287	13,618,543	13,618,543	13,615,451	13,963,800
<b>TOTAL SEWER DEBT SERVICE</b>	<b>24,665,061</b>	<b>30,255,287</b>	<b>13,618,543</b>	<b>13,618,543</b>	<b>13,615,451</b>	<b>13,963,800</b>
<b>TOTAL EXPENDITURES</b>	<b>24,665,061</b>	<b>30,255,287</b>	<b>13,618,543</b>	<b>13,618,543</b>	<b>13,615,451</b>	<b>13,963,800</b>
<b>CLOSING BALANCE</b>	<b>\$13,423,068</b>	<b>\$14,098,427</b>	<b>\$13,458,080</b>	<b>\$13,599,906</b>	<b>\$14,481,821</b>	<b>\$14,278,230</b>

**CITY OF LAREDO, TEXAS  
SEWER SYSTEM  
CONSTRUCTION FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$529,035	\$183,412	\$0	\$140,057	\$140,057	\$0
<b>REVENUES</b>						
<b>SEWER CONSTRUCTION</b>						
Rents, Royalties and Interest	0	0	0	0	171	220
Other Financing Sources	419,043	376,623	897,585	897,585	417,353	1,397,365
<b>TOTAL SEWER CONSTRUCTION</b>	<b>419,043</b>	<b>376,623</b>	<b>897,585</b>	<b>897,585</b>	<b>417,524</b>	<b>1,397,585</b>
<b>TOTAL REVENUES</b>	<b>419,043</b>	<b>376,623</b>	<b>897,585</b>	<b>897,585</b>	<b>417,524</b>	<b>1,397,585</b>
<b>TOTAL AVAILABLE</b>	<b>948,078</b>	<b>560,035</b>	<b>897,585</b>	<b>1,037,642</b>	<b>557,581</b>	<b>1,397,585</b>
<b>EXPENDITURES</b>						
<b>SEWER CONSTRUCTION</b>						
Personnel Services	4,161	0	0	0	0	0
Materials and Supplies	54,009	35,786	85,000	85,190	15,000	85,000
Contractual Services	196,742	49,354	0	53,531	42,581	0
Other Charges	0	0	161,068	117,918	0	161,068
Capital Outlay	35,366	0	0	0	0	0
Projects	474,388	334,838	651,517	781,004	500,000	1,151,517
<b>TOTAL SEWER CONSTRUCTION</b>	<b>764,666</b>	<b>419,978</b>	<b>897,585</b>	<b>1,037,643</b>	<b>557,581</b>	<b>1,397,585</b>
<b>TOTAL EXPENDITURES</b>	<b>764,666</b>	<b>419,978</b>	<b>897,585</b>	<b>1,037,643</b>	<b>557,581</b>	<b>1,397,585</b>
<b>CLOSING BALANCE</b>	<b>\$183,412</b>	<b>\$140,057</b>	<b>\$0</b>	<b>(\$1)</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SEWER CAPITAL IMPROVEMENT**

**FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$461,852	\$1,093,197	\$1,208,917	\$1,208,917	\$1,204,417
<b>REVENUES</b>						
<b>SEWER CAPITAL IMPROVEMENT</b>						
Fees and Collections	461,852	745,878	320,000	320,000	810,567	510,000
Rents, Royalties and Interest	0	1,186	0	0	5,604	6,500
<b>TOTAL SEWER CAPITAL IMPROVEMENT</b>	<b>461,852</b>	<b>747,064</b>	<b>320,000</b>	<b>320,000</b>	<b>816,171</b>	<b>516,500</b>
<b>TOTAL REVENUES</b>	<b>461,852</b>	<b>747,064</b>	<b>320,000</b>	<b>320,000</b>	<b>816,171</b>	<b>516,500</b>
<b>TOTAL AVAILABLE</b>	<b>461,852</b>	<b>1,208,917</b>	<b>1,413,197</b>	<b>1,528,917</b>	<b>2,025,088</b>	<b>1,720,917</b>
<b>EXPENDITURES</b>						
<b>SEWER CAPITAL IMPROVEMENT</b>						
Other Charges	0	0	1,413,197	1,413,197	820,671	1,720,917
<b>TOTAL SEWER CAPITAL IMPROVEMENT</b>	<b>0</b>	<b>0</b>	<b>1,413,197</b>	<b>1,413,197</b>	<b>820,671</b>	<b>1,720,917</b>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,413,197</b>	<b>1,413,197</b>	<b>820,671</b>	<b>1,720,917</b>
<b>CLOSING BALANCE</b>	<b>\$461,852</b>	<b>\$1,208,917</b>	<b>\$0</b>	<b>\$115,720</b>	<b>\$1,204,417</b>	<b>(\$1)</b>



**CITY OF LAREDO, TEXAS  
SEWER SYSTEM  
2010 REVENUE BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$205,767</b>	<b>\$9,380</b>	<b>\$0</b>	<b>\$5,416</b>	<b>\$5,416</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>2010 REVENUE BOND</b>						
Rents, Royalties and Interest	2,019	108	0	5,607	7	26
Reimburse and Miscellaneous	0	0	0	22,040	0	0
<b>TOTAL 2010 REVENUE BOND</b>	<b>2,019</b>	<b>108</b>	<b>0</b>	<b>27,647</b>	<b>7</b>	<b>26</b>
<b>TOTAL REVENUES</b>	<b>2,019</b>	<b>108</b>	<b>0</b>	<b>27,647</b>	<b>7</b>	<b>26</b>
<b>TOTAL AVAILABLE</b>	<b>207,786</b>	<b>9,487</b>	<b>0</b>	<b>33,063</b>	<b>5,423</b>	<b>26</b>
<b>EXPENDITURES</b>						
<b>2010 REVENUE BOND</b>						
Personnel Services	15,640	0	0	0	0	0
Contractual Services	1,020	0	0	0	0	0
Other Charges	0	0	0	3,660	0	26
Capital Outlay	126,705	4,072	0	16	0	0
Projects	55,041	0	0	23,173	5,423	0
<b>TOTAL 2010 REVENUE BOND</b>	<b>198,407</b>	<b>4,072</b>	<b>0</b>	<b>26,849</b>	<b>5,423</b>	<b>26</b>
<b>TOTAL EXPENDITURES</b>	<b>198,407</b>	<b>4,072</b>	<b>0</b>	<b>26,849</b>	<b>5,423</b>	<b>26</b>
<b>CLOSING BALANCE</b>	<b>\$9,380</b>	<b>\$5,416</b>	<b>\$0</b>	<b>\$6,214</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SEWER SYSTEM  
2013 SEWER REVENUE BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$79,446	\$29,511	\$0	\$28,805	\$28,805	\$0
<b>REVENUES</b>						
<b>2013 SEWER REVENUE BOND</b>						
Rents, Royalties and Interest	532	15	0	7,027	34	105
<b>TOTAL 2013 SEWER REVENUE BOND</b>	<b>532</b>	<b>15</b>	<b>0</b>	<b>7,027</b>	<b>34</b>	<b>105</b>
<b>TOTAL REVENUES</b>	<b>532</b>	<b>15</b>	<b>0</b>	<b>7,027</b>	<b>34</b>	<b>105</b>
<b>TOTAL AVAILABLE</b>	<b>79,978</b>	<b>29,525</b>	<b>0</b>	<b>35,832</b>	<b>28,839</b>	<b>105</b>
<b>EXPENDITURES</b>						
<b>2013 SEWER REVENUE BOND</b>						
Personnel Services	44,787	0	0	0	0	0
Contractual Services	660	720	0	25,893	21,410	0
Other Charges	0	0	0	0	0	105
Projects	5,020	0	0	7,429	7,429	0
<b>TOTAL 2013 SEWER REVENUE BOND</b>	<b>50,467</b>	<b>720</b>	<b>0</b>	<b>33,322</b>	<b>28,839</b>	<b>105</b>
<b>TOTAL EXPENDITURES</b>	<b>50,467</b>	<b>720</b>	<b>0</b>	<b>33,322</b>	<b>28,839</b>	<b>105</b>
<b>CLOSING BALANCE</b>	<b>\$29,511</b>	<b>\$28,805</b>	<b>\$0</b>	<b>\$2,510</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SEWER SYSTEM  
2014 SEWER REVENUE BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$638,281</b>	<b>\$491,236</b>	<b>\$0</b>	<b>\$49,729</b>	<b>\$49,729</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>14 WW/SW REV BOND \$11.58M</b>						
Rents, Royalties and Interest	6,180	209	59	28,984	17	52
Reimburse and Miscellaneous	0	0	0	43,903	0	0
<b>TOTAL 14 WW/SW REV BOND \$11.58M</b>	<b>6,180</b>	<b>209</b>	<b>59</b>	<b>72,887</b>	<b>17</b>	<b>52</b>
<b>TOTAL REVENUES</b>	<b>6,180</b>	<b>209</b>	<b>59</b>	<b>72,887</b>	<b>17</b>	<b>52</b>
<b>TOTAL AVAILABLE</b>	<b>644,461</b>	<b>491,445</b>	<b>59</b>	<b>122,616</b>	<b>49,746</b>	<b>52</b>
<b>EXPENDITURES</b>						
<b>14 WW/SW REV BOND \$11.58M</b>						
Personnel Services	0	24,602	0	0	0	0
Contractual Services	788	653	0	0	0	0
Capital Outlay	48,364	193,602	0	3,800	3,800	0
Projects	104,074	222,858	59	98,019	45,946	52
<b>TOTAL 14 WW/SW REV BOND \$11.58M</b>	<b>153,225</b>	<b>441,715</b>	<b>59</b>	<b>101,819</b>	<b>49,746</b>	<b>52</b>
<b>TOTAL EXPENDITURES</b>	<b>153,225</b>	<b>441,715</b>	<b>59</b>	<b>101,819</b>	<b>49,746</b>	<b>52</b>
<b>CLOSING BALANCE</b>	<b>\$491,236</b>	<b>\$49,729</b>	<b>\$0</b>	<b>\$20,797</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SEWER SYSTEM  
2015 SEWER REVENUE BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$3,661,557	\$2,222,653	\$0	\$879,563	\$879,563	\$0
<b>REVENUES</b>						
<b>2015 SEWER REVENUE BOND</b>						
Rents, Royalties and Interest	36,388	4,447	1,930	137,207	2,956	5,369
Reimburse and Miscellaneous	0	0	0	207	0	0
<b>TOTAL 2015 SEWER REVENUE BOND</b>	<b>36,388</b>	<b>4,447</b>	<b>1,930</b>	<b>137,414</b>	<b>2,956</b>	<b>5,369</b>
<b>TOTAL REVENUES</b>	<b>36,388</b>	<b>4,447</b>	<b>1,930</b>	<b>137,414</b>	<b>2,956</b>	<b>5,369</b>
<b>TOTAL AVAILABLE</b>	<b>3,697,945</b>	<b>2,227,101</b>	<b>1,930</b>	<b>1,016,977</b>	<b>882,519</b>	<b>5,369</b>
<b>EXPENDITURES</b>						
<b>2015 SEWER REVENUE BOND</b>						
Personnel Services	34,613	58,037	0	0	0	0
Contractual Services	720	748	0	0	0	0
Capital Outlay	63,340	23,532	0	(1)	22,958	0
Projects	1,376,619	1,265,221	1,930	925,330	859,561	5,369
<b>TOTAL 2015 SEWER REVENUE BOND</b>	<b>1,475,292</b>	<b>1,347,538</b>	<b>1,930</b>	<b>925,329</b>	<b>882,519</b>	<b>5,369</b>
<b>TOTAL EXPENDITURES</b>	<b>1,475,292</b>	<b>1,347,538</b>	<b>1,930</b>	<b>925,329</b>	<b>882,519</b>	<b>5,369</b>
<b>CLOSING BALANCE</b>	<b>\$2,222,653</b>	<b>\$879,563</b>	<b>\$0</b>	<b>\$91,648</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SEWER SYSTEM  
2015B REVENUE BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$1,228,505	\$1,287,260	\$0	\$1,287,713	\$1,287,713	\$0
<b>REVENUES</b>						
<b>15B SW REV \$22.075M-TWDB</b>						
Rents, Royalties and Interest	17,654	453	176	240,153	975	2,934
Reimburse and Miscellaneous	44,941	0	0	0	0	0
<b>TOTAL 15B SW REV \$22.075M-TWDB</b>	<b>62,595</b>	<b>453</b>	<b>176</b>	<b>240,153</b>	<b>975</b>	<b>2,934</b>
<b>TOTAL REVENUES</b>	<b>62,595</b>	<b>453</b>	<b>176</b>	<b>240,153</b>	<b>975</b>	<b>2,934</b>
<b>TOTAL AVAILABLE</b>	<b>1,291,100</b>	<b>1,287,713</b>	<b>176</b>	<b>1,527,866</b>	<b>1,288,688</b>	<b>2,934</b>
<b>EXPENDITURES</b>						
<b>15B SW REV \$22.075M-TWDB</b>						
Projects	3,840	0	176	1,289,894	1,288,688	2,934
<b>TOTAL 15B SW REV \$22.075M-TWDB</b>	<b>3,840</b>	<b>0</b>	<b>176</b>	<b>1,289,894</b>	<b>1,288,688</b>	<b>2,934</b>
<b>TOTAL EXPENDITURES</b>	<b>3,840</b>	<b>0</b>	<b>176</b>	<b>1,289,894</b>	<b>1,288,688</b>	<b>2,934</b>
<b>CLOSING BALANCE</b>	<b>\$1,287,260</b>	<b>\$1,287,713</b>	<b>\$0</b>	<b>\$237,972</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SEWER SYSTEM  
2017 SEWER REVENUE BOND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$14,416,596	\$12,280,545	\$0	\$7,805,174	\$7,805,174	\$0
<b>REVENUES</b>						
<b>2017 SEWER REVENUE BOND</b>						
Rents, Royalties and Interest	152,987	16,032	3,230	324,017	7,752	12,756
Reimburse and Miscellaneous	0	651	0	0	0	0
<b>TOTAL 2017 SEWER REVENUE BOND</b>	<b>152,987</b>	<b>16,683</b>	<b>3,230</b>	<b>324,017</b>	<b>7,752</b>	<b>12,756</b>
<b>TOTAL REVENUES</b>	<b>152,987</b>	<b>16,683</b>	<b>3,230</b>	<b>324,017</b>	<b>7,752</b>	<b>12,756</b>
<b>TOTAL AVAILABLE</b>	<b>14,569,583</b>	<b>12,297,228</b>	<b>3,230</b>	<b>8,129,191</b>	<b>7,812,926</b>	<b>12,756</b>
<b>EXPENDITURES</b>						
<b>2017 SEWER REVENUE BOND</b>						
Personnel Services	0	53,647	0	59,766	59,766	0
Contractual Services	1,440	1,440	0	0	0	0
Capital Outlay	381,894	1,022,338	0	3,376,107	3,404,210	0
Projects	1,905,704	3,414,628	3,230	4,404,205	4,348,950	12,756
<b>TOTAL 2017 SEWER REVENUE BOND</b>	<b>2,289,038</b>	<b>4,492,053</b>	<b>3,230</b>	<b>7,840,078</b>	<b>7,812,926</b>	<b>12,756</b>
<b>TOTAL EXPENDITURES</b>	<b>2,289,038</b>	<b>4,492,053</b>	<b>3,230</b>	<b>7,840,078</b>	<b>7,812,926</b>	<b>12,756</b>
<b>CLOSING BALANCE</b>	<b>\$12,280,545</b>	<b>\$7,805,174</b>	<b>\$0</b>	<b>\$289,113</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SEWER SYSTEM  
2018 PPFCO  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$1,967,553</b>	<b>\$719,669</b>	<b>\$0</b>	<b>\$101,008</b>	<b>\$101,008</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>2018 PPFCO</b>						
Rents, Royalties and Interest	21,689	304	7	71,372	10	0
<b>TOTAL 2018 PPFCO</b>	<b>21,689</b>	<b>304</b>	<b>7</b>	<b>71,372</b>	<b>10</b>	<b>0</b>
<b>TOTAL REVENUES</b>	<b>21,689</b>	<b>304</b>	<b>7</b>	<b>71,372</b>	<b>10</b>	<b>0</b>
<b>TOTAL AVAILABLE</b>	<b>1,989,242</b>	<b>719,973</b>	<b>7</b>	<b>172,380</b>	<b>101,018</b>	<b>0</b>
<b>EXPENDITURES</b>						
<b>2018 PPFCO</b>						
Other Charges	0	0	7	7	0	0
Capital Outlay	1,269,573	618,965	0	128,101	101,018	0
<b>TOTAL 2018 PPFCO</b>	<b>1,269,573</b>	<b>618,965</b>	<b>7</b>	<b>128,108</b>	<b>101,018</b>	<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>1,269,573</b>	<b>618,965</b>	<b>7</b>	<b>128,108</b>	<b>101,018</b>	<b>0</b>
<b>CLOSING BALANCE</b>	<b>\$719,669</b>	<b>\$101,008</b>	<b>\$0</b>	<b>\$44,272</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SEWER  
2019 WW&SS BONDS  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$20,191,027</b>	<b>\$0</b>	<b>\$17,718,137</b>	<b>\$17,718,137</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>2019 WW&amp;SS BONDS</b>						
Rents, Royalties and Interest	2,566,562	77,549	15,634	15,634	25,461	42,352
Other Financing Sources	18,920,000	0	0	0	0	0
<b>TOTAL 2019 WW&amp;SS BONDS</b>	<b>21,486,562</b>	<b>77,549</b>	<b>15,634</b>	<b>15,634</b>	<b>25,461</b>	<b>42,352</b>
<b>TOTAL REVENUES</b>	<b>21,486,562</b>	<b>77,549</b>	<b>15,634</b>	<b>15,634</b>	<b>25,461</b>	<b>42,352</b>
<b>TOTAL AVAILABLE</b>	<b>21,486,562</b>	<b>20,268,576</b>	<b>15,634</b>	<b>17,733,771</b>	<b>17,743,598</b>	<b>42,352</b>
<b>EXPENDITURES</b>						
<b>2019 WW&amp;SS BONDS</b>						
Personnel Services	19,043	174,520	0	0	0	0
Contractual Services	0	238,507	0	470,881	470,881	0
Other Charges	0	0	15,634	15,634	308,636	42,352
Capital Outlay	527	2,137,411	0	16,964,081	16,964,081	0
Debt Service	207,499	0	0	0	0	0
Intergovernmental Transfers	1,068,466	0	0	0	0	0
<b>TOTAL 2019 WW&amp;SS BONDS</b>	<b>1,295,535</b>	<b>2,550,438</b>	<b>15,634</b>	<b>17,450,596</b>	<b>17,743,598</b>	<b>42,352</b>
<b>TOTAL EXPENDITURES</b>	<b>1,295,535</b>	<b>2,550,438</b>	<b>15,634</b>	<b>17,450,596</b>	<b>17,743,598</b>	<b>42,352</b>
<b>CLOSING BALANCE</b>	<b>\$20,191,027</b>	<b>\$17,718,137</b>	<b>\$0</b>	<b>\$283,175</b>	<b>\$0</b>	<b>\$0</b>



**CITY OF LAREDO, TEXAS**  
**SEWER**  
**2020 TWDB Bond**  
**FY 2022 - 2023**

	<u>ACTUAL</u> <u>FY 19-20</u>	<u>ACTUAL</u> <u>FY 20-21</u>	<u>ORIGINAL</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>AMENDED</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>TOTAL</u> <u>ESTIMATE</u> <u>FY 21-22</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$49,333,940</b>	<b>\$0</b>	<b>\$49,346,590</b>	<b>\$49,346,590</b>	<b>\$0</b>
<b>REVENUES</b>						
<b>WW&amp;SS REV &amp; REF BOND 2020</b>						
Rents, Royalties and Interest	11,282	13,425	7,817	7,817	21,898	58,670
Other Financing Sources	52,000,000	0	0	0	0	0
<b>TOTAL WW&amp;SS REV &amp; REF BOND 2020</b>	<b>52,011,282</b>	<b>13,425</b>	<b>7,817</b>	<b>7,817</b>	<b>21,898</b>	<b>58,670</b>
<b>TOTAL REVENUES</b>	<b>52,011,282</b>	<b>13,425</b>	<b>7,817</b>	<b>7,817</b>	<b>21,898</b>	<b>58,670</b>
<b>TOTAL AVAILABLE</b>	<b>52,011,282</b>	<b>49,347,365</b>	<b>7,817</b>	<b>49,354,407</b>	<b>49,368,488</b>	<b>58,670</b>
<b>EXPENDITURES</b>						
<b>WW&amp;SS REV &amp; REF BOND 2020</b>						
Contractual Services	0	775	0	0	0	0
Other Charges	0	0	7,817	7,817	46,606	58,670
Capital Outlay	0	0	0	49,317,978	49,317,978	0
Debt Service	889,670	0	0	3,904	3,904	0
Intergovernmental Transfers	1,787,673	0	0	0	0	0
<b>TOTAL WW&amp;SS REV &amp; REF BOND 2020</b>	<b>2,677,342</b>	<b>775</b>	<b>7,817</b>	<b>49,329,699</b>	<b>49,368,488</b>	<b>58,670</b>
<b>TOTAL EXPENDITURES</b>	<b>2,677,342</b>	<b>775</b>	<b>7,817</b>	<b>49,329,699</b>	<b>49,368,488</b>	<b>58,670</b>
<b>CLOSING BALANCE</b>	<b>\$49,333,940</b>	<b>\$49,346,590</b>	<b>\$0</b>	<b>\$24,708</b>	<b>\$0</b>	<b>\$0</b>

**CITY OF LAREDO, TEXAS  
SEWER  
2020A WW&SS BONDS  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$0	\$0	\$0	\$22,293,504	\$22,293,504	\$0
<b>REVENUES</b>						
<b>2020A WW&amp;SS BONDS</b>						
Rents, Royalties and Interest	0	3,407,877	28,663	28,663	56,541	122,421
Other Financing Sources	0	20,525,000	0	0	0	0
<b>TOTAL 2020A WW&amp;SS BONDS</b>	<b>0</b>	<b>23,932,877</b>	<b>28,663</b>	<b>28,663</b>	<b>56,541</b>	<b>122,421</b>
<b>TOTAL REVENUES</b>	<b>0</b>	<b>23,932,877</b>	<b>28,663</b>	<b>28,663</b>	<b>56,541</b>	<b>122,421</b>
<b>TOTAL AVAILABLE</b>	<b>0</b>	<b>23,932,877</b>	<b>28,663</b>	<b>22,322,167</b>	<b>22,350,045</b>	<b>122,421</b>
<b>EXPENDITURES</b>						
<b>2020A WW&amp;SS BONDS</b>						
Personnel Services	0	0	0	38,707	38,705	0
Other Charges	0	0	28,663	28,663	59,012	122,421
Capital Outlay	0	253,480	0	22,207,812	22,246,519	0
Debt Service	0	219,993	0	5,809	5,809	0
Intergovernmental Transfers	0	1,165,900	0	0	0	0
<b>TOTAL 2020A WW&amp;SS BONDS</b>	<b>0</b>	<b>1,639,373</b>	<b>28,663</b>	<b>22,280,991</b>	<b>22,350,045</b>	<b>122,421</b>
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,639,373</b>	<b>28,663</b>	<b>22,280,991</b>	<b>22,350,045</b>	<b>122,421</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$22,293,504</b>	<b>\$0</b>	<b>\$41,176</b>	<b>\$0</b>	<b>\$0</b>

### Mission

Our mission is to protect public health and the environment for our community by providing high-quality wastewater-treatment services in an effective, efficient, and responsive manner.

### Program Summary

Improve the South Plant Sludge Dewatering System's Operations by maximizing solids concentrations while minimizing chemical consumption.

Minimize foul odors from treatment plants by identifying source and implementing solutions.

Optimize the cost effectiveness of treatment per million gallons of sewage by evaluating treatment processes and equipment efficiencies.

Achieve a proper level of certification for employees by increasing training opportunities.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	4,015,282	2,839,119	3,496,158	3,297,523	3,606,978
Materials & Supplies	813,301	843,864	1,197,318	1,033,780	1,236,815
Contractual Services	3,933,125	3,670,957	4,073,438	4,087,764	4,119,445
Other Charges	0	0	0	0	94,818
Debt Service	636	1,090	1,105	700	700
<b>Total</b>	<b>8,762,344</b>	<b>7,355,030</b>	<b>8,768,019</b>	<b>8,419,767</b>	<b>9,058,756</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Amount of wastewater treated in million gallons	7,045	7,018	7,047	✓	7,184
Total cost	\$7,355,030	\$8,532,147	\$8,447,920	✗	\$8,752,640
<b>Efficiency Measures</b>					
Cost per million gallons treated	1,044	1,215	1,199	✗	1218
<b>Effectiveness Measures</b>					
% change in cost per million gallons treated	5.5%	1%	14.8%	✓	1.69%

### Mission

Provide uninterrupted sanitary sewer service to all residential and commercial customers.

### Program Summary

Develop a well-rounded preventive and corrective maintenance program for sewer collections lines in order to reduce the number of wastewater spills.

Perform repairs on the collection system utilizing the most effective method that minimizes the public's exposure to untreated wastewater.

Provide a safe working environment for all employees to minimizing and /or eliminate the potential of work related injuries.

Achieve a proper level of employee certification by increasing the amount of training opportunities.

Investigate and eliminate illicit sewer connections that pose community health risks.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	2,753,875	2,325,062	3,101,731	2,982,762	3,121,775
Materials & Supplies	981,226	898,694	989,298	734,369	1,117,915
Contractual Services	1,262,423	1,238,658	1,502,499	1,026,809	1,560,960
Other Charges	1,002	3,889	3,000	20,121	0
Capital Outlay	55,375	88,507	17,990	0	0
Debt Service	318	545	600	600	600
<b>Total</b>	<b>5,054,219</b>	<b>4,555,355</b>	<b>5,615,118</b>	<b>4,764,661</b>	<b>5,801,250</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Length of Lines Cleaned (500,000f t. /yr.)	658,279	700,000	750,000	✓	600,000
Number of employees assigned	10	10	10	✓	8
<b>Efficiency Measures</b>					
Length of line clean per number of employees	65,828	70,000	75,000	✓	75,000
<b>Effectiveness Measures</b>					
% of targeted sewer lines cleaned	105%	100%	75%	✗	100%

## *Internal Service Funds*

# Fleet Management Fund

Fleet Maintenance  
(48 FTE's)

**CITY OF LAREDO, TEXAS  
FLEET MANAGEMENT  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	\$411,580	(\$128,055)	\$96,954	(\$766,122)	(\$766,122)	(\$1,119,188)
<b>REVENUES</b>						
Charges for Services	9,888,484	10,519,281	13,136,507	13,136,507	13,136,507	16,241,489
Rents, Royalties and Interest	1,444	1,073	0	0	0	0
Reimburse and Miscellaneous	95,415	131,797	225,000	225,000	81,625	300,000
Other Financing Sources	1,999	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>9,987,342</b>	<b>10,652,151</b>	<b>13,361,507</b>	<b>13,361,507</b>	<b>13,218,132</b>	<b>16,541,489</b>
<b>TOTAL AVAILABLE</b>	<b>10,398,922</b>	<b>10,524,096</b>	<b>13,458,461</b>	<b>12,595,385</b>	<b>12,452,010</b>	<b>15,422,301</b>
<b>EXPENDITURES</b>						
<b>MAINTENANCE SHOP</b>						
Personnel Services	2,452,706	2,424,378	2,759,791	2,762,391	2,678,998	3,019,267
Materials and Supplies	109,994	98,456	135,856	139,823	130,011	162,573
Contractual Services	7,954,922	8,599,774	10,471,668	10,702,413	10,671,104	11,044,076
Other Charges	480	164,359	90,535	90,535	90,535	1,119,573
Capital Outlay	19,600	6,755	0	25,000	0	76,201
Debt Service	318	545	611	611	550	611
<b>TOTAL MAINTENANCE SHOP</b>	<b>10,538,020</b>	<b>11,294,266</b>	<b>13,458,461</b>	<b>13,720,773</b>	<b>13,571,198</b>	<b>15,422,301</b>
<b>TOTAL EXPENDITURES</b>	<b>10,538,020</b>	<b>11,294,266</b>	<b>13,458,461</b>	<b>13,720,773</b>	<b>13,571,198</b>	<b>15,422,301</b>
<b>CLOSING BALANCE</b>	<b>(\$139,098)</b>	<b>(\$770,170)</b>	<b>\$0</b>	<b>(\$1,125,388)</b>	<b>(\$1,119,188)</b>	<b>\$0</b>
<b>ADJUSTMENTS</b>						
COMPENSATED ABSENCES	11,043	4,048	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>11,043</b>	<b>4,048</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>(\$128,055)</b>	<b>(\$766,122)</b>	<b>\$0</b>	<b>(\$1,125,388)</b>	<b>(\$1,119,188)</b>	<b>\$0</b>

### Mission

Fleet's mission is to respond and complete jobs for all Departments in a timely manner, efficiently, safely, adjust to emergency situations and closely monitoring expenses to stay within budget for the year.

### Program Summary

Educate staff and maintain updates of new engines and technologies. To properly budget and maintain line items for all necessary repairs on city units. To provide a superior database in order to make clear and concise decisions on equipment purchases and, on the decision, to keep or dispose of existing equipment. To have sound internal controls in order to safeguard all equipment purchases.

### Expenditures

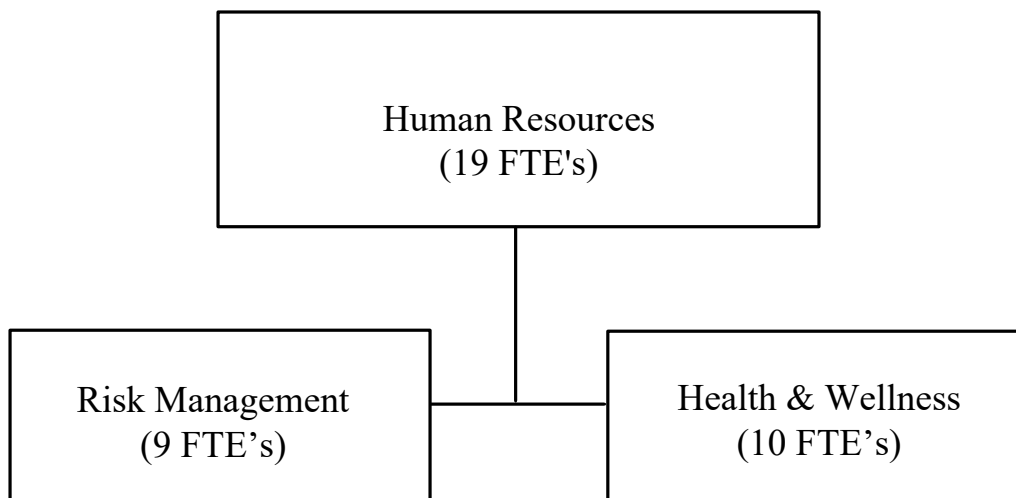
	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	2,452,706	2,424,378	2,762,391	2,678,998	3,019,267
Materials & Supplies	109,994	98,456	139,823	130,011	162,573
Contractual Services	7,954,922	8,599,774	10,702,413	10,671,104	11,044,076
Other Charges	480	164,359	90,535	90,535	1,119,573
Capital Outlay	19,600	6,755	25,000	0	76,201
Debt Service	318	545	611	550	611
<b>Total</b>	<b>10,538,020</b>	<b>11,294,267</b>	<b>13,720,773</b>	<b>13,571,198</b>	<b>15,422,301</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE)	46	46	46	✓	48
Number of FTE's (Operation)	32	32	32	✓	34
<b>Outputs</b>					
Number of units serviced	1,648	1,800	1,900	✓	1,900
Number of jobs completed	28,160	42,500	38,000	✗	3,7000
Total mechanic hours billed	39,620	39,500	36,000	✗	33,000
<b>Efficiency Measures</b>					
Number of jobs completed per FTE (Operation)	880	1,525	1,188	✗	1,121
Cost per mechanic hour billed	\$64.44	\$65.70	\$64.59	✗	\$65.00



# Risk Management Fund



**CITY OF LAREDO, TEXAS**  
**RISK MANAGEMENT**  
**OPERATING FUND**  
**FY 2022 - 2023**

	<u>ACTUAL</u> <u>FY 19-20</u>	<u>ACTUAL</u> <u>FY 20-21</u>	<u>ORIGINAL</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>AMENDED</u> <u>BUDGET</u> <u>FY 21-22</u>	<u>TOTAL</u> <u>ESTIMATE</u> <u>FY 21-22</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$2,766,203</b>	<b>\$3,004,421</b>	<b>\$2,545,510</b>	<b>\$2,399,780</b>	<b>\$2,399,780</b>	<b>\$1,362,556</b>
<b>REVENUES</b>						
Charges for Services	7,349,639	7,495,215	8,134,366	8,134,366	7,665,161	9,124,767
Rents, Royalties and Interest	50,294	18,517	9,600	9,600	10,000	10,000
Reimburse and Miscellaneous	150,088	46	50,000	50,000	0	50,000
Other Financing Sources	5,997	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>7,556,017</b>	<b>7,513,777</b>	<b>8,193,966</b>	<b>8,193,966</b>	<b>7,675,161</b>	<b>9,184,767</b>
<b>TOTAL AVAILABLE</b>	<b>10,322,220</b>	<b>10,518,199</b>	<b>10,739,476</b>	<b>10,593,746</b>	<b>10,074,941</b>	<b>10,547,323</b>
<b>EXPENDITURES</b>						
<b>RISK MANAGEMENT</b>						
Personnel Services	798,103	772,091	798,897	798,897	699,677	819,266
Materials and Supplies	17,324	8,665	10,145	10,424	10,424	12,881
Contractual Services	5,514,019	6,287,467	6,732,563	6,735,840	6,735,840	7,998,754
Other Charges	1,440	0	550,000	510,000	0	250,000
Capital Outlay	21,529	0	0	40,000	30,194	0
Debt Service	636	1,090	1,150	1,150	1,150	1,150
<b>TOTAL RISK MANAGEMENT</b>	<b>6,353,050</b>	<b>7,069,313</b>	<b>8,092,755</b>	<b>8,096,311</b>	<b>7,477,285</b>	<b>9,082,051</b>
<b>SAFETY TRAINING</b>						
Materials and Supplies	32,248	23,367	29,005	31,426	31,426	36,665
Contractual Services	25,124	37,256	65,756	97,741	99,161	95,870
<b>TOTAL SAFETY TRAINING</b>	<b>57,372</b>	<b>60,623</b>	<b>94,761</b>	<b>129,167</b>	<b>130,587</b>	<b>132,535</b>

**CITY OF LAREDO, TEXAS  
RISK MANAGEMENT  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>EMPLOYEE HEALTH &amp; WELLNES</b>						
Personnel Services	399,825	533,869	583,477	583,477	568,043	754,380
Materials and Supplies	139,088	69,700	69,315	141,730	77,523	75,015
Contractual Services	380,210	379,763	378,312	388,767	458,387	373,702
Other Charges	0	0	50,000	50,000	0	0
Debt Service	318	545	560	560	560	560
<b>TOTAL EMPLOYEE HEALTH &amp; WELLNES</b>	<b>919,441</b>	<b>983,877</b>	<b>1,081,664</b>	<b>1,164,534</b>	<b>1,104,513</b>	<b>1,203,657</b>
<b>TOTAL EXPENDITURES</b>	<b>7,329,864</b>	<b>8,113,813</b>	<b>9,269,180</b>	<b>9,390,012</b>	<b>8,712,385</b>	<b>10,418,243</b>
<b>CLOSING BALANCE</b>	<b>\$2,992,356</b>	<b>\$2,404,386</b>	<b>\$1,470,296</b>	<b>\$1,203,734</b>	<b>\$1,362,556</b>	<b>\$129,080</b>
<b>ADJUSTMENTS</b>						
CHANGE IN LONG TERM DEBT	0	(63)	0	0	0	0
COMPENSATED ABSENCES	12,065	(4,543)	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>12,065</b>	<b>(4,606)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>\$3,004,421</b>	<b>\$2,399,780</b>	<b>\$1,470,296</b>	<b>\$1,203,734</b>	<b>\$1,362,556</b>	<b>\$129,080</b>

### Mission

The mission of Risk Management is to provide a safe working environment for City employees through proper training and implementation of fundamental safety standards and risk management principles. Furthermore, it plans, organizes, and controls City activities to protect its assets and implements the loss exposure techniques that best mitigate risk and allow the City to efficiently and effectively provide its services to the citizens of Laredo.

### Program Summary

Risk Management continues to assess risks, address concerns and establish solutions. Implementing a data reporting structure to create transparency and provides new trainings on emerging risks to City employees to reduce frequency and severity of all claims.

### Expenditures

	<b>Actual 19-20</b>	<b>Actual 20-21</b>	<b>Amended 21-22</b>	<b>Estimated 21-22</b>	<b>Adopted 22-23</b>
Personnel Services	798,103	772,091	798,897	699,677	819,266
Materials & Supplies	17,324	8,665	10,424	10,424	12,881
Contractual Services	5,514,019	6,287,467	6,735,840	6,735,840	7,998,754
Other Charges	1,440	0	510,000	0	250,000
Capital Outlay	21,529	0	40,000	30,194	0
Debt Service	636	1,090	1,150	1,150	1,150
<b>Total</b>	<b>6,353,050</b>	<b>7,069,313</b>	<b>8,096,311</b>	<b>7,477,285</b>	<b>9,082,051</b>

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Materials & Supplies	32,248	23,367	31,426	31,426	36,665
Contractual Services	25,124	37,256	97,741	99,161	95,870
<b>Total</b>	<b>57,372</b>	<b>60,623</b>	<b>129,167</b>	<b>130,587</b>	<b>132,535</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	22-23 Target
Number of workers' compensation claims filed (Non-COVID)	293	238	123	✗	230
Number of workers' compensation claims filed (COVID)	91	0	368	✓	153
Number of zero-dollar work related injuries reported (in-house through clinic)	113	117	385	✓	207
Number of liability claims filed	124	155	135	✗	140
Number of safety trainings conducted	24	120	58	✗	75
Number of safety training attendees	705	3,960	1,039	✗	1,500
Efficiency Measures					
Average cost of workers' compensation claims (Non-COVID)	\$3,527	\$4,588	\$4,123	✗	\$4,174
Average cost of workers' compensation claims (COVID)	\$6,925	\$3,039	\$1,394	✗	\$3,786
Average cost of liability claims	\$1,565	\$1,935	\$2,111	✓	\$1,691
Average number of employees per safety training	29	33	20	✗	25
Effectiveness Measures					
% of work-related injuries with 7 or less days of lost time	22%	85%	43%	✗	50%

**Workload Measures**

Number of workers' compensation claims filed Non-COVID – Actual number of medical and lost time claims filed with TMLIRP for FY 20-21. Estimated for FY 21-22 is calculated for the remainder of the fiscal year based on average monthly number of claims filed year-to-date. FY 22-23 is an average of years presented.

Number of workers' compensation claims filed COVID– Actual number of medical and lost time claims filed with TMLIRP for FY 20-21. Estimated for FY 21-22 is calculated for the remainder of the fiscal year based on average monthly number of claims filed year-to-date. FY 22-23 is an average of years presented.

Number of zero-dollar work related injuries reported – Actual number of reported work-related injuries reported to Risk Management that have not had medical lost time cost, for FY 20-21 and target for FY 21-22. Estimated for FY 21-22 is calculated for the remainder of the fiscal year based on average monthly number of zero-dollar injuries reported year-to-date. FY 22-23 an average of years presented.

Number of liability claims filed – Actual number of liability claims filed against the City of Laredo with TMLIRP, for FY 20-21 and FY 21-22. Estimated for FY 21-22 is calculated for the remainder of the fiscal year based on average monthly number of claims filed year-to-date. FY 22-23 is an average of years presented.

Number of safety trainings conducted – Actual number of safety trainings conducted for FY 20-21 and target for FY 21-22. Estimated for FY 21-22 is calculated based on year-to-date trainings and planned trainings for the remainder of the fiscal year. FY 22-23 is planned on six (6) trainings per month.

Number of safety training attendees – Actual number of employees attending safety trainings conducted for FY 20-21 and target for FY 21-22. Estimated for FY 21-22 is calculated based on actual year-to-date training attendees and planned trainings for the remainder of the fiscal year multiplied by the average number of attendees of the current year. FY 22-23 is based on planned six (6) trainings per month and average number of attendees of the current year.

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**Efficiency Measures**

Average cost of workers' compensation claims – Average cost of total paid for actual number of WC claims filed with TMLIRP for FY 20-21, Target FY 21-22 and estimated FY 21-22. FY 22-23 is an average of the years presented.

Average cost of liability claims – Average cost of total paid for actual number of liability claims filed against the City of Laredo for FY 20-21, Target FY 21-22 and estimated FY 21-22. FY 22-23 is an average of the years presented.

Average number of employees per safety training – Average of actual number of employees attending safety trainings for FY 20-21, Target FY 21-22 and estimated FY 21-22. FY 22-23 is an average of the years presented.

**Effectiveness Measures**

Percentage of work related injuries with 7 or less days of lost time – Percentage of actual number of medical and lost time claims filed with TMLIRP that had 7 or less days of lost time from work, for FY 20-21, Target FY 21-22, and estimated FY 21-22. FY 22-23 is an average of the years presented plus a 7% increase.

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## 594 Risk Management Fund 20 Human Resources 62 Employee Health & Wellness

### Mission

The Employee Health and Wellness (EHW) Division's mission is to promote employee wellness by providing access to health care and wellness programs. It assists employees with the management of acute and chronic conditions by providing health care, first aid, and medical treatment by medical professionals. The EHW Division oversees and tracks the Wellness Incentive Program. We monitor and coordinate the Drug and Alcohol testing for DOT and NON-DOT employees. Through individual case management, we monitor the Serious Illness Pool program by granting SIP days to employees with qualifying health conditions. We serve as the point of reference to the city's Employee Assistance Program which is responsible for providing counseling services to all city employees and their immediate families. The EHW Division strives to promote an environment of health and safety for all city employees to improve work productivity and overall employee wellness.

### Program Summary

The EHW monitors the health and wellness of City employees and oversees and tracks the Wellness Incentive Program. It coordinates employee health fairs and wellness programs that address city employees' needs and continues to educate city employees on disease management, preventive care, and targeting high risk populations. It provides health education to city employees and promotes the Employee Health & Wellness Clinic. The EHW manages and supervises the Return to Work Program and the Serious Illness Pool Program. It also manages and promotes the Employee Assistance Program to all city employees while providing and monitoring the Motor Vehicle Registration checks to decrease liability and risk and the Drug & Alcohol program which include DOT, NON-DOT.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	399,825	533,869	583,477	568,043	754,380
Materials & Supplies	139,088	69,700	141,730	77,523	75,015
Contractual Services	380,210	379,763	388,767	458,387	373,702
Other Charges	0	0	50,000	0	0
Debt Service	318	545	560	560	560
<b>Total</b>	<b>919,441</b>	<b>983,877</b>	<b>1,164,534</b>	<b>1,104,513</b>	<b>1,203,657</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of visits for wellness	25,945	9,987	35,304	✓	36,010
Number of Wellness Incentive Program completion	788	1,174	840	✗	857
Number of visits/calls for Workers Comp	8,174	2,372	6,840	✓	6,703
Number of Drug and Alcohol Tests for Random (CDL and SSP), Post Accident, Reasonable Suspicion, Return to Duty, Promotion and/or Transfer, and Pre-Employment	2,050	2,056	2,484	✓	2,534
Number of Covid-19 Test Performed	1,115	1,137	5,400	✓	5,292
Number of visits to Nuestra Salud after hours clinic (employee & dependents)	710	724	924	✓	942
<b>Effectiveness Measures</b>					
% of employees completing wellness program	29%	38%	29%	✗	30%
% of employees/dependents utilizing Nuestra Salud medical services	11%	12%	15%	✓	15%

**Number of visits/ calls for wellness:**  
(included phone calls; clinic closed due to Covid-19)

23,537 / 8 (# of months w/in FY21-22) = 2,942  
2,942 x 12 months = **35,304 Estimated FY 21-22**  
35,304 + 2% = **36,010 of FY 22-23**

**Number of wellness activity completion:**

564 / 8 (# of months w/in FY21-22) = 70  
70 x 12 months = **840 Estimated FY 21-22** +840  
+ 2% = **857 of FY22-23**

**Number of visits/calls for Workers Comp:**  
(Included phone calls; clinic closed due to Covid-19)

4,564 / 8 (# of months w/in FY21-22) = 570  
570 x 12 months = **6,840 Estimated FY21-22**  
6,840 – 2% = **6,703 of FY22-23**

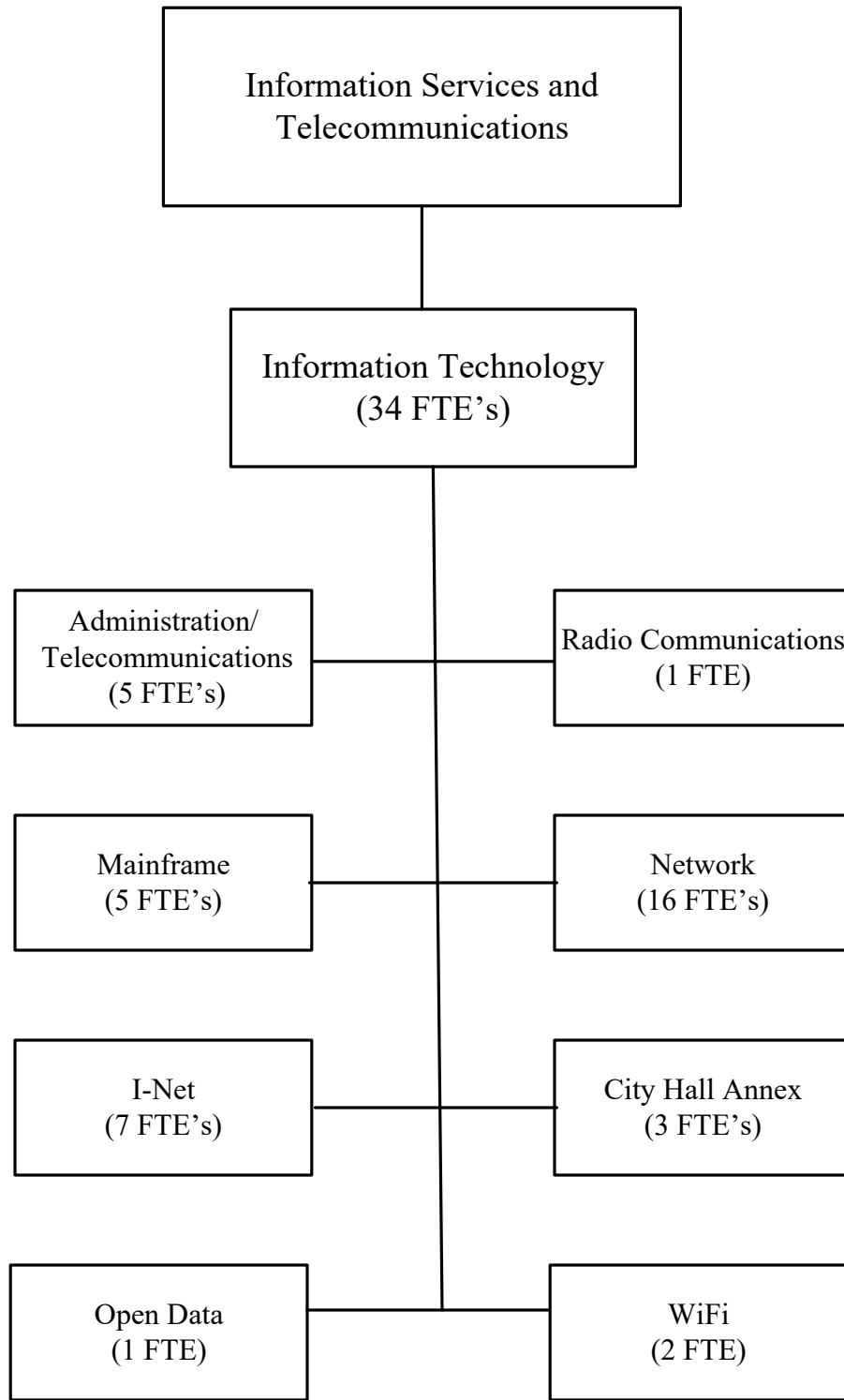
## 594 Risk Management Fund    20 Human Resources    62 Employee Health & Wellness

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<b>Number of Drug &amp; Alcohol tests:</b>	1,654 / 8 (# of months w/in FY21-22) =207 207 x 12 months = <b>2,484 Estimated FY 21-22</b> 2,484 + 2% = <b>2,534 of FY 22-23</b>
<b>Number of Covid-19 tests performed:</b>	3,598 / 8 (# of months w/in FY21-22) = 450 450 x 12 months= <b>5,400 Estimated FY 21-22</b> 5,400 - 2% = <b>5,292 of FY 22-23</b>
<b>Number of visits to Nuestra Salud clinic:</b>	614 / 8 (# of months w/in FY21-22) =77 77 x 12 months = <b>924 Estimated FY 21-22</b> 924 + 2% = <b>942 of FY 22-23</b>
<b>% of employees completing all wellness activities:</b>	788 / 2,725 (Actual FTEs 20-21) = <b>29% Actual FY 20-21</b> 685 / 2,945 (Estimated FTEs 21-22) = <b>23% Actual FY 21-22</b> 840 / 2,945 (Estimated FTEs 21-22) = <b>29% Estimated FY 21-22</b> 840 +2%=857 / 2,835(Target FTEs 22-23)= <b>30% of FY 22-23</b>
<b>% of employees/dependents utilizing Nuestra Salud:</b>	710 / 6,194 (Actual FY 20-21) = 11% <b>Actual FY 20-21</b> 724 / 6,194 (Target FY 21-22) = <b>12% Target FY 21-22</b> 924 / 6,194 (Estimate FY 21-22) = <b>15% Estimated FY 21-22</b> 942 / 6,194 (Target FY 22-23) = <b>15% of FY 22-23</b>



# Information Technology Fund



**CITY OF LAREDO, TEXAS  
INFORMATION TECHNOLOGY  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$1,127,446</b>	<b>\$752,706</b>	<b>\$294,215</b>	<b>\$434,659</b>	<b>\$434,659</b>	<b>\$1,600</b>
<b>REVENUES</b>						
Charges for Services	4,817,705	5,400,325	5,484,558	5,484,558	5,569,372	6,392,082
Rents, Royalties and Interest	18,204	3,634	1,600	1,600	1,600	2,000
Reimburse and Miscellaneous	41,259	93,822	80,000	80,000	80,050	80,000
Other Financing Sources	2,324	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>4,879,490</b>	<b>5,497,782</b>	<b>5,566,158</b>	<b>5,566,158</b>	<b>5,651,022</b>	<b>6,474,082</b>
<b>TOTAL AVAILABLE</b>	<b>6,006,936</b>	<b>6,250,487</b>	<b>5,860,373</b>	<b>6,000,817</b>	<b>6,085,681</b>	<b>6,475,682</b>
<b>EXPENDITURES</b>						
<b>TELECOMMUNICATION</b>						
Personnel Services	249,802	297,211	368,671	368,671	377,527	490,921
Materials and Supplies	23,406	27,405	27,768	36,889	36,888	29,442
Contractual Services	366,266	393,590	413,207	471,018	471,018	467,431
Other Charges	211	0	250,000	217,500	0	0
Capital Outlay	40,680	253,727	0	2,350	2,350	0
Debt Service	369	633	0	0	370	0
<b>TOTAL TELECOMMUNICATION</b>	<b>680,734</b>	<b>972,567</b>	<b>1,059,646</b>	<b>1,096,428</b>	<b>888,153</b>	<b>987,794</b>
<b>RADIO COMMUNICATIONS</b>						
Personnel Services	134,156	133,983	134,386	134,386	135,559	136,917
Materials and Supplies	33,737	11,197	17,601	13,886	19,886	20,052
Contractual Services	617,287	468,143	581,260	579,099	616,099	501,343
Other Charges	559	0	0	0	0	0
Capital Outlay	0	0	0	92,996	126,996	80,000
Debt Service	834,303	834,303	0	0	0	0
<b>TOTAL RADIO COMMUNICATIONS</b>	<b>1,620,042</b>	<b>1,447,626</b>	<b>733,247</b>	<b>820,367</b>	<b>898,540</b>	<b>738,312</b>

**CITY OF LAREDO, TEXAS  
INFORMATION TECHNOLOGY  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>MAINFRAME</b>						
Personnel Services	254,421	347,601	386,831	386,831	334,987	396,776
Materials and Supplies	36,350	8,973	46,800	84,015	83,990	46,800
Contractual Services	295,783	407,138	410,880	459,763	459,763	418,181
Other Charges	1	0	0	0	0	0
Capital Outlay	10,043	0	0	0	0	0
<b>TOTAL MAINFRAME</b>	<b>596,598</b>	<b>763,712</b>	<b>844,511</b>	<b>930,609</b>	<b>878,740</b>	<b>861,757</b>
<b>NETWORK</b>						
Personnel Services	670,696	758,400	829,814	829,814	870,594	1,112,621
Materials and Supplies	45,079	38,105	137,152	151,818	158,981	154,422
Contractual Services	123,834	159,916	177,194	228,322	196,929	281,943
Capital Outlay	19,618	28,839	0	0	0	0
<b>TOTAL NETWORK</b>	<b>859,227</b>	<b>985,259</b>	<b>1,144,160</b>	<b>1,209,954</b>	<b>1,226,504</b>	<b>1,548,986</b>
<b>I-NET</b>						
Personnel Services	621,377	592,125	636,031	636,031	640,572	644,533
Materials and Supplies	20,248	46,988	27,864	41,167	40,149	71,256
Contractual Services	294,866	347,003	467,414	572,379	540,874	629,584
Capital Outlay	23,984	109,454	0	12,170	12,170	7,000
<b>TOTAL I-NET</b>	<b>960,475</b>	<b>1,095,571</b>	<b>1,131,309</b>	<b>1,261,747</b>	<b>1,233,765</b>	<b>1,352,373</b>
<b>WiFi</b>						
Personnel Services	0	0	136,953	136,953	116,512	142,099
Materials and Supplies	40,292	29,836	42,787	69,128	70,122	70,822
Contractual Services	66,862	63,848	90,900	138,919	137,916	164,960
Capital Outlay	28,748	11,877	55,000	54,830	54,830	43,000
<b>TOTAL WiFi</b>	<b>135,902</b>	<b>105,561</b>	<b>325,640</b>	<b>399,830</b>	<b>379,380</b>	<b>420,881</b>
<b>CITY HALL ANNEX</b>						
Personnel Services	107,419	93,898	105,423	105,423	137,760	136,931
Materials and Supplies	17,381	48,412	31,812	44,857	44,857	31,446
Contractual Services	42,841	109,129	115,791	130,677	130,677	126,751
Capital Outlay	0	22,721	0	15,347	15,347	0
<b>TOTAL CITY HALL ANNEX</b>	<b>167,642</b>	<b>274,160</b>	<b>253,026</b>	<b>296,304</b>	<b>328,641</b>	<b>295,128</b>

**CITY OF LAREDO, TEXAS  
INFORMATION TECHNOLOGY  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPEN DATA</b>						
Personnel Services	121,289	19,463	77,750	77,750	79,743	72,952
Materials and Supplies	9,900	2,152	7,350	9,949	9,949	7,350
Contractual Services	139,544	145,778	160,386	160,386	160,666	165,307
<b>TOTAL OPEN DATA</b>	<b>270,733</b>	<b>167,393</b>	<b>245,486</b>	<b>248,085</b>	<b>250,358</b>	<b>245,609</b>
<b>TOTAL EXPENDITURES</b>	<b>5,291,353</b>	<b>5,811,849</b>	<b>5,737,025</b>	<b>6,263,324</b>	<b>6,084,081</b>	<b>6,450,840</b>
<b>CLOSING BALANCE</b>	<b>\$715,584</b>	<b>\$438,638</b>	<b>\$123,348</b>	<b>(\$262,507)</b>	<b>\$1,600</b>	<b>\$24,842</b>
<b>ADJUSTMENTS</b>						
CHANGE IN LONG TERM DEBT	0	(23)	0	0	0	0
COMPENSATED ABSENCES	37,122	(3,956)	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>37,122</b>	<b>(3,979)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>\$752,706</b>	<b>\$434,659</b>	<b>\$123,348</b>	<b>(\$262,507)</b>	<b>\$1,600</b>	<b>\$24,842</b>

595 Information Technology 55 Information Services & Telecom 10 Administration  
Telecom

### Mission

To support and serve the telecommunications interest and needs of our local government by informing our local officials and management of new developments, regulation and administration of cable systems, other telecommunications systems and right of way management to better serve our citizens.

### Program Summary

Administer all lease contracts for compliance and review as needed to maintain good relation with all Lessors.

Oversee franchises of all video service providers and telecommunications providers licensed by the State of Texas using parameters set forth by State law. Ensure that all franchise fee payments are timely and accurate using parameters as set forth by State law.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	249,802	297,211	368,671	377,527	490,921
Materials & Supplies	23,406	27,405	36,889	36,888	29,442
Contractual Services	366,266	393,590	471,018	471,018	467,431
Other Charges	211	0	217,500	0	0
Capital Outlay	40,680	253,727	2,350	2,350	0
Debt Service	369	633	0	370	0
<b>Total</b>	<b>680,734</b>	<b>972,567</b>	<b>1,096,428</b>	<b>888,153</b>	<b>987,794</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Total communication budget	\$572,791	\$987,403	\$887,870	✗	\$987,403
<b>Outputs</b>					
Number of leases administered	28	30	30	✓	30
Number of new/amended leases completed	0	0	1	✓	2
Number of licenses administered	4	4	4	✓	5
Number of minor encroachments	2	2	2	✓	3
Number of State Franchises	1	1	1	✓	1
Number of Small Cell Sites	5	20	10	✗	20
<b>Effectiveness Measures</b>					
% of accounts receivables collected by due date	95%	100%	95%	✗	100%

**Mission**

Maintain and manage the 800 MHz. Trunked Radio System, provide the City of Laredo departments with technical support, promote the use of radio system and work in conjunction with city departments to implement common objectives.

**Program Summary**

Maintain a Preventive Maintenance Program for the radio system infrastructure and tower sites.

Maintain System's Application Software, updated Users, and Aliases Data Base. Coordinate two-way radio equipment repairs with the local Motorola Service shop and Motorola Repair Depot. Provide efficient and reliable customer service.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	134,156	133,983	134,386	135,559	136,917
Materials & Supplies	33,737	11,197	13,886	19,886	20,052
Contractual Services	617,287	468,143	579,099	616,099	501,343
Other Charges	559	0	0	0	0
Capital Outlay	0	0	92,996	126,996	80,000
Debt Service	834,303	834,303	0	0	0
<b>Total</b>	<b>1,620,042</b>	<b>1,447,626</b>	<b>820,367</b>	<b>898,540</b>	<b>738,312</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
# of full-time equivalent employee (FTE)	1	1	1	✓	1
<b>Outputs</b>					
Number of tower sites supported	5	5	5	✓	5
Number of radio repeaters supported	32	32	32	✓	32
Number or radio users supported	2,050	2,450	2,450	✓	2,550
<b>Efficiency Measures</b>					
Tower sites service calls attended	155	450	200	✗	325
Radio service call attended	180	300	225	✗	275
New radios programmed	1,150	300	250	✗	300
# of radios reprogrammed	1,125	175	175	✓	275
# of radios sent to Motorola Repair Depot	85	250	50	✗	250

**Performance Measure- South Texas Development Council**

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Contract/MOU with STDC	1	1	1	✓	1
<b>Outputs</b>					
Number of tower sites supported	5	5	5	✓	5
Number of radio repeaters supported	20	20	20	✓	24
Number or radio users supported	450	100	900	✓	975
<b>Efficiency Measures</b>					
Tower sites service calls attended	25	100	45	✗	50
New radios programmed	20	10	10	✓	5
# of radios reprogrammed	50	15	15	✓	10

## 595 Information Technology      55 Information Services & Telecom.      20 Mainframe

### Mission

To provide the City of Laredo Departments with technical support. Implement safeguard, use software, and hardware solutions to effectively manage and track their daily activities to obtain their automation objectives.

### Program Summary

Promote training as a means to improve the utilization of current software applications. Stay abreast of technology to improve technical services to City Departments. Provide timely, efficient and reliable customer service and problem resolution. Implement and enforce computer security objectives. Maintain Superior Public Sector Application Software on latest release. Maintain IBM System i systems on latest Operating System and Hardware releases

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	254,421	347,601	386,831	334,987	396,776
Materials & Supplies	36,350	8,973	84,015	83,990	46,800
Contractual Services	295,783	407,138	459,763	459,763	418,181
Other Charges	1	0	0	0	0
Capital Outlay	10,043	0	0	0	0
<b>Total</b>	<b>596,598</b>	<b>763,712</b>	<b>930,609</b>	<b>878,740</b>	<b>861,757</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
# of full-time equivalent employee (FTE)	5	5	4	✗	5
<b>Outputs</b>					
Number of iSeries Computer System Supported	2	2	2	✓	2
Number of Servers Supported	9	9	9	✓	9
Number of iSeries Business Applications Supported	37	37	37	✓	37
<b>Efficiency Measures</b>					
iSeries General Support Calls Completed	1,910	2,500	3,900	✓	4,500
iSeries Development Service Calls Completed	304	250	280	✓	250
iSeries Projects Completed	10	10	22	✓	20
<b>Effectiveness Measures</b>					
iSeries General Support Calls Completed per 4 FTE	477	500	975	✓	1,125
iSeries Development Average Calls Completed per 3 FTE	101	125	135	✓	125
iSeries Projects Completed per 2 FTE	5	10	18	✓	15

**Mission**

To provide the City of Laredo Departments with technical support. Implement and maintain network hardware, server applications and computer hardware & software for the City local area and work in conjunction with departments to implement common objectives.

**Program Summary**

Promote new technology to minimize down time, security risks and improve stability and reliability of equipment and software used by City Departments. Maintain IST/Network staff abreast of technology to improve our technical service to City Departments. Develop, implement and enforce computer security and use policies. Improve the recovery capabilities for network services  
 Implement a Virtual Server & Desktop Environment System to provide Desktop mobility, reduce the cost of physical Server replacements and reduce Power consumption at the Data Center  
 Implement transition of new Windows Operating System (Windows 7) based on an action plan developed by IST and authorized by City Management.

**Expenditures**

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	670,696	758,400	829,814	870,594	1,112,621
Materials & Supplies	45,079	38,105	151,818	158,981	154,422
Contractual Services	123,834	159,916	228,322	196,929	281,943
Capital Outlay	19,618	28,839	0	0	0
<b>Total</b>	<b>859,227</b>	<b>985,259</b>	<b>1,209,954</b>	<b>1,226,504</b>	<b>1,548,986</b>

**Performance Measures**

Workload Measures	Actual 20-21	Target 21-22	Estimated 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
# of full-time equivalent employee (FTE)	12	12	12	✓	16
<b>Outputs</b>					
Number of Servers Supported	86	110	105	✗	115
Number of Personal Computers Supported	988	1,100	1,445	✗	1,505
Number of Network Applications Supported	126	150	120	✓	130
Number of E-mail Users Supported	1,207	1,750	2,100	✗	2,400
Number of Total Service Requests	7,492	7,800	8,645	✓	9,000
<b>Efficiency Measures</b>					
Network Hardware/Software Installed & Configure Service Calls Completed	1,678	2,500	2,113	✓	2,760
Network Security Administration Service Calls Completed	776	650	593	✓	1,300
Network Hardware/Software Troubleshooting Service Calls Completed	2,238	2,400	2,271	✗	2,240
Network Operational Service Calls Completed	280	250	201	✗	585
Network Hardware/Software Review & Research Service Calls Completed	383	450	440	✓	490
<b>Effectiveness Measures</b>					
Network Hardware/Software Troubleshooting Service Calls Completed Per FTE	140	208	227	✓	140
Network Operational Service Calls Completed per FTE	23	21	20	✗	37
Network Hardware/Software Review & Research Service Calls Completed per FTE	99	118	44	✗	31
Network Hardware Received & Tested Service Calls Completed per FTE (1215)	101	50	45	✗	54
Network Projects Completed per FTE (22), (6)	2	3	1	✗	3
Service Requests completed FTE	541	575	573	✗	563



### Mission

To provide the City of Laredo Departments with technical support to effectively acquire, implement and maintain network telecommunications for the City's wide area and Institutional (I-Net) networks and work in conjunction with departments and governmental institutions to implement common IT objectives.

### Program Summary

Improve the recovery capabilities for network services.

Develop, implement and enforce Internet and I-Net communication security.

Provide I-Net fiber construction management for City departments

Promote preventive maintenance programs to minimize down time, security risks and improve stability and reliability of equipment and software used for I-Net operations.

Maintain IST/Network staff abreast of technology to improve our technical service to City Departments.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	621,377	592,125	636,031	640,572	644,533
Materials & Supplies	20,248	46,988	41,167	40,149	71,256
Contractual Services	294,866	347,003	572,379	540,874	629,584
Capital Outlay	23,984	109,454	12,170	12,170	7,000
<b>Total</b>	<b>960,475</b>	<b>1,095,571</b>	<b>1,261,747</b>	<b>1,233,765</b>	<b>1,352,373</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Input</b>					
# of full-time equivalent employee (FTE)	3	7	9	✓	10
<b>Outputs</b>					
Number of Servers Supported	26	20	32	✓	34
Number of Network Applications Supported	14	12	15	✓	15
Number of Internet Users Supported	1,516	2,000	1,967	✗	2,050
Number of I-Net locations supported	65	65	68	✓	70
Number of I-Net devices supported	23	260	250	✗	260
<b>Efficiency Measures</b>					
I-Net – Total Service Request (Includes Security Related WOs)	1,187	2,700	2,834	✓	2,880
I-Net/Telecom Network Projects	4	5	6	✓	7
<b>Efficiency Measures</b>					
I-Net – Total Service Request Per FTE	320	385	315	✗	360

### Mission

To provide the City of Laredo with technical support to effectively procure, implement, and maintain wireless (Wi-Fi) and video surveillance Networks and work in conjunction with City departments to implement common objectives.

### Program Summary

Improve the recovery capabilities for Wireless and IP based surveillance camera infrastructure and services.

Promote preventive maintenance programs to minimize down time, security, risks, and improve stability and reliability of equipment and software used for Wi-Fi and IP based security camera operations.

Provide technical support to City departments on the design, planning, and implementation of Telecommunications Networks for Wi-Fi and IP based security cameras.

Provide service contract management to support a wide area network – Motomesh network infrastructure/

Maintain IST staff up-to-date on IT related technology to improve technical support and services to City departments.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	0	0	136,953	116,512	142,099
Materials & Supplies	40,292	29,836	69,128	70,122	70,822
Contractual Services	66,862	63,848	138,919	137,916	164,960
Capital Outlay	28,748	11,877	54,830	54,830	43,000
<b>Total</b>	<b>135,902</b>	<b>105,561</b>	<b>399,830</b>	<b>379,380</b>	<b>420,881</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of Wi-Fi Servers Supported	22	36	34	✗	37
Number of Wi-Fi Applications Supported	5	7	4	✗	4
Number of Wi-Fi locations supported	39	50	46	✗	50
Number of Surveillance Cameras Supported	517	1,100	1,060	✗	1,400
Number of Sites with Hot-Spot Svc Supported	18	27	20	✗	25
Number of Hot-Spots Devices Supported	46	100	117	✓	120

## 595 Information Technology    55 Information Services & Telecom.    37 City Hall Annex

### Mission

Facility Maintenance - ensures safe and comfortable working environments for all employees and customers at City Hall Annex and to provide prompt response, quality service, and the efficient resolution of maintenance problems.

### Program Summary

Custodial employees work together to uphold the mission of Facility Maintenance that is, to provide a pleasant, healthy, safe, and functional environment for the employees and customers of City Hall Annex. We strive to incorporate the latest cleaning methods and technology in order to maximize efficiency of our employees.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	107,419	93,898	105,423	137,760	136,931
Materials & Supplies	17,381	48,412	44,857	44,857	31,446
Contractual Services	42,841	109,129	130,677	130,677	126,751
Capital Outlay	0	22,721	15,347	15,347	0
<b>Total</b>	<b>167,642</b>	<b>274,160</b>	<b>296,304</b>	<b>328,641</b>	<b>295,128</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Number of departments supported	5	5	5	✓	5

### Mission

To foster an open, transparent, and accessible form of municipal government. To ensure that every decision made by any City leader and employee is informed with the best data available. To work to collect datasets that are pertinent to the interests of the all stakeholders.

### Program Summary

Promote data-driven decision making for every decision made by City leader or employee

Development of standard practices and policies in respect to the effective sharing of data with others.

Provide support for the City's Open Data Portal and data inventory.

Maintain IST staff abreast of technology to improve technical support and services to City departments.

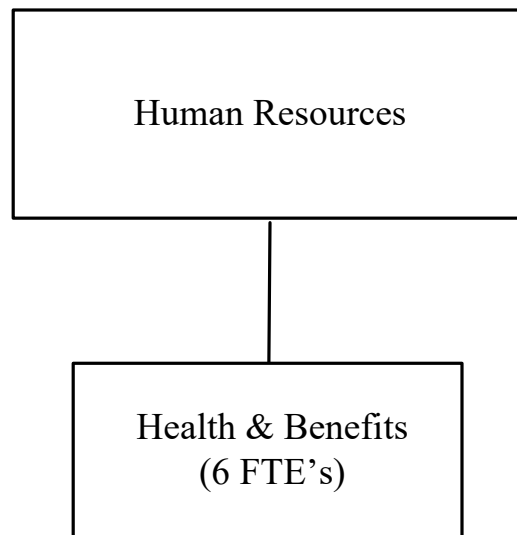
### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	121,289	19,463	77,750	79,743	72,952
Materials & Supplies	9,900	2,152	9,949	9,949	7,350
Contractual Services	139,544	145,778	160,386	160,666	165,307
<b>Total</b>	<b>270,733</b>	<b>167,393</b>	<b>248,085</b>	<b>250,358</b>	<b>245,609</b>

### Performance Measure

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Outputs</b>					
Number of Datasets Shared	80	300	513	✓	120
Number of Datasets Created/ Improved	80	200	109	✗	85
Number of Open Data Portal Visits	13,129	15,500	3,146	✗	3,400
Number of Data Projects	305	350	25	✗	27
<b>Efficiency Measures</b>					
Data Projects Completed	305	350	25	✗	27
Open Data Portal Visitors per day	36	41	8.6	✗	10
Departments sharing datasets and layers	2	10	6	✗	7

# Health & Benefits Fund



**CITY OF LAREDO, TEXAS  
HEALTH AND BENEFITS  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$3,842,981</b>	<b>\$7,001,788</b>	<b>\$4,535,204</b>	<b>\$6,448,040</b>	<b>\$6,448,040</b>	<b>\$3,444,244</b>
<b>REVENUES</b>						
Rents, Royalties and Interest	127,400	57,459	28,000	28,000	36,300	40,000
Reimburse and Miscellaneous	2,299,886	5,427,156	2,717,844	2,717,844	2,536,637	2,985,947
Other Financing Sources	31,590,181	32,552,473	32,515,357	32,515,357	32,568,379	33,657,776
<b>TOTAL REVENUES</b>	<b>34,017,466</b>	<b>38,037,087</b>	<b>35,261,201</b>	<b>35,261,201</b>	<b>35,141,316</b>	<b>36,683,723</b>
<b>TOTAL AVAILABLE</b>	<b>37,860,447</b>	<b>45,038,875</b>	<b>39,796,405</b>	<b>41,709,241</b>	<b>41,589,356</b>	<b>40,127,967</b>
<b>EXPENDITURES</b>						
<b>SELF INSURANCE</b>						
Personnel Services	363,201	472,906	373,495	373,495	489,495	569,103
Materials and Supplies	3,732	4,960	5,450	23,235	11,047	14,450
Contractual Services	30,510,344	38,111,048	37,649,968	37,618,377	37,644,570	37,839,606
Other Charges	0	0	1,767,492	1,767,492	0	1,704,808
Capital Outlay	0	0	0	30,000	0	0
<b>TOTAL SELF INSURANCE</b>	<b>30,877,277</b>	<b>38,588,913</b>	<b>39,796,405</b>	<b>39,812,599</b>	<b>38,145,112</b>	<b>40,127,967</b>
<b>TOTAL EXPENDITURES</b>	<b>30,877,277</b>	<b>38,588,913</b>	<b>39,796,405</b>	<b>39,812,599</b>	<b>38,145,112</b>	<b>40,127,967</b>
<b>CLOSING BALANCE</b>	<b>\$6,983,170</b>	<b>\$6,449,961</b>	<b>\$0</b>	<b>\$1,896,642</b>	<b>\$3,444,244</b>	<b>\$0</b>
<b>ADJUSTMENTS</b>						
COMPENSATED ABSENCES	18,618	(1,921)	0	0	0	0
<b>TOTAL ADJUSTMENTS</b>	<b>18,618</b>	<b>(1,921)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>\$7,001,788</b>	<b>\$6,448,040</b>	<b>\$0</b>	<b>\$1,896,642</b>	<b>\$3,444,244</b>	<b>\$0</b>

### Mission

To provide medical, dental, group life, dependent life, accidental death & dismemberment and personal accident insurance benefits to all City of Laredo eligible employees through the City's partially self-funded health benefits program as well as medical benefits to qualified retirees, while maintaining cost effective controls through managed care programs.

### Program Summary

The City of Laredo is always looking to provide the most cost competitive health benefits program to eligible City employees by monitoring what is trending in the health industry standards and in other public entities. Other medical plans are reviewed for comparison purposes in order to look for and potentially find additional preventive coverages for the well-being of the employees. By implementing cost effective measures for efficiency, the city can better manage the Health and Benefits Program to maximize savings to the city and the employee. The City and the employees benefit from the savings realized by combining and utilizing cost effective programs like the prescription mail order, Consumer Driven Health Plan, wellness components, generic medications and others. In order to maintain the Health and Benefits Program solvent the rate structure, administrative policies and procedures need to be reviewed and updated periodically to make recommendations for necessary changes. Also, the city utilizes an online benefits enrollment system which simplifies and streamlines the administration process of the benefits program. This provides immediate access to the employees' benefit information.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	363,201	472,906	373,495	489,495	569,103
Material & Supplies	3,732	4,960	23,235	11,047	14,450
Contractual Services	30,510,344	38,111,048	37,618,377	37,644,570	37,839,606
Other Charges	0	0	1,767,492	0	1,704,808
Capital Outlay	0	0	30,000	0	0
<b>Total</b>	<b>30,877,277</b>	<b>38,588,914</b>	<b>39,812,599</b>	<b>38,145,112</b>	<b>40,127,967</b>

### Performance Measures

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
<b>Inputs</b>					
Number of full-time equivalent employees (FTE) - medical benefits (1)	2,725	2,641	2,945	✓	2,835
Total cost of medical claims	\$25,957,796	\$23,919,817	\$23,918,817	✗	* \$22,528,243
Total cost of prescriptions	\$5,907,843	\$5,980,114	\$6,883,424	✓	* \$7,630,453
<b>Outputs</b>					
Number of stop loss claims processed	7	3	3	✓	3
Number of mail order prescription claims processed (2)	11,068	14,577	12,811	✗	12,816
Number of prescription claims processed (3)	39,193	42,875	41,693	✗	** 41,700
<b>Efficiency Measures</b>					
Number of mail order prescriptions per FTE – prescriptions (4)	4.06	5.52	4.35	✗	4.52
Average cost of medical claim per employee (5)	\$9,526	\$9,057	\$8,122	✗	\$7,946.47
Average cost of prescription claim per employee (6)	\$2,168	\$2,264	\$2,337	✓	\$2,691.52
<b>Effectiveness Measures</b>					
% of employee prescriptions handled through mail order (7)	28%	34%	31%	✗	31%

( 1 ) Based on actual plus 30 new firefighters & 30 police officers for FY 22-23

( 2 ) Based on FY 21-22 April totals and a 5 month estimated amount from May to September

( 3 ) Based on FY 21-22 April totals and a 5 month estimated amount from May to September

\* Based on B.C.B.S. of TX medical & prescriptions claims projection report

\*\* Number of Prescription claims processed were based on an average of 2 previous years with a 1% increase on that average.

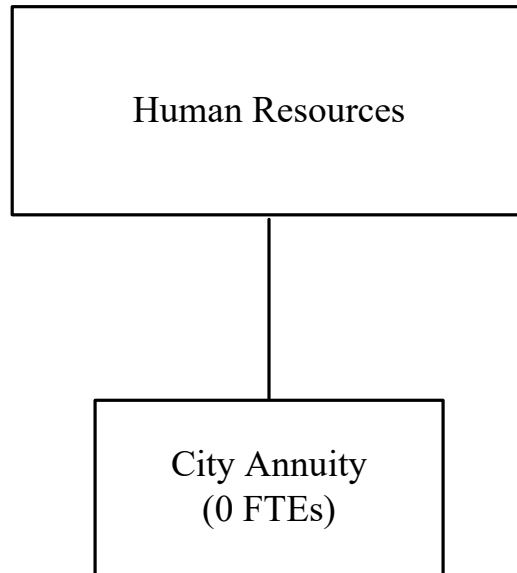
### Efficiency Measures Calculations

(4)	<u>Rx Mail Order Claims</u>	12,816	=	<b>4.52</b>		(6)	<u>Total Cost of Rx Claims</u>	\$7,630,453	=	<b>\$2,692</b>
	# of FTE's	2,835					# of FTE's	2,835		
(5)	<u>Total Cost of Med Claims</u>	\$22,528,243	=	<b>\$7,946</b>	(7)	<u>Rx Mail Order Claims</u>	12,816	=	<b>.31</b>	
	# of FTE's	2,835				# of Rx Claims	41,700			



# *Pension Trust Fund*

# City Annuity Fund



**CITY OF LAREDO, TEXAS  
CITY ANNUITY  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>OPENING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$115,498</b>
<b>REVENUES</b>						
Reimburse and Miscellaneous	2,022,847	2,142,088	2,195,664	2,195,664	2,145,990	2,323,228
<b>TOTAL REVENUES</b>	<b>2,022,847</b>	<b>2,142,088</b>	<b>2,195,664</b>	<b>2,195,664</b>	<b>2,145,990</b>	<b>2,323,228</b>
<b>TOTAL AVAILABLE</b>	<b>2,022,847</b>	<b>2,142,088</b>	<b>2,195,664</b>	<b>2,195,664</b>	<b>2,145,990</b>	<b>2,438,726</b>
<b>EXPENDITURES</b>						
<b>PERSONNEL</b>						
Other Charges	0	0	0	0	0	227,302
<b>TOTAL PERSONNEL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>227,302</b>
<b>TRANSAMERICA RETIREES</b>						
Personnel Services	12,218	11,289	15,804	15,804	15,804	15,804
<b>TOTAL TRANSAMERICA RETIREES</b>	<b>12,218</b>	<b>11,289</b>	<b>15,804</b>	<b>15,804</b>	<b>15,804</b>	<b>15,804</b>
<b>FIRE</b>						
Personnel Services	951,034	990,735	1,024,632	1,024,632	867,716	990,812
Contractual Services	75,850	73,204	77,556	77,556	71,757	78,636
<b>TOTAL FIRE</b>	<b>1,026,883</b>	<b>1,063,939</b>	<b>1,102,188</b>	<b>1,102,188</b>	<b>939,473</b>	<b>1,069,448</b>
<b>POLICE</b>						
Personnel Services	875,792	963,229	973,272	973,272	973,272	1,014,608
Contractual Services	79,116	79,535	82,956	82,956	82,861	92,460
<b>TOTAL POLICE</b>	<b>954,908</b>	<b>1,042,764</b>	<b>1,056,228</b>	<b>1,056,228</b>	<b>1,056,133</b>	<b>1,107,068</b>

**CITY OF LAREDO, TEXAS  
CITY ANNUITY  
OPERATING FUND  
FY 2022 - 2023**

	<u>ACTUAL FY 19-20</u>	<u>ACTUAL FY 20-21</u>	<u>ORIGINAL BUDGET FY 21-22</u>	<u>AMENDED BUDGET FY 21-22</u>	<u>TOTAL ESTIMATE FY 21-22</u>	<u>ADOPTED BUDGET FY 22-23</u>
<b>GENERAL FUND</b>						
Personnel Services	23,293	18,550	15,876	15,876	13,536	13,536
<b>TOTAL GENERAL FUND</b>	<b>23,293</b>	<b>18,550</b>	<b>15,876</b>	<b>15,876</b>	<b>13,536</b>	<b>13,536</b>
<b>HEALTH DEPARTMENT</b>						
Personnel Services	2,773	2,773	2,784	2,784	2,773	2,784
<b>TOTAL HEALTH DEPARTMENT</b>	<b>2,773</b>	<b>2,773</b>	<b>2,784</b>	<b>2,784</b>	<b>2,773</b>	<b>2,784</b>
<b>COMMUNITY DEVELOPMENT</b>						
Personnel Services	2,773	2,773	2,784	2,784	2,773	2,784
<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>2,773</b>	<b>2,773</b>	<b>2,784</b>	<b>2,784</b>	<b>2,773</b>	<b>2,784</b>
<b>TOTAL EXPENDITURES</b>	<b>2,022,847</b>	<b>2,142,088</b>	<b>2,195,664</b>	<b>2,195,664</b>	<b>2,030,492</b>	<b>2,438,726</b>
<b>CLOSING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$115,498</b>	<b>\$0</b>

### Mission

To provide exceptional services and support to City of Laredo Retirees by helping them understand how to best utilize products offered that will protect them and allow them and their family members to maintain a healthy quality of life.

### Program Summary

To monitor health and life expenses on a monthly basis.

To ensure that sufficient funds for retiree health and life benefits are maintained.

### Expenditures

	Actual 19-20	Actual 20-21	Amended 21-22	Estimated 21-22	Adopted 22-23
Personnel Services	1,867,883	1,989,349	2,035,152	1,875,874	2,040,328
Contractual Services	154,966	152,739	160,512	154,618	171,096
Other Charges	0	0	0	0	227,302
<b>Total</b>	<b>2,022,847</b>	<b>2,142,088</b>	<b>2,195,664</b>	<b>2,030,492</b>	<b>2,438,726</b>

### Retirees by Medical Category

Workload Measures	Actual 20-21	Target 21-22	Estimate 21-22	Target Met	FY 22-23 Target
Transamerica Retirees	1	1	1	✓	1
Fire Retirees	97	108	99	✗	108
Police Retirees	160	173	170	✗	178
General Fund	7	5	4	✗	4
Health Retirees	1	1	1	✓	0
Community Development Retirees	1	1	1	✓	1





## Capital Improvements

The Capital Improvement Program (CIP) assists in the planning, acquisition, and financing of capital projects. Capital project funds are designated to account for all activity, revenues, and expenditures, on each capital project. Benefits of the City's CIP include:

- Allowing the City to clearly assess its needs.
- Ensuring proposed projects will best serve the community.
- Promoting financial stability through long term planning of resources and needs.
- Educating and promoting collaboration among the Mayor, Council, and City management to ensure that the City's vision is upheld.

### Definition

The classification of a project as a capital improvement is based on the project's cost and frequency of funding. A capital improvement is relatively costly and funded infrequently. Capital improvement projects will typically meet at least one of the following criteria:

1. Address or enhance the City's assets.
2. New construction, expansion, renovations, or replacement of existing facilities have an expenditure of at least \$25,000 over the life of the project.
3. Major maintenance or rehabilitation of existing facilities which require an expenditure of \$10,000 or more have an economic life of at least 10 years.

Capital improvement projects include the acquisition, construction, and improvement of major items. Major equipment (expensive and long useful life), new property (buildings, land, and parks), public improvement projects (road and park improvements, sidewalk/bikeway/path projects, etc.), facility improvements, and vehicle replacements are some examples of projects considered capital improvement.

### Ranking Criteria and Process

The capital improvement projects, with the assistance of other support staff, are ranked numerous times by the Departments, City Manager, the Budget Department, and Director of Finance. These rankings are often revised due to available funding, project timelines, and City planned economic events.

The Mayor and Council consider these employees' rankings and then conduct their own rankings in regular and budget work sessions. The list of projects is always much larger at the beginning of the budget cycle and is pared down to meet the absolute minimum realistic needs and available revenue. Funds available for the capital projects are determined based on the availability of bonds, state and federal grants, system revenue, private donations, Sports and Community Venue Tax fund, and available General Funds. Capital projects not designated for funding are removed and often reappear to compete in the following year's listing.

The following criteria are used by the Mayor and Council and City department heads to rank competing capital projects:

- Most benefit to the community
- Support all departments
- Yield the highest return-on-investment
- Are the least costly, when project rankings are tied.



## Budget

The capital improvement budget is the City’s annual appropriation for capital spending and is legally adopted by the Mayor and Council. The budget authorizes specific projects and appropriates specific funding for those projects. The capital improvement budget provides legal authority to proceed with specific projects.

The City operates under a project-length budget for each capital project fund in use by the City. The budgets for capital projects do not lapse at the end of the fiscal year, but remain in effect until project completion or re-appropriation by the Mayor and Council.

Over the past several years, funding for capital projects has been largely done with Contractual Obligation Bonds. Grants also provide another source of funding for the development of the City and Transportation projects.

For FY 2023 total budget of \$913.8 million budget as presented. As presented to council, a project for Public Works was added to the CIP constituting of \$1.5 million. Furthermore, a motion went through from Council Member Alyssa Cigarroa to add the Bi-National River Park to the CIP. The CIP was passed as presented to council. In total the City’s **funded projects constitutes \$888,174,997** in which transportation capital projects account almost \$734 million or 83% in the CIP budget. The City had **unfunded projects of \$25,655,926**.







## 5 - Year Capital Improvements Program

The City’s five-year capital improvement program is a planning tool that gives a snapshot into the next five years. It serves as a guide for future planning and will be updated and revised each year to reflect the changing needs and priorities of the City. The five-year capital improvement plan is not an appropriation of resources. The Mayor and Council will review the five-year plan when it approves the annual appropriation for capital spending. The five-year CIP identifies the capital projects that are expected to be undertaken during the next five years, the amount expected to be expended on each project by year, and the proposed method of financing these expenditures. This is a key element for identification and implementation of the City’s long-range strategic plans, goals, and objectives.

### FY 2022 Major Accomplishments

- City wide Street light upgrade with LED light for Energy Efficiency Program.
- Lyon St. Ground Storage Tank Demolition & Replacement
- El Pico Reliability Improvements
- Construction of Plantation East Road
- Flores St. Drainage Improvement Project
- Installation of Manholes and Mud Valves in South Laredo WWTP
- Water Master Plan (5 yr. plan)
- Resurfaced 414 blocks throughout the City
- Springfield Extension

### FY 2023 Goals

Commence the following projects:

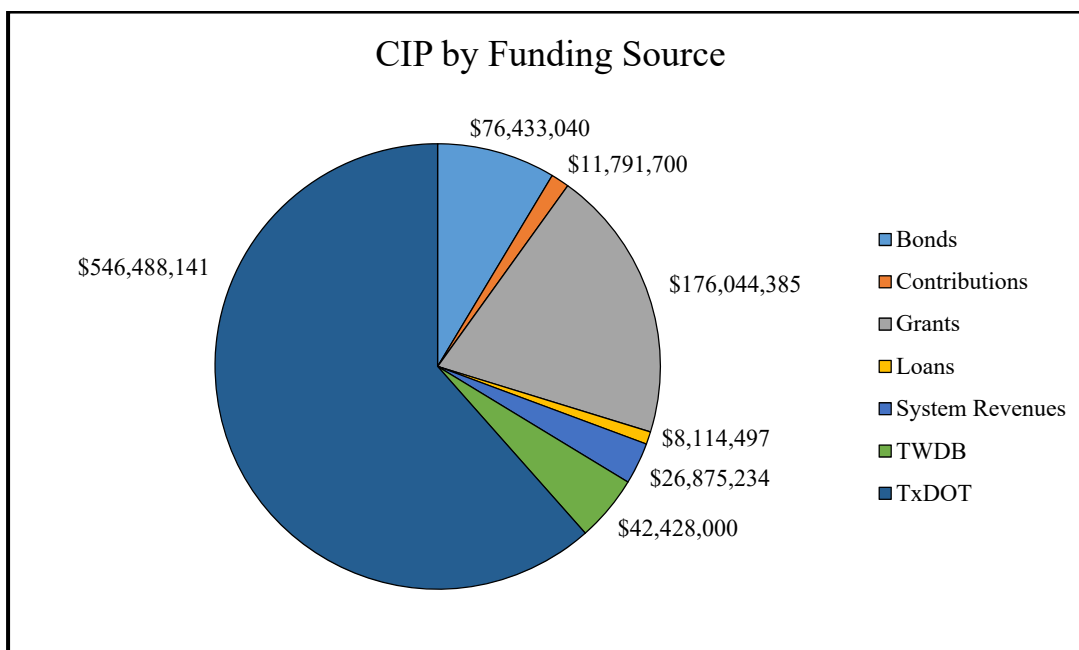
- Honeywell Energy Efficiency Program Phase II
- Wastewater Master Plan
- Sewer Tunnel Project from Zacate WWTP to Chacon Interceptor
- Booster & Plant Pump Replacements
- Manadas Wastewater Treatment Plant
- Springfield Street construction
- Concord Hills extension construction
- Sports Complex construction
- Water Park Construction
- ADA part at North Central Park





# Capital Improvement Projects (CIP)

**Total \$888,174,997**



## Funding Sources

**Bonds (\$76,433,040)** – Bonds are financed through debt service either by the General Fund or Enterprise Funds. FY 2023, Enterprise Funds comprised the most with \$27,081,666 in Water Utilities and \$25,256,800 in Sewer to fund repairs, maintenance and construction to the over 1,000 miles of waterlines in the City. Lastly, Solid Waste has \$8,300,000 to fund the purchase of new equipment and construction of new facilities.

**Contributions (\$11,791,700)** – Developer contributions are used to fund various projects from developing the construction of new streets and waterlines to renovation of constructed buildings.

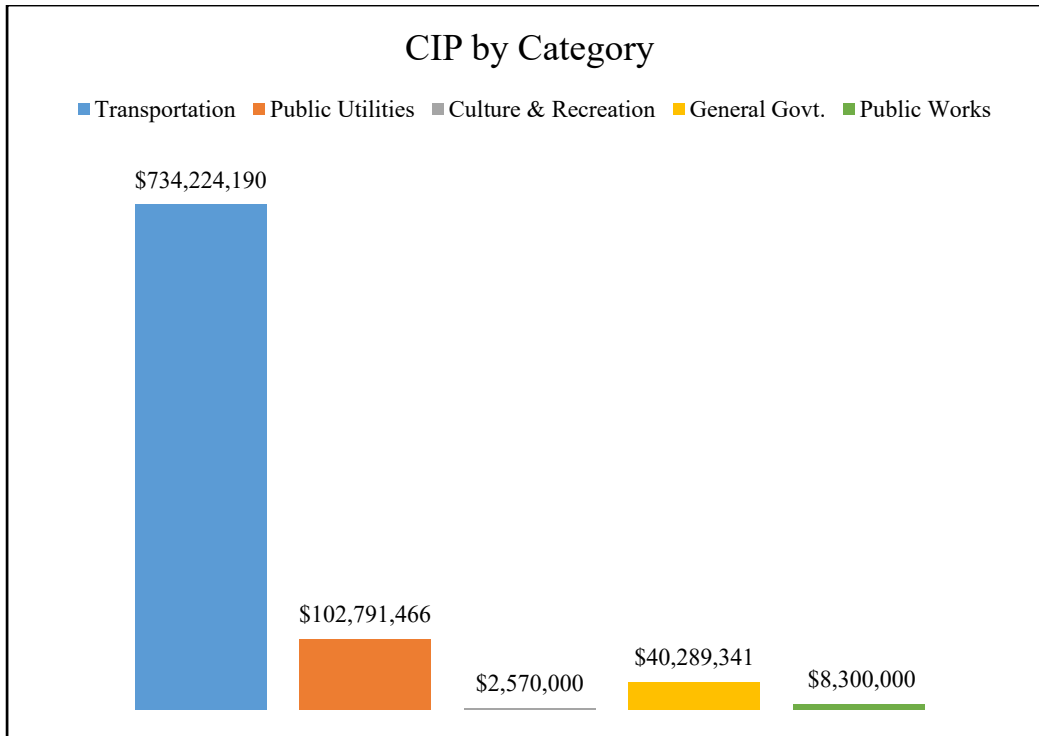
**Grants (\$176,044,385)** – Grant money is being used for various projects throughout different departments. From Community Development making improvements in parks and sidewalks in their respective districts to Transit replacing multiple busses.

**Loans (\$8,114,497)** – Loans from the State Infrastructure Bank and Section 108 Loan will be used to construct new roads for a more efficient means of transporting to certain areas and renovation of a southern hotel for housing needs.

**System Revenues (\$26,875,234)** – Enterprise funds revenues finance various projects from water rights purchases to equipment replacement.

**TWDB (\$42,428,000)** – Loan from the Texas Water Development Board finances new lines for both Sewer and Water.

**TxDOT (\$546,488,141)** – Monies from the Texas Department of Transportation and the Regional Mobility Authorities to finance with the City of Laredo various arterial roads and interstate highway improvements.



**Monies Expended by Category**

***Transportation (\$734,224,190)***

*Airport (\$100,010,449)* – financed by grants, there are various on-going project that are being accomplished in phases over the next 10-years including constructing new taxiways to comply with Federal Aviation Administration (FAA) safety standards and demolish existing non-standard taxiways. In addition, new headquarter offices and training facilities can be constructed on the same tract of land for the Department of Homeland Security. Including an expansion of terminals and renovation to improve areas and comply with all federal mandates. As well as the implementation of repairing the Engineered Material Arresting System to assist aircrafts in making safe stops on the runway.

*Bridge (\$31,038,000)* – financed by grants, the Bridge Expansion Project will increase the number of lanes on the Bridge span from 8 to as many as 16, thus potentially doubling the capacity of the Bridge. There will also be installation of new program software to increase the efficiency of operations and improvements throughout Bridge.

*Streets (\$557,279,841)* – financed by developer contributions, grants, and TxDOT monies, major arterial roads will be constructed to connect with other streets to improve traffic flow. There will be improvements being done for certain streets that need repaving and construction of new street extensions in different parts of the city in order to improve traffic flow and reduce traffic congestion throughout the city.

*General Government (\$4,000,000)* – financed by bonds, major arterial roads will be constructed to connect with other streets to improve traffic flow.

*Traffic (\$1,305,000)* – bond and TxDOT funds are being used for upgrading traffic materials, systems and install new traffic signals.



Transit (\$40,590,900) – funded by FTA and other grant monies, projects include the construction of a Transit Operations and Maintenance Facility, the relocation of a new CNG facility and replace equipment. The purchase of new buses in order to replace buses that are beyond repair or have exceeded life expectancy.

***Public Utilities (\$102,791,466)***

Wastewater (\$56,416,800) – financed through bonds and contributions, various projects are underway and planned that are either TCEQ mandated or improvement programs to rehabilitate manholes and sewer lines as well as upgrade and replace aging equipment. As well as improvements in the current facilities to increase efficiency and safety for workers.

Water (\$46,374,666) – monies from Utility Revenue Bonds, system revenues and developer contributions will fund the construction of an 8MG Booster Station on east side of Cuatro Vientos Road, an elevated 2.5 MG storage tank at Unitec, and the installation of new waterlines, replace aging waterlines, improve water quality, add new pumps, and purchase of equipment for the Department.

***Cultural & Recreation (\$2,570,000)***

Parks (\$1,950,000) – various improvement, renovation and construction projects are underway to improve the quality of life for the citizens of Laredo. This includes the replacement of old tennis courts and the installation of surveillance cameras in multiple parks to provide security from various activities.

Library (\$620,000) – financed through the usage of a bond and donations in the renovation of Bruni Plaza. Which includes new plumbing, lighting and parking lot improvements and fencing for security.

***Public Works (\$8,300,000)***

Solid Waste (\$8,300,000) – financed through bond, the Department will replace equipment according to its equipment replacement plan and create a new landfill cell and concrete crush pad.

***General Government (\$40,289,341)***

Animal Control (\$348,000) – Bond money is being used to fund the expansion of a new surgical suite for the department. This new expansion will help meet statutory requirements and increase overall medical services for the animals.

Community Development (\$23,841,447) – CDBG monies will finance projects throughout the City which includes repaving of sidewalks, park improvements, and new bike lanes. Various money will be used including renovation of a Plaza Theater into a multipurpose performing arts center, the purchase of a new building to be used as an emergency shelter that will provide different kinds of services and renovation for the Southern Hotel to provide affordable housing for low income families.

Fire (\$5,478,320) – Funds will be used for the replacement of multiple fire trucks from airport, bridge and various fire stations. Grant money will be used for internet network upgrade throughout multiple stations.

General Government (\$2,600,000) – bond monies will finance projects throughout the City which includes repaving of sidewalks, park improvements, and land acquisition. Bond money will also be used for the renovation of the Federal Court House HVAC.

Health (\$2,000,000) – Grant money is being used to properly equip the detox center including beds, medical equipment, furniture, etc.



IST (\$2,056,574) – Bond monies will finance projects throughout the City which includes cabling upgrade within City Hall, upgrades to radio links for the whole city and communication equipment for a tower's radio system.

Police (\$3,965,000) – Bond monies will be used for the purchase of new police vehicles like patrol vehicles and a prisoner transport vehicle.



## Impact of the CIP on the Operating Budget

The City of Laredo's operating budget is directly affected by the Capital Improvement Program (CIP) budget. Ongoing operating cost impacts must be considered when determining if and when to include a particular project. CIP projects can either serve to increase costs or decrease costs on the basis of whether they are capital or labor intensive. Operating costs are carefully considered in deciding which projects move forward in the CIP budget.

Existing facilities, infrastructure, and equipment typically require increasing expenditures for rehabilitation, renovation, and upgrades. Changes in best practice or state/federal regulations may result in changing costs to improve safety and concerns. Many improvements make a positive contribution to the fiscal wellbeing of the City and the daily lives of its citizens. Capital projects, such as redevelopment of underperforming or under-utilized areas of the City and infrastructure expansions needed to support new development, help promote the economic development and growth that generates additional operating revenues providing funding needed to maintain, improve, and expand the City's infrastructure. Some of the cost estimates are discussed below:

**Airport** – Replacement of much needed equipment and the construction of a new service center that will generate new types of revenue for the airport.

**Community Development** – The rehabilitation/construction of buildings, sidewalks, parks, and bike lanes come from grant monies that enable the City to provide certain districts and its citizens with a better quality of life.

**Environmental Services** – Construction of an of an all-weather, 10 feet wide, multi-use bicycle and pedestrian trail along the Rio Grande Vega from Anna Park to Dovalina Elementary will enhance quality of living of the area.

**IST** – The installation of new hardware/software upgrades throughout the city in order to approve overall communication and connectively.

**Library** – Renovation on downtown facility that need improvements and improve the overall quality of the facility.

**Parks** – Renovations and improvements will greatly revitalize the parks around the City. The construction of the sports complex will improve the quality of life to the citizens as well as bring in future revenues in the form of admission fees from complex to offset any costs such as new staff or a third-party management team.

**Solid Waste** – Department needs new equipment for operations due to current equipment surpassing the current life expectancy of said equipment.

**Streets** – Resurfacing and rehabilitating streets will be more cost effective as it would extend the life of the streets and public works units would not be sent to patch street areas on a regular basis.

**Traffic** – Installation of new traffic signals in different areas of the city that will assist in managing streets and providing safety for residents when driving. There is yearly maintenance for multiple projects to ensure functionality with signals.



**Transit** – Construction of a new Operations and Maintenance facility for multiple usages throughout the departments including housing buses, maintenance and for employees to work in.

**Wastewater** – It is more cost effective to rehabilitate and maintain certain lines in the City and focus on constructing new sewer main lines for City expansion. In addition, many projects are to abide with TCEQ mandates.

**Water** – It is more cost effective to rehabilitate and maintain certain lines in the City and focus on constructing new booster station and water main lines for City expansion. In addition, many projects are to abide with TCEQ mandates.

In addition, the following table lists current CIP projects that have *actual amounts* associated ongoing operating cost impacts, either positive (increased cost) or **negative** (decreased cost or increased revenue), in the five-year planning period. The total shown represents the estimated net change in the operating budget when available:



Department	Project #	Budget Impact Description	Amount for FY				
			2023	2024	2025	2026	2027
Airport	23-AIR-007	Subject to FAA funding availability and approval. Federal 90% and local match of 10% funding.	N/A	N/A	N/A	N/A	N/A
Airport	23-AIR-011	Contingent upon the availability of future funding from the proposed imposition of a surcharge to daily car rental contracts.	N/A	N/A	N/A	N/A	N/A
Animal Control	18-ACF-001	Annual expense: Food: \$5,100, Cat Litter: \$500, and Personnel: \$60,000 (2 employees)	67,800	68,400	69,000	-	-
Animal Control	18-ACF-003	Existing: Veterinarian contractual obligation of \$150,000. \$120K Other	121,220	168,220	168,220	168,220	168,220
Community Development	23-CD-001	N/A	76,360	-	-	-	-
Community Development	23-CD-002	Yes, Contractual Services (Third Party Funding)	1,000,000	-	-	-	-
IST	23-IST-001	One time technology investment	N/A	N/A	N/A	N/A	N/A
IST	23-IST-002	One time technology investment	N/A	N/A	N/A	N/A	N/A
IST	23-IST-003	One time technology investment	N/A	N/A	N/A	N/A	N/A
IST	23-IST-004	One time technology investment	N/A	N/A	N/A	N/A	N/A
Library	21-LIB-002	2 additional FTE's	160,000	-	-	-	-
Parks	20-PARKS-34	One time Capital Outlay expense	N/A	N/A	N/A	N/A	N/A
Streets	15-STR-006	TxDOT Project, City will be obligated to participate in 10% of any right-of-way acquisitions.	N/A	N/A	N/A	N/A	N/A
Streets	17-STR-001	Participation for funding of 23,000,000. State Infrastructure Bank Loan (SIB LOAN) 50% City of Laredo and 50% Webb County	N/A	N/A	N/A	N/A	N/A
Streets	18-STR-004	City will pay for labor of project	N/A	N/A	N/A	N/A	N/A
Streets	18-STR-007	N/A for the first 5 years of maintenance	-	-	1,000	-	-
Solid Waste	21-SW-003	Capital Outlay Expense	N/A	N/A	N/A	N/A	N/A
Solid Waste	23-SW-002	4 FTE's. \$151K. Fuel: 500,000	-	-	-	651,000	-
Traffic	13-TRAF-005	The estimated annual traffic signal maintenance cost should remain unchanged or may become reduced with the introduction of new technology and non-proprietary equipment	N/A	N/A	N/A	N/A	N/A
Traffic	13-TRAF-011	Estimated operations and maintenance: \$3,000	3,120	3,245	3,375	3,510	3,650
Traffic	22-TRAF-007	Traffic Signal maintenance is typically ~ 3,500/annually	-	3,500	3,535	3,570	3,606
Transit	06-TST-005	The construction of the new facility will incur more deadhead costs. Transit will be applying for additional competitive FTA funding.	N/A	N/A	N/A	N/A	N/A
Wastewater	16-WW-004	N/A	-	300,000	-	-	-
Wastewater	18-WW-006	Savings due to TAMIU lift station elimination	N/A	N/A	N/A	N/A	N/A
Water	16-WAT-017	Repainting of water tank is being funded through water utilities.	N/A	N/A	N/A	N/A	N/A
			<b>1,428,500</b>	<b>543,365</b>	<b>245,130</b>	<b>826,300</b>	<b>175,476</b>



**CITY OF LAREDO**  
**CIP Projects Appropriated in FY 2022-2023**

Department	Project Name	Project Number	FY 2023	Total by Department
Airport	Department of Homeland Security Facilities	19-AIR-001	27,400,000	
Airport	Construct Taxiways H1 and H2	23-AIR-001	9,058,516	
Airport	Terminal Expansion Construct Phase 1	23-AIR-002	24,419,900	
Airport	Terminal Expansion Phase 2	23-AIR-003	12,673,800	
Airport	Construct Taxiways T3, T4 & T5	23-AIR-004	13,950,000	
Airport	Airport Noise Compatibility Program	23-AIR-005	2,222,223	
Airport	EMAS Reconstruction	23-AIR-006	10,286,010	\$ 100,010,449
Animal Care	Facility Expansion-Surgical Suite	18-ACF-003	348,000	\$ 348,000
Bridge	World Trade Bridge Expansion	22-BR-001	25,150,000	
Bridge	Back Office System	23-BR-001	1,110,000	
Bridge	BOS Hardware Implementation	23-BR-002	350,000	
Bridge	Surveillance System & Access Control	23-BR-003	688,000	
Bridge	Data Center	23-BR-004	125,000	
Bridge	Nextivity Cell Booster	23-BR-005	53,000	
Bridge	Audio Video Equipment	23-BR-006	112,000	
Bridge	International Bridge 5	23-BR-007	2,250,000	
Bridge	Bridge Improvements	23-BR-008	1,200,000	\$ 31,038,000
Community Development	CDBG Projects District I	21-CD-001	107,000	
Community Development	CDBG Projects District II	21-CD-002	107,000	
Community Development	CDBG Projects District III	21-CD-003	107,000	
Community Development	CDBG Projects District IV	21-CD-004	107,000	
Community Development	CDBG Projects District V	21-CD-005	107,000	
Community Development	CDBG Projects District VII	21-CD-007	107,000	
Community Development	CDBG Projects District VIII	21-CD-008	107,000	
Parks	Plaza Theater Renovation	21-PARKS-008	13,349,326	
Community Development	Southern Hotel-Rental Rehab	23-CD-001	5,143,121	
Community Development	Emergency Shelter Facility	23-CD-002	4,600,000	\$ 23,841,447
Fire	Fire Station Network Upgrade	23-FIRE-005	103,320	
Fire	Aerial-Frontline Station 14 (Cielito Lindo)	23-FIRE-007	1,300,000	
Fire	Engine Truck Replacements	23-FIRE-008	2,400,000	
Fire	Replace Engine 13 Columbia Bridge	23-FIRE-009	75,000	
Fire	Replace F-350 Trucks	23-FIRE-010	150,000	
Fire	Arson Vehicles	23-FIRE-013	70,000	
Fire	Airport Rescue Truck	23-FIRE-014	1,300,000	
Fire	F150 Trucks-Training	23-FIRE-016	80,000	\$ 5,478,320
General Government	Bundle Grant Match - TXDOT	18-GG-010	4,000,000	
General Government	District 1 - CIP	22-GG-001	250,000	
General Government	District 2 - CIP	22-GG-002	250,000	
General Government	District 3 - CIP	22-GG-003	250,000	
General Government	District 4 - CIP	22-GG-004	250,000	
General Government	District 5 - CIP	22-GG-005	250,000	
General Government	District 6 - CIP	22-GG-006	250,000	
General Government	District 7- CIP	22-GG-007	250,000	
General Government	District 8 - CIP	22-GG-008	250,000	
General Government	Federal Court House HVAC	23-GG-002	600,000	\$ 6,600,000
Health	Detox Center	23-HTH-002	2,000,000	\$ 2,000,000
IST	City Hall Network Cabling Upgrade	23-IST-001	161,000	
IST	Implementation of Backhaul Radio Links	23-IST-002	250,000	
IST	Citywide Access Control System	23-IST-003	250,000	
IST	Repeater in North Laredo	23-IST-004	1,395,574	\$ 2,056,574
Library	Bruni Plaza and Branch Library-Downtown	21-LIB-002	620,000	\$ 620,000
Parks	Aquatic Shade Structure Canopies-Pools/Pads,etc.	20-PARKS-34	185,000	
Parks	Market Tennis Courts	23-Parks-001	765,000	
Parks	Surveillance Cameras	23-Parks-003	1,000,000	\$ 1,950,000
Police	Police Vehicles	23-POL-001	3,885,000	
Police	Prisoner Transport Vehicle	23-POL-002	80,000	\$ 3,965,000

**CITY OF LAREDO**  
**CIP Projects Appropriated in FY 2022-2023**

Department	Project Name	Project Number	FY 2023	Total by Department
Solid Waste	Solid Waste Equipment Replacement	21-SW-003	4,000,000	
Solid Waste	Design & Permit for New Landfill Cell	21-SW-005	4,000,000	
Solid Waste	Concrete Crush Pad	23-SW-003	300,000	\$ 8,300,000
Streets	US 59/I-69 (Loop 20) Hwy Interstate Improvement	15-STR-006	521,488,141	
Streets	Hachar Parkway (Ph 2)	17-STR-001	22,000,000	
Streets	Street Resurfacing / Paving Program	18-STR-003	5,000,000	
Streets	Springfield Avenue Extension Phase 2	19-STR-003	1,500,000	
Streets	Ponderosa Second Exit	20-STR-018	156,700	
Streets	Los Presidentes Arterial (Brownwood EG Ranch)	21-STR-001	7,135,000	\$ 557,279,841
Traffic	Traffic Signal Improvements	06-TRAF-015	50,000	
Traffic	Downtown Traffic Signal Improvements	06-TRAF-016	250,000	
Traffic	Traffic Signal - Communication Upgrade	13-TRAF-005	250,000	
Traffic	Traffic Signal - Killam and Sara	13-TRAF-011	250,000	
Traffic	Upgrade Traffic Signal - Bartlett at Gale / Thomas	19-TRAF-002	155,000	
Traffic	Traffic Signal Upgrade - Shiloh at Backwoods	22-TRAF-004	150,000	
Traffic	Traffic Signal - International Blvd at Woodridge	22-TRAF-007	200,000	\$ 1,305,000
Transit	Transit Operations & Maintenance Facility**	06-TST-005	25,124,917	
Transit	CNG 35' and 30' Diesel Hybrid Heavy Duty Buses	17-TST-003	506,617	
Transit	Bus Replacements	23-TST-001	8,764,631	
Transit	CNG Plant Replacement	23-TST-002	451,774	
Transit	Buses & Fareboxes, Generators & ADA Monitors	23-TST-003	5,742,961	\$ 40,590,900
Wastewater	Sewer Rehab & Contingency-Sewer Breaks-All	07-WW-002	6,000,000	
Wastewater	South Laredo WWTP Improvements-District 3	17-WW-002	3,200,000	
Wastewater	Peñitas WWTP Improvements-District 7	17-WW-004	700,000	
Wastewater	8"-15" IH 69 SS Relocations-District 5	18-WW-001	250,000	
Wastewater	Zacate WWTP Decommission-District 8	18-WW-003	3,500,000	
Wastewater	Equipment Replacement/Upgrades	19-WW-005	1,000,000	
Wastewater	12" FM fr Sombretillo to Aquer	20-WW-01	5,650,000	
Wastewater	Unitec Expansion	21-WW-04	2,160,000	
Wastewater	Corpus Christi Sewer Project	22-WW-01	3,950,000	
Wastewater	Riverside Intceptor	22-WW-02	29,000,000	
Wastewater	Elimination of Lift Stations	22-WW-03	1,006,800	\$ 56,416,800
Water	Line Rehab & Contingency Water Break - All	07-WAT-003	10,500,000	
Water	16" Wtrline IH 35 Mile 14 to Majestic-Dist 6 & 7	16-WAT-001	5,900,000	
Water	3 MG Cuatro Vientos Booster Station-District 1	16-WAT-017	2,500,000	
Water	Water IT Improvement Projects-All Districts	17-WAT-001	125,000	
Water	TxDot 16" Wtrline west side of Loop 20-District 5	17-WAT-009	768,000	
Water	Water Rights-All Districts	17-WAT-011	2,000,000	
Water	Equipment	21-WAT-06	3,000,000	
Water	Unitec Elevated Storage Tank	21-WAT-07	500,000	
Water	Water Quality Projects	22-WAT-001	10,000,000	
Water	24" Cuatro Vientos Rd. Crossing	22-WAT-003	7,500,000	
Water	Looping of Lines in the Colonias Areas	23-WAT-003	469,000	
Water	Additional 12" Transmission for Looping	23-WAT-006	914,000	
Water	New larger pumps to provide standby capacity	23-WAT-014	364,000	
Water	JWTP Header and yard piping improvements	23-WAT-015	156,000	
Water	Trans line ext along Lp 20 to Cielito Lindo	23-WAT-016	244,000	
Water	Upgrade 0.5 MG EST in Airport Area	23-WAT-017	628,000	
Water	Phase A of 5yr neighborhood waterline replac	23-WAT-020	806,666	\$ 46,374,666
			<b>\$ 888,174,997</b>	<b>\$ 888,174,997</b>

Airport	CIP Budget FY 22-23	Description
<b>Department of Homeland Security Facilities</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	27,400,000	The Department of Homeland Security (DHS) agencies such as Customs and Border Protection, Border Patrol, U.S. Immigration and Customs Enforcement (ICE), and U.S. Customs Air & Marine have expressed strong interest in consolidating their headquarter offices, hangar, and training facilities into a central location at the Laredo International Airport. The City of Laredo is interested in constructing and developing over 20-acre tract of land located at the Laredo International Airport for necessary hangars, apron, and taxiway facilities similar to the aeronautical station at Yuma, Arizona to accommodate the increasing necessities of Air and Marine. In addition, new headquarter offices and training facilities can be constructed on the same tract of land for the Department of Homeland Security.
<b>Construct Taxiways H1 and H2</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	9,058,516	Construction of taxiways H1 and H2 between Taxiway J and the Terminal Apron; Demolition of taxiway H between Taxiway J and the Terminal Apron; Rehabilitation of Taxiway A between Taxiway D and Taxiway E. The objective is to conform to FAA standards.
<b>Terminal Expansion Construct Phase 1</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	24,419,900	Project consists of the construction of Phase 1 Terminal Improvement Program. The overall project will include renovation of approximately 10,000 square feet of the existing terminal and an expansion of approximately 27,000 square feet. The project is needed to improve the terminal level of service to meet the operational needs of the Airport.
<b>Terminal Expansion Phase 2</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	12,673,800	Project consists of the construction of Phase 2 of the Terminal Improvement Program. The overall project will include the renovation of approximately 10,000 square feet of the existing terminal and an expansion of approximately 27,000 square feet. The project is needed to improve the terminal level of service to meet the operational needs of the airport.
<b>Construct Taxiways T3, T4, &amp; T5</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	13,950,000	Construction of Taxiway 3, Taxiway 4, and Taxiway 5 between Taxiway J and Runway 18L-36R; Demolition of a portion of existing Taxiway C between Taxiway J and Runway 18L-36R. The objective is to conform to FAA standards.
<b>Airport Noise Compatibility Program</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	2,222,223	This will implement FAR PART 150 Airport Noise compatibility plan which includes the purchase of residential developed land located south of the airport. This is an on-going project that is being accomplished in phases.
<b>EMAS Reconstruction</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	10,286,010	Reconstruction of Runway 18R-36L EMAS. The objective is to improve safety and reduce FOD Hazard.
<b>Airport Department Total</b>		<b>100,010,449</b>
Animal Care	CIP Budget FY 22-23	Description
<b>Facility Expansion- Surgical Suite</b>		
<b>Budget Impact/Other-</b> Existing: Veterinarian contractual obligation of \$150,000. \$120K Other	348,000	Animal Care Facility Expansion to separate the euthanization and surgery room in order to avoid cross contamination and control spread of infectious disease. Currently the Clinic has approximately 1,000 sq.ft. The expansion would add an additional 2,160 sq. ft. to the existing structure (60' x 36' @ \$120 per sq. ft.).
Bridge	CIP Budget FY 22-23	Description
<b>World Trade Bridge Expansion</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	25,150,000	Construction of an additional 8-lane bridge span adjacent to, but not parallel to, the existing span at the World Trade Bridge and construct an additional 2-lane span up-river that will be adjacent and parallel to, but not connected to, the existing span. This will result in 10 new additional lanes to operate at the World Trade Bridge.

<b>Back Office System</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	1,110,000	Replace Toll System Customer Service Center infrastructure hardware for the back office system to avoid disruptions in service to the AVI program.
<b>BOS Hardware Implementation</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	350,000	Data migration and implementation to new back office system hardware.
<b>Surveillance System &amp; Access Control</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	688,000	Install new surveillance servers, camera and and access controls for entry into secured areas at all bridge facilities.
<b>Data Center</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	125,000	Install upgraded computer domain and data repository.
<b>Nextivity Cell Booster</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	53,000	Install cellular booster to amplify signal and LTE data to eliminate no service and roaming coverage issues.
<b>Audio Video Equipment</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	112,000	Install new audio and video equipment at Bridge I conference room.
<b>International Bridge 5</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	2,250,000	Design & Construction of new International Bridge
<b>Bridge Improvements</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	1,200,000	Improvements needed on 4 bridges.
<b>Bridge Department Total</b>		<b>31,038,000</b>
<b>Community Development</b>	<b>CIP Budget FY 22-23</b>	<b>Description</b>
<b>CDBG Projects District I</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	107,000	Parks. Improvements. Sidewalks.
<b>CDBG Projects District II</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	107,000	Parks. Improvements. Sidewalks.
<b>CDBG Projects District III</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	107,000	Parks. Improvements. Sidewalks.
<b>CDBG Projects District IV</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	107,000	Parks. Improvements.
<b>CDBG Projects District V</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	107,000	Parks. Improvements.
<b>CDBG Projects District VII</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	107,000	Parks. Improvements.
<b>CDBG Projects District VIII</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	107,000	Sidewalks and Park Improvements.
<b>Plaza Theater Renovation</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	13,349,326	The City of Laredo intends on restoring this historic symbol of downtown and creatinf economic development opportunities for persons of low income. Located in the heart of downtown, th e Plaza Theatre's renovation is exoected to generate activity that would furthr spur economic development in the Central Business District. The renovation process includes developing the property into a multipurpose performing arts center.
<b>Southern Hotel-Rental Rehab</b>		
<b>Budget Impact/Other-</b> \$76,360	5,143,121	The rehabilitation of 1210 Matamoras, also known as the Southern Hotel, will create affordable housing available to City of Laredo residents. A total of 22 units will be created to assist at a 51% of low-moderate income and a 49% market rent apartments.

Emergency Shelter Facility		
Budget Impact/Other- Yes, Contractual Services (Third Party Funding). \$1,000,000	4,600,000	This project will entail the purchase of a building which will include the renovation/rehabilitation to convert building into a homeless facility. The homeless facility will include a day and night shelter component, essential services, such as: health, counseling, meal, 24H day and night shelter facility, operational costs will be required for the sustainability of the project.
<b>Community Development Department Total</b>		<b>23,841,447</b>
Fire	CIP Budget FY 22-23	Description
Fire Station Network Upgrade		
Budget Impact/Other- There is no direct impact on the budget for this project.	103,320	T1 lines to fiber optic needed for Stations 10,11,12,14. (Upgrade of internet)
Aerial Frontline Station 14 (Cielito Lindo)		
Budget Impact/Other- There is no direct impact on the budget for this project.	1,300,000	Replace frontline aerial truck in Station 14.
Engine Truck Replacements		
Budget Impact/Other- There is no direct impact on the budget for this project.	2,400,000	Replace Engines in Stations: 2,3,4,7, and 10; \$700K each;
Replace Engine 13 Columbia Bridge		
Budget Impact/Other- There is no direct impact on the budget for this project.	75,000	Replace Engines in Station 13
Replace F-350 Trucks		
Budget Impact/Other- There is no direct impact on the budget for this project.	150,000	Replace 2 F-350 trucks in Suppression.
Arson Vehicles		
Budget Impact/Other- There is no direct impact on the budget for this project.	70,000	4 vehicles in Arson Division in oftrt to perform daily inspections and special details.
Airport Rescue Truck		
Budget Impact/Other- There is no direct impact on the budget for this project.	1,300,000	2- Rosenbauer rescue Trucks for the Airport.; \$1.3M each.
F150 Trucks-Training		
Budget Impact/Other- There is no direct impact on the budget for this project.	80,000	Replace 2- F150 XLT supercrews for Training Division.
<b>Fire Department Total</b>		<b>5,478,320</b>
General Government	CIP Budget FY 22-23	Description
Bundle Grant Match- TXDOT		
Budget Impact/Other- There is no direct impact on the budget for this project.	4,000,000	Infrastructure for Rebuilding America (INFRA) Grant Laredo Bundle \$22,000,000. TxDOT, the City of Laredo, Webb County and the Webb County – City of Laredo Regional Mobility Authority will participate in a project to benefit the community provide a more efficient transportation facility on the State highway system. The Laredo Bundle consists of the construction of: Five direct connectors (a.k.a. flyovers at the US 59 Loop20/I-35 Interchange (\$115,000,000 construction cost), and One Eastbound Mainlane to the I69 Loop 20 highway segment from the City of Laredo's World Trade Bridge to I-35 (\$15,000,000 construction cost). This work would directly improve travel on three international freight corridors (I-35 / I-69 / Ports-to-Plains).
District 1- CIP		
Budget Impact/Other- 2022 CO	250,000	Improvement and beautification of parks and other projects needed throughout the District.
District 2- CIP		
Budget Impact/Other- 2022 CO	250,000	Improvement and beautification of parks and other projects needed throughout the District.
District 3- CIP		
Budget Impact/Other- 2022 CO	250,000	Improvement and beautification of parks and other projects needed throughout the District.
District 4- CIP		
Budget Impact/Other- 2022 CO	250,000	Improvement and beautification of parks and other projects needed throughout the District.
District 5- CIP		
Budget Impact/Other- 2022 CO	250,000	Improvement and beautification of parks and other projects needed throughout the District.

<b>District 6- CIP</b>		
Budget Impact/Other- 2022 CO	250,000	Improvement and beautification of parks and other projects needed throughout the District.
<b>District 7- CIP</b>		
Budget Impact/Other- 2022 CO	250,000	Improvement and beautification of parks and other projects needed throughout the District.
<b>District 8- CIP</b>		
Budget Impact/Other- 2022 CO	250,000	Improvement and beautification of parks and other projects needed throughout the District.
<b>Federal Courthouse HVAC</b>		
Budget Impact/Other- There is no direct impact on the budget for this project.	600,000	Renovation of a historical landmark. HVAC.
<b>General Government Department Total</b>		<b>6,600,000</b>
<b>Health</b>	<b>CIP Budget FY 22-23</b>	<b>Description</b>
<b>Detox Center</b>		
Budget Impact/Other- There is no direct impact on the budget for this project.	2,000,000	Equipment for Detox. I.e. Beds, medical equipment, office furniture, etc.
<b>IST</b>	<b>CIP Budget FY 22-23</b>	<b>Description</b>
<b>City Hall Network Cabling Upgrade</b>		
Budget Impact/Other- One time technology investment.	161,000	Replacement of current network cabling at city hall.
<b>Implementation of Backhaul Radio Links</b>		
Budget Impact/Other- One time technology investment.	250,000	Implementation of citywide access control system for physical security of city buildings entry points. Project includes an estimated 60 buildings.
<b>Citywide Access Control System</b>		
Budget Impact/Other- One time technology investment.	250,000	Implement Backhaul Wireless Radio Links to connect critical city sites for redundancy purposes. Deployment of 11 point to point radio links with 1gbps of aggregate through-put.
<b>Repeater in North Laredo</b>		
Budget Impact/Other- One time technology investment.	1,395,574	Installation of the equipment on the tower as well as the ground equipment which includes a concrete pad, shelter, and generator.
<b>IST Department Total</b>		<b>2,056,574</b>
<b>Library</b>	<b>CIP Budget FY 22-23</b>	<b>Description</b>
<b>Bruni Plaza and Branch Library- Downtown</b>		
Budget Impact/Other- 2 additional FTE's. \$160,000	620,000	Bruni Plaza Renovation improvements to include new plumbing inside the building, parking lot resurfacing, lighting and security fencing
<b>Parks</b>	<b>CIP Budget FY 22-23</b>	<b>Description</b>
<b>Aquatic Shade Structure Canopies- Pools/Pads,etc.</b>		
Budget Impact/Other- One time Capital Outlay expense.	185,000	Azteca, Ladrillera, Seven Flags, Lafayette & Slaughter 2023. Bartlett, Haynes and Northcentral Pool 2024.
<b>Market Tennis Courts</b>		
Budget Impact/Other- There is no direct impact on the budget for this project.	765,000	Overlay 9 tennis courts that are needed due to high usage. \$85K per court.
<b>Surveillance Cameras</b>		
Budget Impact/Other- There is no direct impact on the budget for this project.	1,000,000	Purchase and install cameras for Parks. 9 areas.
<b>Parks Department Total</b>		<b>1,950,000</b>
<b>Police</b>	<b>CIP Budget FY 22-23</b>	<b>Description</b>
<b>Police Vehicles</b>		
Budget Impact/Other- There is no direct impact on the budget for this project.	3,885,000	Replacement of vehicles due to wear and tear; 42 patrol units \$3,255,000. 8 superior vehicles \$408,000. 8 detective vehicles \$222,000.
<b>Prisoner Transport Vehicle</b>		
Budget Impact/Other- There is no direct impact on the budget for this project.	80,000	Transport vehicle.
<b>Police Department Total</b>		<b>3,965,000</b>

Solid Waste	CIP Budget FY 22-23	Description
<b>Solid Waste Equipment Replacement</b>		
<b>Budget Impact/Other-</b> Capital Outlay expense.	4,000,000	Side Loader Refuse Trucks 3 (three) @ \$287,000 each. Rear Loader Refuse Truck 1 (one) @ \$218,000 each. Grapple Truck 2 (two) @ \$215,000 each. Roll-Off Truck 1 (one) @ \$157,000 each. Excavator 1 (one) @ \$400,000. D9T Wastehandler Dozer 1 (one) @ \$1,400,000. TWO (2) GRAPPLE TRUCK @190,000 EACH REPLACING UNITS #S 6226 (2008) 6227 (2008). THREE (3) REAR LOADERS @202,000 EACH REPLACING UNIT #S 6254 (2012) 6255 (2012) 6256 (2012). ONE (1) (NEW) 8 YARD REAR LOADER FOR DOWNTOWN CREW. ONE (1) ROLL-OFF TRUCK @156,000 EACH REPLACING UNIT# 6229 (2008). ONE (1) (NEW) F450 STAKE TRUCK @61,292 DIESEL. ONE (1) (NEW) F450 STAKE TRUCK @61,292 DIESEL. ONE (1) (NEW) F250 TRUCK @32,973 GASOLINE. ONE (1) (NEW) F150 TRUCK @31,647 GASOLINE.
<b>Design &amp; Permit for New Landfill Cell</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	4,000,000	Engineering costs for design and permit amendment for a new landfill cell was done in 2021. The construction of a cell is needed due to demand.
<b>Concrete Crush Pad</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	300,000	Crush Pad is a concrete slab connected to the leachate tank. Equipment to be used will be a sheep foot roller to crush the liquid waste. For example water bottles or expired beer.
<b>Solid Waste Department Total</b>		<b>8,300,000</b>
Streets	CIP Budget FY 22-23	Description
<b>US 59/I-69 (Loop 20) Hwy Interstate Improvement</b>		
<b>Budget Impact/Other-</b> TxDOT Project, City will be obligated to participate in 10% of any right-of-way acquisitions.	521,488,141	Improve US 59/Loop 20 to interstate standards to include: Widening right-of-way to four lanes and frontage roads from IH 35 to US 59/US 59 Bus.; above grade crossings at International Blvd., Shiloh Blvd., Del Mar Blvd., University Blvd., Jacaman Blvd., and Airport; connect US 59/Loop 20 mainlanes over IH 35; direct Connector IH35 south to US 59/Loop 20 west and direct connector from US 59/Loop 20 east to IH 35 south.
<b>Hachar Parkway (Ph 2)</b>		
<b>Budget Impact/Other-</b> Participation for funding of 23,000,000 State Infrastructure Bank Loan (SIB Loan) 50% City of Laredo and 50% Webb County.	22,000,000	Construction of 5 lane facility, 400 foot wide right of way approximately 5.3 miles from FM 1472 (Old Mines Rd.) through Hachar Trust Tract ending on the north boundary of said tract just north of the future Beltway Parkway. From M Beltway to IH-35.
<b>Street Resurfacing/ Paving Program</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	5,000,000	Creating a street maintain/ rehabilitation program in order to continue with the resurfacing and repaving of city streets that are in need or rehabing.
<b>Springfield Avenue Extension Phase 2</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	1,500,000	Extension of a new four lane roadway, drainage improvements, water distribution, wastewater collection, sidewalks, landscaping bike lanes and other improvements approximately 0.5 miles from International Blvd. to Shiloh Dr.
<b>Ponderosa Second Exit</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	156,700	Second Exit (Burnet Dr) from Ponderosa to Clark Blvd (400 LF, 60' ROW, 36' B-B and 700 LF, 120' ROW, 49' B-B). ***Estimated amount does not include ROW***
<b>Los Presidentes Arterial (Brownwood EG Ranch)</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	7,135,000	Extension of a new four lane roadway, drainage improvements, water distribution, wastewater collection, sidewalks, landscaping bike lanes and other improvements approximately 1.1 miles from Brownwood St. to EG Ranch Rd.
<b>Streets Department Total</b>		<b>557,279,841</b>
Traffic	CIP Budget FY 22-23	Description
<b>Traffic Signal Improvements</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	50,000	Upgrade existitng span wire traffic signals to include metal poles, mast arms, signal heads, cable conduit, trench and bore. Upgrade traffic signal controller, cabinet, detection, equipment, signal hardware to incorprate into computerized closed loop system.

<b>Downtown Traffic Signal Improvements</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	250,000	Maintenance of traffic signal hardware in the downtown area. This includes Traffic Signal Poles and underground conduit and cable, signal heads, signs, etc. Downtown Traffic Signal inventory currently consists of 56 intersections. City council moved from 2018 request.
<b>Traffic Signal- Communication Upgrade</b>		
<b>Budget Impact/Other-</b> The estimated annual traffic signal maintenance cost should remain unchanged or may become reduced with the introduction of new technology and non-proprietary equipment.	250,000	Update the existing traffic signal spread spectrum radio communication system to digital / Ethernet base system. Update the traffic signal controllers to standard Ethernet compatibility. Consider the use of Cellular Modems. City Council moved project from 2018.
<b>Traffic Signal- Killam and Sara</b>		
<b>Budget Impact/Other-</b> Estimated operations and maintenance: \$3,000	250,000	Improve the geometry and install a traffic signal at the intersection of Killam Industrial Blvd and Sara
<b>Upgrade Traffic Signal- Bartlett at Gale/Thomas</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	155,000	Upgrade existing temporary traffic signal installation located on Bartlett Avenue at Gale and Thomas Avenue to a permanent installation.
<b>Traffic Signal Upgrade- Shiloh at Backwoods</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	150,000	Upgrade the temporary traffic signal located at the intersection of Shiloh Drive and Backwoods / Plantation East Drive; Upgrade span wire wood poles to metal.
<b>Traffic Signal- International Blvd at Woodridge</b>		
<b>Budget Impact/Other-</b> Traffic Signal maintenance is typically ~ 3,500/ annually.	200,000	Install a new traffic signal at the intersection of International Blvd at Woodridge Dr; This is a TxDOT - Highway Safety Improvement Program project; TxDOT will let the project in August, 2022.
<b>Traffic Department Total</b>		<b>1,305,000</b>
<b>Transit</b>	<b>CIP Budget FY 22-23</b>	<b>Description</b>
<b>Transit Operations &amp; Maintenance Facility**</b>		
<b>Budget Impact/Other-</b> The construction of the new facility will incur more deadhead costs. Transit will be applying for additional competitive FTA funding.	25,124,917	Construction of the Transit Operations and Maintenance Facility to house buses, new CNG plant, maintenance shop facilities and administrative staff. The City of Laredo and the Laredo Transit Management Inc. were awarded a FTA grant in the amount of \$9,875,083 for FY 2016 Bus and Bus Facilities Grant Program for this project.
<b>CNG 35' and 30' Diesel Hybrid Heavy Duty Buses</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	506,617	Replace three (3) Fixed Route Buses. The delivery time of a bus is 20 months from the date of the purchase order.
<b>Bus Replacements</b>		
<b>Budget Impact/Other-</b> Replacement.	8,764,631	This grant will give us the ability to replace 14 buses that have met their useful life if awarded.
<b>CNG Plant Replacement</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	451,774	CNG plant will be located in the new facility location.
<b>Buses &amp; Fareboxes, Generators &amp; ADA Monitors</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	5,742,961	CNG plant will be located in the new facility location.
<b>Transit Department Total</b>		<b>40,590,900</b>



Wastewater	CIP Budget FY 22-23	Description
<b>Sewer Rehab &amp; Contingency-Sewer Breaks-All</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	6,000,000	101,950 Linear Feet of sewer rehabilitation which includes: El Cuatro Neighborhood Sewer Lines Repair Project (23,420 LF) Line Rehabilitation Engineering Study District 3 Chacon Line Rehabilitation Engineering Study District 7 El Cuatro Line Rehabilitation Engineering Study District 8 La Ladrillera NLWWTP 24" Effluent Discharge Pipe Extension El Cuatro Neighborhood Sewer Lines Repair Project (23,420 LF) 18" Sanders St. Sewer Interceptor Pipe Insituform Lining (14,500 LF) Manhole Rehabilitation- Downtown (80 MH) Manhole Rehabilitation Santo Nino Neighborhood (80 MH) 36" San Francisco St. Sewer Interceptor Pipe Insituform Lining (16,500 LF) Manhole Rehabilitation-La Ladrillera South Neighborhood (80 MH) Manhole Rehabilitation-La Ladrillera North Neighborhood (80 MH) La Ladrillera South Neighborhood Sewer Lines repair project (24,110 LF) NLWWTP Old Plant Equipment Demolition Continuing sewer and manhole rehab
<b>South Laredo WWTP Improvements- District 3</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	3,200,000	South Laredo WWTP Improvements: 1)Landscape Irrigation Projects \$200, 2)Wash rack relocation \$85,000 3)Replacement of two belt Press 4)Effluent screening 5)Odor control
<b>Peñitas WWTP Improvements-District 7</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	700,000	Construction of an 8' concrete wall at Peñitas WWTP and effluent storage tank.
<b>8"-15" IH 69 SS Relocations- District 5</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	250,000	8"-15" IH 69 Sanitary Sewer relocations from Lakeside to Casa Blanca for Loop 20 Widening.
<b>Zacate WWTP Decommission-District 8</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	3,500,000	Decommissioning of Zacate WWTP.
<b>Equipment Replacement/Upgrades</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	1,000,000	Upgrades and replacement of equipment for WWTPs.
<b>12" FM fr Sombretillo to Aquer</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	5,650,000	Lift station force main re-route.
<b>Unitec Expansion</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	2,160,000	Expansion of WWTP to 1MGD.
<b>Corpus Christi Sewer Project</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	3,950,000	Replace aging sewer lines along Corpus Christi St. Approximately 11 blocks.
<b>Riverside Inteceptor</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	29,000,000	Elimination of 6 lift stations from South of Flecha Lane to Sombretillo Lift Station. Sombretillo. Aquero. Villas San Agustin. Rancho Viejo. Bristol. Flecha Lane. 16" FM from regional lift station to fm 1472 east crossing TxDot ROW Installation of 19,000 LF of 24" interceptor.
<b>Elimination of Lift Stations</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	1,006,800	Eliminate Killam and El Portal 5 and Lakeside 7 lift stations.
<b>Wastewater Department Total</b>		<b>56,416,800</b>
Water	CIP Budget FY 22-23	Description
<b>Line Rehab &amp; Contingency Water Break- All</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	10,500,000	There are 1,034 miles of water lines in the distribution system. There are more than .30% waterlines that are over 40 years old. This program will continuously replace pipes based on broken and aging waterlines.

<b>16" Wtrline IH 35 Mile 14 to Majestic-Dist 6&amp;7</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	5,900,000	16" waterline from IH 35 Mile Marker 14 to Mile Marker 18.
<b>3 MG Cuatro Vientos Booster Station- District 1</b>		
<b>Budget Impact/Other-</b> Repainting of water tank is being funded through water utilities.	2,500,000	Construction of an 8 MG Booster Station on east side of Cuatro Vientos Road.
<b>Water IT Improvement Projects- All Districts</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	125,000	Water IT Improvements: <b>Phase 1</b> Wireless Communication Backup Link for Admin Daugherty to City Hall Annex CCTV Cameras for Daugherty Location VMware Project Upgrade Mobile Data Terminals Verizon APN Upgrade Generator for Admin Daugherty <b>Phase 2</b> Core Switch Network upgrade Document Management System <b>Phase 3</b> SAN(Storage Area Network) System upgrade Phone System Upgrade
<b>TxDot 16" Wtrline west side of Loop 20- District 5</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	768,000	Installation of 9,000 LF of 24" waterline on west side of Loop 20 from Airport to US 59. To include the borings
<b>Water Rights- All Districts</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	2,000,000	Purchase of water rights.
<b>Equipment</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	3,000,000	Purchase of equipment for the Department.
<b>Unitec Elevated Storage Tank</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	500,000	Construction of a new elevated storage tank 2.5 MG.
<b>Water Quality Projects</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	10,000,000	Looping of mains, adding chlorine analyzers and expanding the flushing of water mains.
<b>24" Cuatro Vientos Rd. Crossing</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	7,500,000	24" waterline from Cuatro Vientos EST to Cuatro Vientos East Subdivision-(Lomas del Sur).
<b>Looping of Lines in the Colonias Areas</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	469,000	Looping of approximately 8,000 lf of 8"lines in the Colonias area to improve water quality.
<b>Additional 12" Transmission for Looping</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	914,000	Looping of an additional 25,000lf of 12" water lines to improve water quality and circulation of the water system.
<b>New larger pumps to provide standby capacity</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	364,000	Purchase of redundancy pumps.
<b>JWTP Header and yard piping improvements</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	156,000	Improvements to the system to allow more flows.
<b>Trans line ext along Lp 20 to Cielito Lindo</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	244,000	Extension of 5,413 lf of 16" transmission line along Loop 20 from Cuatro Vientos EST to Cielito Lindo.
<b>Upgrade 0.5 MG EST in Airport Area</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	628,000	Upgrade existing elevated storage tank around Airport area.
<b>Phase A of 5yr neighborhood waterline replac</b>		
<b>Budget Impact/Other-</b> There is no direct impact on the budget for this project.	806,666	Replacement of 78,290 lf of aging waterlines.
<b>Water Department Total</b>		<b>46,374,666</b>

## City of Laredo Capital Improvement Program 2023-2027

Amounts are in thousands.

	Prior Year	2023	2024	2025	2026	2027	Total
General Government	\$ 19,000	\$ 32,498	\$ 749	\$ 749	\$ 749	\$ 749	\$ 35,494
Health & Welfare	-	2,348	-	-	-	-	\$ 2,348
Public Safety	-	9,443	70	238	-	1,300	\$ 11,051
Public Works	-	-	800	-	-	-	\$ 800
Public Utilities	14,225	111,091	144,159	209,758	84,578	104,331	\$ 653,917
Culture and Recreation	-	2,570	-	-	-	-	\$ 2,570
Transportation	9,875	730,224	67,292	11,029	17,838	7,702	\$ 834,084
<b>Total</b>	<b>\$ 43,100</b>	<b>\$ 888,175</b>	<b>\$ 213,070</b>	<b>\$ 221,774</b>	<b>\$ 103,165</b>	<b>\$ 114,082</b>	<b>\$ 1,540,265</b>

**General Government**

GENERAL FUND	19,000	6,600					\$ 6,600
COMMUNITY DEVELOPMENT		23,841	749	749	749	749	\$ 26,837
IST		2,057					\$ 2,057
<b>Total General Government</b>	<b>19,000</b>	<b>32,498</b>	<b>749</b>	<b>749</b>	<b>749</b>	<b>749</b>	<b>\$ 35,494</b>

**Health & Welfare**

HEALTH		2,000					\$ 2,000
ANIMAL CARE		348					\$ 348
<b>Total Health &amp; Welfare</b>	<b>-</b>	<b>2,348</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 2,348</b>

**Public Safety**

FIRE		5,478	70	238		1,300	\$ 7,086
POLICE		3,965					\$ 3,965
<b>Total Public Safety</b>	<b>-</b>	<b>9,443</b>	<b>70</b>	<b>238</b>	<b>-</b>	<b>1,300</b>	<b>\$ 11,051</b>

**Public Works**

ENVIRONMENTAL SERVICE			800				\$ 800
<b>Total Public Works</b>	<b>-</b>	<b>-</b>	<b>800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 800</b>

**Public Utilities**

SOLID WASTE		8,300	9,850	5,000	8,000	4,000	\$ 35,150
WASTEWATER		56,417	36,400	142,571	7,000	47,000	\$ 289,387
WATER	14,225	46,375	97,909	62,188	69,578	53,331	\$ 329,380
<b>Total Public Utilities</b>	<b>14,225</b>	<b>111,091</b>	<b>144,159</b>	<b>209,758</b>	<b>84,578</b>	<b>104,331</b>	<b>\$ 653,917</b>

**Cultural and Recreation**

LIBRARY		620					\$ 620
PARKS		1,950					\$ 1,950
<b>Total Cultural and Recreation</b>	<b>-</b>	<b>2,570</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 2,570</b>

**Transportation**

AIRPORT		100,010	3,365	10,795	17,838	7,702	\$ 139,710
BRIDGE		31,038					\$ 31,038
STREETS		557,280	46,277	233			\$ 603,790
TRAFFIC		1,305					\$ 1,305
TRANSIT	9,875	40,591					\$ 40,591
TxDOT			17,650				\$ 17,650
<b>Total Transportation</b>	<b>9,875</b>	<b>730,224</b>	<b>67,292</b>	<b>11,029</b>	<b>17,838</b>	<b>7,702</b>	<b>\$ 834,084</b>
<b>Grand Total</b>	<b>\$ 43,100</b>	<b>\$ 888,175</b>	<b>\$ 213,070</b>	<b>\$ 221,774</b>	<b>\$ 103,165</b>	<b>\$ 114,082</b>	<b>\$ 1,540,265</b>

Note: This CIP recap does not include projects funded 100% by Texas Department of Transportation or unfunded projects in FY2023.



**CITY OF LAREDO, TEXAS  
STATISTICAL SECTION**

**Table 1  
General Government Tax Revenues - By Source  
Last Ten Fiscal Years**

<b>Fiscal Year End</b>	<b>Ad Valorem Tax <sup>(1)</sup></b>	<b>Sales Tax</b>	<b>Beverage Tax</b>	<b>Bingo Tax</b>	<b>Occupancy Tax</b>	<b>Franchise Tax</b>	<b>Total</b>
09/30/2013	\$65,709,111	\$31,937,374	\$320,505	\$71,581	\$4,220,565	\$7,049,442	<b>\$109,308,578</b>
09/30/2014	\$67,845,818	\$32,019,659	\$429,822	\$70,037	\$4,309,736	\$7,408,310	<b>\$112,083,382</b>
09/30/2015	\$69,979,893	\$33,091,316	\$463,399	\$68,575	\$4,193,295	\$7,588,828	<b>\$115,385,306</b>
09/30/2016	\$73,026,221	\$30,948,457	\$456,784	\$67,340	\$3,842,713	\$7,651,588	<b>\$115,993,103</b>
09/30/2017	\$77,263,676	\$31,534,286	\$490,013	\$68,078	\$3,833,835	\$7,776,288	<b>\$120,966,176</b>
09/30/2018	\$81,831,823	\$33,208,996	\$552,905	\$52,912	\$4,123,814	\$8,133,889	<b>\$128,169,012</b>
09/30/2019	\$86,746,118	\$34,643,906	\$586,935	\$63,966	\$4,244,316	\$8,172,967	<b>\$134,796,655</b>
09/30/2020	\$90,147,860	\$33,875,097	\$498,480	\$52,020	\$3,114,134	\$8,038,122	<b>\$136,250,528</b>
09/30/2021	\$93,131,473	\$34,523,910	\$349,533	\$35,966	\$2,887,673	\$7,600,282	<b>\$138,528,837</b>
09/30/2022	\$96,541,678	\$40,378,579	\$582,061	\$30,149	\$4,274,680	\$8,135,828	<b>\$149,942,975</b>

(1) Includes General and Debt Service Fund Tax Revenues

Source: City of Laredo, Texas

**Table 2  
Property Tax Levies and Collections  
Last Ten Fiscal Years**

<b>Fiscal Year End</b>	<b>Total Tax Levy</b>	<b>Current Collections</b>	<b>Tax Rate</b>	<b>% of Current Collection to Total Levy</b>	<b>Delinquent Collections</b>	<b>Total Collections</b>	<b>% of Total Collection to Total Levy</b>	<b>Outstanding Delinquent Taxes</b>	<b>% of Delinquent Taxes To Total Levy</b>
09/30/2013	\$67,621,015	\$65,709,111	0.6370	97.2%	\$1,911,904	\$68,510,280	101.3%	\$6,275,859	9.3%
09/30/2014	\$69,528,857	\$67,845,818	0.6370	97.6%	\$1,683,039	\$70,866,847	101.9%	\$4,846,676	7.0%
09/30/2015	\$71,691,453	\$69,979,893	0.6370	97.6%	\$1,711,560	\$72,632,401	101.3%	\$4,563,866	6.4%
09/30/2016	\$75,020,129	\$73,026,221	0.6370	97.3%	\$1,993,907	\$75,278,463	100.3%	\$4,964,971	6.6%
09/30/2017	\$78,985,216	\$77,263,676	0.6370	97.8%	\$1,721,540	\$80,001,673	101.3%	\$4,974,841	6.3%
09/30/2018	\$83,981,743	\$81,831,823	0.63700	97.4%	\$2,149,920	\$84,404,972	100.5%	\$4,947,953	5.9%
09/30/2019	\$88,780,879	\$86,746,118	0.63400	97.7%	\$2,034,761	\$89,351,911	100.6%	\$5,038,542	5.7%
09/30/2020	\$93,644,417	\$90,147,860	0.63400	96.3%	\$3,496,557	\$92,298,284	98.6%	\$7,389,512	7.9%
09/30/2021	\$96,381,785	\$93,064,841	0.63400	96.6%	\$3,316,944	\$95,326,799	98.9%	\$7,521,184	7.8%
09/30/2022	\$99,222,240	\$96,541,678	0.61537	97.82%	\$2,167,024	\$99,477,771	100.3%	\$5,996,045	6.0%

Source: City of Laredo, Texas

**CITY OF LAREDO, TEXAS  
STATISTICAL SECTION**

**Table 3  
Computation of Direct and Overlapping Debt  
As of September 30, 2022**

Taxing Authority	Net Debt Outstanding	% Applicable to City	Amount Applicable to City
City of Laredo	\$172,593,368	100%	\$172,593,368
Webb County	\$103,870,000	61.73%	\$64,118,951
Laredo Independent School District	\$325,405,907	100%	\$325,405,907
United Independent School District	\$463,472,593	79.49%	\$368,414,364
Laredo College	\$157,576,802	100%	\$157,576,802
<b>TOTAL DIRECT AND OVERLAPPING DEBT</b>			<b>\$ 1,088,109,392</b>

*Source: Finance Department of Respective Agencies*

**Table 4  
Property Taxes – Direct and Overlapping Taxing Authorities  
Last Ten Fiscal Years**

**TAX RATES (PER \$100 OF ASSESSED VALUATION)**

Fiscal Year End	City of Laredo	Webb County	Laredo Independent School District	United Independent School District	Laredo College
09/30/2013	0.63700	0.42005	1.27400	1.19486	0.25776
09/30/2014	0.63700	0.42005	1.27400	1.19486	0.25522
09/30/2015	0.63700	0.41470	1.41080	1.21486	0.29716
09/30/2016	0.63700	0.41470	1.39550	1.22486	0.33024
09/30/2017	0.63700	0.41470	1.38970	1.22486	0.34300
09/30/2018	0.63700	0.41470	1.36970	1.27031	0.33805
09/30/2019	0.63400	0.41200	1.39650	1.19884	0.32864
09/30/2020	0.63400	0.41200	1.39290	1.19884	0.32551
09/30/2021	0.615370	0.41200	1.38920	1.17800	0.31944
09/30/2022	0.570000	0.41000	1.38450	1.02254	0.28783

**TAX LEVIES**

Fiscal Year End	City of Laredo	Webb County	Laredo Independent School District	United Independent School District	Laredo College
09/30/2013	\$67,621,015	\$63,913,519	\$27,100,363	\$122,317,556	\$27,182,685
09/30/2014	\$69,626,828	\$69,309,075	\$26,663,416	\$154,451,096	\$27,788,748
09/30/2015	\$72,277,823	\$76,442,782	\$29,450,271	\$180,574,086	\$33,254,867
09/30/2016	\$75,001,835	\$81,438,786	\$28,362,620	\$196,450,033	\$38,323,955
09/30/2017	\$79,007,783	\$73,183,155	\$29,103,702	\$170,690,335	\$41,825,733
09/30/2018	\$83,909,112	\$81,071,846	\$30,105,538	\$195,624,061	\$43,771,852
09/30/2019	\$93,504,360	\$87,811,067	\$34,151,585	\$227,369,510	\$47,308,976
09/30/2020	\$96,014,092	\$96,383,981	\$34,174,008	\$203,682,028	\$48,451,335
09/30/2021	\$98,893,581	\$88,040,541	\$35,373,758	\$207,498,394	\$50,508,427
09/30/2022	\$114,300,576	\$91,427,186	\$39,265,064	\$244,081,260	\$53,253,378

*Source: Finance Department of Respective Agencies*

**CITY OF LAREDO, TEXAS  
STATISTICAL SECTION**

**Table 5  
Assessed Value of Taxable Properties  
Last Ten Fiscal Years**

Tax Year	Personal Property Assessed Value	Real Property Assessed Value	Exemptions <sup>(1)</sup>	Total Assessed Value
2013	\$1,515,817,557	\$10,290,366,799	\$800,231,949	\$11,005,952,407
2014	\$1,510,962,323	\$10,668,204,307	\$793,760,615	\$11,385,406,015
2015	\$1,539,532,504	\$11,202,403,937	\$872,562,927	\$11,869,373,514
2016	\$1,516,510,731	\$11,865,104,965	\$880,762,593	\$12,500,853,103
2017	\$1,514,468,713	\$12,719,069,478	\$880,948,630	\$13,352,589,561
2018	\$1,518,378,620	\$13,584,772,025	\$906,672,581	\$14,196,478,064
2019	\$1,966,088,949	\$16,283,823,568	\$3,250,162,233	\$15,001,296,374
2020	\$2,145,495,527	\$16,553,360,362	\$3,328,015,296	\$15,371,554,108
2021	\$2,043,995,771	\$17,864,639,835	\$3,570,101,141	\$16,339,545,660
2022	\$2,281,808,893	\$21,177,002,666	\$4,546,764,813	\$18,913,769,666

(1) Total exemptions include over 65, Veteran, & Agricultural Exemptions, Freeport Pollution Control, Tax Abatement, Solar and Wind-Powered, Historical and Residential Caps

Source: State Report 50 -109 (City Report of Property Value)

**Table 6  
Principal Taxpayers  
As of September 30, 2022**

Taxpayer	Type of Business	2022 Assessed Valuation	% of Total Taxable Value
AEP Texas Inc.	Electricity	\$180,821,000	0.96%
Laredo Texas Hospital CO. LP.	Medical	\$157,785,534	0.83%
Farias Development LTD	Real Estate	\$72,198,454	0.38%
Mall Del Norte	Retail	\$70,031,706	0.37%
The GEO Group Inc.	Governmental	\$59,328,400	0.31%
Killam Development LTD	Real Estate	\$56,339,750	0.30%
Mission Produce Inc.	Produce	\$52,262,100	0.28%
Laredo Portfolio LLC	Real Estate	\$50,528,740	0.27%
Laredo Regional Medical CTR LP	Medical	\$49,500,000	0.26%
Killam Development LTD	Real Estate	\$46,494,232	0.25%
<b>Total</b>		\$795,289,916	4.20%
<b>Total Taxable Value</b>		<b>\$18,913,769,666</b>	<b>100.0%</b>

Source: City of Laredo- Tax Department

**Table 7  
Bridge Collections/Crossings  
Last Ten Fiscal Periods**

Fiscal Year End	Pedestrian Crossings		Non-Commercial		Commercial Crossings		Bridge Tolls Collected	
	Quantity	% Change	Quantity	% Change	Quantity	% Change	Quantity	% Change
09/30/2013	2,934,065	-0.413%	4,551,845	3.02%	1,835,110	2.86%	\$45,582,802	2.51%
09/30/2014	3,032,333	3.35%	6,732,956	47.92%	1,924,842	4.89%	\$54,081,544	18.64%
09/30/2015	3,029,608	-0.09%	5,060,633	-24.84%	2,005,177	4.17%	\$57,090,824	5.56%
09/30/2016	3,074,538	1.48%	5,212,091	2.99%	2,087,586	4.11%	\$59,471,153	4.17%
09/30/2017	3,116,492	1.36%	4,992,233	-4.22%	2,176,995	4.28%	\$59,966,646	0.83%
09/30/2018	3,182,403	2.11%	5,013,214	0.42%	2,281,483	4.80%	\$67,158,648	11.99%
09/30/2019	3,304,191	3.83%	5,018,723	0.11%	2,369,111	3.84%	\$69,812,527	3.95%
09/30/2020	2,098,671	-36.48%	3,572,783	-28.81%	2,369,111	-5.60%	\$61,064,563	-12.53%
09/30/2021	1,382,054	-34.1%	3,012,028	-15.1%	2,517,028	11.5%	\$64,933,554	6.3%
09/30/2022	1,956,845	41.6%	4,340,393	44.1%	2,739,532	8.8%	\$74,530,119	9.7%

Source: City of Laredo- Bridge Department

**CITY OF LAREDO, TEXAS  
STATISTICAL SECTION**

**Table 8  
Workforce Statistics  
Average for Last Ten Years**

<b>Year</b>	<b>Civilian Labor Force</b>	<b>Employment</b>	<b>Unemployment</b>	<b>Unemployment Rate</b>
2013	105,063	98,957	6,106	5.8%
2014	105,993	100,901	5,092	4.8%
2015	106,443	101,844	4,599	4.3%
2016	108,807	103,559	5,248	4.8%
2017	109,858	105,318	4,540	4.1%
2018	110,099	106,330	3,769	3.4%
2019	113,417	109,588	3,829	3.4%
2020	113,330	102,688	10,642	9.4%
2021	111,584	105,565	6,019	5.4%
2022	112,692	108,071	4,621	4.1%

\* August 2022 Source: Texas Workforce Commission -texaslmi.com

**Table 9  
Principal Employers  
2022**

<b>Employer</b>	<b>Industry</b>	<b>Number of Employees</b>	<b>% of Total Labor Force</b>
United Independent School District	Education	6,412	5.7%
Laredo Independent School District	Education	4,500	4.0%
City of Laredo	Municipal Government	2,659	2.4%
Wal-Mart/Sam's (5 locations)	Retail	2,496*	2.2%
US CBP - Laredo Sector Border Patrol	Immigration	1,225	1.1%
Webb County	County	1,800	1.6%
Concentrix	Customer Service	995	0.9%
Texas A&M International University	Education	910	0.8%
Laredo Sector Border Patrol	Immigration	1,800	1.6%
Laredo Medical Center	Hospital	1,274	1.1%

*Source: City of Laredo- Economic Development Department*



**CITY OF LAREDO, TEXAS  
STATISTICAL SECTION**

**Table 10  
Demographic Statistics  
U.S. Census Bureau**

	<b>1990</b>	<b>2000</b>	<b>2010</b>	<b>2020</b>
<b>TOTAL POPULATION BY RACE</b>				
WHITE	87,048	145,267	207,067	97,301
AFRICAN AMERICAN	144	652	1,110	1,118
OTHER	35,707	31,524	27,914	50,126
SPANISH PERCENTAGE	93.86%	94.10%	95.62%	95.4%
TOTAL HOUSEHOLDS	33,998	46,852	68,610	75,037
HOUSEHOLD POPULATION	122,899	173,532	214,484	255,205
AVERAGE HOUSEHOLD SIZE	3.61	3.70	3.64	3.60
<b>TOTAL POPULATION BY AGE</b>				
0 - 9	17,081	18,516	24,424	47,472
10 - 14	20,316	18,620	49,273	23,695
15 - 19	10,093	16,054	14,461	23,097
20 - 24	17,987	29,608	27,275	20,908
25 - 34	20,316	28,489	35,156	36,986
35 - 44	14,752	23,657	34,332	33,973
45 - 54	9,964	17,104	27,235	29,479
55 - 59	8,541	10,746	18,641	12,604
60 +	10,223	13,782	19,507	35,855
MEDIAN AGE TOTAL POPULATION	24.7	26.9	27.8	29.2
MEDIAN AGE ADULT POPULATION	36.8	36.8	N/A	28.9
<b>HOUSEHOLD INCOME</b>				
\$ 0 - 10,000	10,713	7,197	N/A	4,799
\$ 10,000 - 14,999	4,169	4,996	10,504	4,176
\$ 15,000 - 24,999	5,600	8,208	7,332	8,829
\$ 25,000 - 34,999	3,865	6,814	7,628	6,611
\$ 35,000 - 49,999	3,226	7,078	9,130	8,053
\$ 50,000 - 74,999	1,765	6,780	9,947	12,848
\$ 75,000 +	1,096	5,835	14,036	27,750
MEDIAN HOUSEHOLD INCOME	15,610	29,108	36,784	57,468
AVERAGE HOUSEHOLD INCOME	N/A	N/A	57,545	72,417
MEDIAN FAMILY INCOME	17,532	30,449	38,029	62,700
AGGREGATE HOUSEHOLD INCOME \$(000)	\$708,920	N/A	\$2,247,434	N/A
* Based on 20 Inflation Adjusted Figures <span style="float: right;">U.S. Census</span>				

**CITY OF LAREDO, TEXAS  
STATISTICAL SECTION**

**Table 11  
Public Utilities - Number of Active Accounts  
Last Ten Fiscal Periods**

Fiscal Year End	Customer Accounts			
	Electricity	Gas	Water	Sewer
09/30/2013	79,973	29,738	67,033	62,426
09/30/2014	84,494	29,904	68,213	63,410
09/30/2015	86,146	30,069	69,343	64,286
09/30/2016	87,797	30,144	70,545	65,291
09/30/2017	88,536	30,370	71,788	66,707
09/30/2018	89,404	30,442	72,859	67,676
09/30/2019	90,158	30,605	74,097	68,753
9/30/2020	90,418	30,605*	75,854	70,451
9/30/2021	90,039	30,605*	77,802	72,125
09/30/2022	99,352	30,605*	79,332	73,597

\*Unable to verify used last year's customer account

Source: 1). City of Laredo, Texas – Utilities Department  
2). CenterPoint Energy  
3). American Electric Power

**Table 12  
Principal Water Consumers  
As of September 30, 2022**

Type of Business	Industry	Consumption (Gallons)
United I.S.D.	Education	140,992,900
Laredo Medical Center	Medical	86,573,300
Laredo I.S.D.	Education	51,567,400
Texas A&M University System	Education	48,177,700
Laredo Community College	Education	23,344,900
New Webb County Jail	Governmental	21,768,100
Laredo Regional Medical Center	Medical	18,047,700
Bluewave Express Car Wash	Business	17,175,900
Fedex Express	Delivery Services	15,795,900
Clarks Crossing Apartments	Housing	15,665,000

City of Laredo, Texas – Utilities Department

CITY OF LAREDO, TEXAS  
STATISTICAL SECTION

**Table 13  
Miscellaneous Information  
As of September 30, 2022**

**MUNICIPAL GOVERNMENT**

**CITY ORGANIZATION**

**Form of Government:** Council/Manager  
Mayor - 4 Year Term (2 Term Maximum)  
**Terms of Office:** Council - 4 Year Staggered Terms  
(2 Term Maximum)  
Manager - Appointed by City Council

**Date of First Charter Adoption:** 1848

**Date of Original Public Sale of Lots:** 1880

**Second Charter:** February 23, 1911

**Home Rule Amendment to Charter:** January 29, 1921

**Amendments to Charter:** July 8, 1941, January 8, 1946, October 9, 1951, April 3, 1962, November 30, 1965, January 14, 1981, January 16, 1988, November 7, 1995, November 7, 2006, November 2, 2010, November 8, 2016, and November 3, 2020

**Number of City Departments:** 30 (Amended as per Ordinance 2018-O-039)

**SALES AND USE TAX**

**State Sales Tax:** 6.25%  
**Laredo Municipal Tax:** 1.00%  
**Sports Venue Tax:** 0.25%  
**Transit Municipal Tax:** 0.25%  
**Webb County:** 0.50%

**Total Sales and Use Tax: 8.25%**

**CITY EMPLOYEES**

**Number of Full-Time Employees:** 2,776  
**Part-Time Employees:** 61  
**Temporary Employees:** 1

**ELECTIONS**

**Date of Last Election:** November 3, 2020  
**Number of Registered Voters:** 137,711

**Number of Votes Cast:** 69,436

**Percentage of Voters Voting:** 50.65%

\*Last General Election

**LAND AREA IN SQUARE MILES**

YEAR	LAND AREA	ANNEXATIONS	ENDING TOTAL
2000	78.82	1.13	79.95
2001	79.95	4.48	81.37
2002	81.37	1.12	81.71
2003	81.71	1.42	83.97
2004	83.97	0.34	84.40
2005	84.40	2.26	85.75
2006	85.75	0.26	86.01
2007	86.01	2.95	88.96
2008	88.96	0.36	89.53
2009	89.53	0.00	89.53
2010	89.53	0.87	90.40
2011	90.40	1.66	92.06
2012	92.06	0.77	92.83
2013	92.83	0.03	92.86
2014	92.86	5.47	98.33
2015	101.65	2.99	104.64
2016	104.64	0.14	104.78
2017	104.78	1.57	106.35
2018	106.35	0.73	107.08
2019	107.08	0.66	107.74
2020	107.74	1.40	109.14
2021	109.14	0.50	109.64
2022	109.64	*N/A	N/A

\* Annexations are effective as of December 31st of the respective

CITY OF LAREDO, TEXAS  
STATISTICAL SECTION

**Table 13 (Continued)  
Miscellaneous Information  
As of September 30, 2022**

**TRANSPORTATION**

**AIRPORTS**

**Number of Airports:** 1

**Name of Airport:** Laredo International Airport

**Cities Served from Laredo:** Dallas/ Fort Worth, Houston, Las Vegas, and Mexico City

**Scheduled Airplane Flights Per Day**

*Departing:* 9

*Arriving:* 9

**Passengers Enplaned Annually:** 110,632

**Passengers Deplaned Annually:** 105,512

**Airline Providers:** Allegiant Air  
American Airlines  
United Airlines  
Aeromar

**Number of Land/Building Leases:** 74

**Air Cargo Landed:** 785,723,113

**BRIDGES**

**Number of Bridges:** 4

**Names of Bridges:** Gateway to the Americas  
Juarez-Lincoln International Bridge  
Columbia Solidarity Bridge  
World Trade Bridge

**Number of Pedestrian Crossings:** 1,956,845

**Number of Commercial Vehicle Crossings:** 2,739,869

**Number of Non-Commercial Vehicle Crossings:** 4,340,399

**Tolls Generated from All Crossings:** \$74,468,875

**BUS LINES**

**Names of Local Bus Lines:** El Metro (Laredo Transit Management, Inc.)  
El Aguila Rural Transportation (Webb County)

**Names of Interstate Bus Lines:** Americanos USA  
Cougar Bus Lines LTD.  
Greyhound Bus Stations  
Tornado & EL Expreso Bus Co.  
El Conejo

**Number of Passengers:**

*Adult* 1,037,627

*Elderly & Handicapped* 145,978

*Elderly & Handicapped - Free* 305,895

*Students* 110,037

*Children* 18,924

*Children - Free* 37,111

**Number of ID Cards for Elderly:** 2,198

**Number of Medicaid Cards:** 16,438

**Number of Service Miles:** 1,696,168

**Number of Employees:** 169

**MAJOR HIGHWAYS**

**Number of Highways:** 6

**Names of Highways:** Interstate 35, US Hwy 83, US Hwy 59, State Hwy 359, FM 1472, State Hwy 255 (Toll)

**RAILROADS**

**Number of Railroads:** 2

**Names of Railroads:** Union Pacific Railroad  
Kansas City Southern Railroad

CITY OF LAREDO, TEXAS  
STATISTICAL SECTION

**Table 13 (Continued)  
Miscellaneous Information  
As of September 30, 2022**

**PUBLIC SAFETY**

POLICE PROTECTION		FIRE PROTECTION	
Number of Stations:	2	Number of Physical Arrests:	5,673
Neighborhood Stations:	7	Number of 911 Calls:	150,569
Number of Sworn Officers:	531	Number of Non-911 Calls:	256,604
Vehicle Patrol Units:	348	Number of 911 Text Calls:	404
Employees/1,000 Population:	2.00	Bridge Operations Conducted:	42
Number of Traffic Violations:	36,722	Number of Unmarked Patrol Units:	204
Number of Law Violations:	16,517	Public Awareness, Training, and Educational Classes:	22
Used Vehicle Inspections:	44		
		Number of Stations:	15
		Number of Hydrants:	9,000
		Number of Fire Pumpers:	14
		Number of Aerial Trucks:	4
		Number of Brush Trucks:	4
		Number of Ambulances:	12
		Number of Crash Trucks:	1
		Number of Haz-Mat Trucks:	1
		Number of Firefighters:	363
		Number of EMS Paramedics:	300
		Number of Arson Cases Investigated:	37
		Number of Fire Responses:	4,640
		Number of Inspections:	3,670
		Employees/1,000 Population:	1.42

**PUBLIC WORKS**

STREETS		SOLID WASTE	
Number of Paved Streets:	12,228	Residential Customers:	68,828
Number of Unpaved Streets:	16	Solid Waste Disposal Type:	Type 1
Miles of Paved Streets:	764	Length of Storm Drain (Miles):	225.85*
Streets Resurfaced:	327	Refuse Collected (tons):	97,904
Number of Potholes Repaired:	27,342	Recyclables Collected (tons):	11,576
Industrial Parks - Repairs:	761 / 7,290.72 sq. ft	Articulated Dump Trucks:	0
		Number of Rear Loaders:	18
		Automated Loaders:	48
		Front Loaders-Recyclables:	2
		Split Rear Loaders:	2
		Grapplers:	10
		Roll-off Trucks:	3
WATERWORKS SYSTEM		SEWER SYSTEM	
Miles of Water Lines:	1,161	Miles of Sanitary Sewer:	887 Miles
Average Daily Consumption:	37.56	Number of Lift Stations:	69
Plant Capacity:	85MGD	Average Daily Treatment:	19.4MGD
Storage Capacity:	44.5MG	Number of Sewage Plants:	6
Source of Water:	Rio Grande River	Active Sewer Customers:	73,597
		Max. Capacity of Treatment Plants:	35.4 MGD

CITY OF LAREDO, TEXAS  
 STATISTICAL SECTION

**Table 13 (Continued)  
 Miscellaneous Information  
 As of September 30, 2022**

**EDUCATION**

**UNITED INDEPENDENT SCHOOL DISTRICT**

**HIGH SCHOOLS**

Number of Senior High Schools:	8
Number of Magnet Schools:	3
Number of Alternative Education Schools:	2
Number of Classrooms:	812
Number of Administrative Personnel:	140
Number of Teachers:	832
Number of Students:	13,479
Annual Budget:	\$85,101,065

**MIDDLE SCHOOLS**

Number of Middle Schools:	13
Number of Classrooms:	569
Number of Administrative Personnel:	105
Number of Teachers:	579
Number of Students:	9,371
Annual Budget:	\$64,230,598

**ELEMENTARY SCHOOLS**

Number of Elementary Schools:	30
Number of Classrooms:	1,392
Number of Administrative Personnel:	154
Number of Teachers:	1,137
Number of Students:	18,469
Annual Budget:	\$114,803,304

**LAREDO INDEPENDENT SCHOOL DISTRICT**

**HIGH SCHOOLS**

Number of Senior High Schools:	4
Number of Magnet Schools:	3
Number of Alternative Education Schools:	2
Number of Classrooms:	555
Number of Administrative Personnel:	82
Number of Teachers:	456
Number of Students:	6,099
Annual Budget:	\$54,285,224

**MIDDLE SCHOOLS**

Number of Middle Schools:	4
Number of Classrooms:	203
Number of Administrative Personnel:	40
Number of Teachers:	320
Number of Students:	4,224
Annual Budget:	\$22,715,943

**ELEMENTARY SCHOOLS**

Number of Elementary Schools:	20
Number of Classrooms:	685
Number of Administrative Personnel:	87
Number of Teachers:	745
Number of Students:	10,603
Annual Budget:	\$79,397,376

**CITY OF LAREDO, TEXAS  
STATISTICAL SECTION**

**Table 13 (Continued)  
Miscellaneous Information  
As of September 30, 2022**

**HIGHER EDUCATION**

**TEXAS A&M INTERNATIONAL UNIVERSITY**

**Date Established:** Established in 1970 as a division of Texas A&I, and as a separate University in 1977 as a division of the University System of South Texas. The University became a member of the Texas A&M University System on September 1, 1989.

**Programs Offered:** Undergraduate & Graduate, and Doctoral degrees are offered by the Colleges of Business Administration, Education, Arts & Sciences, Education, Nursing and University College.

**Population Served:** Undergraduate and Graduate level college students seeking degrees in liberal arts, education, psychology, criminal justice, business & international trade, science & technology, and healthcare.

**Regions Served:** Students enrolled at TAMIU are primarily from the South Texas region along with students from across the country and international students as well. Many graduate programs are fully online allowing students from anywhere to enroll in a graduate program.

<b>Number of Classrooms/Labs:</b>	117	<b>Number of Full-Time Faculty:</b>	302
<b>Part-Time Employees</b>	56	<b>Number of Part-Time Faculty:</b>	206
<b>Full-Time Employees</b>	474	<b>Number of Full-Time Students:</b>	6,460
<b>Student Employees</b>	342	<b>Number of Part-Time Students:</b>	2,056

**LAREDO COLLEGE**

**Date Founded:** 1947

**Programs Offered:** Associates of Arts and Sciences; Associate of Applied Sciences; Certificate Programs; Bachelor of Science in Nursing and Bachelor of Organizational Leadership

<b>Total Gross Square Footage:</b>	1,439,476	<b>Number of Full-Time Students:</b>	2,285
<b>Number of Classrooms/Labs:</b>	392	<b>Number of Part-Time Students:</b>	10,380
<b>Number of Administrators:</b>	44	<b>Counties Served:</b>	Webb, Jim Hogg and Zapata
<b>Number of Full-Time Faculty:</b>	164	<b>Total Annual Budget:</b>	\$66,290,455
<b>Number of Part-Time Faculty:</b>	146		

CITY OF LAREDO, TEXAS  
STATISTICAL SECTION

Table 13 (Continued)  
Miscellaneous Information  
As of September 30, 2022

RECREATIONAL

PARKS

Number of Parks: 70  
Number of Acres Maintained: 1206.3  
Number of Plazas: 5  
Number of Baseball/Softball Fields: 59  
Number of Swimming Pools: 9  
Number of Soccer Fields: 32  
Number of Tennis Courts: 29  
Number of Racquetball Courts: 11  
Number of Splash Parks: 11  
Number of Skate Parks: 6

MAJOR ATTRACTIONS

Number of Museums and Galleries: 9  
Number of Golf Courses: 3  
Number of Malls: 2  
Number of Bowling Alleys: 3  
Number of Theatres: 2  
Number of Country Clubs: 2  
Number of Rodeo Arenas: 2  
  
Annual Festivities: Washington’s Birthday Celebration  
Jalapeño Festival  
Laredo Birding Festival  
4th of July Festivities  
Laredo International Sister Cities Festival  
Holiday Market by Sister Cities  
16 de Septiembre – Mexican Independence Day celebrations  
Running Events (Laredo Half Marathon, Guajolote Run, Runway 5k, etc)  
Día de los Muertos Cultural Celebration  
NavidadFest  
Farmers Market  
Menudo Bowl

RECREATION/COMMUNITY CENTERS

Number of Recreational Centers: 8  
Number of Senior Community Centers: 2  
Number of Boxing/Fitness Gyms: 2  
Number of Admissions: 6,390  
Number of Special Events: 4  
Number of After School Programs: 7

SAMES AUTO ARENA

Facility Size: 178,000 sq. ft.  
Seating Capacity: 10,000  
Luxury Suites: 14  
Meeting Rooms: 3  
Concession Stands: 8  
Parking Spaces: 2,000  
Major Attractions: Concerts & Festivals  
Family Entertainment  
Community & Charity Events  
Sporting Events  
Conventions  
Carnivals  
Graduations  
Special Events

UNITRADE STADIUM

Facility Size: 39.71 Acres  
Seat Capacity: 6,014  
Stadium Capacity: 16,000  
Luxury Suites: 11  
Meeting Rooms: 3  
Food Courts: 4  
Team Stores: 1  
Parking Spaces: 985  
Major Attractions: Baseball  
Concerts



CITY OF LAREDO, TEXAS  
STATISTICAL SECTION

**Table 13 (Continued)  
Miscellaneous Information  
As of September 30, 2022**

**OTHER**

**CHURCHES**

Catholic Churches:	33
Other Denomination Churches:	18

**CEMETERY**

Number of Cemeteries:	2
Number of Catholic Cemeteries:	1
Number of Private Cemeteries:	0
Burials Served:	396
Cemetery Lots Sold:	274

**COMMUNICATIONS**

Number of Newspapers:	2
Number of Radio Stations:	10
Number of TV Stations:	3
Number of Cable Operators:	3
Number of Satellite Companies:	3

**PRIVATE SCHOOLS**

Number of Parochial Schools:	8
Number of Vocational Training Centers:	13

**SOURCES:** City of Laredo  
Laredo Chamber of Commerce  
Laredo College  
Laredo Independent School District  
Texas A&M International University  
United Independent School District  
Laredo Economic Development Corp.  
Webb County

**LIBRARY**

Number of Public Libraries:	5
Branches and Outlets:	6
Number of Bookmobiles:	1
Number of Volumes:	308,105
Number of Titles:	267,245
Periodical Subscriptions:	4,307
Circulation Transactions:	826,089
Circulation per Capita:	3.22
New of Library Cards Issued:	6,532
Number of Patron Visits:	211,692
Library Programs Presented:	1,285
Library Program Attendees:	28,192
Number of Materials Used In-House:	191,527
Library Cards in Force:	221,536

**LODGING/MEETING FACILITIES**

Number of Hotels/Motels:	43 (4,236rooms)
Meeting Facilities:	35
Hotel/Motel Occupancy Rate:	69.2% (As of Q2, 2022)

**HOTEL-MOTEL TAX**

City of Laredo:	7.0%
Webb County:	1.0%
State:	6.0%
<b>Total Hotel-Motel Tax:</b>	<b>14.0%</b>



**CITY OF LAREDO  
WAGE SCHEDULE  
EFFECTIVE MARCH 1, 2022**

	<b>Grd</b>	<b>Minimum</b>	<b>Midpoint</b>	<b>Maximum</b>		<b>Grd</b>	<b>Minimum</b>	<b>Midpoint</b>	<b>Maximum</b>
<b>HOURLY</b>	<b>R23</b>	12.36	17.92	23.48	<b>HOURLY</b>	<b>R36</b>	21.38	31.00	40.62
<b>BI-WEEKLY</b>		988.80	1,433.60	1,878.40	<b>BI-WEEKLY</b>		1,710.40	2,480.00	3,249.60
<b>MONTHLY</b>		2,142.40	3,106.13	4,069.87	<b>MONTHLY</b>		3,705.87	5,373.33	7,040.80
<b>ANNUAL</b>		25,708.80	37,273.60	48,838.40	<b>ANNUAL</b>		44,470.40	64,480.00	84,489.60
<b>HOURLY</b>	<b>R24</b>	12.85	18.64	24.42	<b>HOURLY</b>	<b>R37</b>	22.88	33.18	43.47
<b>BI-WEEKLY</b>		1,028.00	1,491.20	1,953.60	<b>BI-WEEKLY</b>		1,830.40	2,654.40	3,477.60
<b>MONTHLY</b>		2,227.33	3,230.93	4,232.80	<b>MONTHLY</b>		3,965.87	5,751.20	7,534.80
<b>ANNUAL</b>		26,728.00	38,771.20	50,793.60	<b>ANNUAL</b>		47,590.40	69,014.40	90,417.60
<b>HOURLY</b>	<b>R25</b>	13.36	19.37	25.38	<b>HOURLY</b>	<b>R38</b>	24.48	35.50	46.51
<b>BI-WEEKLY</b>		1,068.80	1,549.60	2,030.40	<b>BI-WEEKLY</b>		1,958.40	2,840.00	3,720.80
<b>MONTHLY</b>		2,315.73	3,357.47	4,399.20	<b>MONTHLY</b>		4,243.20	6,153.33	8,061.73
<b>ANNUAL</b>		27,788.80	40,289.60	52,790.40	<b>ANNUAL</b>		50,918.40	73,840.00	96,740.80
<b>HOURLY</b>	<b>R26</b>	13.89	20.14	26.39	<b>HOURLY</b>	<b>R39</b>	26.19	37.98	49.76
<b>BI-WEEKLY</b>		1,111.20	1,611.20	2,111.20	<b>BI-WEEKLY</b>		2,095.20	3,038.40	3,980.80
<b>MONTHLY</b>		2,407.60	3,490.93	4,574.27	<b>MONTHLY</b>		4,539.60	6,583.20	8,625.20
<b>ANNUAL</b>		28,891.20	41,891.20	54,891.20	<b>ANNUAL</b>		54,475.20	78,998.40	103,500.80
<b>HOURLY</b>	<b>R27</b>	14.45	20.96	27.46	<b>HOURLY</b>	<b>R40</b>	28.02	40.63	53.24
<b>BI-WEEKLY</b>		1,156.00	1,676.80	2,196.80	<b>BI-WEEKLY</b>		2,241.60	3,250.40	4,259.20
<b>MONTHLY</b>		2,504.67	3,633.07	4,759.73	<b>MONTHLY</b>		4,856.80	7,042.53	9,228.27
<b>ANNUAL</b>		30,056.00	43,596.80	57,116.80	<b>ANNUAL</b>		58,281.60	84,510.40	110,739.20
<b>HOURLY</b>	<b>R28</b>	15.03	21.80	28.56	<b>HOURLY</b>	<b>R41</b>	30.26	43.88	57.49
<b>BI-WEEKLY</b>		1,202.40	1,744.00	2,284.80	<b>BI-WEEKLY</b>		2,420.80	3,510.40	4,599.20
<b>MONTHLY</b>		2,605.20	3,778.67	4,950.40	<b>MONTHLY</b>		5,245.07	7,605.87	9,964.93
<b>ANNUAL</b>		31,262.40	45,344.00	59,404.80	<b>ANNUAL</b>		62,940.80	91,270.40	119,579.20
<b>HOURLY</b>	<b>R29</b>	15.63	22.67	29.70	<b>HOURLY</b>	<b>R42</b>	32.68	47.39	62.09
<b>BI-WEEKLY</b>		1,250.40	1,813.60	2,376.00	<b>BI-WEEKLY</b>		2,614.40	3,791.20	4,967.20
<b>MONTHLY</b>		2,709.20	3,929.47	5,148.00	<b>MONTHLY</b>		5,664.53	8,214.27	10,762.27
<b>ANNUAL</b>		32,510.40	47,153.60	61,776.00	<b>ANNUAL</b>		67,974.40	98,571.20	129,147.20
<b>HOURLY</b>	<b>R30</b>	16.26	23.58	30.89	<b>HOURLY</b>	<b>R43</b>	35.29	51.17	67.05
<b>BI-WEEKLY</b>		1,300.80	1,886.40	2,471.20	<b>BI-WEEKLY</b>		2,823.20	4,093.60	5,364.00
<b>MONTHLY</b>		2,818.40	4,087.20	5,354.27	<b>MONTHLY</b>		6,116.93	8,869.47	11,622.00
<b>ANNUAL</b>		33,820.80	49,046.40	64,251.20	<b>ANNUAL</b>		73,403.20	106,433.60	139,464.00
<b>HOURLY</b>	<b>R31</b>	16.91	24.52	32.13	<b>HOURLY</b>	<b>R44</b>	38.11	55.26	72.41
<b>BI-WEEKLY</b>		1,352.80	1,961.60	2,570.40	<b>BI-WEEKLY</b>		3,048.80	4,420.80	5,792.80
<b>MONTHLY</b>		2,931.07	4,250.13	5,569.20	<b>MONTHLY</b>		6,605.73	9,578.40	12,551.07
<b>ANNUAL</b>		35,172.80	51,001.60	66,830.40	<b>ANNUAL</b>		79,268.80	114,940.80	150,612.80
<b>HOURLY</b>	<b>R32</b>	17.59	25.51	33.42	<b>HOURLY</b>	<b>R45</b>	41.16	59.68	78.20
<b>BI-WEEKLY</b>		1,407.20	2,040.80	2,673.60	<b>BI-WEEKLY</b>		3,292.80	4,774.40	6,256.00
<b>MONTHLY</b>		3,048.93	4,421.73	5,792.80	<b>MONTHLY</b>		7,134.40	10,344.53	13,554.67
<b>ANNUAL</b>		36,587.20	53,060.80	69,513.60	<b>ANNUAL</b>		85,612.80	124,134.40	162,656.00
<b>HOURLY</b>	<b>R33</b>	18.47	26.78	35.09	<b>HOURLY</b>	<b>R46</b>	46.10	66.85	87.59
<b>BI-WEEKLY</b>		1,477.60	2,142.40	2,807.20	<b>BI-WEEKLY</b>		3,688.00	5,348.00	7,007.20
<b>MONTHLY</b>		3,201.47	4,641.87	6,082.27	<b>MONTHLY</b>		7,990.67	11,587.33	15,182.27
<b>ANNUAL</b>		38,417.60	55,702.40	72,987.20	<b>ANNUAL</b>		95,888.00	139,048.00	182,187.20
<b>HOURLY</b>	<b>R34</b>	19.39	28.12	36.84	<b>HOURLY</b>	<b>R47</b>	53.02	76.88	100.74
<b>BI-WEEKLY</b>		1,551.20	2,249.60	2,947.20	<b>BI-WEEKLY</b>		4,241.60	6,150.40	8,059.20
<b>MONTHLY</b>		3,360.93	4,874.13	6,385.60	<b>MONTHLY</b>		9,190.13	13,325.87	17,461.60
<b>ANNUAL</b>		40,331.20	58,489.60	76,627.20	<b>ANNUAL</b>		110,281.60	159,910.40	209,539.20
<b>HOURLY</b>	<b>R35</b>	20.36	29.52	38.68					
<b>BI-WEEKLY</b>		1,628.80	2,361.60	3,094.40					
<b>MONTHLY</b>		3,529.07	5,116.80	6,704.53					
<b>ANNUAL</b>		42,348.80	61,401.60	80,454.40					

# CITY OF LAREDO

## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
1100	City Council	Administrative Intern (2@.48 & 1FT)	R29	0	0	0	0	0
1101	City Council District 1	Council Member	65	1	1	1	1	1
1102	City Council District 2	Council Member	65	1	1	1	1	1
1103	City Council District 3	Council Member	65	1	1	1	1	1
1104	City Council District 4	Council Member	65	1	1	1	1	1
1105	City Council District 5	Council Member	65	1	1	1	1	1
1106	City Council District 6	Council Member	65	1	1	1	1	1
1107	City Council District 7	Council Member	65	1	1	1	1	1
1108	City Council District 8	Council Member	65	1	1	1	1	1
1109	Mayor	Mayor	65	1	1	1	1	1
	<b>Mayor &amp; City Council Total</b>			<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
1120	Internal Audit	Internal Auditor	R41	1	1	1	1	1
1120	Internal Audit	Compliance Auditor	R38	1	1	1	1	1
1120	Internal Audit	Auditor II	R35	1	1	1	1	1
1120	Internal Audit	Auditor I	R33	2	2	2	2	2
	<b>Internal Audit Total</b>			<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
1200	City Manager	City Manager	50	1	1	1	1	1
1200	City Manager	Deputy City Manager	R47	1	1	1	1	1
1200	City Manager	Assistant City Manager	R46	2	2	2	2	2
1200	City Manager	Administrative Assistant II	R35	1	1	1	1	1
1200	City Manager	Administrative Assistant to the City Manager	R32	0	0	0	1	1
1200	City Manager	Executive Secretary	R32	1	1	1	0	0
1200	City Manager	Assistant to City Council	R32	0	0	0	0	0
1200	City Manager	Project Specialist	R30	0	0	0	1	1
1200	City Manager	Clerk III	R27	2	2	2	1	1
	<b>City Manager Total</b>			<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
1225	Council Support	Executive Asst. to the City Manager	R41	1	1	1	1	1
1225	Council Support	Legislative Assistant	R35	1	1	1	1	1
1225	Council Support	Sr. Assistant to City Council	R35	1	1	1	1	1
1225	Council Support	Assistant to City Council	R32	4	4	4	4	4
1225	Council Support	Maintenance Worker	R25	0	1	1	1	1
	<b>Council Support Total</b>			<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
1230	Public Information	Public Information Officer (CM only)	R41	1	0	0	0	0
1230	Public Information	Communication Administrator	R39	0	1	1	1	1
1230	Public Information	Administrative Assistant II	R35	1	0	0	0	0
1230	Public Information	Public Information Specialist	R35	0	3	3	3	4
1230	Public Information	Program Coordinator	R33	1	0	0	0	0
	<b>Public Information Total</b>			<b>3</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>
1240	Public Access Center	Public Access-Media Services Manager	R41	0	0	1	1	1
1240	Public Access Center	Audio Visual Technician Supervisor	R32	0	0	1	1	1
1240	Public Access Center	Administrative Assistant I	R32	0	0	1	1	1
1240	Public Access Center	Audio Visual Technician I	R28	0	0	2	2	2
	<b>Public Access Center Total</b>			<b>0</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>
1250	City Hall Maintenance	Building Maintenance Supervisor	R32	1	0	0	0	0
1250	City Hall Maintenance	Maintenance Worker	R25	1	0	0	0	0
1250	City Hall Maintenance	Building Maintenance Worker	R24	1	0	0	0	0
1250	City Hall Maintenance	Messenger	R23	1	0	0	0	0
1250	City Hall Maintenance	Custodian	R23	2	0	0	0	0
	<b>City Hall Maintenance Total</b>			<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
1300	Budget	Budget Director	R43	1	1	1	1	1
1300	Budget	Budget Analyst II	R35	2	2	2	2	2
1300	Budget	Budget Analyst I	R33	2	2	2	2	2
1300	Budget	Administrative Assistant I	R32	1	1	1	1	1
	<b>Budget Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
1400	Municipal Court	Municipal Court Clerk	R43	1	1	1	1	1
1400	Municipal Court	Assistant City Attorney III	R42	1	1	1	0	0
1400	Municipal Court	Deputy Municipal Court Clerk II	R37	1	1	1	1	1
1400	Municipal Court	Municipal Court Coordinator	R35	0	0	0	1	1

# CITY OF LAREDO

## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
1400	Municipal Court	Administrative Assistant II	R35	0	0	1	0	0
1400	Municipal Court	Juvenile Case Manager	R34	0	0	0	1	1
1400	Municipal Court	Deputy Court Clerk I	R35	0	0	0	2	2
1400	Municipal Court	Paralegal	R32	0	0	0	1	2
1400	Municipal Court	Administrative Assistant I	R32	1	1	1	1	1
1400	Municipal Court	Municipal Court Bailiff	R32	2	2	2	2	2
1400	Municipal Court	Assistant Court Clerk	R27	19	17	17	17	17
1400	Municipal Court	Assistant Court Clerk (PT/NB)	R27	0	2	2	0	0
1400	Municipal Court	Custodian	R23	1	1	1	1	1
1400	Municipal Court	Municipal Court Judge	19	1	1	1	1	1
1400	Municipal Court	Associate Municipal Court Judge (2 @.50)	18	1	1	1	1	1
	<b>Municipal Court Total</b>			<b>28</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>31</b>
1510	Building Inspections	Building Development Services Director	R43	1	1	1	1	1
1510	Building Inspections	Building Official	R42	1	1	1	1	1
1510	Building Inspections	Operations Manager - Administration	R39	0	0	0	1	1
1510	Building Inspections	Building Inspection Superintendent	R37	1	1	1	1	1
1510	Building Inspections	Redevelopment Coordinator	R36	0	0	0	1	0
1510	Building Inspections	Building Plans Examiner Supervisor	R36	0	1	1	0	0
1510	Building Inspections	Building Plans Examiner II	R35	3	3	3	2	1
1510	Building Inspections	Administrative Assistant II	R35	1	1	1	1	1
1510	Building Inspections	Electrical Inspector II	R34	1	1	1	1	1
1510	Building Inspections	Plumbing Inspector II	R34	2	2	2	2	2
1510	Building Inspections	Building Plans Examiner I	R32	1	2	0	0	0
1510	Building Inspections	Administrative Assistant I	R32	1	2	2	2	2
1510	Building Inspections	Building Inspector	R32	5	4	3	3	6
1510	Building Inspections	Electrical Inspector I	R32	2	2	2	2	2
1510	Building Inspections	Plumbing Inspector I	R32	1	1	1	1	1
1510	Building Inspections	Project Specialist	R30	0	0	0	0	1
1510	Building Inspections	Clerk IV	R28	1	1	1	2	2
1510	Building Inspections	Customer Service Rep.	R28	0	0	1	1	1
1510	Building Inspections	Clerk III	R27	1	1	1	1	1
1510	Building Inspections	Clerk II	R25	1	1	1	0	0
1510	Building Inspections	Clerk-Typist	R24	1	1	1	1	1
1510	Building Inspections	Custodian	R23	1	1	1	1	1
	<b>Building Inspections Total</b>			<b>25</b>	<b>27</b>	<b>25</b>	<b>25</b>	<b>27</b>
1515	Development Review	Civil Engineer II (PE)	R42	2	0	0	0	0
1515	Development Review	Engineering Associate II	R40	1	2	2	2	1
1515	Development Review	Utilities Coordination Manager	R39	1	0	0	0	0
1515	Development Review	Building Plans Examiner Supervisor	R36	0	1	2	2	2
1515	Development Review	Building Plans Examiner II	R35	0	1	3	3	4
1515	Development Review	Building Plans Examiner I	R32	0	0	2	2	2
1515	Development Review	Building Inspector	R32	0	0	1	1	0
1515	Development Review	Construction Inspector	R32	2	0	0	0	0
	<b>Development Review Total</b>			<b>6</b>	<b>4</b>	<b>10</b>	<b>10</b>	<b>9</b>
1520	Code Enforcement	Zoning Enforcement Supervisor	R34	1	1	1	1	1
1520	Code Enforcement	Zoning Enforcement Officer I	R31	5	5	5	5	5
	<b>Code Enforcement Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
1530	Public Right of Way	Engineering Associate II	R40	1	0	0	0	0
1530	Public Right of Way	Utilities Coordination Manager	R39	0	1	1	1	1
1530	Public Right of Way	Administrative Assistant I	R32	1	0	0	0	0
1530	Public Right of Way	Construction Inspector	R32	0	2	2	2	2
1530	Public Right of Way	Street Cut Inspector	R32	2	3	3	3	3
	<b>Public Right of Way Total</b>			<b>4</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
1535	Geographic Info System	Geographic Information Systems Analyst	R36	2	1	1	1	1
1535	Geographic Info System	Street Cut Inspector	R32	1	0	0	0	0
	<b>Geographic Info System Total</b>			<b>3</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
1610	City Attorney	City Attorney	R45	1	1	1	1	1
1610	City Attorney	Assistant City Attorney III	R42	1	1	1	6	6

# CITY OF LAREDO

## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
1610	City Attorney	Assistant City Attorney II	R41	4	4	4	0	0
1610	City Attorney	Assistant City Attorney I	R40	1	1	1	1	1
1610	City Attorney	Administrative Assistant II	R35	2	1	1	1	1
1610	City Attorney	Senior Paralegal	R34	1	1	1	1	1
1610	City Attorney	Administrative Assistant I	R32	1	1	1	1	1
1610	City Attorney	Laborer	R23	0	0	0	0	0
	<b>City Attorney Total</b>			<b>11</b>	<b>10</b>	<b>10</b>	<b>11</b>	<b>11</b>
1700	City Secretary	City Secretary	R43	1	1	1	1	1
1700	City Secretary	Micro Computer Specialist	R33	1	1	1	1	1
1700	City Secretary	Deputy City Secretary IV	R31	1	1	1	2	2
1700	City Secretary	Deputy City Secretary III	R29	1	1	1	0	0
1700	City Secretary	Deputy City Secretary II	R27	1	1	1	1	1
	<b>City Secretary Total</b>			<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
1730	City Hall Maintenance	Building Maintenance Supervisor	R32	0	1	1	1	1
1730	City Hall Maintenance	Maintenance Worker	R25	0	1	1	1	1
1730	City Hall Maintenance	Building Maintenance Worker	R24	0	1	1	1	1
1730	City Hall Maintenance	Custodian	R23	0	2	2	2	2
	<b>City Hall Maintenance Total</b>			<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
1810	Tax	Tax Assessor/Collector	R43	1	1	1	1	1
1810	Tax	Assistant Tax Collector	R40	1	1	1	1	1
1810	Tax	Property Tax Supervisor	R37	1	1	1	1	1
1810	Tax	Administrative Assistant II	R35	1	1	1	1	1
1810	Tax	Revenue Collection Officer	R35	1	1	1	1	1
1810	Tax	Teller Supervisor	R33	2	2	2	2	2
1810	Tax	Facilities Security Coordinator	R32	1	1	1	1	1
1810	Tax	Administrative Assistant I	R32	1	1	1	1	1
1810	Tax	Customer Svc. Representative II	R31	2	2	2	2	2
1810	Tax	Teller II	R29	1	1	1	1	1
1810	Tax	Customer Svc. Representative	R28	2	2	2	2	2
1810	Tax	Teller I	R27	4	4	4	4	4
	<b>Tax Total</b>			<b>18</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>18</b>
1910	Accounting	Financial Services Director	R43	1	1	1	1	1
1910	Accounting	Assistant Financial Services Director	R41	1	1	1	1	1
1910	Accounting	Chief Accountant	R40	1	1	1	1	1
1910	Accounting	Accounting Supervisor	R39	2	2	2	2	2
1910	Accounting	Accountant II	R35	1	1	1	0	0
1910	Accounting	Accountant I	R33	3	3	3	4	4
1910	Accounting	Administrative Assistant I	R32	1	3	3	3	3
1910	Accounting	Administrative Secretary	R29	1	0	0	0	0
1910	Accounting	Senior Accounting Technician	R29	2	1	1	1	1
1910	Accounting	Clerk III	R27	2	2	2	2	2
	<b>Accounting Total</b>			<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>
1920	Purchasing	Purchasing Agent	R40	1	1	1	1	1
1920	Purchasing	Administrative Assistant II	R35	2	2	2	2	2
1920	Purchasing	Buyer II	R31	3	3	3	3	3
1920	Purchasing	Buyer I	R29	1	1	1	1	1
	<b>Purchasing Total</b>			<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
1930	Payroll	Payroll Manager	R39	1	1	1	1	1
1930	Payroll	Payroll Specialist	R33	2	2	2	2	2
	<b>Payroll Total</b>			<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
1960	Accounts Payable	Accounts Payable Supervisor	R36	1	1	1	1	1
1960	Accounts Payable	Administrative Assistant I	R32	1	1	1	1	1
1960	Accounts Payable	Clerk II	R25	4	4	4	4	4
	<b>Accounts Payable Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
2010	Personnel	Human Resources Director	R43	1	1	1	1	1
2010	Personnel	H.R. & Benefits Business Partner	R41	1	0	0	0	0
2010	Personnel	Human Resources Project Manager	R39	0	1	1	1	1
2010	Personnel	SR. H.R. Information Systems Analyst	R35	1	0	0	0	0

# CITY OF LAREDO

## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
2010	Personnel	Administrative Assistant II	R35	0	1	1	1	1
2010	Personnel	Administrative Assistant I	R32	1	0	0	0	0
2010	Personnel	H.R. Information Systems Specialist	R32	1	0	0	0	0
2010	Personnel	Benefits Assistant	R30	1	0	0	0	0
2010	Personnel	Civil Service Business Coordinator	R28	1	1	0	0	0
2010	Personnel	Human Resources Coordinator	R28	1	0	0	0	0
	<b>Personnel Total</b>			<b>8</b>	<b>4</b>	<b>3</b>	<b>3</b>	<b>3</b>
2015	Civil Service	Civil Service & Retirement Business Partner	R40	1	1	1	0	0
2015	Civil Service	Civil Service & Retirement Manager	R40	0	0	0	1	1
2015	Civil Service	Senior Retirement Service Analyst	R35	1	1	1	1	1
2015	Civil Service	Civil Service Specialist	R32	1	1	1	1	1
2010	Civil Service	Civil Service Business Coordinator	R28	0	0	1	1	1
	<b>Civil Service Total</b>			<b>3</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>4</b>
2025	Training	Talent Management Administrator	R41	1	1	1	0	0
2025	Training	Talent Management & HRIS Manager	R41	0	0	0	1	1
2025	Training	Employee Relations Administrator	R41	1	0	0	0	0
2025	Training	Management Fellowship	R36	2	2	2	2	2
2025	Training	Senior Recruiter	R35	2	2	2	2	2
2025	Training	SR. H.R. Information Systems Analyst	R35	0	1	1	2	2
2025	Training	H.R. Information Systems Specialist	R32	0	1	2	1	1
2025	Training	Recruiter	R30	0	0	1	1	1
2025	Training	Human Resources Assistant II-HR	R30	1	0	0	0	0
2025	Training	Administrative Intern (2@.35)	R29	0.7	0.7	0.7	0.7	0.7
2025	Training	Human Resources Coordinator	R28	0	1	1	1	1
2025	Training	Clerk (CO-OP/ICT) (7@.25)	R20	1.75	1.75	1.75	1.75	1.75
2025	Training	Playground Assistant (CO-OP) (7@.25)	R20	1.75	1.75	1.75	1.75	1.75
	<b>Training Total</b>			<b>11.2</b>	<b>12.2</b>	<b>14.2</b>	<b>14.2</b>	<b>14.2</b>
2035	Self Insurance	H.R. & Benefits Business Partner	R40	0	1	1	0	0
2035	Self Insurance	Health & Benefits Manager	R40	0	0	0	1	1
2035	Self Insurance	Senior Benefits Analyst	R35	1	1	1	1	1
2035	Self Insurance	Administrative Assistant I	R32	0	0	0	0	1
2035	Self Insurance	Benefits Assistant	R30	1	2	3	3	3
	<b>Self Insurance Total</b>			<b>2</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>6</b>
2055	Municipal Civil Service	Employee Relations/Learning & Development Manager	R41	0	0	0	1	1
2055	Municipal Civil Service	Employee Relations Administrator	R41	0	1	1	0	0
	<b>Municipal Civil Service Total</b>			<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
2060	Risk Management	Risk Management Business Partner	R40	1	1	1	0	0
2060	Risk Management	Risk Management Manager	R40	0	0	0	1	1
2060	Risk Management	RN, Nurse Practitioner Supervisor	R40	0	1	1	1	1
2060	Risk Management	Registered Nurse II	R38	1	0	0	0	0
2060	Risk Management	Senior Risk Analyst	R35	1	1	1	1	1
2060	Risk Management	Employee Relations Specialist	R35	1	1	1	0	0
2060	Risk Management	Senior Safety & Loss Specialist	R34	2	2	2	3	3
2060	Risk Management	Employee Relations Specialist	R32	0	0	0	1	1
2060	Risk Management	Risk Specialist	R32	1	1	1	1	1
2060	Risk Management	Safety & Loss Specialist	R32	1	1	1	0	0
2060	Risk Management	Recruiter	R30	1	1	1	1	1
2060	Risk Management	Medical Office Assistant II	R30	1	0	0	0	0
2060	Risk Management	Custodian	R23	1	0	0	0	0
	<b>Risk Management Total</b>			<b>11</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
2062	Employee Health & Wellness	Employee Health Services Administrator	R41	1	1	1	0	0
2062	Employee Health & Wellness	Employee Health & Wellness Manager	R41	0	0	0	1	1
2062	Employee Health & Wellness	Registered Nurse II	R38	1	3	3	3	3
2062	Employee Health & Wellness	Administrative Assistant II	R35	1	1	1	1	1
2062	Employee Health & Wellness	Licensed Vocational Nurse II	R31	1	0	0	0	0
2062	Employee Health & Wellness	Medical Office Assistant II	R30	0	1	1	2	2
2062	Employee Health & Wellness	Medical Office Assistant	R28	1	1	1	0	0
2062	Employee Health & Wellness	Clerk III	R27	0	0	1	1	2

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## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
2062	Employee Health & Wellness	Custodian	R23	0	1	1	1	1
	<b>Employee Health &amp; Wellness</b>			<b>5</b>	<b>8</b>	<b>9</b>	<b>9</b>	<b>10</b>
2110	Planning & Zoning	Planning Director	R43	0	0	0	1	1
2110	Planning & Zoning	Planning Director	R45	1	1	1	0	0
2110	Planning & Zoning	Assistant Planning Director	R41	0	0	0	1	1
2110	Planning & Zoning	Planner IV	R40	1	2	2	2	2
2110	Planning & Zoning	Planner III	R39	3	3	3	2	2
2110	Planning & Zoning	Planner II	R36	4	4	4	3	3
2110	Planning & Zoning	Planner I	R34	0	0	0	1	1
2110	Planning & Zoning	Administrative Assistant I	R32	2	2	1	1	2
2110	Planning & Zoning	Geographic Information Systems Technician	R31	0	0	0	1	1
2110	Planning & Zoning	Drafting Technician	R29	2	1	1	0	0
2110	Planning & Zoning	Clerk II	R25	2	2	2	2	2
	<b>Planning &amp; Zoning Total</b>			<b>15</b>	<b>15</b>	<b>14</b>	<b>14</b>	<b>15</b>
2112	Section 112	Planner IV	R40	1	0	0	0	0
2112	Section 112	Planner III	R39	3	3	3	3	3
2112	Section 112	Administrative Assistant I	R32	0	0	1	1	0
2112	Section 112	Administrative Secretary	R29	1	1	1	1	1
	<b>Section 112 Total</b>			<b>5</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>4</b>
2210	Administration	City Engineer	R45	1	1	1	1	1
2210	Administration	Assistant City Engineer (PE)	R42	1	1	1	1	1
2210	Administration	Administrative Assistant II	R35	0	0	0	1	1
2210	Administration	Administrative Assistant I	R32	0	1	1	0	0
2210	Administration	Administrative Secretary	R29	1	0	0	0	0
2210	Administration	Clerk II	R25	2	2	2	2	2
2210	Administration	Clerk-Typist	R24	1	1	1	1	1
	<b>Administration Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
2220	Design & Surveying	Engineering Manager (P.E.)	R42	0	1	1	0	0
2220	Design & Surveying	Civil Engineer II (P.E.)	R42	3	2	2	4	2
2220	Design & Surveying	Engineering Associate II	R40	1	1	1	1	1
2220	Design & Surveying	Engineering Associate I	R38	2	2	2	1	1
2220	Design & Surveying	Engineering Technician	R33	1	1	1	1	1
2220	Design & Surveying	Administrative Secretary	R29	1	1	1	1	0
2220	Design & Surveying	Drafting Technician	R29	1	1	1	1	1
2220	Design & Surveying	Survey Party Chief	R29	2	2	2	2	2
2220	Design & Surveying	Clerk II	R25	0	0	0	1	1
2220	Design & Surveying	Instrument Technician	R25	3	3	3	2	2
	<b>Design &amp; Surveying Total</b>			<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>11</b>
2230	Construction Inspection	Civil Engineering II (P.E.)	R42	0	0	0	0	2
2230	Construction Inspection	Engineering Associate II	R40	0	0	0	0	2
2230	Construction Inspection	Senior Construction Inspector	R34	1	1	1	1	1
2230	Construction Inspection	Construction Inspector	R32	6	6	6	6	6
2230	Construction Inspection	Administrative Secretary	R29	0	0	0	0	1
2230	Construction Inspection	Clerk-Typist	R24	1	1	1	1	1
	<b>Construction Inspection Total</b>			<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>13</b>
2308	Financial TF FY20	Patrol Officer	70	1	1	1	1	1
2308	Financial TF FY20	Police Investigator	72	1	1	1	1	1
2308	Financial TF FY20	Administrative Assistant II	R35	1	1	1	1	1
	<b>Financial TF FY20 Total</b>			<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
2310	Administration	Police Chief	R45	1	1	1	1	1
2310	Administration	Assistant Police Chief	R42	2	2	2	2	2
2310	Administration	Administrative Planner	R41	1	1	1	1	1
2310	Administration	Deputy Police Chief	R41	2	2	2	2	2
2310	Administration	Chief, Grant and Budget	R39	1	1	1	1	1
2310	Administration	Administrative Assistant II	R35	2	2	2	2	2
2310	Administration	Finance/Personnel Supervisor	R35	1	1	1	1	1
2310	Administration	Administrative Assistant I	R32	1	2	2	2	2
2310	Administration	Building Maintenance Supervisor	R32	1	1	1	1	1



# CITY OF LAREDO

## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
2310	Administration	Personnel Assistant III	R32	4	4	4	4	4
2310	Administration	Administrative Secretary	R29	3	2	2	1	1
2310	Administration	Clerk IV	R28	1	1	1	1	1
2310	Administration	Clerk III	R27	2	4	4	6	6
2310	Administration	Custodian	R23	5	7	7	7	7
2310	Administration	Police Lieutenants	74	2	2	2	3	3
2310	Administration	Police Sergeant	73	3	2	2	3	3
2310	Administration	Police Investigator	72	7	7	7	7	7
2310	Administration	Patrol Officer	70	5	6	6	6	6
	<b>Administration Total</b>			<b>44</b>	<b>48</b>	<b>48</b>	<b>51</b>	<b>51</b>
2315	VAWA 2020	Police Investigator	72	1	1	0	0	0
	<b>VAWA 2020 Total</b>			<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>
2318	HIDTA DEA FY20	Police Investigator	72	1	1	1	1	1
	<b>HIDTA DEA FY20 Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
2320	Records	Records Supervisor	R32	1	1	1	1	1
2320	Records	Administrative Assistant I	R32	1	0	0	0	0
2320	Records	Administrative Secretary	R29	0	1	1	1	1
2320	Records	Customer Service Representative	R28	2	2	2	2	2
2320	Records	Evidence Technician	R28	2	2	2	2	2
2320	Records	Clerk III	R27	7	7	7	7	7
2320	Records	Police Captain	75	0	0	0	1	1
2320	Records	Police Lieutenant	74	0	0	0	1	1
2320	Records	Police Sergeant	73	2	2	2	2	2
2320	Records	Patrol Officer	70	4	4	4	3	3
	<b>Records Total</b>			<b>19</b>	<b>19</b>	<b>19</b>	<b>20</b>	<b>20</b>
2322	ATTF In-Kind	Police Sergeant	73	1	1	1	1	1
2322	ATTF In-Kind	Police Investigator	72	5	5	5	5	5
	<b>ATTF In-Kind Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
2325	Detective	Administrative Assistant I	R32	0	1	1	1	1
2325	Detective	Administrative Secretary	R29	0	0	0	1	1
2325	Detective	Clerk III	R27	1	1	1	0	0
2325	Detective	Police Captains	75	1	1	1	1	1
2325	Detective	Police Lieutenants	74	2	2	2	2	2
2325	Detective	Police Sergeant	73	7	7	7	7	7
2325	Detective	Police Investigator	72	47	49	50	51	51
	<b>Detective Total</b>			<b>58</b>	<b>61</b>	<b>62</b>	<b>63</b>	<b>63</b>
2331	Texas Anti-Gang Center PR	Administrative Assistant II	R35	0	0	0	1	1
2331	Texas Anti-Gang Center PR	Intelligence Analyst	R32	0	0	0	2	2
2331	Texas Anti-Gang Center PR	Custodian	R23	0	0	0	1	1
	<b>Texas Anti-Gang Center PR Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>4</b>
2335	Narcotics Pipeline K9	Police Sergeant	73	2	2	2	2	2
2335	Narcotics Pipeline K9	Police Investigator	72	6	5	5	6	6
2335	Narcotics Pipeline K9	Patrol Officer	70	16	15	15	19	19
	<b>Narcotics Pipeline K9 Total</b>			<b>24</b>	<b>22</b>	<b>22</b>	<b>27</b>	<b>27</b>
2341	911 Communications	Network Administrator	R39	1	1	1	1	1
2341	911 Communications	Communications Manager	R38	1	1	1	1	1
2341	911 Communications	Communications Technician Supervisor	R34	4	4	4	4	4
2341	911 Communications	Telecommunicators	R33	2	2	2	2	2
2341	911 Communications	Micro Computer Specialist	R33	1	1	1	1	1
2341	911 Communications	Administrative Assistant I	R32	1	0	0	0	0
2341	911 Communications	Communications Technicians (911)	R32	36	36	36	36	36
2341	911 Communications	Computer Operator	R27	3	3	3	3	3
2341	911 Communications	Patrol Officer	70	1	1	1	1	1
	<b>911 Communications Total</b>			<b>50</b>	<b>49</b>	<b>49</b>	<b>49</b>	<b>49</b>
2353	Cops Grant 2015-2018	Patrol Officers	70	12	0	0	0	0
	<b>Cops Grant 2015-2018 Total</b>			<b>12</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2354	Cops Grant FY21	Patrol Officers	70	0	1	1	4	4
2354	Cops Grant FY21	Police Cadet	69	0	10	10	7	7

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DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
	<b>Cops Grant FY21 Total</b>			<b>0</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>
2360	Violence of Crime Act	Crime Victims Service Coordinator	R31	1	1	1	1	1
	<b>Violence of Crime Act Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
2365	Criminal Int. Acquisition	Intelligence Analyst	R32	7	7	10	10	10
2365	Criminal Int. Acquisition	Clerk III	R27	0	1	1	0	0
2365	Criminal Int. Acquisition	Police Sergeant	73	1	1	1	1	1
2365	Criminal Int. Acquisition	Police Investigator	72	4	3	3	1	1
	<b>Criminal Int. Acquisition Total</b>			<b>12</b>	<b>12</b>	<b>15</b>	<b>12</b>	<b>12</b>
2366	Patrol	Fingerprint Technician	R29	2	2	2	2	2
2366	Patrol	Police Captains	75	4	4	4	3	3
2366	Patrol	Police Lieutenant	74	14	14	14	12	12
2366	Patrol	Police Sergeant	73	31	32	33	32	32
2366	Patrol	Police Investigator	72	14	14	14	14	14
2366	Patrol	Patrol Officer	70	304	309	312	312	312
2366	Patrol	Police Cadet	69	5	11	11	8	8
	<b>Patrol Total</b>			<b>374</b>	<b>386</b>	<b>390</b>	<b>383</b>	<b>383</b>
2380	Justice Asst -City FY19	Network Specialist	R36	1	0	0	0	0
	<b>Justice Asst-City FY19 Total</b>			<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2383	JAG Grant-City	Network Specialist	R36	0	1	1	1	1
	<b>JAG Grant-City Total</b>			<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
2385	Auto Theft- Laredo FY19	Police Lieutenants	74	1	1	1	1	1
2385	Auto Theft- Laredo FY19	Police Investigator	72	6	6	6	6	6
2385	Auto Theft- Laredo FY19	Intelligence Analyst	R32	1	1	1	1	1
2385	Auto Theft- Laredo FY19	Clerk III	R27	1	1	1	1	1
	<b>Auto Theft-Laredo FY19 Total</b>			<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
2410	Administration	Fire Chief	R45	1	1	1	1	1
2410	Administration	Assistant Fire Chief	F8	1	1	1	1	1
2410	Administration	Deputy Fire Chief	F7	2	2	2	2	2
2410	Administration	Fire District Chief	F6	11	2	2	2	2
2410	Administration	Fire Captains	F5	55	5	5	5	5
2410	Administration	Fire Driver	F4	55	8	8	8	8
2410	Administration	Fire Assistant Driver	F3	52	2	2	2	2
2410	Administration	Firefighter	F2	122	5	5	5	5
2410	Administration	Firefighter Cadet	F1	6	7	7	0	0
	<b>Administration Total</b>			<b>305</b>	<b>33</b>	<b>33</b>	<b>26</b>	<b>26</b>
2415	EMS	Deputy Fire Chief	F7	1	1	1	1	1
2415	EMS	Fire District Chief	F6	2	2	2	1	1
2415	EMS	Fire Captains	F5	11	3	3	3	3
2415	EMS	Fire Driver	F4	1	0	0	0	0
2415	EMS	Fire Assistant Driver	F3	1	1	1	1	1
2415	EMS	Firefighter	F2	33	2	2	2	2
2415	EMS	Firefighter Cadet	F1	1	1	1	0	0
	<b>EMS Total</b>			<b>50</b>	<b>10</b>	<b>10</b>	<b>8</b>	<b>8</b>
2420	Civilians	Assistant Emergency Management Coordinator	R38	0	0	0	1	1
2420	Civilians	Network Specialist II	R37	1	1	1	1	0
2420	Civilians	Emergency Vehicle Maintenance Supervisor	R36	1	1	1	1	1
2420	Civilians	Administrative Assistant II	R35	2	2	2	1	1
2420	Civilians	Emergency Management Specialist	R33	1	1	1	0	0
2420	Civilians	Program Coordinator	R33	0	0	0	1	1
2420	Civilians	Administrative Assistant I	R32	0	0	0	1	1
2420	Civilians	Diesel Mechanic I	R32	2	2	2	2	2
2420	Civilians	Automotive Mechanic I	R29	1	1	1	1	1
2420	Civilians	Personnel Assistant I	R28	8	8	8	7	7
2420	Civilians	Building Maintenance Mechanic	R28	1	1	1	1	3
2420	Civilians	Computer Operator	R27	3	3	3	3	0
	<b>Civilians Total</b>			<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>18</b>
2425	Prevention & Arson	Fire Marshal	F7	1	1	1	1	1
2425	Prevention & Arson	Fire District Chief	F6	1	1	1	1	1

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## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
2425	Prevention & Arson	Fire Captains	F5	3	2	2	2	2
2425	Prevention & Arson	Fire Driver	F4	2	2	2	2	2
2425	Prevention & Arson	Fire Assistant Driver	F3	3	2	2	2	2
2425	Prevention & Arson	Firefighter	F2	4	4	4	4	4
	<b>Prevention &amp; Arson Total</b>			<b>14</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>
2430	Airport	Fire Captains	F5	3	3	3	3	3
2430	Airport	Fire Driver	F4	3	3	3	3	3
2430	Airport	Firefighter	F2	3	3	3	3	3
	<b>Airport Total</b>			<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
2435	Training In House	Fire District Chief	F6	1	1	1	1	1
2435	Training In House	Fire Captains	F5	1	1	1	1	1
2435	Training in House	Fire Assistant Driver	F3	1	1	1	1	1
2435	Training In House	Firefighter	F2	1	1	1	1	1
2435	Training In House	Firefighter Cadet	F1	0	0	0	0	36
	<b>Training In House Total</b>			<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>40</b>
2466	Suppression	Fire District Chief	F6	0	9	9	10	10
2466	Suppression	Fire Captains	F5	0	59	59	59	59
2466	Suppression	Fire Driver	F4	0	48	48	48	48
2466	Suppression	Fire Assistant Driver	F3	0	51	51	51	51
2466	Suppression	Firefighter	F2	0	171	171	144	144
2466	Suppression	Firefighter Cadet	F1	0	1	1	36	0
	<b>Suppression Total</b>			<b>0</b>	<b>339</b>	<b>339</b>	<b>348</b>	<b>312</b>
2486	Fire Safer Grant	Firefighter	F2	24	0	0	0	0
2486	Fire Safer Grant	Firefighter Cadet	F1	1	0	0	0	0
	<b>Fire Safer Grant Total</b>			<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2510	Administration	Environmental & Solid Waste Services Director	R45	0	0	0	1	1
2510	Administration	Solid Waste Director	R43	1	1	1	0	0
2510	Administration	Assistant Solid Waste Director	R41	0	0	0	1	1
2510	Administration	Solid Waste Administrator	R40	1	1	1	1	1
2510	Administration	Administrative Assistant II	R35	1	1	1	0	0
2510	Administration	Personnel Assistant II	R30	1	1	1	1	1
	<b>Administration Total</b>			<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
2514	Branch Division	Solid Waste Supervisor	R34	1	1	1	1	2
2514	Branch Division	Environmental Enforcement Investigator	R32	0	0	0	1	0
2514	Branch Division	Solid Waste Crew Leader	R32	1	1	1	0	0
2514	Branch Division	Heavy Equipment Operator II	R29	8	10	10	10	10
2514	Branch Division	Route Specialist II	R29	0	0	0	0	1
2514	Branch Division	Route Specialist I	R29	0	0	0	0	10
2514	Branch Division	Customer Service Representative	R28	1	0	0	0	0
2514	Branch Division	Preventive Maintenance Service Worker	R27	1	0	0	0	0
2514	Branch Division	Refuse Collector	R24	0	1	0	0	14
	<b>Branch Total</b>			<b>12</b>	<b>13</b>	<b>12</b>	<b>12</b>	<b>37</b>
2515	Recycling	Recycling Program Coordinator	R36	1	1	1	1	1
2515	Recycling	Route Specialist II	R31	2	2	2	2	2
2515	Recycling	Route Specialist I	R29	6	6	6	6	1
2515	Recycling	Special Refuse Collector	R28	3	3	3	3	2
2515	Recycling	Customer Service Representative	R28	1	1	1	1	2
2515	Recycling	Refuse Collector	R24	6	6	6	6	1
	<b>Recycling Total</b>			<b>19</b>	<b>19</b>	<b>19</b>	<b>19</b>	<b>9</b>
2550	Sanitation	Solid Waste Superintendent	R37	1	1	1	1	1
2550	Sanitation	Solid Waste Supervisor	R34	4	5	5	5	3
2550	Sanitation	Solid Waste Crew Leader	R32	3	2	2	2	3
2550	Sanitation	Environmental Enforcement Investigator	R32	0	0	0	0	1
2550	Sanitation	Administrative Assistant I	R32	1	1	1	1	1
2550	Sanitation	Diesel Mechanic I	R32	2	2	2	2	2
2550	Sanitation	Safety Specialist I	R32	1	1	1	1	1
2550	Sanitation	Customer Service Representative II	R31	2	2	2	2	2
2550	Sanitation	Route Specialist II	R31	40	41	41	41	40

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2550	Sanitation	Route Specialist I	R29	10	11	11	11	6
2550	Sanitation	Customer Service Representative	R28	3	4	4	4	3
2550	Sanitation	Clerk IV	R28	1	1	1	1	1
2550	Sanitation	Special Refuse Collector	R28	3	3	3	3	4
2550	Sanitation	Preventive Maintenance Service Worker	R27	0	1	1	1	1
2550	Sanitation	Refuse Collector	R24	30	30	30	31	30
2550	Sanitation	Custodian	R23	1	1	1	0	0
	<b>Sanitation Total</b>			<b>102</b>	<b>106</b>	<b>106</b>	<b>106</b>	<b>99</b>
2560	Landfill	Solid Waste Superintendent	R37	1	1	1	1	1
2560	Landfill	Solid Waste Supervisor	R34	3	2	2	2	3
2560	Landfill	Solid Waste Crew Leader	R32	1	2	2	2	1
2560	Landfill	S.W.Heavy Equipment Operator III	R30	10	10	10	10	10
2560	Landfill	Teller I	R27	3	3	3	3	3
2560	Landfill	Refuse Collector	R24	6	7	8	8	12
2560	Landfill	Landfill Spotter	R24	2	2	2	2	2
	<b>Landfill Total</b>			<b>26</b>	<b>27</b>	<b>28</b>	<b>28</b>	<b>32</b>
2610	Traffic	Traffic Director	R43	2	1	1	1	1
2610	Traffic	Traffic Administration Manager	R40	1	1	1	1	1
2610	Traffic	Traffic Operations Manager	R38	0	1	1	0	0
2610	Traffic	Traffic Operations Superintendent	R38	1	0	0	1	1
2610	Traffic	Administrative Assistant II	R35	0	0	0	1	1
2610	Traffic	Administrative Assistant I	R32	1	1	1	1	1
2610	Traffic	Traffic Control-Signs Marking II	R30	0	0	0	0	0
2610	Traffic	Warehouse Supervisor	R29	1	1	1	1	1
2610	Traffic	Clerk IV	R28	1	1	1	1	1
2610	Traffic	Clerk III	R27	0	1	1	0	0
2610	Traffic	Traffic Control-Signs Marking I	R27	0	0	0	1	1
2610	Traffic	Warehouse Clerk	R25	1	0	0	0	0
2610	Traffic	Custodian	R23	1	1	1	1	1
	<b>Traffic Total</b>			<b>9</b>	<b>8</b>	<b>8</b>	<b>9</b>	<b>9</b>
2611	Engineering	Engineering Superintendent	R40	1	1	1	1	1
2611	Engineering	Engineering Associate II	R40	1	1	1	1	0
2611	Engineering	Engineering Associate I	R38	1	1	1	1	1
2611	Engineering	Engineering Technician II	R36	1	1	1	1	1
2611	Engineering	Bicycle/Pedestrian Coordinator	R36	1	1	1	1	1
2611	Engineering	Engineering Technician	R33	1	1	1	1	1
2611	Engineering	Data/Mapping Coordinator	R33	0	0	0	1	1
2611	Engineering	Construction Inspector	R32	1	1	1	1	1
2611	Engineering	Drafting Technician	R29	1	1	1	0	0
	<b>Engineering Total</b>			<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>7</b>
2613	Signals	Traffic Signal Supervisor	R34	1	1	1	1	1
2613	Signals	Traffic Ctrl-Signal Technician III	R33	1	1	1	3	3
2613	Signals	Traffic Ctrl-Signal Technician II	R31	3	3	3	2	2
2613	Signals	Traffic Ctrl-Signal Technician I	R29	2	2	2	1	1
	<b>Signals Total</b>			<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
2620	Parking	Parking/Vehicle for Hire Supt.	R38	1	1	1	1	1
2620	Parking	Hearing Officer	R35	1	1	1	1	1
2620	Parking	Parking Enforcement/Vehicle for Hire Supervisor	R33	1	1	1	1	1
2620	Parking	Clerk IV	R28	1	1	1	1	1
2620	Parking	Parking Enforcement Officer II	R28	2	2	2	2	2
2620	Parking	Parking Meter Technician	R27	2	2	2	2	2
2620	Parking	Parking Ticket Clerk	R27	2	2	2	2	2
2620	Parking	Teller I	R27	6	6	6	6	6
2620	Parking	Parking Enforcement Officer I	R26	6	6	6	6	6
2620	Parking	Maintenance Worker	R25	2	2	2	2	2
	<b>Parking Total</b>			<b>24</b>	<b>24</b>	<b>24</b>	<b>24</b>	<b>24</b>
2623	Signs/Markings	Traffic Ctrl-Signal Technician III	R33	0	0	0	1	1
2623	Signs/Markings	Traffic Control Signs/Marking Supervisor	R31	1	1	1	1	1

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2623	Signs/Markings	Traffic Control-Signs Marking II	R30	2	2	2	1	1
2623	Signs/Markings	Traffic Control-Signs Marking I	R27	10	10	10	9	9
	<b>Signs/Markings Total</b>			<b>13</b>	<b>13</b>	<b>13</b>	<b>12</b>	<b>12</b>
2625	Permits	Clerk III	R27	1	1	1	1	1
2625	Permits	Taxi-Cab Starter/Inspector	R26	1	1	1	1	1
	<b>Permits Total</b>			<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
2710	Administration	Public Works Director	R43	1	1	1	1	1
2710	Administration	Public Works Administrator	R36	1	1	1	1	1
2710	Administration	Administrative Assistant I	R32	2	2	2	2	2
2710	Administration	Clerk IV	R28	1	1	1	1	1
2710	Administration	Custodian	R23	1	1	1	1	1
	<b>Administration Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
2720	Street Maintenance	Heavy Equipment Operator II	R29	1	0	0	0	0
2720	Street Maintenance	Heavy Truck Driver	R26	6	6	6	6	6
2720	Street Maintenance	Laborer	R23	4	4	4	4	4
	<b>Street Maintenance Total</b>			<b>11</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>
2730	Street Construction	Construction Superintendent	R37	1	2	2	2	2
2730	Street Construction	Street Construction Supervisor	R32	5	5	5	5	5
2730	Street Construction	Heavy Equipment Operator II	R29	3	6	9	9	9
2730	Street Construction	Cement Finisher	R28	2	10	11	11	11
2730	Street Construction	Carpenter	R28	2	5	5	5	5
2730	Street Construction	Heavy Truck Driver III	R28	1	1	1	1	1
2730	Street Construction	Heavy Equipment Operator	R27	0	1	1	1	1
2730	Street Construction	Heavy Truck Driver	R26	4	4	4	4	4
2730	Street Construction	Building Maintenance Worker	R24	0	2	2	1	1
2730	Street Construction	Laborer	R23	2	6	12	14	14
	<b>Street Construction Total</b>			<b>20</b>	<b>42</b>	<b>52</b>	<b>53</b>	<b>53</b>
2740	Street Cleaning	Street Cleaning Supervisor	R32	1	1	1	1	1
2740	Street Cleaning	Heavy Equipment Operator	R27	15	15	15	15	15
2740	Street Cleaning	Light Equipment Operator	R25	1	1	1	1	1
2740	Street Cleaning	Laborer	R23	2	2	2	2	2
	<b>Street Cleaning Total</b>			<b>19</b>	<b>19</b>	<b>19</b>	<b>19</b>	<b>19</b>
2770	Building Rehab	Public Building Supervisor	R34	1	1	1	1	1
2770	Building Rehab	Master Electrician	R32	2	2	2	2	2
2770	Building Rehab	Air Conditioning Mechanic	R31	2	2	2	2	2
2770	Building Rehab	Building Maintenance Mechanic	R28	1	1	1	1	1
2770	Building Rehab	Carpenter	R28	2	2	2	2	2
2770	Building Rehab	Painter	R28	1	1	1	1	1
2770	Building Rehab	Laborer	R23	11	10	10	9	9
	<b>Building Rehab Total</b>			<b>20</b>	<b>19</b>	<b>19</b>	<b>18</b>	<b>18</b>
2780	Warehouse	Warehouse Supervisor	R29	1	1	1	1	1
2780	Warehouse	Warehouse Clerk	R25	1	1	1	0	0
2780	Warehouse	Laborer	R25	0	0	0	0	0
	<b>Warehouse Total</b>			<b>2</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>1</b>
2795	Cemetery	Cemetery Superintendent	R35	1	1	1	1	1
2795	Cemetery	Cemetery Supervisor	R34	0	0	0	1	1
2795	Cemetery	Administrative Assistant I	R32	1	1	1	1	1
2795	Cemetery	Maintenance & Events Supervisor	R28	1	1	1	0	0
2795	Cemetery	Heavy Equipment Operator	R27	1	1	1	1	1
2795	Cemetery	Building Maintenance Worker	R24	1	1	1	1	1
2795	Cemetery	Groundskeeper	R23	3	3	3	3	3
	<b>Cemetery Total</b>			<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
2796	City Wide Projects	Construction Superintendent	R37	1	0	0	0	0
2796	City Wide Projects	Heavy Equipment Operator II	R29	1	0	0	0	0
2796	City Wide Projects	Cement Finisher	R28	4	0	0	0	0
2796	City Wide Projects	Carpenter	R28	1	0	0	0	0
2796	City Wide Projects	Heavy Equipment Operator	R27	1	0	0	0	0
2796	City Wide Projects	Building Maintenance Worker	R24	2	0	0	0	0

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2796	City Wide Projects	Laborer	R23	2	0	0	0	0
	<b>City Wide Projects Total</b>			<b>12</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2799	Public Works Bond Funded	Administrative Assistant I	R32	1	1	1	0	0
2799	Public Works Bond Funded	Street Construction Supervisor	R32	0	0	0	0	0
2799	Public Works Bond Funded	Heavy Equipment Operator II	R29	10	9	6	6	6
2799	Public Works Bond Funded	Carpenter	R28	2	0	0	0	0
2799	Public Works Bond Funded	Cement Finisher	R28	6	2	1	1	1
2799	Public Works Bond Funded	Heavy Truck Driver III	R28	3	3	3	3	3
2799	Public Works Bond Funded	Heavy Truck Driver	R26	4	4	4	4	4
2799	Public Works Bond Funded	Laborer	R23	14	13	7	8	8
	<b>Bond Funded Total</b>			<b>40</b>	<b>32</b>	<b>22</b>	<b>22</b>	<b>22</b>
2810	Maintenance Shop	Fleet Management Director	R43	1	1	1	1	1
2810	Maintenance Shop	Fleet Operations Manager	R38	0	0	0	1	1
2810	Maintenance Shop	Fleet Maintenance Superintendent	R37	2	2	2	1	1
2810	Maintenance Shop	Heavy Equipment Mechanic Supervisor	R35	0	2	2	2	2
2810	Maintenance Shop	Diesel Mechanic II	R34	3	3	3	3	3
2810	Maintenance Shop	Heavy Equipment Mechanic Supervisor	R34	2	0	0	0	0
2810	Maintenance Shop	Welder II	R34	1	1	1	1	1
2810	Maintenance Shop	Automotive Mechanic Supervisor	R32	3	3	3	3	3
2810	Maintenance Shop	Diesel Mechanic I	R32	7	7	7	7	8
2810	Maintenance Shop	Automotive Mechanic I	R29	10	10	10	10	11
2810	Maintenance Shop	Warehouse Supervisor	R29	1	1	1	1	1
2810	Maintenance Shop	Welder	R28	1	1	1	1	1
2810	Maintenance Shop	Clerk III	R27	3	3	3	3	3
2810	Maintenance Shop	Preventive Maintenance Service Worker	R27	10	10	10	10	10
2810	Maintenance Shop	Warehouse Clerk	R25	2	2	2	2	2
	<b>Maintenance Shop Total</b>			<b>46</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>48</b>
2910	Administration	Health Director	R45	1	1	1	1	1
2910	Administration	Medical Authority	R44	0	0	0	1	1
2910	Administration	Chief Public Health Nutrition	R41	0	0	0	0	0
2910	Administration	Assistant Director of Operations	R41	1	1	1	1	1
2910	Administration	Assistant Director of Program and Services	R41	1	1	1	0	0
2910	Administration	Administrative Assistant II	R35	1	1	1	1	1
2910	Administration	Administrative Assistant I	R32	1	2	2	2	2
2910	Administration	Building Maintenance Supervisor	R32	1	1	1	1	1
2910	Administration	Administrative Secretary	R29	1	1	1	1	1
2910	Administration	Building Maintenance Mechanic	R28	1	1	1	1	1
2910	Administration	Clerk/Courier	R28	1	1	1	1	1
2910	Administration	Clerk III	R27	1	0	0	0	0
2910	Administration	Custodian	R23	3	3	3	3	3
2910	Administration	Groundskeeper	R23	1	1	1	1	1
	<b>Administration Total</b>			<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>
2912	Vital Statistics	Deputy Registrar	R33	1	1	1	1	1
2912	Vital Statistics	Clerk III	R27	1	1	1	1	1
2912	Vital Statistics	Clerk II	R25	2	2	2	2	2
	<b>Vital Statistics Total</b>			<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
2913	Ambulance	Senior Medical Billing Specialist	R31	1	1	1	1	1
2913	Ambulance	Medical Billing Specialist II	R29	1	1	1	1	1
2913	Ambulance	Medical Billing Specialist I	R27	3	3	3	4	4
	<b>Ambulance Total</b>			<b>5</b>	<b>5</b>	<b>5</b>	<b>6</b>	<b>6</b>
2914	STD Clinic	Clerk III	R27	1	1	1	1	1
	<b>STD Clinic Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
2922	Immunization	Registered Nurse II	R38	1	1	1	1	1
2922	Immunization	Clerk III	R27	1	1	1	1	1
2922	Immunization	Clerk II	R25	1	1	1	1	1
	<b>Immunization Total</b>			<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
2923	TB	X-Ray Technician	R30	0.48	0.48	0.48	0.48	0.48
2923	TB	Clerk II	R25	1	1	1	1	1

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	<b>TB Total</b>			<b>1.48</b>	<b>1.48</b>	<b>1.48</b>	<b>1.48</b>	<b>1.48</b>
2924	Adult Care	Clerk-Typist	R24	1	1	1	1	1
	<b>Adult Care Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
2926	Laboratory	Chief of Laboratory Services	R39	1	1	1	0	0
2926	Laboratory	Laboratory Manager	R39	0	0	0	1	1
2926	Laboratory	Microbiologist I	R37	2	2	2	2	2
2926	Laboratory	Senior Medical Technologist	R33	1	1	1	1	1
2926	Laboratory	Medical Technician	R31	1	1	1	1	1
2926	Laboratory	Pharmacy Technician	R29	1	1	1	1	1
2926	Laboratory	Phlebotomist	R28	1	1	1	1	1
2926	Laboratory	Medical Office Assistant	R28	1	1	1	1	1
	<b>Laboratory Total</b>			<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
2927	PHS	Medical Office Assistant II	R30	1	1	1	1	1
	<b>PHS Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
2928	Budget & Grant Mgmt.	Chief, Grant and Budget	R39	1	1	1	0	0
2928	Budget & Grant Mgmt.	Budget & Grants Manager	R39	0	0	0	1	1
2928	Budget & Grant Mgmt.	Budget Analyst III	R37	1	1	1	1	1
2928	Budget & Grant Mgmt.	Billing and Cash Handling Supervisor	R37	1	1	1	1	1
2928	Budget & Grant Mgmt.	Administrative Assistant I	R32	1	1	1	1	1
2928	Budget & Grant Mgmt.	Medical Billing Specialist II	R29	1	1	1	1	1
2928	Budget & Grant Mgmt.	Clerk II	R25	1	1	1	1	1
	<b>Budget &amp; Grant Mgmt. Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
2930	Protective Services	Sanitarian III	R36	2	2	2	1	1
2930	Protective Services	Environmental Health Services Supervisor	R36	0	0	0	1	1
2930	Protective Services	Sanitarian II	R34	5	5	5	5	5
2930	Protective Services	Sanitarian I	R33	1	1	1	1	1
2930	Protective Services	Sanitation Inspector II	R31	4	4	4	4	4
2930	Protective Services	Sanitation Inspector I	R29	1	1	1	1	1
2930	Protective Services	Clerk III	R27	1	1	1	1	1
	<b>Protective Services Total</b>			<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>
2999	Administration	Assistant Director of Program and Services	R41	0	0	0	1	1
2999	Health Grant Employees	Environmental Health Services Manager	R40	0	0	0	1	1
2999	Health Grant Employees	Chief of Environmental Health Service	R40	1	1	1	0	0
	<b>Health Grant Employees Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>2</b>	<b>2</b>
3110	Parks Administration	Parks and Recreation Director	R43	1	1	1	1	1
3110	Parks Administration	Assistant Parks and Recreation Director	R41	0	1	1	1	1
3110	Parks Administration	Athletics Superintendent	R37	1	1	1	1	1
3110	Parks Administration	Administrative Assistant II	R35	1	1	1	1	1
3110	Parks Administration	Special Events Manager	R35	0	1	1	1	1
3110	Parks Administration	Administrative Assistant I	R32	2	3	3	4	4
3110	Parks Administration	Administrative Secretary	R29	1	1	1	1	1
3110	Parks Administration	Clerk IV	R28	0	1	1	1	1
3110	Parks Administration	Clerk III	R27	0	1	1	1	1
3110	Parks Administration	Clerk I	R23	1	1	1	1	1
	<b>Parks Administration Total</b>			<b>7</b>	<b>12</b>	<b>12</b>	<b>13</b>	<b>13</b>
3112	Uni-Trade Operations	Building & Grounds Supervisor	R34	2	2	2	2	1
3112	Uni-Trade Operations	Parks Crew Leader	R27	1	1	1	1	0
3112	Uni-Trade Operations	Clerk III	R27	1	1	1	1	0
3112	Uni-Trade Operations	Groundskeeper	R23	2	2	2	2	0
3112	Uni-Trade Operations	Custodian	R23	1	1	1	1	0
	<b>Uni-Trade Operations Total</b>			<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>1</b>
3115	Parks Maintenance	Parks Superintendent	R37	2	2	2	2	2
3115	Parks Maintenance	Building & Grounds Supervisor	R34	4	3	3	3	4
3115	Parks Maintenance	Administrative Assistant I	R32	1	0	0	0	0
3115	Parks Maintenance	Air Conditioning Mechanic	R31	1	1	1	1	1
3115	Parks Maintenance	Plumber	R30	1	1	1	1	1
3115	Parks Maintenance	Warehouse Supervisor	R29	1	1	1	1	1
3115	Parks Maintenance	Heavy Equipment Operator II	R29	1	1	1	1	1

# CITY OF LAREDO

## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
3115	Parks Maintenance	Clerk IV	R28	1	0	0	0	0
3115	Parks Maintenance	Cement Finisher	R28	2	2	2	2	2
3115	Parks Maintenance	Carpenter	R28	3	3	3	3	3
3115	Parks Maintenance	Welder	R28	1	1	1	1	1
3115	Parks Maintenance	Painter	R28	1	1	1	1	1
3115	Parks Maintenance	Parks Crew Leader	R27	14	14	14	14	16
3115	Parks Maintenance	Heavy Equipment Operator	R27	1	1	1	1	1
3115	Parks Maintenance	Building Maintenance Worker	R24	4	4	4	4	4
3115	Parks Maintenance	Groundskeeper	R23	47	47	47	46	52
3115	Parks Maintenance	Custodian	R23	1	1	1	1	1
	<b>Parks Maintenance Total</b>			<b>86</b>	<b>83</b>	<b>83</b>	<b>82</b>	<b>91</b>
3119	Horticulture/Forestry	Construction Superintendent	R37	1	0	0	0	0
3119	Horticulture/Forestry	Parks Planner	R36	0	1	1	1	1
3119	Horticulture/Forestry	City Forester	R33	1	1	1	1	1
3119	Horticulture/Forestry	Groundskeeper	R23	3	3	3	3	3
	<b>Horticulture/Forestry Total</b>			<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
3120	Aquatics	Assistant Parks & Recreation Director	R41	1	0	0	0	0
3120	Aquatics	Aquatic Manager	R35	1	1	1	1	1
3120	Aquatics	Recreation and Special Event Coordinator	R34	1	1	1	1	1
3120	Aquatics	Building and Grounds Supervisor	R34	1	1	1	1	1
3120	Aquatics	Plumber	R30	1	1	1	1	0
3120	Aquatics	Parks Crew Leader	R27	1	1	1	1	1
3120	Aquatics	Clerk III	R27	0	0	0	0	1
3120	Aquatics	Pool Supervisor	R24	1	1	1	1	1
3120	Aquatics	Pool Supervisor (Seasonal) (9@.31)	R24	2.79	2.79	2.79	2.79	2.79
3120	Aquatics	Clerk I (Seasonal) (7@.31)	R23	2.17	2.17	2.17	2.17	2.17
3120	Aquatics	Clerk I (PT) (1@.48)	R23	0.48	0.48	0.48	0.48	0.48
3120	Aquatics	Groundskeeper	R23	6	6	6	6	6
3120	Aquatics	Lifeguard	R23	1	1	1	1	1
3120	Aquatics	Custodian	R23	0	0	0	0	1
3120	Aquatics	Lifeguard (Seasonal) (52@.31) (5@.28)	R23	17.52	17.52	17.52	17.52	17.52
3120	Aquatics	Lifeguard (PT) (10@.48)	R23	4.8	4.8	4.8	4.8	4.8
	<b>Aquatics Total</b>			<b>41.76</b>	<b>40.76</b>	<b>40.76</b>	<b>40.76</b>	<b>41.76</b>
3125	Recreation Centers	Assistant Parks & Recreation Director	R41	1	1	1	1	1
3125	Recreation Centers	Recreation Superintendent	R39	1	1	1	1	1
3125	Recreation Centers	Recreation Center Manager	R35	2	2	2	2	2
3125	Recreation Centers	Special Events Manager	R35	1	0	0	0	0
3125	Recreation Centers	Administrative Assistant II	R35	1	1	1	1	1
3125	Recreation Centers	Building & Grounds Supervisor	R34	1	1	1	1	1
3125	Recreation Centers	Assistant Recreation Center Manager	R33	4	4	4	4	4
3125	Recreation Centers	Administrative Assistant I	R32	1	1	1	1	1
3125	Recreation Centers	Recreation Center Supervisor	R32	6	6	6	6	7
3125	Recreation Centers	Recreation Center Leader	R30	4	4	4	4	5
3125	Recreation Centers	Project Specialist	R30	1	1	1	1	1
3125	Recreation Centers	Building Maintenance Mechanic	R28	2	2	2	2	2
3125	Recreation Centers	Clerk III	R27	1	0	0	0	0
3125	Recreation Centers	Recreation Specialist	R27	16	16	16	16	17
3125	Recreation Centers	Recreation Specialist (PT) (34@.48)	R27	16.32	16.32	16.32	16.32	16.32
3125	Recreation Centers	Building Maintenance Worker	R24	1	1	1	1	0
3125	Recreation Centers	Maintenance & Event Worker	R24	1	1	1	1	1
3125	Recreation Centers	Playground Leader (Seasonal) (9@.26)	R24	2.34	2.34	2.34	2.34	2.34
3125	Recreation Centers	Lay Community Service Aide (PT) (8@.10)	R23	0.8	0.8	0.8	0.8	0.8
3125	Recreation Centers	Playground Assistant (Seasonal) (36@.26)(2@.22)(2@.18)	R23	10.16	10.16	10.16	10.16	10.16
3125	Recreation Centers	Custodian (PT) (2@.48)	R23	0.96	0.96	0.96	0.96	0.96
3125	Recreation Centers	Custodian	R23	8	8	8	8	8
	<b>Recreation Centers Total</b>			<b>82.58</b>	<b>80.58</b>	<b>80.58</b>	<b>80.58</b>	<b>82.58</b>
3510	Main Branch	Library Director	R43	1	1	1	1	1
3510	Main Branch	Assistant Library Director	R41	1	1	1	1	1



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## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
3510	Main Branch	Librarian IV	R40	1	1	1	1	1
3510	Main Branch	Librarian III	R38	3	3	3	3	3
3510	Main Branch	Librarian II	R36	2	2	2	2	2
3510	Main Branch	Librarian I	R35	2	2	2	2	2
3510	Main Branch	Administrative Assistant I	R32	1	1	1	1	1
3510	Main Branch	Circulation Supervisor	R31	1	1	1	1	1
3510	Main Branch	Library Technician III	R29	4	4	4	4	4
3510	Main Branch	Library Technician II	R27	2	2	2	2	2
3510	Main Branch	Maintenance Crew Leader	R27	1	1	1	1	1
3510	Main Branch	Library Technician I	R25	5	5	5	5	5
3510	Main Branch	Building Maintenance Worker	R24	1	1	1	1	1
3510	Main Branch	Clerk I	R23	5	5	5	5	5
3510	Main Branch	Custodian	R23	2	2	2	2	2
	<b>Main Branch Total</b>			<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>
3515	McKendrick, Ochoa, Salinas Branch	Librarian IV	R40	1	1	1	1	1
3515	McKendrick, Ochoa, Salinas Branch	Librarian III	R38	1	1	1	1	1
3515	McKendrick, Ochoa, Salinas Branch	Circulation Supervisor	R31	1	1	1	1	1
3515	McKendrick, Ochoa, Salinas Branch	Library Technician II	R27	1	1	1	1	1
3515	McKendrick, Ochoa, Salinas Branch	Library Technician I	R25	1	1	1	1	1
3515	McKendrick, Ochoa, Salinas Branch	Building Maintenance Worker	R24	1	1	1	1	1
3515	McKendrick, Ochoa, Salinas Branch	Custodian	R23	1	1	1	1	1
3515	McKendrick, Ochoa, Salinas Branch	Clerk I	R23	3	3	3	3	3
3515	McKendrick, Ochoa, Salinas Branch	Clerk I (PT W/O Benefits) 3@.48	R23	1.44	1.44	1.44	1.44	1.44
	<b>McKendrick, Ochoa, Salinas Branch Total</b>			<b>11.44</b>	<b>11.44</b>	<b>11.44</b>	<b>11.44</b>	<b>11.44</b>
3520	Bruni Plaza Branch	Circulation Supervisor	R31	1	1	1	1	1
3520	Bruni Plaza Branch	Clerk I	R23	1	1	1	1	1
3520	Bruni Plaza Branch	Clerk I (PT W/O Benefits) 1@.48	R23	0.48	0.48	0.48	0.48	0.48
	<b>Bruni Plaza Branch Total</b>			<b>2.48</b>	<b>2.48</b>	<b>2.48</b>	<b>2.48</b>	<b>2.48</b>
3525	Bookmobile Unit	Circulation Supervisor	R31	1	1	1	1	1
	<b>Bookmobile Unit Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
3530	Northwest Library Branch	Librarian II	R36	1	1	1	1	1
3530	Northwest Library Branch	Library Technician I	R25	1	1	1	1	1
3530	Northwest Library Branch	Clerk I (PT W/O Benefits) 2@.48	R23	0.96	0.96	0.96	0.96	0.96
	<b>Northwest Library Branch Total</b>			<b>2.96</b>	<b>2.96</b>	<b>2.96</b>	<b>2.96</b>	<b>2.96</b>
3560	Inner City Branch	Librarian II	R36	1	1	1	1	1
3560	Inner City Branch	Library Technician III	R29	1	1	1	1	1
3560	Inner City Branch	Clerk I (PT W/O Benefits) 1@.48	R23	0.48	0.48	0.48	0.48	0.48
	<b>Inner City Branch Total</b>			<b>2.48</b>	<b>2.48</b>	<b>2.48</b>	<b>2.48</b>	<b>2.48</b>
3605	Administration	Airport Director	R43	1	1	1	1	1
3605	Administration	Assistant Airport Director	R41	2	2	2	2	2
3605	Administration	Airport Operations Manager	R39	0	0	0	1	1
3605	Administration	Operations Manager - Administration	R39	0	0	0	1	1
3605	Administration	Administrative Assistant II	R35	1	1	1	0	0
3605	Administration	Administrative Assistant I	R32	2	2	2	3	3
3605	Administration	Teller II	R29	1	1	1	1	1
3605	Administration	Customer Service Representative	R28	5	5	5	1	1
3605	Administration	Clerk IV	R28	1	1	1	0	0
	<b>Administration Total</b>			<b>13</b>	<b>13</b>	<b>13</b>	<b>10</b>	<b>10</b>
3610	Building Maintenance	Building & Grounds Supervisor	R34	1	1	1	0	0
3610	Building Maintenance	Electrical & Controls System Supervisor	R32	0	0	0	1	1
3610	Building Maintenance	Building Maintenance Supervisor	R32	1	1	1	1	1
3610	Building Maintenance	Building Maintenance Mechanic	R28	4	4	4	4	4
3610	Building Maintenance	Electrician Journeyman	R28	1	1	1	1	1
3610	Building Maintenance	Maintenance Worker	R25	2	2	2	2	2
3610	Building Maintenance	Custodian	R23	6	6	6	6	6
	<b>Building Maintenance Total</b>			<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>
3620	Ground Maintenance	Airport Facility Supervisor	R35	1	1	1	1	1
3620	Ground Maintenance	Administrative Assistant II	R35	0	0	0	1	1

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## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
3620	Ground Maintenance	Administrative Assistant I	R32	1	1	1	0	0
3620	Ground Maintenance	Heavy Equipment Operator	R27	4	4	4	4	4
3620	Ground Maintenance	Light Equipment Operator	R25	2	2	2	2	2
3620	Ground Maintenance	Groundskeeper	R23	3	3	3	3	3
	<b>Ground Maintenance Total</b>			<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>
3635	Airport Security	Airport Security Manager	R39	1	1	1	1	1
3635	Airport Security	Airport Security Officer Supervisor	R33	5	5	5	4	4
3635	Airport Security	Airport Security Officer	R31	12	10	10	11	11
3635	Airport Security	Customer Service Representative	R28	4	6	6	8	8
	<b>Airport Security Total</b>			<b>22</b>	<b>22</b>	<b>22</b>	<b>24</b>	<b>24</b>
3645	Federal Inspection Services	Project Specialist	R30	0	0	0	1	1
3645	Federal Inspection Services	Customer Service Representative	R28	4	4	4	4	4
3645	Federal Inspection Services	Custodian	R23	2	2	2	2	2
	<b>Federal Inspection Services Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>7</b>	<b>7</b>
3677	FAA Grant #86	Aviation Noise Manager	R39	0	0	0	1	1
3677	FAA Grant #86	Noise Specialist	R35	0	0	0	2	2
3677	FAA Grant #86	Noise Abatement Specialist	R35	0	0	2	1	1
3677	FAA Grant #86	Land Acquisition Negotiator	R32	0	0	2	0	0
	<b>FAA Grant #86 Total</b>			<b>0</b>	<b>0</b>	<b>4</b>	<b>4</b>	<b>4</b>
3686	Leased Building	Maintenance Supervisor	R34	1	1	1	1	1
3686	Leased Building	Building Maintenance Mechanic	R28	4	4	4	5	5
3686	Leased Building	Clerk III	R27	1	1	1	1	1
3686	Leased Building	Building Maintenance Worker	R24	1	1	1	0	0
3686	Leased Building	Groundskeeper	R23	1	1	1	1	1
	<b>Leased Building Total</b>			<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
3810	Administration	Environmental & Solid Waste Director	R45	0	0	0	1	1
3810	Administration	Environmental Services Director	R43	1	1	1	0	0
3810	Administration	Administrative Secretary	R29	1	1	1	1	1
3810	Administration	Clerk III	R27	1	1	1	1	1
3810	Administration	Building Maintenance Worker	R24	1	1	1	1	1
	<b>Administration Total</b>			<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
3835	Creek Cleaning	Creek Maintenance Supervisor	R32	1	1	1	1	1
3835	Creek Cleaning	Heavy Equipment Operator II	R29	4	4	4	4	4
3835	Creek Cleaning	Heavy Truck Driver	R26	3	3	3	3	3
3835	Creek Cleaning	Laborer	R23	24	24	24	24	24
	<b>Creek Cleaning Total</b>			<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>
3840	Stormwater	Assistant Environmental Services Director	R41	1	1	1	1	1
3840	Stormwater	Engineering Associate I	R38	1	1	1	1	1
3840	Stormwater	Environmental Specialist	R35	3	3	3	3	3
3840	Stormwater	Program Coordinator	R33	1	1	1	1	1
3840	Stormwater	Environmental Enforcement Investigator	R32	2	2	2	2	2
3840	Stormwater	Environmental Technician II	R32	1	1	1	1	1
3840	Stormwater	Environmental Technician	R29	2	2	2	2	2
3840	Stormwater	Heavy Equipment Operator II	R29	2	2	2	2	2
3840	Stormwater	Laborer	R23	2	2	2	2	2
	<b>Stormwater Total</b>			<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>
3845	KLB Inc. Administration	Executive Director "Keep Laredo Beautiful"	R37	1	1	1	1	1
	<b>KLB Inc. Administration Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
3846	Canseco House	Program Coordinator	R33	1	1	1	1	1
3846	Canseco House	Food Policy Council Facilitator	R23	1	1	1	1	1
	<b>Canseco House Total</b>			<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
3860	Hazardous Materials	Environmental Specialist	R35	1	1	1	1	1
3860	Hazardous Materials	Environmental Enforcement Investigator	R32	1	1	1	1	1
	<b>Hazardous Materials Total</b>			<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
3910	Housing Airport	Municipal Housing Executive Director	R39	1	0	0	0	0
3910	Housing Airport	Municipal Housing Manager	R39	0	1	1	1	1
3910	Housing Airport	Construction Superintendent	R37	0	0	0	1	1
3910	Housing Airport	Maintenance Supervisor	R34	1	1	1	1	1

# CITY OF LAREDO

## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
3910	Housing Airport	Administrative Assistant I	R32	1	1	1	1	1
3910	Housing Airport	Building Maintenance Mechanic II	R30	0	0	0	2	2
3910	Housing Airport	Project Specialist	R30	0	0	0	1	1
3910	Housing Airport	Property Compliance Inspector	R29	1	1	1	1	1
3910	Housing Airport	Building Maintenance Mechanic	R28	5	5	5	3	3
3910	Housing Airport	Clerk III	R27	1	1	1	1	1
3910	Housing Airport	Clerk II	R25	1	1	1	0	1
3910	Housing Airport	Warehouse Clerk	R25	1	1	1	1	1
3910	Housing Airport	Custodian	R23	0	0	0	0	1
	<b>Housing Airport Total</b>			<b>12</b>	<b>12</b>	<b>12</b>	<b>13</b>	<b>15</b>
3920	Housing West Laredo	Building Maintenance Mechanic	R28	1	1	1	1	1
3920	Housing West Laredo	Groundskeeper	R23	1	1	1	1	1
	<b>Housing West Laredo Total</b>			<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
4010	Bridge System	Assistant Bridge Director	R41	1	1	1	1	1
4010	Bridge System	Bridge Cashier Superintendent	R40	1	1	1	1	1
4010	Bridge System	Marketing Manager	R39	0	0	0	1	1
4010	Bridge System	Toll Equipment Technician	R36	2	2	2	2	2
4010	Bridge System	Bridge Financial Analyst	R33	1	1	1	1	1
4010	Bridge System	Bridge Shift Supervisor	R32	5	5	5	5	5
4010	Bridge System	Bridge Cashier/Teller	R28	4	4	4	4	4
4010	Bridge System	Bridge Officer/Collector	R27	25	25	25	25	25
4010	Bridge System	Maintenance Crew Leader	R27	1	1	1	0	0
4010	Bridge System	Bridge Officer/Traffic	R26	12	12	12	12	12
4010	Bridge System	Building Maintenance Worker	R24	2	2	2	2	2
4010	Bridge System	Custodian	R23	1	1	1	1	1
	<b>Bridge System Total</b>			<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>
4012	Bridge II	Bridge Director	R44	1	1	1	1	1
4012	Bridge II	Assistant Bridge Director	R41	0	1	1	1	1
4012	Bridge II	Toll Equipment Technician	R36	1	1	1	1	1
4012	Bridge II	Bridge Shift Supervisor	R32	7	6	6	6	6
4012	Bridge II	Bridge Cashier/Teller	R28	5	5	5	5	5
4012	Bridge II	Clerk IV	R28	2	2	2	2	2
4012	Bridge II	Bridge Officer/Collector	R27	20	20	20	20	20
4012	Bridge II	Bridge Officer/Traffic	R26	12	12	12	12	12
4012	Bridge II	Building Maintenance Worker	R24	4	4	4	3	3
4012	Bridge II	Custodian	R23	1	1	1	2	2
	<b>Bridge II Total</b>			<b>53</b>	<b>53</b>	<b>53</b>	<b>53</b>	<b>53</b>
4015	Colombia Bridge Operation	Bridge Shift Supervisor	R32	5	5	5	5	5
4015	Colombia Bridge Operation	Bridge Cashier/Teller	R28	2	2	2	2	2
4015	Colombia Bridge Operation	Bridge Officer/Collector	R27	9	9	9	9	9
4015	Colombia Bridge Operation	Clerk III	R27	1	1	1	1	1
4015	Colombia Bridge Operation	Bridge Officer/Traffic	R26	6	6	6	6	6
4015	Colombia Bridge Operation	Building Maintenance Worker	R24	2	2	2	2	2
4015	Colombia Bridge Operation	Custodian	R23	1	1	1	1	1
	<b>Colombia Bridge Operation Total</b>			<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>
4061	Fourth Bridge	Bridge Network Analyst	R39	1	1	1	1	1
4061	Fourth Bridge	Bridge Operations Superintendent	R39	1	1	1	1	1
4061	Fourth Bridge	Toll Equipment Technician	R36	1	1	1	1	1
4061	Fourth Bridge	Bridge Shift Supervisor	R32	4	4	4	4	4
4061	Fourth Bridge	Administrative Secretary	R29	1	1	1	1	1
4061	Fourth Bridge	Bridge Cashier/Teller	R28	13	13	13	13	13
4061	Fourth Bridge	Clerk IV	R28	1	1	1	1	1
4061	Fourth Bridge	Bridge Officer/Collector	R27	21	21	21	21	21
4061	Fourth Bridge	Bridge Officer/Traffic	R26	9	9	9	9	9
4061	Fourth Bridge	Building Maintenance Worker	R24	2	2	2	2	2
	<b>Fourth Bridge Total</b>			<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>
4110	Administration & General	Utilities Director	R45	1	1	1	1	1
4110	Administration & General	Assistant Utilities Director	R43	1	1	1	1	1

# CITY OF LAREDO

## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
4110	Administration & General	Utilities Operations Manager	R42	1	1	1	1	1
4110	Administration & General	Compliance Manager	R41	1	1	1	1	1
4110	Administration & General	Administrative Assistant II	R35	1	2	2	2	2
4110	Administration & General	Safety Specialist II	R34	1	1	1	1	1
4110	Administration & General	Administrative Assistant I	R32	1	1	1	1	1
4110	Administration & General	Project Specialist	R30	0	1	0	0	0
4110	Administration & General	Administrative Secretary	R29	1	1	1	1	1
4110	Administration & General	Maintenance Crew leader	R27	1	1	1	0	0
4110	Administration & General	Custodian	R23	2	2	2	3	3
	<b>Administration &amp; General Total</b>			<b>11</b>	<b>13</b>	<b>12</b>	<b>12</b>	<b>12</b>
4111	G.I.S.	Administrative Planner	R41	1	1	1	1	1
4111	G.I.S.	Geographic Information System Analyst	R36	1	1	1	1	1
4111	G.I.S.	Engineering Technician	R33	1	1	1	1	1
4111	G.I.S.	Geographic Information Systems Technician	R31	3	3	3	3	3
	<b>GIS Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
4112	Engineering	Civil Engineer II (P.E.)	R42	4	4	4	3	3
4112	Engineering	Engineering Manager (P.E.)	R42	1	1	1	1	1
4112	Engineering	Engineering Associate II	R40	1	2	2	2	2
4112	Engineering	Engineering Associate I	R38	2	1	1	2	2
4112	Engineering	Administrative Assistant II	R35	1	1	1	1	1
4112	Engineering	Senior Construction Inspector	R34	1	1	1	1	1
4112	Engineering	Engineering Technician	R33	1	1	1	1	1
4112	Engineering	Construction Inspector	R32	5	5	5	5	5
4112	Engineering	Customer Service Representative	R28	1	1	1	0	0
	<b>Engineering Total</b>			<b>17</b>	<b>17</b>	<b>17</b>	<b>16</b>	<b>16</b>
4115	Utilities Billing	Customer Service Superintendent	R38	1	1	1	1	1
4115	Utilities Billing	Assistant Superintendent	R36	3	3	3	3	3
4115	Utilities Billing	Administrative Assistant II	R35	1	0	0	0	0
4115	Utilities Billing	Customer Service Supervisor	R34	1	1	1	1	1
4115	Utilities Billing	Utility Systems Supervisor	R32	2	2	2	2	2
4115	Utilities Billing	Customer Service Representative II	R31	2	2	2	4	4
4115	Utilities Billing	Customer Svc. Representative	R28	14	15	15	14	14
4115	Utilities Billing	Utility Systems Crew Leader	R28	1	0	0	0	0
4115	Utilities Billing	Water Meter Servicer II	R28	3	3	3	3	3
4115	Utilities Billing	Teller I	R27	2	2	2	2	2
4115	Utilities Billing	Water Meter Servicer I	R26	20	20	20	20	20
4115	Utilities Billing	Clerk II	R25	3	3	3	3	3
4115	Utilities Billing	Clerk I	R23	1	1	1	1	1
	<b>Utilities Billing Total</b>			<b>54</b>	<b>53</b>	<b>53</b>	<b>54</b>	<b>54</b>
4116	Asset Management	Asset Management Coordinator	R38	1	1	1	1	1
4116	Asset Management	Project Specialist	R30	1	1	1	1	1
4116	Asset Management	Clerk III	R27	1	2	2	2	2
4116	Asset Management	Warehouse Clerk	R25	1	0	0	0	0
	<b>Asset Management Total</b>			<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
4120	Water Treatment	Water Treatment Superintendent	R38	1	1	1	2	2
4120	Water Treatment	Assistant Superintendent	R36	1	1	2	1	1
4120	Water Treatment	Building & Grounds Supervisor	R34	1	1	1	1	1
4120	Water Treatment	Plant Operations Supervisor	R34	1	1	1	3	3
4120	Water Treatment	Plant Maintenance Supervisor	R33	2	2	2	2	2
4120	Water Treatment	Plant Operator III	R33	6	6	6	6	6
4120	Water Treatment	Administrative Assistant I	R32	1	1	0	0	0
4120	Water Treatment	Electrical & Controls System Supervisor	R32	1	1	1	1	1
4120	Water Treatment	Project Specialist	R30	1	0	0	0	0
4120	Water Treatment	Plant Operator II	R30	13	13	13	11	11
4120	Water Treatment	Laboratory Analyst	R30	0	0	0	0	1
4120	Water Treatment	Heavy Equipment Operator II	R29	0	0	0	1	1
4120	Water Treatment	Electrician Journeyman	R28	1	1	1	1	1
4120	Water Treatment	Utility Systems Crew Leader	R28	2	2	3	3	3

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## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
4120	Water Treatment	Heavy Equipment Operator	R27	3	3	3	2	2
4120	Water Treatment	Plant Operator I	R27	6	6	6	9	9
4120	Water Treatment	Clerk III	R27	0	0	1	1	1
4120	Water Treatment	Utility Systems Mechanic	R25	13	13	13	17	17
4120	Water Treatment	Building Maintenance Worker	R24	1	1	1	1	1
4120	Water Treatment	Groundskeeper	R23	4	4	4	4	4
	<b>Water Treatment Total</b>			<b>58</b>	<b>57</b>	<b>59</b>	<b>66</b>	<b>67</b>
4130	Transmission & Distribution	Water Distribution Superintendent	R38	1	1	1	1	1
4130	Transmission & Distribution	Assistant Superintendent	R36	1	1	1	1	1
4130	Transmission & Distribution	Maintenance Supervisor	R34	0	3	3	3	3
4130	Transmission & Distribution	Plant Operations Supervisor	R34	0	0	0	0	0
4130	Transmission & Distribution	Utility Systems Supervisor	R32	3	0	0	0	0
4130	Transmission & Distribution	Administrative Assistant I	R32	1	1	1	2	2
4130	Transmission & Distribution	Heavy Equipment Operator II	R29	2	2	2	2	2
4130	Transmission & Distribution	Utility Systems Crew Leader	R28	11	11	12	12	12
4130	Transmission & Distribution	Clerk IV	R28	1	1	1	0	0
4130	Transmission & Distribution	Clerk III	R27	1	1	1	1	1
4130	Transmission & Distribution	Plant Operator I	R27	0	0	0	0	0
4130	Transmission & Distribution	Heavy Equipment Operator	R27	19	19	21	16	16
4130	Transmission & Distribution	Utility Systems Mechanic	R25	9	13	14	14	14
4130	Transmission & Distribution	Utility Maintenance Worker	R23	13	13	16	14	14
	<b>Transmission &amp; Distribution Total</b>			<b>62</b>	<b>66</b>	<b>73</b>	<b>66</b>	<b>66</b>
4135	Water Pollution Control	Water Pollution Superintendent	R38	1	1	1	1	1
4135	Water Pollution Control	Water Conservation Planner I	R35	1	1	1	1	1
4135	Water Pollution Control	Pretreatment Coordinator	R32	1	1	1	1	1
4135	Water Pollution Control	Senior Water Quality Specialist	R30	0	0	0	1	1
4135	Water Pollution Control	Project Specialist	R30	0	0	1	1	1
4135	Water Pollution Control	Environmental Technician	R29	4	4	4	3	3
4135	Water Pollution Control	Water Conservation Inspector	R28	2	2	2	2	2
4135	Water Pollution Control	Clerk III	R27	1	1	1	1	1
4135	Water Pollution Control	Water Pollution Control Field Inspector	R27	3	3	3	3	3
	<b>Water Pollution Control Total</b>			<b>13</b>	<b>13</b>	<b>14</b>	<b>14</b>	<b>14</b>
4210	Wastewater Treatment	Wastewater Treatment Superintendent	R38	1	1	1	1	1
4210	Wastewater Treatment	Assistant Superintendent	R36	1	1	1	1	1
4210	Wastewater Treatment	Administrative Assistant II	R35	1	1	1	1	1
4210	Wastewater Treatment	Plant Operations Supervisor	R34	5	5	5	5	5
4210	Wastewater Treatment	Maintenance Supervisor	R34	1	1	1	1	1
4210	Wastewater Treatment	Plant Operator III	R33	3	2	2	1	1
4210	Wastewater Treatment	Laboratory Coordinator	R32	1	1	1	1	1
4210	Wastewater Treatment	Master Electrician	R32	2	2	2	2	2
4210	Wastewater Treatment	Laboratory Analyst	R30	3	3	3	4	3
4210	Wastewater Treatment	Plant Operator II	R30	4	7	7	9	9
4210	Wastewater Treatment	Project Specialist	R30	1	1	1	1	1
4210	Wastewater Treatment	Heavy Equipment Operator II	R29	3	3	3	3	3
4210	Wastewater Treatment	Buyer I	R29	1	1	1	1	1
4210	Wastewater Treatment	Utility Systems Crew Leader	R28	2	2	2	0	0
4210	Wastewater Treatment	Heavy Equipment Operator	R27	2	2	2	2	2
4210	Wastewater Treatment	Plant Operator I	R27	18	16	16	15	15
4210	Wastewater Treatment	Clerk II	R25	1	1	1	1	1
4210	Wastewater Treatment	Utility Systems Mechanic	R25	9	9	9	11	11
4210	Wastewater Treatment	Building Maintenance Worker	R24	1	1	1	0	0
4210	Wastewater Treatment	Custodian	R23	1	1	1	1	1
4210	Wastewater Treatment	Utility Maintenance Worker	R23	1	1	1	1	1
	<b>Wastewater Treatment Total</b>			<b>62</b>	<b>62</b>	<b>62</b>	<b>62</b>	<b>61</b>
4220	Wastewater Collection	Wastewater Collection Superintendent	R38	1	1	1	1	1
4220	Wastewater Collection	Assistant Superintendent	R36	1	1	1	1	1
4220	Wastewater Collection	Utility Systems Supervisor	R32	4	4	4	4	4
4220	Wastewater Collection	Administrative Assistant I	R32	0	0	1	1	1

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## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
4220	Wastewater Collection	Heavy Equipment Operator II	R29	13	13	13	13	13
4220	Wastewater Collection	Utility Systems Crew Leader	R28	5	4	4	4	4
4220	Wastewater Collection	Electrician Journeyman	R28	2	2	2	2	2
4220	Wastewater Collection	Heavy Equipment Operator	R27	3	3	3	3	3
4220	Wastewater Collection	Clerk III	R27	1	1	0	0	0
4220	Wastewater Collection	Utility System Technician	R27	4	5	5	5	5
4220	Wastewater Collection	Utility System Mechanic	R25	11	11	11	11	11
4220	Wastewater Collection	Utility Maintenance Worker	R23	8	8	8	8	8
	<b>Wastewater Collection Total</b>			<b>53</b>	<b>53</b>	<b>53</b>	<b>53</b>	<b>53</b>
5022	Emergency Rental Assistance	Administrative Assistant I	R32	0	0	3	3	3
5022	Emergency Rental Assistance	Clerk III	R27	0	4	4	4	4
5022	Emergency Rental Assistance	Clerk II	R25	0	0	1	1	1
	<b>Emergency Rental Assistance Total</b>			<b>0</b>	<b>4</b>	<b>8</b>	<b>8</b>	<b>8</b>
5021	Emergency Rental Assistance 2nd Allocation	Administrative Assistant I	R32	0	0	0	2	2
	<b>Emergency Rental Assistance 2nd Allocation Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>
5310	Administration	Convention & Visitors Bureau Director	R43	1	1	1	1	1
5310	Administration	Assistant Convention & Visitors Bureau Director	R41	1	1	1	1	1
5310	Administration	CVB Marketing Manager	R36	1	1	1	1	1
5310	Administration	Administrative Assistant II	R35	0	0	0	1	1
5310	Administration	CVB Services Coordinator	R33	1	1	1	1	1
5310	Administration	Administrative Assistant I	R32	2	2	2	1	1
5310	Administration	Administrative Secretary	R29	1	1	1	1	1
5310	Administration	Clerk III	R27	1	1	1	1	1
5310	Administration	Maintenance Worker	R25	1	1	1	1	1
5310	Administration	Clerk I	R23	2	2	2	2	2
	<b>Administration Total</b>			<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>
5507	311 Program	Customer Service Coordinator	R33	1	1	1	1	1
5507	311 Program	Customer Service Representative	R28	5	5	5	5	8
5507	311 Program	Customer Service Representative(PT)1@.48	R28	0.48	0	0	0	0
5507	311 Program	Custodian (PT W/O Benefits)	R23	0	0.48	0.48	0.48	0.48
	<b>311 Program Total</b>			<b>6.48</b>	<b>6.48</b>	<b>6.48</b>	<b>6.48</b>	<b>9.48</b>
5510	Telecommunication	Information Services & Telecom Director	R45	1	1	1	1	1
5510	Telecommunication	IT Security Analyst	R37	1	1	1	1	1
5510	Telecommunication	Network Specialist	R36	0	0	0	0	1
5510	Telecommunication	Administrative Assistant I	R32	1	1	1	1	2
	<b>Telecommunication Total</b>			<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>5</b>
5515	Radio Communication	Radio Manager	R39	1	1	1	1	1
	<b>Radio Communication Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
5520	Mainframe	Management Information Systems Analyst	R39	1	1	1	1	1
5520	Mainframe	Management Information Application Analyst II	R37	0	1	1	2	2
5520	Mainframe	Management Information Application Analyst	R36	1	1	1	1	1
5520	Mainframe	Network Specialist	R36	1	0	0	0	0
5520	Mainframe	Database Analyst	R33	1	1	1	0	0
5520	Mainframe	Computer Operator	R27	1	2	1	1	1
	<b>Mainframe Total</b>			<b>5</b>	<b>6</b>	<b>5</b>	<b>5</b>	<b>5</b>
5525	Network	Network Administrator	R39	1	1	1	1	1
5525	Network	Network Specialist II	R37	0	1	1	1	2
5525	Network	Network Specialist	R36	5	5	5	5	5
5525	Network	Micro Computer Specialist	R33	3	3	3	3	3
5525	Network	Computer Operator	R27	2	1	2	2	5
	<b>Network Total</b>			<b>11</b>	<b>11</b>	<b>12</b>	<b>12</b>	<b>16</b>
5530	I-Net	Network Systems Manager	R39	1	1	1	1	1
5530	I-Net	Utilities Network Administrator	R39	1	1	1	1	1
5530	I-Net	MGMT Info. Application Analyst II	R37	1	0	0	0	0
5530	I-Net	Network Specialist II	R37	1	1	1	1	1
5530	I-Net	Utilities Network Specialist	R36	1	1	1	0	0
5530	I-Net	Network Specialist	R36	2	3	3	4	4
	<b>I-Net Total</b>			<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

# CITY OF LAREDO

## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
5536	WiFi	Network Specialist	R36	0	0	2	2	2
	<b>WiFi Total</b>			<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>2</b>
5537	City Hall Annex	Building Maintenance Supervisor	R32	1	1	1	1	1
5537	City Hall Annex	Custodian	R23	2	2	2	2	2
	<b>City Hall Annex Total</b>			<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
5538	Open Data	Data Officer	R38	1	1	1	1	1
5538	Open Data	Network Specialist II	R37	1	0	0	0	0
5538	Open Data	Custodian	R23	0	0	0	0	0
	<b>Open Data Total</b>			<b>2</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
5540	Public Access Center	Public Access-Media Services Manager	R41	1	1	0	0	0
5540	Public Access Center	Audio Visual Technician Supervisor	R32	1	1	0	0	0
5540	Public Access Center	Administrative Assistant I	R32	1	1	0	0	0
5540	Public Access Center	Audio Visual Technician I	R28	2	2	0	0	0
	<b>Public Access Center Total</b>			<b>5</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>
5568	911 Regional-Other	911 Program Manager	R39	1	1	1	1	1
5568	911 Regional-Other	Geographic Info System Analyst	R36	1	1	1	1	1
5568	911 Regional-Other	911 Program Specialist	R33	2	2	2	2	2
5568	911 Regional-Other	911 Mapping & Database Maintenance Specialist	R33	1	1	1	1	1
5568	911 Regional-Other	Administrative Assistant I	R32	1	1	1	1	1
	<b>911 Regional-Other Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
6002	HIV Prevention	Caseworker	R34	1	1	1	1	1
6002	HIV Prevention	Health Educator II	R32	3	2	2	2	2
	<b>HIV Prevention Total</b>			<b>4</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
6003	TB Federal	Medical Office Assistant II	R30	1	1	1	1	1
6003	TB Federal	Medical Office Assistant	R28	1	1	1	1	1
	<b>TB Federal Total</b>			<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
6004	Primary Health Care	Program Coordinator	R33	1	1	1	0	0
6004	Primary Health Care	Administrative Assistant I	R32	0	0	0	1	1
6004	Primary Health Care	Medical Office Assistant II	R30	0	0	0	1	1
6004	Primary Health Care	Medical Office Assistant	R28	1	1	1	0	0
	<b>Primary Health Care Total</b>			<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
6005	TB Elimination	Registered Nurse II	R38	0	0	0	0	0
6005	TB Elimination	Licensed Vocational Nurse II	R31	0	1	1	0	0
6005	TB Elimination	Community Service Aide	R23	1	1	1	1	1
	<b>TB Elimination Total</b>			<b>1</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>1</b>
6006	Immunization Action Plan	RN, Nurse Supervisor	R39	1	1	1	1	1
6006	Immunization Action Plan	Licensed Vocational Nurse III	R33	0	0	0	1	1
6006	Immunization Action Plan	Health Educator I	R29	2	2	2	2	2
6006	Immunization Action Plan	Clerk II	R25	1	1	1	1	1
6006	Immunization Action Plan	Clerk-Typist	R24	1	1	1	1	1
6006	Immunization Action Plan	Community Service Aide	R23	1	1	1	1	1
	<b>Immunization Action Plan Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>7</b>	<b>7</b>
6007	O.P.H.P.	Chief of Prevention Health Services	R41	1	1	1	0	0
6007	O.P.H.P.	Clinical Services Administrator	R41	0	0	0	1	1
6007	O.P.H.P.	RN,Nurse Practitioner Supervisor	R40	1	1	1	1	1
6007	O.P.H.P.	Registered Nurse II	R38	1	1	0	0	0
6007	O.P.H.P.	Sanitarian II	R34	2	1	1	1	1
6007	O.P.H.P.	Licensed Vocational Nurse III	R33	1	1	1	1	1
6007	O.P.H.P.	Licensed Vocational Nurse II	R31	1	1	1	1	1
6007	O.P.H.P.	Sanitation Inspector II	R31	1	1	1	1	1
6007	O.P.H.P.	Medical Office Assistant	R28	0	0	0	1	1
	<b>O.P.H.P. Total</b>			<b>8</b>	<b>7</b>	<b>6</b>	<b>7</b>	<b>7</b>
6008	WIC	Chief Public Health Nutrition	R41	1	1	1	0	0
6008	WIC	Health Educator Supervisor	R38	2	2	2	2	2
6008	WIC	WIC Supervisor	R37	2	2	2	2	2
6008	WIC	Nutritionist	R36	7	8	8	8	8
6008	WIC	Administrative Assistant II	R35	1	1	1	1	1
6008	WIC	Micro Computer Specialist	R33	1	0	0	0	0

# CITY OF LAREDO

## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
6008	WIC	Administrative Secretary	R29	1	1	1	1	1
6008	WIC	Health Educator I	R29	1	1	1	1	1
6008	WIC	Clerk IV	R28	1	1	1	1	1
6008	WIC	Clerk II	R25	3	3	3	3	2
6008	WIC	Breastfeeding Peer Lay Educator	R24	5	5	5	5	5
6008	WIC	Clerk-Typist	R24	2	2	2	2	1
6008	WIC	Clerk I	R23	5	5	5	5	4
6008	WIC	Community Service Aide	R23	1	1	1	1	1
6008	WIC	Custodian	R23	5	5	5	5	5
6008	WIC	Groundskeeper	R23	1	1	1	1	1
6008	WIC	Nutrition Aide	R23	30	30	30	30	30
	<b>WIC Total</b>			<b>69</b>	<b>69</b>	<b>69</b>	<b>68</b>	<b>65</b>
6009	WIC - Expansion	WIC Supervisor	R37	1	1	1	1	1
6009	WIC - Expansion	Nutritionist	R36	5	5	5	5	4
6009	WIC - Expansion	Licensed Vocational Nurse III	R33	1	1	1	1	1
6009	WIC - Expansion	Clerk II	R25	2	2	2	2	2
6009	WIC - Expansion	Breastfeeding Peer Lay Educator	R24	1	1	1	1	1
6009	WIC - Expansion	Clerk I	R23	2	2	2	2	2
6009	WIC - Expansion	Nutrition Aide	R23	5	5	5	5	5
	<b>WIC - Expansion Total</b>			<b>17</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>16</b>
6010	Bioterrorism	Epidemiologist Supervisor	R39	1	1	1	1	1
6010	Bioterrorism	Epidemiologist	R38	1	1	1	1	1
6010	Bioterrorism	Public Health Technician	R36	2	2	2	2	1
	<b>Bioterrorism Total</b>			<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>3</b>
6018	Title V / Prenatal Services	Clerk II	R25	1	1	1	1	1
	<b>Title V / Prenatal Services</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
6019	H.O.P.W.A	Caseworker	R34	0	1	1	1	1
6019	H.O.P.W.A	Health Educator II	R32	1	0	0	0	0
	<b>H.O.P.W.A Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
6020	HIV Ryan White	Public Health Technician	R36	1	1	1	1	1
6020	HIV Ryan White	Caseworker	R34	1	1	1	1	1
6020	HIV Ryan White	Administrative Assistant I	R32	1	1	1	1	1
6020	HIV Ryan White	Health Educator I	R29	1	1	1	1	1
	<b>HIV Ryan White Total</b>			<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
6021	HIV Health Services	Administrative Assistant I	R32	0	0	0	1	1
	<b>HIV Health Services Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>
6027	Healthy Texas Babies	Public Health Technician	R36	1	1	1	1	1
	<b>Healthy Texas Babies Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
6033	Ebola Surveillance	Epidemiologist	R38	1	1	1	0	0
6033	Ebola Surveillance	Public Health Technician	R36	0	0	0	1	1
	<b>Ebola Surveillance Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
6036	Zika PPHR Grant	Microbiologist I	R37	1	1	0	0	0
6036	Zika PPHR Grant	Planner II - Health	R36	1	0	0	0	0
6036	Zika PPHR Grant	Senior Medical Technologist	R33	1	1	0	0	0
6036	Zika PPHR Grant	Sanitation Inspector II	R31	1	0	0	0	0
	<b>Zika PPHR Grant Total</b>			<b>4</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>
6037	Obesity Prevention Program	Health Education & Promotion Manager	R39	0	0	0	1	1
6037	Obesity Prevention Program	Chief of Health Education	R39	1	1	1	0	0
	<b>Obesity Prevention Program Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
6038	Zika Health Care SVS Program	Public Health Technician	R36	1	1	0	0	0
6038	Zika Health Care SVS Program	Caseworker	R34	4	4	0	0	0
6038	Zika Health Care SVS Program	Health Educator I	R29	3	2	0	0	0
	<b>Zika Health Care SVS Program Total</b>			<b>8</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>
6039	Hurricane Crisis Response	Public Health Technician	R36	1	1	0	0	0
	<b>Hurricane Crisis Response Total</b>			<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>
6040	Family Supp/Comm. Resource	Health Educator Supervisor	R38	1	1	1	1	1
6040	Family Supp/Comm. Resource	Health Educator I	R29	1	1	0	0	0
	<b>Family Supp/Comm. Resource Total</b>			<b>2</b>	<b>2</b>	<b>1</b>	<b>1</b>	<b>1</b>



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## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
6041	COVID19 Crisis	Epidemiologist	R38	2	3	2	0	0
6041	COVID19 Crisis	Microbiologist I	R37	1	1	1	1	1
6041	COVID19 Crisis	Public Health Tech	R36	2	2	2	1	1
6041	COVID19 Crisis	Clerk IV	R28	1	1	1	0	0
	<b>COVID19 Crisis Total</b>			<b>6</b>	<b>7</b>	<b>6</b>	<b>2</b>	<b>2</b>
6042	IDCU COVID	Epidemiologist	R38	0	0	0	2	2
6042	IDCU COVID	Microbiologist I	R37	2	2	2	3	3
6042	IDCU COVID	Public Health Tech	R36	1	1	1	2	2
6042	IDCU COVID	Caseworker	R34	0	0	0	1	1
6042	IDCU COVID	Senior Medical Technologist	R33	0	1	1	1	1
6042	IDCU COVID	Medical Office Assistant II	R30	2	1	1	1	1
6042	IDCU COVID	Administrative Secretary	R29	0	0	0	1	1
6042	IDCU COVID	Medical Office Assistant I	R28	0	0	0	2	2
6042	IDCU COVID	Clerk III	R27	1	1	1	1	1
6042	IDCU COVID	Custodian	R23	0	0	0	0	0
	<b>IDCU COVID Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>14</b>	<b>14</b>
6043	Community Mental Health	License Professional Counselor	R37	0	0	0	1	1
6043	Community Mental Health	Health Educator Supervisor	R36	0	0	0	1	1
6043	Community Mental Health	Caseworker	R34	0	2	2	2	2
6043	Community Mental Health	Program Coordinator	R33	0	0	0	1	1
6043	Community Mental Health	Administrative Assistant I	R32	0	0	0	1	1
6043	Community Mental Health	Medical Office Assistant II	R30	0	1	1	2	2
6043	Community Mental Health	Health Educator I	R29	0	1	1	3	3
	<b>Community Mental Health Total</b>			<b>0</b>	<b>4</b>	<b>4</b>	<b>11</b>	<b>11</b>
6044	Diabetes Prevention	Health Educator Supervisor	R38	2	0	0	0	0
6044	Diabetes Prevention	Health Educator I	R29	2	1	1	1	1
	<b>Diabetes Prevention Total</b>			<b>4</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
6046	COVID-19 Vaccine Capacity	Epidemiologist	R38	0	0	0	2	2
6046	COVID-19 Vaccine Capacity	Registered Nurse II	R38	0	0	0	1	1
6046	COVID-19 Vaccine Capacity	MGMT Info. Application Analyst	R36	0	0	0	1	1
6046	COVID-19 Vaccine Capacity	Public Health Technician	R36	0	0	0	1	1
6046	COVID-19 Vaccine Capacity	Public Information Specialist	R35	0	0	0	1	1
6046	COVID-19 Vaccine Capacity	Public Health Promotion Program Supervisor	R35	0	0	0	1	1
6046	COVID-19 Vaccine Capacity	Program Coordinator	R33	0	0	0	1	1
6046	COVID-19 Vaccine Capacity	Budget Analyst	R33	0	0	0	1	1
6046	COVID-19 Vaccine Capacity	Program Promotion Specialist	R32	0	0	0	20	20
6046	COVID-19 Vaccine Capacity	Medical Office Assistant I	R28	0	0	0	4	4
6046	COVID-19 Vaccine Capacity	Clerk IV	R28	0	0	0	1	1
6046	COVID-19 Vaccine Capacity	Clerk III	R27	0	0	0	4	4
	<b>COVID-19 Vaccine Capacity Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>38</b>	<b>38</b>
6047	Public Health Workforce	Chief of Epidemiology	R41	0	0	0	0	0
6047	Public Health Workforce	Epidemiology Administrator	R41	0	0	0	1	1
6047	Public Health Workforce	Epidemiologist	R38	0	0	0	1	1
6047	Public Health Workforce	Microbiologist I	R37	0	0	0	1	1
6047	Public Health Workforce	Lic., Professional Counselor	R37	0	0	0	1	1
6047	Public Health Workforce	Public Health Technician	R36	0	0	0	1	1
6047	Public Health Workforce	Public Information Specialist	R35	0	0	0	1	1
6047	Public Health Workforce	Senior Recruiter	R35	0	0	0	1	1
6047	Public Health Workforce	Health Grant Specialist	R34	0	0	0	1	1
6047	Public Health Workforce	Sanitarian I	R33	0	0	0	1	1
6047	Public Health Workforce	Training Specialist	R32	0	0	0	1	1
6047	Public Health Workforce	Custodian	R23	0	0	0	1	1
	<b>Public Health Workforce Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>11</b>	<b>11</b>
6048	Health Equity	Health Equity Analyst	R36	0	0	0	2	2
6048	Health Equity	Administrative Assistant I	R32	0	0	0	1	1
	<b>Health Equity Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>3</b>
6099	Health Grant Employees	Preventive Health/Assistant Chief	R39	1	1	1	0	0
6099	Health Grant Employees	Disease Intervention Manager	R39	0	0	0	1	1

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## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
6099	Health Grant Employees	RN, Nurse Supervisor	R39	1	1	1	1	1
6099	Health Grant Employees	Health Educator Supervisor	R38	0	1	1	2	2
6099	Health Grant Employees	Registered Nurse II	R38	2	1	1	2	2
6099	Health Grant Employees	AIDS Program Coordinator	R36	1	1	1	0	0
6099	Health Grant Employees	Nutritionist	R36	1	1	0	0	0
6099	Health Grant Employees	Caseworker	R34	2	2	2	2	2
6099	Health Grant Employees	Administrative Assistant I	R32	1	1	1	0	0
6099	Health Grant Employees	Licensed Vocational Nurse II	R31	1	0	0	0	0
6099	Health Grant Employees	Medical Office Assistant	R28	2	2	1	1	1
	<b>Health Grant Employees Total</b>			<b>12</b>	<b>11</b>	<b>9</b>	<b>9</b>	<b>9</b>
6104	Nurse Family Partnership	RN, Nurse Supervisor	R39	1	1	1	1	1
6104	Nurse Family Partnership	Registered Nurse II	R38	4	4	4	4	4
6104	Nurse Family Partnership	Licensed Professional Counselor	R37	0	0	0	1	1
6104	Nurse Family Partnership	Administrative Secretary	R29	1	1	1	1	1
	<b>Nurse Family Partnership Total</b>			<b>6</b>	<b>6</b>	<b>6</b>	<b>7</b>	<b>7</b>
6106	1115 Waiver	Physician Assistant	R40	1	1	1	1	1
6106	1115 Waiver	RN, Nurse Practitioner Supervisor	R40	1	1	1	1	1
6106	1115 Waiver	Network Systems Manager	R39	1	1	1	1	1
6106	1115 Waiver	Licensed Professional Counselor	R37	0	1	1	0	0
6106	1115 Waiver	Sanitarian III	R36	1	1	1	1	1
6106	1115 Waiver	Caseworker	R34	1	1	1	1	1
6106	1115 Waiver	Medical Office Assistant II	R30	1	1	1	1	1
6106	1115 Waiver	Health Educator I	R29	1	1	1	1	1
6106	1115 Waiver	Building Maintenance Mechanic	R28	1	1	1	1	1
6106	1115 Waiver	Medical Office Assistant	R28	1	1	1	0	0
	<b>1115 Waiver Total</b>			<b>9</b>	<b>10</b>	<b>10</b>	<b>8</b>	<b>8</b>
6109	Healthy Texas Women	RN, Nurse Practitioner Supervisor	R40	1	1	1	1	1
6109	Healthy Texas Women	Public Health Technician	R36	1	1	1	1	1
6109	Healthy Texas Women	Medical Office Assistant II	R30	1	1	1	1	1
6109	Healthy Texas Women	Health Educator I	R29	0	0	0	1	1
6109	Healthy Texas Women	Clerk III	R27	1	1	1	1	1
	<b>Healthy Texas Women Total</b>			<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>
6110	Family Planning-Open Enrollment	Medical Office Assistant II	R30	1	1	1	1	1
	<b>Family Planning-Open Enrollment Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
6111	HIV Ryan White Part C	Licensed Professional Counselor	R37	2	2	2	2	2
	<b>HIV Ryan White Part C Total</b>			<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
6203	WHFPT-Title X	Medical Office Assistant II	R30	1	1	1	0	0
6203	WHFPT-Title X	Medical Office Assistant	R28	0	0	0	1	1
	<b>WHFPT-Title X Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
6406	TAMIU-SI Texas	Caseworker	R34	1	0	0	0	0
6406	TAMIU-SI Texas	Medical Office Assistant II	R30	1	0	0	0	0
	<b>TAMIU-SI Texas Total</b>			<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
6502	Ventanilla De Salud Program	Public Health Technician	R36	1	1	0	0	0
	<b>Ventanilla De Salud Program Total</b>			<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>
6508	Pillar-High Risk HIV	Licensed Professional Counselor	R37	1	0	0	0	0
6508	Pillar-High Risk HIV	Caseworker	R34	1	0	0	0	0
6508	Pillar-High Risk HIV	Health Educator II	R32	1	1	0	0	0
	<b>Pillar-High Risk HIV</b>			<b>3</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>
6510	Veterans Mental Health	Health Educator II	R32	0	1	0	0	0
	<b>Veterans Mental Health Total</b>			<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>
6965	Affordable Home Program	Administrative Assistant I	R32	1	1	1	1	1
	<b>Affordable Home Program Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
6966	Home Investment Partnership	Administrative Assistant II	R35	0	0	0	1	1
6966	Home Investment Partnership	Clerk III	R27	0	0	0	1	1
	<b>Home Investment Partnership Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>2</b>
7510	Administration	Economic Development Director	R44	1	1	1	1	1
7510	Administration	Program Administrator	R41	0	0	1	1	1
7510	Administration	Economic Development Administrator	R40	0	0	0	1	1

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## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
7510	Administration	Grant Administrator (City MGR.)	R40	1	1	1	0	0
7510	Administration	Finance & Compliance Specialist	R37	0	0	0	1	1
7510	Administration	Budget Analyst III	R37	0	0	1	0	0
7510	Administration	Redevelopment Coordinator	R36	0	0	0	0	1
7510	Administration	Administrative Assistant II	R35	0	0	1	1	1
7510	Administration	Administrative Assistant I	R32	1	1	1	1	1
	<b>Administration Total</b>			<b>3</b>	<b>3</b>	<b>6</b>	<b>6</b>	<b>7</b>
7610	Animal Care & Facility	Animal Care Services Director	R43	1	1	1	1	1
7610	Animal Care & Facility	Shelter Operations Manager	R39	1	1	1	1	1
7610	Animal Care & Facility	Administrative Assistant II	R35	1	1	1	1	1
7610	Animal Care & Facility	Animal Care Supervisor	R35	3	3	3	3	3
7610	Animal Care & Facility	Program Coordinator	R33	1	1	1	1	1
7610	Animal Care & Facility	Rescue Specialist	R31	0	0	0	1	1
7610	Animal Care & Facility	Animal Control Officer II	R31	2	2	2	2	2
7610	Animal Care & Facility	Animal Adoption Specialist	R31	0	1	1	1	1
7610	Animal Care & Facility	Veterinarian Technician	R30	3	3	5	5	5
7610	Animal Care & Facility	Animal Control Officer I	R29	11	11	11	11	11
7610	Animal Care & Facility	Administrative Secretary	R29	1	1	1	1	1
7610	Animal Care & Facility	Dispatcher	R28	1	1	1	1	1
7610	Animal Care & Facility	Kennel Worker	R27	9	9	11	11	11
7610	Animal Care & Facility	Clerk III	R27	0	1	1	0	0
7610	Animal Care & Facility	Clerk II	R25	3	2	2	2	2
7610	Animal Care & Facility	Clerk I	R23	2	1	1	1	1
7610	Animal Care & Facility	Custodian	R23	1	1	1	1	1
	<b>Animal Care &amp; Facility Total</b>			<b>40</b>	<b>40</b>	<b>44</b>	<b>44</b>	<b>44</b>
8010	CD Texas CARES-Rental	Administrative Assistant I	R32	0	1	0	0	0
8010	CD Texas CARES-Rental	Clerk II	R25	0	1	0	0	0
	<b>CD Texas CARES-Rental Total</b>			<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>
8035	Code Enforcement (GF)	Property Codes Enforce Insp II	R31	3	3	3	3	3
	<b>Code Enforcement (GF) Total</b>			<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
8035	Code Enforcement (Fund #249)	Property Codes Enforce Insp II	R31	1	1	1	1	1
	<b>Code Enforcement (Fund #249) Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
8040	Center for Non-Profit Mgmt.	Non-Profit & Volunteer Ctr. Coordinator	R35	1	1	1	1	1
	<b>Center for Non-Profit Mgmt. Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
8041	Real Estate	Land Acquisition Manager	R38	1	1	1	0	0
8041	Real Estate	Real Estate Manager	R38	0	0	0	1	1
8041	Real Estate	Noise Abatement Specialist	R35	2	2	0	0	0
8041	Real Estate	Real Estate Assistant	R32	0	0	0	2	2
8041	Real Estate	Administrative Assistant I	R32	1	1	1	1	1
8041	Real Estate	Land Acquisition Negotiator	R32	4	4	2	0	0
	<b>Real Estate Total</b>			<b>8</b>	<b>8</b>	<b>4</b>	<b>4</b>	<b>4</b>
8310	TX Cares TEMAP	Grants Coordinator	R35	0	0	0	1	1
	<b>TX Cares TEMAP Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>
9210	Administration	Administrative Assistant I	R32	0	2	0	0	0
	<b>Administration Total</b>			<b>3</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>
9252	Dept. of HUD	Administrative Assistant I	R32	0	0	0	1	1
	<b>Administration Total</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>
9332	Downtown Elderly Rec. Prg.	Recreation Center Supervisor	R32	1	1	1	1	0
9332	Downtown Elderly Rec. Prg.	Recreation Center Leader	R30	1	1	1	1	0
9332	Downtown Elderly Rec. Prg.	Recreation Specialists (FT)	R27	1	1	1	1	0
	<b>Downtown Elderly Rec. Prg. Total</b>			<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0</b>
9410	Administration	Community Development Director	R43	1	1	1	1	1
9410	Administration	Program Administrator	R41	1	1	1	1	1
9410	Administration	Compliance Officer	R38	1	1	1	1	1
9410	Administration	Housing Manager	R37	1	1	1	1	1
9410	Administration	Administrative Assistant II	R35	2	2	2	2	2
9410	Administration	Administrative Assistant I	R32	1	1	1	1	1
9410	Administration	Clerk II	R25	1	1	1	1	1

# CITY OF LAREDO

## FULL-TIME EQUIVALENT POSITION LISTING

DEPT. DIV.	DIVISION NAME	POSITION TITLE	GRADE	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
9410	Administration	Custodian (PT W/O Benefits)	R23	0.48	0.48	0.48	0.48	0.48
	<b>Administration Total</b>			<b>8.48</b>	<b>8.48</b>	<b>8.48</b>	<b>8.48</b>	<b>8.48</b>
9420	Housing Rehab.	Housing Rehab Inspector	R32	3	3	3	3	3
9420	Housing Rehab.	Administrative Assistant I	R32	0	0	0	1	1
9420	Housing Rehab.	Housing Eligibility Technician	R28	1	1	1	1	1
	<b>Housing Rehab. Total</b>			<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>
9430	Code Enforcement	Property Codes Enforce Supervisor	R35	1	1	1	1	1
9430	Code Enforcement	Property Codes Enforce Inspector II	R31	6	6	6	4	4
9430	Code Enforcement	Property Codes Enforce Inspector I	R29	0	0	0	2	2
9430	Code Enforcement	Clerk II	R25	1	1	1	1	1
	<b>Code Enforcement Total</b>			<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
9431	Graffiti Removal	Maintenance Worker	R25	1	1	1	1	1
	<b>Graffiti Removal Total</b>			<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
	<b>Grand Total</b>			<b>3,061.34</b>	<b>3,097.34</b>	<b>3,113.34</b>	<b>3,192.34</b>	<b>3,220.34</b>

**Transit / El Metro  
Full-Time Equivalent Positions  
FY 22-23**

Fund	Dept	Dept Div	Position	Grade	AMENDED FY 19-20	AMENDED FY 20-21	ADOPTED FY 21-22	AMENDED FY 21-22	ADOPTED FY 22-23
518	54	30	Facilities Administrator		0	0	0	0	0
518	54	30	Lead Building & Grounds Person		0	0	0	0	0
518	54	30	Transit Cleaner		3	2	2	2	2
518	54	30	Administrative Technician		1	1	1	1	1
518	54	30	Operations & Admin Office Assistant		0	0	0	0	0
518	54	30	Utility Workers		4	5	5	5	6
			<b>Total-5430-Transit / Building &amp; Grounds</b>		<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>9</b>
518	54	50	Transit Center Manager		0	0	0	0	1
518	54	50	Transit Center Coordinator		1	1	1	1	0
518	54	50	Customer Service Supervisor		0	0	0	0	0
			<b>Total-5450-Transit / Metro TR. CTR.</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
558	58	11	Data Entry Clerk		1	1	1	1	1
558	58	11	Operations Manager		1	1	1	1	1
558	58	11	Transit Bus Operators		86	86	86	86	86
558	58	11	Transit Bus Operators* (18PT@ .90)		16.2	16.2	16.20	16.20	16.20
558	58	11	Operations & Admin Office Assistant		1	1	1	1	1
558	58	11	Revenue Counter/Messenger		1	1	1	1	0
558	58	11	Transit Road Supervisor		5	5	5	5	6
558	58	11	Dispatchers		3	3	3	3	3
			<b>Total- 5811-El Metro / OPT- Fix Route</b>		<b>114.2</b>	<b>114.2</b>	<b>114.2</b>	<b>114.2</b>	<b>114.2</b>
558	58	12	Para Transit Agent		5	5	5	5	5
558	58	12	Paratransit Manager		1	1	1	1	0
558	58	12	Paratransit Supervisor		1	1	1	1	1
558	58	12	Transit Van Operator		13	13	13	13	13
			<b>Total- 5812-El Metro / OPT Para Transit</b>		<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>19</b>
558	58	13	Buyer		1	1	1	1	1
558	58	13	GFI Technician		0	0	0	0	0
558	58	13	Electronic Technician		1	1	1	1	1
558	58	13	Journeyman Tech		1	1	1	1	1
558	58	13	SHOPFORMAN		0	0	0	0	1
558	58	13	Lead - Service Person		1	1	1	1	1
558	58	13	Maintenance Manager		1	1	0	0	1
558	58	13	Administrative Assistant		0	0	2	2	1
558	58	13	Maintenance Supervisor		0	0	0	0	1
558	58	13	Mechanic "A" Technician		1	1	0	0	0
558	58	13	Mechanic "AA" Technician		3	4	4	4	4
558	58	13	Maintenance Asset Officer		1	1	1	1	1
558	58	13	Mechanic "B" Technician		1	1	1	1	1
558	58	12	Mechanic "C" Technician		2	1	1	1	1
558	58	13	Body Man "AA" Technician		1	1	1	1	1
558	58	13	Service Attendant		5	5	5	5	4
558	58	13	Assistant Maintenance Manager		1	1	1	1	0
558	58	13	Administrative Utility Assistance		1	1	1	1	0
558	58	13	Transit Office Assistant I		0	0	0	0	0
558	58	13	Lead Mechanic		3	3	3	3	3
558	58	13	Transit Procurement Specialist		1	1	1	1	1
558	58	13	Revenue Counter/Messenger		0	0	0	0	0
			<b>Total- 5813- El Metro / Maint. - Fixed Route</b>		<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>24</b>
558	58	14	Mechanic "AA" Technician		2	2	2	2	2
			<b>Total- 5814-El Metro / Maint. - Paratransit</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
558	58	15	Training/Safety Coordinator		1	1	1	1	1
			<b>Total- 5815-El Metro / Training and Safety</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
558	58	30	Transit Cleaner (3PT@.90)		0.9	2.7	2.70	2.70	2.70
558	58	30	Transit Cleaner		3	3	3	3	3
			<b>Total-5830-El Metro / Building Grounds</b>		<b>3.9</b>	<b>5.7</b>	<b>5.7</b>	<b>5.7</b>	<b>5.7</b>

**Transit / El Metro  
Full-Time Equivalent Positions  
FY 22-23**

<b>Fund</b>	<b>Dept</b>	<b>Dept Div</b>	<b>Position</b>	<b>Grade</b>	<b>AMENDED FY 19-20</b>	<b>AMENDED FY 20-21</b>	<b>ADOPTED FY 21-22</b>	<b>AMENDED FY 21-22</b>	<b>ADOPTED FY 22-23</b>
558	58	60	Administrative Assistant		1	1	1	1	1
558	58	60	Administrative Assistant II		1	1	1	1	1
558	58	60	Customer Service Agents		2	2	2	2	2
558	58	60	Payroll / Benefits Coordinator		1	1	1	1	0
558	58	60	Human Resources Manager		0	0	0	0	1
558	58	60	Budget Liaison		0	0	0	0	1
558	58	60	Chief Safety Officer		1	1	1	1	1
558	58	60	Transit Payroll Assistant		0	0	0	0	1
558	58	60	Transit Advertisement Specialist		1	1	1	1	0
558	58	60	Public Relations/Marketing Coordinator		0	0	0	0	0
558	58	60	Community Outreach Coordinator		1	1	1	1	1
558	58	60	Planning & Marketing Manager		1	1	1	1	1
			<b>TOTAL-5860-El Metro / General Admin.</b>		<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>10</b>
			<b>Total Transit &amp; El Metro</b>		<b>184.1</b>	<b>185.9</b>	<b>185.90</b>	<b>185.90</b>	<b>185.90</b>

# CITY OF LAREDO, TEXAS

## Budget and Finance Terminology

### ACRONYM GLOSSARY

To assist the reader of the City of Laredo Annual Budget, this glossary details both specialized and technical terminology that is essential to sound financial and budgetary management in day-to-day operations. The following abbreviations are used throughout this glossary:

ADA American Disability Act	FTE Full Time Equivalent
ADDI American Dream Down Payment Initiative	GAAP Generally Accepted Accounting Principles
AEP American Electric Power	GFOA Government Finance Officers Association
AHEC Area Health Education Center	GLW Gross Landed Weight
AIDS Acquired Immune Deficiency Syndrome	GO General Obligation
AOA Active Operations Area	HAZ-MAT Hazardous Materials
ARPA American Rescue Plan Act	HETCAT Health Education Training Centers Alliance of TX
BCCP Breast & Cervical Cancer Control Program	HIV Human Immunodeficiency Virus
BECC Border Environment Cooperation Commission	HMO Health Maintenance Organization
BEIF Border Environment Infrastructure Fund	HOPWA Housing Opportunities for Persons with Aids
BEST Bringing Everyone Special Together	HSA Health Savings Account
CAA Community Action Agency	HSDA Health Service Delivery Area
CALEA Certified Fully Accredited Law Enforcement Agency	HWY Highway
CAMS Continuous air monitoring stations	IMF Infrastructure Maintenance Fund
CASA Clinic Assessment Software Application	I-NET Internet
CAFR Comprehensive Annual Financial Report	IPP Industrial Pretreatment Program
CBD Central Business District	LCC Laredo Community College
CDBG Community Development Block Grant	LCVB Laredo Convention & Visitors Bureau
CDC Centers for Disease Control & Prevention	LEOSE Law Enforcement Officers Standards & Education
CESQG Conditionally Exempt Small Quantity Generator	LGC Local Government Code
CHDO Community Development Housing Organization	LIFE Laredo International Fair & Exposition
CDHP Consumer Driven Health Plan	LISD Laredo Independent School District
CHIP Child Health Insurance Program	LLEBG Local Law Enforcement Block Grant
CHL Central Hockey League	LOPAC Laredo Obesity Prevention & Control
CIF Capital Improvement Fund	LULAC League of United Latin American Citizens
CIP Capital Improvement Program	MCH Maternal & Child Health
CLIA Clinical Laboratory Improvement Amendments	MDC Mobile Data Computers MDR
CMI Correctional Management Institute	Multiple Drug Resistant
CO Certificate of Obligation	MDTS Mobile Data Terminals
COPC Community Oriented Public Health	MPO Laredo Urban Transportation Plan
CP&L Central Power & Light	MTP Metropolitan Transportation Plan
DHS Department of Homeland Security	NHS Laredo Neighborhood Housing System
DIS Disease Intervention Specialist	NIH National Institutes of Health
DOPT Directly Observed Preventive Therapy	OCDETF Organized Crime Drug Enforcement Task Force
DOT Directly Observed Therapy	OPHP Office of Public Health Practice
DPW Department of Public Works	ORAS Office of Regional Administrative Services
ECC Emergency Communications Center	PAC Public Access Channel
EDAP Economically Distressed Areas Program	PCPE Prevention, Counseling
EMS Emergency Medical System	PHC Primary Health Services
EPA U.S. Environmental Protection Agency	PHS Personal Health Services
EPR Emergency Preparedness & Response	PPFCO Personal Property Finance Contractual Obligations
ETJ Extraterritorial Jurisdiction	PPO Preferred Provider Organization
FAA Federal Aviation Administration	PRC Passenger Facility Charge
FAR Federal Aviation Regulations	PSA Public Service Announcement
FEMA Federal Emergency Management Act	PSA Probate Screening
FIS Federal Inspection Services	PSAP Public Safety Answering Points
FTA Federal Transport Agency	PSHIP Prevention Services for HIV Infected Persons

PTASP Public Transit Agency Safety Plan	TCEQ Texas Commission on Environmental Quality
PTC Property Tax Code	TDH Texas Department of Health
RAC Regional Advisory Council	TMRS Texas Municipal Retirement System
RB Revenue Bonds	TNRCC Texas Natural Resources Conservation Commission
RMS Records Management Section	TSA Transportation Security Administration
SAA Sames Auto Arena	TXDOT Texas Department of Transportation
SCAN Serving Children & Adolescents in Need	UETA Uniform Electronic Transaction Act
SCHIP State Child Health Insurance Program	UISD United Independent School District
SIDA Security Identification Display Area	UTHSC University of Texas Health Science Center
SRO School Resource Officer	UTSA University of Texas at San Antonio
STCADA South Texas Council on Alcohol & Drug Abuse	VCTF Violent Crime Task Force
STD Sexually Transmitted Disease	WBCA Washington's Birthday Celebration Association
STEP Selective Traffic Enforcement Program	WIC Women Infant Children
TAMIU Texas A&M International University	
TBRA Tenant Based Rental Assistance	



# CITY OF LAREDO, TEXAS

## Budget and Finance Terminology

### DEFINITION GLOSSARY

To assist the reader of the City of Laredo Annual Budget, this glossary details both specialized and technical terminology that is essential to sound financial and budgetary management in day-to-day operations. The following abbreviations are used throughout this glossary:

#### A

**ACCOUNTING SYSTEM**-The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

**ACCRUAL ACCOUNTING**-A basis of accounting in which revenues are recognized in the period in which they are earned and expenses are recognized in the period incurred, regardless of the timing of related cash flows.

**ACTIVITY**-A special unit of work or service performed.

**ADMINISTRATIVE TRANSFER**-See "Transfer".

**ADOPTED BUDGET** - See "Budget".

**AD VALOREM TAX**-This form of tax is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

**ALL FUNDS SUMMARY**-The comprehensive summary of all budgeted funds.

**ALLOTMENT**-To allot is to divide an appropriation into amounts that may be encumbered or expended during a time period.

**AMENDED BUDGET**-Represents the original adopted budget plus any amendments passed after October 1<sup>st</sup> of the respective fiscal year. This figure does not include prior year encumbrances or re-appropriation.

**APPROPRIATION**-(1) A legal authorization granted by the City Council to establish legal authority for City officials to make expenditures and/or expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriations. (2) An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

**APPROVED BUDGET**-As used in fund summaries and department summaries within the budget document, represents the budget as originally adopted by the City Council. It does not include prior year encumbrances or re-appropriations.

**ASSESSED VALUATION**-A value that is established for real or personal property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions.

**ASSETS**-Property owned by the City which has monetary value.

**AUDIT**-A comprehensive examination as to the manner in which the government's resources were actually utilized concluding in a written report of its findings. (1) A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were following the legislative body's appropriations. (2) A performance audit consists of a review of how well the government met its stated goals. (3) An accounting audit is intended to ascertain whether financial statements fairly present financial positions and results of operations.

#### B

**BAD DEBT**-In the United States, the National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months and which is not in process of collection. In some instances, an entity will set aside a reserve on their books to off-set losses from bad debts.

**BALANCED BUDGET**-is one in which total financial resources available for a given fiscal year, including projected revenues plus the unreserved balance from the prior year, are equal to or greater than the appropriations for that year.

**BANK DEPOSITORY AGREEMENT**-A contract between a municipality and a depository, negotiated and entered into in accordance with the specifications of the Local Government Code, of which sets forth the agreements between the parties regarding banking services.

**BALANCE SHEET**-A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities and equity as of a specific date.

**BASE BUDGET**-An on-going expense for personnel, contractual services and the replacement of supplies and equipment required to maintain service levels previously authorized by the City Council.

**BEGINNING BALANCE**-The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year or ending balance.

**BOND**-A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long-term debt to pay for specific capital expenditures, e.g. buildings, streets and bridges or utility expansion and/or repair.

**BOND-GENERAL OBLIGATION (G.O.)**-A bond which is secured by the full faith and credit of the issuer. G.O. bonds issued by local units of government are secured by a pledge of the issuer's ad-valorem taxing power. They are usually issued to pay for general capital improvement projects, e.g. parks and street construction. In Texas, G.O. bonds must be authorized by a public referendum.

**BOND PROCEEDS**-Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

**BOND REVENUE**-Bonds whose principal and interest are paid from earnings of an enterprise fund.

**BUDGET**-A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. The term generally indicates a financial plan for a single fiscal year and is used in either of two ways: (1) the term can designate the financial plan which is to be presented to the appropriating body for adoption, a.k.a. Proposed Budget, or (2) can designate the financial plan which has been approved by the governing body, a.k.a. Adopted Budget.

**BUDGET ADJUSTMENT**-A legal procedure utilized during the fiscal year by the City staff and City Council to revise any given budget appropriation. City staff has the prerogative to adjust expenditures within its particular departmental budget.

**BUDGET DOCUMENT**-The instrument used by the budget making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend appropriated resources.

**BUDGET MESSAGE**-The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations derived from annual budget negotiations.

**BUDGET ORDINANCE**-The official enactment by the City Council establishing the legal authority for City officials to obligate and expend resources.

**BUDGETARY CONTROL**-The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**BUDGETED FUNDS**-Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for City Council approval is composed of budget funds.

## C

**CAPITAL ASSETS**-City assets of significant value that having a useful product life of 10 years or more. These assets are also known as fixed assets.

**CAPITAL EQUIPMENT BUDGET - CAPITAL OUTLAY**-The portion of the annual operating that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items, e.g. salaries, utilities and office supplies. The Capital Outlay Budget includes funds for capital equipment purchases, e.g. typewriters, vehicles, furniture, machinery, building improvements, micro-computers and special tools, which are usually distinguished from operating items according to their value and projected useful product life.

**CAPITAL IMPROVEMENT PROGRAM**-An account of all capital improvements which are intended to provide long-lasting physical value and are proposed to be undertaken over a five-year fiscal period. The plan includes the anticipated beginning and ending dates for each project, the corresponding amount to be expended in each year and the method of financing each improvement.

**CAPITAL IMPROVEMENT PROGRAM BUDGET**-A financial plan that is separate from the operating budget but, rather, is an account of the estimated costs associated with construction projects designed to improve the value of government assets, e.g. street improvements, sewer lines, buildings, recreational facilities and large-scale remodeling.

**CAPITAL IMPROVEMENT PROJECT**-Capital improvement projects tend to be one-time capital investments, including the purchase of land and facilities, and engineering and construction costs related to infrastructure items (e.g. streets, bridges, drainage and street lighting), having an estimated useful life of five years or more. Generally, maintenance activities, e.g. street maintenance, replacement of vehicles-equipment and minor remodeling of facilities commonly associated with on-going operations for public purposes, are not considered Capital Improvements.

**CAPITAL IMPROVEMENT PROJECT ACTIVITY**-Any one of the following groups:

- A. **PLANNING & ENGINEERING**: Includes architectural and engineering services, cultural resource surveys, real estate appraisal services, and special studies which may include cost benefit analysis and conceptual design alternatives.
- B. **RIGHT-OF-WAY ACQUISITION**: Includes the purchase or acquisition of easements, land for right-of-way, and

sites for construction, appraisal and relocation costs and demolition for site clearance.

C. **UTILITY RELOCATION:** Includes relocation costs necessary to replace utility capital improvements to prepare a site or right-of-way for construction or other appropriate project activities, with such costs commonly paid for by appropriate utility revenues.

D. **CONSTRUCTION:** Includes costs for construction or re-construction of capital improvements, e.g. buildings, streets, bridges, curbs, sidewalks, storm drains, flood control facilities and recreation facilities.

E. **OTHER:** Includes costs for initial capital equipment, e.g. firefighting apparatus, major recreational equipment and library books normally associated with development of a municipal facility.

**CAPITAL OUTLAY-**Real or personal property that has a value equal to or greater than the capitalization threshold for the particular classification of the asset with an estimated life of greater than one year. Capital assets include land, buildings and improvements, machinery and equipment, computer equipment, vehicles and office furniture.

**CASH BASIS ACCOUNTING-**A basis of accounting that recognizes transactions for revenues when received and expenditures when paid.

**CASH MANAGEMENT-**The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management involves forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships and investing funds in order to achieve the highest interest and return available for temporary cash balances.

**CERTIFICATE OF DEPOSIT-**A negotiable or nonnegotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified interest rate.

**CERTIFICATE OF OBLIGATION-**Debt instruments secured by the ad-valorem taxing power of a city for short-term or long-term debt, pending on the particular project, which is authorized by the City Council and does not require prior voter approval.

**CHARACTER CODE-**A basis for distinguishing types of expenditures. The five major characters used by the City are: 01-Personnel Services, 02-Materials & Supplies; 03-Contractual Services; 04-Other and 05-Capital Outlay. The City utilizes a fourteen-digit account code to identify line items. Digits 1-3 represent the fund number, digits 4-5 represent the department number, digits 6-7 represent the division number, digits 8-9 represent the activity basic, digit 10 represents the sub activity, digits 11-12 represent the element and digits 13-14 represent the object code.

**CHART OF ACCOUNTS-**A chart detailing the system of general ledger accounts.

**CITY COUNCIL-**The current elected officials of the City as set forth in the City's Charter.

**CITY MANAGER-**The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

**CLOSING ORDINANCE-**A document detailing the closure of all funds and accounts and providing for necessary adjustments at the Department level at the end of a fiscal budget year.

**COMMERCIAL PAPER-**A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 calendar days.

**COMMODITIES-**Items of expenditure in the operating budget which, after use, are consumed or show a material change in their physical condition, and are characterized as having limited value and rapid depreciation, e.g. office supplies and motor fuel.

**COMPETITIVE BIDDING PROCESS-**The process under Texas State Law which requires cities to advertise, solicit and publicly open sealed bids from prospective vendors for purchases of \$10,000 or more. After a review period, the City Council awards the bid to the successful bidder.

**CONSUMER DRIVER HEALTH PLAN-**A high deductible health plan in which you must meet your deductible and discounted BCBSTX out-of-pocket expenses before insurance starts paying 100% of all eligible medical expenses.

**CONTINGENCY-**A budgetary reserve set aside for emergencies or un-foreseen expenditures not otherwise budgeted.

**CONTRACTUAL SERVICES-**Goods and services acquired under contract which the City receives from an internal service fund or an outside company. Professional services, utilities, rentals and insurance are examples of contractual services.

**COUNCIL PRIORITIES-**Together with the financial estimates and revenue forecasts, serves as the foundation for the development of the proposed annual budget.

**CURRENT TAXES-** Taxes that are levied and due within one year.

## D

**DEBT SERVICES-**The City's obligation to pay the principal and interest of all outstanding debt instruments according to a pre-determined payment schedule.

**DEBT SERVICE RATE-**See "Property Tax Rate".

**DEBT SERVICE RESERVE**-The fund which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds or is allowed to gradually accumulate over a period of years through required payments of pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

**DEFICIT**-A deficit is the excess of expenditures over revenues during a single accounting period, in the case of proprietary funds, the excess of expenses over income during an accounting period.

**DELINQUENT TAXES**-Taxes which remain unpaid on and after the date on which a penalty for non-payment is imposed.

**DEPRECIATION**-(1) Expiration in the service life of capital assets attributable to normal wear and tear, deterioration and inadequacy or obsolescence. (2) That portion of the cost of a capital asset which is charged as an expense during a particular period.

**DISBURSEMENT**-Payment for goods and services in the form of cash or by check.

**DIVISION**-An organizational unit within a department's structure representing the major functional divisions of work.

## E

**EFFECTIVE TAX RATE**-The rate which will generate the same tax levy next year from the properties on this year's tax roll.

**ENCUMBRANCE**-Funds which are set aside or committed for a future expenditure. Encumbrances include obligations in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved.

**ENTERPRISE FUND**-A governmental accounting fund used to account for operations that are financed and operated similarly to private business enterprises where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures.

**ESTIMATED REVENUE**-The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

**EXPENDITURE**-Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

**EXPENSES**-Outflows, the expiring of assets, incurring liabilities during a period by delivering or producing goods, rendering services and/or carrying out other activities that constitute the entity's ongoing major or central operations.

## F

**FIDUCIARY FUNDS**-Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private purpose trust funds, and agency funds.

**FISCAL YEAR**-The twelve-month period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Laredo has specified October 1st to September 30th as its fiscal year.

**FIXED ASSET**-Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

**FIXED COST**-A fixed cost, e.g. rent, which does not change with increases or decreases in the amount of services provided.

**FULL FAITH AND CREDIT**-A pledge of the general taxing power of a government to repay debt obligations, typically used in reference of bonds.

**FULL TIME EQUIVALENT-(FTE)** The number of working hours that represents one full-time employee during a fixed time period, such as one month or one year. For the City of Laredo one FTE is equivalent to one employee designed to work 2080 during our fiscal year.

**FUND**-An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein. Each fund is segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Eight major fund types and two account groups are commonly used: General Fund, Special Revenue Funds, Debt Service Fund, Capital Projects Funds, Enterprise Funds, Internal Service Funds, Expendable Trust Funds, Pension Trust Fund, General Fixed Assets account group and General Long-Term Debt account group.

**FUND BALANCE**-A positive fund balance or excess of assets over liabilities is a surplus fund. A negative fund balance is called a deficit.

**FUND SCHEDULE**-A financial forecasting statement that combines beginning and ending balances, and includes estimated revenues for any period of time.

**FUNDING SOURCE**-A funding source is the specifically identified dollars allocated to meet budgeted requirements and expenses.

**FUNDING STATEMENT**-Usually pertains to a detailed breakdown of revenue or expenditures, e.g. grants and other awards.

**FUND SUMMARY**-See "Fund Schedule".

## G

**GENERALLY ACCEPTED ACCOUNTING PROCEDURES (GAAP)**-Uniform minimum standards of and guidelines to financial accounting and reporting.

**GENERAL & ADMINISTRATIVE COST**-Cost associated with the administration of City services.

**GENERAL FUND**-The largest fund within the City, it accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses & permits, local taxes, service charges, and other types of revenue. This fund includes the basic operating services of the City.

**GENERAL GOVERNMENT**-Refers to a group of activities associated with the administrative function of the City.

**GENERAL LEDGER**-A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

**GENERAL OBLIGATION BONDS**-See "Bond - General Obligation".

**GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA)**-The organization that awards the Distinguished Budget Presentation Award.

**GOVERNMENTAL FUNDS**-Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

**GRANT**-A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function, but it is sometimes also for general purposes.

**GRANT MATCH**-City costs for "in-kind" services required to match Federal or State grants and programs.

## H

**HEALTH MAINTENANCE ORGANIZATION**-It is designed to keep costs low and predictable with one doctor to coordinate your care.

**HEALTH SAVINGS ACCOUNT**-Is an individually-owned, tax-advantaged account that you can use to pay for current or future IRS-qualified medical expenses.

## I

**INDIRECT COST**-A necessary expense for the functioning of the organization as a whole that cannot be directly assigned to one service.

**INTER-FUND TRANSFERS**-Amounts transferred from one fund to another.

**INTER-GOVERNMENTAL GRANT**-See "Grant".

**INTER-GOVERNMENTAL REVENUE**-See "Revenue - Inter-governmental".

**INTERNAL SERVICE FUND**-A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis.

**INVENTORY**-A detailed listing of property currently held by the City showing quantities, descriptions and values of the property, and units of measure and unit prices.

**INVESTMENT**-Securities and real estate purchased and held for the production of revenues in the form of interest, dividends, rentals and/or base payments.

## L

**LEVY**-To impose taxes, special assessments or service charges for the support of City activities.

**LIABILITY**-Debt and other legal obligations arising from transactions which must be paid, renewed or refunded at some future date. The term does not include encumbrances.

**LINE-ITEM BUDGET**-A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

**LONG-TERM DEBT**-Debt with a maturity of more than one year after the date of issuance.

## M

**MAINTENANCE & OPERATION RATE**-See "Property Tax Rate".

**MAJOR FUND**-Any fund whose revenues or expenditures, excluding other financing sources and uses, constitute at least or more than ten percent of the revenues or expenditures of the appropriated budget.

**MANDATE**-(1) Defines changes to the current level of service which is required to comply with Federal, State and Local laws and/or ordinances. (2) A contractual obligation or the operation

and maintenance requirement for a completed capital improvement.

**MATURITIES**-The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

**MODIFIED ACCRUAL BASIS OF ACCOUNTING**-A basis of accounting that combines accrual and cash basis of accounting. It recognizes revenues in the accounting period in which they become measurable and available to pay current liabilities., Expenditures are recorded in the period that the liabilities are incurred. This accounting basis is the standard for most governmental funds.

## N

**NET WORKING CAPITAL**-Current assets fewer current liabilities.

**NON-MAJOR FUND**-Any fund whose revenues or expenditures excluding other financing sources and uses, constitute less than ten percent of the revenues or expenditures of the appropriated budget.

**NON-RECURRING REVENUE**-Resources recognized by the City that are unique and occur only one time or without distinct pattern.

## O

**OFFICIAL BUDGET**-The annual budget as is adopted by the City Council.

**OPERATING BUDGET**-The portion of the budget that pertains to daily operations that provide basic services for the fiscal year.

**OPERATING EXPENSE**-Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

**OPERATING FUND**-Resources derived from recurring revenue sources used to finance the General Fund, Enterprise Funds and "pay-as-you- go" Capital Improvement Projects.

**ORDINANCE**-A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law or ordinance, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**OVERHEAD**-The element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Typically, overhead relates to those objects of City expenditures that do not become an integral part of the finished product or service, e.g. rent, electricity, supplies, management and supervision.

## P

**PERFORMANCE BUDGET**-A budget that focuses upon activities rather than line items. Work load and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include: miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man hour, or cost per man hour of garbage collection.

**PERFORMANCE MEASURES**-Specific quantitative and qualitative measures of work performed as an object of the department. Quantitative measures are defined as observable and are displayed in numerical format. Qualitative measures are defined as non-observable and are displayed in narrative format.

**PERMANENT FUNDS**-Governmental fund type used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.

**PERSONNEL SERVICES**-All cost related to compensating employees of the City including employee benefit costs, e.g. City contributions for retirement, social security, and health & life insurance.

**POSITIONS AUTHORIZED**-Full-time and part-time positions budgeted in the personnel services category and included in the Departmental Position Listing that was approved by Council for the fiscal year.

**PREFERRED PROVIDER ORGANIZATION**-Flexibility to choose doctors, hospitals, & other health care providers you use to get care

**PROGRAM BUDGET**-A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

**PROPERTY TAX (AD-VALOREM TAX)**-Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Webb County Appraisal District.

**PROPERTY TAX RATE**-The property tax rate consists of two elements: (1) the maintenance and operation rate (MOR) and (2) the debt service rate (DSR). In MOR, revenues received are deposited in the General Fund and can be used for any public purpose. MOR is subject to the provisions of State statute and an increase in the effective rate greater than eight percent is subject to a voter initiated "roll-back" election. DSR is set based upon the City's debt service requirements. In DSR, funds received from this rate are deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. MOR and DSR yield the total property tax rate for the current fiscal year.

**PROPOSED BUDGET**-See "Budget".

**PROPRIETARY FUND**-An account that shows actual financial position and operations as distinguished from budgetary accounts, e.g. actual assets, liabilities, reserves, fund balances, and revenues & expenditures.

**PURCHASE ORDER SYSTEM**-A City's system for authorizing the purchase of specified merchandise or services and creating the charge for them.

## R

**RATING**-The creditworthiness of a City as evaluated by an independent agency, such as Moody's or Standard & Poor's.

**RE-APPROPRIATION**-By City Council action, an Operating Budget spending authorization lapses on September 30th of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are seen as important are brought to the City Council to be "re-appropriated" in the new fiscal year.

**RECONCILIATION**-A detailed analysis of changes of revenue or expenditure balances within a fund.

**REDUCTION**-To reduce line item expenses due to budgetary constraints.

**REFUNDING**-A procedure whereby an issuer re-finances an outstanding bond issue by issuing new bonds. Reasons for refunding are to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being re-financed. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds" and the new outstanding obligations being re-financed are referred to as the "refunded bonds" or the "prior issue."

**REPLACEMENT COSTS**-The cost of a property on a certain date which can render similar service that does not necessitate the same structural form as the property to be replaced.

**REQUISITION**-A written request from a department to the purchasing office for specified goods or services. This action precedes the authorization of a purchase order.

**RESERVE**-(1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations [designated]. (2) An account used to indicate a portion of a fund's equity is legally restricted, yet not for a specific purpose [un-designated].

**RESOURCE**-Total dollars available for appropriations, including estimated revenues, fund transfers and beginning fund balances.

**RETAINED EARNINGS**-The equity account reflecting the accumulated earnings of the various Utility Funds.

**REVENUE**-Increases in the net current assets of a fund due to the performance of a service or the sale of goods. They include items such as tax payments, fees for a specific service, fines, forfeitures, grants, receipts from other funds and interest income. Revenues are recognized when they become measurable and reasonably assured to be available to support operations.

**REVENUE BONDS**-When a government issues bonds which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds.

**REVENUE ESTIMATE**-An estimate of how much revenue will be earned from a specific revenue source for some future period, typically a future fiscal year.

**REVENUE- INTERGOVERNMENTAL**-Revenue received from another government entity for a specific purpose.

**REVENUE- SPECIAL**-Specific revenues that are legally restricted to expenditures for specific purposes.

**RISK MANAGEMENT**-(1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. (2) The liability, either realized or potential, related the City's day-to-day operations.

## S

**SINKING FUND**-A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments are determined by the terms of the bond contract.

**SPECIAL REVENUE FUNDS**-Governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditures for specified purposes.

## T

**TAXES**-Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. The term does not include charges for services rendered only to those paying such charges, e.g. sewer services.

**TAX LEVY**-The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance that is determined by the Webb County Appraisal District.

**TAX RATE**-The amount of tax levied for each \$100.00 of assessed property valuation.

**TAX RATE LIMIT**-The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular or general purpose.

**TRANSFERS**-(1) Transfers are the authorized exchanges of cash or other resources between funds. (2) The General Fund supports central services for other funds or departments; the reimbursement of these services to the General Fund is an Administrative Transfer.

**TRUST FUNDS**-Accounting entities used to account for monies held by the City in a trustee capacity for organizations, programs or other funds.

## U

**UN-DESIGNATED FUND BALANCE**-That portion of a fund balance that is unencumbered from any obligation of the City.

**UN-ENCUMBERED BALANCE**-The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount money still available for future purchases.

**UNIT COST**-The cost required to produce a specific product or unit of service, i.e. the cost to purify one thousand gallons of water.

**USER CHARGES - USER BASED FEES**-The payment of a fee for direct receipt of a public service by the party benefiting from the service.

**UTILITY FUNDS**-The funds used to account for operations of the City's electric, water, sanitary sewer and solid waste disposal activities.

## V

**VOUCHER**-A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

## Y

**YIELD**-The rate earned on a monetary investment.



