

# CITY OF LAREDO



**ANNUAL BUDGET 2006-2007**

**FISCAL YEAR ENDING SEPTEMBER 30, 2007**

# CITY OF LAREDO

## Annual Budget



**LAREDO, TEXAS**  
**1755**

**Fiscal Year**  
**October 1, 2006- September 30, 2007**

**Prepared By:**  
**Budget Department**

# CITY OF LAREDO

## Administrative Officials

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### City Council

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**Mayor**  
**Raul G. Salinas**

<b>Council Member</b>	<b>District</b>	<b>Council Member</b>	<b>District</b>
<b>Mike Garza</b>	<b>I</b>	<b>Johnny Rendon</b>	<b>V</b>
<b>Hector J. Garcia</b>	<b>II</b>	<b>Gene Belmares</b>	<b>VI</b>
<b>Michael Landeck</b>	<b>III</b>	<b>Juan Chavez</b>	<b>VII</b>
<b>Johnny Amaya</b>	<b>IV</b>	<b>Juan Ramirez</b> Mayor Pro-Tem	<b>VIII</b>

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### City Staff

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**Larry Dovalina, City Manager**  
**Cynthia Collazo, Deputy City Manager**  
**Horacio de Leon, Jr., Assistant City Manager**  
**Rafael Garcia, Jr., Assistant City Manager**  
**Martin Aleman, Budget Director**  
**Rosario C. Cabello, Financial Services Director**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Laredo**

**Texas**

For the Fiscal Year Beginning

**October 1, 2005**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Presentation to the City of Laredo, Texas for its annual budget for the fiscal year beginning October 1, 2005. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine eligibility for another award.

**CITY OF LAREDO, TEXAS**  
**Annual Budget for Fiscal Year 2006-2007**

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Budget Message



# CITY OF LAREDO

## *Office of the City Manager*

October 1, 2006

Honorable Mayor and City Council  
City of Laredo  
Laredo, Texas 78040

Dear Mayor, Members of the Laredo City Council and Citizens of Laredo:

I am proud to present to you the budget document for the 2006-2007 fiscal year. As a native Laredoan, I share the deep pride that is evoked from the richness of a community that this year saw its 251<sup>st</sup> birthday. When Don Tomas Sanchez, Laredo's founder, made his place by a life-giving river in 1755, he couldn't have imagined that in the year 2006 Laredo would be a major hub for international trade. With an almost central location in the Northwestern Hemisphere, Laredo is poised to continue to facilitate the movement of billions of dollars of goods flowing to and from the nations that have historical significance in the global trading economy of today. This fine fiscal and operations tool takes into account the humble roots of this community that is the first non-missionary, non-military Spanish settlement in North America. Throughout its history, this Rio Grande pass has served as a practical point to the people that utilized it. Today, civic leaders in both the public and private sector preserve this practice at a much higher, more technologically adapt level. City governance knows where this community began, has seen it grow and now addresses the needs of the citizens that we all so aptly serve. This fiscal presentation incorporates the projections in revenue, debt service and expenses that will come with a growing population and expanding trade industry [market]. As I stated last year, in many ways Laredo has arrived and this is an even more exciting time than ever in terms of overall growth and port activity. I and the members of this 2,600-person staff recognize the need for strategic investment in employee capital and community

infrastructure. Too often, public servants at our level get accused of not doing enough and not being responsive to the needs of the citizenry but, to the contrary, this government has been fully engaged in meeting the needs of this great community.

At a glance, the theme of this year’s budget process is based on improved customer service; enhancements from increased police and fire presence in the community; on increased efficiency in the building permitting processes; to cross border processing enhancements at the Laredo Bridge System; to the partnerships in the public health sector created by the proactive steps taken at the Health Department; to the expansion of the Trackwise database and archives allowing for better tracking of service requests; and, to a more aggressive preventive maintenance program with signs, traffic signals and pavement markings. While the City is improving these and other services, department directors and division managers strive to maintain their budgets with little or no growth for a fourth consecutive year. This is a noteworthy achievement in light of the consistent increase in fuel and energy over the past two years. This cost was the most significant increase to operations across the entire budget.

This leads me to my next point. The total Annual Operating Budget of \$393,095,290 for the fiscal year 2007 for the period of October 1, 2006 through September 30, 2007 includes operating expenditures and transfers and a combined ending balance of \$87,307,369. This translated to 22% of total operating expenditures and transfers, an increase of \$5,239,335 over FY 2006.

A total of 2,620.91 full time equivalent positions, including vacant positions, are budgeted for the FY 2006-2007 Budget for an estimated amount of \$132,512,192. Included in the budget is a 2.5% cost of living adjustment set to take effect in October 8, 2006, an average 3% merit increase for all non-civil service or union employees and a 5% increase for the City’s contribution to the Health and Benefits fund for an estimated cost of \$934,915, \$892,483 and \$495,205 respectively. The following table summarizes new and deleted positions approved for the FY 2006-2007 Budget by department:

<b>New Positions</b>		
<u>Department</u>	<u>FTE’s</u>	<u>Estimated Salary and Benefits</u>
Municipal Court	1	\$27,270
Human Resources	0.5	\$11,117
Fire	1	\$45,515
Traffic	1	\$22,234
Public Works	1	\$49,165

**New Positions**

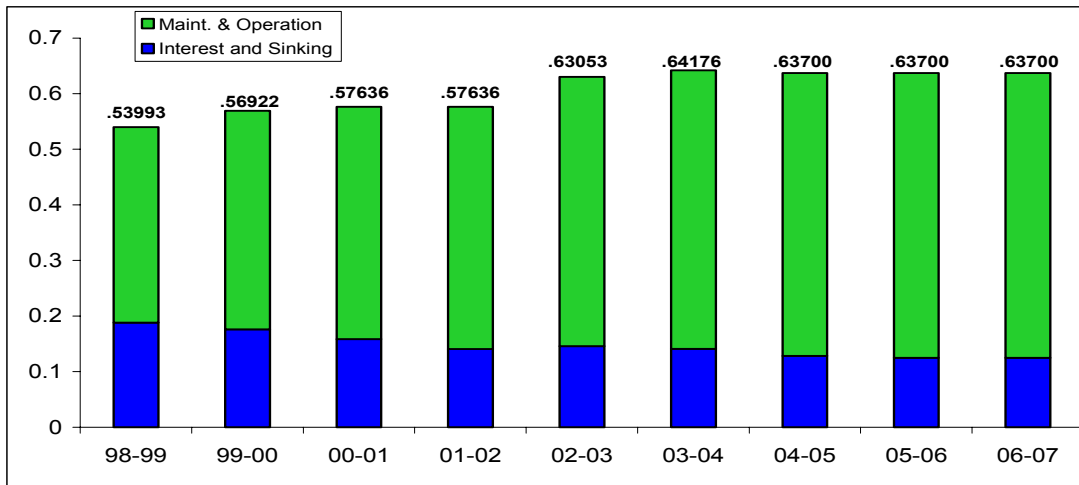
<u>Department</u>	<u>FTE's</u>	<u>Estimated Salary and Benefits</u>
CASS	1	\$37,170
Parks and Recreation	6.15	\$147,567
Airport	3	\$94,991
Environmental Services	1	\$37,170
Community Development	1	\$24,497
Utilities-Water	11	\$645,362
Utilities-Sewer	18	\$493,286
ITSS	1	\$37,170
Health	3	\$66,703
<b>Total</b>	<b>49.65</b>	<b>\$1,739,217</b>

**Deleted Positions**

Community Development	2	\$62,898
Health	16.77	\$617,020
Bridge	1	\$49,165
<b>Total</b>	<b>19.77</b>	<b>\$729,083</b>

The FY 2006-2007 Annual Budget maintains the current tax rate of \$.637000 per \$100 of assessed property valuation.

**Tax Rate History**



	98-99	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Interest &amp; Sinking</b>	0.188072	0.175962	0.158603	0.14048	0.145776	0.141113	0.128323	0.124816	0.123255
<b>Maint. &amp; Operation</b>	0.351858	0.393256	0.417755	0.435878	0.484758	0.500648	0.508677	0.512184	0.513745

**Mission Statement and Goals**

As you recall, one-year ago I implemented an aggressive reorganization to bring the goals of the policy board and this administration into better focus and at the same time achieve community-need based results. Each of the Assistant City Managers has their respective

charges to enhance the quality of life and economic prosperity of Laredo. The Deputy City Manager, aside from being the City Manager's department director, is charged with supervising the safety, health and general welfare of the City, as well as the overall organizational infrastructure of the employee group.

Together, the team has been hard at work ensuring prosperity for the community by maximizing Laredo's preeminent position as the largest inland trade hub in the Americas. While our newly elected officials may make some strategic adjustments, I think that you will all agree that the basic premise of our plan is right on target with the following goals:

- Economic Prosperity - Create a trade-based economic model which fosters economic wealth.
- Safety & Health - Promote an environmentally sustainable community that is the safest and healthiest in Texas with the latest technology and quality services.
- Quality of Life - To be the most livable city in Texas by fostering education, promoting sustainable neighborhoods through ample cultural entertainment and adequate recreational space.
- Organizational Infrastructure - Provide progressive organizational support by being innovative in best practices, technology, resource creation, development and allocation.

Laredo has yet to realize its full potential, but with these guideposts and a consensus by the policy board, this administration and 2,600 employees can achieve all things.

### **Economic Prosperity**

From new rooftops, to expanded roads, to cross border traffic at greater speeds and volumes, to new hotel and retail places, Laredo is still on the move and growing with new and more small business as well as brand name expansion.

In 2005, 4,006 building permits were issued at a value of over \$426 million dollars. A good portion of those stats were seen in the residential sector, with nearly 1,904 permits issued for single and multi-family structures. In the business sector, Laredo has attracted big business, and has two new movie theatres in the works; new locations of warehouses such as Hitachio Transportation, Shiloh Junction, Storage Solutions, Averitt Express; and

Bajio Enterprises; in the retail sector you have seen Petco Animal Supplies, Circuit City, Goodwill Industries, Conoco Pump and Shop, ZN Texas Plaza and Galeria Center, Lowes, a second Target Stores, Walmart, Bank of America, Chase Bank, and First National Bank. Restaurants and hotels include Wendy's, Unos Chicago-style Pizza, The Freshest, SpringHill Suites by Marriott, Best Western Hotel, Hawthorn Suites, Super 8 Motel, and the Holiday Inn along with new municipal and education facilities. The City has added to that new building process with our own homegrown retail space at El Portal as a part of the Bridge of the Americas redesign project.

The area that we are most successful in, international trade is also the area where we are the most vulnerable. Keeping this in mind, the budget tool before you contains funding measures that will maintain and subsequently keep Laredo in this position. Cross-border trade is taking place in Laredo in greater volumes and speed than ever before. Laredo is sustaining large economic growth. To illustrate this point, Laredo's Customs Revenue totaled over \$171 million in 2005, maintaining its position as the #1 inland port on the U.S./Mexico border.

To put this figure into perspective, it helps to understand exactly how much traffic Laredo is handling. A record amount of more than 12.9 million non-commercial vehicles headed north and south across Laredo in 2005, according to the TAMIU Center for Border Economic and Enterprise Development. Additionally, there were close to three million commercial vehicles north and south bound alone in that same year. Loaded rail cars also passed through Laredo in record amounts with 409,406 headed north and south in 2005. The Laredo Bridge System processed nearly four million pedestrians headed south into Mexico and in all the port handled over eight million in 2005 alone. Projections on these numbers show that the volume of cross border traffic is going to increase. One major project that will come online and impact this budget is the completion and operation of the new Bridge of the America's, International Bridge I, pedestrian and traffic processing facility. The Bridge System will have an impact of eighteen (18) full time equivalent positions to maintain the new facility which has increased from 3,000 sq ft to 16,000 sq ft, a 433% increase. Another fiscal year 2006-2007 project that will keep Laredo moving forward is the realized SENTRI lane on International Bridge II. This is a dedicated north-bound commuter processing lane, that



will allow individuals that have applied and been pre-cleared through U.S. Customs and Border protection will also be seen in the next fiscal year.

The enormous amount of cross border activity is an indication of how much economic growth Laredo is sustaining. The Laredo Development Foundation indicates that more than 700 of the *Fortune 1000* companies conduct international business via Laredo. Making the place for LDF in our sustainability even more essential; therefore, we are maintaining our funding to this organization in the FY 2006-2007 budget. They will continue their advocacy of Laredo and promoting the Gateway City as the place to come and do business.

In addition, *Forbes* magazine in 2005 ranked Laredo number one in the category of job growth among smaller metropolitan areas (populations smaller than 345,000), as part of the magazine's list of Best Places for Business and Careers. The ranking bodes well for the future because it was based on five-year annualized figures, which indicates consistently strong trends over time.

In the last few months of 2005, Laredo saw an all-time historic low for the city unemployment rate of 4.8 percent in October and ending at 5.6 percent for the year. This is an extremely essential and positive economic indicator that the City will work to maintain through private and public sector partnerships and maintaining the best environment for new and continued business development.

### **Safety and Health**

Fire and Police forces maintaining order and protecting the City are the cornerstones to a safe community. One of the major strides in public safety enhancements is the implementation of the new 800 MHz trunked digital radio communication system that now allows the City of Laredo full interoperable communication within the entire organization and more importantly, with outside agencies at other levels using a similar digital communication platform. This new system is vastly superior to the analog radios that it replaced. Field users consistently provide positive feedback, indicating full and complete coverage in all areas of the City. This budget document reflects an estimated annual maintenance cost of \$468,063, for the \$7 million system which will be allocated to all user departments.

With the Laredo Fire Department, the southern-most sector of the City will see the full activation of the Cielito Lindo Fire Station #14. The manning of the Engine #14 will be accomplished with the graduation of the current academy of 22 cadets that started in July of 2005 and are expected to graduate in September 2006. Equipment replacement enhancements are expected with the purchase of a Tele-Squirt Pumper Engine for Central Fire Station #1 and another Fire Pumper Engine for Station #13 at an estimated cost of \$780,000.00 and two ambulances at an estimated cost of \$290,000 in the FY 2006-2007 fiscal year. Additionally, updates to the emergency management plan are scheduled with the creation of a pre-disaster mitigation plan for the City that ties into a regional process.

The Laredo Police Department continues to move forward with the implementation of its Community Oriented Policing philosophy with the recent activation of three workstations at 9402 NE Bob Bullock Loop 20; 5210 State Highway 359; and 13301 Mines Road, each adjacent to a Fire Station, thus, maximizing the use of publicly held land and the collaboration of these two entities. Funding for a new workstation adjacent to the Cielito Lindo Fire Station #14 is already in the Capital Improvements Project program. The Laredo Police Department is scheduled to start an academy in January of 2007. The uniformed force of 411 is well equipped and a strategic investment in weapons, ammunition and other essential equipment upgrades will be maintained in this budget to provide the tools that officers need in the field.

While these departments work towards the overall welfare of the community, one department in particular impacts the health of hundreds of thousands across a four county region. The Laredo Health Department has readjusted some of its funding mechanisms and reached out to community partners to make up for the overall reduction of 35% in federal and state funding and to provide necessary core public health services. More progressive steps have been taken to meet the level of service and demand on the Health Department through collaborative partnerships with institutions such as the University of Texas Health Science Center/San Antonio; the South Texas Research Center Bienestar Program, the Environmental Protection Agency and local hospital providers. An immunization and primary health (La Familia) clinics facility upgrade that was begun in the current fiscal year will be realized in the coming year. This will help maintain Laredo's already excellent rate for immunizations of children under the age of two at 100%. Additionally, Laredo continues to receive Homeland Security funds for its public

health and bioterrorism preparedness projects. As I stated last year, its laboratory is on track to be certified as a Level B lab in the new fiscal year. This certification will allow for Laredo to perform preliminary testing on suspected bio terroristic agents i.e., anthrax. This enhances the City's ability to respond to a terroristic threat by being able to obtain preliminary results locally.

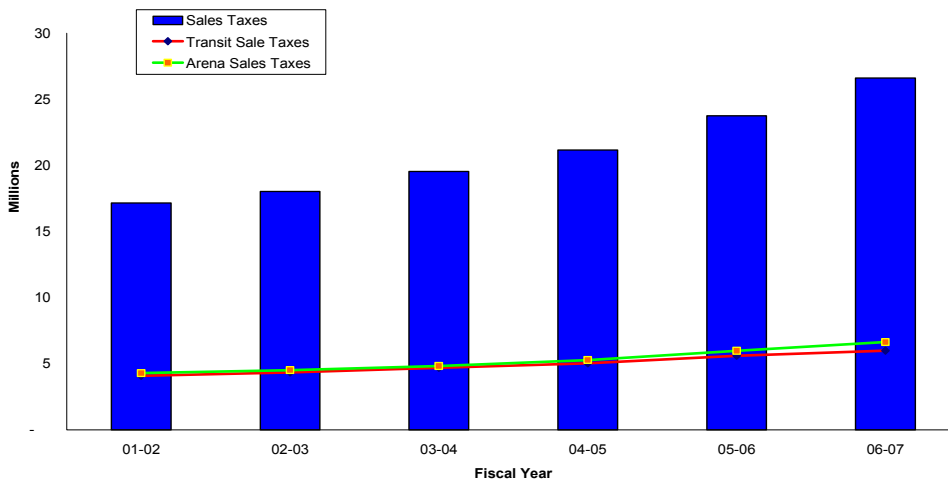
Many times, environmental factors may lead to illness and in this regard the Health Department works hand in hand with the Environmental Services Department (ESD). These forces have come together to address the accumulation of debris and tires across the city in the on-going effort to make Laredo a cleaner, healthier city. Administered by the ESD, revenue from the storm water fee met and exceeded projections this fiscal year. These funds provide the capital to acquire property for the purpose of detention ponds allowing for a much needed improvement to the storm water drainage system. The land for the retention ponds also doubles as recreational space that is also a much needed amenity in the community.

The City cannot achieve a safe and healthy environment without its community partners. One recent example is a land donation from the Killam Company, that once improved, will make for a wonderful recreation area in the FY 2006-2007. Clean-up work from a recently attained Brownfields grant from the U.S. Environmental Protection Agency for the clean-up of the 18-acre lake site will come to completion in the budget year. The ESD will also launch a new set of mascots and a refreshed community outreach campaign for the FY 2006-2007. As the Governor's Environmental Excellence Award recipient for 2005, the program will stay with its practice of visiting local schools with litter and pollution prevention messages tailored for an elementary school audience. This "new" attitude will lead to a safer and cleaner environment that Laredoans will like and appreciate.

Serving as a galvanizing force, in cooperation with the ESD, is Keep Laredo Beautiful, which also maintains its funding in the FY 2006-2007 budget. This organization has advanced Laredo's "green thinking" by galvanizing all those entities that had environmentally sound initiatives, practices and intentions and helped to kick start new endeavors like the special temporary recycling station at the Mall Del Norte site during the peak holiday shopping season. Collaborative partnerships even within City

departments, like Solid Waste Department’s recycling services and Keep Laredo Beautiful, have elevated an international awareness to recycling materials that were once taking up space at the landfill. Laredo’s appearance is paramount to attracting people and businesses to stay and spend their money in our economy. Invariably, if they spend then Laredo gets a little part of that investment returned in the form of sales tax. Sales tax, as well as general property tax, plays a large roll in providing for the quality of life Laredoans want and deserve.

**General Sales and Use Taxes Trends**



	01-02	02-03	03-04	04-05	05-06	06-07
<b>General Sales Taxes</b>	17,158,252	18,037,788	19,522,556	21,164,417	23,760,979	26,612,298
<b>Transit Sales Taxes</b>	4,092,648	4,331,368	4,690,014	5,026,869	5,593,822	5,990,985
<b>Arena Sales Taxes</b>	4,289,562	4,509,447	4,822,212	5,268,781	5,979,275	6,636,996

**Quality of Life**

Quality of life is measured in many ways and Laredoans like to have leisure activity and hobby options that are indoors and outdoors. There are various projects and aggressive investments on-going and planned to address this all-encompassing facet of our community.

Parks and leisure activity investment has increased significantly in the last decade. Building on \$7.3 million invested in prior years, this 2006-2007 fiscal year there are approximately \$6,525,000 in recently issued bond funds to spend on current facility

enhancements and new projects including: the Chacon Creek Recreational Improvements; Cielito Lindo Park; Slaughter Park; Dryden Park improvements; East Side Recreation Center design; Eistetter Park light installation; Eleden Recreation Center construction; Father McNaboe Park phase II, Northwest recreation center and pool design; and Santa Rita park enhancements just to name a few.

An estimated amount of over \$16 million is being worked on for a bond issue in FY 2007. The follow distribution has been recommended for consideration: Drainage \$2 million, Public Safety \$1.8 million, General Government \$2.7 million, Parks \$5.950 million, Street \$3.864 million and Traffic \$250,000.

CDBG funds have a long history in making for a better quality of life in Laredo, too. For the last 31 years, CDBG funds have been used to pave streets, construct drainage improvements, parks, sidewalks, community centers, build Police workstations, demolish substandard structures, code enforcement, graffiti removal and other improvements and services. These grants are made possible through the Community Development Department's continued responsible fiscal management of the money allocated by the U.S. Housing and Urban Development Department. These funds will continue to be used in a manner most beneficial to the community with \$3,711,628 allocated in the FY 2006-2007 budget.

One area in particular that has benefited from the use of these funds is downtown Laredo, where renaissance is in the air. The revitalization of the historic Plaza Theatre, the redesign of the Bridge of the Americas/International Bridge I, the Rio Grande Ecosystem Restoration Project and vehicle parking facility at Santa Maria and Zaragoza each play a vital role in the El Portal philosophy that the City of Laredo knows is catching-on across downtown. These projects represent a collective investment of over \$30 million over prior years and in the 2006-2007 fiscal year. This El Portal philosophy is an all encompassing movement to bring together all the historical components that have made Laredo possible since its establishment in 1755. The City's emphasis is on improving one of the most visible international crossing points at Bridge I, the most historically rich site as the City's birthplace; bringing the river to the people through added access to the vega and thereby recapturing their stewardship towards this natural precious resource; and ultimately elevating a once neglected area to a place of prominence that will insight

visitors to come time and time again. The private sector has engaged the City through this revitalization process and now regular monthly meetings bring downtown merchants and City authorities to the same table. These meetings have led to a more engaged citizenry, a comprehensive approach to downtown enhancements, and future projects, such as sidewalk reparation and long-term reconstruction.

### **Organizational Infrastructure**

The City of Laredo government organization strives to be innovative in best practices, technology and resource creation by developing its workforce and supporting its employees to avail themselves of professional training opportunities. These prospects are available both within and outside of the organization. Internally, the Human Resources (HR) Department maintains its funding for training and professional development in programs such as the Certified Public Manager certification and GED attainment courses in the 2006-2007 fiscal year. Another program that is preserved in the HR budget is the Leadership Development Program that annually graduates approximately 12-18 individuals hand selected by their employee peers to take part in the 10-month professional development course that provides an in-depth look at various internal City operations, networking and team building opportunities, a problem solving exercise assigned by the City Manager and public speaking component. These types of practices are essential to maintaining good employee morale and retaining individuals that might need an added challenge in their day-to-day workload.

Another major milestone in this budget year that will continue into the 2006-2007 fiscal year is due to the transition from the Texas Municipal League Intergovernmental Employee Benefits Pool as a Third Party Administrator for the City's self-funded benefit plan to Blue Cross Blue Shield of Texas. The City is projecting a savings due to a 55% targeted network discount on expected medical claims. These savings will go towards balancing out the rising costs of health care and enhancing the benefit plan for our employees and their expressed dependents.

The overall health of the organization is reflected in its respective medical records but also in other records that have been set through its participation in voluntary charitable events. The City of Laredo employees hold the distinct titles of being the *Highest*

*Employee Group Contributor* and *Community Leader* from the United Way of Laredo. Additionally, they hold the titles of the *Most Funds Raised by an Organization* and *Highest Employee Participation* from the American Cancer Society's Laredo/Webb Unit Relay for Life fundraising campaign; City of Laredo employees gave a grand total of \$165,000 in FY 2005-2006. An even more impressive figure is \$806,712. This is the amount that City employees have reinvested into community organizations from their own pockets since 2001. This is made possible through a liaison mechanism known as the R.E.A.C.H. Committee, Reinvesting Employees and Caring Hearts, that facilitates each fundraising campaign for the City Manager. This group of eight employees acts as the go between for the non-profit agency and each City department that participates in the event. This committee has received numerous awards for its far-reaching efforts over the years.

The employee development measures and management supported efforts to reinvest in the community's infrastructure through these established charities provide for a more adept and cohesive work force. These efforts have come back to be reflected in a most recent recognition when the City was named the recipient of the *Customer Service Shining Star Award* by the Laredo Chamber of Commerce in April of 2006. This distinction was attained through a competitive process by an independent panel of judges established by the Chamber. This accomplishment and many others achieved by City employees provide a solid infrastructure network that makes for an excellent and irreplaceable resource in the community and beyond. City of Laredo employees make this budget and all other services possible.

### **Conclusion**

Finally, I am proud to present this balanced budget and tremendous tool that acts as a manual both internally and externally. Our departments use it to maintain their work environments and provide services and our citizens utilize it in many ways. They know exactly what to expect and if they want to see changes today, tomorrow or in the future, I invite them to attend our public workshops and public hearings so that they too may have input in our budget planning process. I would like to repeat that Laredo has yet to realize

its full potential, but with this budget document as a guide and a consensus on the policy board, this administration and 2,600 employees can achieve the community's goals.

Sincerely,

A handwritten signature in black ink that reads "Larry Dovalina". The signature is written in a cursive, flowing style.

Larry Dovalina

City Manager



## Introduction

# **BUDGET POLICY AND GUIDELINES**

## **CITY OF LAREDO, TEXAS**

This document describes the City's budgetary and financial policies used in the preparation of the FY2006-2007 operating budget.

Anticipated revenues and expenditures for Governmental Funds, Proprietary Funds, and Fiduciary Funds are highlighted within the text.

### **-REQUIREMENTS-**

#### **HOME-RULE CITY**

The FY2006-2007 approved operating budget for the City of Laredo is submitted in accordance with the City Charter and all applicable laws of the State of Texas.

Under the Texas Constitution, any city that possesses a population of over 5,000 is eligible to adopt a "home-rule" charter. A charter is defined as a document similar to a constitution, which establishes a city's governmental structure and provides for the distribution of powers and duties among the branches of government. In order for a charter and all of its subsequent changes to be implemented, it must receive voter authorization.

The City of Laredo was chartered by the Texas Legislature in 1848, and adopted a home-rule charter in 1911. On June 14, 1981, voters adopted, by special election, the City Manager form of local government. By State law, the City Manager shall serve as the budget officer (Vernon's Texas Civil Statutes, Local Government Code (LGC), and Section 102.001). The budget officer prepares the annual budget to fund the proposed expenditures of the government (LGC, Section 102.002). Through authority from local voters, the City Council adopts the budget, sets the tax rate, and imposes taxes, user fees and other charges to generate revenue, which is sufficient to fund governmental operations.

#### **LEGAL**

The City of Laredo's annual budget is prepared in accordance with the Local Government code (LGC). The LGC requires an incorporated city to develop an annual budget, which itemizes the proposed expenditures in comparison to actual expenditures in the preceding year and the precise costs of projects appropriated for in the forthcoming year (LGC, Sections 102.003, 102.003b).

The annual operating budget contains a complete financial statement that shows the following: outstanding obligations of the municipality; cash on hand to the credit of each fund; funds received from all sources during the preceding two years; funds available from all sources during the ensuing year; estimated revenue available to cover the proposed budget; and the estimated tax rate required to cover the proposed budget.

The City Manager may require any City officer or board to furnish information necessary for the budget officer to properly prepare the budget (LGC, Section 102.004).

The proposed budget is filed with the City Secretary and is available for public inspection at least sixty (60) days prior to the end of the fiscal year (LGC, Section 102.005). The City Manager filed the proposed FY2006-07 budget on July 31<sup>st</sup>, 2006.

## **PUBLIC HEARINGS**

The City Council held a public hearing on the proposed budget after the proposed budget was filed but before the date the City Council set the property tax rate for the next fiscal year. The date, time, and location of the hearing are set through public notice (LGC, Section 102.006). Said legal notice for the September 5, 2006 public hearing on the proposed budget was provided on August 6, 2006 and August 13, 2006. However, prior to said budget public hearing, the City Council conducted a four (4) day public workshop on August 7, 8, 9 and 17, 2006.

## **FILING FOR RECORD**

After adoption by the City Council, the approved budget was filed with the City Secretary and the County Clerk (LGC, Section 102.008, 102.009d). A copy of the final budget will be filed in November 2006 and will also be placed in the City of Laredo Public Library for review by the public.

## **LEVY OF TAXES**

The City may levy taxes only in accordance with the budget (LGC, Section 102.009a). However, the adoption of the tax rate must be separate from the vote adopting the budget (Property Tax Code, (PTC), and Section 26.05b). The tax rate must be adopted before September 30<sup>th</sup> or the 60<sup>th</sup> day after the date the certified appraisal roll is received. The tax rate consists of two components: (1) the amount of taxes to pay maintenance and operation expenditures; and (2) the amount of taxes to pay debt service (PTC, Section 26.05a). The governing body may not adopt a tax rate that if applied to the total taxable value would impose an amount of taxes that exceeds last year's levy until it holds a public hearing on the proposed tax rate. (PTC, Section 26.05d). The total tax rate for FY2006-07 is 0.637000 (0.513745 for Operations & Maintenance and 0.123255 for Interest & Debt Service). The tax rate was adopted on September 18, 2006.

## **EMERGENCY EXPENDITURES**

After final approval of the budget the City Council may spend funds only in strict compliance with the budget except in a public emergency. Addressing public emergencies requires City Council to authorize an amendment to the original budget. A public emergency can be defined as any event or phenomenon affecting the life, health, property or the general public peace of the citizens. To the extent that there are no available unappropriated revenues to support an emergency appropriation, the Council may authorize the issuance of emergency certificates. In its history, the City of Laredo has never exercised this option as allowed by law.

In any situation where the budget is amended, the modifying resolution shall be filed with the City Secretary and the County Clerk (LGC, Section 102.009b,c,d).

### **AMENDMENTS AFTER ADOPTION**

The City Council can make changes to the budget for municipal purposes (LGC, Section 102.010). At any time during the fiscal year, the City Manager may transfer the unencumbered appropriation or portions of the entire balance among programs within a department, office, or agency. Upon written request by the City Manager, the Council may by ordinance transfer portions of an entire, unencumbered appropriation balance from one department, office or agency to another department, office or agency. All budget changes must be documented in a public register, which is available for public inspection.

### **CAPITAL IMPROVEMENTS PROGRAM BUDGET**

The City Manager prepares and submits to City Council a five-year flexible capital program at least three months prior to the final submission date of the operating budget (Laredo City Charter Section 6.05). A public hearing for ten consecutive days is advertised in an official newspaper prior to such a hearing. This occurred between August 24 and September 2, 2006. The general public is also informed that three copies of the Capital Improvement Project Program are made available in the City Secretary's Office and the Laredo Public Library (Laredo City Charter Section 6.07).

### **-BUDGET PLANNING AND DEVELOPMENT-**

#### **PLANNING**

Planning for the new budget began in January 2006 and culminated with the budget workshops on August 7<sup>th</sup> – 9<sup>th</sup> and 17<sup>th</sup>, 2006, when the City Manager and the respective department heads presented their work plan for the upcoming fiscal year. The underlying theme in the preparation of the proposed budget was to maintain the existing level of operation, to include additional programs, as needed using the FY2005-06 budget as a base level budget, and to continue with the Performance Measurement Program.

Departments were required to integrate the aforementioned objective into their specific budget requests. During departmental budget reviews conducted in June, City Management reviewed revenue projections and expenses to develop a preliminary City Budget. As a result of this collaborative process, City Management was able to present the proposed FY2006-07 budget by July 31<sup>st</sup>, 2006. Amendments passed at the workshops were incorporated into the proposed budget presented at the initial public hearing on September 5, 2006.

# ACTION PLAN

The following timetable was developed to guide the budget planning process.

## January

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

## February

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				

## March

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

## April

S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

## May

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

## June

S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

## January

1 Memo to Directors requesting update of budget liaisons

## February

- \* Meet with Human Resources (Risk & Health & Benefits), Telecommunications and Fleet
- \* Provide training to departments
- 17 First copy of live payroll without changes
- 27 Meet with City Manager to develop broad budget goals & strategies

## March

- 1 Applications available for Third Party Funding
- 7 Distribution of payroll reports
- 17 Deadline for departments to submit reconciled payroll projections and FTE Listing
- 23 First Download (Payroll)
- 24 Budget Kick-off Meetings. City Manager to address all budget liaisons with budget goals and highlights for FY2007. Deliver Performance Measures
- 31 Deadline for Depts. to submit revenue estimates, projections, forecasts. Deadline for Health & Benefits, Risk, Telecommunication and Fleet to complete budget

## April

- 3 Third Party Funding applications due to City Secretary's Office
- 18 Merit, Cola, Insurance, TMRS, TWC
- 21 Expenditure estimates and projections due. Deadline for departments to enter expenditures in budget levels 100 and 200. Deadline to enter Capital Outlay under level 900 and submit Capital Outlay Request Forms to Budget Department
- 21 Deadline to submit Transmittal Memo

## May

- 5 Performance Measures, revised mission statement, and Objective & Planned Accomplishments due to Budget Department
- 12 Deadline to complete 1<sup>st</sup> round of Fund Summaries

## June

- 1-9 Meetings between City Manager and City Departments to discuss new projects (CIP and Budget)
- 1 Estimated Appraisal Value for Tax Roll due from Webb County Appraisal District
- 12-30 Budget prepares preliminary combined revenue and expenditure budget, budget message, etc.
- 12 Deadline for reclassifications, transfers
- 14 Final Payroll Download to GMBA after meetings with City Manager
- 23 Deadline to complete 2<sup>nd</sup> round of Fund Summaries
- 30 Provide Fund Summaries, FTE, PR Reports
- 30 Deliver Capital Improvements Program (CIP) to City Council

## July

- 17 Present Operating Budget to City Council at regular City Council Meeting
- 25 Certified Tax Roll due from Webb County Appraisal District

## August

- 7-9 City Council Budget Workshop (Special City Council Meeting) to present budgets, including third party agencies and capital projects
- 6 & 13 Publish summary of proposed budget for two (2) days and notice of public hearing dates

## September

- 4 Public Hearing and Introductory Ordinances to adopt budget and levy taxes
- 18 Final Reading of Ordinances to adopt budget and levy taxes
- 30 Rollover budget for FY2006-2007

## October

- 1 Implement approved budget for FY2006-2007

## November

- 1 File adopted budget at Webb County Clerk's Office, City Library, and City Secretary's Office

## July

S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

## August

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

## September

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

## October

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

## November

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

## December

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

## **BASIS OF BUDGETING AND BUDGET PREPARATION**

The budget is prepared using the modified accrual basis within the governmental funds; this means that revenues are recognized in the accounting period in which they become available and measurable. The proprietary funds are budgeted, using the accrual basis of accounting, this means that revenues are recognized when they are earned, and their expense are recognized when they are incurred; with the exceptions that capital outlay and principal payments on debt are reported as expenses and no provision is made for depreciation. Revenue projections are based on historical trends for the various line items adjusted for the upcoming fiscal year's local economic forecast. Initial expenditure estimates submitted by department directors include funding of current operations, development of new programs, and acquisition of new equipment. Departmental budget requests were based upon a review of its previous two (2) fiscal year actual expenditures and funding levels required to support the proposed operations. City department directors make these requests to the City Manager after which a decision is made on the final expenditure level considering that the proposed expenditures are not to exceed the projected revenues.

## **BALANCED BUDGET**

A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses.

## **CONTINGENCY PLAN**

Revenues are monitored on a continual basis during the fiscal year. If adverse variances persist for two months in any one-quarter during the fiscal year, corrective action in terms of expenditure reductions is considered taking into account the adjusted local economic forecast for the ensuing months.

## **-FINANCIAL POLICIES-**

The accounting and reporting policies of the City conform to generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board and the American Institute of Certified Public Accountants. Between the 1988 and 2005 budget years, the City received the Government Finance Officers' Association "Certificate of Achievement for Excellence in Financial Reporting" and the "Distinguished Budget Presentation Award" from 1991 through 2006.

The City's accounts are organized on a fund basis and account groups. Each is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenue, and expenditures or expenses as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which spending activities are controlled.

An external and independent accounting firm conducts the City's annual audit thirty (30) days after the end of each fiscal year. The City of Laredo uses a database system (i Series 400) and an integrated computerized accounting software system (Sunguard HTE, Inc.) to record, monitor, and manage all accounting transactions. The City maintains the following fund types:

## **GOVERNMENTAL FUNDS**

Governmental funds are those through which most of the City's functions are financed. The acquisition, use, and balance of the City's expendable financial resources and the related current liabilities (except those, if any, which should be accounted for in proprietary funds) are accounted for through governmental funds. These funds follow the modified accrual basis of accounting. Under it, revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred.

The measurement focus is upon determination of financial position and changes in financial position, rather than upon net income determination.

The City maintains the following governmental fund types:

1. General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.
2. Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted or designated for specific functions and activities.
3. Debt Service Fund is financed primarily through property taxes, these funds account for the accumulation of resources for and the payment of general long-term debt principal, interest, and related costs.
4. Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds or trust funds).
5. Permanent Funds are used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's program.

## **PROPRIETARY FUNDS**

Proprietary funds are used to account for the City's ongoing organizations and activities, which are similar to those, found in the private sector, (accrual method of accounting) where the determination of net income, financial position, and cash flows are essential to effective financial management. Goods or services from such activities can be provided either to outside parties

(enterprise funds) or to other departments or agencies primarily within the government (internal service funds).

The City maintains the following proprietary fund types:

1. Enterprise Funds are used to account for operations that (a) are financed and operated in a manner similar to private business enterprises where the intent of the fund establishment is to ensure that the cost, depreciation included, of providing particular goods and services to the public on a continuing basis can be financed or recovered through basic user charges, or (b) where periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.
2. Internal Service funds are used to account for the financing of goods or services provided by one City department/agency to another City department/agency or to other governmental units on a cost-reimbursement basis.

## **FIDUCIARY FUNDS**

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, additional governmental units, and/or other funds. Trust and Agency funds include the following fiduciary funds maintained by the City:

1. Pension Trust Funds sustains proprietary fund's operation characteristics with measuring emphasis upon net income and capital maintenance.
2. Private-purpose Trust Funds are used to report all trust arrangements, other than those properly reported in pension trust funds or investment trust funds, under which principal and income benefit individuals, private organizations, or other governments.
3. Agency Funds custodial in nature where assets are equal to liabilities (there is no effort to measure the results of an operation).



**ORDINANCE NO. 2006-O-225**

**ADOPTION OF THE ANNUAL BUDGET FOR FISCAL YEAR 2006-2007; APPROPRIATING THE ESTIMATED REVENUES, EXPENDITURES AND BALANCES REPORTED THEREIN FOR THE YEAR BEGINNING OCTOBER 1, 2006 AND ENDING SEPTEMBER 30, 2007, CONSISTENT WITH THE FINANCIAL PLAN DESCRIBED IN SAID ANNUAL BUDGET; AND AUTHORIZING THE CITY MANAGER TO IMPLEMENT SAID ANNUAL BUDGET. (AS AMENDED)**

WHEREAS, on July 31, 2006 Council was presented with the proposed 2006-2007 annual budget as required by The City of Laredo Charter Section 6.02 Submission Of Budget: "Sixty (60) days before the end of the fiscal year, or any time before that, the City Manager shall present to the Council in an open public meeting, after proper public notice, and having been placed on the Council meeting agenda, a budget for the ensuing fiscal year with an accompanying message"; and

WHEREAS, on August 7, 8, 9, and 17, 2006 Council held public workshops to review the proposed 2006-2007 annual budget and amended on September 5, 2006; and

WHEREAS, on September 5, 2006, Council held and approved a public hearing and introduction of this ordinance to adopt the proposed 2006-2007 annual budget,

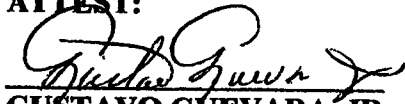
**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF LAREDO THAT:**


1. The Annual Budget for Fiscal Year 2006-2007, as amended during the September 5, 2006 public hearing, is hereby adopted; and
2. The following appropriations for Fiscal Year 2006-2007 are hereby authorized:

Revenues including Transfers.....	\$ 372,285,520
Decrease in Fund Balance .....	\$ 20,809,770
Total Expenditures .....	\$ 393,095,290
3. The City Manager is hereby authorized to implement the said budget for the Fiscal Year

**PASSED BY THE CITY COUNCIL AND APPROVED BY THE MAYOR ON THIS THE 18th DAY OF SEPTEMBER 2006.**

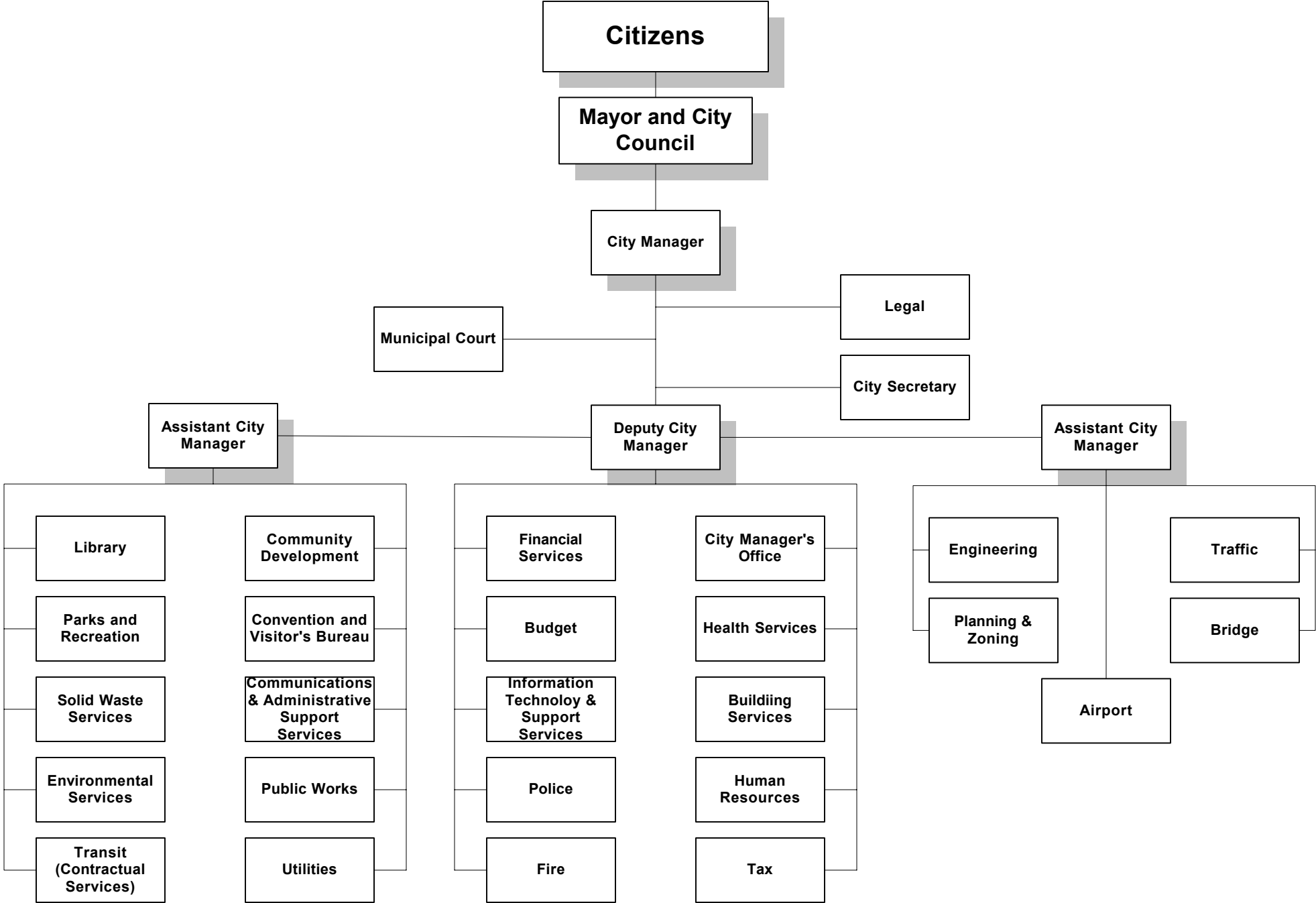
  
**RAUL G. SALINAS**  
Mayor

**ATTEST:**  
  
**GUSTAVO GUEVARA, JR.**  
City Secretary

**APPROVED AS TO FORM:**  
  
**JAIME L. FLORES**  
City Attorney

## Budget Summary

# CITY OF LAREDO, TEXAS



\* Transit System is a non-profit organization; not a department of the city.

**CITY OF LAREDO**  
**Full-Time Equivalent Positions Summary**

<b>General Fund</b>	<b>Amended FY 02-03</b>	<b>Amended FY 03-04</b>	<b>Amended FY 04-05</b>	<b>Amended FY 05-06</b>	<b>Approved FY 06-07</b>
Budget	4.00	4.00	4.00	4.00	4.00
Building	25.00	25.00	26.00	28.00	28.00
CASS - Communication & Administrative Support Svcs.	-	-	-	2.00	2.00
City Manager Office	24.00	32.00	29.50	29.50	25.00
City Secretary	5.00	5.00	5.00	5.00	10.00
Engineering	38.00	38.00	38.00	38.00	38.00
Financial Services	31.00	32.00	32.00	32.00	32.00
Fire	340.00	340.00	341.00	341.00	342.00
Human Resources	16.65	17.65	14.60	14.60	16.35
Information Technology	11.00	11.00	11.00	11.00	-
Legal	8.00	8.00	8.00	8.00	8.00
Library	55.00	54.00	54.00	54.00	54.00
Mayor & City Council	9.00	9.00	9.00	9.00	9.00
Municipal Court	15.19	19.19	19.19	19.19	20.19
Park & Recreation	144.56	148.67	145.18	145.18	154.33
Planning & Zoning	21.00	20.00	20.00	21.00	21.00
Police	397.00	397.00	396.00	411.00	448.00
Public Works	79.00	80.50	67.50	67.50	68.50
Tax	19.00	19.00	18.00	18.00	18.00
Telecommunication	3.50	3.50	3.50	3.50	-
Traffic	30.50	29.25	24.42	28.00	28.25
<b>Total General Fund</b>	<b>1,276.40</b>	<b>1,292.76</b>	<b>1,265.89</b>	<b>1,289.47</b>	<b>1,326.62</b>
<b>Other Funds</b>					
Airport	40.00	40.00	41.00	41.00	43.00
Airport - Noise Abatement Grant	3.00	-	-	-	-
Bridge	198.00	198.00	192.00	213.00	212.00
CD - (Community Development)	20.45	22.75	22.25	23.25	20.75
CD - Home Investment Partnership	4.00	2.50	2.50	2.50	2.50
CD - Housing	10.25	10.25	10.25	10.25	11.25
CD - Housing Rehabilitation	2.00	1.00	1.00	1.00	1.00
CD - Leased Buildings	2.00	2.00	2.00	3.00	4.00
City Manager - Street Closing	5.80	-	-	-	-
CASS - (Communication & Administrative Support Svcs.)	-	1.00	4.00	4.00	4.00
CASS - Fleet	43.00	43.00	43.00	43.00	44.00
Convention & Visitors Bureau	9.50	11.50	11.50	10.50	10.50
* El Metro	176.71	169.27	173.27	173.27	173.27
Environmental Services	17.00	16.00	17.00	17.00	18.00
Environmental Services - Haz-Mat	4.00	3.00	3.00	3.00	3.00
Environmental Services - Keep Laredo Beautiful	-	-	1.00	1.00	1.00
Health	78.78	74.18	71.78	73.38	72.63
Health Grants	140.67	144.48	147.77	149.17	136.25
Human Resources - Health & Benefits	6.75	6.75	6.75	6.75	1.75
ITSS - (Information Technology & Support Services)	-	-	-	-	15.00
ITSS - Communications System	-	-	-	1.00	-
ITSS - Public Access	6.98	6.98	6.98	7.50	8.75
ITSS - Risk Management	8.75	8.75	8.75	8.75	12.75
Parks & Recreation - Civic Center	13.00	13.10	13.10	13.10	11.10
Parks & Recreation - Mercado Management	1.50	1.00	1.00	1.00	-
Parks & Recreation - Veterans Field	1.10	-	-	-	-
Police - Auto Theft Protection Grant	6.00	6.00	4.00	5.00	5.00
Police - Financial Task Force Grant	5.50	4.50	4.00	4.00	4.00
Police - Narcotic Task Force Grant	12.00	12.50	-	-	-
Police - Special Police Grant	65.00	65.00	90.00	75.00	38.00
Public Works - Infrastructure Maintenance	40.00	40.00	-	-	-
Public Works - Construction Projects	-	-	16.00	16.00	16.00
Solid Waste Services	186.50	180.00	174.00	169.00	169.00
* Transit	12.54	12.04	6.04	6.04	6.04
Traffic - Parking Meters	20.50	24.75	29.58	27.00	27.75
Utilities - Sewer	15.00	15.00	40.00	40.00	65.00
Utilities - Water	38.00	39.00	140.00	154.00	158.00
<b>Total Other Fund</b>	<b>1,194.28</b>	<b>1,174.30</b>	<b>1,283.52</b>	<b>1,302.46</b>	<b>1,295.29</b>
<b>Total All Funds</b>	<b>2,470.68</b>	<b>2,467.06</b>	<b>2,549.41</b>	<b>2,591.93</b>	<b>2,621.91</b>

\* Transit & El Metro are a non-profit organization; not a department of the City

\*Note: Detailed FTE's included under Performance Measures

**CITY OF LAREDO**  
**CONSOLIDATED BUDGET**  
**FY 2006-2007**

FUND	Beginning Balance	Revenues Excluding Transfers	Transfers	Revenues Including Transfers	Total Available	Operating Expenditures & Transfers	Closing Balance
<b>GOVERNMENTAL FUNDS</b>							
<b>GENERAL FUND</b>	\$16,044,751	\$115,445,453	\$4,072,224	\$119,517,677	\$135,562,428	\$119,517,677	\$16,044,751
<b>SPECIAL REVENUE FUNDS</b>							
Community Development	-	3,807,688	144,462	3,952,150	3,952,150	3,952,150	-
Housing Rehab	29,225	132,000	-	132,000	161,225	161,225	-
Home Investment Partnership	-	1,362,720	-	1,362,720	1,362,720	1,362,720	-
Emergency Shelter Grants	-	158,868	-	158,868	158,868	158,868	-
Auto Theft Task Force	30,271	386,000	240,984	626,984	657,255	657,255	-
Financial Task Force	436,358	804,601	-	804,601	1,240,959	801,989	438,970
Health Fund	69,000	8,729,380	3,329,909	12,059,289	12,128,289	12,128,289	-
Special Police Program	-	1,217,478	1,770,561	2,988,039	2,988,039	2,988,039	-
Veteran's Field	-	100,000	-	100,000	100,000	100,000	-
Airport	341,976	5,798,044	108,870	5,906,914	6,248,890	5,843,481	405,409
Civic Center	-	327,387	609,816	937,203	937,203	937,203	-
Hotel-Motel Tax	610,460	3,108,622	-	3,108,622	3,719,082	3,689,270	29,812
Public Access Channel	-	24,800	433,661	458,461	458,461	458,461	-
PEG Fund	119,970	240,000	-	240,000	359,970	359,970	-
Mercado	15,957	121,417	-	121,417	137,374	118,386	18,988
Recreation Fund	32,675	114,600	-	114,600	147,275	69,950	77,325
Environmental Services	1,163,249	2,823,443	109,905	2,933,348	4,096,597	3,543,663	552,934
Stormwater Improvement	12,100	675,973	-	675,973	688,073	688,073	-
Convention & Visitor's Bureau	-	74,426	2,414,544	2,488,970	2,488,970	2,488,970	-
Parking Meters Fund	384,433	1,677,474	-	1,677,474	2,061,907	2,010,268	51,639
Hazardous Materials	48,603	287,300	-	287,300	335,903	335,903	-
Sports and Community Venue	9,078,174	7,096,824	-	7,096,824	16,174,998	2,880,786	13,294,212
Sports and Community Venue Debt Service	3,168,468	143,369	2,695,491	2,838,860	6,007,328	2,817,551	3,189,777
FAA Noise Abatement Lease Prg	1,743,023	945,639	-	945,639	2,688,662	520,616	2,168,046
911 Regional Communication	241	1,283,337	-	1,283,337	1,283,578	1,283,578	-
Police Trust Fund	1,391,237	546,000	-	546,000	1,937,237	1,391,237	546,000
Keep Laredo Beautiful	-	4,000	100,000	104,000	104,000	104,000	-
<b>DEBT SERVICE FUNDS</b>							
Debt Service	6,453,717	10,889,367	13,926,718	24,816,085	31,269,802	24,529,879	6,739,923
<b>PERMANENT FUND</b>							
Canseco Endowment Fund	65,392	2,800	-	2,800	68,192	2,500	65,692
<b>CAPITAL PROJECTS FUNDS</b>							
Capital Improvements Fund	-	-	321,558	321,558	321,558	321,558	-
Airport Construction Fund	138,870	30,000	-	30,000	168,870	168,870	-

**CITY OF LAREDO**  
**CONSOLIDATED BUDGET**  
**FY 2006-2007**

FUND	Beginning Balance	Revenues Excluding Transfers	Transfers	Revenues Including Transfers	Total Available	Operating Expenditures & Transfers	Closing Balance
<b>PROPRIETARY FUNDS</b>							
<b>ENTERPRISE FUNDS</b>							
Bridge System / Operating	\$1,806,288	\$40,492,030	-	\$40,492,030	\$42,298,318	\$40,423,768	\$1,874,550
Bridge Construction	21,074	-	924,995	924,995	946,069	946,069	-
Bridge System Debt Service	7,734,560	2,161,142	6,096,029	8,257,171	15,991,731	8,257,171	7,734,560
Bridge System El Portal Project	-	289,468	-	289,468	289,468	289,468	-
Laredo Metro, Inc. & Transit System	1,522,887	15,802,034	6,179,329	21,981,363	23,504,250	23,504,250	-
Municipal Housing	469,008	1,375,597	-	1,375,597	1,844,605	1,123,668	720,937
Solid Waste Management	3,223,019	16,948,053	310,000	17,258,053	20,481,072	17,931,539	2,549,533
Solid Waste Bond 2004 Issue	11,131	24,000	-	24,000	35,131	35,131	-
Water System / Operating	6,286,684	27,577,130	-	27,577,130	33,863,814	23,100,333	10,763,481
Water Operational Construction	-	-	867,750	867,750	867,750	867,750	-
Water Availability	7,807,716	2,502,182	-	2,502,182	10,309,898	5,258,953	5,050,945
Water System Debt Service	3,652,251	75,000	2,824,432	2,899,432	6,551,683	2,591,413	3,960,270
Laredo Water Corporation	-	55,200	-	55,200	55,200	55,200	-
Water Bonds	14,349,634	385,000	-	385,000	14,734,634	14,734,634	-
Sewer System / Operating	8,262,105	14,570,878	-	14,570,878	22,832,983	15,100,242	7,732,741
Sewer Operational Construction	-	-	838,630	838,630	838,630	838,630	-
Sewer System Debt Service	2,224,253	60,000	1,524,646	1,584,646	3,808,899	1,570,372	2,238,527
Sewer Bonds	7,437,259	1,416,653	-	1,416,653	8,853,912	8,853,912	-
<b>INTERNAL SERVICE FUNDS</b>							
Fleet Management	177,064	3,667,969	4,216,924	7,884,893	8,061,957	7,880,820	181,137
Risk Management	1,562,045	34,497	5,566,119	5,600,616	7,162,661	6,302,577	860,084
Health and Benefits	165,474	4,251,510	9,928,639	14,180,149	14,345,623	14,345,623	-
Information Technology and Support Services	-	-	1,912,587	1,912,587	1,912,587	1,912,587	-
<b>FIDUCIARY FUNDS</b>							
<b>PENSION TRUST FUND</b>							
Police Health Fund	187	317,748	-	317,748	317,935	317,935	-
<b>PRIVATE-PURPOSE TRUST FUND</b>							
Friends of the Library	26,350	20,976	-	20,976	47,326	30,200	17,126
<b>AGENCY FUND</b>							
City Annuity	-	-	430,660	430,660	430,660	430,660	-
<b>TOTAL</b>	<b>\$108,117,139</b>	<b>\$300,386,077</b>	<b>\$71,899,443</b>	<b>\$372,285,520</b>	<b>\$480,402,659</b>	<b>\$393,095,290</b>	<b>\$87,307,369</b>
Revenue Excluding Transfers	\$300,386,077				Total Operating Expenditures	\$393,095,290	
*Decrease in Fund Balance	\$20,809,770				Less Operating Transfers	\$71,899,443	
Total Net Operating Budget	<u>\$321,195,847</u>				<u>\$321,195,847</u>		

\*Includes Capital Projects

## Summary of Fund Balance Changes

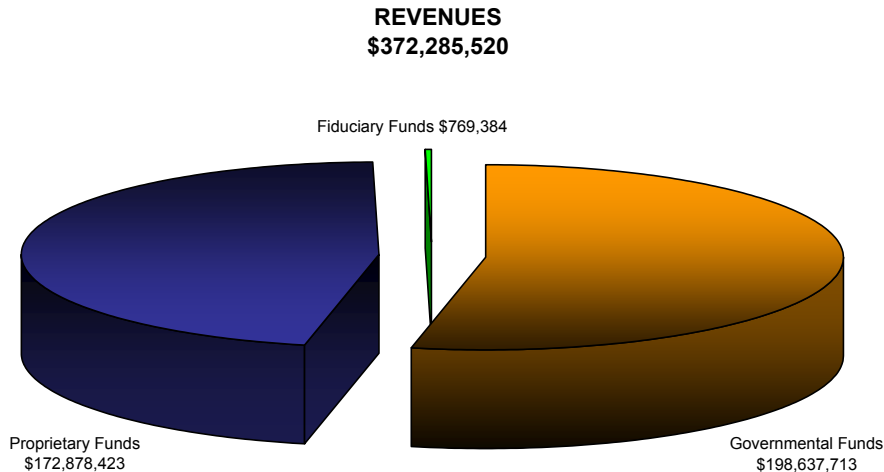
The table below is a summary of operating funds with an increase or decrease of 10% or more in its' ending balance for FY 2007.

Capital project and grant funds are not included since funds represent bond proceeds or funds designated for specific projects.

FUND	Beginning Balance	Closing Balance	Variance	% Change	Observation
Recreation Fund	\$ 32,675	\$ 77,325	\$ 44,650	136.6%	No Transfer Out to General Fund, a reduction in expenditures of \$50,000
Water System / Operating	\$ 6,286,684	\$ 10,763,481	\$ 4,476,797	71.2%	Increase due to rate structure increase, funds are restricted to a secondary water source acquisition.
Municipal Housing	\$ 469,008	\$ 720,937	\$ 251,929	53.7%	An increase of 10% in management fees and no major improvements were appropriated for FY 2007.
Sports and Community Venue	\$ 9,078,174	\$ 13,294,212	\$ 4,216,038	46.4%	Sales Tax revenues continue to exceed debt service requirements. Fund Balance is designated for debt service payments or improvements to the Arena.
FAA Noise Abatement Lease Program	\$ 1,743,023	\$ 2,168,046	\$ 425,023	24.4%	Projected increase in revenues due to the acquisition of two large apartment complexes available for rent.
Mercado	\$ 15,957	\$ 18,988	\$ 3,031	19.0%	Increase in rents and transfer of personnel to Parks and Recreation Department.
Airport	\$ 341,976	\$ 405,409	\$ 63,433	18.5%	Transfer In from Airport Construction.
Solid Waste Management	\$ 3,223,019	\$ 2,549,533	\$ (673,486)	-20.9%	Additional appropriations are to fund Capital Outlay acquisition for the upcoming year.
Friends of the Library	\$ 26,350	\$ 17,126	\$ (9,224)	-35.0%	This fund is a Private Purpose Trust Fund and appropriations are based on funds available for the upcoming year.
Water Availability	\$ 7,807,716	\$ 5,050,945	\$ (2,756,771)	-35.3%	Additional appropriations are for purchase of water acquisitions rights.
Risk Management	\$ 1,562,045	\$ 860,084	\$ (701,961)	-44.9%	The increase in workers compensation for the upcoming year was funded by Risk Management fund balance an Internal Service Fund.
Environmental Services	\$ 1,163,249	\$ 552,934	\$ (610,315)	-52.5%	Additional appropriations were budgeted to fund Capital Outlay requirements for the Environmental Services Department.
Police Trust Fund	\$ 1,391,237	\$ 546,000	\$ (845,237)	-60.8%	Additional appropriations were budgeted to fund Capital Outlay requirements for the Police Department.
Parking Meters Fund	\$ 384,433	\$ 51,639	\$ (332,794)	-86.6%	Additional appropriations were budgeted to fund Capital Outlay requirements for the Parking Meters Division.
Hotel-Motel Tax	\$ 610,460	\$ 29,812	\$ (580,648)	-95.1%	A decrease in revenues for Hotel-Motel Tax is expected for Fiscal Year 2007, and expenses increased by \$80,000.
Housing Rehab	\$ 29,225	\$ -	\$ (29,225)	-100.0%	Housing Rehab should have no fund balance; all funds are used as loans for housing rehabilitation.
Auto Theft Task Force	\$ 30,271	\$ -	\$ (30,271)	-100.0%	Auto Theft Task Force Fund accounts for grant and match proceeds only. No fund balance is required.
Health Fund	\$ 69,000	\$ -	\$ (69,000)	-100.0%	Beginning Balance was restricted for Vital Statistics use only and appropriated in FY 2007.
PEG Fund	\$ 119,970	\$ -	\$ (119,970)	-100.0%	PEG Fund is a new fund created to account for the Public Access Fees and appropriations are for equipment and capital outlay request for Public Access Center Fund.
Storm water Improvement	\$ 12,100	\$ -	\$ (12,100)	-100.0%	Storm water Improvement Fund accounts for proceeds from storm water fees. Used strictly for storm water improvements.
Hazardous Materials	\$ 48,603	\$ -	\$ (48,603)	-100.0%	No Fund Balance is required and fund should be combined with Environmental Services Fund.
911 Regional Communication	\$ 241	\$ -	\$ (241)	-100.0%	911 Regional Communication Fund accounts for a 100% state funded program and is not required to maintain a fund balance.
Airport Construction Fund	\$ 138,870	\$ -	\$ (138,870)	-100.0%	Reimbursement of fund to Airport Operating Fund.
Bridge Construction	\$ 21,074	\$ -	\$ (21,074)	-100.0%	Additional appropriations for the upcoming year are to fund bridge new projects.
Laredo Metro, Inc. & Transit System	\$ 1,522,887	\$ -	\$ (1,522,887)	-100.0%	Additional appropriations are to cover the estimated increase in fuel and electricity for the upcoming year.
Health and Benefits	\$ 165,474	\$ -	\$ (165,474)	-100.0%	Additional appropriations were budgeted for unexpected catastrophic claims.
Police Health Fund	\$ 187	\$ -	\$ (187)	-100.0%	This is a pension trust fund and additional revenues generated from interest earnings are being appropriated.

**Proposed Annual Budget FY 2006-2007  
Combined Budget Summary of Major and Non Major Funds by Fund Type**

	Governmental Funds			Proprietary Funds		
	General Fund	Debt Service	Non Major Governmental Funds	Transit System Fund	Bridge System Fund	Solid Waste Fund
<b>Revenues</b>						
Taxes	\$ 71,861,680	10,380,906	9,713,418	12,170,314	-	-
Licenses and Permits	6,117,480	-	540,697	-	-	-
Intergovernmental	445,337	-	16,358,189	6,278,491	-	-
Franchise Fees	6,863,012	-	-	-	-	-
Charges for Service	28,972,194	-	3,087,854	2,698,189	40,151,225	16,026,613
Fines and Forfeits	2,521,484	-	433,804	-	-	-
Fees and Collections	651,376	-	2,422,983	29,027	-	-
Rents, Royalties & Interest	1,613,631	383,300	7,096,385	786,105	2,789,531	397,400
Reimbursements and Miscellaneous	446,483	125,161	2,066,860	19,237	1,884	548,040
Other Financing Sources	25,000	13,926,718	12,583,761	-	7,021,024	310,000
<b>Total</b>	<b>\$ 119,517,677</b>	<b>\$ 24,816,085</b>	<b>\$ 54,303,951</b>	<b>\$ 21,981,363</b>	<b>\$ 49,963,664</b>	<b>\$ 17,282,053</b>
<b>Expenditures</b>						
General Government	\$ 16,097,157	-	799,593	-	-	-
Public Safety	75,945,949	-	9,128,848	-	-	-
Public Works	5,082,812	-	20,812,087	-	289,468	-
Health and Welfare	523,135	-	1,169,630	-	-	15,896,844
Cultural and Recreational	11,283,053	-	4,647,470	-	-	-
Debt Service	-	24,529,879	-	-	8,257,171	-
Transportation	-	-	5,604,711	22,613,575	33,518,685	-
Other Financing Uses	10,585,571	-	10,182,490	890,675	7,851,152	2,069,826
<b>Total</b>	<b>\$ 119,517,677</b>	<b>\$ 24,529,879</b>	<b>\$ 52,344,829</b>	<b>\$ 23,504,250</b>	<b>\$ 49,916,476</b>	<b>\$ 17,966,670</b>
<b>Excess (Deficiency) of</b>						
<b>Revenues over Expenditures</b>	<b>\$ -</b>	<b>\$ 286,206</b>	<b>\$ 1,959,122</b>	<b>\$ (1,522,887)</b>	<b>\$ 47,188</b>	<b>\$ (684,617)</b>
<b>Fund Balances - Beginning</b>	<b>\$ 16,044,751</b>	<b>\$ 6,453,717</b>	<b>\$ 18,879,682</b>	<b>\$ 1,522,887</b>	<b>\$ 9,561,922</b>	<b>\$ 3,234,150</b>
<b>Ending</b>	<b>\$ 16,044,751</b>	<b>\$ 6,739,923</b>	<b>\$ 20,838,804</b>	<b>\$ -</b>	<b>\$ 9,609,110</b>	<b>\$ 2,549,533</b>





**Annual Budget FY 2006-2007  
Combined Budget Summary of Major and Non Major Funds by Fund Type**

Proprietary Funds			Fiduciary Funds		FY 2006-2007 Totals
Waterworks System Fund	Sewer System Fund	Non Major Proprietary Funds	Non Major Fiduciary Funds		
-	-	-	-		\$ 104,126,318
-	-	-	-		6,658,177
-	-	-	13,776		23,095,793
-	-	-	-		6,863,012
29,018,657	13,854,878	14,781,198	1,000		148,591,808
-	-	-	-		2,955,288
-	-	13,000	-		3,116,386
790,128	1,892,653	1,994,286	1,200		17,744,619
					0
730,527	300,000	324,909	753,408		5,316,509
3,692,182	2,363,276	13,895,649	-		53,817,610
<b>\$ 34,231,494</b>	<b>\$ 18,410,807</b>	<b>\$ 31,009,042</b>	<b>\$ 769,384</b>		<b>\$ 372,285,520</b>
-	-	22,560,787	430,660		\$ 39,888,197
-	-	-	317,935		85,392,732
36,627,233	-	7,936,020	-		70,747,620
-	20,321,238	1,123,668	-		39,034,515
-	-	-	30,200		15,960,723
2,591,413	6,041,918	-	-		41,420,381
-	-	-	-		61,736,971
7,334,437	-	-	-		38,914,151
<b>\$ 46,553,083</b>	<b>\$ 26,363,156</b>	<b>\$ 31,620,475</b>	<b>\$ 778,795</b>		<b>\$ 393,095,290</b>
<b>\$ (12,321,589)</b>	<b>\$ (7,952,349)</b>	<b>\$ (611,433)</b>	<b>\$ (9,411)</b>		<b>\$ (20,809,770)</b>
<b>\$ 32,096,285</b>	<b>\$ 17,923,617</b>	<b>\$ 2,373,591</b>	<b>\$ 26,537</b>		<b>\$ 108,117,139</b>
<b>\$ 19,774,696</b>	<b>\$ 9,971,268</b>	<b>\$ 1,762,158</b>	<b>\$ 17,126</b>		<b>\$ 87,307,369</b>

**Revenues**  
Taxes  
Licenses and Permits  
Intergovernmental  
Franchise Fees  
Charges for Service  
Fines and Forfeits  
Fees and Collections  
Rents, Royalties & Interest  
Reimbursements and  
Miscellaneous  
Other Financing Sources

**Total**

**Expenditures**  
General Government  
Public Safety  
Public Works  
Health and Welfare  
Cultural and Recreational  
Debt Service  
Transportation  
Other Financing Uses

**Total**

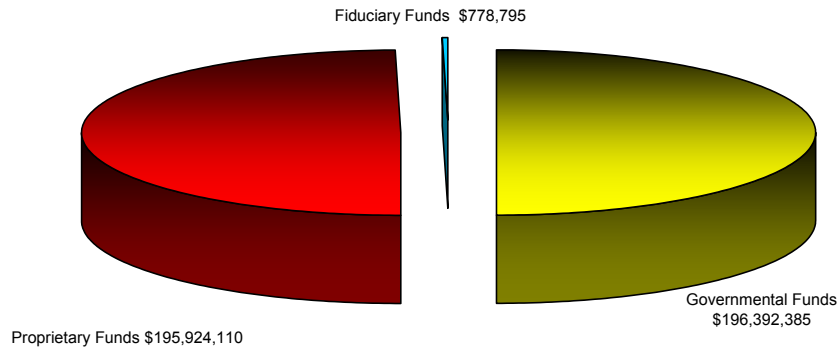
**Excess (Deficiency) of**

**Revenues over Expenditures**

**Fund Balances - Beginning**

**Ending**

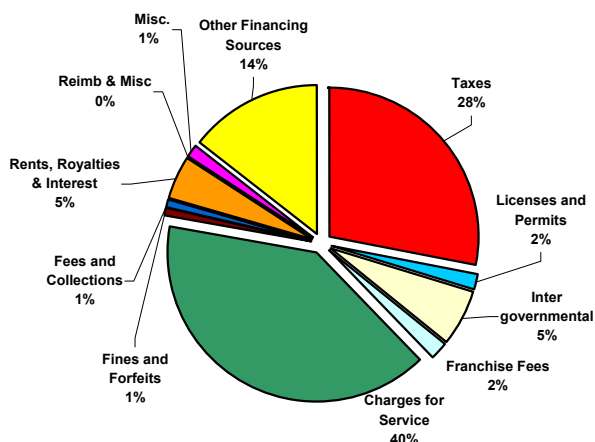
**EXPENDITURES  
\$393,095,290**



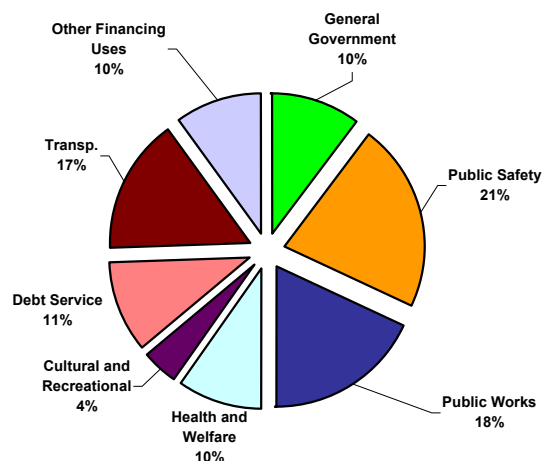
**CITY OF LAREDO, TEXAS**  
**CONSOLIDATED**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>100,951,162</b>	<b>109,960,577</b>	<b>90,037,004</b>	<b>110,114,665</b>	<b>109,496,884</b>	<b>108,117,139</b>
<b>REVENUES</b>						
Taxes	78,030,662	84,096,203	92,783,427	92,213,065	93,330,200	104,126,318
Licenses and Permits	5,828,429	6,073,742	6,490,209	6,490,209	6,423,108	6,658,177
Intergovernmental	29,679,448	36,668,613	26,615,788	49,879,404	76,304,042	23,095,793
Franchise Fees	5,700,833	6,173,160	6,204,111	6,204,111	6,653,614	6,863,012
Charges for Service	114,166,360	120,779,157	131,511,722	131,511,722	138,919,340	148,591,808
Fines and Forfeits	2,726,373	2,930,321	2,970,330	2,970,330	2,838,351	2,955,288
Fees and Collections	2,446,743	2,656,904	2,953,022	3,052,012	2,840,421	3,116,386
Rents, Royalties & Interest	16,467,879	60,065,536	12,928,232	13,193,898	16,433,872	17,744,619
Reimbursements and Miscellaneous	22,575,077	8,449,892	15,320,399	15,951,856	13,828,777	5,316,509
Other Financing Sources	67,665,805	146,217,587	55,530,940	76,325,918	73,224,411	53,817,610
<b>TOTAL REVENUES</b>	<b>345,287,609</b>	<b>474,111,115</b>	<b>353,308,180</b>	<b>397,792,525</b>	<b>430,796,136</b>	<b>372,285,520</b>
<b>TOTAL AVAILABLE</b>	<b>446,238,771</b>	<b>584,071,692</b>	<b>443,345,184</b>	<b>507,907,190</b>	<b>540,293,020</b>	<b>480,402,659</b>
<b>EXPENDITURES</b>						
General Government	31,164,408	37,994,260	36,007,793	37,912,152	33,548,041	39,888,197
Public Safety	73,890,663	80,827,839	77,871,462	84,500,901	83,768,287	85,392,732
Public Works	53,429,292	69,022,192	61,968,445	73,906,116	89,153,602	70,747,620
Health and Welfare	17,388,826	18,263,405	27,030,281	18,455,792	20,339,061	39,034,515
Cultural and Recreational	13,895,317	14,863,719	24,342,077	27,398,678	28,011,467	15,960,723
Debt Service	43,130,941	138,763,153	41,461,978	59,770,686	60,592,414	41,420,381
Transportation	54,356,936	58,422,094	55,706,148	77,787,680	95,258,671	61,736,971
Other Financing Uses	43,533,377	52,841,768	40,068,442	41,295,965	39,905,172	38,914,151
<b>TOTAL EXPENDITURES</b>	<b>330,789,760</b>	<b>470,998,430</b>	<b>364,456,626</b>	<b>421,027,970</b>	<b>450,576,715</b>	<b>393,095,290</b>
<b>CLOSING BALANCE</b>	<b>115,449,011</b>	<b>113,073,262</b>	<b>78,888,558</b>	<b>86,879,220</b>	<b>89,716,305</b>	<b>87,307,369</b>

**Revenues FY06-07**



**Expenditures FY06-07**

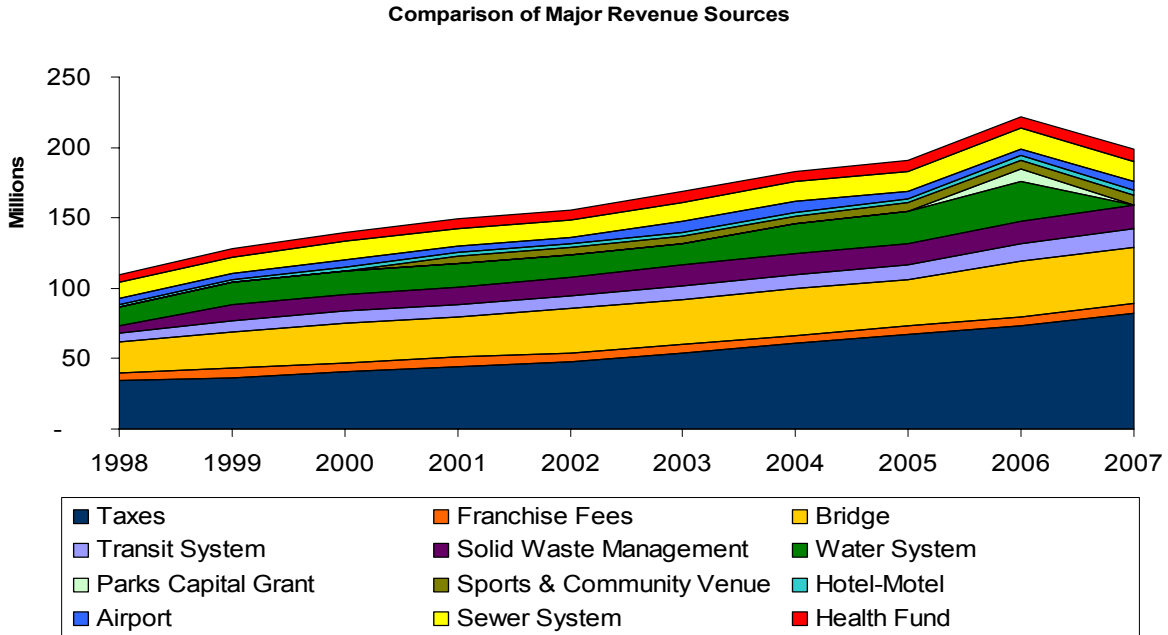


# City of Laredo

## Analysis of Property Tax Levy & Collections

	Actual FY 2003-04	Actual FY 2004-05	Budget FY 2005-06	Estimate FY 2005-06	Proposed FY 2006-07
Total Taxable Value	6,018,979,184	6,773,872,684	7,461,455,747	7,449,144,898	8,414,429,123
Cancellations	(35,226,354)	(12,577,080)		(14,676,923)	
Supplements	101,191,098				
Revised Value	6,084,943,928	6,761,295,604	7,461,455,747	7,434,467,975	8,414,429,123
Tax Rate	0.641761	0.637000	0.637000	0.637000	0.637000
<b>Total Levy</b>	<b>39,050,797</b>	<b>43,069,453</b>	<b>47,529,473</b>	<b>47,357,561</b>	<b>53,599,914</b>
Less: Under ARB Review (10%)	-	-	157,465	-	159,658
<b>Adjusted Levy</b>	<b>39,050,797</b>	<b>43,069,453</b>	<b>47,372,008</b>	<b>47,357,561</b>	<b>53,440,256</b>
Less Delinquency	1,589,142	1,375,542	1,184,300	1,213,524	1,469,607
Total Current Collection	37,461,655	41,693,911	46,187,708	46,144,037	51,970,649
Prior Year Taxes	1,620,366	1,808,555	1,863,814	1,520,879	1,573,542
Penalty & Interest Collected	1,094,413	1,224,657	1,290,470	1,082,080	1,290,470
<b>Total Revenue</b>	<b>40,176,434</b>	<b>44,727,123</b>	<b>49,341,992</b>	<b>48,746,996</b>	<b>54,834,661</b>
<b>Tax Rate</b>					
General Fund	0.500648	0.508677	0.512184	0.512019	0.513745
Debt Service	0.141113	0.128323	0.124816	0.124981	0.123255
Total Tax Rate	0.641761	0.637000	0.637000	0.637000	0.637000
<b>Distribution of Collections</b>					
General Fund P & I	1,094,413	1,224,657	1,290,470	1,082,080	1,290,470
General Fund - Current Taxes	29,235,657	33,299,465	37,155,999	37,139,530	41,820,190
General Fund - Prior Yr. Taxes	1,200,672	1,375,755	1,582,431	1,192,915	1,343,095
Total General Fund	31,530,742	35,899,877	40,028,900	39,414,525	44,453,755
Debt Service - Current Taxes	8,225,998	8,394,446	9,031,709	9,004,507	10,150,459
Debt Service - Prior Yr. Taxes	419,693	432,800	281,383	327,964	230,447
Total Debt Service	8,645,691	8,827,246	9,313,092	9,332,471	10,380,906
<b>Total Distribution</b>	<b>40,176,434</b>	<b>44,727,123</b>	<b>49,341,992</b>	<b>48,746,996</b>	<b>54,834,661</b>
Taxes Receivable EOY before Adj Adjustments	4,381,458	4,201,328	3,679,279	4,074,103	4,129,826
Total Adjusted Receivables	4,381,458	4,201,328	3,679,279	4,074,103	4,129,826
Collection Ratio on Adjusted Levy	95.93%	96.81%	97.50%	97.44%	97.25%
Ratio of Taxes Rec to Levy	11.22%	9.75%	7.77%	8.60%	7.73%
Ratio of Collections to Levy	100.08%	101.01%	101.43%	100.65%	100.19%
Collection Ratio on Original Levy	96.98%	96.63%	97.18%	97.25%	96.95%

## Major Funding Changes



The revenue sources described in the above graph account for \$226,260,214 or 75% of the City's total operating revenues (excludes bond proceeds and interfund transfers/charges).

### GENERAL FUND

#### Revenues

The FY 06-07 budget increase in revenue over this year's estimate is \$7,614,911 or 6.8%, excluding non-recurring revenues. The following are some of the major revenue highlights in General Fund.

#### Taxes

*Property Taxes* - FY 06-07 budget includes an adjusted tax levy of \$53,440,256, with an effective tax rate of \$0.637 that includes the same tax rate as last year's. This rate includes \$0.513745 for maintenance and operations (General Fund) and a \$0.123255 rate for payment of long-term debt (Debt Service). The budget includes a collection rate of 96.95%, which will generate \$41,820,190 in tax revenue to the General Fund, which is a \$4,680,660, or 12.60%, increase over the estimated FY 05-06 collections.

The FY 06-07 budget includes \$1,343,095 in revenues from prior year taxes, an equivalent of 2.5% of the tax levy and penalty and interest of \$1,290,470. In addition, the City charges a 15% collection fee, which is projected to be \$414,345 for FY 06-07. The City contracts with a local law firm for the collection of delinquent taxes.

*Sales Tax* The FY 05-06 estimated sales tax revenue is expected to increase by \$1,063,560 or, 4.7% increase compared to the original budget. The FY 06-07 budget includes a 12% or \$2,855,006, increase over estimated sales tax revenue for FY 05-06.

#### Licenses and Permits

The FY 06-07 proposed licenses and permits revenue is projected to be \$6,117,480, which translates into a \$225,889, or a 3.8%, increase over the estimated FY 05-06.

#### Franchise Fees

The FY 05-06 Franchise fees revenue is estimated to increase by \$430,454, or 7.0%, over last year's actual. The FY 06-07 budget includes an increase in franchise fees of \$259,398, or 3.9% over FY05-06 estimated revenues, with electric system franchise having the largest increment of \$181,731.

#### Charges for Service

An administrative charge is assessed to the following departments: Airport, Fleet Management, Health and Benefits, Mercado, Bridge, Civic Center, Municipal Housing, Water Works, Sewer System, Parking Meters, Solid Waste Management, NPDES, Haz-Mat, and Risk Management. This reflect an allocation of General Fund overhead (City Council, City Manager, Budget, City Attorney, City Secretary, Financial Services, Administrative Services and Management Information Systems) on a pro rata basis considering the respective funds' actual revenues to total revenues for FY 04-05 for all the funds in question. These fees have a 1.7% increase over FY 05-06.

*Bridge Additional Transfer* The FY 05-06 estimate reflects an increase of 2%, or \$393,714, from the original budget. The transfer for FY 06-07 is \$20,075,616, a 2% increase over the FY 05-06 estimates. The transfer from the Bridge Fund is in accordance to a resolution adopted by Council as follows:

### **Bridge Flow of Funds**

1. Gross Revenue  
--2. Current Expenses  
Net Revenues

Net Revenues  
-- Debt Service on Senior Lien Debt  
-- Transfer To Reserve Fund\*  
-- Transfer To Contingency Fund\*  
Surplus Funds

Surplus Funds  
-- Debt Service On State Infrastructure Bank (SIB) Loan  
-- Transfer To General Fund At 50% of Bridge Toll Receipts  
-- Amount Required To Establish Fund Balance At 15% of Operating Expenses  
-- Transfer to Capital Improvements Fund

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1. Gross revenue includes all revenues, income, tolls, rentals, rates, fees, and charges of every nature derived from operation of the bridge system.

2. Current expenses includes all necessary, current operating expenses and maintenance expenses and charges including the expenses of reasonable upkeep and repairs, premiums, and charges for insurance and all other current expenses and charges incident to the operation and maintenance of the system actually incurred to exclude depreciation.

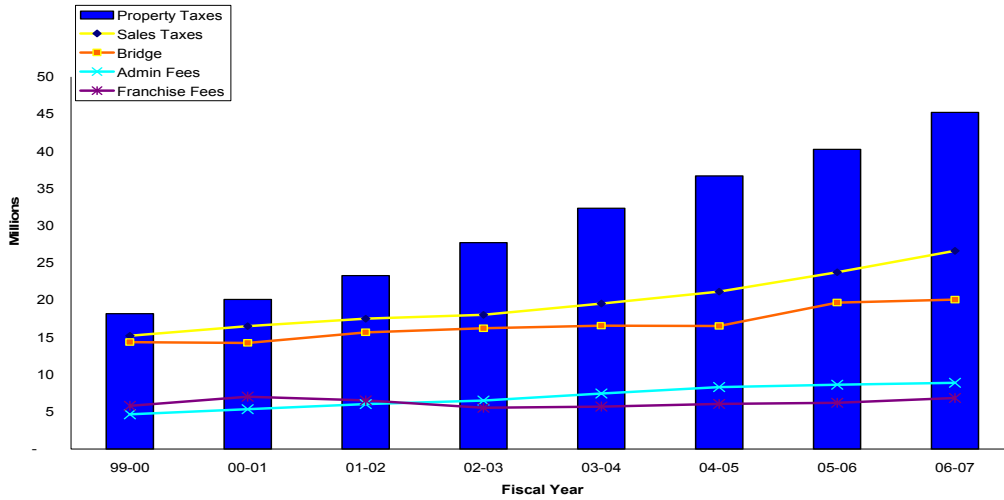
\* As required by the bond covenants.

### Fines and Forfeits, Fees and Collections, Rents, Royalties and Interest, Reimbursement and Miscellaneous and Other Financing Sources

No significant changes are projected for Rents, Royalties and Interest, Fines and Forfeits, Fees and Collections nor Reimbursements and Miscellaneous in FY 06-07.

The budget includes transfers of: \$25,000 from the Hotel-Motel Fund for City promotions.

### General Fund Major Revenue Trends



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Property Taxes</b>	18.1	20.1	23.3	27.7	32.3	36.8	40.8	45.2
<b>Sales Taxes</b>	15.2	16.5	17.5	18.0	17.7	20.9	22.7	26.6
<b>Bridge Transfer</b>	14.3	14.2	15.6	16.2	16.5	16.5	19.2	20.0
<b>Admin Charges</b>	4.6	5.3	6.0	6.5	7.4	7.9	8.9	8.8
<b>Franchise Fees</b>	5.8	7.0	6.5	5.5	5.7	6.0	6.4	6.8

\*Amounts in millions

### Expenditures

The total FY 06-07 increase in expenditures over last year's estimate is \$8,950,035 8.6% excluding one-time expenditures. The activities in the budget include operational areas of General Government, Public Safety, Public Works, Health and Welfare, Cultural and Recreational, and Other Financing Sources.

Additionally, employees received a 2.5% cost of living adjustment on October 8, 2006 and a merit pay adjustment based on a favorable annual performance evaluation. The cost of living increase and merit pay adjustment does not apply to Fire or Police due to their collective bargaining agreements. The budget also includes a net increase of 36.15 FTE positions.

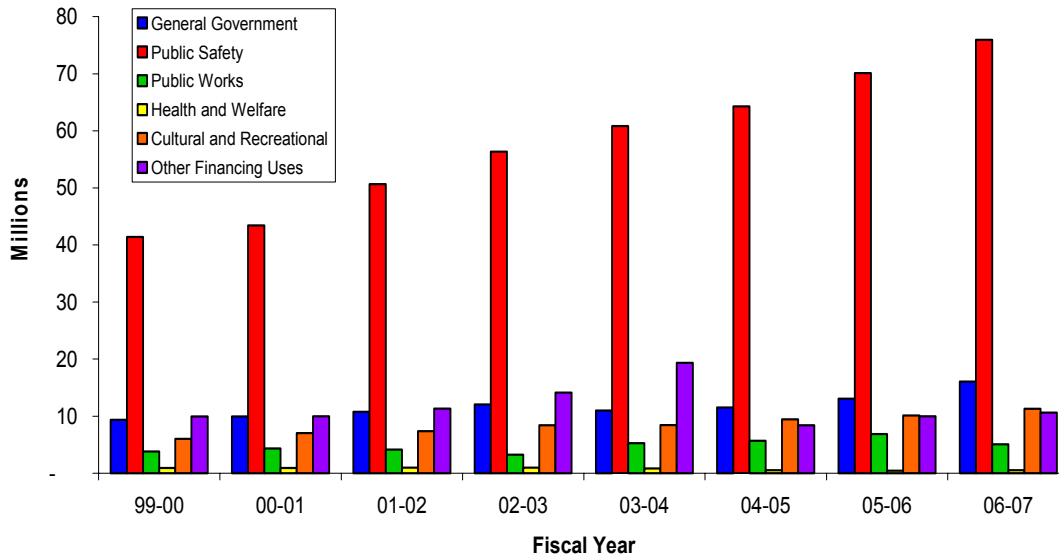
Expenditures for Management Information Systems and Telecommunications will be accounted for under the new internal service fund of Information Technology. These divisions provide an internal service to all city departments and this change will facilitate the process of allocating the expenditures based on users. Most importantly, by

establishing this fund we would generate savings of over \$400,000 for General Fund which corresponds to departments not being assessed a user fee.

Transfers Out

The FY 06-07 budget includes transfers out in the amount of \$5,796,743, which is a decrease of \$487,390, or a 7.7%, decrease over FY 05-06 estimated budget. These transfers out include the following funds and there respective amounts: Health Department \$3,329,909, the Special Police Program \$1,770,561, Community Development \$144,462, Auto Theft Task Force \$240,984, Public Access Channel \$315,751. The decrease in Transfers Out for FY 06-07 is due to grant match decreases of COPS/Universal Hiring grants.

**General Fund Expenditures by Activity**



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>General Gov.</b>	9.3	9.9	10.7	12.0	11.0	11.5	13.0	16.0
<b>Public Safety</b>	41.4	43.4	50.6	56.3	60.8	64.3	70.0	75.9
<b>Public Works</b>	3.7	4.3	4.1	3.2	5.2	5.6	6.8	5.0
<b>Health and Well.</b>	0.8	0.9	0.9	0.9	0.8	0.5	0.4	0.5
<b>Cultural &amp; Rec.</b>	6.0	7.0	7.9	8.3	8.4	9.4	10.1	11.2
<b>Other Financing</b>	9.9	9.9	11.3	14.1	19.3	8.3	9.9	10.5

\*Amounts in millions



## COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

### Revenues

The Community Development Block Grant (CDBG) is a federal grant received from the Department of Housing and Urban Development. In the 31<sup>st</sup> Action Year (FY 2005-06), the City received a grant in the amount of \$4,213,448. On October 1, 2006, the City will receive funding of \$ 3,711,628 for the 32<sup>nd</sup> action Year (FY 2006-07). The budget program Income is \$96,060. In addition, the Community Development Block Grant will receive a transfer in from the General Fund in the amount of \$144,462 in order to cover the expenditures of the Non-CDBG Code Enforcement personnel.

### Expenditures

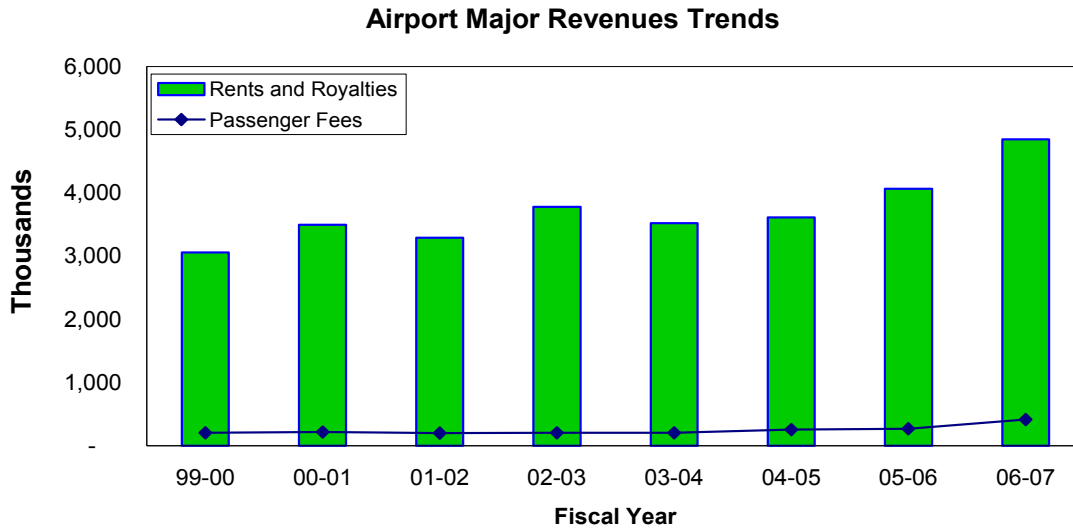
Administration	\$	618,992
Housing Rehab Administration		220,390
Housing Rehab Loan Program		396,060
Code Enforcement		390,206
Graffiti Removal Program		44,039
Total		<u>1,669,687</u>
Hamilton Hotel		169,291
Dryden Parkm Improvements		150,000
Heritage Park Pedestrian Bridge		300,000
Heritage Park Improvements		100,000
Pedestrian Bridge at Zacate Creek		300,000
Taylor Park Improvements		30,000
Sidewalks (Distric V)		75,000
Cruz Field Improvements		25,000
Eistetter Park Domed Basketball Court & Security Lighting		150,000
Bristol Rd. Culvert Improvements		330,000
Fire Truck		480,000
Santa Rita Park Improvements		28,710
Total		<u>2,138,001</u>
Code Enforcement - Non CDBG		<u>144,462</u>
Total		<u>144,462</u>
Total Funding FY 2006-07	\$	<u><u>3,952,150</u></u>

## AIRPORT FUND

### Revenues

The Laredo International Airport is an integral part of the National Airspace System Plan providing services for the public including commercial aviation, general aviation, and military support. Airport administration is responsible for managing the operation, planning, and maintenance of the City's property used for aviation and non-aviation purposes. The revenues generated from rents are used for the operations, maintenance, and debt service of the airport.

Fiscal Year 2006-07: Rents, Royalties, and Interest FY 05-06 is estimated to increase by \$451,024 over the last year actual, in part due to airport land rents.



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Rents Royalties</b>	3.0	3.4	3.2	3.7	3.5	3.6	4.1	4.8
<b>Passenger Fees</b>	0.20	0.21	0.2	0.2	0.2	0.25	0.27	0.41

\*Amounts in millions

### Expenditures

The fiscal year 2006-07 budget includes appropriations in the amount of \$3,141,860 for Administration, \$712,361 for Building Maintenance, \$494,989 for Grounds Maintenance, \$504,168 for the Control Tower, \$972,549 for Airport Police, and \$17,554 for Foreign Trade Zone.

Administration

Fiscal Year 2006-07: Airport Administration division includes a \$108,870 reserve appropriation. These monies will be used for future expanding of long term parking lot, aviation software and ground maintenance of pax terminal. The transfer out to Debt Service in the amount of \$ 407,640 will be used to cover debt requirements for combination (tax and revenue) certificates of obligation and equipment debt.

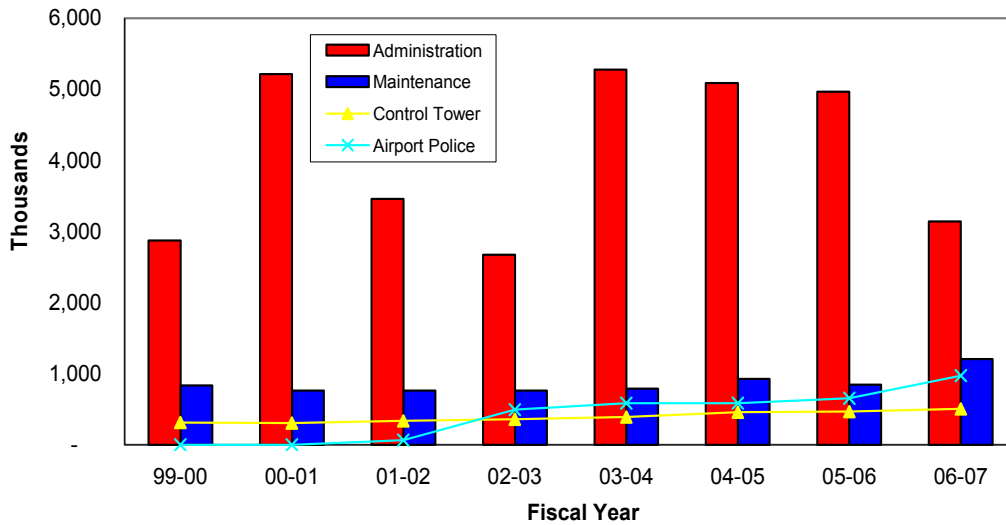
Control Tower Division

The city-operated Air Traffic Control Tower provides air traffic control services for the Laredo International Airport insuring the safe, orderly, and expeditious movement of aircraft on the Airport’s surface and in the Airport’s airspace. The control tower operates under an agreement between the City of Laredo and the Federal Aviation Administration (FAA). The proposed reimbursement for FY 2006-07 is \$403,644.

Airport Police

Fiscal Year 2006-07: Expenditures for the Airport Police in the amount of \$102,711 will be reimbursed by the Transportation Security Administration.

**Airport Expenditures Trends**



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Administration</b>	2.8	5.2	3.4	2.6	5.2	5.1	4.9	3.1
<b>Maintenance</b>	0.83	0.76	0.76	0.76	0.79	0.93	0.85	1.2
<b>Control Tower</b>	0.30	0.31	0.30	0.33	0.39	0.46	0.47	0.50
<b>Airport Police</b>	0.00	0.00	0.00	0.06	0.59	0.58	0.65	0.97

\*Amounts in millions

## **HOTEL-MOTEL FUND**

### **Revenues**

Hotel-Motel Taxes - The City levies a 7% hotel-motel tax, which is used to fund various promotional, tourists, artistic, and historical activities.

Fiscal Year 2006-07: The budget has a \$45,428 or 1.5 % increase in the tax revenues over FY 05-06 estimate of \$3,030,994.

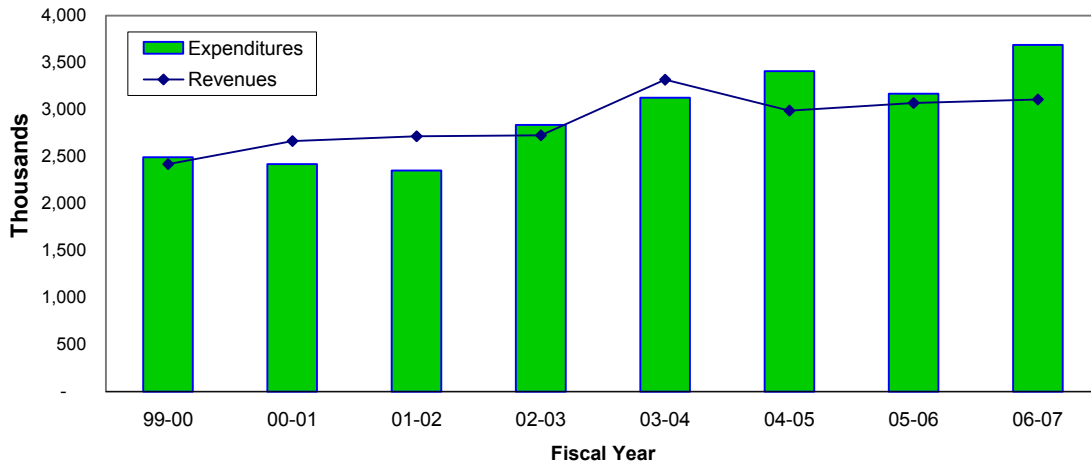
### **Expenditures**

Fiscal Year 2006-07: Total expenditures are projected to increase \$520,668 or 16.4% over the FY 2005-06 estimated budget. The budget includes appropriations in the amount of \$142,200 for Tourism and Promotions, \$329,800 for Historical and Arts, \$25,000 for City Promotions, \$609,816 for Civic Center Operations, \$117,910 for Public Access Channel, \$2,414,544 for Convention and Visitor's Bureau and \$50,000 for Capital Improvements Fund.

The following is a breakdown in percentage of the total distribution of expenditure appropriations.

Tourism and Promotions	3.9%
Historical and Arts	8.9%
City Promotions	0.7%
Civic Center Operations	16.5%
Public Access Channel	3.2%
Convention & Visitor's Bureau	65.5%
Capital Improvement Fund	1.3%
	<hr/>
	100%

### Hotel Motel Revenues and Expenditures



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Revenues</b>	2.4	2.6	2.7	2.7	3.3	3.0	3.1	3.1
<b>Expenditures</b>	2.4	2.4	2.3	2.8	3.1	3.4	3.2	3.6

\*Amounts in millions

## DEBT SERVICE FUND

### Bond Ratings

Laredo's bonds currently have the following ratings:

	Moody's	Standard & Poor's	Fitch
General Obligation Bonds	A2	A+	A+
Certificate of Obligation	A2	A+	A+
Revenue Bonds			
Bridge System	A3	A+	A+
Sewer System	A3	A	A+
Water System	A3	A	A+

The City's bond rating was affirmed during the most recent bond sale dated June 5, 2006. These ratings directly affect the cost of debt. The following financial debt mechanisms are used by the City to meet its needs and maintain a high bond rating in order to minimize its cost of debt.

**General Obligation Bonds** are issued for the acquisition of property for permanent public improvements or for any other public purpose. These issues are financed for twenty (20) years for projects under Governmental funds.

**Revenue Bonds** are issued for the purpose of constructing, purchasing, improving, extending or repairing of public utilities, recreational facilities or facilities for any other

self liquidating municipal function. These issues are usually financed for twenty (20) years for Business Type funds.

**Certificates of Obligations** are issued for the purpose of constructing, purchasing, improving, or repairing of public property or facilities. This certificates are issued for twenty (20) years and used to finance projects for both Governmental and Business Type funds.

**Public Property Finance Contractual Obligation** is issued for the purpose of purchasing capital equipment with an estimated useful life of 5 or 7 years. This Contractual Obligation is financed for five (5) years and used for both Governmental and Business Type funds.

**Computation of Legal Debt Margin  
September 30, 2006**

<p>The Constitution of Texas in Article 11, Section 5, limits the maximum amount that a home rule city can tax to \$2.50 per \$100.00 of valuation and the same Article provides that no debt shall ever be created by any city unless at the same a time provision is made to assess and collect annually a sufficient sum to pay the interest thereon and create a sinking fund of at least two percent thereon. The Attorney General of Texas, in connection with the quoted provision, has created a rule for the guidance of home rule cities which states that the bond allowable under this constitutional provision shall be on the basis of no greater than \$1.50 per \$100.00 of valuation unless the city charter provides for less than the maximum specified in the Attorney General's rule. City Charter Section 6.13, as amended in November 1995, limits the total overall outstanding debt to 10% of the total assessed valuation of the City. At this time, the City has allocated approximately <b>\$ .124981</b> of the total tax rate.</p>	
Assessed Value on 2005 Tax Roll	\$7,449,143,814
Maximum amount of bonded indebtedness on such assessed value (10%)	\$ 744,914,38
Amount of debt applicable to said maximum debt limit:	
Total General Obligation Bonds and Certificates of Obligations	\$155,940,000
(Percentage of G.O. and C.O. debt to assessed value)	2.09%
Less: Debt Service Fund Balance as of <b>September 30,2006</b>	<u>\$6,500,234</u>
Total Amount of debt applicable to debt limit	<u>\$149,439,766</u>
The Debt Margin between current indebtedness and maximum allowable indebtedness	<u>\$ 595,474,615</u>

**Summary of the City's Debt Service Requirements for all Funds**  
**September 30, 2006**

Year	Business Type Activities						Governmental Activities								
	Revenue Bonds			Notes Payable			Certificates of Obligation			General Obligation Bonds			Debt Service to Maturity		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2007	6,759,000	6,769,294	13,528,294	1,761,082	1,090,853	2,851,935	6,665,000	3,450,080	10,115,080	7,490,000	3,895,973	11,385,973	22,675,082	15,206,200	37,881,282
2008	7,121,000	6,333,235	13,454,235	1,622,663	1,033,668	2,656,331	5,650,000	3,048,132	8,698,132	7,615,000	3,418,905	11,033,905	22,008,663	13,833,940	35,842,603
2009	7,303,000	6,023,662	13,326,662	1,382,560	982,694	2,365,254	5,575,000	2,815,360	8,390,360	7,545,000	3,088,990	10,633,990	21,805,560	12,910,706	34,716,266
2010	8,190,000	5,688,719	13,878,719	1,308,673	939,936	2,248,609	4,455,000	2,593,960	7,048,960	7,530,000	2,782,500	10,312,500	21,483,673	12,005,115	33,488,788
2011	7,168,000	5,329,575	12,497,575	942,444	899,834	1,842,278	3,875,000	2,404,324	6,279,324	8,195,000	2,435,000	10,630,000	20,180,444	11,068,733	31,249,177
2012	7,136,000	5,016,255	12,152,255	977,599	858,305	1,835,904	3,535,000	2,223,308	5,758,308	8,585,000	2,025,062	10,610,062	20,233,599	10,122,930	30,356,529
2013	7,488,000	4,704,653	12,192,653	1,014,196	815,209	1,829,405	3,450,000	2,060,837	5,510,837	8,615,000	1,608,838	10,223,838	20,567,196	9,189,537	29,756,733
2014	7,837,000	4,350,542	12,187,542	1,052,293	770,551	1,822,844	3,505,000	1,905,410	5,410,410	7,655,000	1,205,312	8,860,312	20,049,293	8,231,815	28,281,108
2015	8,220,000	3,981,346	12,201,346	1,091,952	724,298	1,816,250	3,040,000	1,747,807	4,787,807	3,935,000	816,088	4,751,088	16,286,952	7,269,539	23,556,491
2016	8,634,000	3,576,819	12,210,819	1,133,237	676,376	1,809,613	3,165,000	1,614,530	4,779,530	3,950,000	620,700	4,570,700	16,882,237	6,488,425	23,370,662
2017	9,058,000	3,150,916	12,208,916	1,176,214	626,719	1,802,933	3,305,000	1,474,289	4,779,289	4,215,000	423,200	4,638,200	17,754,214	5,675,124	23,429,338
2018	9,517,000	2,702,374	12,219,374	1,220,954	575,256	1,796,210	5,655,000	1,276,585	6,931,585	1,245,000	212,450	1,457,450	17,637,954	4,766,665	22,404,619
2019	7,096,000	2,226,687	9,322,687	1,267,528	521,944	1,789,472	3,495,000	1,069,822	4,564,822	1,310,000	150,200	1,460,200	13,168,528	3,968,653	17,137,181
2020	6,792,000	1,873,094	8,665,094	1,231,012	466,696	1,697,708	3,665,000	909,785	4,574,785	1,065,000	84,700	1,149,700	12,753,012	3,334,275	16,087,287
2021	7,131,000	1,530,045	8,661,045	1,281,484	416,225	1,697,709	3,655,000	739,428	4,394,428	740,000	31,450	771,450	12,807,484	2,717,148	15,524,632
2022	7,497,000	1,171,446	8,668,446	1,334,024	363,684	1,697,708	3,825,000	569,485	4,394,485	-	-	-	12,656,024	2,104,615	14,760,639
2023	6,948,000	792,923	7,740,923	1,388,719	308,989	1,697,708	3,235,000	409,075	3,644,075	-	-	-	11,571,719	1,510,987	13,082,706
2024	7,304,000	441,070	7,745,070	1,445,657	252,051	1,697,708	2,835,000	265,800	3,100,800	-	-	-	11,584,657	958,921	12,543,578
2025	3,240,000	167,892	3,407,892	1,504,929	192,779	1,697,708	2,375,000	142,837	2,517,837	-	-	-	7,119,929	503,508	7,623,437
2026	1,010,000	22,725	1,032,725	1,566,631	131,077	1,697,708	1,290,000	29,025	1,319,025	-	-	-	3,866,631	182,827	4,049,458
2027	-	-	-	1,630,377	66,845	1,697,222	-	-	-	-	-	-	1,630,377	66,845	1,697,222
2028	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2029	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>141,449,000</b>	<b>65,853,272</b>	<b>207,302,272</b>	<b>27,334,228</b>	<b>12,713,989</b>	<b>40,048,217</b>	<b>76,250,000</b>	<b>30,749,879</b>	<b>106,999,879</b>	<b>79,690,000</b>	<b>22,799,368</b>	<b>102,489,368</b>	<b>324,723,228</b>	<b>132,116,508</b>	<b>456,839,736</b>

## BRIDGE FUND

### Revenues

The City charges a toll to cross the international bridges according to a fee structure approved by ordinance. The last ordinance to change the fee structure was adopted on November 16, 2002.

Fiscal Year 2004-05: Estimated toll revenues for FY 05-06 are expected to be \$787,428 or 2%, over budgeted revenues of \$38,578,021.

Fiscal Year 2006-07: The City is projecting an increase of \$785,776 or 2% in toll receipts over Fiscal Year 2005-06 estimated revenues. The projected increase is based on trend analysis.

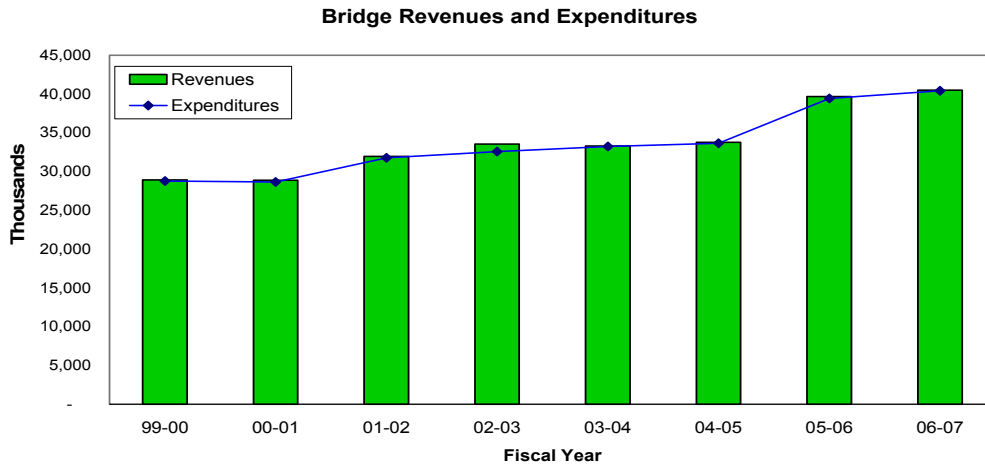
In addition to toll receipts, other revenues are generated by the Bridge System including rental of facilities, interest earnings, and miscellaneous revenues.

### Expenses

Fiscal Year 2005-06: Estimated total expenses are expected to be over budgeted by \$510,260 as a result of a transfer out to Capital Improvement Fund.

Fiscal Year 2006-07: Budget includes an administrative charge of \$1,228,977 payable to the General Fund for administrative costs. This is a decrease of \$1,622, or 0.1%, from last fiscal year.

The budget also includes a transfer to Bridge System Debt Service in the amount of \$6,096,029, an increase of \$37,456 or 0.6%.



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Revenues</b>	28.9	28.8	31.9	33.5	33.2	33.7	39.7	40.5
<b>Expenditures</b>	28.7	28.6	31.7	32.5	33.2	33.6	39.4	40.4

\*Amounts in millions

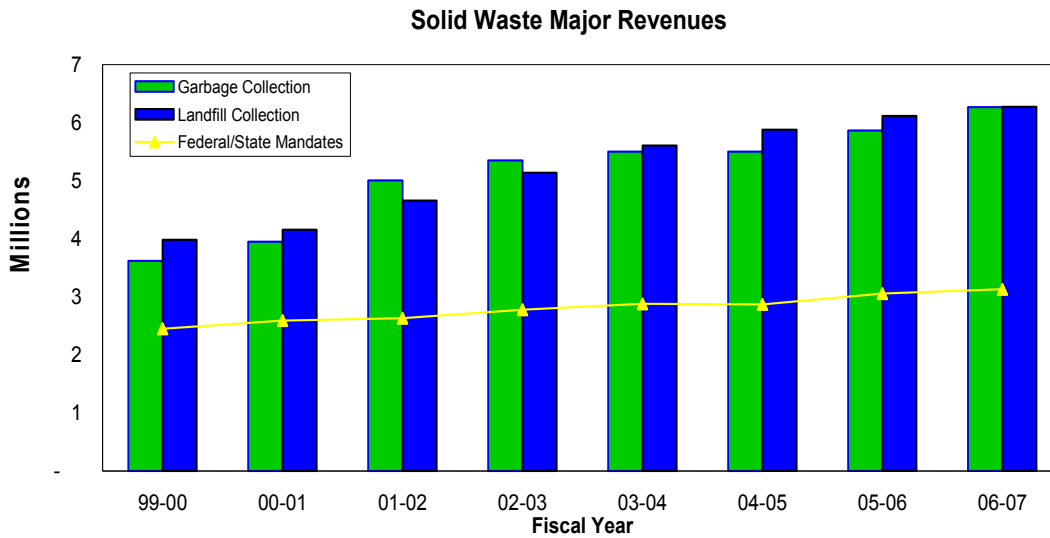


## SOLID WASTE MANAGEMENT FUND

### Revenues

Fiscal Year 2006-07: The City projects to receive the following revenues at a 2.5% increase from FY 2005-06 estimates with the exception being garbage collection fees which the projected increase is 6.8% due to a \$0.50 increase from \$8.50 charge per household at the present time:

- \$6,265,520 in garbage collection fees
- \$6,270,200 in landfill collection fees
- \$3,130,463 in Federal/State mandate fees



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Landfill Collection Fees</b>	3.9	4.2	4.7	5.1	5.6	5.9	6.1	6.2
<b>Garbage Collection Fees</b>	3.6	3.9	5.0	5.3	5.5	5.5	5.9	6.2
<b>Federal/State Mandate Fees</b>	2.5	2.6	2.6	2.8	2.9	2.9	3.1	3.1

\*Amounts in millions

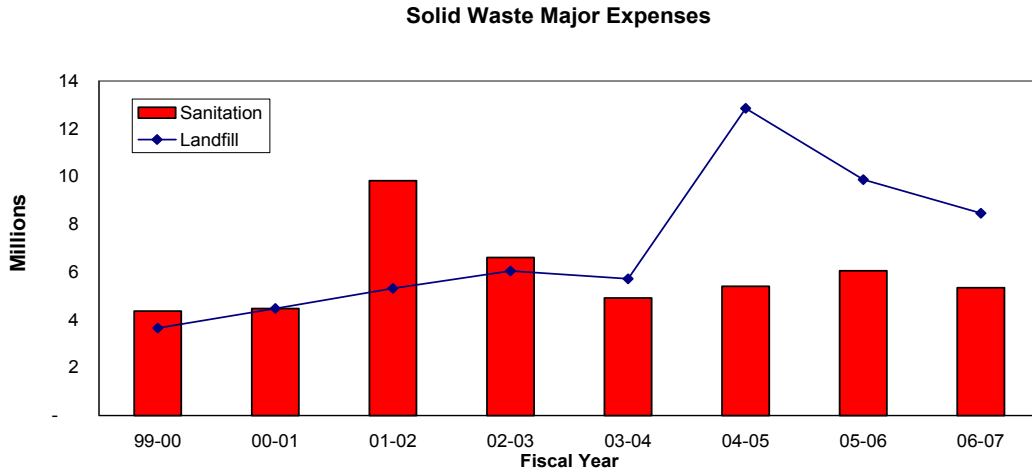
### Expenses

Fiscal Year 2006-07 budget includes appropriations in the amount of \$440,276 for Administration, \$1,645,481 for Recycling, \$2,028,598 for Creek Cleaning, \$5,345,628 for Sanitation, and \$8,471,556 for the Landfill.

The landfill division includes a \$2,089,362 reserve appropriation. It will be used for projects such as, composing facility, fencing along east side of landfill, Cell 17 construction, a citizen drop center, a service bay for refuse truck maintenance, and

construction of a storm water channel along north side of landfill for off site run off as per TCEQ permit.

The transfer to the debt service is for \$2,069,826. In addition, \$300,000 is included in the reserve appropriation of the landfill division for closure and post-closure costs.



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Sanitation</b>	4.8	4.4	5.3	6.0	4.9	5.0	6.1	5.3
<b>Landfill</b>	4.6	4.4	9.8	6.6	5.7	12.9	9.9	8.4

\*Amounts in millions

## **WATER FUND**

### **Revenues**

#### Water Service Charges

The City charges a fee for providing the community with safe and reliable water service at the lowest possible cost in compliance with applicable Federal, State, and Local laws and regulations. These charges are generated for the operations, maintenance, and debt service of the City's water treatment plants and distribution system.

Fiscal Year 2006-07: Charges for services are expected to increase by \$4,648,989 or 20.9% over FY2005-06 estimated charges for services.

### **Expenses**

#### Administrative Division

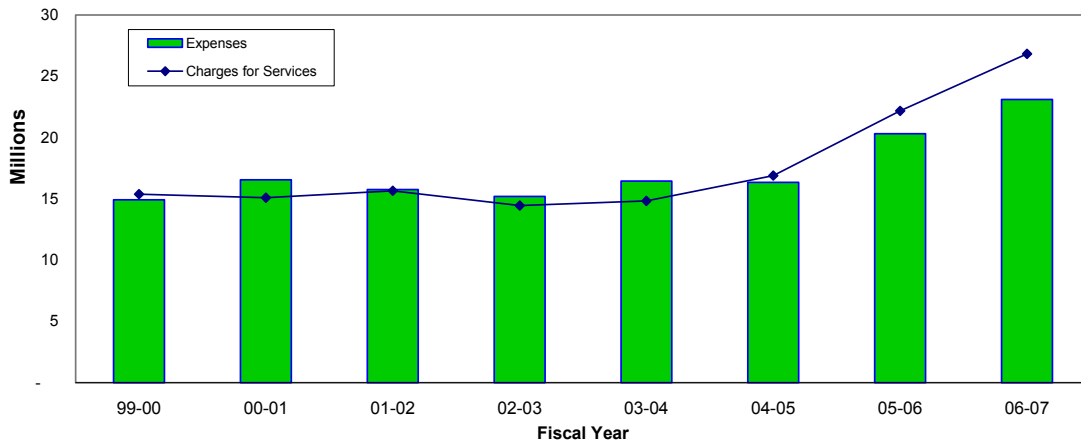
Fiscal Year 2005-06: Total expenses are estimated to be \$20,315,205, an increase of \$471,718 or 2.3% over the amended budget.

Fiscal Year 2006-07: Total expenses are projected to increase by \$2,785,128 or 13.7% over the FY2005-06 estimated budget.

The transfer out to Debt Service in the amount of \$ 3,642,255 will be used to cover debt requirements for combination (tax and revenue) certificates of obligation. The transfer out to the Waterworks System Debt Service of \$ 2,824,432 is needed to cover debt requirements for revenue bonds used to fund water construction projects needed to improve the Water System.

In addition, a transfer out to the Waterworks Construction Fund in the amount of \$867,750 will be used to fund infrastructure projects, such as, the water plant improvements, booster station improvements, and water tank improvements.

**Water Charges for Services and Total Expenses**



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Charges Services</b>	15.3	15.0	15.6	14.4	14.8	16.9	22.2	26.8
<b>Expenses</b>	14.9	16.5	15.7	15.1	16.4	16.0	20.3	23.1

\*Amounts in millions

**SEWER FUND**

**Revenues**

Sewer Service Charges

The City charges a fee for processing wastewater in order to comply with federal state, and local laws and regulations. These charges are generated for the operations, maintenance, and debt service of the City’s five sewage treatment plants and collection system.

Fiscal Year 2006-07: Charges for services are expected to increase by \$396,466 or 2.9% over the FY05-06 estimated charges for services due to a projected increase in new accounts.

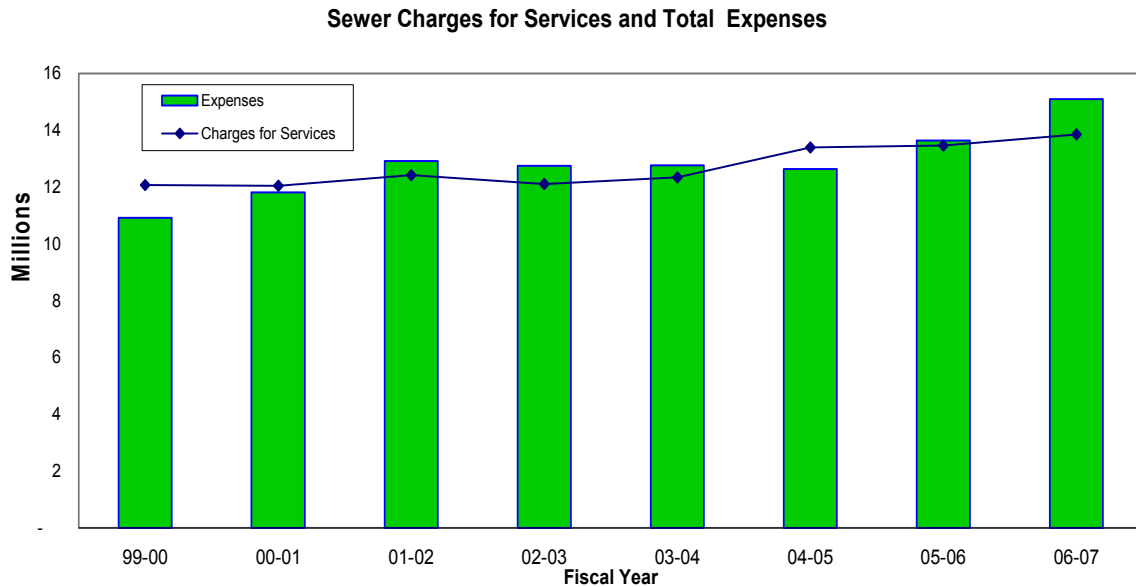
## Expenses

### Administration Division

Fiscal Year 2005-06: Total expenses are estimated to be \$13,635,653 a decrease of \$490,162 or 3.5% under the amended budget.

Fiscal Year 2006-07: Total expenses are projected to increase by \$1,464,589 or 10.7% over the FY2005-06 estimated budget. The transfer out to Debt Service of \$2,946,900 includes transfers necessary to meet debt service payments on tax-supported debt. The transfer out to the Sewer System Debt Service of \$ 1,524,646 is used to cover debt requirements for revenue bonds used to fund sewer construction projects.

In addition, a transfer out to the Sewer Construction Fund in the amount of \$838,630 will be used to fund infrastructure projects, such as sewer plant improvements, collector/trunk line extensions, and sewer line improvements throughout the city.



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Charges Services</b>	12.0	12.0	12.4	12.1	12.3	13.4	13.5	13.8
<b>Expenses</b>	10.9	11.8	12.9	12.7	12.8	12.6	13.6	15.1

\*Amounts in millions

## RISK MANAGEMENT FUND

### Revenues

The City's worker's compensation and general liability claims are partially self-funded. In order to generate the necessary revenue to cover all claims and administrative expenditures, workers' compensation and general liability fees are collected through a formulated charge to each of the appropriate funds.

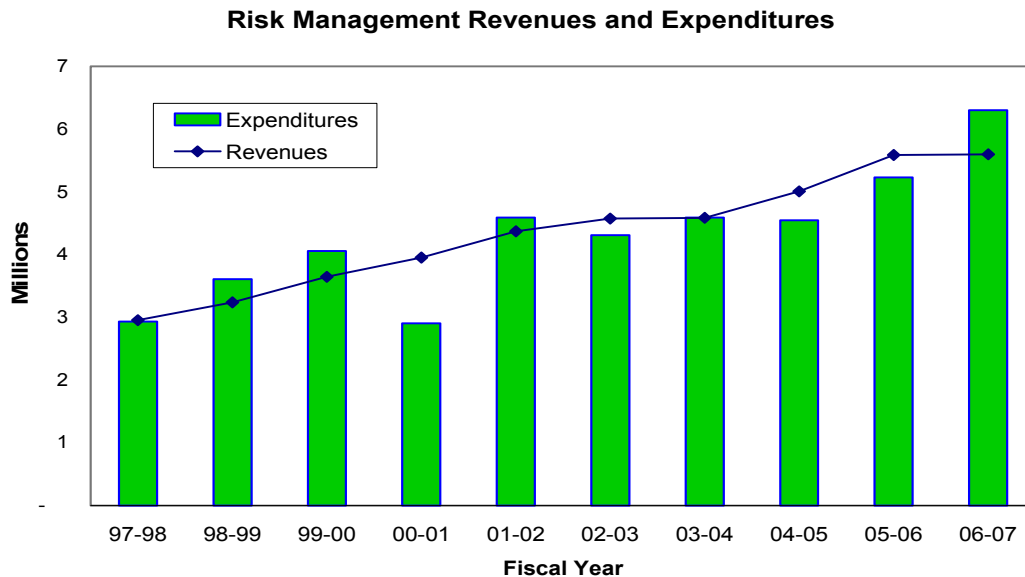
Fiscal Year 2005-06: Estimated insurance premium fees are expected to decrease by \$441,410 or 16.5% under budget.

Fiscal Year 2006-07: Workers' compensation fees collected are expected to decrease by \$789,875 or 24% under the FY 05-06 estimates. Insurance premium fees collected are expected to increase by \$167,255 or 7.5% over the FY 05-06 estimates.

### Risk Expenditures

Fiscal Year 2005-06: Worker's compensation claims are expected to decrease by \$10,950 or 0.0% under budget. Insurance premiums are estimated at \$2,399,741.

Fiscal Year 2006-07: Worker's compensation claims are projected to increase by \$100,000 or 6.7% over FY 05-06 estimates. The total projected workers compensation claims represent \$1,600,000 or, a 10.4 % increase compared to FY 2004-05 actual. Insurance premiums are projected to increase by \$221,955 or 12.0% over FY 2005-06 estimates.



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Revenues</b>	3.6	3.9	4.3	4.5	4.6	5.0	5.6	5.6
<b>Expenditures</b>	4.0	2.9	4.5	4.3	4.5	4.5	5.2	6.3

\*Amounts in millions

## HEALTH AND BENEFITS FUND

### Health and Benefits

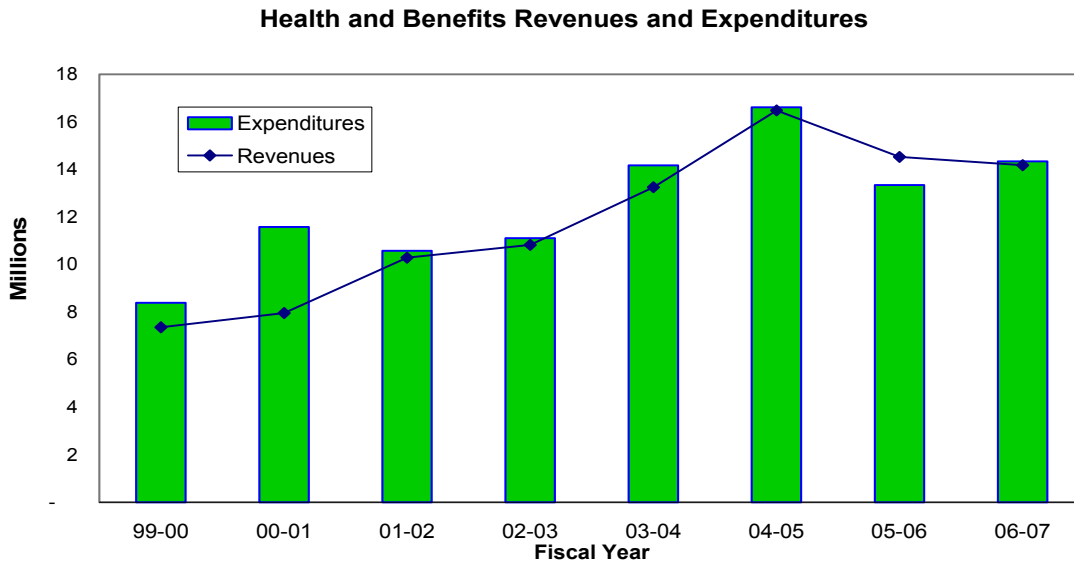
The City's health and life benefits are partially self-funded. Health contributions are established to generate adequate revenues to meet the fund's medical claim potential and administrative expenses associated with the administration of the fund.

### Revenues

Fiscal Year 2006-07: The City projects to generate revenues in the amount of \$14,180,149. This can be attributed to a 5% increase on the City's portion for employee coverage and also a 5% increase in the City's portion for retiree coverage.

### Expenditures

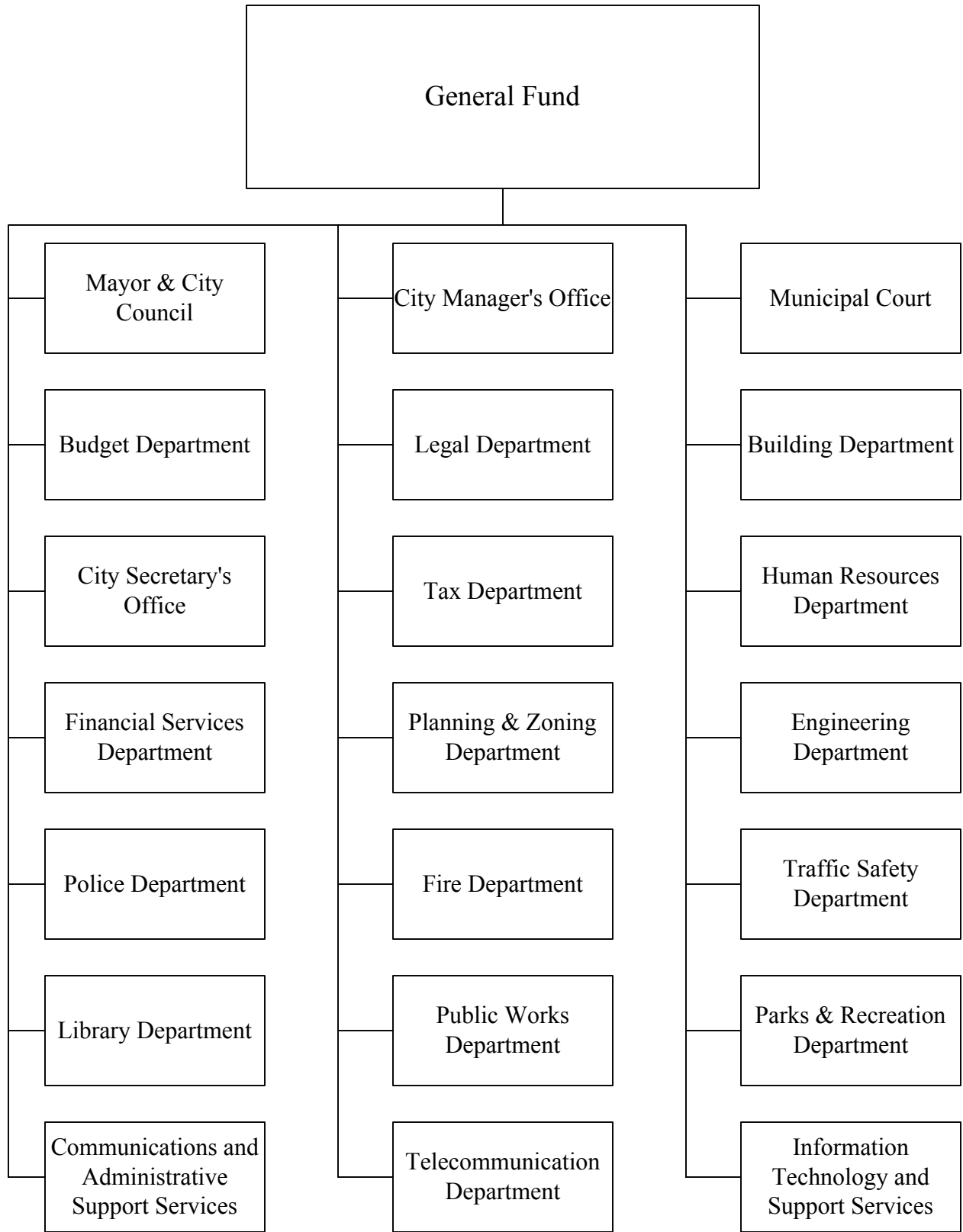
Fiscal Year 2006-07: Expenditures for medical claims, and prescription claims have a projected increase of \$500,000, or 7.1%, and 96,769 or 5.7%, respectively.



	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07
<b>Revenues</b>	7.3	7.9	10.2	10.8	13.2	16.5	14.5	14.1
<b>Expenditures</b>	8.3	11.5	10.5	11.1	14.2	16.6	13.3	14.3

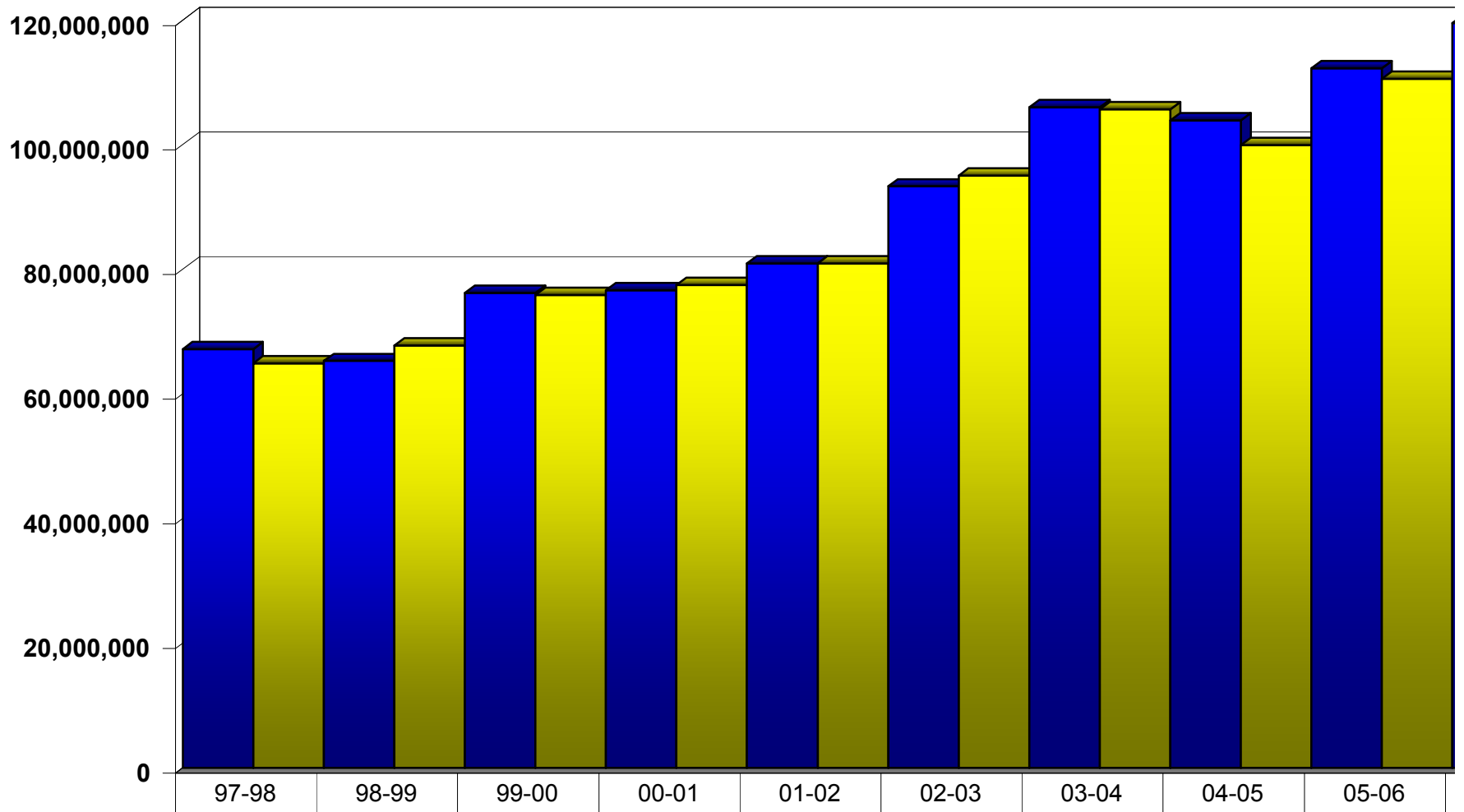
\*Amounts in millions

Governmental Funds





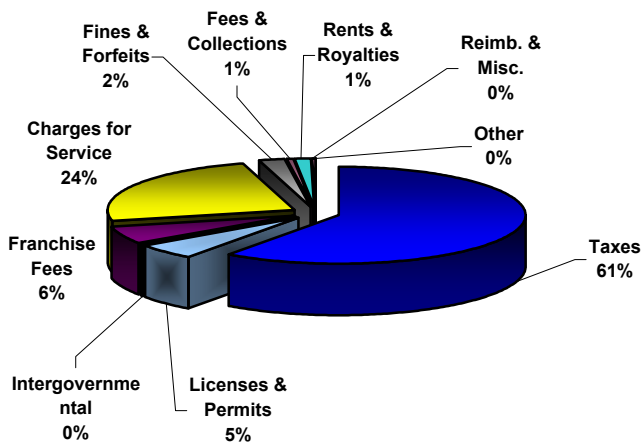
# GENERAL FUND REVENUES & EXPENDITURES



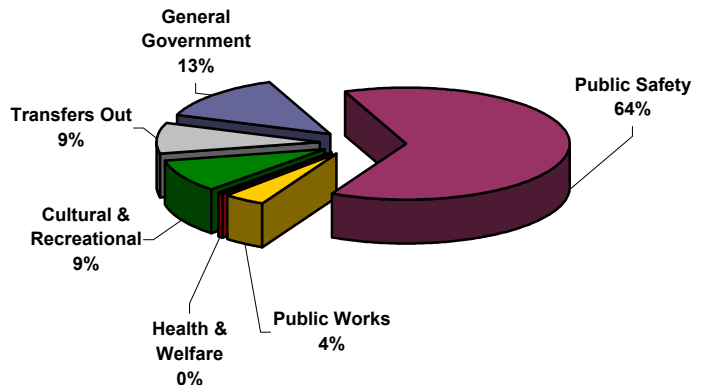
**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
OPERATING BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>10,020,023</b>	<b>10,327,104</b>	<b>11,460,462</b>	<b>14,321,498</b>	<b>14,321,498</b>	<b>16,044,751</b>
<b>REVENUES</b>						
Taxes	51,922,394	57,900,380	63,626,338	63,626,338	64,087,859	71,861,680
Licenses and Permits	5,300,013	5,539,667	5,964,890	5,964,890	5,891,591	6,117,480
Intergovernmental	1,007,702	1,379,562	426,805	1,494,972	1,540,273	445,337
Franchise Fees	5,700,833	6,173,160	6,204,111	6,204,111	6,603,614	6,863,012
Charges for Service	24,027,158	24,873,734	28,290,340	28,290,340	28,453,275	28,972,194
Fines and Forfeits	2,476,016	2,649,033	2,721,029	2,721,029	2,503,351	2,521,484
Fees and Collections	536,741	695,223	831,689	836,514	653,997	651,376
Rents and Royalties	683,133	1,077,467	1,298,886	1,298,886	1,644,852	1,613,631
Reimbursements and Miscellaneous	1,280,523	960,101	587,996	639,696	498,954	446,483
Other Financing Sources	13,052,661	2,663,967	443,143	587,397	387,977	25,000
<b>TOTAL REVENUES</b>	<b>105,987,174</b>	<b>103,912,294</b>	<b>110,395,227</b>	<b>111,664,173</b>	<b>112,265,743</b>	<b>119,517,677</b>
<b>TOTAL AVAILABLE</b>	<b>116,007,197</b>	<b>114,239,398</b>	<b>121,855,689</b>	<b>125,985,671</b>	<b>126,587,241</b>	<b>135,562,428</b>
<b>EXPENDITURES</b>						
General Government	11,006,223	11,532,736	13,518,666	13,755,160	13,066,726	16,061,157
Public Safety	60,815,813	64,300,413	67,445,133	70,108,553	70,097,962	75,945,949
Public Works	5,268,486	5,695,057	6,904,541	6,949,871	6,861,656	5,082,812
Health and Welfare	811,889	527,562	425,223	446,893	439,435	547,135
Cultural and Recreational	8,443,414	9,466,375	10,259,274	10,581,200	10,102,775	11,283,053
Other Financing Uses	19,334,268	8,395,757	11,842,390	10,757,403	9,973,936	10,597,571
<b>TOTAL EXPENDITURES</b>	<b>105,680,093</b>	<b>99,917,900</b>	<b>110,395,227</b>	<b>112,599,080</b>	<b>110,542,490</b>	<b>119,517,677</b>
<b>CLOSING BALANCE</b>	<b>10,327,104</b>	<b>14,321,498</b>	<b>11,460,462</b>	<b>13,386,591</b>	<b>16,044,751</b>	<b>16,044,751</b>

**REVENUES**



**EXPENDITURES**



**CITY OF LAREDO, TEXAS**  
**GENERAL FUND SUMMARY**  
**REVENUES**  
**FY 2006-2007**

REVENUES	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>TAXES</b>						
Current Taxes	29,235,657	33,299,465	37,155,999	37,155,999	37,139,530	41,820,422
Prior Year Taxes	1,200,672	1,375,756	1,582,431	1,582,431	1,192,914	1,343,095
Additional Taxes	103,571	18,456	30,897	30,897	30,023	30,323
Penalty and Interest	1,094,413	1,224,657	1,290,470	1,290,470	1,082,081	1,136,185
Penalty for Tax Attorney	425,396	493,612	503,970	503,970	406,221	414,345
Rendition Penalties	-	-	-	-	83,360	87,529
Alcoholic Beverage Tax	260,277	272,500	280,791	280,791	303,129	318,285
Bingo Tax	49,852	51,517	53,633	53,633	58,894	64,783
General Sales and Use Tax	19,552,556	21,164,417	22,728,147	22,728,147	23,791,707	26,646,713
<b>Subtotal - TAXES</b>	<b>51,922,394</b>	<b>57,900,380</b>	<b>63,626,338</b>	<b>63,626,338</b>	<b>64,087,859</b>	<b>71,861,680</b>
<b>LICENSES AND PERMITS</b>						
Alcohol Beverage License	10,989	10,505	11,209	11,209	7,125	7,196
Taxi Cab License	1,544	1,845	2,130	2,130	1,425	1,875
Traffic Escort License	128	155	233	233	245	125
Telecommunication	2,876,272	2,767,931	2,933,634	2,933,634	2,942,975	2,987,119
Alcohol Beverage Permits	31,323	55,018	46,323	46,323	35,987	36,348
Taxi Cab Permit	2,800	3,360	4,101	4,101	3,210	4,840
Traffic Escort Permit	300	700	780	780	700	700
Charter Tour Permit	-	-	150	150	-	-
Alarm Permits and Fees	152,079	175,039	173,558	173,558	173,598	175,334
Special Use Permit	1,110	1,170	950	950	1,130	1,167
Amusement Devices	16,275	33,326	25,375	25,375	28,300	28,500
Private Premises Vendors	-	1,300	2,800	2,800	1,150	1,300
Building Permit	909,913	1,001,960	1,206,806	1,206,806	1,060,352	1,145,181
Building Plan Review Fee	437,336	480,180	561,092	561,092	495,524	542,425
Re-Inspection Fee	2,955	4,494	5,666	5,666	13,001	10,000
Electrical Permit	265,113	320,113	318,812	318,812	317,384	350,026
Plumbing Permit	172,514	216,370	214,271	214,271	210,607	224,262
Mechanical Permit	101,536	127,676	132,000	132,000	153,935	151,756
Oversize Permit	151,805	162,080	155,000	155,000	176,786	178,555
Overload Permit	163,681	175,545	165,000	165,000	261,257	263,871
Wrecker Permit	1,000	900	1,000	1,000	900	900
Drilling Permit	-	-	-	-	2,000	2,000
Mobile Fueling Permit	1,340	-	4,000	4,000	4,000	4,000
<b>Subtotal - LICENSES AND PERMITS</b>	<b>5,300,013</b>	<b>5,539,667</b>	<b>5,964,890</b>	<b>5,964,890</b>	<b>5,891,591</b>	<b>6,117,480</b>

**CITY OF LAREDO, TEXAS**  
**GENERAL FUND SUMMARY**  
**REVENUES**  
**FY 2006-2007**

REVENUES	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>INTERGOVERNMENTAL</b>						
Buffer Zone Prot. Program	-	-	-	49,979	49,979	-
EPR/FEMA of DHS 2004	27,350	174,036	-	-	30,000	45,000
Disaster Mitigation Grant	-	-	-	73,230	73,230	-
State Homeland Security	445,737	732,375	-	940,558	940,558	-
LEOSE Account	29,388	30,651	36,542	36,542	30,018	36,542
Urban Forestry Partnership	5,958	13,683	-	-	-	-
State Planning Grant	184,646	250,013	310,225	310,225	310,124	311,795
Bill & Melinda Gates Foundation	-	-	-	-	26,500	-
SRO Program	262,359	-	-	-	-	-
Prairie Foundation	1,550	-	-	-	2,970	-
Flags RAC-Trauma SER"T"	8,714	2,804	10,000	10,000	6,856	10,000
911 Regional Administration	-	128,600	-	4,400	-	-
Work Training Initiative	-	5,400	-	-	-	-
Housing Authority PILOT	-	-	28,038	28,038	28,038	-
Municipal Housing PILOT	42,000	42,000	42,000	42,000	42,000	42,000
Subtotal - INTERGOVERNMENTAL	1,007,702	1,379,562	426,805	1,494,972	1,540,273	445,337
<b>FRANCHISE FEES</b>						
Electric System Franchise	3,904,908	4,238,265	4,145,912	4,145,912	4,543,239	4,724,970
Gas System Franchise	534,556	531,923	580,657	580,657	603,017	609,047
Cable System Franchise	1,023,165	1,134,095	1,213,061	1,213,061	1,152,212	1,214,695
Waste Collection Franchise	238,204	268,877	264,481	264,481	305,146	314,300
Subtotal - FRANCHISE FEES	5,700,833	6,173,160	6,204,111	6,204,111	6,603,614	6,863,012
<b>CHARGES FOR SERVICE</b>						
Sale of Maps	7,934	7,618	7,624	7,624	8,000	8,000
Sale of Plans and Specifications	16,025	5,790	11,000	11,000	6,070	7,162
Airport Adm. Charge	127,187	261,237	281,984	281,984	281,984	153,494
Fleet Management Adm. Charge	145,526	131,243	155,201	155,201	155,201	198,570
Health & Benefits Charge	333,645	348,107	462,677	462,677	462,677	466,465
Mercado Administrative Charge	3,549	3,125	3,623	3,623	3,623	3,342
Bridge Adm. Charge	1,105,643	1,113,694	1,230,599	1,230,599	1,230,599	1,228,977
Bridge Transfer	16,578,708	16,534,516	19,289,010	19,289,010	19,682,724	20,075,616
Civic Center Adm. Charge	9,465	9,375	9,415	9,415	9,415	10,383
Health Department Grants	116,974	100,381	100,000	100,000	100,000	100,000
Municipal Housing Adm. Charge	44,368	36,873	38,774	38,774	38,774	42,666
Waterworks Adm. Charge	524,131	487,475	544,442	544,442	544,442	629,028
Sewer Adm. Charge	412,916	409,979	455,891	455,891	455,891	484,901
Risk Management	140,794	146,868	157,696	157,696	157,696	171,495
Landfill Adm. Charge	414,690	664,461	501,586	501,586	501,586	511,523
Parking Meter Adm. Charge	35,494	44,373	50,802	50,802	50,802	51,059
Charge	55,016	54,372	79,443	79,443	79,443	85,416
Haz-Mat Adm. Charge	8,874	8,750	209,879	209,879	209,879	9,905
Accounting Services	47,384	54,206	47,400	47,400	59,347	62,611

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
REVENUES  
FY 2006-2007**

REVENUES	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>CHARGES FOR SERVICES (continued)</b>						
Billing Service Fees	730,583	730,583	730,583	730,583	730,583	730,583
Engineering Charges - Other	17,889	26,888	16,000	16,000	23,810	24,285
Alley Vacating Fee	-	-	-	-	1,400	1,200
Police Special Services	126,942	130,669	295,548	295,548	161,484	200,848
Alarm System Charges	9,205	20,950	11,115	11,115	25,367	26,000
County Fire Services	531,250	600,000	600,000	600,000	600,000	600,000
Alarm System Charges	39,400	45,795	47,497	47,497	32,476	32,800
Fire Inspection Fees	173,308	182,137	196,460	196,460	214,964	230,014
Airport Crash Crew	655,079	670,864	670,864	670,864	670,864	770,285
Hazardous Material Containment	75,265	6,660	9,252	9,252	15,000	20,000
Fire Training Facility	111,315	193,164	149,472	149,472	216,651	225,000
Ambulance Service Fees	1,214,114	1,619,131	1,597,339	1,597,339	1,454,041	1,483,121
Grave Services	105,034	108,825	105,000	105,000	109,575	105,000
On Call Funeral Arrangement	400	2,550	3,100	3,100	2,300	2,400
Removal - Monuments/Markers	1,070	800	770	770	770	835
Monument Permit Fees	3,150	3,290	4,345	4,345	3,395	3,535
Foundation Fees	820	2,610	2,445	2,445	3,285	3,400
Temporary Markers	221	195	279	279	299	325
Special Services / Overtime	6,975	7,390	9,000	9,000	8,225	8,200
Special Services / Disinterment	525	2,550	2,500	2,500	2,500	2,500
Vault Liner / Extra Wide	750	700	750	750	750	750
Cancellation Fees	-	-	475	475	-	-
Sale Cemetery Lots	-	-	100,000	100,000	36,883	100,000
Grounds Maintenance	95,540	95,540	100,500	100,500	100,500	100,500
Subtotal - CHARGES FOR SERVICE	24,027,158	24,873,734	28,290,340	28,290,340	28,453,275	28,972,194
<b>FINES AND FORFEITS</b>						
Court Fines	1,976,335	2,141,679	2,333,136	2,333,136	2,152,102	2,173,641
Crime Victims Fund	19,158	9,670	7,500	7,500	7,560	150
Senate and House State Fees	4,549	214	150	150	214	150
Training Fund	2,404	1,170	1,000	1,000	926	900
Arrest Fees	792	479	200	200	241	251
Child Safety	142,939	151,582	6,250	6,250	5,463	5,001
General Revenue	1,348	71	72	72	72	70
Comprehensive Rehab	1,221	9	8	8	15	10
Traffic	32,956	30,034	33,000	33,000	31,184	30,050
Technology Fee	75,366	72,628	78,000	78,000	71,159	71,999
Building Security Fee	56,521	54,477	58,500	58,500	53,253	54,587
Time Payment Fee	100,796	109,083	116,300	116,300	99,996	102,000
Fugitive Apprehension	6,204	3,088	1,500	1,500	1,750	1,500

**CITY OF LAREDO, TEXAS**  
**GENERAL FUND SUMMARY**  
**REVENUES**  
**FY 2006-2007**

REVENUES	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>FINES AND FORFEITS (continued)</b>						
Juvenile Crime and						
Delinquencies	520	220	150	150	150	125
State Traffic Fees	11,263	12,142	14,037	14,037	12,120	12,150
CMI	419	132	150	150	96	100
Judicial Fees	-	-	-	-	2,376	2,500
State Jury Fees	-	-	-	-	3,914	3,900
Consolidated Court Cost	43,225	62,355	71,076	71,076	60,760	62,400
Subtotal - FINES AND FORFEITS	2,476,016	2,649,033	2,721,029	2,721,029	2,503,351	2,521,484
<b>FEES AND COLLECTIONS</b>						
Child Support - Adm. Fee	11,401	12,613	12,565	12,565	12,565	12,865
Tax Certificate	12,390	3,940	5,460	5,460	4,478	4,924
Certification Fee	1	2	-	-	-	-
City Secretary Fees	10	40	350	350	320	270
Public Info Req/Research	-	2,403	-	-	2,294	2,400
Credit Card Fee	1,821	2,088	2,240	2,240	1,164	-
Court Cost	16	18	-	-	-	-
Land Development Fees	227,661	242,085	238,174	238,174	240,001	240,000
Annexation Filing Fees	-	-	3,000	3,000	3,000	3,000
Street Cuts	115,825	150,459	281,000	281,000	121,759	132,722
Street Lights	19,406	71,341	33,253	33,253	61,444	45,000
Street Solicitation Registration	2,360	1,360	2,689	2,689	1,247	1,800
Lot Clearance Fee	33,789	12,214	17,255	17,255	10,044	-
Street Vendor Permit	3,270	4,305	4,600	4,600	2,895	3,000
Swimming Pool Fees	33,563	42,766	40,000	40,000	42,117	43,142
Swimming Pool Rental	8,629	13,057	15,000	15,000	15,720	15,970
Softball Rent	9,120	12,150	9,500	9,500	13,395	12,500
Volleyball League Fees	-	-	-	-	600	-
Rec. Center Annual Fee	-	32,969	70,000	70,000	29,182	40,000
Rec. Center-Summer Program	-	30,115	30,000	30,000	31,015	32,000
Seminar Registration Fees	-	675	3,200	3,200	3,145	3,600
Conference Fees	630	-	-	4,825	-	-
Vending Machines	870	652	1,520	1,520	971	981
Library Fines	46,385	49,981	50,733	50,733	48,505	48,985
Microfilm Printer Fee	6	-	-	-	-	-
Copier Reimbursement Fee	9,588	9,990	11,150	11,150	8,136	8,217
Subtotal - FEES AND COLLECTIONS	536,741	695,223	831,689	836,514	653,997	651,376

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
REVENUES  
FY 2006-2007**

REVENUES	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>RENTS, ROYALTIES AND INTEREST</b>						
Rent - Veteran's Field	20,050	800	-	-	-	-
Rent - City Hall	-	-	-	-	-	27,000
Rent - Recreation Centers	9,338	9,400	10,000	10,000	4,525	4,800
Rent - Library Rooms	4,125	2,345	2,800	2,800	3,525	2,954
Rent - Library Equipment	495	180	1,170	1,170	275	248
Rent - Land	23,954	12,144	-	-	1,520	-
Rent - River Drive Mall	21,590	65,041	63,776	63,776	72,553	74,724
Telecommunication Rentals	306,974	339,050	312,878	312,878	370,603	362,401
Parks and Pavilions	9,360	9,980	11,200	11,200	12,900	13,500
St. Patrick Church	200	400	300	300	575	300
CAA Head Start Program	20,700	24,700	20,700	20,700	25,500	25,500
Jarvis Plaza	200	-	-	-	-	-
W.I.C. Clinic	4,200	4,320	3,240	3,240	5,760	4,320
Commission - Concessions	2,546	2,362	3,400	3,400	1,806	1,806
Commission - Vending Machines	3,100	2,718	3,993	3,993	2,870	3,042
Commission - Telephone	9,863	3,952	5,250	5,250	2,094	2,117
Market Tennis Courts	364	1,103	1,100	1,100	958	1,200
Other	-	228	-	-	174	-
Mineral Royalties	21,145	31,204	29,581	29,581	30,618	31,535
Inspection Fees	2,900	3,900	3,000	3,000	3,900	3,900
Interest Earnings	224,447	639,186	822,776	822,776	1,012,298	1,050,003
Net Increase (Decrease) in the Fair Value of Investments	(4,879)	(77,868)	-	-	88,242	-
Interest Charge-Contracts	1,389	1,088	2,090	2,090	3,681	3,792
Discount Earnings	1,072	1,234	1,632	1,632	475	489
<b>Subtotal - RENTS, ROYALTIES AND INTEREST</b>	<b>683,133</b>	<b>1,077,467</b>	<b>1,298,886</b>	<b>1,298,886</b>	<b>1,644,852</b>	<b>1,613,631</b>
<b>REIMBURSEMENTS AND MISCELLANEOUS</b>						
Contributions	560,818	11,574	14,000	40,700	20,000	-
Christmas Committee	5,790	3,444	6,000	6,000	6,180	6,000
Reimbursement - Jury Duty	1,897	3,064	2,145	2,145	2,142	2,760
Reimbursement - Worker's Comp	281,289	289,332	263,824	263,824	250,899	263,445
Xerox Copies	5,074	2,985	2,000	2,000	2,525	2,654
Reimbursement - Court Cases	1,239	2,139	1,293	1,293	4,331	4,332
Reimbursement - Prior Year Exp	5,429	71,677	5,800	5,800	62,156	12,262
Reimbursement - Damaged Property	42,590	137,019	33,867	33,867	1,129	93,804
Returned Checks Fee	5,709	6,160	5,780	5,780	7,883	8,277
Bad Debt Recovery	16,905	12,262	5,400	5,400	13,863	14,557
Miscellaneous Revenue	59	8,852	17,487	42,487	19,138	12,675
Sale of Land	112,703	64,866	-	-	83	-

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
REVENUES  
FY 2006-2007**

REVENUES	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>REIMBURSEMENTS AND MISCELLANEOUS (continued)</b>						
Sale of Streets-Principal	45,383	204,331	40,000	40,000	39,875	19,992
Appraisals/Abstracts	3,850	2,522	2,800	2,800	617	2,400
Sale of Cemetery Lots	102,889	101,650	-	-	63,054	-
Sale of Vehicles	2,231	25,400	182,200	182,200	1,762	-
Sale/Disposition - Assets	85,325	10,300	5,000	5,000	2,500	2,575
Sale of Scrap Materials	1,343	2,524	400	400	817	750
Subtotal - REIMBURSEMENTS AND MISCELLANEOUS	1,280,523	960,101	587,996	639,696	498,954	446,483
<b>OTHER FINANCING SOURCES</b>						
Mineral Leases	162,902	-	-	-	-	-
Narcotics Task Force	-	-	204,091	204,091	191,477	-
Infrastructure Maintenance	646,622	100,083	-	-	-	-
Hotel-Motel Occupancy Tax	23,163	23,702	25,000	25,000	25,000	25,000
Recreation Fund	70,000	-	50,000	50,000	50,000	-
Transit	34,974	40,182	42,552	42,552	-	-
Solid Waste	-	2,500,000	-	-	-	-
Proceeds-Long Term Debt	12,115,000	-	121,500	265,754	121,500	-
Subtotal - OTHER FINANCING SOURCES	13,052,661	2,663,967	443,143	587,397	387,977	25,000
<b>TOTAL REVENUES</b>	<b>105,987,174</b>	<b>103,912,294</b>	<b>110,395,227</b>	<b>111,664,173</b>	<b>112,265,743</b>	<b>119,517,677</b>



**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2006-2007**

EXPENDITURES	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>GENERAL GOVERNMENT</b>						
<b>Mayor and City Council</b>						
Personnel Services	166,818	192,301	197,005	187,495	185,993	162,732
Materials and Supplies	32,324	39,419	38,688	64,160	39,235	43,845
Contractual Services	283,059	296,604	295,587	294,849	288,556	298,339
Total Mayor and City Council	482,201	528,324	531,280	546,504	513,784	504,916
<b>City Manager's Office</b>						
City Manager						
Personnel Services	743,467	873,672	1,087,319	1,052,220	1,118,596	1,151,520
Materials and Supplies	14,215	12,638	15,460	21,190	19,230	21,021
Contractual Services	56,306	76,178	71,832	72,693	63,661	79,696
Subtotal City Manager	813,988	962,488	1,174,611	1,146,103	1,201,487	1,252,237
Internal Audit						
Personnel Services	117,785	164,564	185,332	185,332	184,356	196,454
Materials and Supplies	3,217	683	1,708	1,077	1,160	1,490
Contractual Services	9,540	7,072	11,749	12,539	12,037	16,305
Subtotal Internal Audit	130,542	172,319	198,789	198,948	197,553	214,249
Real Estate						
Personnel	194,356	210,281	375,269	353,869	212,343	341,817
Materials & Supplies	4,048	3,652	1,950	5,853	3,470	2,148
Contractual Services	18,797	8,378	14,460	10,927	11,895	21,195
Capital Outlay	234,600	-	-	-	-	-
Subtotal Real Estate	451,801	222,311	391,679	370,649	227,708	365,160
Public Information Office						
Personnel Services	118,836	130,611	137,681	137,681	139,170	146,497
Materials and Supplies	1,336	1,318	2,085	4,147	2,577	2,150
Contractual Services	16,633	5,991	30,423	46,014	47,831	32,717
Subtotal Information Office	136,805	137,920	170,189	187,842	189,578	181,364
Customer Service						
Personnel Services	40,577	40,342	53,776	88,875	90,573	95,220
Materials and Supplies	1,024	753	2,725	3,359	3,359	2,725
Contractual Services	16,369	588	21,761	35,586	29,062	33,892
Subtotal Customer Service	57,970	41,683	78,262	127,820	122,994	131,837

**CITY OF LAREDO, TEXAS**  
**GENERAL FUND SUMMARY**  
**EXPENDITURES**  
**FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
City Hall Maintenance						
Personnel Services	130,572	125,026	154,398	154,398	134,894	-
Materials and Supplies	29,871	30,849	49,228	49,124	49,523	-
Contractual Services	186,453	185,526	225,064	231,221	250,978	-
Capital Outlay	-	5,825	-	-	-	-
Subtotal City Hall Maintenance	346,896	347,226	428,690	434,743	435,395	-
Total City Manager's Office	1,938,002	1,883,947	2,442,220	2,466,105	2,374,715	2,144,847
<b>Budget Department</b>						
Personnel Services	192,049	211,095	224,802	224,802	229,985	244,001
Materials and Supplies	8,763	7,613	14,150	13,211	9,003	14,150
Contractual Services	13,412	24,619	32,009	50,024	33,049	56,278
Total Budget Department	214,224	243,327	270,961	288,037	272,037	314,429
<b>Municipal Court</b>						
Personnel Services	685,551	756,281	836,967	836,967	801,226	910,851
Materials and Supplies	28,283	28,505	38,000	43,583	32,824	41,000
Contractual Services	143,032	181,416	212,434	274,624	227,646	307,034
Other Charges	388	318	93,900	48,974	131	88,586
Capital Outlay	125,355	-	-	-	-	-
Total Municipal Court	982,609	966,520	1,181,301	1,204,148	1,061,827	1,347,471
<b>Building Services</b>						
Personnel Services	1,015,956	-	-	-	-	1,380,940
Materials and Supplies	51,231	-	-	-	-	80,196
Contractual Services	77,551	-	-	-	-	139,092
Total Building Inspections	1,144,738	-	-	-	-	1,600,228
<b>City Attorney's Office</b>						
Personnel Services	690,701	758,373	800,423	800,423	802,652	848,412
Materials and Supplies	44,519	51,440	40,573	52,692	40,092	41,592
Contractual Services	27,124	33,521	57,657	47,015	57,386	69,195
Total City Attorney's Office	762,344	843,334	898,653	900,130	900,130	959,199
<b>City Secretary's Office</b>						
City Secretary						
Personnel Services	267,601	284,610	301,125	302,125	288,583	305,844
Materials and Supplies	8,006	14,267	12,838	14,433	12,124	12,970
Contractual Services	42,896	37,450	77,253	81,780	74,167	88,466
Subtotal City Secretary	318,503	336,327	391,216	398,338	374,874	407,280

**CITY OF LAREDO, TEXAS**  
**GENERAL FUND SUMMARY**  
**EXPENDITURES**  
**FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
Elections						
Personnel Services	-	-	1,694	694	1,300	1,352
Materials and Supplies	359	7	431	431	430	431
Contractual Services	42,588	-	87,175	114,593	85,230	87,175
Subtotal Elections	42,947	7	89,300	115,718	86,960	88,958
City Hall Maintenance						
Personnel Services	-	-	-	-	-	161,321
Materials and Supplies	-	-	-	-	-	47,428
Contractual Services	-	-	-	-	-	232,959
Subtotal City Hall Maintenance	-	-	-	-	-	441,708
Total City Secretary's Office	361,450	336,334	480,516	514,056	461,834	937,946
<b>Tax Office</b>						
Personnel Services	694,683	753,614	783,823	783,823	783,824	840,583
Materials and Supplies	23,861	28,820	32,196	36,008	36,008	31,862
Contractual Services	85,378	81,841	92,651	109,262	109,262	124,431
Other Charges	27,959	(2,745)	-	-	-	-
Capital Outlay	-	6,050	-	-	-	-
Total Tax Office	831,881	867,580	908,670	929,093	929,094	996,876
<b>Financial Services</b>						
Accounting						
Personnel Services	975,123	998,241	957,822	957,822	929,693	972,026
Materials and Supplies	30,552	30,302	34,616	46,829	35,240	35,870
Contractual Services	120,203	147,542	144,794	125,057	148,333	162,511
Other Charges	(202)	(22)	-	-	-	-
Subtotal Accounting	1,125,676	1,176,063	1,137,232	1,129,708	1,113,266	1,170,407
Purchasing						
Personnel Services	294,999	319,427	336,645	336,645	289,470	404,922
Materials and Supplies	5,754	6,496	8,450	9,124	7,447	7,280
Contractual Services	10,626	10,832	16,504	16,010	14,869	23,276
Subtotal Purchasing	311,379	336,755	361,599	361,779	311,786	435,478
Payroll						
Personnel Services	-	-	151,033	151,292	161,325	164,078
Materials and Supplies	-	-	4,500	4,841	4,410	3,550
Contractual Services	-	-	6,250	5,650	4,486	10,881
Subtotal Payroll	-	-	161,783	161,783	170,221	178,509

**CITY OF LAREDO, TEXAS**  
**GENERAL FUND SUMMARY**  
**EXPENDITURES**  
**FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
Accounts Payable						
Personnel Services	240,005	252,818	272,331	272,331	272,331	289,362
Materials and Supplies	4,247	7,309	8,463	9,135	11,762	8,463
Contractual Services	12,259	13,842	14,652	14,095	14,592	20,080
Subtotal Accounts Payable	256,511	273,969	295,446	295,561	298,685	317,905
Total Financial Services	1,693,566	1,786,787	1,956,060	1,948,831	1,893,958	2,102,299
<b>Human Resources</b>						
Personnel						
Personnel Services	386,530	400,885	426,507	426,507	394,124	492,372
Materials and Supplies	7,389	11,560	18,535	24,189	23,634	18,235
Contractual Services	26,956	20,141	31,323	31,374	29,374	43,318
Subtotal Personnel	420,875	432,586	476,365	482,070	447,132	553,925
Civil Service						
Personnel Services	50,794	54,412	57,528	57,528	60,315	61,619
Materials and Supplies	922	943	1,159	1,187	1,159	7,459
Contractual Services	11,912	11,574	17,173	17,173	16,379	22,114
Subtotal Civil Service	63,628	66,929	75,860	75,888	77,853	91,192
Training Division						
Personnel Services	56,377	23,406	66,989	66,989	47,407	133,702
Materials and Supplies	15,646	18,379	20,891	21,518	20,890	22,021
Contractual Services	87,648	93,011	124,292	131,604	124,292	156,211
Subtotal Training Division	159,671	134,796	212,172	220,111	192,589	311,934
Total Human Resources	644,174	634,311	764,397	778,069	717,574	957,051
<b>Planning and Building</b>						
Planning						
Personnel Services	775,560	885,604	990,136	981,136	949,451	1,054,709
Materials and Supplies	20,260	24,025	27,685	29,037	29,038	29,914
Contractual Services	65,404	58,982	85,108	97,018	88,390	162,491
Subtotal Planning	861,224	968,611	1,102,929	1,107,191	1,066,879	1,247,114
Planning Grants						
Personnel Services	28,383	32,198	43,258	43,258	43,177	44,528
Materials and Supplies	2,939	5,311	4,750	5,560	5,750	4,750
Contractual Services	160,629	211,610	262,217	261,407	261,198	262,217
Subtotal Planning Grants	191,951	249,119	310,225	310,225	310,125	311,495

**CITY OF LAREDO, TEXAS**  
**GENERAL FUND SUMMARY**  
**EXPENDITURES**  
**FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
Building						
Personnel Services	-	975,652	1,179,836	1,146,681	1,051,445	-
Materials and Supplies	-	63,245	75,449	84,938	71,774	-
Contractual Services	-	89,759	109,976	112,372	125,889	-
<b>Total Building</b>	<b>-</b>	<b>1,128,656</b>	<b>1,365,261</b>	<b>1,343,991</b>	<b>1,249,108</b>	<b>-</b>
<b>Total Planning and Building</b>	<b>1,053,175</b>	<b>2,346,386</b>	<b>2,778,415</b>	<b>2,761,407</b>	<b>2,626,112</b>	<b>1,558,609</b>
<b>Engineering</b>						
Administration						
Personnel Services	-	-	-	-	-	455,861
Materials and Supplies	-	-	-	-	-	9,301
Contractual Services	-	-	-	-	-	40,574
<b>Subtotal Administration</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>505,736</b>
Design and Surveying						
Personnel Services	-	-	-	-	-	1,096,482
Materials and Supplies	-	-	-	-	-	40,699
Contractual Services	-	-	-	-	-	41,167
<b>Subtotal Design and Surveying</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,178,348</b>
Construction and Inspection						
Personnel Services	-	-	-	-	-	600,401
Materials and Supplies	-	-	-	-	-	52,805
Contractual Services	-	-	-	-	-	36,333
<b>Subtotal Construction and Inspection</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>689,539</b>
<b>Total Engineering</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,373,623</b>
<b>CAAS Department</b>						
Personnel Services	-	-	-	-	-	175,328
Materials and Supplies	-	-	-	2,000	-	13,705
Contractual Services	-	-	-	9,000	-	56,630
Capital Outlay	-	-	-	-	-	18,000
<b>Total CASS Department</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,000</b>	<b>-</b>	<b>263,663</b>
<b>Telecommunications</b>						
Personnel Services	171,259	154,993	191,610	194,150	138,202	-
Materials and Supplies	8,510	12,984	13,688	34,038	13,896	-
Contractual Services	43,589	84,064	146,118	186,490	211,487	-
Capital Outlay	-	56,294	-	-	-	-
<b>Subtotal Administration</b>	<b>223,358</b>	<b>308,335</b>	<b>351,416</b>	<b>414,678</b>	<b>363,585</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**GENERAL FUND SUMMARY**  
**EXPENDITURES**  
**FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
Radio Communications						
Personnel Services	-	-	-	-	-	-
Materials and Supplies	-	-	-	11,675	11,675	-
Contractual Services	-	-	-	15,000	-	-
Capital Outlay	-	-	-	13,000	-	-
Subtotal Radio Communications	-	-	-	39,675	11,675	-
Total Telecommunications	223,358	308,335	351,416	454,353	375,260	-
<b>Management Information Services</b>						
Data Processing						
Personnel Services	527,508	627,374	365,945	367,645	348,647	-
Materials and Supplies	24,625	29,308	6,814	9,221	8,408	-
Contractual Services	104,521	130,992	152,711	152,022	154,666	-
Capital Outlay	17,847	(123)	-	132	112	-
Subtotal Data Processing	674,501	787,551	525,470	529,020	511,833	-
Network						
Personnel Services	-	-	359,208	361,198	369,455	-
Materials and Supplies	-	-	32,164	38,764	27,271	-
Contractual Services	-	-	37,935	24,445	31,842	-
Subtotal Network	-	-	429,307	424,407	428,568	-
Total Management Information Services	674,501	787,551	954,777	953,427	940,401	-
<b>TOTAL GENERAL GOVERNMENT</b>	<b>11,006,223</b>	<b>11,532,736</b>	<b>13,518,666</b>	<b>13,755,160</b>	<b>13,066,726</b>	<b>16,061,157</b>
<b>PUBLIC SAFETY</b>						
<b>Police</b>						
Police						
Personnel Services	24,876,689	25,868,008	28,342,628	28,342,628	27,446,795	3,352,699
Materials and Supplies	1,007,986	1,168,441	1,384,041	1,534,249	1,360,570	1,490,060
Contractual Services	2,091,018	2,182,062	2,261,484	2,311,831	2,290,550	2,369,594
Other Charges	3,013	86,302	1,200	1,200	659	1,200
Capital Outlay	-	-	-	7,500	-	-
Subtotal Police	27,978,706	29,304,813	31,989,353	32,197,408	31,098,574	7,213,553
911 Communications						
Personnel Services	1,640,307	1,595,989	1,874,270	1,878,670	1,534,340	2,078,430
Materials & Supplies	3,954	28,530	-	37,560	35,176	5,000
Contractual Services	12,332	128	-	-	-	828
Other Charges	-	-	-	24,000	-	-
Capital Outlay	-	-	-	33,590	33,590	-
Subtotal 911 Communications	1,656,593	1,624,647	1,874,270	1,973,820	1,603,106	2,084,258

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
Police Civilians						
Personnel Services	1,042,391	1,177,400	1,252,139	1,267,139	1,311,285	1,038,371
Materials & Supplies	-	-	-	161	-	5,000
Contractual Services	82,999	119,124	148,720	141,001	121,430	150,929
Subtotal Police Civilians	1,125,390	1,296,524	1,400,859	1,408,301	1,432,715	1,194,300
Autotheft						
Personnel Services	172,198	93,201	95,066	95,066	168,410	351,839
Contractual Services	-	-	-	-	-	1,381
Subtotal Autotheft	172,198	93,201	95,066	95,066	168,410	353,220
Detective						
Personnel	-	-	-	-	-	4,813,238
Materials & Supplies	-	-	-	-	-	13,500
Contractual Services	-	-	-	-	-	251,246
Subtotal Detective	-	-	-	-	-	5,077,984
LISD SRO Program						
Personnel	2,070	-	-	-	-	1,593,319
Materials & Supplies	-	-	-	-	-	2,000
Contractual Services	-	-	-	-	-	7,180
Subtotal LISD SRO Program	2,070	-	-	-	-	1,602,499
Narcotics/Pipeline/K-9						
Personnel	-	-	-	-	-	2,264,393
Materials & Supplies	-	-	-	-	-	14,966
Contractual Services	-	-	-	-	-	21,351
Subtotal Narcotics/Pipeline/K-9	-	-	-	-	-	2,300,710
Criminal Int. Acquisition						
Personnel	-	-	-	-	-	590,084
Materials and Supplies	-	-	-	-	-	5,000
Contractual Services	-	-	-	-	-	9,181
Subtotal Criminal Int. Acquisition	-	-	-	-	-	604,265
Truck Route						
Personnel Services	363,368	344,465	401,095	401,095	395,081	19,259,016
Materials and Supplies	9,603	5,341	14,996	16,166	13,916	104,950
Contractual Services	2,586	61,804	63,989	63,989	63,989	357,483
Subtotal Truck Route	375,557	411,610	480,080	481,250	472,986	19,721,449
Total Police	31,310,514	32,730,795	35,839,628	36,155,845	34,775,791	40,152,238

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2006-2007**

EXPENDITURES	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>Fire</b>						
Fire						
Personnel Services	17,191,027	18,042,687	18,317,758	19,039,605	19,502,675	20,116,574
Materials and Supplies	421,552	485,793	504,358	592,222	603,958	597,793
Contractual Services	248,696	321,408	308,046	318,061	326,830	517,572
Other Charges	63,840	-	84,000	-	172	99,910
Capital Outlay	319,090	-	-	-	-	-
<b>Subtotal Fire</b>	<b>18,244,205</b>	<b>18,849,888</b>	<b>19,214,162</b>	<b>19,949,888</b>	<b>20,433,635</b>	<b>21,331,849</b>
<b>EMS</b>						
Personnel Services	4,172,440	4,864,664	4,925,908	5,387,416	5,614,133	5,821,973
Materials and Supplies	216,029	262,668	288,346	299,452	279,090	313,034
Contractual Services	104,554	104,642	124,056	130,327	117,890	178,031
<b>Subtotal EMS</b>	<b>4,493,023</b>	<b>5,231,974</b>	<b>5,338,310</b>	<b>5,817,195</b>	<b>6,011,113</b>	<b>6,313,038</b>
<b>EMS - Trauma Service Area</b>						
Materials and Supplies	8,095	-	-	7,592	7,592	-
Other Charges	-	-	16,500	11,589	-	16,500
<b>Subtotal EMS - Trauma Service Area</b>	<b>8,095</b>	<b>-</b>	<b>16,500</b>	<b>19,181</b>	<b>7,592</b>	<b>16,500</b>
<b>Civilians</b>						
Personnel Services	368,603	395,536	392,611	392,611	425,373	478,372
<b>Subtotal Civilians</b>	<b>368,603</b>	<b>395,536</b>	<b>392,611</b>	<b>392,611</b>	<b>425,373</b>	<b>478,372</b>
<b>Fire Prevention &amp; Arson</b>						
Personnel Services	1,027,882	1,054,417	1,086,854	1,086,854	1,197,812	1,280,652
Materials and Supplies	13,244	24,334	37,971	42,113	40,527	40,444
Contractual Services	22,477	21,745	20,738	20,499	21,378	39,317
<b>Subtotal Fire Prevention &amp; Arson</b>	<b>1,063,603</b>	<b>1,100,496</b>	<b>1,145,563</b>	<b>1,149,466</b>	<b>1,259,717</b>	<b>1,360,413</b>
<b>Airport</b>						
Personnel Services	675,828	719,445	699,749	699,749	754,703	775,096
Materials and Supplies	24,392	17,395	31,482	33,570	30,428	22,243
Contractual Services	23,057	27,081	23,049	24,007	36,346	43,449
<b>Subtotal Airport</b>	<b>723,277</b>	<b>763,921</b>	<b>754,280</b>	<b>757,326</b>	<b>821,477</b>	<b>840,788</b>
<b>Fire In-House Training</b>						
Personnel Services	271,720	284,059	266,425	266,425	319,224	324,195
Materials and Supplies	1,684	10,033	11,924	7,424	11,924	14,566
Contractual Services	830	625	3,069	1,069	3,069	9,055
<b>Subtotal Fire In-House Training</b>	<b>274,234</b>	<b>294,717</b>	<b>281,418</b>	<b>274,918</b>	<b>334,217</b>	<b>347,816</b>



**CITY OF LAREDO, TEXAS**  
**GENERAL FUND SUMMARY**  
**EXPENDITURES**  
**FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
Fire Training Facility						
Personnel Services	262,261	289,516	266,771	266,771	300,561	298,170
Materials and Supplies	55,033	88,305	100,472	95,288	97,769	106,531
Contractual Services	60,938	68,366	72,117	78,824	75,624	78,071
Subtotal Fire Training Facility	378,232	446,187	439,360	440,883	473,954	482,772
Emergency Management						
Materials and Supplies	909	3,566	7,825	7,825	7,964	7,825
Contractual Services	9,540	10,052	10,566	10,566	10,567	10,566
Subtotal Emergency Management	10,449	13,618	18,391	18,391	18,531	18,391
EP&R/FEMA of DHS 2004						
Materials & Supplies	-	6,770	-	-	-	-
Capital Outlay	-	26,850	-	-	-	-
Subtotal EP&R/FEMA	-	33,620	-	-	-	-
Total Fire	25,563,720	27,129,957	27,600,595	28,819,859	29,785,609	31,189,939
<b>Traffic</b>						
Administration						
Personnel Services	1,213,042	258,145	419,553	419,553	414,181	313,899
Materials and Supplies	271,533	76,266	59,232	48,884	70,568	51,222
Contractual Services	295,464	67,056	72,658	81,261	75,316	101,308
Capital Outlay	37,590	-	-	23,800	-	-
Subtotal Administration	1,817,629	401,467	551,443	573,498	560,065	466,429
Engineering						
Personnel Services	-	272,856	309,954	309,954	319,935	360,841
Materials and Supplies	-	6,809	13,952	15,263	12,350	14,339
Contractual Services	-	13,881	35,380	40,460	42,659	31,211
Subtotal Engineering	-	293,546	359,286	365,677	374,944	406,391
Permits						
Personnel Services	-	115,851	-	-	-	-
Materials and Supplies	-	5,548	-	-	-	-
Contractual Services	-	6,679	-	-	-	-
Subtotal Permits	-	128,078	-	-	-	-
Signals						
Personnel Services	-	258,705	286,732	286,732	303,106	303,048
Materials and Supplies	-	133,523	160,774	174,357	176,883	177,138
Contractual Services	-	264,948	173,455	178,721	281,384	292,466
Subtotal Signals	-	657,176	620,961	639,810	761,373	772,652

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
Signs						
Personnel Services	-	210,799	205,277	205,277	207,872	226,310
Materials and Supplies	-	116,051	132,485	134,331	135,141	146,897
Contractual Services	-	20,100	21,244	21,244	20,945	20,514
Subtotal Signs	-	346,950	359,006	360,852	363,958	393,721
Markings						
Personnel Services	-	-	191,969	191,969	167,606	187,297
Materials and Supplies	-	9,940	77,800	88,999	78,931	100,811
Contractual Services	-	-	14,045	14,045	11,804	12,471
Subtotal Markings	-	9,940	283,814	295,013	258,341	300,579
Street Lights						
Materials and Supplies	81,269	35,206	35,000	35,281	37,281	25,000
Contractual Services	1,687,458	1,818,714	1,795,400	1,815,161	2,137,328	2,239,000
Subtotal Street Lights	1,768,727	1,853,920	1,830,400	1,850,442	2,174,609	2,264,000
Total Traffic	3,586,356	3,691,077	4,004,910	4,085,292	4,493,290	4,603,772
Homeland Security Grant						
Fire						
Materials and Supplies	212,339	91,268	-	79,534	76,038	-
Other Charges	-	-	-	564,101	721,306	-
Capital Outlay	142,884	289,351	-	50,024	49,236	-
Subtotal Fire	355,223	380,619	-	693,659	846,580	-
Police						
Materials and Supplies	-	-	-	36,242	34,142	-
Capital Outlay	-	367,965	-	194,447	39,341	-
Subtotal Police	-	367,965	-	230,689	73,483	-
Disaster Mitigation Fund						
Personnel	-	-	-	46,800	46,800	-
Materials and Supplies	-	-	-	5,730	5,730	-
Contractual Services	-	-	-	20,700	20,700	-
Subtotal Disaster Mitigation Fund	-	-	-	73,230	73,230	-
Public Safety						
Materials and Supplies	-	-	-	18,579	18,579	-
Other Charges	-	-	-	-	-	-
Capital Outlay	-	-	-	31,400	31,400	-
Subtotal Public Safety	-	-	-	49,979	49,979	-
Total Homeland Security Grant	355,223	748,584	-	1,047,557	1,043,272	-
<b>TOTAL PUBLIC SAFETY</b>	<b>60,815,813</b>	<b>64,300,413</b>	<b>67,445,133</b>	<b>70,108,553</b>	<b>70,097,962</b>	<b>75,945,949</b>

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
<b>PUBLIC WORKS</b>						
Administration						
Personnel Services	328,807	332,771	396,845	396,845	399,266	575,964
Materials and Supplies	14,477	13,290	24,085	28,393	26,141	27,924
Contractual Services	141,704	165,228	151,244	153,983	164,259	207,069
Other Charges	-	-	-	-	25,172	-
Subtotal Administration	484,988	511,289	572,174	579,221	614,838	810,957
Engineering Administration						
Personnel Services	383,624	411,645	430,340	430,340	432,336	-
Materials and Supplies	13,581	17,447	14,498	14,518	14,519	-
Contractual Services	22,069	26,994	28,593	28,999	26,516	-
Subtotal Administration	419,274	456,086	473,431	473,857	473,371	-
Street Maintenance						
Personnel Services	494,474	693,684	850,464	850,464	741,602	866,083
Materials and Supplies	52,754	105,342	290,813	290,989	290,989	363,438
Contractual Services	258,492	72,807	79,638	81,938	79,638	115,672
Other Charges	-	(932)	-	-	-	-
Capital Outlay	-	-	150,000	150,000	150,000	-
Debt Service	-	-	21,482	21,482	21,482	21,482
Subtotal Street Maintenance	805,720	870,901	1,392,397	1,394,873	1,283,711	1,366,675
Design, Drafting & Survey						
Personnel	920,539	912,203	1,081,795	977,795	968,362	-
Materials & Supplies	39,350	37,294	33,572	33,906	33,917	-
Contractual Services	35,326	27,574	37,365	40,135	31,213	-
Capital Outlay	-	-	-	103,800	-	-
Subtotal Design, Drafting & Survey	995,215	977,071	1,152,732	1,155,636	1,033,492	-
Street Construction						
Personnel Services	453,729	152,710	247,155	247,155	247,672	255,214
Materials and Supplies	108,451	228,745	394,239	394,239	394,239	527,160
Contractual Services	87,333	295,163	277,075	294,453	277,196	251,651
Capital Outlay	-	-	50,000	50,000	50,000	-
Debt Service	-	-	7,712	7,712	7,712	7,712
Subtotal Street Construction	649,513	676,618	976,181	993,559	976,819	1,041,737
Eng Construction Inspection						
Personnel	526,245	538,791	565,875	565,875	568,397	-
Materials & Supplies	4,974	22,581	41,193	39,924	41,932	-
Contractual Services	30,456	29,948	26,358	26,258	26,359	-
Other Charges	-	25	-	-	-	-
Subtotal Eng Construction Inspection	561,675	591,345	633,426	632,057	636,688	-

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
Street Cleaning						
Personnel Services	446,354	533,184	596,152	596,152	599,656	627,299
Materials and Supplies	42,962	57,071	89,782	89,782	89,781	91,903
Contractual Services	313,371	238,890	198,022	198,249	198,249	225,734
Subtotal Street Cleaning	802,687	829,145	883,956	884,183	887,686	944,936
Building Rehab						
Personnel Services	439,300	545,817	652,488	652,488	658,828	649,030
Materials and Supplies	20,388	23,432	36,925	42,180	42,180	41,122
Contractual Services	13,306	22,041	33,439	35,639	35,638	29,231
Subtotal Building Rehab	472,994	591,290	722,852	730,307	736,646	719,383
Warehouse						
Personnel Services	63,210	66,255	71,019	71,019	71,393	74,599
Materials and Supplies	6,866	10,559	19,407	20,522	20,524	18,955
Contractual Services	6,344	3,633	6,966	7,025	7,024	8,054
Subtotal Warehouse	76,420	80,447	97,392	98,566	98,941	101,608
Special Constr. Projects						
Personnel Services	-	77,182	-	-	111,852	97,516
Materials and Supplies	-	31,862	-	-	-	-
Contractual Services	-	1,821	-	7,612	7,612	-
Subtotal Constr. Projects	-	110,865	-	7,612	119,464	97,516
<b>TOTAL PUBLIC WORKS</b>	<b>5,268,486</b>	<b>5,695,057</b>	<b>6,904,541</b>	<b>6,949,871</b>	<b>6,861,656</b>	<b>5,082,812</b>
<b>HEALTH AND WELFARE</b>						
Catholic Social Services	90,270	45,135	45,135	45,135	45,135	45,135
Animal Society	126,000	126,000	146,000	146,000	146,000	146,000
City - County Morgue	10,163	-	-	-	-	-
Crime Stoppers Inc.	11,250	-	-	-	-	5,000
L.I.F.E.	2,531	-	-	-	-	-
Family Counseling	5,625	5,625	5,625	5,625	5,625	-
Laredo Regional Food Bank	18,750	9,375	9,375	9,375	9,376	9,375
Laredo-Webb County Food Bank	22,500	16,875	16,875	18,875	18,875	24,875
American Red Cross	7,500	3,750	3,750	3,750	-	-
Laredo Webb NHS	11,250	-	-	-	-	2,000
Ruthe B. Cowl Rehabilitation Center	56,250	28,125	-	-	-	-
Elderly Nutrition PRG/CAA	15,000	7,500	7,500	7,500	7,500	12,500
Meals on Wheels	14,250	7,125	7,125	7,125	7,125	12,125
Bethany House	15,000	7,500	7,500	7,500	7,500	18,500
Paisano Girl Scout Council	7,500	3,750	3,750	3,750	-	-
SCAN	27,000	13,500	13,500	13,500	13,500	13,500
LISD Crime Stoppers	5,625	2,813	2,813	2,813	2,813	2,813
Children's International Advocacy	45,000	22,500	22,500	22,500	22,500	22,500
Boy's and Girl's Club of Laredo	67,500	33,750	33,750	33,750	33,750	41,000

**CITY OF LAREDO, TEXAS**  
**GENERAL FUND SUMMARY**  
**EXPENDITURES**  
**FY 2006-2007**

EXPENDITURES	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>HEALTH AND WELFARE (continued)</b>						
Youth Commission	21,188	12,001	20,000	20,360	20,360	20,000
Border Area Nutritional Council	26,250	18,125	18,125	28,125	28,125	28,125
Literacy Council	5,250	2,625	2,625	2,625	2,625	2,625
Sacred Heart Children's Home	-	1,875	1,875	1,875	1,875	11,000
BEST Inc.	10,547	5,274	5,274	5,274	5,274	5,274
Communities in Schools	11,250	5,625	5,625	5,625	5,625	5,625
Rio Grande International Study Center	15,000	-	-	-	-	10,000
Veteran's Coalition	40,347	30,000	30,000	30,000	30,000	51,000
Boy Scouts Gulf Coast Council	13,500	-	-	-	-	-
Casa de Misericordia	8,438	12,188	9,375	9,375	9,375	15,375
S.T.C.A.D.A.	3,750	1,875	1,875	1,875	1,875	5,000
Club Olympia	3,750	1,875	1,875	1,875	1,875	1,875
Laredo Little Theater	-	-	-	-	-	-
Special Olympics-Area 21	3,141	3,376	3,376	3,376	3,376	3,413
Homeland Security FEMA-Katrina/ Rita Relief	90,514	-	-	810	851	-
Miss Laredo Productions	-	-	-	8,500	8,500	-
Habitat for Humanity	-	-	-	-	-	10,500
Kidney Foundation of Laredo	-	-	-	-	-	12,000
Laredo Amateur Boxing	-	-	-	-	-	10,000
<b>TOTAL HEALTH AND WELFARE</b>	<b>811,889</b>	<b>527,562</b>	<b>425,223</b>	<b>446,893</b>	<b>439,435</b>	<b>547,135</b>
<b>CULTURE AND RECREATION</b>						
<b>Parks and Recreation</b>						
Parks Administration						
Personnel Services	389,446	402,774	479,755	479,755	365,746	468,750
Materials and Supplies	8,108	5,420	5,200	8,593	8,922	5,500
Contractual Services	27,494	22,095	15,794	66,046	61,311	43,463
Other Charges	200	480	-	-	-	-
Capital Outlay	-	-	50,000	50,000	50,000	-
Subtotal Parks Administration	425,248	430,769	550,749	604,394	485,979	517,713
Parks Maintenance						
Personnel Services	2,001,018	2,135,380	2,310,672	2,310,672	1,891,351	2,700,405
Materials and Supplies	322,383	396,104	420,903	480,916	396,020	436,213
Contractual Services	821,016	1,079,503	888,391	921,013	1,103,671	1,125,767
Other Charges	276	-	-	-	-	-
Capital Outlay	7,737	7,745	-	1,000	500	-
Debt Service	-	-	7,712	7,712	7,712	7,712
Subtotal Parks Maintenance	3,152,430	3,618,732	3,627,678	3,721,313	3,399,254	4,270,097

**CITY OF LAREDO, TEXAS**  
**GENERAL FUND SUMMARY**  
**EXPENDITURES**  
**FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
TX Forest Service Grant						
Personnel	1,949	25,167	-	-	-	-
Materials and Supplies	9,968	8,232	-	-	-	-
Subtotal TX Forest Service Grant	11,917	33,399	-	-	-	-
Recreation						
Personnel Services	490,563	569,906	615,519	615,519	599,801	652,412
Materials and Supplies	74,377	87,935	124,818	107,550	108,005	124,301
Contractual Services	68,777	61,439	87,535	56,847	59,628	94,564
Other Charges	-	(6)	-	-	-	-
Subtotal Recreation	633,717	719,274	827,872	779,916	767,434	871,277
Recreation Centers						
Personnel Services	822,599	928,277	1,018,363	1,018,363	1,010,942	1,047,713
Materials and Supplies	157,309	119,981	165,480	172,332	150,322	145,209
Contractual Services	172,567	270,108	201,640	221,449	327,120	299,724
Other Charges	-	-	-	-	-	72,000
Capital Outlay	-	103,068	-	157,200	157,200	-
Subtotal Recreation Centers	1,152,475	1,421,434	1,385,483	1,569,344	1,645,584	1,564,646
Cemetery						
Personnel Services	271,393	255,370	328,134	328,134	329,282	318,043
Materials and Supplies	34,322	33,231	33,030	29,949	34,728	29,379
Contractual Services	35,113	39,819	47,555	43,134	48,140	53,378
Capital Outlay	5,031	-	50,000	49,500	50,000	-
Debt Service	-	-	7,712	7,712	7,712	7,712
Subtotal Cemetery	345,859	328,420	466,431	458,429	469,862	408,512
Total Parks and Recreation	5,721,646	6,552,028	6,858,213	7,133,396	6,768,113	7,632,245
<b>Library</b>						
Library - Main Branch						
Personnel Services	1,452,116	1,532,302	1,768,944	1,759,636	1,704,444	1,866,441
Materials and Supplies	425,738	417,083	440,748	479,381	455,713	460,023
Contractual Services	400,079	452,223	490,949	503,352	515,327	620,692
Other Charges	-	-	-	-	(23)	-
Capital Outlay	-	-	45,000	30,641	45,000	20,000
Subtotal Library - Main Branch	2,277,933	2,401,608	2,745,641	2,773,010	2,720,461	2,967,156
Library - Santo Nino Branch						
Personnel Services	91,782	157,974	195,662	204,970	192,507	206,526
Materials and Supplies	36,354	46,730	58,860	56,051	45,873	58,860
Contractual Services	20,504	24,152	50,640	51,144	49,068	50,490
Other Charges	-	-	-	-	(1)	-
Subtotal Library - Santo Nino Branch	148,640	228,856	305,162	312,165	287,447	315,876

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2006-2007**

<b>EXPENDITURES</b>	<b>ACTUAL FY 03-04</b>	<b>ACTUAL FY 04-05</b>	<b>ORIGINAL BUDGET FY 05-06</b>	<b>AMENDED BUDGET FY 05-06</b>	<b>TOTAL ESTIMATE FY 05-06</b>	<b>PROPOSED BUDGET FY 06-07</b>
Library - Bruni Plaza Branch						
Personnel Services	37,588	53,687	59,209	59,209	57,723	62,522
Materials and Supplies	54,194	48,078	50,250	53,629	49,133	50,250
Contractual Services	16,500	20,449	38,950	39,532	34,451	37,930
Capital Outlay	4,370	-	-	6,040	6,040	-
Subtotal Library - Bruni Plaza Branch	112,652	122,214	148,409	158,410	147,347	150,702
Library - Bookmobile Unit						
Personnel Services	24,291	25,214	27,907	27,907	21,850	29,008
Materials and Supplies	15,205	16,891	14,000	15,677	15,183	12,937
Contractual Services	5,606	527	9,800	9,800	6,544	5,255
Subtotal Library - Bookmobile Unit	45,102	42,632	51,707	53,384	43,577	47,200
Center for Non-Profit Mgmt.						
Personnel Services	120,543	99,319	118,442	118,442	109,043	137,604
Materials and Supplies	12,131	11,501	15,700	16,393	14,643	15,700
Contractual Services	4,767	8,217	16,000	16,000	12,144	16,570
Subtotal Center for Non-Profit Management	137,441	119,037	150,142	150,835	135,830	169,874
Total Public Library	2,721,768	2,914,347	3,401,061	3,447,804	3,334,662	3,650,808
<b>TOTAL CULTURE AND RECREATION</b>	<b>8,443,414</b>	<b>9,466,375</b>	<b>10,259,274</b>	<b>10,581,200</b>	<b>10,102,775</b>	<b>11,283,053</b>
<b>OTHER FINANCING USES</b>						
OTHER						
Personnel Services						
Compensated Absences - Grants	49,884	38,309	15,000	15,000	24,870	236,040
Contractual Services						
Tax Attorney	429,998	499,700	503,970	503,970	400,000	499,700
Tax Appraisal District	519,954	570,186	627,204	623,074	623,075	716,535
South Texas Development Council	36,315	40,213	41,228	41,228	41,228	42,528
Laredo Development Foundation	359,400	390,000	425,000	425,000	425,000	425,000
Other Professional Services	43,215	-	-	-	-	-
Legal Expenses	359,276	423,578	-	138,168	138,167	100,000
Consultant Fees	-	35,620	318,600	365,797	356,297	423,712
Arbitrage Rebate Services	12,400	-	10,000	-	-	10,000
Christmas Committee	12,416	8,419	12,000	12,000	11,986	12,000
Insurance	1,155,013	1,261,310	1,581,131	1,581,131	1,270,427	1,407,557

**CITY OF LAREDO, TEXAS  
GENERAL FUND SUMMARY  
EXPENDITURES  
FY 2006-2007**

EXPENDITURES	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OTHER FINANCING USES (continued)</b>						
Other						
Contributions	12,115,000	-	-	-	-	-
City Annuity Contributions	297,070	283,248	331,008	321,138	299,916	265,028
Prior Year Expense	13,166	7,021	-	-	19,044	15,000
Claims and Settlements	97,281	4,069	-	-	-	-
Bad Debt Expense	37,818	52,126	20,000	20,000	20,000	44,000
Refunds	-	1,700	-	-	-	-
Shortage and Overage	7,778	214	-	-	(131)	-
Ambulance Refunds	17,018	667	-	-	-	-
Restricted Reserve	-	-	1,584,381	238,298	55,000	598,804
<b>TOTAL OTHER</b>	<b>15,563,002</b>	<b>3,616,380</b>	<b>5,469,522</b>	<b>4,284,804</b>	<b>3,684,879</b>	<b>4,795,904</b>
<b>TRANSFERS OUT</b>						
Community Development	97,171	107,109	124,835	124,835	119,998	144,462
Auto Theft Task Force	197,192	191,418	266,655	266,655	266,655	240,984
Narcotics Grant	166,085	-	-	-	-	-
Health Department Grants	2,543,221	2,668,948	2,985,540	2,985,540	2,955,376	3,329,909
Special Police Program	307,597	1,607,152	2,665,386	2,665,386	2,665,386	1,770,561
Airport	25,000	-	-	-	-	-
Public Access Fund	-	109,329	181,911	181,911	181,911	315,751
Capital Improvement Projects	435,000	-	-	-	-	-
Parks Capital Grants	-	-	148,541	148,541	-	-
Communication System Fund	-	-	-	99,731	99,731	-
Friends of the Library	-	95,421	-	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>3,771,266</b>	<b>4,779,377</b>	<b>6,372,868</b>	<b>6,472,599</b>	<b>6,289,057</b>	<b>5,801,667</b>
<b>TOTAL FINANCING USES</b>	<b>19,334,268</b>	<b>8,395,757</b>	<b>11,842,390</b>	<b>10,757,403</b>	<b>9,973,936</b>	<b>10,597,571</b>
<b>TOTAL EXPENDITURES</b>	<b>105,680,093</b>	<b>99,917,900</b>	<b>110,395,227</b>	<b>112,599,080</b>	<b>110,542,490</b>	<b>119,517,677</b>

**CAPITAL OUTLAY SCHEDULE FY2006-2007**

<b>General Fund</b>	Computer Hardware	
<b>Library</b>	Match for second year e-rate grant to upgrade servers & miscellaneous computer hardware	\$20,000
	<b>Total Library</b>	<b>\$20,000</b>
<b>Communication &amp; Administrative</b>	Automotive One(1) admin, mid-size, 6 cylinder	\$18,000
<b>Support Services</b>	<b>Total CASS</b>	<b>\$18,000</b>
	<b>Total General Fund</b>	<b>\$38,000</b>



Mayor and City Council

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	11 MAYOR AND CITY COUNCIL
DIVISION NUMBER	00 MAYOR AND CITY COUNCIL

**MISSION**

Provide political leadership with a focus on job creation, economic diversity, international trade, and advocacy at local, state, federal, and international levels.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Maintain and enhance the City’s competitiveness in global markets.
- Provide safe streets through improving infrastructure, expanding community oriented policing program, and increasing citizen participation.
- Ensure strong neighborhoods through the development of neighborhood revitalization programs.
- Develop binational programs and relationships.
- Serve as an advocate for local, state, federal, and international issues.

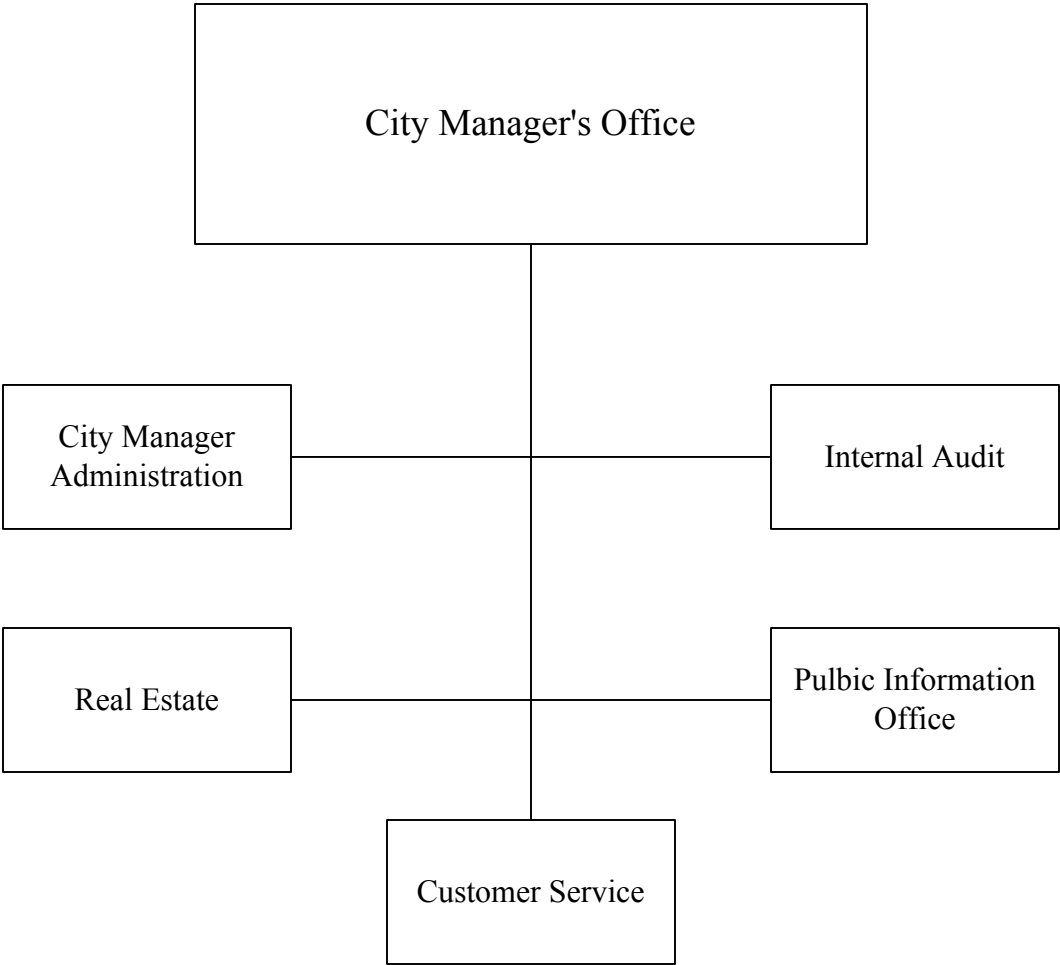
**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	166,818	192,301	197,005	185,992	198,732
Materials & Supplies	32,324	39,419	38,688	39,235	43,845
Contractual Services	283,048	296,604	295,587	288,556	298,339
Other Charges	11	0	0	0	0
<b>TOTAL</b>	<b>482,201</b>	<b>528,324</b>	<b>531,280</b>	<b>513,783</b>	<b>540,916</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Mayor	65	1	1	1	1	1
Council Member	65	8	8	8	8	8
<b>TOTAL</b>		<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

To serve the public and City Council through responsible administration of all City affairs and promotion of a high standard of ethics, professionalism and integrity.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	12 CITY MANAGER
DIVISION NUMBER	00 CITY MANAGER

### MISSION

To serve the public and City Council through responsible administration of all City affairs and promotion of a high standard of ethics, professionalism and integrity.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Achieve a high standard of internal and external customer service, through serving the City Council and the public.
- Further foster and continue the economic prosperity of the community.
- Promote and support the safety and health of the community.
- Boost livability factors and the quality of life in the community.
- Further grow and promote a superior organizational infrastructure to provide excellent services.
- Maintain fiscally responsible procedures and policies so that the city of Laredo may be operated in a cost efficient manner.
- Continue to utilize and promote organizational planning in order to prioritize annual and future capital improvement needs and to maximize investment and return on City funds.
- Continue to execute the strategic plan, policies and directives of the City Council.
- Continue to maintain an open-door policy in order to be responsive to questions, concerns, complaints and needs of citizens and City employees.
- Continue to implement policies and procedures that focus on employee development and provide for effective performance accountability and evaluation.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	743,467	873,672	1,087,319	1,118,596	1,151,520
Materials & Supplies	14,215	12,638	15,460	19,230	21,021
Contractual Services	56,306	76,178	71,832	63,661	79,696
<b>TOTAL</b>	<b>813,988</b>	<b>962,488</b>	<b>1,174,611</b>	<b>1,201,487</b>	<b>1,252,237</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
City Manager	50	1	1	1	1	1
Deputy City Manager	W45	1	0	0	1	1
Assistant City Manager	R45	1	1	2	2	2
Executive Assistant to the City Manager	R43	0	1	1	1	1
Assistant to the City Manager	R41	1	1	1	0	0
Program Administrator	R41	0	0.5	0.5	0	0
Grants Administrator	R40	1	0	0	0	0
Administrative Assistant II	R35	2	2	2	2	2
Administrative Assistant I	R32	1	1	1	1	1
Management Intern	R33	1	0	0	0	0
Executive Secretary	R32	1	1	1	1.5	2
Clerk III	R27	1	1	0	0	0
Secretary	R27	2	2	2	2	2
<b>TOTAL</b>		<b>13</b>	<b>11.5</b>	<b>11.5</b>	<b>11.5</b>	<b>12</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	12 CITY MANAGER
DIVISION NUMBER	10 INTERNAL AUDIT

EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	117,785	164,564	185,332	184,356	196,454
Materials & Supplies	3,217	683	1,708	1,160	1,490
Contractual Services	9,540	7,072	11,749	12,037	16,305
TOTAL	130,542	172,319	198,789	197,553	214,249

FULL TIME EQUIVALENTS (FTE) INTERNAL AUDITOR

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Internal Auditor	R41	1	1	1	1	1
Auditor II	R35	2	2	2	2	2
TOTAL		3	3	3	3	3

FUND NUMBER  
 DEPARTMENT NUMBER  
 DIVISION NUMBER

101 GENERAL FUND  
 12 CITY MANAGER  
 15 REAL ESTATE

**MISSION**

The mission of the Real Estate program is to facilitate the acquisition, sale and/or lease of real property in a timely manner.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To identify and eliminate street encroachment presently being used for private benefits and not open to the public.
- Negotiating acquisition of land parcels in support of City, State and Federally funded projects.
- Working jointly with other City departments in planning infrastructure projects which involve acquisition of real estate.
- Researching and obtaining property title information.
- Preparing resolutions and contracts for appraisal services.
- Reviewing and analyzing all appraisal reports.
- Coordinating with the Legal department on all matters related to eminent domain proceedings and other real estate matters required.
- To manage city-owned properties through their control, rental and disposition.
- To coordinate with appropriate federal and state agencies to ensure property implementation of their laws and regulations.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	194,356	210,281	375,269	212,343	341,817
Materials & Supplies	4,048	3,652	1,950	3,470	2,148
Contractual Services	18,797	8,378	14,460	11,895	21,195
Capital Outlay	234,600	0	0	0	0
<b>TOTAL</b>	<b>451,801</b>	<b>222,311</b>	<b>391,679</b>	<b>227,708</b>	<b>365,160</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Land Acquisition Manager	R38	1	1	1	1	1
Land Acquisition Negotiator	R32	4	4	4	3	3
Administrative Assistant I	R32	1	1	1	1	1
Land Acquisition Examiner	R31	1	1	1	1	1
Clerk II	R25	1	0	0	0	0
<b>TOTAL</b>		<b>8</b>	<b>7</b>	<b>7</b>	<b>6</b>	<b>6</b>

FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

101 GENERAL FUND  
12 CITY MANAGER  
15 REAL ESTATE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE) – acquisition negotiators	2	2	2	2
<b>Outputs</b>				
Number of acquisition projects completed	16	10	16	4
Number of undeveloped parcels acquired	73	48	74	32
Number of residential parcels acquired	0	8	12	18
Number of commercial parcels acquired	39	2	4	1
Number of commercial corner clips acquired	0	0	14	0
Total number of parcels acquired	112	58	104	51
<b>Efficiency Measures</b>				
Number of acquisition projects completed per FTE – land negotiator	8	5	8	2
Number of parcels acquired per FTE	56	29	52	25.5
Administrative cost per parcel of land acquired	\$96,557	\$98,898	\$131,846	\$102,594

FUND NUMBER	101 GENERAL FUND
FUND DEPARTMENT NUMBER	12 CITY MANAGER
DIVISION NUMBER	30 PUBLIC INFORMATION OFFICE

**MISSION**

Keep the citizens of Laredo informed on projected and services offered by the City of Laredo for the community; work with all media entities, including local, Nuevo Laredo media, state of Texas and beyond, to help project an accurate picture of Laredo; and to maintain the integrity of the Public Information Office and respond accurately and timely as required by law under the Texas Public Information Act.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Continue using local media for immediate and maximum dissemination of information on the City of Laredo.
- Develop appropriate publicity outlets (such as print publications and electronic mediums on Public Access Channel) that maximize and promote City of Laredo resources, informing customers, taxpayers and ratepayers.
- Implement measures that maintain communication with local media by making City of Laredo officials and administrators available on a regular basis through frequent roundtable discussions with media partners.
- Work with outside media to pitch, promote and influence stories on the City of Laredo, as it related to image, issues of national security or importance or other issues in which the geographical, historical or economical perspective of the City of Laredo can be positioned as an expert on the subject.
- Promote all City of Laredo departments and their projects and services with assertive media plans.
- Attend annual training conferences on the Texas Public Information Act to be knowledgeable on all aspects, including responding accurately, expeditiously and equally to all requestors.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	118,836	130,611	137,681	139,171	146,497
Materials & Supplies	1,336	1,318	2,085	2,577	2,150
Contractual Services	16,633	5,991	30,423	47,831	32,717
<b>TOTAL</b>	<b>136,805</b>	<b>137,920</b>	<b>170,189</b>	<b>189,579</b>	<b>181,364</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
PIO/Telecommunications Manager	R40	1	1	1	0	0
Public Information Officer	R40	0	0	0	1	1
Administrative Assistant I	R32	1	1	1	1	1
<b>TOTAL</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>



FUND NUMBER	101 GENERAL FUND
FUND DEPARTMENT NUMBER	12 CITY MANAGER
DIVISION NUMBER	30 PUBLIC INFORMATION OFFICE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of media inquiries referred and resolved	16 p/week	16 p/week	18 p/week	20 p/week
Information requests for documentation	4 p/week	6.3 p/week	7 p/week	10 p/week
<b>Outputs</b>				
Number of press releases distributed	3-4 p/week	5.6 p/week	6.5 p/week	8 p/week
Number of promotional literature completed (quarterly magazine)	Four editions of quarterly	1 annual report	1 annual report	Annual Report
Information responses/documents responses	156 in the FY	228 in the FY	250 in the FY	350 in the FY
Other promotional material/output	Joint production w/PAC on PSAs and photos posted to website	Joint Production w/PAC on PSAs and photos posted to the website	Joint Production w/PAC on PSAs and photos posted to the website	Joint Production w/PAC on the City of Laredo
<b>Effectiveness Measures</b>				
% of information responses/documents responses	90%	Exceed 90%	Exceed 90%	100%
% of media advisories resulting in interviews	79%	80%	80%	80%

FUND NUMBER	101 GENERAL FUND
FUND DEPARTMENT NUMBER	12 CITY MANAGER
DIVISION NUMBER	40 CUSTOMER SERVICE

### MISSION

To improve the quality and efficiency of the City of Laredo’s community services through excellent Customer Service and the anticipation of services needed by citizens, visitors and employees of our organization.

- To assure that the employees maintain the highest level of competence in the performance of their duties while offering services to a constituent, visitor or employee of our organization.
- To continue to maintain an open-door policy to citizens and City employees in order to be responsive to questions, concerns, complaints and needs.
- To improve the quality and efficiency of the City of Laredo’s community services through excellent customer service.
- The goal of the Customer Service Division is to ensure that our employees provide the best customer service possible and ensure that internal and external customers are satisfied with the services rendered.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To continue with our yearly city-wide Customer Service training in an effort to encourage our employees to support the mission of the Customer Service Division.
- To continue monitoring TrackWise constantly and ensure that our citizens and/or customers are receiving the service they deserve.
- To maintain the percentage of customer service calls closed at 99%.
- To ensure the successful training of 750 employees on Customer Service.
- To continue instilling in our new employees, starting on the first day they are hired, the importance the City of Laredo places on Customer Service.
- To begin dialogue about the possibility of implementing an emergency call center for the entire City of Laredo.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	40,577	40,342	53,776	90,573	95,220
Materials & Supplies	1,024	753	2,725	3,359	2,725
Contractual Services	16,369	588	21,761	29,062	33,892
<b>TOTAL</b>	<b>57,970</b>	<b>41,683</b>	<b>78,262</b>	<b>122,994</b>	<b>131,837</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Customer Service Coordinator	R33	1	1	1	1	1
Clerk III	R27	0	0	1	1	1
Clerk II	R25	1	0	0	0	0
<b>TOTAL</b>		<b>2</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>2</b>

FUND NUMBER	101 GENERAL FUND
FUND DEPARTMENT NUMBER	12 CITY MANAGER
DIVISION NUMBER	40 CUSTOMER SERVICE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Total time spent on customer service/citizen complaint tracking program (in hours)	2,275	2,250	2,275	2,625
Total budget for customer service training	\$16,369	\$18,725	\$18,725	\$18,725
<i>Outputs</i>				
Number of citizen complaints, service requests, and inquiry calls	1,300	1,200	1,300	1,500
Number of employees trained (customer service)	750	750	750	750
<b>Efficiency Measures</b>				
Time (minutes) spent per employee trained (customer service)	182	180	182	210
Cost per employee trained (customer service)	\$22	\$25	\$25	\$25
<b>Effectiveness Measures</b>				
% of customer service calls closed	99	99	99	99

FUND NUMBER	101 GENERAL FUND
FUND DEPARTMENT NUMBER	12 CITY MANAGER
DIVISION NUMBER	50 CITY HALL MAINTENANCE

### MISSION

To maintain City Hall, including sidewalks, gardens and parking areas in the safest and most presentable conditions for the public and those who use this facility

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To maintain City Hall clean, safe and operational.
- To eliminate safety hazards anywhere in the building.
- To keep all restrooms constantly clean and properly supplied.
- To provide the best maintenance service available.
- To include safety & cleanliness in parking areas.
- To provide care and maintenance to City Hall gardens.
- To improve quality and quantity of work by adhering to schedules.
- To improve communication with interdepartmental entities that render services to our building.
- To maintain and surpass safety trainings.
- To evaluate goals and make changes on a monthly basis or as needed.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED* 06-07
Personnel Services	130,572	125,026	154,398	134,894	0
Materials & Supplies	29,871	30,849	49,228	49,524	0
Contractual Services	186,453	185,526	225,064	250,978	0
Capital Outlay	0	5,825	0	0	0
<b>TOTAL</b>	<b>346,896</b>	<b>347,226</b>	<b>428,690</b>	<b>435,396</b>	<b>0</b>

\*City Hall Maintenance was moved to City Secretary's in FY06-07.

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED* 06-07
Building Maintenance Supervisor	R32	1	1	1	1	0
Custodian	R23	3	4	4	4	0
<b>TOTAL</b>		<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>0</b>

\*City Hall Maintenance was moved to City Secretary's in FY06-07.

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED* 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE)	4	5	5	0
Total budget	346,896	347,226	435,396	0
<b>Outputs</b>				
Number of square feet area maintained	88,000	88,000	88,000	0
<b>Efficiency Measures</b>				
Number of square feet of area maintained per FTE	22,000	17,600	17,600	N/A
Cost per square foot	\$3.94	\$3.95	\$4.95	N/A

\*City Hall Maintenance is moved to City Secretary's in FY06-07.

The mission of the **BUDGET DEPARTMENT** is to develop and administer the budget process as a sound basis for planning, financial analysis, and decision making.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	13 BUDGET
DIVISION NUMBER	00 BUDGET

**MISSION**

Develop and administer the budget process as a sound basis for planning, financial analysis, and decision-making.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Prepare an Annual Budget document that is accurate, efficient, effective, and timely.
- Seek innovative methods for improving the budgetary process.
- Monitor revenues and expenditures to ensure departments remain within budgeted levels.
- Improve the accuracy of revenue and expenditure projections.
- Continually evaluate performance measurements for maximum efficiency and effectiveness.
- To increase the percentage of funds within budget appropriations by 3%.
- To increase the percentage of funds with revenue estimates within +/- of actual revenues by 7%.
- To receive the GFOA Distinguished Budget Presentation Award for the 16<sup>th</sup> consecutive year.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	192,049	211,095	224,802	229,985	244,001
Materials & Supplies	8,763	7,613	14,150	9,003	14,150
Contractual Services	13,412	24,619	32,009	33,049	56,278
TOTAL	214,224	243,327	270,961	272,037	314,429

**FULL TIME EQUIVALENTS (FTE)**

	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Budget Director	1	1	1	1	1
Budget Analyst II	0	0	0	0	2
Budget Analyst I	2	2	2	2	0
Administrative Assistant I	1	1	1	1	1
TOTAL	4	4	4	4	4

FUND NUMBER

101 GENERAL FUND

DEPARTMENT NUMBER

13 BUDGET

DIVISION NUMBER

00 BUDGET

## PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Input</b></i>				
Number of full-time equivalent employees (FTE's)	4	4	4	4
<i><b>Outputs</b></i>				
Number of funds budgeted	85	83	84	89
Total dollar value of funds budgeted excluding transfers	\$249,033,316	\$273,866,796	\$314,855,949	\$321,195,847
Total dollar value of funds budgeted including transfers	\$309,031,373	\$345,427,523	\$385,697,442	\$393,095,290
Number of budget analyses prepared	487	498	503	510
<b>Efficiency Measures</b>				
Number of funds budgeted per FTE	21.3	20.8	21.0	22.3
Total dollar value budgeted per FTE	\$62,258,329	\$68,466,699	\$78,713,987	\$80,298,962
Number of budget analyses prepared per FTE	121.8	124.5	125.8	127.5
<b>Effectiveness Measures</b>				
% of funds within budget appropriations (amended budget vs. actual)	89%	91%	95%	98%
% of funds with revenue estimates within +/- 5% of actual revenues	49%	49%	48%	55%
Number of consecutive years receiving GFOA award	13	14	15	16

The mission of the **MUNICIPAL COURT** is to provide a forum for a fair and impartial trial and disposition of all City ordinance violations and State laws Class C misdemeanor violations and do so as expeditiously as possible without adversely affecting the quality of justice.

Municipal Court



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	14 MUNICIPAL COURT
DIVISION NUMBER	00 COURT

**MISSION**

Provide a forum for a fair and impartial trial and disposition of all City ordinance violations and State Law Class C misdemeanor violations and do so as expeditiously as possible without adversely affecting the quality of justice.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Supplement the process for providing information on court procedures to defendants by installing a telephone interactive voice response system and an electronic work information system.
- Improve the efficiency of our case processing system by installing an electronic signature program to be used in conjunction with our court software program.
- Supplement the process of improving the efficiency of case entry by investigating the feasibility of installing an electronic ticket writer program.
- Comply with Senate Bill 1863 which mandates a Model Collection Program to be in place by April 1, 2007.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	685,551	756,281	836,967	801,226	910,851
Materials & Supplies	28,283	28,505	38,000	32,824	41,000
Contractual Services	143,032	181,416	212,434	227,646	307,034
Other	388	318	93,900	131	88,586
Capital Outlay	125,355	0	0	0	0
<b>TOTAL</b>	<b>982,609</b>	<b>966,520</b>	<b>1,181,301</b>	<b>1,061,827</b>	<b>1,347,471</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Municipal Court Clerk	R43	1	1	1	1	1
Deputy Municipal Court Clerk II	R37	0	0	0	1	1
Deputy Municipal Court Clerk	R32	2	2	2	1	1
Assistant Court Clerk	R27	14	14	14	14	15
Custodian	R23	1	1	1	1	1
Municipal Court Judge	19	1	1	1	1	1
Substitute Judge (396 hrs/yr total for 2 positions)	18	0.19	0.19	0.19	0.19	0.19
<b>TOTAL</b>		<b>19.19</b>	<b>19.19</b>	<b>19.19</b>	<b>19.19</b>	<b>20.19</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	14 MUNICIPAL COURT
DIVISION NUMBER	00 COURT

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE)	19.19	19.19	19.19	20.19
<i>Outputs</i>				
Total revenues collected	\$2,336,345	\$2,503,033	\$2,470,804	\$2,497,562
Number of cases filed	102,059	89,699	86,649	89,000
Number of cases disposed	65,590	69,231	71,237	71,400
Number of cases paid	29,110	31,091	30,764	30,000
Number of notices mailed	58,470	82,141	82,698	82,500
<b>Efficiency Measures</b>				
Revenue produced per employee	\$121,748	\$130,434	\$128,755	\$123,703
Number of cases filed per employee	5,318	4,674	4,515	4,408
Number of cases disposed per employee	3,418	3,608	3,712	3,536
<b>Effectiveness Measures</b>				
% of cases disposed vs. filed	64%	77%	82%	80%
Average fine per case paid	\$80	\$80	\$80	\$83
% of total revenue collected from notices mailed	30%	51%	42%	46%

The mission of the **BUILDING INSPECTIONS DEPARTMENT** is to work in conjunction with the building community to ensure all construction is done according to adopted building codes for the safety of all citizens.

Building Inspections Department

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	15 BUILDING SERVICES
DIVISION NUMBER	10 BUILDING INSPECTION

**MISSION**

To work in conjunction with the building community to ensure all construction is done according to adopted building codes for the safety of all citizens.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To provide expedient customer service through plan review, building permit and inspection for the orderly growth of residential, commercial and industrial development
- To have a one stop shop for building permits.
- To reduce blighted areas in neighborhoods by having more enforcement on dilapidated empty structures.
- We plan to provide better customer service by acquiring new software which will allow for easy access to building reports, plan reviews, permit issuance, inspections and certificates of occupation.
- The department also wants to add more employee parking to allow customers better parking access to the building.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	1,015,956	975,652	1,179,836	1,051,445	1,380,940
Materials & Supplies	51,231	63,245	75,449	71,774	80,196
Contractual Services	77,551	89,759	109,976	125,889	139,092
TOTAL	1,144,738	1,128,656	1,365,261	1,249,108	1,600,228

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	15 BUILDING SERVICES
DIVISION NUMBER	10 BUILDING INSPECTION

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Building Services Department Director	R43	0	0	0	1	1
Building Official	R43	1	1	1	1	1
Deputy Building Official	R39	2	1	1	0	0
Building Plans Examiner II	R35	1	1	3	3	3
Electrical Inspector II	R34	3	2	2	2	2
Plumbing Inspector II	R34	2	2	2	2	2
Senior Building Inspector	R34	2	2	2	1	1
Administrative Assistant I	R32	0	0	0	0	1
Building Inspector	R32	4	4	4	5	5
Plumbing Inspector Assistant	R32	0	0	0	1	1
Plumbing Inspector I	R32	1	1	1	0	0
Electrical Inspector I	R32	0	1	1	1	1
Building Plans Examiner I	R30	2	4	4	4	4
Administrative Secretary	R29	1	1	1	1	0
Clerk III	R27	1	1	1	1	1
Secretary	R27	1	1	1	1	1
Clerk II	R25	2	2	2	2	2
Clerk Typist	R24	1	1	1	1	1
Custodian	R23	1	1	1	1	1
TOTAL		25	26	28	28	28

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	15 BUILDING SERVICES
DIVISION NUMBER	10 BUILDING INSPECTION

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
Workload Measures				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE) - inspections	12	11	9	11
Number of full-time equivalent employees (FTE) - issue permits	9	8	6	8
Number of plans received	0	0	3,354	3,600
<b>Ouputs</b>				
Number of inspections completed	18,800	29,900	30,000	31,000
Number of permits issued	11,229	19,736	20,700	22,300
Number of re-inspections	850	870	1,000	1,100
Number of plans approved	0	0	2,938	3,400
<b>Efficiency Measures</b>				
Number of inspections completed per FTE	1,567	2,718	3,333	2,818
<b>Effectiveness Measures</b>				
% of plans review within 48 hours	N/A	60	90	95
% of inspection conducted on day scheduled	N/A	N/A	95	98
% of inspections that passed quality-control per 1000	N/A	80	95	96

The mission of the **LEGAL** Department is to provide legal representation before all courts of law and advice to the governing body and to all city departments.



Legal Department

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	16 CITY ATTORNEY
DIVISION NUMBER	10 CITY ATTORNEY

**MISSION**

The Legal Department’s mission is to provide legal representation before all courts of law and advice to the governing body and to all city departments.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To provide competent, timely and knowledgeable legal consultation to the governing body and to all twenty-seven city departments and city staff.
- To represent the city in all courts of law through in-house and contract attorneys in municipal, state and federal courts in litigation.
- To prepare or assist in preparation of all legal documents including but not limited to all council legislation, court pleadings, real estate transactions and all other legal papers necessary to serve all legal needs and purposes of the municipality.
- To provide legal counsel to all city commission, advisory committees, boards at all meetings and assembly of the many council created entities.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	690,701	758,373	800,423	802,652	848,412
Materials & Supplies	44,519	51,440	40,573	40,092	41,592
Contractual Services	27,124	33,521	57,657	57,387	69,195
<b>TOTAL</b>	<b>762,344</b>	<b>843,334</b>	<b>898,653</b>	<b>900,131</b>	<b>959,199</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 06-07	PROPOSED 06-07
City Attorney	R45	1	1	1	1	1
First Assistant City Attorney	R42	1	1	1	1	1
Assistant City Attorney II	R41	3	3	3	3	3
Assistant City Attorney I	R40	1	1	1	1	1
Senior Paralegal	R34	1	1	1	1	1
Administrative Assistant I	R32	1	1	1	1	1
<b>TOTAL</b>		<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>



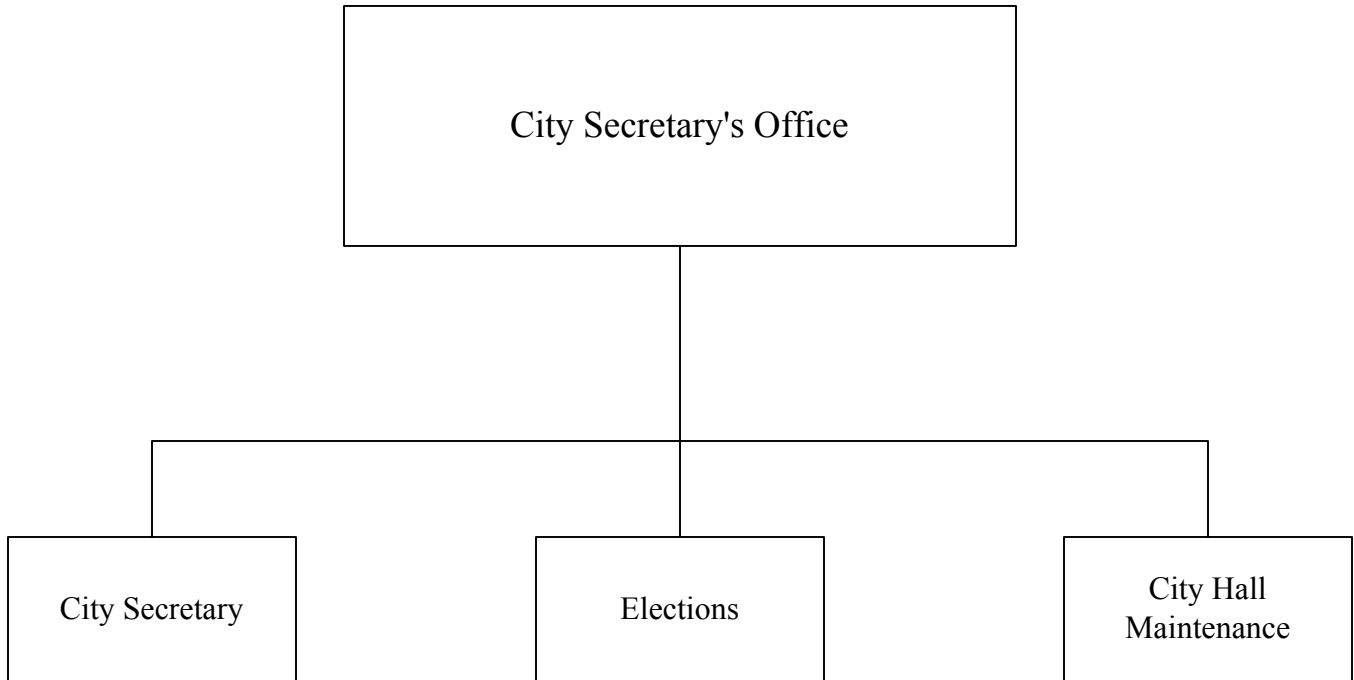
FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	16 CITY ATTORNEY
DIVISION NUMBER	10 CITY ATTORNEY

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) hours	16,640	16,640	16,640	16,640
Number of full-time equivalent employees (FTE) - attorneys	6	6	6	6
Total budget	762,344	843,334	900,131	959,199
<i>Outputs</i>				
Legal consultations (office/telephone)	6,266	6,454	6,460	6,654
Meetings and conferences	8,891	9,158	9,160	9,434
Correspondence review, administrative matters; contracts prepared, reviewed, and signed off	8,599	8,857	8,860	9,064
Legal research, opinions	8,324	8,573	8,580	8,837
City Council support/Ordinances, Resolutions, Motions	5,835	6,010	6,020	6,200
Litigation activity/pleadings	5,620	5,789	5,790	5,963
Municipal court activity	1,909	1,966	1,970	2,029
Total potential clients (citizen population*)	189,000	189,000	189,000	189,000
<b>Efficiency Measures</b>				
Number of potential clients per attorney	31,500	31,500	31,500	31,500
Operating cost per hour	\$45.81	\$50.68	\$54.09	\$57.64
<b>Effectiveness Measures</b>				
Number of lawsuits due to preventive legal counsel	51	46	27	30

\* Source: Texas State Directory – City of Laredo

The mission of the **CITY SECRETARY'S OFFICE** to engross and enroll all laws, ordinances, and resolutions of the City Council; provide administrative support to the City Council; administer all City elections; provide records retention and destruction advisory services to all city departments; provide support for sister cities relations and events.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	17 CITY SECRETARY
DIVISION NUMBER	00 CITY SECRETARY

**MISSION**

Engross and enroll all laws, ordinances and resolutions of the City Council; provide administrative support to the City Council; administer city elections; provide records retention and destruction advisory services to all city departments; provide support for sister cities relations and events.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Continue to implement and upgrade computerization of minutes, resolutions, and ordinances.
- Provide document imaging storage and retrieval to all city departments and the public through Internet access.
- To ensure that the City Secretary’s Office makes available all city ordinances, resolutions, and City Council minutes to the public, as well as to city staff, promptly upon request.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	267,601	284,610	301,125	288,583	305,844
Materials & Supplies	8,006	14,267	12,838	12,124	12,970
Contractual Services	42,896	37,451	77,253	74,167	88,466
<b>TOTAL</b>	<b>318,503</b>	<b>336,328</b>	<b>391,216</b>	<b>374,874</b>	<b>407,280</b>

**ELECTION EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	0	1,694	1,300	1,352
Materials & Supplies	359	7	431	430	431
Contractual Services	42,588	0	87,175	85,230	87,175
<b>TOTAL</b>	<b>42,947</b>	<b>7</b>	<b>89,300</b>	<b>86,960</b>	<b>88,958</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	17 CITY SECRETARY
DIVISION NUMBER	00 CITY SECRETARY

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
City Secretary	R43	1	1	1	1	1
Micro Computer Specialist	R33	1	1	1	1	1
Deputy City Secretary IV	R31	2	2	2	2	2
Deputy City Secretary III	R29	1	1	1	1	1
<b>TOTAL</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of full-time equivalent employees (FTE)	5	5	5	5
<i><b>Outputs</b></i>				
Number of pages of minutes produced	788*	699	700	750
Number of beer/wine licenses issued	63	78	90	90
Number of pages/documents scanned for storage	21,000	23,000	25,500	26,000
Number of newspaper notices published	100	136	150	175
<i><b>Efficiency Measures</b></i>				
Number of beer/wine licenses issued per FTE	12.6	15.6	18	18
Number of pages of minutes produced per FTE	157.6	139.8	140	150
Number of pages/documents scanned per FTE	4,200	4,600	5,100	5,200
Number of newspaper notices published per FTE	20.0	27.2	30	35
Average number of production pages of minutes produced per day.	3.03	2.7	2.7	2.9
<i><b>Effectiveness Measures</b></i>				
% of minutes approved within two weeks	80	80	80	80
% of laws engrossed and enrolled within one week	90	90	90	90

\*this includes Charter Review Commission minutes—these meetings will continue through October/November 2005.

FUND NUMBER	101 GENERAL FUND
FUND DEPARTMENT NUMBER	17 CITY SECRETARY
DIVISION NUMBER	30 CITY HALL MAINTENANCE

**MISSION**

To maintain City Hall, including sidewalks, gardens and parking areas in the safest and most presentable conditions for the public and those who use this facility

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To maintain City Hall clean, safe and operational.
- To eliminate safety hazards anywhere in the building.
- To keep all restrooms constantly clean and properly supplied.
- To provide the best maintenance service available.
- To include safety & cleanliness in parking areas.
- To provide care and maintenance to City Hall gardens.
- To improve quality and quantity of work by adhering to schedules.
- To improve communication with interdepartmental entities that render services to our building.
- To maintain and surpass safety trainings.
- To evaluate goals and make changes on a monthly basis or as needed.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	*PROPOSED 06-07
Personnel Services	0	0	0	0	161,321
Materials & Supplies	0	0	0	0	47,428
Contractual Services	0	0	0	0	232,959
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>441,708</b>

\* Prior to FY05-06, City Hall Maintenance was part of City Manager's (101-1250).

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Building Maintenance Supervisor	R32	0	0	0	0	1
Custodian	R23	0	0	0	0	4
<b>TOTAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>

\* Prior to FY05-06, City Hall Maintenance was part of City Manager's (101-1250).

**PERFORMANCE MEASURES**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of full-time equivalent employees (FTE)	0	0	0	5
Total budget	0	0	0	441,708
<i><b>Outputs</b></i>				
Number of square feet area maintained	0	0	0	88,000
<i><b>Efficiency Measures</b></i>				
Number of square feet of area maintained per FTE	N/A	N/A	N/A	17,600
Cost per square foot	N/A	N/A	N/A	\$5.02

\* Prior to FY05-06, City Hall Maintenance was part of City Manager's (101-1250).

The mission of the **TAX DEPARTMENT** is to bill, collect and receive funds for the City of Laredo in a fair, equal, and uniform manner; while providing accountability, compliance, and excellent customer service.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	18 TAX OFFICE
DIVISION NUMBER	10 TAX COLLECTIONS

**MISSION**

To bill, collect, and receive funds for the City of Laredo in a fair, equal, and uniform manner; while providing accountability, compliance, and excellent customer service.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Improve the efficiency of the department by completing the automation of WCAD Supplemental changes by December 31, 2006.
- Improve on operations and customer service by automating credit card payments taken by phone by September 30, 2007.
- Maintain our Current Year Property Tax Collection Rate at 97 % or better.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	694,683	753,614	783,823	783,824	840,583
Materials & Supplies	23,861	28,820	32,196	36,008	31,862
Contractual Services	85,378	81,841	92,651	109,262	124,431
Other	27,959	-2,745	0	0	0
Capital Outlay	0	6,050	0	0	0
<b>TOTAL</b>	<b>831,881</b>	<b>867,580</b>	<b>908,670</b>	<b>929,094</b>	<b>996,876</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Tax Assessor/Collector	R43	1	1	1	1	1
Assistant Tax Collector	R40	1	1	1	1	1
Property Tax Supervisor	R37	1	1	1	1	1
Administrative Assistant II	R35	1	1	1	1	1
Revenue Collection Supervisor	R35	1	1	1	1	1
Teller Supervisor	R33	1	1	1	1	1
Administrative Assistant I	R32	1	1	1	1	1
Customer Service Representative II	R31	3	3	3	3	3
Teller II	R29	1	3	3	3	3
Customer Service Representative I	R28	2	2	2	2	2
Teller I	R27	6	3	3	3	3
<b>TOTAL</b>		<b>19</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>18</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	18 TAX OFFICE
DIVISION NUMBER	10 TAX COLLECTIONS

PERFORMANCE MEASURES

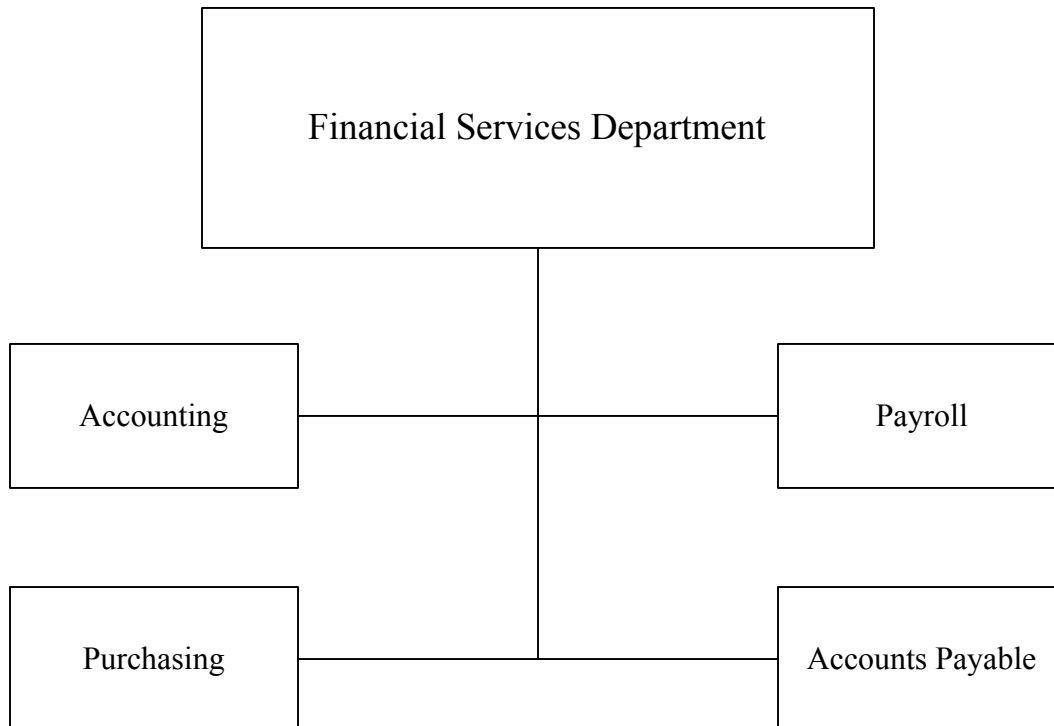
	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE)	19	18	18	18
<b>Outputs</b>				
Number of current tax accounts billed	69,168	70,576	72,767	74,222
Amount of Original Levy Billed	\$ 38,627,461	\$ 43,149,569	\$ 47,525,408	\$ 51,841,662
Amount of current taxes collected	\$ 37,403,416	\$ 41,723,040	\$ 46,144,037	\$ 50,286,412
Amount of delinquent taxes billed (Original)	\$ 4,069,392	\$ 4,435,985	\$ 4,201,328	\$ 4,149,400
Amount of delinquent taxes collected	\$ 1,605,791	\$ 1,770,286	\$ 1,520,879	\$ 1,576,772
Number of misc. accounts billed*	46,689	49,617	49,532	49,476
Amount of misc. accounts collected*	\$ 3,871,635	\$ 3,807,298	\$ 3,769,432	\$ 3,677,769
Number of utility accounts billed**	600,547	622,304	644,084	667,271
Amount of utility accounts collected	\$ 36,131,526	\$ 37,979,358	\$ 39,498,532	\$ 41,078,473
<b>Efficiency Measures</b>				
Number current tax accounts billed per FTE	3,640	3,920	4,042	4,123
Amount current taxes collected per FTE	\$ 1,968,601	\$ 2,317,946	\$ 2,554,490	\$ 2,782,145
Number misc. accounts billed per FTE	2,457	2,757	2,751	2,748
Amount misc. accounts collected per FTE	\$ 203,770	\$ 211,517	\$ 209,412	\$ 204,320
Amount utility accounts collected per FTE	\$ 1,901,659	\$ 2,109,964	\$ 2,194,362	\$ 2,282,137
<b>Effectiveness Measures</b>				
% of current tax collected (Original Roll)	96.83	96.75	97.09	97.00
% of delinquent tax collected (Original Roll)	39.46	39.91	36.19	38.00

\* Other accounts: hotel motel, beer and wine, paving contracts, forced lot cleaning, demolition liens, hazardous materials, alarm systems, reimbursement contracts, and liens.

\*\* Utility accounts: utility contracts, water, sewer, garbage, federal/state mandates, NPDES mandates, and NPDES mandates-commercial.



The mission of the **FINANCIAL SERVICES DEPARTMENT** is to provide materials and services, and timely, accurate accounting and reporting of all financial transactions on behalf of City Departments ensuring compliance with all laws, regulations, and policies.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	19 FINANCIAL SERVICES
DIVISION NUMBER	10 ACCOUNTING

### MISSION

To provide materials and services and timely, accurate accounting and reporting of all financial transactions on behalf of City Departments ensuring compliance with all laws, regulations and policies.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To improve the efficiency within the division by researching and implementing current software applications so that data can be more readily available for our accounting and financial system.
- To continue to improve the accuracy and timeliness of financial information provided to Federal, State and Local government officials as well as to the general public.
- To provide the year-end Comprehensive Annual Financial Report statement and external audit to City Council on a timely basis.
- To continue providing accurate financial data for management's long-term and short-term decisions in regards to City Financial issues.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	975,123	998,241	957,822	929,693	972,026
Materials & Supplies	30,552	30,302	34,616	35,240	35,870
Contractual Services	120,203	147,542	144,794	148,333	162,511
Other	-202	-22	0	0	0
<b>TOTAL</b>	<b>1,125,676</b>	<b>1,176,063</b>	<b>1,137,232</b>	<b>1,113,266</b>	<b>1,170,407</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06*	AMENDED BUDGET 05-06	PROPOSED 06-07
Financial Services Director	R43	0.6	0.6	0.6	0.6	0.6
Assistant Financial Services Director	R41	1	1	1	1	1
Chief Accountant	R40	0	1	1	1	1
Payroll Manager	R39	1	1	0	0	0
Accounting Supervisor	R39	2	0	0	2	2
Accountant III	R37	1	3	3	0	2
Revenue Collection Officer	R35	1	1	1	1	1
Accountant II	R35	1	2	2	3	1
Accountant I	R33	6	4	4	3	3
Payroll Specialist	R33	1	1	0	0	0
Administrative Secretary	R29	1	1	1	1	1
Senior Accounting Technician	R29	2	2	2	2	2
Clerk III	R27	3	3	2	2	2
<b>TOTAL</b>		<b>20.6</b>	<b>20.6</b>	<b>17.6</b>	<b>16.6</b>	<b>16.6</b>

\*FY05-06 New payroll division 1930 was established

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	19 FINANCIAL SERVICES
DIVISION NUMBER	10 ACCOUNTING

PERFORMANCE MEASURES (ACCOUNTING)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE) - accountants	8	9	9	9
<b>Outputs</b>				
Number of financial reports prepared	1,013	1,055	1,076	1,093
Number of budget amendments reviewed and prepared	1,152	1,377	1,405	1,433
Number of adjusting journal entries	9,312	9,088	9,270	9,455
Number of accounts payable adjustments	559	547	558	569
Number of encumbrance entries	1,052	492	502	512
Number of transfer entries	334	259	264	269
Number of purchase requisitions approved	19,145	16,081	16,403	16,731
Number of budget fund summaries completed	70	47	48	49
Number of ACH debits and credits reviewed and coded	1,759	1,507	1,537	1,568
Number of fixed assets entered into fixed asset system	659	444	453	462
Number of fixed assets tagged	91	124	126	129
Number of accounting purchase orders monitored	160	349	356	363
Number of grants monitored	191	175	179	183
Number of financial status reports completed for grants	223	340	347	354
Number of requests for payments submitted for grants	737	859	911	929
<b>Efficiency Measures</b>				
Number of financial reports prepared per accountant	127	117	120	121
Number of budget amendments reviewed and prepared per accountant	144	153	156	159
Number of adjusting journal entries per accountant	1,164	1,010	1,030	1,051
Number of accounts payable adjustments per accountant	70	61	62	63

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	19 FINANCIAL SERVICES
DIVISION NUMBER	10 ACCOUNTING

PERFORMANCE MEASURES (CONTINUED)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Efficiency Measures (Continued)</b>				
Number of encumbrance entries per accountant	132	55	56	57
Number of transfer entries per accountant	42	29	29	30
Number of purchase requisitions approved per accountant	2,393	1,787	1,823	1,859
Number of budget fund summaries completed per accountant	9	5	5	5
Number of ACH debits and credits reviewed and coded per accountant	220	167	171	174
Number of fixed assets entered into fixed asset system per accountant	82	49	50	51
Number of fixed assets tagged per accountant (1 only)	11	14	14	14
Number of accounting purchase orders monitored per accountant	20	39	40	40
Number of grants monitored per accountant	24	19	19	20
Number of financial status reports completed for grants per accountant	28	38	38	39
Number of requests for payments submitted to grants per accountant	92	95	101	103
<b>Effectiveness Measures</b>				
Average number of working days to compile monthly financial statements	5	5	5	5
Number of consecutive years receiving the Certificate of Achievement for Excellence in Financial Reporting	17	18	19	20

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	19 FINANCIAL SERVICES
DIVISION NUMBER	10 ACCOUNTING

PERFORMANCE MEASURES (ACCOUNTING SUPPORT STAFF)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE) – support staff only	6	6	6	6
<b>Outputs</b>				
Checks processed for deposit	1,100	826	843	860
Cash policy violations issued	609	619	631	644
Cash policy trainings for departments	13	6	6	6
Bank reconciliations	84	84	84	84
Wire transfers processed	286	298	304	310
Number of ACH debits and credits processed	1,473	1,209	1,233	1,258
Daily cash receipts audited, entered, and filed	5,132	4,607	4,699	4,793
Employee travel expense reports reviewed and processed	1,017	986	1,006	1,026
Returned checks processed	1,596	1,416	1,444	1,473
Number of letters processed	479	525	575	587
Number of collection reports prepared	4	6	6	6
Number of delinquent accounts reviewed	7,062	7,200	8,000	8,160
Number of City departments reviewed	68	70	70	71
Number of meetings with departments	49	52	60	61
Number of delinquent accounts researched under 1400	6,332	7,200	6,820	6,956
Number of write-off journal entries	261	310	268	273
Number of adjusting journal entries	42	62	55	56
<b>Efficiency Measures</b>				
Checks processed for deposit per employee	183	138	141	143
Cash policy violations issued per employee	102	103	105	107
Bank reconciliations per employee	14	14	14	14
Wire transfers processed per employee	48	50	51	52
Number of ACH debits and credits processed per employee	246	202	206	210
Daily cash receipts audited, entered, and filed per employee	855	768	783	799
Employee travel expense reports reviewed and processed per employee	170	164	168	171
Returned checks processed per employee	266	236	241	246
Number of letters processed per employee	80	88	96	98

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	19 FINANCIAL SERVICES
DIVISION NUMBER	10 ACCOUNTING

PERFORMANCE MEASURES (ACCOUNTING SUPPORT STAFF)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
Number of collection reports prepared per employee	.66	1	1	1
Number of delinquent accounts reviewed per employee	1,177	1,200	1,333	1,360
Number of City departments reviewed per employee	11	12	12	12
Number of meetings with departments per employee	8	9	10	10
Number of delinquent accounts researched per employee	1,177	1,200	1,333	1,360
Number of delinquent accounts researched under I400	1,055	1,200	1,137	1,159
Number of write-off journal entries per employee	44	52	45	46
Number of adjusting journal entries per employee	7	10	9	9
Returned checks processed				

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	19 FINANCIAL SERVICES
DIVISION NUMBER	20 PURCHASING

**MISSION**

The Purchasing Division is committed to obtaining the most desirable goods and services to meet the City’s operational needs, at the lowest possible cost, delivered in a timely manner and in compliance with all City policies and applicable State Procurement laws.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Purchase goods and services at the lowest responsible cost in accordance to the requirements of our municipal operations.
- Utilize the automated purchasing program to facilitate the purchase of inventory items.
- Initiate a procurement card system by September 30.
- Encourage local vendors to participate in City’s competitive bidding process.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	294,999	319,427	336,645	289,472	404,922
Materials & Supplies	5,754	6,496	8,450	7,447	7,280
Contractual Services	10,626	10,832	16,504	14,869	23,276
<b>TOTAL</b>	<b>311,379</b>	<b>336,755</b>	<b>361,599</b>	<b>311,788</b>	<b>435,478</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED PROPOSED 05-06	PROPOSED 06-07
Financial Services Director	R43	0.2	0.2	0.2	0.2	0.2
Purchasing Agent	R40	1	1	1	1	1
Administrative Assistant II	R35	0	0	0	1	1
Senior Buyer	R34	1	1	1	1	1
Buyer II	R31	2	2	2	2	2
Buyer I	R29	1	1	1	1	1
<b>TOTAL</b>		<b>5.2</b>	<b>5.2</b>	<b>5.2</b>	<b>6.2</b>	<b>6.2</b>

\*New project-one additional FTE proposed in FY05-06 budget.

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	19 FINANCIAL SERVICES
DIVISION NUMBER	20 PURCHASING

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE)	5.2	5.2	6.2	6.2
<b>Outputs</b>				
Number of requisitions processed	14,856	15,337	17,000	17,000
Number of requisitions processed within one day	7,430	7,669	9,350	9,350
Number of requisitions processed within two to three days	3,713	3,834	3,825	3,825
Number of requisitions processed after three days	3,713	3,834	3,825	3,825
<b>Efficiency Measures</b>				
Number of requisitions processed per FTE	2,857	2,949	2,742	2,742
<b>Effectiveness Measures</b>				
% of requisitions processed within one day	50%	50%	50%	50%
% of requisitions processed within two-three days	25%	25%	25%	25%
% of requisitions processed after three days	25%	25%	25%	25%



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	19 FINANCIAL SERVICES
DIVISION NUMBER	30 PAYROLL

### MISSION

Coordinate and administer the compensation of city employees in an accurate, timely manner while adhering to city ordinances and policies as well as federal, state, and local regulations in an efficient manner.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Coordinate payroll for active employees by tracking time and attendance through the automated time capture and recording system.
- Focus on friendly, courteous support and timely assistance to city departments.
- Accurately process and deliver checks and direct deposits to employees in a timely manner.
- Properly complete internal and external reports and returns.
- Continually review services and make improvements to keep pace with technology.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	0	151,033	161,325	164,078
Materials & Supplies	0	0	4,500	4,410	3,550
Contractual Services	0	0	6,250	4,485	10,881
TOTAL	0	0	161,783	170,220	178,509

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Payroll Manager	R39	0	0	1	1	1
Payroll Specialist	R33	0	0	1	1	1
Clerk III	R27	0	0	1	1	1
TOTAL		0	0	3	3	3

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	19 FINANCIAL SERVICES
DIVISION NUMBER	30 PAYROLL

PERFORMANCE MEASURES (PAYROLL)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE) – payroll	3	3	3	3
<b>Outputs</b>				
Number of payroll checks processed	25,620	24,131	23000	22000
Number of payroll direct deposits processed	29,098	34,297	35500	36500
Number of corrections submitted for processing	871	1171	1000	850
Number of payroll training attendees	31	22	25	52
Number of employees utilizing automated time and attendance system	1,232	1467	1487	1500
Number of final and retro payments	274	289	275	275
Number of serious illness and workers comp adjustments	751	1050	850	850
Number of manual, voided, replacement and *Supplemental checks (*added FY04-05)	129	206	200	200
Number of automated time cards reviewed for compliance	N/A	N/A	260	260
<b>Efficiency Measures</b>				
Number of payroll checks deposits processed per FTE	8,540	8,044	7,667	7,334
Number of payroll direct deposits processed per FTE	9,699	11,432	11,834	12,167
Number of corrections submitted for processing per FTE	290	390	333	283
Number of payroll training attendees per FTE	10	7	8	17
Number of employees utilizing automated time and attendance system per FTE	411	489	496	500
Number of final and retro payments per FTE	91	96	92	92
Number of serious illness and workers comp adjustments per FTE	250	350	283	283
Number of manual, voided, and replacement checks per FTE	43	69	67	67
Number of automated time cards reviewed for compliance per FTE	N/A	N/A	87	87
<b>Effectiveness Measures</b>				
Payroll comments in letter to management from External Auditors	None	None	None	None

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	19 FINANCIAL SERVICES
DIVISION NUMBER	60 ACCOUNTS PAYABLE

**MISSION**

Generate all cash disbursements in a timely manner for all City departments.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Assure accounts payable compliance with policies and procedures.
- Process cash disbursements.
- Keep accounts current.
- Maintain good credit rating.
- Design time schedules for contracts and vendor payments.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	240,005	252,818	272,331	272,331	289,362
Materials & Supplies	4,247	7,309	8,463	11,761	8,463
Contractual Services	12,259	13,842	14,652	14,592	20,080
<b>TOTAL</b>	<b>256,511</b>	<b>273,969</b>	<b>295,446</b>	<b>298,684</b>	<b>317,905</b>

**FULL TIME EQUIVALENTS (FTE)**

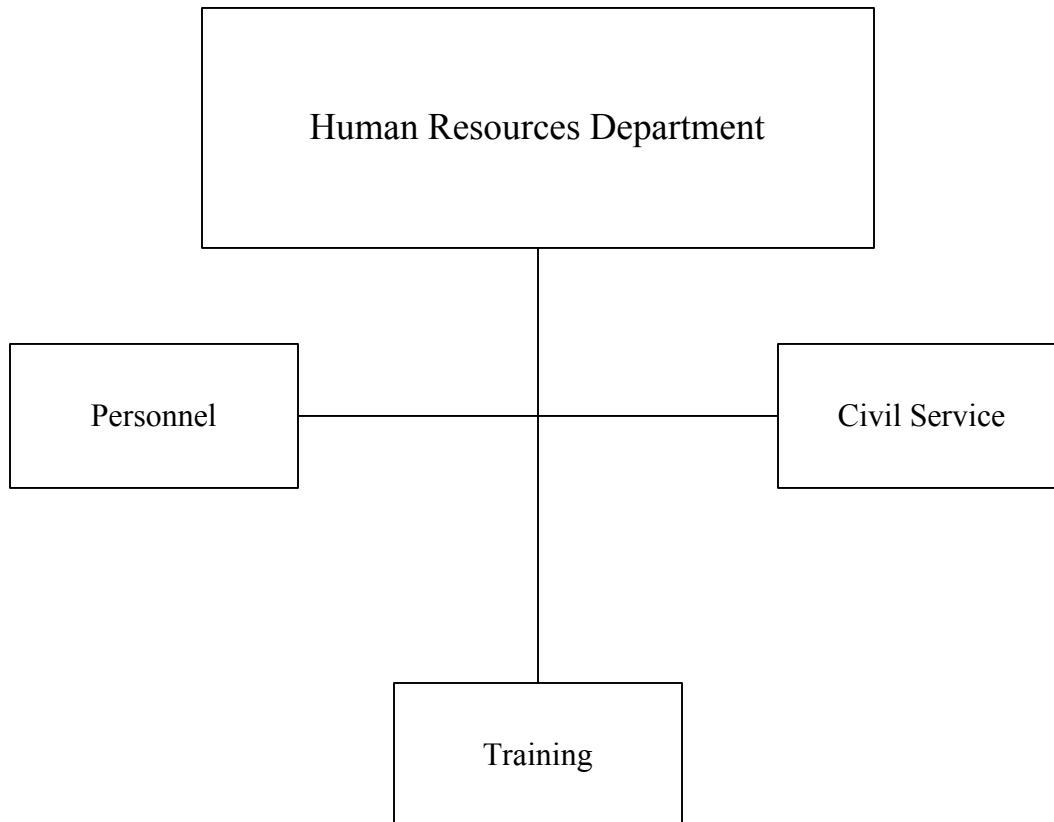
POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Financial Services Director	R43	0.2	0.2	0.2	0.2	0.2
Accounts Payable Supervisor	R36	1	1	1	1	1
Clerk IV	R28	3	3	3	3	3
Clerk III	R27	1	1	1	1	1
Clerk II	R25	1	1	1	1	1
<b>TOTAL</b>		<b>6.2</b>	<b>6.2</b>	<b>6.2</b>	<b>6.2</b>	<b>6.2</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	19 FINANCIAL SERVICES
DIVISION NUMBER	60 ACCOUNTS PAYABLE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of full-time equivalent employees (FTE)	6.2	6.2	6.2	6.2
<i><b>Outputs</b></i>				
Number of invoices received	215,000	210,000	220,000	215,000
Number of invoices set-up for payment within 30 days	172,000	175,000	178,000	200,000
Number of invoices remaining open for 60 or more days	30,000	30,500	30,000	30,000
Number of checks issued	35,000	24,602	25,000	25,000
<b>Efficiency Measures</b>				
Number of invoices received and set-up for payment per FTE	62,419	62,097	64,194	66,935
<b>Effectiveness Measures</b>				
% of invoices paid within 30 days of invoice date	85%	85%	90%	90%
% of invoices remaining open for 60 or more days	15%	15%	10%	10%

The mission of the **HUMAN RESOURCES DEPARTMENT** is to attract, maintain and develop a quality workforce by providing employee training, benefits, security.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	20 HUMAN RESOURCES
DIVISION NUMBER	10 PERSONNEL

### MISSION

The mission of the Personnel division is to attract, maintain and develop a quality workforce by providing employee training, benefits and security.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To comprehensively address the human resources needs of the City as an organization and to promote development of a salary and benefits program that attracts and maintains a quality workforce hereby, providing better services to the general public and City employees.
- To maintain a competitive compensation plan and a fair and equitable job classification system.
- To maintain the system of staff review and city council approval of employees health benefits and salary administration.
- To continue reviewing job classification descriptions for compliance with ADA regulations.
- To monitor leave and return to work policies and procedures.
- To administer the collective bargaining contracts with Police and Fire Association.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	386,530	400,885	426,507	394,124	492,372
Materials & Supplies	7,389	11,560	18,535	23,634	18,235
Contractual Services	26,956	20,141	31,323	29,374	43,318
<b>TOTAL</b>	<b>420,875</b>	<b>432,586</b>	<b>476,365</b>	<b>447,132</b>	<b>553,925</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Administrative Services Director	R43	0.2	0.5	0.5	0	0
Human Resources Director	R43	0	0	0	0.5	0.75
Human Resources Officer	R41	0.5	0.5	0.5	0.5	0.5
Administrative Assistant I	R32	1	1	1	1	1
Human Resources Assistant III	R32	1	1	1	1	1
Human Resources Assistant II	R30	4	4	4	4	4
Human Resources Assistant I	R28	1	1	1	1	1
Clerk I	R23	1	1	1	1	1
<b>TOTAL</b>		<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9.25</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	20 HUMAN RESOURCES
DIVISION NUMBER	10 PERSONNEL

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE) - personnel	9	9	9	9.25
Number of full-time equivalent employees (FTE) - application processing	4	4	4	4
<b>Outputs</b>				
Number of city-wide employees supported	2,069	2,249	2,325	2,410
Number of non-civil service applications processed	10,547	10,375	10,455	10,504
Number of applications referred	4,792	4,661	4,727	4,491
Number of applications not referred	5,741	5,714	5,728	6,013
Number of non-civil service employees terminated	144	271	234	216
Number of regular employees in tuition reimbursement program processed	75	156	178	214
Number of Texas Workforce hearings attended	6	2	4	4
<b>Efficiency Measures</b>				
Number of non-civil service applications processed per FTE - application processing	2,637	2,594	2,614	2,626
Number of city-wide employees managed per FTE – personnel	230	250	258	261
Average cost of tuition reimbursement per participating employee	\$827.00	\$428.00	\$622.00	\$722.00
<b>Effectiveness Measures</b>				
Number of appeals and grievances per 100 non-civil service employees	.0135	.07	.14	.14
Number of days to complete recruitment process	30	30	30	30
% of non-civil service employees terminated for a cause	18%	12%	16%	15%
City wide turnover ratio	15%	12%	10%	9%

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	20 HUMAN RESOURCES
DIVISION NUMBER	15 CIVIL SERVICE

**MISSION**

Secure and maintain an efficient fire and police workforce for the well being of the community.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- The main goal of the division is to administer all personnel actions regarding civil service related matters and coordinate Civil Service Commission proceedings.
- Continue to isolate Civil Service Commission and related expenditures to improve manageability and reduce expenses, update the local civil service rules and continue to improve web-site notification.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	50,794	54,412	57,528	60,315	61,619
Materials & Supplies	922	943	1,159	1,159	7,459
Contractual Services	11,912	11,574	17,173	16,379	22,114
TOTAL	63,628	66,929	75,860	77,853	91,192

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Human Resources Supervisor	R39	0.5	0.5	0.5	0.5	0.5
Human Resources Assistant II (.5 @ Div 4610)	R30	0.5	0.5	0.5	0.5	0.5
TOTAL		1	1	1	1	1



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	20 HUMAN RESOURCES
DIVISION NUMBER	15 CIVIL SERVICE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of full-time equivalent employees (FTE) - completing exit interviews	1	1	1	1
<i><b>Outputs</b></i>				
Number of city-wide employees supported	2,069	2,249	2,325	2,410
Number of entrance exam candidates tested	953	920	590	600
Number of promotional exam candidates tested	100	45	263	170
Number of retirements processed	44	39	35	40
Number of exit interviews conducted	98	93	102	106
Number of TMRS (retirement) withdrawals	159	84	121	121
Number of retiree deaths processed	11	11	15	12
Number of deferred compensation enrollments processed	26	18	22	22
Number of civil service appeals conducted	102	60	81	80
<b>Efficiency Measures</b>				
Number of exit interviews conducted per FTE - completing exit interviews	98	93	102	106
<b>Effectiveness Measures</b>				
Number of civil service appeals per 100 civil service employees	1.02	.60	.81	.80

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	20 HUMAN RESOURCES
DIVISION NUMBER	25 TRAINING DIVISION

EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	56,377	23,406	66,989	47,407	133,702
Materials & Supplies	15,646	18,379	20,891	20,890	22,021
Contractual Services	87,648	93,011	124,292	124,292	156,211
TOTAL	159,671	134,796	212,172	192,589	311,934

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Human Resources Officer	R41	0	0	0	0	1
Administrative Intern (3@720 hrs/yr)	R29	1.04	1.04	1.04	1.04	1.04
Custodian (PT without Benefits)	R23	0	0	0	0	0.5
Clerk Coop (7@530 hrs/yr)	R20	3.305	1.78	1.78	1.78	1.78
Playground Coop (7@530 hrs/yr)	R20	3.305	1.78	1.78	1.78	1.78
TOTAL		7.65	4.6	4.6	4.6	6.1

The mission of the **PLANNING & ZONING DEPARTMENT** is to work with the community to provide for the orderly physical development of the City; to fulfill all transportation requirements in conformance with Federal, State, and local laws; to enforce adopted land use and zoning regulations and to facilitate and assist the development community to comply with the building standards.

Planning & Zoning Department

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	21 PLANNING
DIVISION NUMBER	10 PLANNING

### MISSION

Facilitate, direct and maintain the orderly physical development of the City and its surrounds based on establishes policies which protect the health, safety and welfare of the general public.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Adopt and implement development standards that provide for the orderly physical development of the City and its Extraterritorial Jurisdiction (ETJ).
- Establish policies and plans that enhance and protect the quality of life of the citizenry of Laredo.
- Minimize negative impacts of development on the environment.
- Protect significant historic resources.
- Provide an efficient transportation system.
- Promote urban and public design that provides for sustainable development and a sense of community.
- Implement adopted zoning, and subdivision regulation through formal staff review and recommendation of meetings of the Planning and Zoning Commission and/or City Council.
- Provide inter/intra agency services to coordinate special planning projects.
- Provide amendments to the Comprehensive Plan in order to update long-range planning goals.
- Research and analyze data to automate current information pertaining to land use, population estimating, transportation, and other cartographic/technical services.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	775,560	885,604	990,136	949,451	1,054,709
Materials & Supplies	20,260	24,025	27,685	29,037	29,914
Contractual Services	65,404	58,982	85,108	88,390	162,491
<b>TOTAL</b>	<b>861,224</b>	<b>968,611</b>	<b>1,102,929</b>	<b>1,066,878</b>	<b>1,247,114</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Planning Director	R45	1	1	1	1	1
Planner III-Current	R39	2	1	1	1	1
Planner II	R36	2	3	3	3	3
Geographic Information Systems Analyst	R36	1	1	1	1	1
Planner I	R34	3	3	3	3	3
Zoning Enforcement Supervisor	R34	1	1	1	1	1
Data/Mapping Coordinator	R33	1	1	1	1	1
Zoning Enforcement Officer II	R32	1	1	1	1	1
Administrative Assistant I	R32	1	1	1	1	1
Zoning Enforcement Officer I	R31	2	2	3	3	3
Administrative Secretary	R29	1	1	1	1	1
Drafting Technician	R29	2	2	2	2	2
Clerk IV	R28	1	1	1	1	1
<b>TOTAL</b>		<b>19</b>	<b>19</b>	<b>20</b>	<b>20</b>	<b>20</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	21 PLANNING
DIVISION NUMBER	10 PLANNING

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE) - zoning cases planner	2.5	1.5	1.5	1.5
Number of full-time equivalent employees (FTE) - platting cases planner	1.25	1.25	1.25	1.25
Number of full-time equivalent employees (FTE) - historic preservation cases planner	1.5	1.5	1.5	1.5
Number of full-time equivalent employees (FTE) - utility certificate applications planner	.50	.50	.50	.50
Number of full-time equivalent employees (FTE) - technical support staff	4	4	4	4
<b>Outputs</b>				
Number of zoning applications submitted and reviewed	110	128	130	130
Number of platting applications submitted and reviewed	235	241	245	250
Number of historic preservation applications submitted and reviewed	16	24	24	24
Number of utility certificate applications submitted and reviewed	54	57	60	60
Number of maps provided	2,743	2,745	2,747	2,750
<b>Efficiency Measures</b>				
Number of zoning cases per FTE - zoning planner	44	85	87	87
Number of platting cases per FTE - platting planner	188	193	196	200
Number of historic preservation cases per FTE - historic planner	11	16	16	16
Number of utility certificate applications per FTE - utility planner	54	57	60	60
Number of maps provided per FTE - technical support staff	685	686	687	688
<b>Effectiveness Measures</b>				
% of total zoning applications considered by Planning and Zoning Commission	100	100	100	100
% of total platting applications considered by Planning and Zoning Commission	100	100	100	100
% of total historic preservation cases considered by Historic District/Landmark Board	100	100	100	100

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	21 PLANNING
DIVISION NUMBER	12 SECTION 112

### MISSION

To facilitate the planning of multi-modal transportation projects that contribute to Laredo's nationally significant port of entry status and to the flow of international commerce between the United States and Mexico, and that increases the safety and mobility of the transportation system for motorized and non-motorized users through system preservation, capacity expansion, and the promotion of connectivity of vehicular/pedestrian ways through the metropolitan area.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Update the 2000-2025 Metropolitan Transportation Plan (MTP).
- Provide staff support to the Laredo Urban Transportation Study (MPO).
- Secure funding for special transportation projects.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	28,383	32,198	43,258	43,177	44,528
Materials & Supplies	2,939	5,311	4,750	5,750	4,750
Contractual Services	160,629	211,610	262,217	261,197	262,217
<b>TOTAL</b>	<b>191,951</b>	<b>249,119</b>	<b>310,225</b>	<b>310,124</b>	<b>311,495</b>

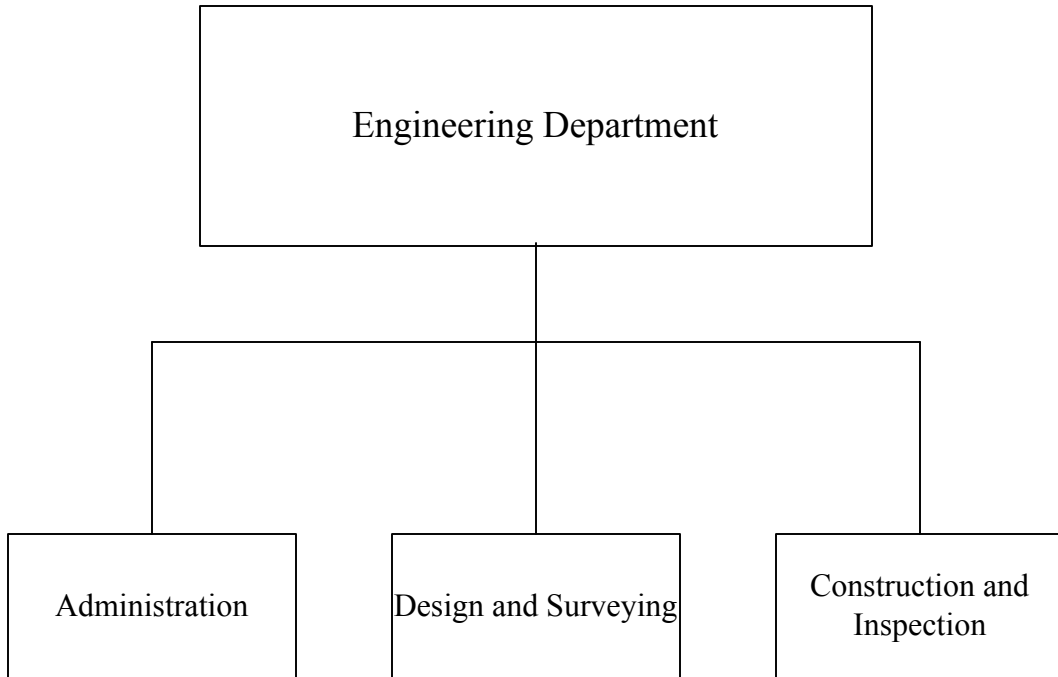
### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Planner I	R34	1	1	1	1	1
<b>TOTAL</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE)	1	1	1	1
<b>Outputs</b>				
Number of items prepared for MPO and City Council	20	17	19	19
Number of official meetings organized or conducted	7	14	10	10
Number of projects managed	5	5	5	5
<b>Effectiveness Measures</b>				
% of planned project milestones accomplished on schedule	100	100	100	100
% of federal/state transportation planning funds withheld due to federal/state audits	0	0	0	0

The mission of the **ENGINEERING DEPARTMENT** is to administer and manage the engineering and construction of the City's capital improvements projects and ensure that all engineering, architectural and construction inspection of public improvements are in compliance with City standards and in conformance with all local, state and federal requirements.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	22 ENGINEERING
DIVISION NUMBER	10 ADMINISTRATION

### MISSION

To administer and manage the engineering and construction of the City's capital improvements projects and ensure that all engineering, architectural and construction inspection of public improvements are in compliance with City standards and in conformance with all local, state and federal requirements.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- The Division's primary goal is to meet the City's infrastructure demands brought about by the increase in international trade, commerce and population.
- To meet the schedules established in the capital improvements program in adherence to the specifications of each project and to ensure compliance with City standards on private developments.
- To implement design and construction for the Department's budgeted capital improvement projects.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	383,624	411,641	430,340	432,336	455,861
Materials & Supplies	13,581	17,447	14,498	14,519	9,301
Contractual Services	22,069	26,994	28,593	26,516	40,574
<b>TOTAL</b>	<b>419,274</b>	<b>456,082</b>	<b>473,431</b>	<b>473,371</b>	<b>505,736</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
City Engineer/Public Works Director	R45	1	1	1	0	0
City Engineer	R45	0	0	0	1	1
Assistant City Engineer (PE)	R42	1	1	1	1	1
Administrative Secretary	R29	1	1	1	1	1
Clerk II	R25	2	2	2	2	2
Clerk-Typist	R24	1	1	1	1	1
<b>TOTAL</b>		<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of full-time equivalents (FTE)	6	6	6	6
<i><b>Outputs</b></i>				
Number of contracts awarded	105	127	119	110
Total contract dollars managed	\$21,650,678	\$14,263,725	\$20,872,899	\$18,000,000
<i><b>Efficiency Measures</b></i>				
Contract dollars managed per FTE	\$3,608,446	\$2,377,288	\$3,478,817	\$3,000,000
<i><b>Effectiveness Measures</b></i>				
% of capital improvement projects completed as scheduled	100%	100%	100%	100%



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	22 ENGINEERING
DIVISION NUMBER	20 DESIGN, DRAFTING & SURVEYING

**MISSION**

To prepare plans and specifications for the City’s infrastructure construction projects, to review and monitor civil engineering and architectural consultant plans and specifications for public improvement projects and subdivision development.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To prepare cost-effective infrastructure improvements and provide practical engineering solutions for street, drainage and utility related projects.
- To review and monitor plans and specifications for budgeted capital improvements projects, to monitor consulting contracts for design and quality control, and to review for compliance with City’s standards approximately 100 plats, replats and subdivisions.
- To continue reviewing final plat construction plats within a minimal period, reviewing consultant-prepared bid documents to decrease errors and omissions, and to verify payments to consultants, contractors and other vendors.

**EXPENDITURES**

POSITION	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	920,539	912,203	1,081,795	968,362	1,096,482
Materials & Supplies	39,349	37,294	33,572	33,917	40,699
Contractual Services	35,326	27,574	37,365	31,213	41,167
<b>TOTAL</b>	<b>995,214</b>	<b>977,071</b>	<b>1,152,732</b>	<b>1,033,492</b>	<b>1,178,348</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Civil Engineer II (PE)	R42	2	2	2	2	2
Engineering Associate II	R40	2	2	2	1	1
City Surveyor	R39	1	1	1	1	1
Engineering Associate I	R38	2	2	2	3	3
Engineering Technician	R33	1	1	1	1	1
Engineering Assistant	R32	1	1	1	1	1
Drafting Technician	R29	2	2	2	2	2
Survey Party Chief	R29	3	3	3	3	3
Instrument Technician	R25	3	3	3	3	3
Rod/Chain Survey Worker	R24	3	3	3	3	3
<b>TOTAL</b>		<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	22 ENGINEERING
DIVISION NUMBER	20 DESIGN, DRAFTING & SURVEYING

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) - engineer	8	8	8	8
Number of survey crews	3	3	3	3
<i>Outputs</i>				
Number of in-house projects designed	12	13	16	15
Number of surveys completed	208	198	184	190
Number of major improvement project plans and specifications prepared	33	23	20	20
Number of architect and engineer consulting contracts monitored	42	28	24	30
<b>Efficiency Measures</b>				
Number of in-house projects designed per FTE – engineer	1.5	1.6	2	1.8
Number of surveys completed per survey crew	69	66	62	63
<b>Effectiveness Measures</b>				
% of projects designed within budget	100%	100%	100%	100%
% of final plat construction plans reviewed within 5 working days	50%	50%	50%	50%

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	22 ENGINEERING
DIVISION NUMBER	30 CONSTRUCTION INSPECTION

**MISSION**

To inspect public improvements for City projects and subdivision developments to ensure the work complies with City standards and issuance of street cut permits and inspection of construction work.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To insure that capital improvement projects, as well as private developments are constructed according to plans and specifications and follow adopted City standards.
- To inspect approximately all on-going Capital Improvements Projects and private developments and paving projects to include overlays, recycling and reconstruction to review all street cuts, issue permits and inspect new construction and repair work.
- To assure that street cuts, private driveways and sidewalks are constructed with all permit requirements and to provide quality control for capital improvements projects.

**EXPENDITURES**

POSITION	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	526,245	538,791	565,875	568,397	600,401
Materials & Supplies	4,974	22,581	41,193	41,932	52,805
Contractual Services	30,456	29,948	26,358	26,359	36,333
Other Charges	0	25	0	0	0
<b>TOTAL</b>	<b>561,675</b>	<b>591,345</b>	<b>633,426</b>	<b>636,688</b>	<b>689,539</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Senior Construction Inspector	R34	1	1	1	1	1
Street Cut Inspection Supervisor	R34	1	1	1	1	1
Construction Inspector	R32	6	6	6	6	6
Street Cut Inspector	R32	2	2	2	2	2
Clerk-Typist	R24	2	2	2	2	2
<b>TOTAL</b>		<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>

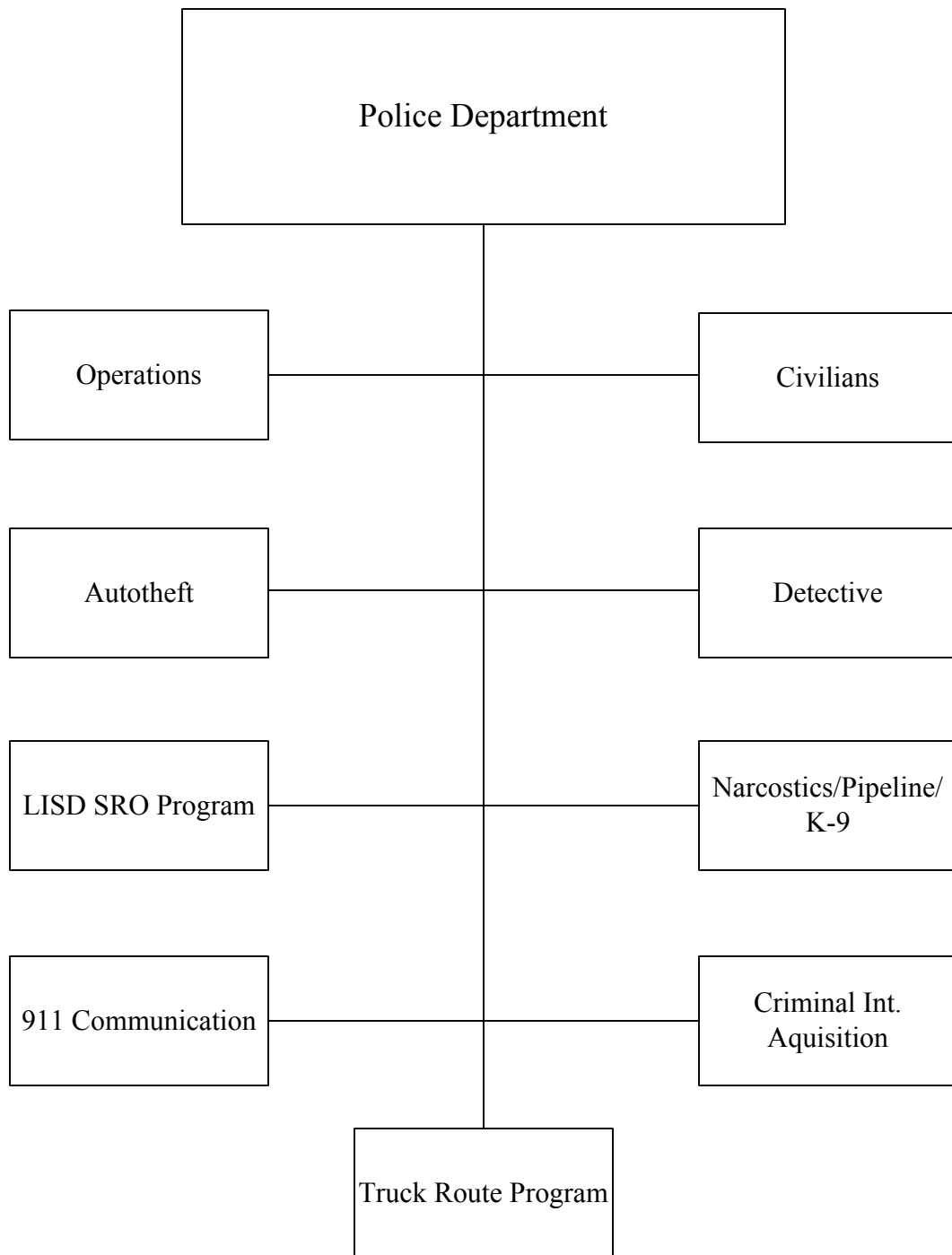
FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	22 ENGINEERING
DIVISION NUMBER	30 CONSTRUCTION INSPECTION

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE) - project inspections	7	7	7	7
Number of full-time equivalent employees (FTE) - street cuts	3	3	4	4
<b>Outputs</b>				
Total private development project dollars managed	\$54,256,984	\$64,496,006	\$74,000,000	\$83,000,000
Number of citations issued	55	68	50	50
Number of projects inspected	76	77	80	90
Number of private developments inspected	113	123	140	150
Number of street cuts and sidewalks inspected	2,900	1,751	6,158	6,000
Number of sidewalk and driveway permits issued	2,044	3,024	2,258	2,500
Number of street cut permits issued	2,468	4,335	5,132	6,000
<b>Efficiency Measures</b>				
Number of projects and private developments inspected per FTE - project inspections	27	29	31	34
Number of sidewalk, driveway, and street cut permits issued per (FTE) - street cuts	1,504	2,453	1,848	2,125
<b>Effectiveness Measures</b>				
% of street cut permits in compliance with city standards	100%	100%	100%	100%



The mission of the **POLICE DEPARTMENT** is to protect life and property, prevent crime, investigate criminal acts, apprehend offenders, recover stolen property, enforce traffic laws, state laws, and City ordinances, and perform community service.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	10 POLICE
	20 CIVILIANS
	41 911 COMMUNICATIONS

### MISSION

It is the mission of the Laredo Police Department to create and maintain the safest community possible. Our main and ultimate goal is to provide quality service to the citizens of Laredo. The trust bestowed on us by the people is held in the highest regard by every employee. As the City of Laredo grows, so too will the Laredo Police Department in order to meet all public safety needs within our community.

### OBJECTIVES, GOALS & PLANNED ACCOMPLISHMENTS

- To provide efficient, effective and timely support to all Police Department Divisions within the City of Laredo.
- Improve on customer service relations with the community we serve.
- To enhance and improve on the integrity and productivity of our Records Management Section (RMS) in order to provide timely, reliable information to all divisions, by developing a continual training and education program for all employees, as well as, purchasing new technology to assist in the accomplishment of these objectives.
- Computerization of all sections within the Police Department thereby increasing efficient and effective overall administrative support operations.
- To establish and imaging and microfiche system thus rendering a more effective means of document storage and optimizing RMS area space.
- To improve on the timely submission of criminal offense reporting documentation to all prosecutorial entities by hiring additional personnel, implementing a more efficient method document distribution/submission, and allowing for better infrastructural growth.
- To provide public safety and effective customer service to all Citizens, Visitors, and other agencies that may access our Emergency Communications Center (ECC).
- To keep Public Safety Responders safe and informed.
- To empower our employees through training and with leadership skills.
- To create and sustain a safe environment in the workplace.

### EXPENDITURES (2310)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07*
Personnel Services	24,876,690	25,868,008	28,342,628	27,446,795	3,352,669
Materials & Supplies	1,007,988	1,168,441	1,384,041	1,360,570	1,490,060
Contractual Services	2,091,018	2,182,062	2,261,484	2,290,550	2,369,594
Other	3,014	86,302	1,200	659	1,200
<b>TOTAL</b>	<b>27,978,710</b>	<b>29,304,813</b>	<b>31,989,353</b>	<b>31,098,574</b>	<b>7,213,523</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	10 POLICE
	20 CIVILIANS
	41 911 COMMUNICATIONS

FULL TIME EQUIVALENTS (FTE) (2310)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07*
Police Chief	R45	1	1	1	1	1
Assistant Police Chief	R42	2	2	2	2	2
Deputy Police Chief	R41	2	2	2	2	2
Police Captains	75	4	4	4	4	0
Police Lieutenants	74	12	12	12	12	0
Police Sergeant	73	34	36	36	36	1
Police Investigator	72	67	71	71	71	3
Patrol Officer/Cadet	71	194	187	201	201	7
Administrative Planner	R41	0	0	0	0	1
Administrative Assistant II	R35	0	0	0	0	3
Finance/Personnel Supervisor	R35	0	0	0	0	1
Personnel Assistant III	R32	0	0	0	0	2
Administrative Secretary	R29	0	0	0	0	2
Building Maintenance Mechanic	R28	0	0	0	0	1
Clerk IV	R28	0	0	0	0	1
Crime Prevention Specialist	R28	0	0	0	0	1
Clerk III	R27	0	0	0	0	3
Secretary	R27	0	0	0	0	1
Custodian	R23	0	0	0	0	5
TOTAL		316	315	329	329	37

\*Four divisions were created to better account for police expenditures based on their current programs.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	10 POLICE 20 CIVILIANS 41 911 COMMUNICATIONS

### EXPENDITURES (2320)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07*
Personnel Services	1,042,392	1,177,400	1,252,139	1,311,285	1,038,371
Materials & Supplies	0	0	0	0	5,000
Contractual Services	82,998	119,124	148,720	121,430	150,929
<b>TOTAL</b>	<b>1,125,390</b>	<b>1,296,524</b>	<b>1,400,859</b>	<b>1,432,715</b>	<b>1,194,300</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

### FULL TIME EQUIVALENTS (FTE) (2320)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07*
Police Sergeant	73	0	0	0	0	1
Patrol Officer/Cadet	71	0	0	0	0	4
Administrative Planner	R41	1	1	1	1	0
Senior Programmer Analyst	R37	1	1	1	1	0
Finance/Personnel Supervisor	R35	1	1	1	1	0
Administrative Assistant II	R35	0	1	1	2	0
Personnel Assistant III	R32	2	2	2	2	0
Administrative Secretary	R29	1	2	2	2	1
Fingerprint Technician	R29	1	1	1	1	0
Records Supervisor	R29	1	1	1	1	1
Clerk IV	R28	1	1	1	1	0
Building Maintenance Mechanic	R28	1	1	1	1	0
Crime Prevention Specialist	R28	1	1	1	1	0
Evidence Technician	R28	2	2	2	2	2
Secretary	R27	1	1	1	1	0
Clerk III	R27	12	11	11	11	12
Custodian	R23	5	5	5	5	0
<b>TOTAL</b>		<b>31</b>	<b>32</b>	<b>32</b>	<b>33</b>	<b>21</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

### EXPENDITURES (2341)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	1,640,306	1,595,989	1,874,270	1,534,340	2,078,430
Materials & Supplies	3,954	28,530	0	35,176	5,000
Contractual Services	12,332	128	0	0	828
Capital Outlay	0	0	0	33,590	0
<b>TOTAL</b>	<b>1,656,592</b>	<b>1,624,647</b>	<b>1,874,270</b>	<b>1,603,106</b>	<b>2,084,258</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	10 POLICE
	20 CIVILIANS
	41 911 COMMUNICATIONS

FULL TIME EQUIVALENTS (FTE) (2341)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Police Sergeant	73	0	0	0	0	1
Patrol Officer/Cadet	71	0	0	0	0	2
Communications Manager	R37	1	1	1	1	1
Assistant Programmer/Analyst	R37	0	0	0	0	1
Assistant Communications Manager	R35	1	1	1	1	1
Communication Training Administrator	R34	1	1	1	1	1
Communications Tech. Supervisor	R33	4	4	4	4	4
Tele-communicator	R32	3	5	5	8	8
Communications Technicians	R31	32	30	30	26	26
911 Operator	R29	0	0	0	1	1
<b>TOTAL</b>		<b>42</b>	<b>42</b>	<b>42</b>	<b>42</b>	<b>46</b>

PERFORMANCE MEASURES RECORDS/PROPERTY DIVISION (2320)

Workload Measures	Actual 03-04	Actual 04-05	Estimated 05-06	Proposed 06-07
Arrests Processed	8,432	7,885	7,679	7,900
Polaris Reports Processed	6,497	6,548	6,500	6,500
AS400 Citation	51,388	37,843	40,000	45,000
Data Entry	42,720	41,851	42,000	42,000
Liaison	2,882	3,106	3,300	3,500
Revenues \$	\$126,941	\$130,669	\$160,000	\$200,000
Customer Service Requests	24,000	27,037	29,000	31,000

PERFORMANCE MEASURES COMMUNICATIONS / MIS DIVISION (2341)

Workload Measures	Actual 03-04	Actual 04-05	Estimated 05-06	Proposed 06-07
Number of emergency calls	118,153	111,923	141,744	163,867
Number of non-emergency calls	313,200	307,748	355,775	376,718
Number of calls dispatched	25,044	31,279	32,000	35,000

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	22 AUTOTHEFT
	25 DETECTIVES DIVISION
	28 SCHOOL RESOURCE OFFICERS
	35 NARCOTICS/PIPELINE/K-9 DIVISION
	65 CRIMINAL INTELLIGENCE ACQUISITION UNIT
	66 PATROL DIVISION

## MISSION

To insure customer satisfaction and implement creative and innovative ideas to reduce operational expenses without the interruption of any and all basic police services.

## OBJECTIVES, GOALS & PLANNED ACCOMPLISHMENTS

- To ensure and facilitate (1) the preservation of community and personal safety; (2) enhance community services; and (3) increase Departmental efficiencies
- To reduce the incidence of juvenile violence in the community by 10%.
- To fully implement mobile data computers (MDCs) in all patrol vehicles with E911 dispatching/report-writing capabilities.
- To reduce the incidence of property crime in our community (Including burglaries, thefts, et al.), by 10%.
- To increase Departmental community outreach endeavors via community-based policing initiatives.
- To increase traffic enforcement to ensure vehicle driver and occupant compliance of applicable laws thereby reducing the high number of traffic accidents.
- To establish a tactical air support (helicopter) unit to assist with area patrol services, et al.
- To become a certified fully accredited (CALEA) law enforcement agency (The accreditation program for public safety communications agencies is a coveted award that symbolizes professionalism, excellence, and competence.)
- To construct Police Workstation in the Cielito Lindo (District 17) subdivision, and to hire the additional sworn personnel to fully staff District 17, and purchase the necessary equipment (vehicles, furniture, computer etc.) to commence operations.
- To implement a Windows based Client Server that will allow for single keystroke command keys and touch screen for the police department. The system will integrate all records within the police department.
- To hire additional sworn personnel in order to increase the number of sworn officers LPD currently has of 1.7 officers per 1,000 population and reach the national average of 2.4 sworn officers per 1,000 population.

The core values of the Laredo Police Department are intended to guide and inspire us in all we say and do. Making sure that our values become part of our day-today work life is our mandate, and they help to ensure that our personal and professional behavior can be a model for all to follow.

- Service to Our Communities
- Reverence for the Law
- Commitment to Leadership
- Integrity in All We Say and Do
- Respect for People
- Quality Through Continuous Improvement

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	22 AUTOTHEFT
	25 DETECTIVES DIVISION
	28 SCHOOL RESOURCE OFFICERS
	35 NARCOTICS/PIPELINE/K-9 DIVISION
	65 CRIMINAL INTELLIGENCE ACQUISITION UNIT
	66 PATROL DIVISION

### Service to Our Community

We are dedicated to enhancing public safety and reducing the fear and the incidence of crime. People in our community are our most important customers. Our motto “To protect and to Serve” is not a slogan – it is our way of life. We will work in partnership with the people in our community and do our best, within the law, to solve community problems that affect public safety. We value the great diversity of people in both our residential and business communities and serve all with equal dedication.

### Reverence for the Law

We have been given the honor and privilege of enforcing the law. We must always exercise integrity in the use of power and authority that have been given to use by the people. Our personal and professional behavior should be a model for all to follow. We will obey and support the letter and spirit of the law.

### Commitment to Leadership

We believe the Laredo Police Department should be a leader in law enforcement. We also believe that each individual needs to be a leader in his or her areas of responsibility. Making sure that our values become part of our day-to-day work life is our mandate. We must each work to ensure that our co-workers, our professional colleagues, and our community have the highest respect for the Laredo Police Department.

### Integrity in All We Say and Do

Integrity is our standard. We are proud of our profession and will conduct ourselves in a manner that merits the respect of all people. We will demonstrate honest, ethical behavior in all our interactions. Our actions will match our words. We must have the courage to stand up for our beliefs and do what is right. Throughout the ranks, the Laredo Police Department holds an honorable legacy of integrity and freedom from corruption. Upholding this proud tradition is a challenge we must all continue to meet.

### Respect for People

Working with the Laredo Police Department should be challenging and rewarding. Our people are our most important resource. We can best serve the many and varied needs our communities by empowering our employees to fulfill their responsibilities with knowledge, authority, and appropriate discretion. We encourage our people to submit ideas, we listen to their suggestions, and we help them develop to their maximum potential. We believe in treating all people with respect and dignity. We show concern and empathy for the victims of crime and treat violators of the law with fairness and dignity. By demonstrating respect for others, we will earn respect for the Laredo Police Department.

### Quality Through Continuous Improvement

We will strive to achieve the highest level of quality in all aspects of our work. We can never be satisfied with the “status quo”. We must aim for continuous improvement in service the people in our communities. We value innovation and support creativity. We realize that constant changes is a way of life in a dynamic city like Laredo and we dedicate ourselves to proactively seeking new and better ways to serve.

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	22 AUTOTHEFT
	25 DETECTIVES DIVISION
	28 SCHOOL RESOURCE OFFICERS
	35 NARCOTICS/PIPELINE/K-9 DIVISION
	65 CRIMINAL INTELLIGENCE ACQUISITION UNIT
	66 PATROL DIVISION

EXPENDITURES (2322)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07*
Personnel Services	172,198	93,201	95,066	168,410	351,839
Contractual Services	0	0	0	0	1,381
<b>TOTAL</b>	<b>172,198</b>	<b>93,201</b>	<b>95,066</b>	<b>168,410</b>	<b>353,220</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

FULL TIME EQUIVALENTS (FTE) (2322)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Police Investigator	72	0	0	0	0	2
Patrol Officer/Cadet	71	3	2	2	2	2
<b>TOTAL</b>		<b>3</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>4</b>

EXPENDITURES (2325)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07*
Personnel Services	0	0	0	0	4,813,238
Materials & Supplies	0	0	0	0	13,500
Contractual Services	0	0	0	0	251,246
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,077,984</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

FULL TIME EQUIVALENTS (FTE) (2325)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07*
Police Lieutenants	74	0	0	0	0	2
Police Sergeant	73	0	0	0	0	6
Police Investigator	72	0	0	0	0	44
Clerk III	R27	0	0	0	0	1
<b>TOTAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>53</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	22 AUTOTHEFT
	25 DETECTIVES DIVISION
	28 SCHOOL RESOURCE OFFICERS
	35 NARCOTICS/PIPELINE/K-9 DIVISION
	65 CRIMINAL INTELLIGENCE ACQUISITION UNIT
	66 PATROL DIVISION

### EXPENDITURES (2328)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07*
Personnel Services	2,070	0	0	0	1,593,319
Materials & Supplies	0	0	0	0	2,000
Contractual Services	0	0	0	0	7,180
<b>TOTAL</b>	<b>2,070</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,602,499</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

### FULL TIME EQUIVALENTS (FTE) (2328)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07*
Police Sergeant	73	0	0	0	0	1
Police Officer/Cadet	71	0	0	0	0	12
<b>TOTAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

### EXPENDITURES (2335)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07*
Personnel Services	0	0	0	0	2,264,393
Materials & Supplies	0	0	0	0	14,966
Contractual Services	0	0	0	0	21,351
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300,710</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

### FULL TIME EQUIVALENTS (FTE) (2335)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07*
Police Sergeant	73	0	0	0	0	5
Police Investigator	72	0	0	0	0	8
Clerk III	R27	0	0	0	0	14
<b>TOTAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	22 AUTOTHEFT
	25 DETECTIVES DIVISION
	28 SCHOOL RESOURCE OFFICERS
	35 NARCOTICS/PIPELINE/K-9 DIVISION
	65 CRIMINAL INTELLIGENCE ACQUISITION UNIT
	66 PATROL DIVISION

**EXPENDITURES (2365)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07*
Personnel Services	0	0	0	0	590,084
Materials & Supplies	0	0	0	0	5,000
Contractual Services	0	0	0	0	9,181
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>604,265</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

**FULL TIME EQUIVALENTS (FTE) (2365)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07*
Police Sergeant	73	0	0	0	0	1
Police Investigator	72	0	0	0	0	3
Patrol Officer/Cadet	71	0	0	0	0	3
Administrative Assistant II	R35	0	0	0	0	1
<b>TOTAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

**EXPENDITURES (2366)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07*
Personnel Services	363,368	344,465	401,095	395,081	19,259,016
Materials & Supplies	9,603	5,341	14,996	13,916	104,950
Contractual Services	2,585	61,804	63,989	63,989	357,483
<b>TOTAL</b>	<b>375,556</b>	<b>411,610</b>	<b>480,080</b>	<b>472,986</b>	<b>19,721,449</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

**FULL TIME EQUIVALENTS (FTE) (2366)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07*
Police Captains	75	0	0	0	0	4
Police Lieutenants	74	0	0	0	0	10
Police Sergeant	73	0	0	0	0	20
Police Investigator	72	0	0	0	0	11
Patrol Officer/Cadet	71	5	5	5	5	193
Fingerprint Technician	R29	0	0	0	0	1
<b>TOTAL</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>239</b>

\*Four divisions were created to better account for police expenditures based on their current programs.

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	22 AUTOTHEFT
	25 DETECTIVES DIVISION
	28 SCHOOL RESOURCE OFFICERS
	35 NARCOTICS/PIPELINE/K-9 DIVISION
	65 CRIMINAL INTELLIGENCE ACQUISITION UNIT
	66 PATROL DIVISION

PERFORMANCE MEASURES AUTOTHEFT TASK FORCE (2322)

Workload Measures	Actual 03-04	Actual 04-05	Estimated 05-06	Proposed 06-07
Number of stolen vehicles	1,044	947	1,014	1,000
Number of arrests	68	73	90	90
Number of recovered vehicles	563	522	494	500
Value of vehicles recovered	6,947,000	3,204,500	4,551,500	4,500,000
Value of stolen auto parts recovered	46,500	144,000	50,000	50,000
Number of vehicle inspections	448	872	900	1,000
Bridge operations conducted	41	48	58	60
Public awareness/training/education	100,556	2,220	1,500	1,800
Number of other cases investigated associated with Auto Theft	49	22	36	40

PERFORMANCE MEASURES DETECTIVE DIVISION (CAPERS, CAPROS, JET, SIU)  
(2325)

Workload Measures	Actual 03-04	Actual 04-05	Estimated 05-06	Proposed 06-07
Murder	29	15	21	12
Sexual Assault	87	54	45	40
Aggravated Robbery	159	224	225	225
Aggravated Assault	643	719	775	800
Burglary	2,084	1,688	1500	1400
Theft - \$500 and over	3,606	3,779	3800	3800
Theft - \$50 to \$499	2,901	2,874	2700	2600
Theft - \$50 and under	3,908	3,440	3300	3200
Larceny – Theft	10,639	10,301	10,000	10,000
Arson	54	50	47	44
Property Crimes	6,858	6,217	6,000	6,000



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	22 AUTOTHEFT
	25 DETECTIVES DIVISION
	28 SCHOOL RESOURCE OFFICERS
	35 NARCOTICS/PIPELINE/K-9 DIVISION
	65 CRIMINAL INTELLIGENCE ACQUISITION UNIT
	66 PATROL DIVISION

PERFORMANCE MEASURES SCHOOL RESOURCE OFFICERS (2328)

Workload Measures	Actual 03-04	Actual 04-05	Estimated 05-06	Proposed 06-07
Accident Reports	N/A	1	2	2
Affidavits Served	N/A	6	6	6
Aggravated Assault Arrest	N/A	6	6	6
Aggravated Assaults	N/A	3	3	3
Arson Report	N/A	1	0	0
Assaults	N/A	84	90	90
Assaults Arrests	N/A	67	70	70
Burglary Building Arrests	N/A	0	0	0
Burglary Vehicle Arrests	N/A	0	0	0
Burglary of building	N/A	1	2	2
Burglary of Vehicle	N/A	5	5	5
Civil Matters	N/A	2	2	2
Conferences	N/A	1497	1500	1500
Criminal Mischievous Arrests	N/A	3	3	3
Criminal Mischievous Citation	N/A	1	1	1
Criminal Mischief	N/A	22	25	25
Disorderly conduct	N/A	222	225	225
Disruption of Class	N/A	238	240	240
Disruption Disturbances	N/A	3	5	5
Driving While Intoxicated	N/A	1	0	0
Escorts/Assists	N/A	28	30	30
Evading Arrest /Detention	N/A	1	2	2
F.T.A. Class / School	N/A	68	70	70
False Alarm Report	N/A	27	30	30

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	22 AUTOTHEFT
	25 DETECTIVES DIVISION
	28 SCHOOL RESOURCE OFFICERS
	35 NARCOTICS/PIPELINE/K-9 DIVISION
	65 CRIMINAL INTELLIGENCE ACQUISITION UNIT
	66 PATROL DIVISION

PERFORMANCE MEASURES SCHOOL RESOURCE OFFICERS (2328) (CONT'D)

Workload Measures	Actual 03-04	Actual 04-05	Estimated 05-06	Proposed 06-07
False Alarm Report Arrests	N/A	1	1	1
Felony Arrests	N/A	49	50	50
Harassment	N/A	9	10	10
Harassment Arrests	N/A	0	0	0
Hoax Bomb	N/A	1	1	1
Hoax Bomb Arrests	N/A	0	0	0
Misdemeanor Arrests	N/A	289	300	300
Other citations	N/A	159	160	160
Possession Alcohol citations	N/A	8	10	10
Possession Cocaine	N/A	6	10	10
Possession Cocaine arrests	N/A	8	10	10
Possession Inhalants	N/A	3	5	5
Possession Inhalants arrests	N/A	0	0	0
Possession Marijuana	N/A	17	20	20
Possession Marijuana arrests	N/A	20	20	20
Possession Roche	N/A	1	1	1
Possession Roche Arrests	N/A	2	2	2
Possession Tobacco Products	N/A	15	20	20
Presentations	N/A	354	360	360
Recovered runaways	N/A	5	5	5
Reports filed	N/A	362	370	370
Retaliation	N/A	4	4	4
Retaliation Arrests	N/A	2	2	2
Stalking	N/A	3	3	3
Stalking Arrests	N/A	0	0	0
Terrorist Threats Arrest	N/A	14	15	15
Terroristic Threats	N/A	33	35	35
Theft	N/A	17	20	20
Theft arrests	N/A	0	0	0
Traffics Accidents reports	N/A	1	1	1
Trespassing on school	N/A	13	15	15
Warrants served	N/A	17	20	20
Weapons charges	N/A	7	10	10

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	22 AUTOTHEFT
	25 DETECTIVES DIVISION
	28 SCHOOL RESOURCE OFFICERS
	35 NARCOTICS/PIPELINE/K-9 DIVISION
	65 CRIMINAL INTELLIGENCE ACQUISITION UNIT
	66 PATROL DIVISION

**PERFORMANCE MEASURES SCHOOL RESOURCE OFFICERS (SUMMER DETAIL) (2328)**

Workload Measures	Actual 03-04	Actual 04-05	Estimated 05-06	Proposed 06-07
Felony Charges	N/A	8	10	10
Misdemeanor Charges	N/A	31	35	35
Warrants Served	N/A	13	15	15
Gang Member Contacts	N/A	195	200	200
Drugs and Weapons Cases	N/A	23	25	25
Marihuana Seized (Pounds)	N/A	1	1	1
Cocaine Seized (Grams)	N/A	31.6	30	30
Heroin Seized (Grams)	N/A	2.6	3	3
Guns Recovered	N/A	3	3	3
Knives Recovered	N/A	1	1	1
Shotguns Recovered	N/A	1	0	0
Assaults (Family Violence)	N/A	6	5	5
Criminal Trespass	N/A	1	1	1
Evading Arrests	N/A	3	3	3
Interfering with 911 Calls	N/A	1	1	1
Failed to ID	N/A	1	1	1
Failed to ID (Fugitive)	N/A	1	1	1
Fraud use of ID	N/A	1	1	1
Reckless Driving	N/A	1	1	1
Resisting Arrest	N/A	1	1	1
Tampering with physical evidence	N/A	1	1	1
Terroristic Threats	N/A	1	1	1
Unlawful carrying of weapon	N/A	2	2	2
Unlawful restraint	N/A	1	1	1
MIP of Tobacco	N/A	5	5	5
MIP of Alcohol	N/A	17	20	20
Violation of curfew	N/A	18	20	20
No drivers license	N/A	81	80	80
No insurance	N/A	80	80	80
Speeding	N/A	13	15	15
Expired MVI	N/A	14	15	15
Defective equipment	N/A	36	35	35
No seatbelt	N/A	4	5	5
Unapproved tint	N/A	6	10	10
Traffic Violations	N/A	35	35	35
Unregistered motor vehicle	N/A	19	20	20
Open container	N/A	2	2	2
Other Violations	N/A	23	25	25
Total Citations (summer detail)	N/A	353	350	350
Total Arrest (summer detail)	N/A	44	45	45

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	22 AUTOTHEFT
	25 DETECTIVES DIVISION
	28 SCHOOL RESOURCE OFFICERS
	35 NARCOTICS/PIPELINE/K-9 DIVISION
	65 CRIMINAL INTELLIGENCE ACQUISITION UNIT
	66 PATROL DIVISION

PERFORMANCE MEASURES NARCOTICS DIVISION/ PIPELINE / K-9 DIVISION (2335)

Workload Measures	Actual 03-04	Actual 04-05	Estimated 05-06	Proposed 06-07
Number of pounds of marijuana seized	N/A	12,645	10,000	10,000
Number of pounds of cocaine seized	N/A	384.5 lb	300	300
Amount of Steroids seized	N/A	N/A	3,000	3,000
Amount of currency seized	3,276,362	1,294,148	4.6 mil	3,000,000
Value of marijuana seized	N/A	6,284,565	5,000,000	5,000,000
Value of cocaine seized	N/A	3,460,500	2,700,000	2,700,000
Value of steroids seized	N/A	N/A	150,000	150,000
Number of arrests	N/A	47	50	50
Amphetamine (dosages)	N/A	N/A	364	400
Codeine (dosages)	N/A	N/A	69	75

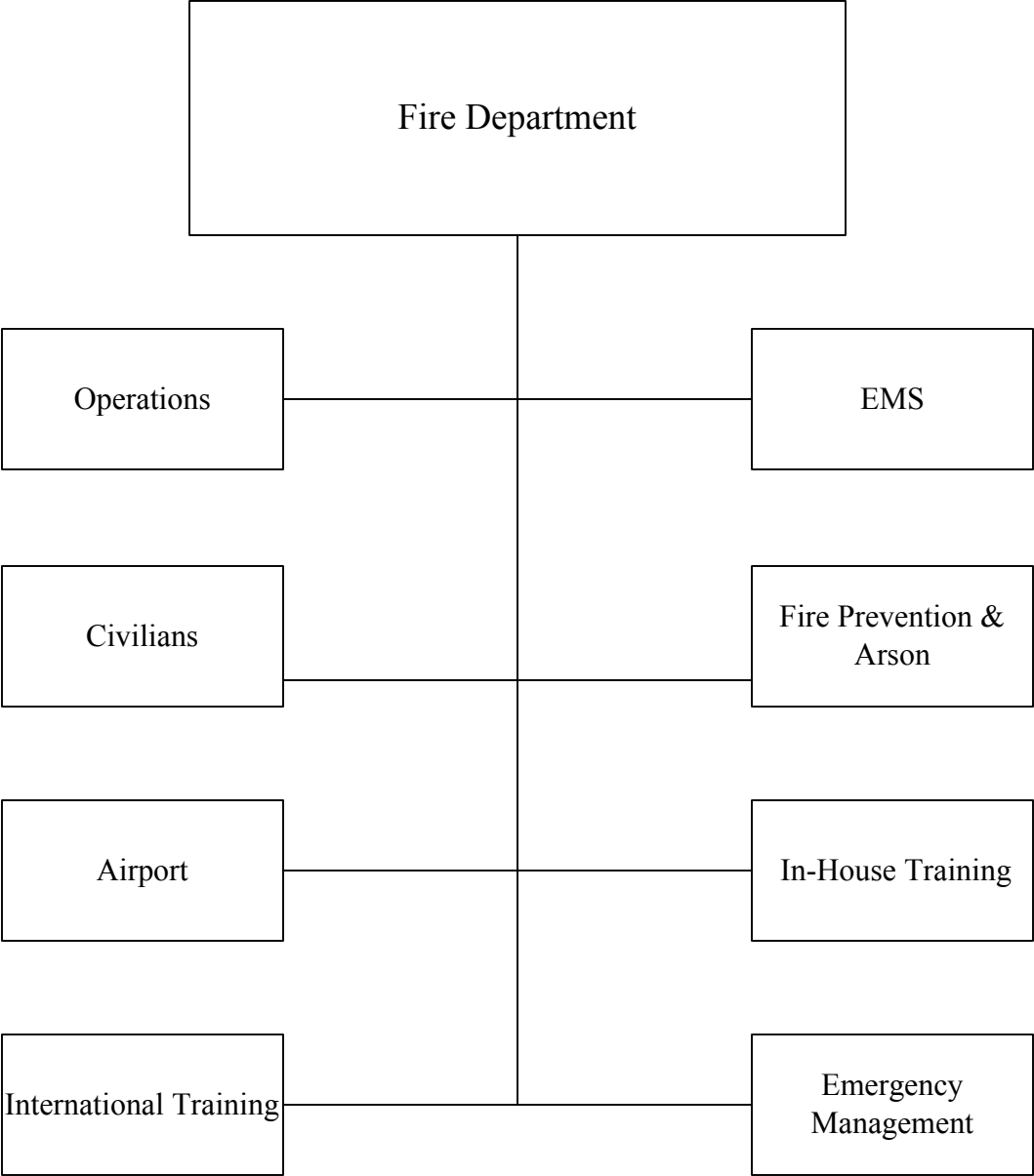
PERFORMANCE MEASURES CRIMINAL INTELLIGENCE ACQUISITION UNIT (2365)

Workload Measures	Actual 03-04	Actual 04-05	Estimated 05-06	Proposed 06-07
Number of reports generated	387	472	500	500
Number of individuals provided with customer service	850	900	900	900
Number of assignments requiring research (short/long term)	200	275	300	300
Number of Emergency calls with bomb squad	N/A	363	300	300

PERFORMANCE MEASURES PATROL DIVISION (2366)

Workload Measures	Actual 03-04	Actual 04-05	Estimated 05-06	Proposed 06-07
Number of Dispatched calls received	25,044	31,279	32,000	35,000
Number of case reports processed	42,720	41,851	42,000	42,000
Number of traffic citations issued	51,388	37,843	40,000	45,000
Number of arrests	8,025	5,770	6,000	6,000
Amount of currency seized	N/A	N/A	\$500,000	N/A

The mission of the **FIRE DEPARTMENT** is to provide public services to the community to ensure a safe, healthy, prosperous, and pleasant environment conducive to creating quality life styles.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	24 FIRE
DIVISION NUMBER	10 FIRE

#### MISSION

The mission of the Fire Division is to prevent or reduce the loss of life and property.

#### OBJECTIVES & PLANNED ACCOMPLISHMENTS

The following is a list of the major objectives planned for the Fire Division in FY 2007.

- To order and replace Engine One (Central Fire Station) and Engine 13 (Colombia).
- To replace the 5" hose on five Fire Engines.
- To replace the three command vehicles for the District Chiefs.
- Activate Cielito Lindo Fire Station.
- Receive a new Fire Engine to replace Engine 11 (Hwy. 359).
- Receive and activate Engine 14 (Cielito Lindo).
- Receive and activate two brush tankers for District II and III.

#### EXPENDITURES (2410)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	17,191,026	18,042,687	18,317,758	19,502,675	20,116,574
Materials & Supplies	421,554	485,793	504,358	603,958	597,793
Contractual Services	248,695	321,408	308,046	326,830	517,572
Other Charges	63,840	0	84,000	172	99,910
Capital Outlay	319,090	0	0	0	0
<b>TOTAL</b>	<b>18,244,205</b>	<b>18,849,888</b>	<b>19,214,162</b>	<b>20,433,635</b>	<b>21,331,849</b>

#### EMERGENCY MANAGEMENT (2450) and TRAUMA SERVICE AREA (2416) EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	9,005	3,566	7,825	15,556	7,825
Contractual Services	9,540	10,052	10,566	10,566	10,566
Other Charges	0	0	16,500	0	16,500
<b>TOTAL</b>	<b>18,545</b>	<b>13,618</b>	<b>34,891</b>	<b>26,122</b>	<b>34,891</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	24 FIRE
DIVISION NUMBER	10 FIRE

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Fire Chief	R45	1	1	1	1	1
Assistant Fire Chief	109	1	1	1	1	1
Deputy Fire Chief	108	1	2	2	2	2
Fire District Chief	107	10	10	10	10	10
Fire Captains	106	45	48	48	48	48
Fire Driver	105	45	49	49	49	49
Fire Assistant Driver	104	45	48	48	48	48
Firefighter/Cadet	103	85	73	73	70	70
<b>TOTAL</b>		<b>233</b>	<b>232</b>	<b>232</b>	<b>229</b>	<b>229</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of engine companies	13	13	13	14
<i>Outputs</i>				
Number of fire calls	1,349	1,366	1,390	1,420
Number of assist EMS calls	5,218	6,107	7,328	8,427
Number of rescue boat responses	28	34	40	45
Number of fire incident reports	19,720	21,519	23,025	24,175
Number of unit responses	11,543	13,715	14,640	15,540
<b>Efficiency Measures</b>				
Number of fire calls per engine company	104	105	101	102
Number of assist EMS calls per engine company	401	470	564	602
Operating cost per capita*	\$90.70	\$93.62	\$92.93	\$102.03

\*Fire Division Operating Budget (personnel, m&s, contractual services) / population estimates provided by City of Laredo, Planning Department, Socio-Economic Data Collection and Forecast Study (05-06 203,212; 06-07 208,754).

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	24 FIRE
DIVISION NUMBER	15 EMS

### MISSION

The mission of the Emergency Medical Service program is to provide care and transportation of the sick and injured for the citizens of Laredo and Webb County through Emergency Medical response with advanced level of care.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Provide prompt medical emergency response.
- Provide quality patient care.
- Provide emergency management education to citizens.
- Provide an increase in the number of certified paramedics within the department.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	4,172,441	4,864,664	4,925,908	5,614,133	5,821,973
Materials & Supplies	216,029	262,668	288,346	279,090	313,034
Contractual Services	104,555	104,642	124,056	117,890	178,031
<b>TOTAL</b>	<b>4,493,025</b>	<b>5,231,974</b>	<b>5,338,310</b>	<b>6,011,113</b>	<b>6,313,038</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Deputy Fire Chief	108	1	1	1	1	1
First District Chief	107	1	1	1	1	1
Fire Captains	106	7	7	7	10	10
Fire Driver	105	0	1	1	1	1
Firefighter/Cadet	103	62	62	62	62	62
<b>TOTAL</b>		<b>71</b>	<b>72</b>	<b>72</b>	<b>75</b>	<b>75</b>

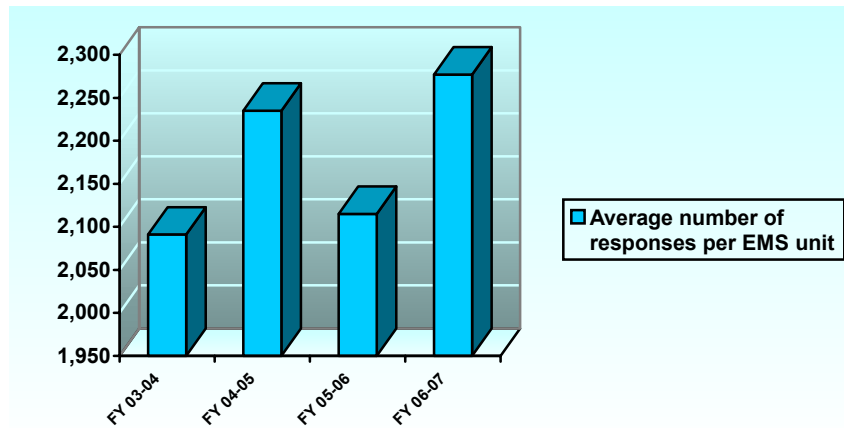


FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	24 FIRE
DIVISION NUMBER	15 EMS

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of EMS units	8	8	9	9
<b>Outputs</b>				
Emergency call responses	16,734	17,882	19,032	20,500
Medical patients treated and transported	19,271	21,865	23,000	24,500
<b>Efficiency Measures</b>				
Average number of responses per EMS unit	2,091	2,235	2,115	2,277
<b>Effectiveness Measure</b>				
Average response time (minutes) within City	5:22	5:19	5:20	5:18
Average response time (minutes) within County	19:01	16:12	16:00	16:00

RESPONSES PER EMS UNIT



	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
Average number of responses per EMS unit	2,091	2,235	2,115	2,277

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	24 FIRE
DIVISION NUMBER	20 CIVILIANS

### MISSION

Provide administrative and support services such as payroll, bookkeeping, purchase requisitions and filing of fire and EMS reports. Provide maintenance and repair services for all Fire Department Fleet vehicles and equipment, both emergency and non-emergency units.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Cross train civilian employees to perform related functions.
- To introduce and utilize software programs for our Department's payroll.
- To ensure that the civilian employees attend computer and continuing education classes.
- To increase the efficiency of the civilian administration and maintenance/repair services personnel whereas to better support our emergency services personnel and the community that they serve.
- To be more efficient in our output and increase productivity by at least 10 percent.
- Provide for education, skills development and personal growth of administrative and maintenance/repair support personnel.
- Continued enhancement of the computer database to maximize its fullest potential.
- The Administration Chief will supervise the Fire Department's operating budget and procurement process through monthly financial reports and careful monitoring.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	368,602	395,536	392,611	425,373	478,372
TOTAL	368,602	395,536	392,611	425,373	478,372

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Senior Programmer Analyst	R37	1	1	1	1	1
Emergency Vehicle Maintenance Supervisor	R36	1	1	1	1	1
Administrative Assistant II	R35	1	1	1	1	2
Diesel Mechanic	R32	1	1	1	1	1
Personnel Assistant II	R30	1	1	1	1	1
Automotive Mechanic	R29	1	1	1	1	1
Personnel Assistant I	R28	1	2	2	2	2
Clerk II	R25	1	0	0	0	0
TOTAL		8	8	8	8	9

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	24 FIRE
DIVISION NUMBER	20 CIVILIANS

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) - mechanics	3	3	3	3
Number of full-time equivalents employees (FTE) - office	5	5	5	5
<i>Outputs</i>				
Number of vehicle repairs	712	750	800	850
Number of purchase requisitions processed	1,102	1,150	1,250	1,300
Number of personnel and payroll forms completed	7,150	7,800	8,125	8,400
Number of travel reports processed	61	75	90	90
<b>Efficiency Measures</b>				
Number of vehicle repairs per FTE - mechanics	237	250	265	280
Number of administrative support actions per FTE - office	1,662	1,805	1,893	1,958
Number of vehicles per FTE – mechanic	35	35	41	43
Repair cost per hour	55	55	57	57
<b>Effectiveness Measures</b>				
% of preventive maintenance completed on schedule	100	100	50	50
Number of breakdowns and road calls	115	125	130	132

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	24 FIRE
DIVISION NUMBER	25 FIRE PREVENTION & ARSON

### MISSION

The mission of the Fire Prevention and Arson division is to educate the public in fire prevention and code enforcement, prevent or reduce the loss of life and property and to investigate fires throughout the community.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To provide more community awareness of our prevention and mitigation efforts.
- To increase the number of Fire Inspections city wide.
- To investigate suspicious fires.
- To teach the community fire prevention awareness through advertisement and demonstrations.
- To regard customer service as a priority.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	1,027,882	1,054,417	1,086,854	1,197,812	1,280,652
Materials & Supplies	13,244	24,334	37,971	40,527	40,444
Contractual Services	22,477	21,745	20,738	21,378	39,317
<b>TOTAL</b>	<b>1,063,603</b>	<b>1,100,496</b>	<b>1,145,563</b>	<b>1,259,717</b>	<b>1,360,413</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Fire Marshal	108	1	1	1	1	1
Fire District Chief	107	1	1	1	1	1
Fire Captains	106	3	3	3	3	3
Fire Driver	105	1	2	2	2	2
Fire Assistant Driver	104	3	3	3	3	3
Firefighter/Cadet	103	4	4	4	4	4
<b>TOTAL</b>		<b>13</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	24 FIRE
DIVISION NUMBER	25 FIRE PREVENTION & ARSON

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of Uniformed Personnel	13	14	14	14
Number of Inspectors	6	7	7	7
<i><b>Outputs</b></i>				
Number of Fire Inspections	2,385	2,196	2,500	2,584
Number of Plans Reviewed	558	470	640	921
Number of Plats Reviewed	117	158	130	148
Number of Public Education Presentations	207	210	250	250
Number of Complaints/Misc. Details	1,789	1,571	1,255	600
Number of Arson Cases Invest.	203	224	200	180
Total Outputs	5,259	4,829	4,975	4,685
<b>Efficiency Measures</b>				
Number of Inspections per Inspector	842	658	682	740
<b>Effectiveness Measures</b>				
Number of civilian deaths per 100,000 population	0	0	0	0
Number of civilian injuries per 100,000 population	1	0	0	0

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	24 FIRE
DIVISION NUMBER	30 AIRPORT

### MISSION

The purpose of the Airport Rescue Fire Fighter is to provide the safety of the Airport Carrier and its passengers as well as its Airport Tenants. The goal is life safety, reduce property damage in and around the City of Laredo International Airport.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Develop pre-fire plans of structures on the Airport Operations Area (AOA).
- Increase the level of knowledge and skills for ARFF personnel by having training for all Fire Personnel assigned to the Airport Fire Station.
- Respond to fuel spills for the purpose of reduced hazards.
- Extinguish fires involving airport equipment safely and efficiently.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	675,829	719,445	699,749	754,703	775,096
Materials & Supplies	24,392	17,395	31,482	30,428	22,243
Contractual Services	23,057	27,081	23,049	36,346	43,449
<b>TOTAL</b>	<b>723,278</b>	<b>763,921</b>	<b>754,280</b>	<b>821,477</b>	<b>840,788</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Fire Captains	106	3	3	3	3	3
Fire Driver	105	3	3	3	3	3
Firefighter/Cadet	103	3	3	3	3	3
<b>TOTAL</b>		<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE)	9	9	9	9
<b>Outputs</b>				
Number of special duties at the airport	N/A	6	15	15
Number of aircraft alerts responded	16	7	6	6
Number of fuel spills responded	21	6	7	7
<b>Effectiveness Measures</b>				
Total time with average time at aircraft Special duty (minutes)	N/A	242/40.3	408/31.3	35
Total time with average time at fuel spill (minutes)	N/A	250/41.6	169/42.2	41
Total time with average time at aircraft alerts (minutes)	N/A	144/20.5	122/20.3	20

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	24 FIRE
DIVISION NUMBER	35 IN-HOUSE TRAINING

### MISSION

To provide training for the Fire Department in all fire related disciplines.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To increase the field of knowledge and skills for all fire personnel while providing the necessary education for certification and recertification purposes.
- To provide in-house training and ongoing Continuing Education courses to comply with the Texas Fire Commission, Texas Department of Health and National Fire Protection Association Regulations.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	271,720	284,059	266,425	319,224	324,195
Materials & Supplies	1,684	10,033	11,924	11,924	14,566
Contractual Services	830	625	3,069	3,069	9,055
<b>TOTAL</b>	<b>274,234</b>	<b>294,717</b>	<b>281,418</b>	<b>334,217</b>	<b>347,816</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Fire District Chief	107	1	1	1	1	1
Fire Captains	106	2	2	2	2	2
<b>TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent instructors	3	3	3	3
Cost of full time instructors	246,013	284,059	307,592	326,976
<b>Outputs</b>				
Number of training classes conducted	186	186	186	186
Revenue generated from classes	26,600	26,600	0	0
<b>Efficiency Measures</b>				
Ratio of training sessions per instructor	62	62	62	62
Revenue generated per instructor	8,867	8,867	0	0
<b>Effectiveness Measures</b>				
Number of certified personnel produced	332	332	339	339
Number of course completion certificates issued	332	332	339	339

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	24 FIRE
DIVISION NUMBER	40 INTERNATIONAL TRAINING

### MISSION

Provide quality education for Emergency Personnel to have the knowledge and skills necessary to safely and effectively manage critical incidents, rescue the injured or trapped and minimize property loss, while protecting the environment.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To increase the field of knowledge and skills for all first responders.
- Conduct courses for firefighters to maintain and upgrade career skills.
- Prepare students for employment both in Fire and EMS Fields.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	262,261	289,516	266,771	300,561	298,170
Materials & Supplies	55,032	88,305	100,472	97,768	106,531
Contractual Services	60,937	68,366	72,117	75,624	78,071
<b>TOTAL</b>	<b>378,230</b>	<b>446,187</b>	<b>439,360</b>	<b>473,953</b>	<b>482,772</b>

### FULL TIME EQUIVALENTS (FTE)

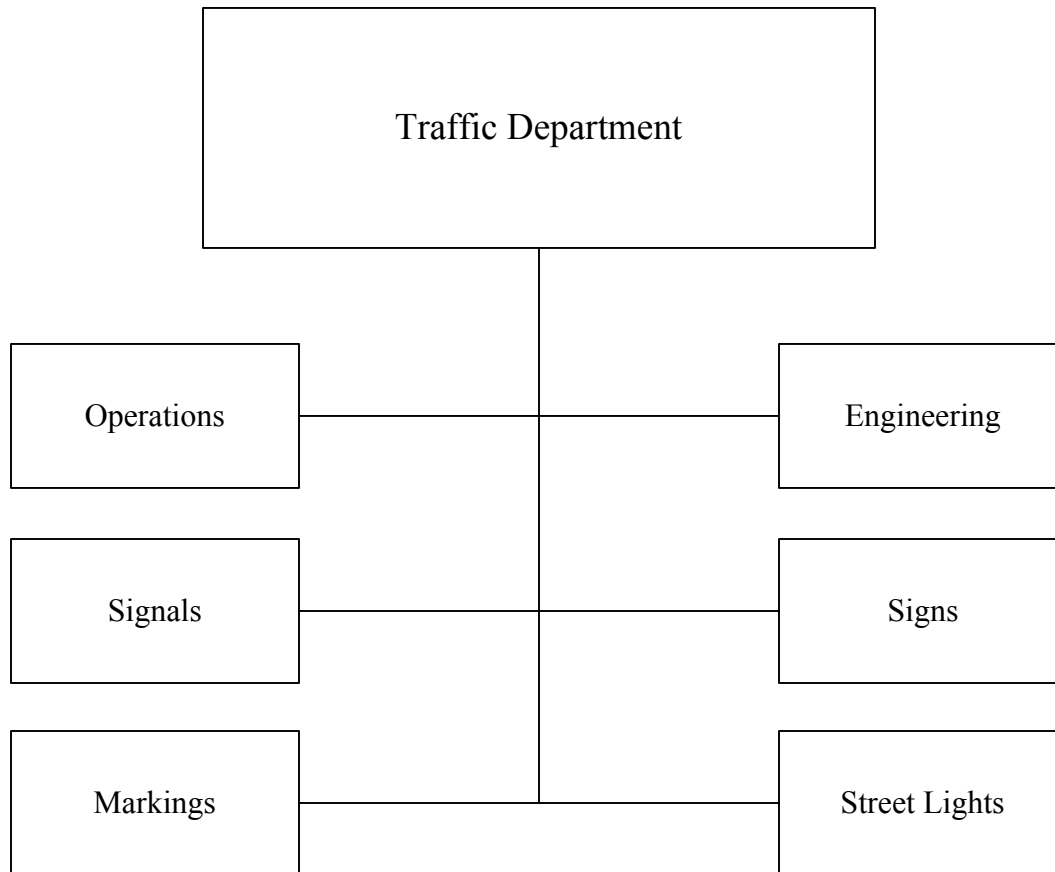
POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Fire District Chief	107	1	1	1	1	1
Fire Captains	106	1	1	1	1	1
Firefighter/Cadet	103	1	1	1	1	1
<b>TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent instructors	3	3	3	3
Cost of full time instructors	256,799	289,516	296,020	304,161
<b>Outputs</b>				
Number of training classes conducted	115	115	115	115
Revenue generated from classes	111,315	193,164	149,472	175,000
<b>Efficiency Measures</b>				
Ratio of training sessions per instructor	38.3	38.3	38.3	38.3
Revenue generated per instructor	37,105	64,388	49,824	58,333
<b>Effectiveness Measures</b>				
Number of certified personnel produced	332	332	339	339
Number of course completion certificates issued	332	332	339	339



The mission of the **TRAFFIC DEPARTMENT** is to effectively administer the maintenance and operation activities of the Traffic Safety Department ensuring that all traffic safety related citizen concerns are carefully analyzed and addressed in a timely manner and that all traffic control devices throughout the City are properly maintained to minimize accident risks to vehicles and pedestrians.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	10 ADMINISTRATION

### MISSION

The purpose of the Traffic Administration Division is to provide administrative support and assistance to the Traffic Department in order to effectively accomplish providing the public with the safe and efficient movement of vehicular and pedestrian traffic.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Provide administrative and other support to the Traffic Department.
- To implement an automated work order system for traffic operations staff by September 30 to more accurately and efficiently collect performance measures.
- To implement a computerized system that properly keeps track of warehouse inventory by September 30<sup>th</sup>.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	1,213,042	258,145	419,553	414,181	313,899
Materials & Supplies	271,533	76,266	59,232	70,568	51,222
Contractual Services	295,464	67,056	72,658	75,316	101,308
Capital Outlay	37,590	0	0	0	0
TOTAL	1,817,629	401,467	551,443	560,065	466,429

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	10 ADMINISTRATION

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Traffic Director	R43	0.5	0.5	1	1	0.5
Traffic Operations/Utility Coordination Manager	R41	0	1	1	1	1
Traffic Operations Manager	R41	1	0	0	0	0
Engineering Associate II (.25 in 251)	R40	0.75	0	0	0	0
Engineering Technician II	R36	2	0	0	0	0
Traffic Signal, Signs & Marking Superintendent	R36	1	0	0	0	0
Traffic Signal Supervisor	R34	1	0	0	0	0
Traffic Signal Specialist	R33	1	0	0	0	0
Construction Inspector	R32	1	0	0	0	0
Traffic Signal Technician II	R31	1	0	0	0	0
Traffic Signal Technician	R31	1	0	0	0	0
Traffic Signs/Marking Supervisor	R31	1	0	0	0	0
Pavement Markings Specialist	R30	2	0	0	0	0
Administrative Secretary	R29	1	1	1	1	1
Drafting Technician	R29	1	0	0	0	0
Warehouse Supervisor	R29	1	1	1	1	1
Clerk IV	R28	2	1	1	1	1
Signal Construction Specialist	R28	2	0	0	0	0
Clerk III	R27	1	0	0	0	0
Taxi-Cab Starter/Inspector	R26	1	0	0	0	0
Traffic Sign Fab/Installer	R25	7	0	0	0	0
Custodian	R23	0	0	0	0	1
TOTAL		29.25	4.5	5	5	5.5

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	11 ENGINEERING

### MISSION

The mission of the engineering division is to identify and/or address traffic safety related issues within the City of Laredo by analyzing situations, recommending solutions and designing plans for implementation aimed at minimizing the potential for traffic accidents to our citizens.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Implement traffic signs, traffic signal and pavement markings improvements throughout the City to minimize accidents.
- Reduce intersection delays at signalized intersections through implementation of improved traffic signal timing.
- To incorporate at least five (5) signalized intersections per year into the City's computerized traffic signal system.
- Complete design and construction of Phase I of the Intelligent Transportation System (ITS) improvements by September 30<sup>th</sup>.
- To complete design and installation of four (4) traffic signal upgrades by September 30<sup>th</sup>.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	272,856	309,954	319,935	360,841
Materials & Supplies	0	6,809	13,952	12,350	14,339
Contractual Services	0	13,881	35,380	42,659	31,211
<b>TOTAL</b>	<b>0</b>	<b>293,546</b>	<b>359,286</b>	<b>374,944</b>	<b>406,391</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Engineering Associate II	R40	0	0.75	2	2	1.75
Engineering Technician II	R36	0	2	2	2	2
Construction Inspector	R32	0	1	1	1	1
Engineering Assistant	R32	0	1	1	1	1
<b>TOTAL</b>		<b>0</b>	<b>4.75</b>	<b>6</b>	<b>6</b>	<b>5.75</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	11 ENGINEERING

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
Number of full time equivalents employees (FTE)-TMC monitoring	N/A	.02	.02	.02
Number of full time equivalent employees (FTE)-traffic signal network communication	N/A	.08	.08	.08
Number of full time equivalent (FTE)-signal timing & synchronization	N/A	.40	.40	.40
Number of full time equivalent (FTE)-traffic studies	N/A	.7	.7	.7
Number of full time equivalent (FTE)-photographic studies	N/A	.12	.12	.12
Number of full time equivalent (FTE)- speed humps request	N/A	.30	.30	.30
Number of full time equivalent (FTE)-utility coordination	N/A	.07	.07	.07
Number of full time equivalent (FTE)-subdivision inspection	N/A	.70	.70	.70
Number of full time equivalent (FTE)-subdivision plan review	N/A	.73	.73	.73
Number of full time equivalent (FTE)-drafting & design	N/A	.38	.38	.38
Number of full time equivalent (FTE)-work orders	N/A	.40	.40	.40
Number of full time equivalent (FTE)-traffic safety dept. support work	N/A	1.00	1.00	1.00
<i>Inputs</i>				
Number of traffic signals	N/A	222	226	228
Number of masters	N/A	11	11	11
Number of corridors	N/A	24	17	21
Number of network cameras	N/A	15	18	18
Number of network cameras problems	N/A	5	6	6
Number of subdivision plans submitted	N/A	256	267	260
Number of designs prepared	N/A	120	149	140
Number of work orders issued	N/A	44	57	50
Number of speed hump requests	N/A	10	14	12
Cost of traffic studies (Counts-In House)	N/A	\$191	\$193	\$195
Cost of traffic studies (Counts-Contract)	N/A	\$150	\$150	\$160
Number of network problems	N/A	36	29	33
Number of subdivision final inspections	N/A	41	46	44
Number of subdivision plans evaluated for approval	N/A	209	160	150

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	11 ENGINEERING

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Outputs</b>				
Number of network problems repaired (Signal Technicians)	N/A	36	29	33
Number of signals synchronized	N/A	.40	.40	.40
Number of corridors synchronized	N/A	.40	.40	.40
Number of subdivision plans reviewed	N/A	.73	.73	.73
Number of speed hump requests evaluated	N/A	.30	.30	.30
Number of traffic studies counts each conducted (In House)	N/A	.70	.70	.70
Number of traffic studies counts each conducted (Contract)	N/A	.70	.70	.70
Number of designs prepared	N/A	.38	.38	.38
Number of work orders issued	N/A	44	57	51
Number of network camera problems repaired	N/A	5	6	6
Number of subdivisions inspected	N/A	.70	.70	.70
Number of subdivision plans reviewed within 10 days	N/A	.73	.73	.73
Number of photo traffic studies conducted	N/A	.12	.12	.12
<b>Efficiency Measures</b>				
Number of signals synchronized per FTE	N/A	143	125	135
Number of corridors synchronized per FTE	N/A	20	20	23
Number of subdivisions plans reviewed per FTE	N/A	351	366	359

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	11 ENGINEERING

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
Number of speed hump requests evaluated per FTE	N/A	33	47	40
Number of traffic counts conducted per FTE	N/A	43	43	43
Number of designs prepared per FTE	N/A	316	121	218
Number of work orders issued per FTE	N/A	110	143	126
Number of network cameras repaired per FTE	N/A	63	75	69
Number of network problems repaired per FTE	N/A	450	363	406
Number of subdivisions inspected per FTE	N/A	59	66	62
Number of photo traffic studies evaluated per FTE	N/A	N/A	383	383
Total cost of traffic studies (In House)	N/A	\$5,717	\$5,796	\$5,850
Total cost of traffic studies (Contract)	N/A	\$2,550	\$3,450	\$3,200
<b>Effectiveness Measures</b>				
% of total signals synchronized per year	N/A	26	22	23
% of corridors synchronized per year	N/A	33	47	44
% of plans reviewed within 10 days	N/A	83	86	87

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	13 SIGNALS

### MISSION

Provide safe and efficient pedestrian and vehicular movement to the public and minimize risk of liability to the City.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Maintain traffic signal and other warning flashing beacon equipment in good operating condition at all times by implementing an effective signal preventive maintenance program.
- Maintain staff properly trained to reduce signal and flashing equipment repair times.
- To maintain the average emergency call response to under one hour.
- To reduce the number of emergency calls by at least 5%.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	258,705	286,732	303,106	303,048
Materials & Supplies	0	133,524	160,774	176,883	177,138
Contractual Services	0	264,948	173,455	281,384	292,466
<b>TOTAL</b>	<b>0</b>	<b>657,177</b>	<b>620,961</b>	<b>761,373</b>	<b>772,652</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Traffic Signal, Signs & Marking Superintendent	R37	0	0	0.34	0.34	0.34
Traffic Signal, Signs & Marking Superintendent	R36	0	0.34	0	0	0
Traffic Signal Supervisor	R34	0	1	1	1	1
Traffic Signal Specialist	R33	0	1	1	1	1
Traffic Signal Technician II	R31	0	1	1	0	0
Traffic Signal Technician I	R29	0	3	3	4	4
<b>TOTAL</b>		<b>0</b>	<b>6.34</b>	<b>6.34</b>	<b>6.34</b>	<b>6.34</b>



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	13 SIGNALS

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE) Emergency traffic signal and flashing beacon repairs	1	.40	.40	.40
Number of full-time equivalent employees (FTE) Traffic Signal and Flashing Beacon Preventive Maintenance Orders	2	2.85	3.35	2.60
Number of Traffic Signals and Flashing Beacons	N/A	525	537	542
Number of LED Bulbs	N/A	1,820	2,040	2,400
Number of Incandescent Bulbs	N/A	4,100	3,930	3,700
Number of Traffic Signals/Beacon Signal Preventive Maintenance Orders Recommended Annually	N/A	4,100	3,930	3,700
Number of full-time equivalents (FTE) Loop Detector Reconstruction	N/A	650	725	735
Total Cost of Emergency Traffic Signal and Flashing Beacons Repairs	N/A	1	1	1.50
Total Cost of Incandescent Bulbs Replaced	N/A	58,000	67,800	60,000
Total Cost of Loop Detectors Reconstructed	N/A	29,580	65,500	61,666
<b>Outputs</b>				
Number of Emergency Traffic Signal and Flashing Beacons Repaired	165	498	452	400
Number of incandescent bulbs replaced (Emergency repairs only)	N/A	580	1,179	1,110
Number of LED Bulbs Repaired/Replaced	N/A	69	75	80
Number of Traffic Loop Detectors Reconstructed	N/A	195	208	325
Number of Traffic Signal and Flashing Beacon Preventive Maintenance Orders - Completed	565	200	617	630

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	13 SIGNALS

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Efficiency Measures</b>				
Number of emergency Traffic Signals and Flashing Beacons repaired per FTE	165	1,245	1,130	1,000
Number of Traffic Signal and Flashing Beacon preventive maintenance orders completed per FTE	283	70	184	242
Number of traffic loop detectors Reconstructed per FTD	N/A	195	208	325
Cost per incandescent bulb replaced	N/A	51	56	56
Cost per loop detector reconstructed	N/A	330	400	450
Cost per emergency traffic signal and flashing beacon repair	N/A	116	150	150
<b>Effectiveness Measures</b>				
% of traffic signal and flashing beacon preventive maintenance orders completed	59	30	85	86
% of emergency traffic signals and flashing beacon repairs	N/A	95	84	73
% of incandescent bulbs replaced	N/A	14	30	30
% of LED bulbs repaired or replaced	N/A	3.7	3.6	3.3

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	14 SIGNS

**MISSION**

Effectively maintain the City’s traffic control sign system to safely guide motorists and pedestrians utilizing our roadways so as to minimize accident potential and reduce risk of liability to the City.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Implement and maintain an effective sign inventory system to aid in improving the sign replacement program.
- Continuously identify improved sign material and installation methods aimed at reducing maintenance needs.
- Modify the sign preventive maintenance program in order to reduce the number of emergency calls.
- Adequately maintain all sign throughout the City.
- Identify regular tree and branch traffic sign obstruction locations and implement a preventive maintenance program.
- Continue sign inspection program to identify signs in need of immediate replacement.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	210,798	205,277	207,872	226,310
Materials & Supplies	0	116,051	132,485	135,141	146,897
Contractual Services	0	20,100	21,244	20,945	20,514
<b>TOTAL</b>	<b>0</b>	<b>346,949</b>	<b>359,006</b>	<b>363,958</b>	<b>393,721</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Traffic Signal, Signs & Marking Superintendent (R37)	R37	0	0	0.33	0.33	0.33
Traffic Signal, Signs & Marking Superintendent (R36)	R36	0	0.33	0	0	0
Traffic Signs/Marking Supervisor	R31	0	0.5	0.5	0.5	0.5
Sign/Marking Maintenance Worker	R27	0	0	0	0	5
Traffic Sign Fab/Installer	R25	0	5	5	5	0
<b>TOTAL</b>		<b>0</b>	<b>5.83</b>	<b>5.83</b>	<b>5.83</b>	<b>5.83</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	14 SIGNS

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE) – emergency traffic sign repair	.25	.25	.40	.40
Number of full-time equivalent employees (FTE) – Traffic Sign Maintenance (Preventive)	3.5	3.5	2.6	2.6
Total cost of emergency sign repair	\$53,125	\$63,433	\$77,318	\$75,150
<b>Outputs</b>				
Number of emergency traffic sign repair calls	625	472	577	501
Number of traffic signs preventive maintenance orders	7,100	5,840	4,543	5,190
<b>Efficiency Measures</b>				
Number of emergency traffic signs calls per FTE	2,500	1,888	1,442	1,252
Number of traffic signs maintained per FTE (Preventive)	2,028	1,668	1,747	1,996
Cost per emergency traffic sign repair	85	134	134	150

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	22 MARKINGS

**MISSION**

Provide the visual information on the roadway surface, as needed by the driver, to steer a vehicle safely in a variety of situations so as to reduce accident potential and risk of liability to the City.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To guide and regulate the movement of traffic in order to provide for orderly traffic flow.
- To adequately supplement traffic signs to clearly inform drivers of prohibited parking areas.
- To effectively convey visual information needed by the driver in a clear and understandable manner.
- To adequately inform drivers of pedestrian and railroad crossing areas to minimize risk of accidents.
- To identify different materials and pavement marking methods to reduce pavement marking needs.
- To implement an aggressive preventive pavement marking maintenance schedule to improve the visibility at all times.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	0	191,969	167,606	187,297
Materials & Supplies	0	9,940	77,800	78,931	100,811
Contractual Services	0	0	14,045	11,804	12,471
<b>TOTAL</b>	<b>0</b>	<b>9,940</b>	<b>283,814</b>	<b>258,341</b>	<b>300,579</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Traffic Signal, Signs & Marking Superintendent	R37	0	0	0.33	0.33	0.33
Traffic Signs/Marking Supervisor	R31	0	0	0.5	0.5	0.5
Pavement Marking Specialist	R30	0	0	2	2	2
Sign/Marking Maintenance Worker	R27	0	0	0	0	2
Traffic Signs Fabricator/Installer	R25	0	0	2	2	0
<b>TOTAL</b>		<b>0</b>	<b>0</b>	<b>4.83</b>	<b>4.83</b>	<b>4.83</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	22 MARKINGS

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) – linear feet striping	2	2	2	2
Number of full time equivalent employees (FTE) – crosswalk and railroad crossing striping	3	3	3.9	3.9
Total cost of linear feet striped	\$187,824	\$176,161	\$182,000	\$203,000
Total cost of crosswalks and railroad crossings striped	\$74,646	\$57,408	\$70,200	\$73,075
<i>Outputs</i>				
Number of linear feet (streets) striped	1,444,801	1,355,082	1,400,000	1,450,000
Number of crosswalks and railroad crossings striped	957	736	900	925
<b>Efficiency Measures</b>				
Number of linear feet (streets) striped per FTE	722,401	677,541	700,000	725,000
Number of crosswalks striped per FTE	319	245	230	237
Cost per linear foot striped	.12	.13	.13	.14
Cost per crosswalk and railroad crossings striped	\$78	\$78	\$78	\$79

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	50 STREET LIGHTING

### MISSION

Adequately illuminate intersections and major roadways within the City of Laredo for pedestrian and vehicular safety.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Review all subdivision plans for compliance of street light ordinances.
- Coordinate closely with AEP in preparing proposals for the installation and upgrade of street lights.
- Receive citizen street light requests, determine whether justified and proceed with installation accordingly.
- Report malfunctioning street lights to AEP.

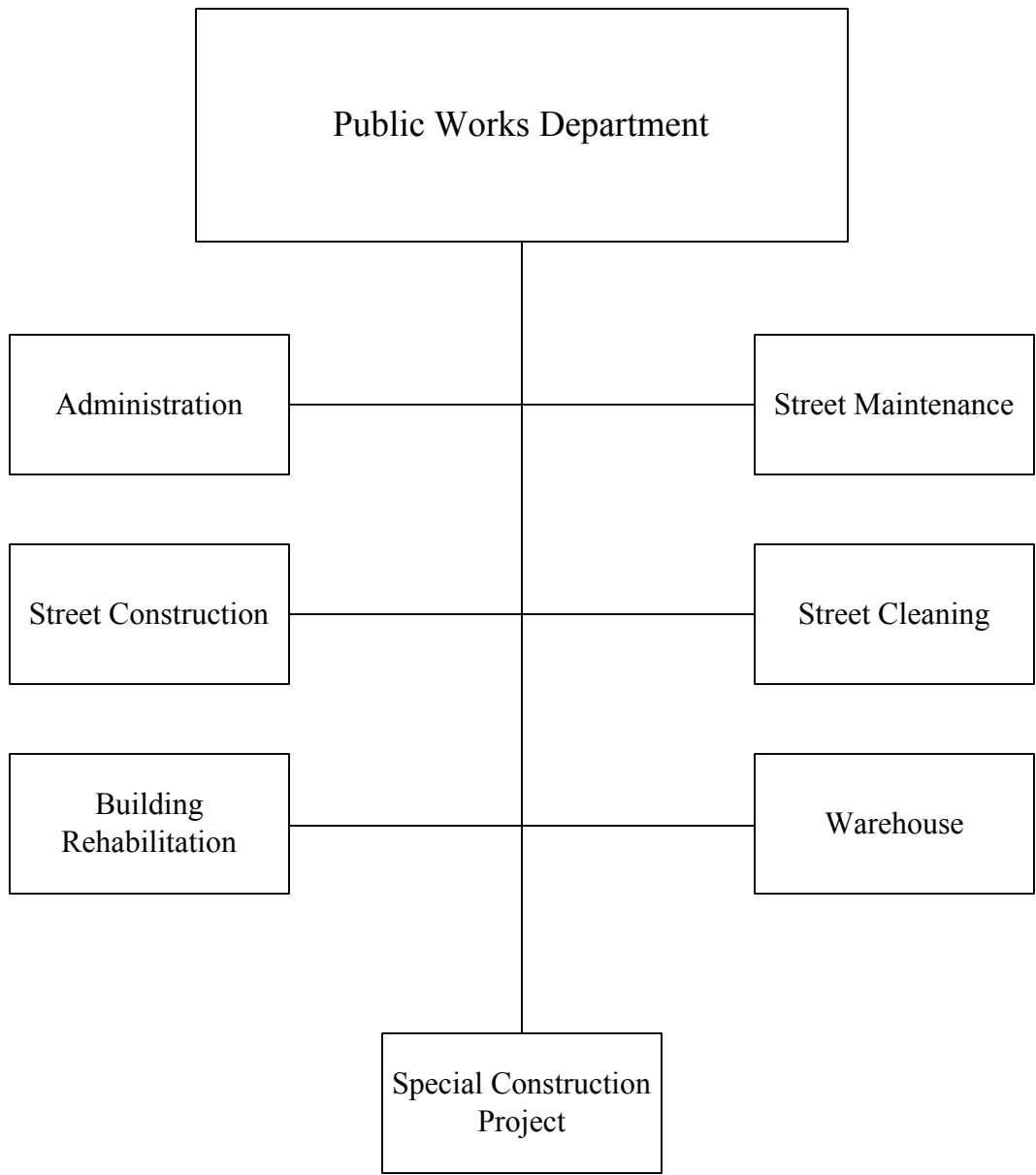
### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	81,269	35,206	35,000	37,281	25,000
Contractual Services	1,687,458	1,818,714	1,795,400	2,137,328	2,239,000
<b>TOTAL</b>	<b>1,768,727</b>	<b>1,853,920</b>	<b>1,830,400</b>	<b>2,174,609</b>	<b>2,264,000</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Total operating budget for street lights	1,609,466	1,680,000	2,174,609	2,264,000
<b>Outputs</b>				
Number of street lights in inventory	11,350	11,700	12,100	13,400
Number of street light requests investigated	13	13	20	25
Number of street light proposals reports processed	35	35	25	30
Number of new street lights installed (excluded new subdivisions)	13	13	12	15
Number of outages reported	1,058	980	903	850
<b>Efficiency Measures</b>				
Average operating cost per street light in inventory	\$142	\$143	\$180	\$169
<b>Effectiveness Measures</b>				
% of reported outages corrected within 5 days	65	75	80	85

The mission of the **PUBLIC WORKS DEPARTMENT** is to maintain, construct, and improve streets, public buildings, city vehicles, and equipment, also to ensure prompt removal of run-off by maintaining the storm water infrastructure and creeks; to remove and dispose of solid waste in an environmentally sound manner.





FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	27 PUBLIC WORKS
DIVISION NUMBER	10 ADMINISTRATION

### MISSION

The purpose of the Administration Division is to direct, supervise and support the daily operations of the Public Works Department.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To manage, supervise and support all divisions within the Public Works Department in a productive and efficient manner.
- To properly account for all expenses.
- To have staff attend training sessions related to administration and computer.
- To improve customer service by providing prompt service to all complaints and requests.
- To complete all projects in a timely manner and within budget.
- To properly route all material and equipment purchases.
- To handle all personnel problems and vacancies in a timely manner.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	328,807	332,771	396,845	399,266	575,964
Materials & Supplies	14,477	13,290	24,085	26,141	27,924
Contractual Services	141,704	165,228	151,244	164,259	207,069
Capital Outlay	0	0	0	25,172	0
<b>TOTAL</b>	<b>484,988</b>	<b>511,289</b>	<b>572,174</b>	<b>614,838</b>	<b>810,957</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Public Works Director	R45	0	0	0	1	1
Asst. Public Works Director	R41	0	0	0	1	1
Public Works Manager (R39)	R39	1	1	1	0	0
Construction Superintendent	R37	1	1	1	1	1
Geographic Information Systems Analyst	R36	0	0	0	0	1
Administrative Assistant I	R32	1	1	1	1	1
Clerk IV	R28	1	1	1	1	1
Clerk III	R27	2	2	2	2	2
Clerk I	R23	1	1	1	1	1
Custodian (.5@Risk)	R23	0.5	0.5	0.5	0.5	0.5
<b>TOTAL</b>		<b>7.5</b>	<b>7.5</b>	<b>7.5</b>	<b>8.5</b>	<b>9.5</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	27 PUBLIC WORKS
DIVISION NUMBER	10 ADMINISTRATION

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) - administration	7.5	7.5	8.5	9.5
<i>Outputs</i>				
Total dollars managed*	\$3,797,041	\$4,689,613	\$5,923,858	\$5,982,801
<b>Efficiency Measures</b>				
Dollars managed per FTE – administration	506,272	625,282	696,924	629,769

\*Total budget includes total expenditures in 101-2700's General Fund, 402 Capital Improvements Fund, and 556 Solid Waste Fund.

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	27 PUBLIC WORKS
DIVISION NUMBER	20 STREET MAINTENANCE

**MISSION**

The goal of the Street Maintenance Division is to make sure that all city streets are in appropriate safe traveling conditions in order to maintain a safe and efficient movement of pedestrians, traffic, goods and emergency services.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Minimize long-term damage to the city’s street infrastructure.
- Evaluate the affordability and effectiveness of various application options for the improved performance of street pothole patching.
- Repair utility street cuts in a more responsive manner.
- Encourage better trench compaction in all city street cuts.
- Constantly train all employees involved in pothole patching.
- Minimize repeat repairs on all potholes.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	494,474	693,684	850,464	741,602	866,083
Materials & Supplies	52,754	105,342	290,813	290,989	363,438
Contractual Services	258,492	72,807	79,638	79,638	115,672
Other Charges	0	-932	21,482	21,482	21,482
Capital Outlay	0	0	150,000	150,000	0
<b>TOTAL</b>	<b>805,720</b>	<b>870,901</b>	<b>1,392,397</b>	<b>1,283,711</b>	<b>1,366,675</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Carpenter	R28	1	1	1	1	1
Heavy Equipment Operator	R27	7	7	7	7	7
Heavy Truck Driver	R26	10	10	10	10	10
	R23	4	4	4	4	4
<b>TOTAL</b>		<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	27 PUBLIC WORKS
DIVISION NUMBER	20 STREET MAINTENANCE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of pothole patching crews	5	5	5	5
Total budget - repairs	805,720	870,901	1,283,711	1,366,673
<i>Outputs</i>				
Number of potholes patched	17,515	13,906	15,790	16,000
Square feet of potholes patched	301,422	235,885	216,434	220,000
Total square feet patched (potholes and utility service cuts)	301,422	235,885	216,434	220,000
<b>Efficiency Measures</b>				
Cost per square foot of patching	2.67	3.69	5.93	6.12
Square feet of patching per crew	60,284	47,177	43,287	44,000

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	27 PUBLIC WORKS
DIVISION NUMBER	30 STREET CONSTRUCTION

### MISSION

The purpose of the Street Construction Division is to make sure that all city streets, sidewalks, curb and gutters and valley gutters throughout the city streets are in appropriate safe traveling conditions for all motor vehicles and efficient movement of pedestrians, traffic, goods and emergency services.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To manage, supervise and support all divisions within the Public Works Department in a productive and efficient manner.
- To properly account for all expenses.
- To have staff attend training sessions related to administration and computer.
- To improve customer service by providing prompt service to all complaints and requests.
- To complete all projects in a timely manner and within budget.
- To properly route all material and equipment purchases.
- To handle all personnel problems and vacancies in a timely manner.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	453,729	152,710	247,155	247,672	255,214
Materials & Supplies	108,449	228,745	394,239	394,239	527,160
Contractual Services	87,333	295,163	277,075	277,197	251,651
Other Charges	0	0	7,712	7,712	7,712
Capital Outlay	0	0	50,000	50,000	0
<b>TOTAL</b>	<b>649,511</b>	<b>676,618</b>	<b>976,181</b>	<b>976,820</b>	<b>1,041,737</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Street Construction Supervisor	R32	4	0	0	0	0
Cement Finisher	R28	2	1	1	1	1
Heavy Equipment Operator	R27	6	0	0	0	0
Heavy Truck Driver	R26	1	4	4	4	4
Clerk II	R25	1	0	0	0	0
	R23	6	2	2	2	2
<b>TOTAL</b>		<b>20</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	27 PUBLIC WORKS
DIVISION NUMBER	40 STREET CLEANING

### MISSION

The mission of the Street Cleaning Division is to keep all city streets and sidewalks free of debris in order to keep them aesthetically pleasing for all motor vehicles and pedestrians.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To maintain a street cleaning operation with the proper manpower and equipment necessary to keep the streets of Laredo as clean as possible.
- Set-up a schedule where all major thoroughfares, arterial and collector streets are cleaned in a systematic fashion.
- To continue with the weed cleaning operation along city street curb and gutters with the use of environmentally acceptable herbicides.
- Keep the downtown streets and sidewalks clean of debris seven days of the year.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	446,354	533,184	596,152	599,656	627,299
Materials & Supplies	42,962	57,071	89,782	89,781	91,903
Contractual Services	313,371	238,890	198,022	198,249	225,734
<b>TOTAL</b>	<b>802,687</b>	<b>829,145</b>	<b>883,956</b>	<b>887,686</b>	<b>944,936</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Street Cleaning Supervisor	R32	1	1	1	1	1
Street Construction Supervisor	R32	0	1	1	1	1
Cement Finisher	R28	0	1	1	1	1
Heavy Equipment Operator	R27	9	8	8	8	8
Light Equipment Operator	R25	1	1	1	1	1
	R23	3	2	2	2	2
<b>TOTAL</b>		<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Total operating budget	\$802,687	\$829,145	\$887,687	\$944,936
<b>Outputs</b>				
Number of lane miles swept	18,720	18,720	18,720	18,720
<b>Efficiency Measures</b>				
Cost per lane mile swept	42.88	44.29	47.42	50.48
<b>Effectiveness Measures</b>				
% of streets swept as scheduled	75	80	80	80

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	27 PUBLIC WORKS
DIVISION NUMBER	70 BUILDING REHABILITATION

### MISSION

The purpose of the Building Rehabilitation Division is to maintain all city buildings in a satisfactory state of repair.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To make necessary repairs efficiently and in a timely manner.
- To respond to service requests within forty-eight hours.
- To have better records and cost accounting for all building repairs.
- To train and equip crews with the latest methods and procedures.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	439,300	545,817	652,488	658,828	649,030
Materials & Supplies	20,388	23,432	36,925	42,180	41,122
Contractual Services	13,306	22,041	33,439	35,638	29,231
<b>TOTAL</b>	<b>472,994</b>	<b>591,290</b>	<b>722,852</b>	<b>736,646</b>	<b>719,383</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Public Building Supervisor	R34	1	1	1	1	1
Street Construction Supervisor	R32	0	1	1	1	1
Master Electrician	R32	2	1	1	1	1
Air Conditioning Mechanic	R31	2	2	2	2	2
Carpenter	R28	4	4	4	4	4
Painter	R28	1	1	1	1	1
	R23	5	5	5	4	4
<b>TOTAL</b>		<b>15</b>	<b>15</b>	<b>15</b>	<b>14</b>	<b>14</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE)	15	15	14	14
<i>Outputs</i>				
Number of work orders completed	1,829	910	1,044	1,200
<b>Efficiency Measures</b>				
Number of work orders per FTE	122	61	75	86
<b>Effectiveness Measures</b>				
% of repair work orders completed within 3 working days	75	75	75	75

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	27 PUBLIC WORKS
DIVISION NUMBER	80 WAREHOUSE

### MISSION

The purpose of the Warehouse Division is to make sure all Public Works Divisions have the proper tools and equipment in order to continue with all the projects and daily operations. Also make sure all supplies and equipment be properly inventoried.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- That every Public Works crew has all tools and supplies needed before they begin a task.
- To manage the warehouse in a professional fashion.
- To be able to issue any type of supply when it is needed.
- To be sensitive to employee needs for item needed.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	63,210	66,255	71,019	71,393	74,599
Materials & Supplies	6,866	10,559	19,407	20,524	18,955
Contractual Services	6,344	3,633	6,966	7,024	8,054
<b>TOTAL</b>	<b>76,420</b>	<b>80,447</b>	<b>97,392</b>	<b>98,941</b>	<b>101,608</b>

### FULL TIME EQUIVALENTS (FTE)

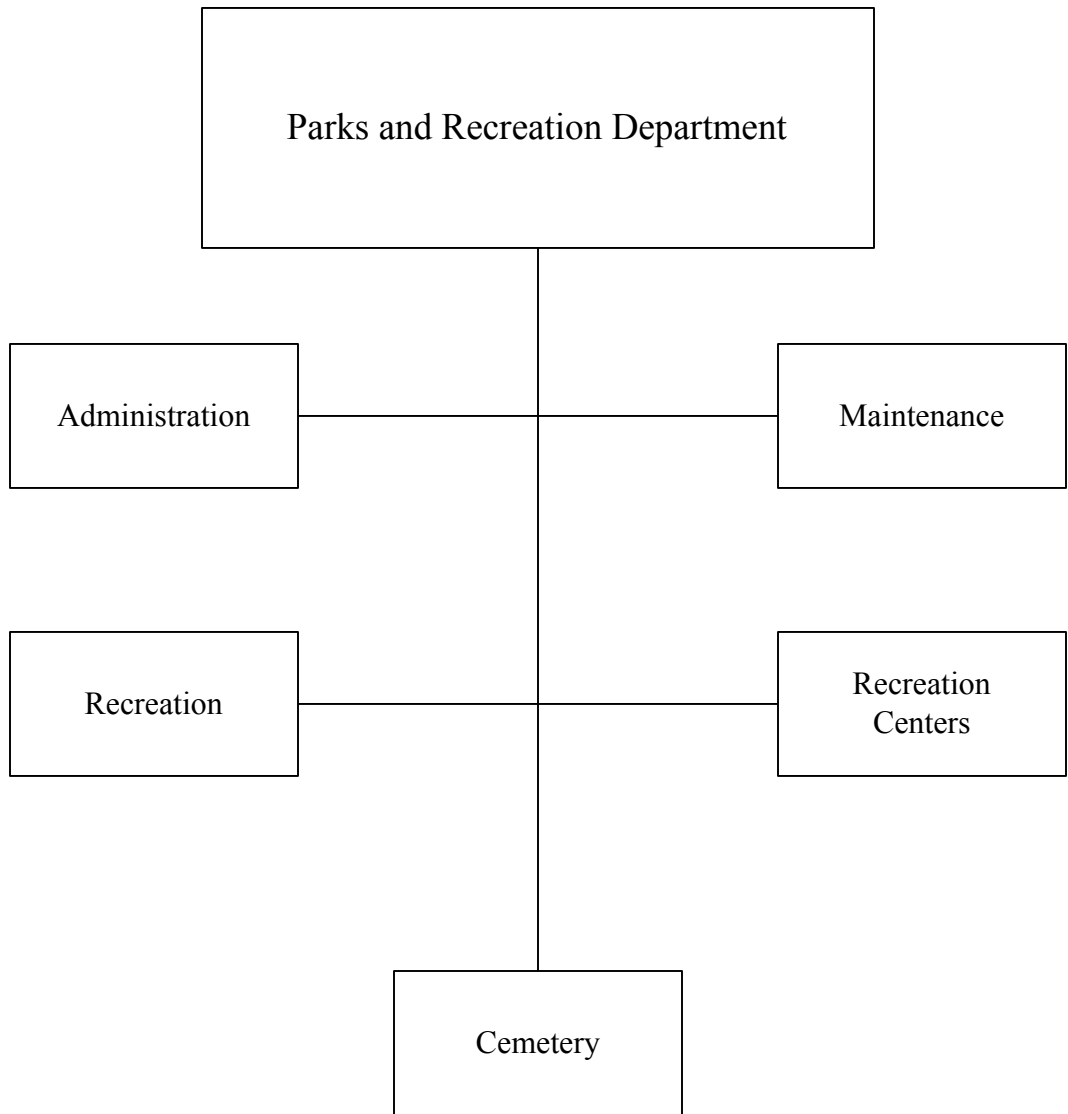
POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Warehouse Supervisor	R29	1	1	1	1	1
Warehouse Clerk	R25	1	1	1	1	1
<b>TOTAL</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Total budget	\$76,420	\$80,447	\$98,941	\$101,608
<b>Outputs</b>				
Number of purchase requisitions processed	452	224	310	300
<b>Efficiency Measures</b>				
Cost per purchase requisition processed	\$169	\$359	\$319	\$339



The mission of the **PARKS AND RECREATION DEPARTMENT** is to provide leadership and administrative support to all parks and recreation department divisions in a professional and fiscally responsible manner and serve the general public by ensuring excellent customer service through all department related activities.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	31 PARKS & RECREATION
DIVISION NUMBER	10 ADMINISTRATION

### MISSION

To provide administrative oversight and support in the proper planning, development and rehabilitation of the parks and recreation system as outlined in the Parks, Recreation and Open Space Master Plan and the City's adopted Capital Improvement Projects Plan in order to better serve the citizens of Laredo.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To aggressively pursue the adoption of a Parkland Dedication Ordinance.
- To initiate the design and development of eight (8) Capital Improvement Projects and manage their construction until completion.
- To assist in the research and development of an updated version of a Parks, Recreation and Open Space Master Plan.
- To develop a non profit agency to assist in the solicitation of charitable donations and facilitate the submittal of grant applications.
- To submit three (3) grant applications to state and federal agencies or other available funding sources.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	389,446	402,774	479,755	365,746	468,750
Materials & Supplies	8,108	5,420	5,200	8,922	5,500
Contractual Services	27,494	22,095	15,794	61,311	43,463
Other	200	480	0	0	0
Capital Outlay	0	0	50,000	50,000	0
<b>TOTAL</b>	<b>425,248</b>	<b>430,769</b>	<b>550,749</b>	<b>485,979</b>	<b>517,713</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Parks & Recreation Director	R43	0.5	0.5	0.5	0.5	0.5
Assistant Parks & Recreation Director	R41	1	1	1	1	1
Administrative Assistant II	R35	1	1	1	1	1
City Forester	R33	1	1	1	1	1
Administrative Assistant I	R32	2	2	2	3	3
Administrative Secretary	R29	1	1	1	0	0
Personnel Assistant I	R28	1	1	1	1	1
Warehouse Clerk	R25	1	1	1	1	1
Clerk I	R23	1	1	1	1	1
	R23	1	1	1	1	1
<b>TOTAL</b>		<b>10.5</b>	<b>10.5</b>	<b>10.5</b>	<b>10.5</b>	<b>10.5</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	31 PARKS & RECREATION
DIVISION NUMBER	15 PARKS MAINTENANCE

**MISSION**

To enhance the quality of life in neighborhoods by providing efficient and effective maintenance of all parks and recreational facilities.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To provide citizens with park facilities that are well maintained, physically attractive, safe and accessible.
- To properly maintain approximately one hundred and twenty (120) additional acreage
- To enhance the physical attractiveness of Laredo by developing new parks and improve existing ones such as Century City and Father McNaboe Phase II.
- To minimize vandalism in some problem area parks by providing adequate surveillance monitoring at least three park sites.
- Assist in the maintenance of other public areas such as Municipal Court, Police and Bridge Department through inter department contracts.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	2,001,018	2,135,380	2,310,672	1,891,351	2,700,405
Materials & Supplies	322,383	396,104	420,903	396,020	436,213
Contractual Services	821,016	1,079,503	888,391	1,103,671	1,125,767
Other Charges	276	0	7,712	7,712	7,712
Capital Outlay	7,737	7,745	0	500	0
<b>TOTAL</b>	<b>3,152,430</b>	<b>3,618,732</b>	<b>3,627,678</b>	<b>3,399,254</b>	<b>4,270,097</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	31 PARKS & RECREATION
DIVISION NUMBER	15 PARKS MAINTENANCE

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Parks Superintendent	R37	1	1	1	1	1
Construction Superintendent	R37	1	1	1	1	1
Building & Grounds Supervisor	R34	3	3	3	4	4
Administrative Assistant I	R32	0	0	0	1	1
Master Electrician	R32	1	0	0	0	0
Plumber	R30	2	0	0	0	0
Building Maintenance Mechanic	R28	0	1	1	1	1
Electrician Journeyman	R28	0	1	1	1	1
Carpenter	R28	2	2	2	3	3
Welder	R28	1	1	1	1	1
Cement Finisher	R28	3	3	3	4	4
Parks Crew Leader	R27	7	7	7	7	8
Heavy Equipment Operator	R27	3	3	3	3	3
Clerk III	R27	1	1	1	1	1
Small Engine Mechanic	R25	1	1	1	1	1
Building Maintenance Worker	R24	3	4	4	4	4
Groundskeeper	R23	39	39	39	37	44
Laborer	R23	2	2	2	0	0
TOTAL		70	70	70	70	78

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	31 PARKS & RECREATION
DIVISION NUMBER	15 PARKS MAINTENANCE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE) – groundskeeper	39	46	48	52
Number of full-time equivalent employees (FTE) - building maintenance worker	3	3	4	4
<b>Outputs</b>				
Number of dedicated park acres maintained	553.89	553.89	590.46	618
Number of open space acres maintained	320.69	250.27	250.27	267
Number of adopt-a-park sites maintained	2	4	6	6
Street landscape acres maintained	4	4	4	4
Number of graffiti/vandalism reports and repairs completed	68	70	70	111
Number of picnic and play areas maintained	N/A	38	55	63
<b>Efficiency Measures</b>				
Number of dedicated park acres maintained per FTE – groundskeeper	14.20	12.04	12.30	11.88
Number of open space acres maintained per FTE – groundskeeper	8.22	5.44	5.44	5.13
Number of adopt-a-park sites maintained per FTE – groundskeeper	.05	.09	.13	.12
Street landscape acres maintained per FTE – groundskeeper	.10	.09	.08	.08
Number of graffiti/vandalism reports and repairs completed per FTE - building maintenance worker	22.67	23.33	17.50	27.75
<b>Effectiveness Measures</b>				
Average response time (days) for citizen complaints	1	1	1	1

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	31 PARKS & RECREATION
DIVISION NUMBER	20 RECREATION

### MISSION

To meet diverse social, economical, cultural, and educational needs of the community through the implementation of seasonal and/or year round recreational programs, family activities and special events in order to improve the quality of life of all citizenry of Laredo.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To diversify the current recreational programming to include at least one additional program for the elderly and physically challenged sectors of our community.
- Increase marketing efforts through media contacts and the utilization of the Public Access Channel as a resource to promote the department's programs.
- Provide one additional instructional class at each pool site during the summer and year round at the Inner City Pool.
- To implement a year round swimming team that will represent the Parks and Recreation Department in local and area competitions.
- Increase attendance at the pool sites by at least ten percent by implementing innovative programming and special events.
- Organize at least four cultural events to take place at the recreation centers or plazas in order to get citizens acquainted with the Parks and Recreation Department sites and plazas.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	490,563	569,906	615,519	599,801	652,412
Materials & Supplies	74,377	87,935	124,818	108,005	124,301
Contractual Services	68,902	61,439	87,535	59,628	94,564
Other	-125	-6	0	0	0
<b>TOTAL</b>	<b>633,717</b>	<b>719,274</b>	<b>827,872</b>	<b>767,434</b>	<b>871,277</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Parks & Recreation Director	R43	0.2	0.2	0.2	0.2	0.2
Aquatic Supervisor	R28	1	1	1	1	1
Parks Crew Leader	R27	1	1	1	1	1
Playground Coordinator	R27	0.35	0.35	0.35	0.35	1
Recreation Specialist	R27	1	1	1	1	1
Playground Leader *(8@550 hrs/yr)	R24	2.5	2.12	2.12	2.12	2.12
Pool Supervisor *(7@550 hrs/yr)	R24	2.19	1.85	1.85	1.85	1.85
Bldg. Maintenance Worker	R24	0.5	1	1	1	1
Clerk I (5@550hrs/yr)	R23	1.56	1.32	1.32	1.32	1.32
Lifeguard *(39@496.5 hrs/yr) & (2@1040)	R23	13.19	10.31	10.31	10.31	10.31
Playground Assistant *(24@550 hrs/yr)	R23	7.5	6.35	6.35	6.35	6.35
<b>TOTAL</b>		<b>30.99</b>	<b>26.5</b>	<b>26.5</b>	<b>26.5</b>	<b>27.15</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	31 PARKS & RECREATION
DIVISION NUMBER	25 RECREATION CENTERS

**MISSION**

The goal of the Recreation Centers is to provide a venue for positive recreational and educational programming in order to enhance the quality of life of youth, adult and senior population.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Implement at least one new program at each of the recreation centers in order to get the community and at risk youth involved in positive activities.
- Enter into partnership with new entities in order to provide at least one additional educational program at the recreation centers.
- Utilize the resources of the Public Access Channel and media contacts in order to increase participation in the summer playground program by at least five percent.
- Implement an electronic membership card system throughout all recreation centers.
- Replace necessary cardio and strength equipment in all centers.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	822,601	928,277	1,018,363	1,010,942	1,047,713
Materials & Supplies	157,310	119,981	165,480	150,322	145,209
Contractual Services	171,282	270,108	201,640	327,120	299,724
Other Charges	1,287	0	0	0	72,000
Capital Outlay	0	103,068	0	157,200	0
<b>TOTAL</b>	<b>1,152,480</b>	<b>1,421,434</b>	<b>1,385,483</b>	<b>1,645,584</b>	<b>1,564,646</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	31 PARKS & RECREATION
DIVISION NUMBER	25 RECREATION CENTERS

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Recreation Center Manager	R35	1	1	1	1	1
Tech. Rec. Network Specialist	R34	1	1	1	0	0
Assistant Recreation Center Manager	R33	1	1	1	1	1
Administrative Assistant I	R32	0	0	0	1	1
Recreation Center Supervisor	R29	6	6	6	6	6
Building Maintenance Mechanic	R28	1	1	1	1	1
Clerk III	R27	1	1	1	1	1
Recreation Specialist *(16@1040&1@1039 hr, 4FT)	R27	11.5	12	12	12	12.5
Maintenance/Events Worker	R24	1	1	1	1	1
Custodian (1@1040 hrs/yr & 5FT)	R23	5	5.5	5.5	5.5	5.5
<b>TOTAL</b>		<b>28.5</b>	<b>29.5</b>	<b>29.5</b>	<b>29.5</b>	<b>30</b>

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Total budget	\$1,152,475	\$1,421,434	\$1,645,584	\$1,564,646
<i>Outputs</i>				
Total number of users	527,028	459,528	471,016	494,566
Number of public service announcements for special events	15	15	20	25
Number of after school programs implemented	3	3	3	4
<b>Efficiency Measures</b>				
Cost per total user	2.19	3.09	3.49	3.16



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	31 PARKS & RECREATION
DIVISION NUMBER	30 CEMETERY

**MISSION**

The purpose of the cemetery is to provide a hazard free environment, preserving aesthetic appearance and beautifying the City cemetery grounds in order to serve the public by providing burial services during time of grief.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Keep the cemetery at a high level of appearance at all times through improving maintenance schedules.
- Maintain a high level of customer service assistance.
- To improve the accounting and records management programs by updating the accounts receivable system.
- To continue with the Visio/Mapping program data entry in order to update old cemetery maps.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	271,393	255,370	328,134	329,282	318,043
Materials & Supplies	34,322	33,231	33,030	34,728	29,379
Contractual Services	35,113	39,820	47,555	48,140	53,378
Other Charges	0	-1	7,712	7,712	7,712
Capital Outlay	5,031	0	50,000	50,000	0
<b>TOTAL</b>	<b>345,859</b>	<b>328,420</b>	<b>466,431</b>	<b>469,862</b>	<b>408,512</b>

**FULL TIME EQUIVALENTS (FTE)**

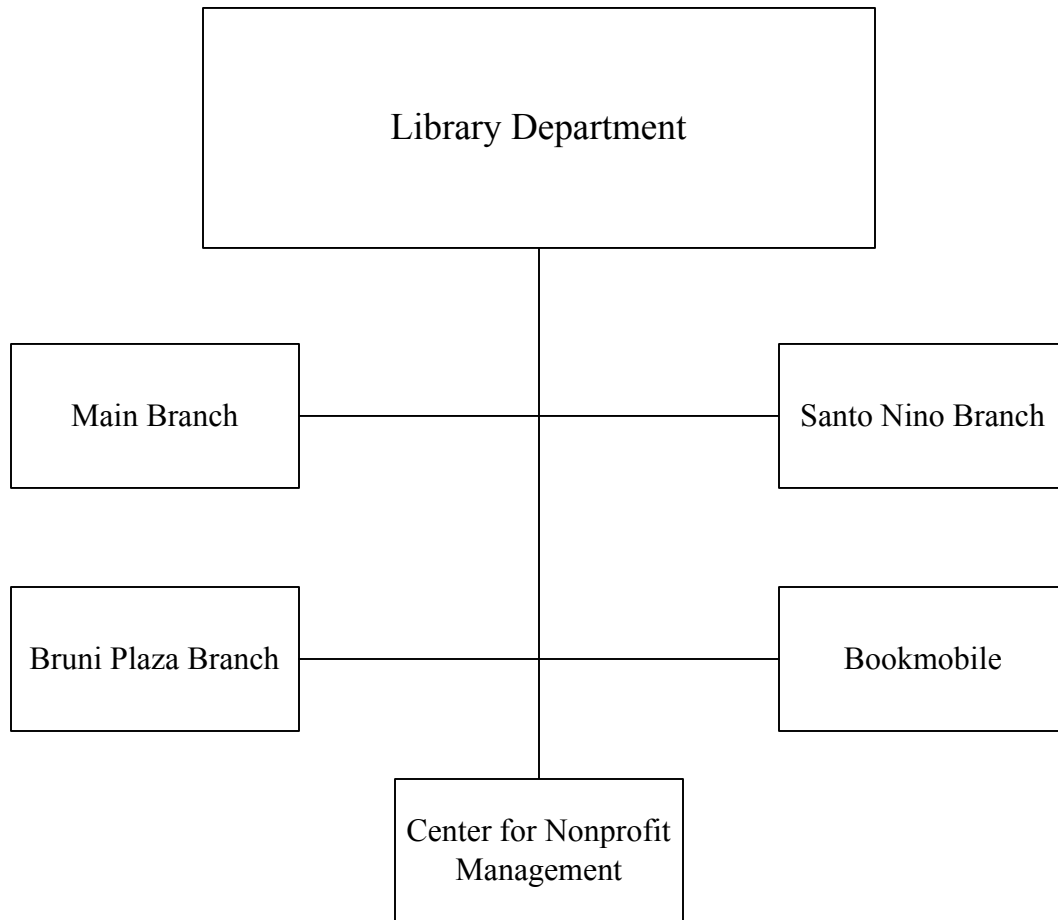
POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Parks & Recreation Director	R43	0.2	0.2	0.2	0.2	0.2
Cemetery Superintendent	R35	1	1	1	1	1
Maintenance & Events Supervisor	R28	1	1	1	1	1
Heavy Equipment Operator	R27	1	1	1	1	1
Building Maintenance Worker	R24	1	1	1	1	1
Clerk II	R25	1	1	1	1	1
Clerk I	R23	1	1	1	1	1
Groundskeeper *(1@999 & 2FT)	R23	2.48	2.48	2.48	2.48	2.48
<b>TOTAL</b>		<b>8.68</b>	<b>8.68</b>	<b>8.68</b>	<b>8.68</b>	<b>8.68</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	31 PARKS & RECREATION
DIVISION NUMBER	30 CEMETERY

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) - groundskeepers	5	4	5	5
Number of full-time equivalent employees (FTE) - clerks	2	2	2	2
<i>Outputs</i>				
Number of burials serviced	227	253	260	265
Number of lots sold	163	125	130	135
Number of cemetery acres maintained	34	34	34	34
Number of graffiti/vandalism incidents repaired	0	2	1	1
Number of hazards reported and repaired	0	1	1	1
Number of grave space purchase requests processed	227	253	260	265
<b>Efficiency Measures</b>				
Number of burials serviced per FTE – groundskeeper	45	63.25	52	53
Number of cemetery acres maintained per FTE – groundskeeper	6.8	8.5	6.8	6.8
Number of graffiti/vandalism incidents repaired per FTE – groundskeeper	0	.5	.2	.2
Number of hazards reported and repaired per FTE – groundskeeper	0	.25	.2	.2
Number of grave space purchase requests processed per FTE – clerk	113.5	126.5	130	132.5
<b>Effectiveness Measures</b>				
% of acres mowed on schedule	100%	100 %	100 %	100 %
% of cemetery records computerized	95%	95%	95%	95%

The mission of the **LIBRARY DEPARTMENT** is to provide resources and services to meet the informational, educational, professional, and recreational needs of all Webb County citizens in order to improve their quality of life.



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	10 MAIN BRANCH

### MISSION

The mission of the Laredo Public Library is to provide resources and services to meet the informational, educational, professional and recreational needs of all Webb County citizens in order to improve their quality of life.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Promote use of library resources and services by increasing library patrons served (materials circulated, computers used, program attendance, reference questions answered, and room occupancy) by 1%.
- Promote literacy in preschoolers, children, young adults and adults by increasing the number of programs hosted and the number of materials available for use by 1%.
- Remain on the cutting edge of integrated technologies in order to improve patron access to information resources by applying for and obtaining at least one grant to maintain and upgrade technology.
- Develop and implement questionnaire to measure Library service quality.
- Meet and exceed the Basic standards set by the Joint Texas State Library and Archives Commission (TSLAC/Texas Library Association (TLA) Task Force on Public Library Standards and Accreditation and to strive to meet the Enhanced and Comprehensive standards.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	1,452,116	1,532,302	1,768,944	1,704,444	1,866,441
Materials & Supplies	425,738	417,083	440,748	455,713	460,023
Contractual Services	400,141	452,408	490,949	515,327	620,692
Other	-62	-185	0	-23	0
Capital Outlay	0	0	45,000	45,000	20,000
<b>TOTAL</b>	<b>2,277,933</b>	<b>2,401,608</b>	<b>2,745,641</b>	<b>2,720,461</b>	<b>2,967,156</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	10 MAIN BRANCH

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Library Director	R43	1	1	1	1	1
Assistant Library Director	R40	1	1	1	1	1
Senior Programmer Analyst	R37	1	1	1	1	1
Librarian Manager	R36	2	2	2	2	2
Librarian II	R34	3	3	3	3	3
Special Collections Librarian	R34	1	1	1	1	1
Librarian I	R33	4	4	4	4	4
Micro-Computer Specialist	R33	1	1	1	1	1
Circulation Supervisor	R31	1	1	1	1	1
Administrative Secretary	R29	1	1	1	1	1
Buyer I	R29	1	1	1	1	1
Library Technician III	R29	4	4	4	4	4
Security Officer	R29	1	1	1	1	1
Computer Operator	R27	1	1	1	1	1
Library Technician II	R27	3	3	3	3	3
Maintenance Crew Leader	R27	1	1	1	1	1
Library Technician I	R25	5	5	5	5	5
Building Maintenance Worker	R24	2	2	2	2	2
Clerk I	R23	6	6	6	6	6
Custodian	R23	3	3	3	3	3
TOTAL		43	43	43	43	43

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	10 MAIN BRANCH

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of full-time equivalent employees (FTE)	43	43	43	43
Program Budget	2,277,933	2,401,607	2,720,461	2,967,156
<i><b>Outputs</b></i>				
Number of materials circulated	341,223	366,500	255,170	257,721
Number of computers used	69,243	61,788	69,960	70,660
Number of patrons attending programs	45,040	42,728	34,986	35,336
Number of reference questions answered	102,250	96,954	95,158	96,110
Number of patrons using rooms	24,521	25,839	16,054	16,215
Total Number of patrons served	582,277	593,809	471,328	476,042
Total Number of programs hosted	1,192	1,044	632	638
Total Number of materials available for use	164,664	145,287	186,977	188,847
<i><b>Efficiency Measures</b></i>				
Cost per patron served	3.91	4.04	5.77	6.23
Patrons served per FTE	13,541.33	13,809.51	10,961.12	11,070.74
Cost per programs hosted	1,911.02	2,300.39	4,304.53	4,650.71
Cost of materials available for use	13.83	16.53	14.55	15.71
<i><b>Effectiveness Measures</b></i>				
% of Library patrons rating service as good or excellent	N/A	N/A	.85	.94
% of TSLAC/TLA Basic standards attained	N/A	N/A	.90	.95
% change in patrons served	.07	.02	-.26	.01
% change in programs hosted	.14	-.14	-.65	.01
% change in materials available for use	N/A	-.13	.22	.01

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	15 SANTO NIÑO BRANCH

**MISSION**

The mission of the Santo Nino Branch is to provide resources and services to meet the informational, educational, professional and recreational needs of citizens residing in South Webb County, in order to improve their quality of life.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Promote use of library resources and services by increasing library patrons served (materials circulated, computers used, program attendance, reference questions and room occupancy) by 1%.
- Promote literacy in preschoolers, children, young adults and adults by increasing the number of programs hosted and the number of materials available for use by 1%.
- Implement questionnaire developed by the Laredo Public Library to measure Library service quality.
- Support the Library’s goal to meet and exceed the Basic standards set by the Joint Texas State Library and Archives Commission (TSLAC/Texas Library Association (TLA) Task Force on Public Library Standards and Accreditation and to strive to meet the Enhanced and Comprehensive standards.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	91,782	157,974	195,662	192,507	206,526
Materials & Supplies	36,354	46,730	58,860	45,873	58,860
Contractual Services	20,504	24,152	50,640	49,068	50,490
<b>TOTAL</b>	<b>148,640</b>	<b>228,856</b>	<b>305,162</b>	<b>287,448</b>	<b>315,876</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Outreach Services Manager	R38	1	1	1	1	1
Circulation Supervisor	R31	0	1	1	1	1
Library Technician III	R29	1	0	0	0	0
Library Technician II	R27	1	1	1	1	1
Clerk I	R23	1	1	1	1	1
Custodian	R23	1	1	1	1	1
<b>TOTAL</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	15 SANTO NIÑO BRANCH

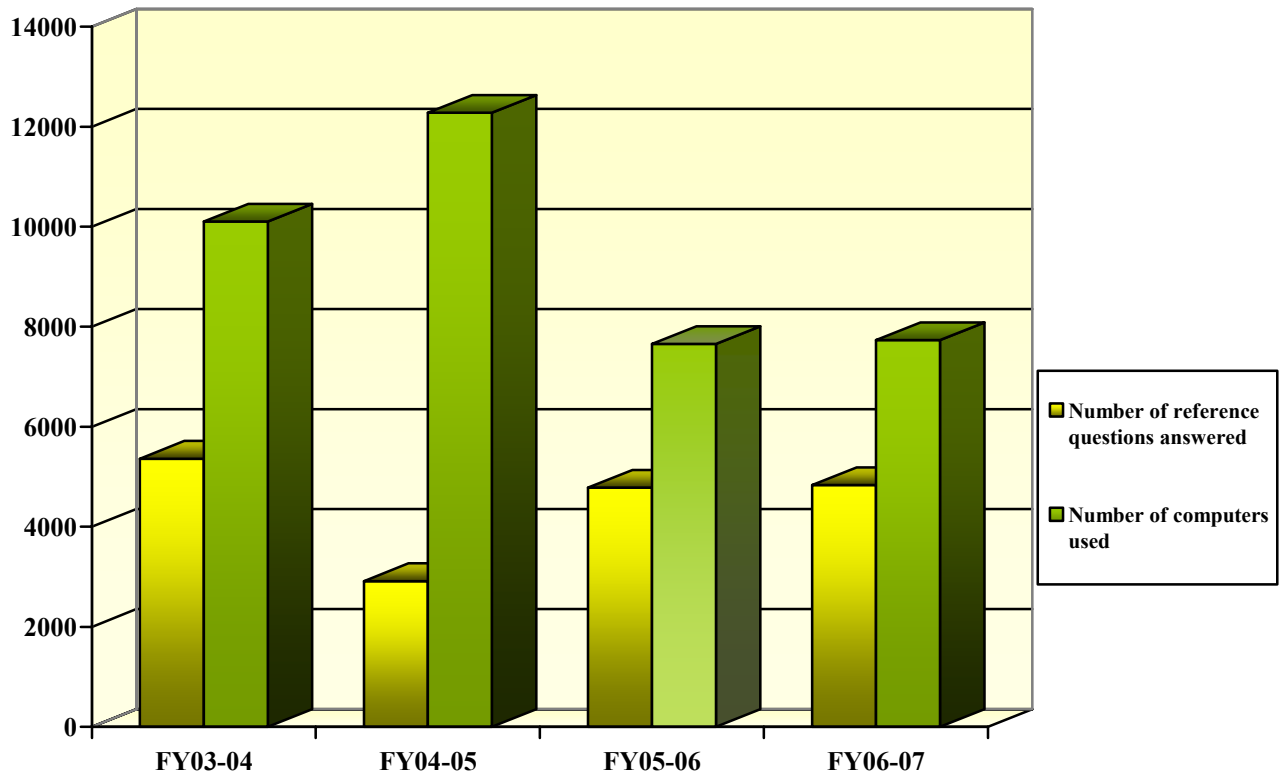
PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE)	5	5	5	5
Program Budget	148,640	228,852	287,447	315,876
<b>Outputs</b>				
Number of materials circulated	37,720	34,215	27,352	27,625
Number of computers used	10,099	12,276	7,654	7,731
Number of patrons attending programs	5,362	2,916	4,784	4,832
Number of reference questions answered	5,362	2,916	4,784	4,832
Number of patrons using rooms	139	143	165	167
Total Number of patrons served	56,682	52,466	44,739	45,187
Total Number of programs hosted	396	173	308	311
Total Number of materials available for use	28,205	24,987	28,754	29,042
<b>Efficiency Measures</b>				
Cost per patron served	2.53	4.36	6.42	6.99
Patrons served per FTE	11,736.4	10,493.2	8,947.8	9,037.4
Cost per programs hosted	375.35	1,322.84	933.27	1,015.68
Cost of materials available for use	5.27	9.16	10.00	10.88
<b>Effectiveness Measures</b>				
% of Library patrons rating service as good or excellent	N/A	N/A	.85	.94
% change in patrons served	-.18	-.12	-.17	.01
% change in programs hosted	-.43	-1.29	.44	.01
% change in materials available for use	N/A	-.13	.13	.01



FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	15 SANTO NIÑO BRANCH

**Santo Nino Library Efficiency Measures**



	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
Number of reference questions answered	5,362	2,916	4,784	4,832
Number of computer used	10,099	12,276	7,654	7,731

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	20 BRUNI PLAZA BRANCH

**MISSION**

The mission of the Bruni Plaza Branch is to provide resources and services to meet the informational, educational, professional and recreational needs of citizens residing in the Laredo downtown area in order to improve their quality of life.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Promote use of library resources and services by increasing library patrons served (materials circulated, computers used, program attendance, reference questions answered and room occupancy) by 1%.
- Promote literacy in preschoolers, children, young adults and adults by increasing the number of programs hosted and the number of materials available for use by 1%.
- Support the Library’s goal to meet and exceed the Basic standards set by the Joint Texas State Library and Archives Commission (TSLAC/Texas Library Association (TLA) Task Force on Public Library Standards and Accreditation and to strive to meet the Enhanced and Comprehensive standards.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	37,588	53,687	59,209	57,723	62,522
Materials & Supplies	54,194	48,078	50,250	49,133	50,250
Contractual Services	16,500	20,449	38,950	34,451	37,930
Capital Outlay	4,370	0	0	6,040	0
<b>TOTAL</b>	<b>112,652</b>	<b>122,214</b>	<b>148,409</b>	<b>147,347</b>	<b>150,702</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Circulation Supervisor	R31	1	1	1	1	1
Clerk I	R23	1	1	1	1	1
<b>TOTAL</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	20 BRUNI PLAZA BRANCH

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of full-time equivalent employees (FTE)	2	2	2	2
Program Budget	112,652	122,211	147,348	150,702
<i><b>Outputs</b></i>				
Number of materials circulated	13,518	21,809	23,614	23,851
Number of computers used	8,819	8,358	6,942	7,011
Number of patrons attending programs	1,989	1,091	1,815	1,833
Number of reference questions answered	7,967	16,945	19,254	19,447
Number of patrons using rooms	1,774	1,895	1,652	1,669
Total Number of patrons served	34,067	50,098	53,277	53,811
Total Number of programs hosted	205	103	231	233
Total Number of materials available for use	10,509	12,293	15,689	15,846
<i><b>Efficiency Measures</b></i>				
Cost per patron served	3.31	2.44	2.77	2.80
Patrons served per FTE	17,033.50	25,049	26,638.50	26,905.50
Cost per programs hosted	549.52	1,186.51	637.87	646.79
Cost of materials available for use	10.72	9.94	9.39	9.51
<i><b>Effectiveness Measures</b></i>				
% of Library patrons rating service as good or excellent	N/A	N/A	.85	.94
% change in patrons served	.38	.32	.06	.01
% change in programs hosted	1	-.99	.55	.01
% change in materials available for use	N/A	.15	.22	.01

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	25 BOOKMOBILE UNIT

### MISSION

The mission of the Bookmobile Unit of the Laredo Public Library is to provide resources and services to meet the informational, educational, professional and recreational needs of Webb County citizens residing in remote areas of the City not having easy access to one of the Branches, in order to improve their quality of life.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Promote use of library resources and services by increasing library patrons served (materials circulated, computers used, program attendance, reference questions and room occupancy) by 1%.
- Promote literacy in preschoolers, children, young adults and adults by increasing the number of programs hosted and the number of materials available for use by 1%.
- Implement questionnaire developed by the Laredo Public Library to measure Library service quality.
- Support the Library's goal to meet and exceed the Basic standards set by the Joint Texas State Library and Archives Commission (TSLAC/Texas Library Association (TLA) Task Force on Public Library Standards and Accreditation and to strive to meet the Enhanced and Comprehensive standards.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	24,291	25,214	27,907	21,850	29,008
Materials & Supplies	15,205	16,891	14,000	15,183	12,937
Contractual Services	5,606	527	9,800	6,544	5,255
TOTAL	45,102	42,632	51,707	43,577	47,200

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Library Technician I	R25	1	1	1	1	1
TOTAL		1	1	1	1	1

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	25 BOOKMOBILE UNIT

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE)	1	1	1	1
Program Budget	45,102	42,632	43,577	47,200
<b>Outputs</b>				
Number of materials circulated	30,992	26,033	21,868	22,086
Number of patrons visits	15,497	15,730	15,887	16,046
Number of reference questions answered	1,246	1,265	1,278	1,291
Total Number of patrons served	47,735	43,028	39,033	39,423
Total Number of site visits	185	157	159	160
Total Number of materials available for use	2,951	3,115	3,627	3,663
<b>Efficiency Measures</b>				
Cost per patron served	.94	.99	1.12	1.20
Patrons served per FTE	47,735	43,028	39,033	39,423
Cost per visit	243.79	271.54	274.07	295
Cost of materials available for use	15.28	13.69	12.01	12.89
<b>Effectiveness Measures</b>				
% of Library patrons rating service as good or excellent	N/A	N/A	.85	.94
% change in patrons served	.81	-.13	-.10	.01
% change in site visits	-.57	-.18	.01	.01
% change in materials available for use	N/A	.05	.14	.01

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	50 NON PROFIT MANAGEMENT & VOLUNTEER CENTER

### MISSION

The mission of the Non Profit Management & Volunteer Center tis to provide assistance to local and surrounding non-profit organizations and to provide meaningful opportunities for volunteering to citizens in their efforts to become involved in and in improving the community.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

#### Non Profit Management Center

- To provide management training and continuing education to local and surrounding non-profit organizations by increasing the number of training seminars by 13%, contacts by 7% and begin on-site visits.
- To give assistance to local and surrounding non-profit organizations in identifying potential sources of funding (i.e. Congressman Cuellar’s Grant’s Alert, Foundation Center – Funding Information Library, etc.) by providing referrals via e-mails, regular mail, etc. on a weekly basis.
- Coordinate the development of a nonprofit organization information handbook in conjunction with TAMIU and obtain funding for its publishing and printing by September 2007.

#### Volunteer Center

- To increase the recruitment of non-court referred volunteers for city departments and local nonprofit agencies by 11%.
- Increase the number of partnerships (city departments, non-profits, educational agencies, etc.) by 10%.
- Develop a Volunteer Referral Handbook for Government and Judiciary leaders by September 2007.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	120,543	99,319	118,442	109,043	137,604
Materials & Supplies	12,131	11,501	15,700	14,643	15,700
Contractual Services	4,767	8,217	16,000	12,144	16,570
<b>TOTAL</b>	<b>137,441</b>	<b>119,037</b>	<b>150,142</b>	<b>135,830</b>	<b>169,874</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Non-Profit & Volunteer Center Coordinator	R35	1	1	1	1	1
Clerk IV	R28	1	1	1	1	1
Clerk I	R23	1	1	1	1	1
<b>TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

FUND NUMBER	101 GENERAL FUND
DEPARTMENT NUMBER	35 LIBRARY
DIVISION NUMBER	50 NON PROFIT MANAGEMENT & VOLUNTEER CENTER

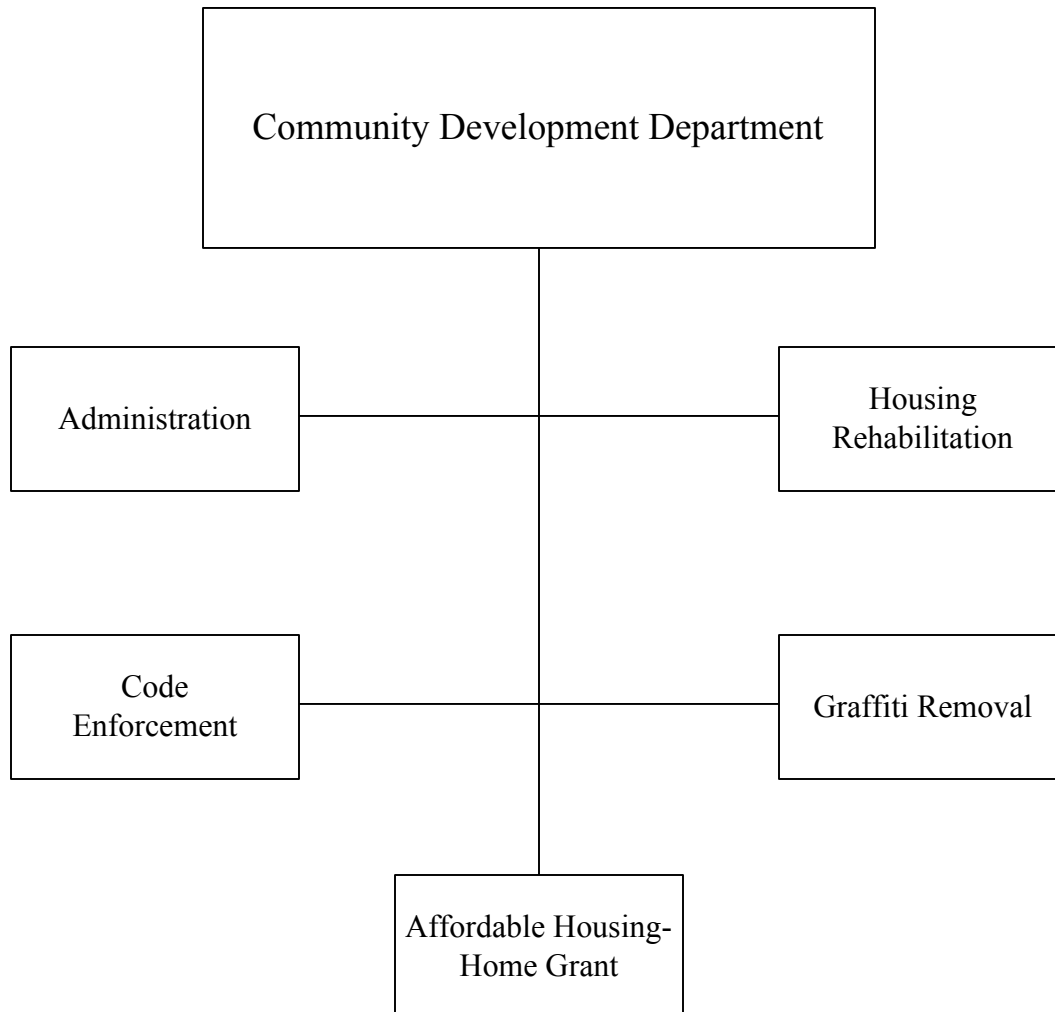
PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE)	3	3	3	3
Program Budget	137,441	119,035	135,830	169,874
<i>Outputs</i>				
Number of non-profit contacts (private consultations, grants reviewed, etc.)	45	51	67	72
Number of seminars/events hosted	8	6	7	8
Number of court ordered volunteers placed	1,619	3,139	4,000	4,000
Number of non-court referred volunteers placed	179	175	200	225
Number of Partnerships	N/A	N/A	38	42
<b>Efficiency Measures</b>				
Number of seminars/events hosted per FTE	2.66	2	2.33	2.66
Number of court ordered volunteers placed per FTE	540	1,046	1,333	1,333
Number of non-court referred volunteers placed per FTE	60	58	67	75
<b>Effectiveness Measures</b>				
% change in training seminars offered	N/A	-.33	.14	.13
% change in contacts	N/A	.12	.24	.07
% change in recruitment of non-court referred volunteers	N/A	-.02	.13	.11
% change in partnerships	N/A	N/A	N/A	.1
Total dollar value of volunteer time	1,076,239	1,001,910	2,400,000	2,763,000

SPECIAL REVENUE FUNDS



The mission of the **COMMUNITY DEVELOPMENT DEPARTMENT** is to provide for a better quality of life for the citizens of the City of Laredo, particularly low and moderate income persons, by creating housing and economic development opportunities, facilitating public improvements and promoting a healthy and safe environment.



**CITY OF LAREDO, TEXAS  
COMMUNITY DEVELOPMENT FUND  
PROJECT BUDGET  
FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	155	-	155	-	-
<b>REVENUES</b>						
Intergovernmental Revenues:						
HUD - 24th Action Year	4,770,062	4,770,062	4,727,642	42,420	-	-
HUD - 25th Action Year	4,285,641	4,285,641	4,185,406	100,235	-	-
HUD - 26th Action Year	4,366,155	4,366,155	4,302,104	64,051	-	4,366,155
HUD - 27th Action Year	4,485,000	4,485,000	3,317,120	1,167,880	-	4,485,000
HUD - 28th Action Year	4,395,965	4,395,965	3,832,932	563,033	-	4,395,965
HUD - 29th Action Year	4,289,176	4,064,176	3,530,925	533,251	-	4,064,176
HUD - 30th Action Year	4,585,824	4,765,824	2,298,833	2,466,991	-	4,765,824
HUD - 31st Action Year	4,117,388	4,162,388	-	4,162,388	-	4,162,388
HUD - 32nd Action Year	-	-	-	-	3,711,628	3,711,628
Total Intergovern. Revenues	35,295,211	35,295,211	26,194,962	9,100,249	3,711,628	29,951,136
Program Income:						
PI - 24th Action Year	42,590	42,590	42,590	-	-	-
PI - 25th Action Year	104,458	104,458	104,458	-	-	-
PI - 26th Action Year	48,107	48,107	48,107	-	-	48,107
PI - 27th Action Year	55,787	55,787	55,787	-	-	55,787
PI - 28th Action Year	16,817	16,817	16,817	-	-	16,817
PI - 29th Action Year	69,065	69,065	69,065	-	-	69,065
PI - 30th Action Year	88,230	88,230	132,130	-	-	132,130
PI - 31st Action Year	96,060	96,060	-	96,060	-	96,060
PI - 32nd Action Year	-	-	-	-	96,060	96,060
Total Program Income	521,114	521,114	468,954	96,060	96,060	514,026
Transfer In						
General Fund	124,835	124,835	155	124,835	144,462	144,462
<b>TOTAL REVENUES</b>	<b>35,941,160</b>	<b>35,941,160</b>	<b>26,664,071</b>	<b>9,321,144</b>	<b>3,952,150</b>	<b>30,609,624</b>
<b>TOTAL AVAILABLE</b>	<b>35,941,160</b>	<b>35,941,315</b>	<b>26,664,071</b>	<b>9,321,299</b>	<b>3,952,150</b>	<b>30,609,624</b>

**CITY OF LAREDO, TEXAS  
COMMUNITY DEVELOPMENT FUND  
PROJECT BUDGET  
FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>EXPENDITURES</b>						
<b>24TH ACTION YEAR</b>						
Administration	545,310	545,310	545,284	26	-	-
Housing Rehab. Admin.	466,768	466,768	466,768	-	-	-
Code Enforcement	239,682	239,682	239,682	-	-	-
Graffiti Removal Program	19,087	19,087	19,087	-	-	-
Tinaja/Chacon Pilot Channel	410,000	410,000	369,996	40,004	-	-
East Hachar Rec. Center	1,127,588	1,127,588	1,125,198	2,390	-	-
Clark/Hendricks Street Improv.	30,634	30,634	30,634	-	-	-
Three Points Park Improv.	79,651	79,651	79,651	-	-	-
Chacon Creek Improvements	336,926	336,926	336,926	-	-	-
Paving Project #61	251,195	251,195	251,195	-	-	-
Sidewalks	153,910	153,910	153,910	-	-	-
Hamilton Hotel	23,112	23,112	23,112	-	-	-
Zacate Creek Park	181,958	181,958	181,958	-	-	-
Lafayette Street Widening Proj.	745,960	745,960	745,960	-	-	-
Rachel Gonzalez Park	200,871	200,871	200,871	-	-	-
<b>TOTAL 24TH ACTION YEAR</b>	<b>4,812,652</b>	<b>4,812,652</b>	<b>4,770,232</b>	<b>42,420</b>	<b>-</b>	<b>-</b>
<b>25TH ACTION YEAR</b>						
Administration	525,271	525,271	525,271	-	-	-
Housing Rehab. Admin.	564,553	564,553	564,553	-	-	-
Code Enforcement	231,731	231,731	231,731	-	-	-
Graffiti Removal Program	20,259	20,259	20,259	-	-	-
La Ladrillera Recreation	13,794	13,794	13,794	-	-	-
Chacon Creek Improvements	122,106	122,106	122,106	-	-	-
Centro Itrubide	150,000	150,000	150,000	-	-	-
Ladrillera Elderly Center	72,142	72,142	72,142	-	-	-
Farias Police Substation	95,062	95,062	95,062	-	-	-
San Francisco/Xavier Rd. Imp.	469,284	467,804	467,804	-	-	-
School Sidewalks	547,060	549,906	547,045	2,861	-	-
Hamilton Hotel	159,794	159,794	159,794	-	-	-
Demolition of Subst. Building	60,000	60,000	56,619	3,381	-	-
Cruz Field Project	72,099	72,099	72,099	-	-	-
Zacate Crk Park Ph III, IV, & V	448,496	448,496	448,496	-	-	-
Dryden/Optimist Park Improv.	175,991	175,991	175,991	-	-	-
Santa Rita Park Improvements	192,788	192,788	98,795	93,993	-	-
San Francisco/Eistetter Park	469,669	468,303	468,303	-	-	-
<b>TOTAL 25TH ACTION YEAR</b>	<b>4,390,099</b>	<b>4,390,099</b>	<b>4,289,864</b>	<b>100,235</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS  
COMMUNITY DEVELOPMENT FUND  
PROJECT BUDGET  
FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>26TH ACTION YEAR</b>						
Administration	559,154	559,154	558,572	582	-	559,154
Housing Rehab. Admin.	357,831	357,831	357,831	-	-	357,831
Code Enforcement	247,071	247,071	246,277	794	-	247,071
Graffiti Removal Program	25,346	25,346	23,832	1,514	-	25,346
Plaza Theater	274,962	274,962	269,401	5,561	-	274,962
Centro Iturbide	300,000	300,000	257,763	42,237	-	300,000
Ryan St. Railroad Bridge	157,800	157,800	157,800	-	-	157,800
Ejido Street Extension	48,235	48,235	48,235	-	-	48,235
Canal St./San Francisco Study	25,117	25,117	25,117	-	-	25,117
Chacon Creek Improvements	261,686	261,686	261,686	-	-	261,686
Sidewalks	958,452	958,452	949,409	9,043	-	958,452
South Laredo Pedestrian Bridge	71,682	71,682	71,682	-	-	71,682
Lafayette Overpass Fence	14,666	14,666	14,666	-	-	14,666
Riverfront Project	552,554	552,554	551,954	600	-	552,554
Hamilton Hotel	234,000	234,000	234,000	-	-	234,000
Demolition of Substandard Bldgs	45,461	45,461	45,361	100	-	45,461
South Laredo Park	216,230	216,230	212,610	3,620	-	216,230
Villa Del Sol Park Lights	46,567	46,567	46,567	-	-	46,567
Al King Park Improvements	17,448	17,448	17,448	-	-	17,448
<b>TOTAL 26TH ACTION YEAR</b>	<b>4,414,262</b>	<b>4,414,262</b>	<b>4,350,211</b>	<b>64,051</b>	<b>-</b>	<b>4,414,262</b>
<b>27TH ACTION YEAR</b>						
Administration	648,742	632,697	632,697	-	-	632,697
Housing Rehab. Admin.	355,276	354,130	330,598	23,532	-	354,130
Code Enforcement	328,705	319,669	310,157	9,512	-	319,669
Graffiti Removal Program	27,808	27,258	26,159	1,099	-	27,258
Hamilton Hotel	171,073	171,073	171,073	-	-	171,073
School Sidewalks (District V)	325,000	325,550	325,000	550	-	325,550
Chacon Creek Improvements	210,767	210,767	210,767	-	-	210,767
Ejido Street Extension	965,812	965,812	145,003	820,809	-	965,812
Tinaja/Chacon Pilot Channel - II	118,341	118,341	118,341	-	-	118,341
City Wide-ADA Improv	51,476	51,476	12,331	39,145	-	51,476
Homeless Coalition Shelter	50,000	50,000	50,000	-	-	50,000
Demolition of Substandard Strct.	19,125	62,356	33,200	29,156	-	62,356
Santa Rita Park-Phase II	325,000	325,000	82,792	242,208	-	325,000
Inner City Park	325,000	307,996	307,996	-	-	307,996
Lafayette Linear Park	368,662	368,662	366,793	1,869	-	368,662
El Cuatro Park	250,000	250,000	250,000	-	-	250,000
<b>TOTAL 27TH ACTION YEAR</b>	<b>4,540,787</b>	<b>4,540,787</b>	<b>3,372,907</b>	<b>1,167,880</b>	<b>-</b>	<b>4,540,787</b>

**CITY OF LAREDO, TEXAS  
COMMUNITY DEVELOPMENT FUND  
PROJECT BUDGET  
FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>28TH ACTION YEAR</b>						
Administration	563,881	564,381	564,381	-	-	564,381
Housing Rehab. Admin.	453,721	453,544	452,460	1,084	-	453,544
Code Enforcement	310,711	310,620	310,363	257	-	310,620
Graffiti Removal Program	28,069	28,069	28,069	-	-	28,069
School Sidewalks (Dist I-VIII)	598,889	598,889	593,096	5,793	-	598,889
ADA Improvements	38,667	38,667	-	38,667	-	38,667
El Eden Recreation Center	200,000	200,000	137,027	62,973	-	200,000
Zacate Creek - Ph III, IV, & V	600,546	600,546	565,333	35,213	-	600,546
Automotive	120,840	120,340	120,000	340	-	120,340
Hamilton Hotel	194,115	194,115	193,555	560	-	194,115
Santa Rita Park - Phase III	500,000	500,000	82,935	417,065	-	500,000
South Laredo Park - Phase II	321,514	321,514	320,433	1,081	-	321,514
El Cuatro Park - Phase II	77,327	77,327	77,327	-	-	77,327
Farias Splash Playground	200,000	200,009	200,009	-	-	200,009
Lafayette Splash Playground	204,502	204,761	204,761	-	-	204,761
<b>TOTAL 28TH ACTION YEAR</b>	<b>4,412,782</b>	<b>4,412,782</b>	<b>3,849,749</b>	<b>563,033</b>	<b>-</b>	<b>4,412,782</b>
<b>29TH ACTION YEAR</b>						
Administration	621,757	617,104	616,972	132	-	617,104
Housing Rehab. Admin.	580,336	561,601	461,498	100,103	-	561,601
Code Enforcement	299,419	299,419	298,999	420	-	299,419
Graffiti Removal Program	40,797	40,797	39,684	1,113	-	40,797
Automotive - Fire Trucks	368,749	368,749	368,749	-	-	368,749
Sidewalks	400,000	423,388	374,282	49,106	-	423,388
Demolition of Sub. Structures	15,900	15,900	11,752	4,148	-	15,900
Sidewalks District V	125,000	125,000	125,000	-	-	125,000
Hamilton Hotel	187,498	187,498	187,498	-	-	187,498
Zacate Creek Park	214,493	214,493	67,920	146,573	-	214,493
Inner City Park - Phase II	50,000	49,852	49,735	117	-	49,852
San Salvador Neighborhood Park	176	177	177	-	-	177
Santa Fe Park - Lighting	300,000	300,000	137,970	162,030	-	300,000
Taylor Park - Lighting	83,882	83,882	82,965	917	-	83,882
Lafayette Linear Park - Lighting	106,100	106,248	105,330	918	-	106,248
Cross Street Park	225,000	-	-	-	-	-
Eistetter Park Improvement	116,118	90,175	90,175	-	-	90,175
Community Center	250,000	275,943	229,660	46,283	-	275,943
S. Laredo Lighting Proj.	75,000	75,000	72,950	2,050	-	75,000
Garcia/Vela Lighting Proj.	50,000	50,000	31,550	18,450	-	50,000
Riverfront Project	248,016	248,015	247,124	891	-	248,015
<b>TOTAL 29TH ACTION YEAR</b>	<b>4,358,241</b>	<b>4,133,241</b>	<b>3,599,990</b>	<b>533,251</b>	<b>-</b>	<b>4,133,241</b>

**CITY OF LAREDO, TEXAS  
COMMUNITY DEVELOPMENT FUND  
PROJECT BUDGET  
FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
CODE ENFR - NON CDBG 29TH Contractual Services	-	80	-	80	-	-
TOTAL CODE ENFORCEMENT NON CDBG - 29TH ACTION YR	-	80	-	80	-	-
30TH ACTION YEAR						
Administration	582,248	582,173	574,766	7,407	-	582,173
Housing Rehab. Admin.	602,742	602,742	569,713	33,029	-	602,742
Code Enforcement	335,594	322,194	316,910	5,284	-	322,194
Graffiti Removal Program	33,416	33,416	32,596	820	-	33,416
Plaza Theater	100,000	100,000	11,686	88,314	-	100,000
Sidewalks ( All Districts,except VI)	300,000	300,000	-	300,000	-	300,000
Ejido Street Project	1,000,000	893,230	376	892,854	-	893,230
Monterrey St. Acquisition	300,000	300,000	220,835	79,165	-	300,000
Chacon/Hwy 359 Acquisition	260,000	273,475	248,453	25,022	-	273,475
Hamilton Hotel	200,000	181,421	181,421	-	-	181,421
Dryden Park	249,824	249,824	3,000	246,824	-	249,824
Community Center	200,000	200,000	177,706	22,294	-	200,000
Taylor Park Lighting	50,000	50,000	49,991	9	-	50,000
Lafayette Spray Park Improv.	52,000	70,579	33,376	37,203	-	70,579
Cheyenne Park	50,000	-	-	-	-	-
Park Surveillance Cameras	70,000	70,000	-	70,000	-	70,000
Slaughter Park	200,000	200,000	10,134	189,866	-	200,000
Cigarroa Recreation Center	-	225,000	-	225,000	-	225,000
East Side Sports Complex	-	200,000	-	200,000	-	200,000
Reserve Appropriation	88,230	-	-	43,900	-	43,900
TOTAL 30TH ACTION YEAR	4,674,054	4,854,054	2,430,963	2,466,991	-	4,897,954
CODE ENFR - NON CDBG 30TH Materials and Supplies	-	75	-	75	-	-
TOTAL CODE ENFORCEMENT NON CDBG - 30TH ACTION YR	-	75	-	75	-	-

**CITY OF LAREDO, TEXAS  
COMMUNITY DEVELOPMENT FUND  
PROJECT BUDGET  
FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>31ST ACTION YEAR</b>						
Administration	629,927	629,927	-	629,927	-	629,927
Housing Rehab. Admin.	585,274	580,274	-	580,274	-	580,274
Code Enforcement	363,108	363,108	-	363,108	-	363,108
Graffiti Removal Program	61,308	61,308	-	61,308	-	61,308
Demolition of Sub. Structures	-	193,831	-	193,831	-	193,831
ADA Improvements	-	100,000	-	100,000	-	100,000
Sidewalks - District V	-	200,000	-	200,000	-	200,000
Milmo Street Improvements	-	500,000	-	500,000	-	500,000
Monterrey St. Acquisition	-	200,000	-	200,000	-	200,000
Sidewalks - District VII	-	80,000	-	80,000	-	80,000
Hamilton Hotel	-	180,000	-	180,000	-	180,000
Seven Flags Park - Electrical	-	100,000	-	100,000	-	100,000
Canizales Park Improvements	-	70,000	-	70,000	-	70,000
Lafayette Park Hockey Rink	-	105,000	-	105,000	-	105,000
Cigarroa Recreation Center	-	300,000	-	300,000	-	300,000
East Side Sports Center	-	300,000	-	300,000	-	300,000
Water Spray Park - Lyon/San Fco.	-	250,000	-	250,000	-	250,000
Central Lrd Senior Citizen Center	-	45,000	-	45,000	-	45,000
Reserve Appropriation	2,573,831	-	-	-	-	-
<b>TOTAL 31ST ACTION YEAR</b>	<b>4,213,448</b>	<b>4,258,448</b>	<b>-</b>	<b>4,258,448</b>	<b>-</b>	<b>4,258,448</b>
<b>CODE ENFR - NON CDBG 31ST</b>						
Personnel	79,517	79,517	-	79,517	-	-
Materials & Supplies	7,486	6,156	-	6,156	-	-
Contractual Services	37,832	36,866	-	36,866	-	-
Transfer Out						
Communication System Fund	-	2,296	-	2,296	-	-
<b>TOTAL CODE ENFORCEMENT NON CDBG - 31ST ACTION YR</b>	<b>124,835</b>	<b>124,835</b>	<b>-</b>	<b>124,835</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS  
COMMUNITY DEVELOPMENT FUND  
PROJECT BUDGET  
FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
32ND ACTION YEAR						
Administration	-	-	-	-	614,298	614,298
Housing Rehab. Admin.	-	-	-	-	625,464	625,464
Code Enforcement	-	-	-	-	386,527	386,527
Graffiti Removal Program	-	-	-	-	43,398	43,398
Hamilton Hotel	-	-	-	-	169,291	169,291
Reserve Appropriation	-	-	-	-	1,968,710	1,968,710
<b>TOTAL 32ND ACTION YEAR</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,807,688</b>	<b>3,807,688</b>
CODE ENFR - NON CDBG 32ND						
Personnel	-	-	-	-	87,841	87,841
Materials and Supplies	-	-	-	-	5,450	5,450
Contractual Services	-	-	-	-	39,171	39,171
Capital Outlay	-	-	-	-	12,000	12,000
<b>TOTAL CODE ENFORCEMENT NON CDBG - 32ND ACTION YR</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>144,462</b>	<b>144,462</b>
<b>TOTAL 32ND ACTION YEAR &amp; CODE ENFORCEMENT NON CDBG</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,952,150</b>	<b>3,952,150</b>
<b>TOTAL EXPENDITURES</b>	<b>35,941,160</b>	<b>35,941,315</b>	<b>26,663,916</b>	<b>9,321,299</b>	<b>3,952,150</b>	<b>30,609,624</b>
<b>CLOSING BALANCE</b>	<b>-</b>	<b>-</b>	<b>155</b>	<b>-</b>	<b>-</b>	<b>-</b>



FUND NUMBER  
 DEPARTMENT NUMBER  
 DIVISION NUMBER

211 COMMUNITY DEVELOPMENT  
 92 32<sup>nd</sup> ACTION YEAR  
 10 ADMINISTRATION

**MISSION**

To provide a better quality of life for the citizens, particularly persons of low to moderate income by creating housing and economic opportunities, facilitating public improvements and promoting a clean, healthy and safe environment.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Establish and create decent and affordable housing for persons of very low to moderate income.
- Improve quality of life for low to moderate income persons.
- Enhance community services for residents.
- Provide assistance in declining neighborhoods.
- Plan, implement and administer infrastructure projects in areas of low income as funded by HUD.
- Implement housing rehabilitation and construction programs which provide safe, decent and affordable housing for individuals of low income.
- Seek, identify and apply for federal, state and/or local funding to provide much needed infrastructure improvements and services.
- Enforce City Codes of Ordinances pertaining to weeds, junk vehicles and nuisance.
- Promote customer service.
- Monitor applicable federal, state and local funded projects to ensure compliance with program rules and regulations.
- Assist with direct or indirect job creation.
- Maintain percentage of programs with zero audit findings at 100%.

**EXPENDITURES**

	ORIGINAL BUDGET FY05-06	AMENDED BUDGET BY05-06	INCEPTION TO 9/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY06-07	TOTAL PROJECT BUDGET FY06-07
Personnel Services	0	0	0	0	413,943	413,943
Materials & Supplies	0	0	0	0	13,710	13,710
Contractual Services	0	0	0	0	174,085	174,085
Other Charges	0	0	0	0	12,560	12,560
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>614,298</b>	<b>614,298</b>

FUND NUMBER	211 COMMUNITY DEVELOPMENT
DEPARTMENT NUMBER	92 32 <sup>nd</sup> ACTION YEAR
DIVISION NUMBER	10 ADMINISTRATION

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Community Development Director (25%-555)	R43	0.75	0.75	0.75	0.75	0.75
Community Development Program Administrator	R41	1	0	0	0	0
Program Administrator	R41	0	0.5	0.5	1	1
Housing Rehab. Manager	R37	1	1	1	1	0.5
Administrative Assistant II	R35	3	3	3	3	2
Executive Secretary	R32	0	0	0	0.5	0
Administrative Assistant I	R32	1	1	1	1	1
Clerk II	R25	1	1	1	1	1
Custodian (1@1040 hrs/yr)	R23	0.5	0.5	0.5	0.5	0.5
TOTAL		8.25	7.75	7.75	8.75	6.75

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) - projects	8.25	4	4	3.5
Project allocation	\$2,828,572	\$2,582,000	\$2,640,450	\$2,593,596
<i>Outputs</i>				
Number of projects managed	76	96	96	45
Linear ft. of sidewalks poured	33,517	25,955	9,583	6,000
Number of community facilities completed	4	6	5	20
Number of low/moderate people served	42,733	42,733	42,733	104,000
Number of programs/projects monitored for compliance	15	15	15	15
<i>Efficiency Measures</i>				
Number of projects managed per FTE – projects	9.2	15	15	13
<i>Effectiveness Measures</i>				
% of programs with zero audit findings	100%	100%	98%	100%

FUND NUMBER

211 HOUSING REHABILITATION LOAN PROGRAM

DEPARTMENT NUMBER

92 32<sup>nd</sup> ACTION YEAR

DIVISION NUMBER

20 HOUSING REHABILITATION

**MISSION**

The goal of the Housing Rehabilitation Program is to upgrade the City’s housing stock through rehabilitation of low income owner-occupant housing.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Eliminate housing conditions that are detrimental to health, safety and public welfare through rehabilitation assistance.
- Engage in activities that will conserve and expand the City’s housing stock in order to provide a decent home and suitable living environment for low and moderate income homeowners.
- Address lead-based paint hazards.
- Increase property values and raise self-esteem
- Provide owner-occupants of substandard housing with up to \$30,000 at 0% interest to address all building code deficiencies.
- Provide low income owner-occupants with Emergency Repair Grants of up to \$8,000 to address hazards relating to electrical, plumbing and roofing systems.
- Provide low income owner-occupants with sewer connections grants of up to \$8,000 to eliminate pit privies.
- Provide low income owner occupants with exterior paint grants of up to \$2,500.
- Maintain all rehabilitation project completions on a timely schedule.
- Address dwellings that test positive for lead-based paint.

**EXPENDITURES**

	ORIGINAL BUDGET FY05-06	AMENDED BUDGET BY05-06	INCEPTION TO 9/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY06-07	TOTAL PROJECT BUDGET FY06-07
Personnel Services	0	0	0	0	195,845	195,845
Materials & Supplies	0	0	0	0	9,613	9,613
Contractual Services	0	0	0	0	408,006	408,006
Capital Outlay	0	0	0	0	12,000	12,000
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>625,464</b>	<b>625,464</b>

FUND NUMBER	211 HOUSING REHABILITATION LOAN PROGRAM
DEPARTMENT NUMBER	92 32 <sup>nd</sup> ACTION YEAR
DIVISION NUMBER	20 HOUSING REHABILITATION

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Housing Rehab Manager	R37	0	0	0	0	0.5
Housing Rehab Inspector (.5 in 217)	R32	2.5	2.5	2.5	2.5	1.5
Drafting Technician	R29	1	1	1	1	1
Housing Eligibility Technician	R28	1	1	1	1	1
<b>TOTAL</b>		<b>4.5</b>	<b>4.5</b>	<b>4.5</b>	<b>4.5</b>	<b>4</b>

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of Full-Time Equivalent (FTE)- Rehab Inspectors	2.5	2.5	1.5	1.5
Number of Full-Time Equivalent (FTE)- Drafting Technician	1	1	1	1
Number of Full-Time Equivalent (FTE)- Administrative Staff	1	1	1	1.5
<i><b>Outputs</b></i>				
Number of inquiries taken	309	278	350	450
Number of qualified applicants processed	70	56	70	90
Number of preliminary inspections completed	70	62	70	90
Number of rehabilitation projects completed	33	34	40	55
Housing Rehab plans completed	6	16	13	15
Miscellaneous plans completed	27	18	27	40
<i><b>Efficiency Measures</b></i>				
Number of rehabilitation projects completed per FTE	13.2	13.6	26.6	36.6
<i><b>Effectiveness Measures</b></i>				
% of rehabilitation projects completed as scheduled	100%	100%	95%	95%

FUND NUMBER	211 COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM
DEPARTMENT NUMBER	92 32nd ACTION YEAR
DIVISION NUMBER	30 CODE ENFORCEMENT

**MISSION**

Enhance neighborhoods and the public’s health, safety and welfare through enforcement of City Code of Ordinances.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Ensure citizens live in a clean, healthy and safe environment.
- Prevent and eliminate slum and blight influences and hazardous conditions.
- Eliminate rubbish, junk vehicles and nuisance on properties.
- Promote cleanliness through campaigns (Operation Clean-Up, Block of the Month, and Force-Cleans)
- Educate the public of property maintenance codes.
- Conduct property inspections
- Respond to complaints to ensure compliance with City Code of Ordinances.
- Educate public regarding existing City ordinances and the need to maintain a clean and healthy environment.
- Identify and force-clean properties, as deemed necessary.
- Maintain the percentage of cases closed at 95%.
- Maintain the average number of days to close a case at 20.

**EXPENDITURES**

	ORIGINAL BUDGET FY05-06	AMENDED BUDGET BY05-06	INCEPTION TO 9/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY06-07	TOTAL PROJECT BUDGET FY06-07
Personnel Services	0	0	0	0	329,839	329,839
Materials & Supplies	0	0	0	0	32,375	32,375
Contractual Services	0	0	0	0	24,313	24,313
TOTAL	0	0	0	0	386,527	386,527

FUND NUMBER	211 COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM
DEPARTMENT NUMBER	92 32nd ACTION YEAR
DIVISION NUMBER	30 CODE ENFORCEMENT

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Property Codes Enforcement Supervisor	R34	0.95	0.95	0.95	0.95	0.95
Property Codes Enforcement Inspector II	R31	5	5	5	5	5
Clerk II	R25	1	1	1	1	1
<b>TOTAL</b>		<b>6.95</b>	<b>6.95</b>	<b>6.95</b>	<b>6.95</b>	<b>6.95</b>

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) – inspections and cases	6.95	6.95	6.95	6.95
Number of dirty lots (high weeds & nuisance)	12,725	12,917	13,200	13,000
Number of illegal dumping cases	148	184	200	225
Number of junk vehicles identified	2,069	2,355	2,400	2,500
Number of dumped/unwanted tires picked up	1,954	3,700	4,000	4,500
Total tons of unwanted accumulation	480	608	700	725
Number of public awareness presentations	12	12	12	12
Number of blocks recognized for Block of the Month Campaign	96	96	54	96
Number of Operation Clean-up Campaign	12	12	12	12
Number of propertied force-cleans	30	10	22	20
<i>Outputs</i>				
Number of requests for service/case	25,000	26,207	26,900	27,000
Number of inspections conducted	48,500	48,304	53,800	54,000
Number of cases that complied voluntarily	23,500	24,707	26,300	27,650
Number of cases closed	23,800	24,707	26,300	27,650
<i>Efficiency Measures</i>				
Number of cases per FTE – inspectors	3,597	3,771	3,871	3,885
Number of inspections per FTE – inspections	6,978	6,950	7,741	7,770
<i>Effectiveness Measures</i>				
% of inspections that complied voluntarily	96	96	96	96
% of cases closed	98	97	97	97
Average number of days to close a case	20	20	20	20

\*Reflects total # of inspectors including 2 inspectors funded through the General Grant Fund.

FUND NUMBER	211 COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM
DEPARTMENT NUMBER	92 32 <sup>nd</sup> ACTION YEAR
DIVISION NUMBER	31 GRAFFITI REMOVAL

**MISSION**

Eliminate the defacement of public structures as a result of the use of spray paint and other liquid solutions.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Eliminate slum and blight from City properties and structures within designated low and moderate income areas.
- Eliminate graffiti from City-owned walls, bridges, roads, buildings, fences, gates and public structures.
- Increase public awareness to reduce graffiti.

**EXPENDITURES**

	ORIGINAL BUDGET FY05-06	AMENDED BUDGET BY05-06	INCEPTION TO 9/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY06-07	TOTAL PROJECT BUDGET FY06-07
Personnel Services	0	0	0	0	30,648	30,648
Materials & Supplies	0	0	0	0	8,250	8,250
Contractual Services	0	0	0	0	1,000	1,000
Capital Outlay	0	0	0	0	3,500	3,500
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,398</b>	<b>43,398</b>

**FULL TIME EQUIVALENTS (FTE) (9231)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Maintenance Worker	R25	1	1	1	1	1
<b>TOTAL</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

FUND NUMBER	211 COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM
DEPARTMENT NUMBER	92 32 <sup>nd</sup> ON YEAR
DIVISION NUMBER	31 GRAFFITI REMOVAL 35 CODE ENFORCEMENT

FULL TIME EQUIVALENTS (FTE) (9235)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Property Codes Enforcement Supervisor	R34	0.05	0.05	0.05	0.05	0.05
Property Code Enforcement Inspector II	R31	2	2	2	2	2
TOTAL		2.05	2.05	2.05	2.05	2.05

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE)	1	1	1	1
Gallons of chemicals used for graffiti removal	825	975	800	1,000
Gallons of paints used for graffiti removal	375	470	400	500
<i>Outputs</i>				
Number of walls cleaned	55	107	98	100
Number of easements cleaned	15	23	20	20
Number of sidewalks cleaned	17	42	35	35
Number of city buildings cleaned	10	7	12	15
Number of overpasses cleaned	40	64	71	75
Number of parks cleaned	88	84	64	65
<i>Effectives Measures</i>				
Percent of graffiti removal projects completed	100	100	100	100
<i>Efficiency Measures</i>				
Average cost per graffiti removal	\$133	\$187	\$204	\$204



Community Development Department

Housing  
Rehabilitation

**CITY OF LAREDO, TEXAS**  
**HOUSING REHABILITATION FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>46,501</b>	<b>79,335</b>	<b>-</b>	<b>22,947</b>	<b>22,947</b>	<b>29,225</b>
<b>REVENUES</b>						
Loan Reimbursement	164,704	126,045	130,000	130,000	130,000	132,000
Interest Earnings	613	709	900	900	-	-
Net Increase (Decrease) in the Fair Value of Investments	(3)	(79)	-	-	106	-
Reimbursements	-	-	-	-	59	-
<b>TOTAL REVENUES</b>	<b>165,314</b>	<b>126,675</b>	<b>130,900</b>	<b>130,900</b>	<b>130,165</b>	<b>132,000</b>
<b>TOTAL AVAILABLE</b>	<b>211,815</b>	<b>206,010</b>	<b>130,900</b>	<b>153,847</b>	<b>153,112</b>	<b>161,225</b>
<b>EXPENDITURES</b>						
Administration						
Personnel	30,185	34,150	39,574	39,574	32,545	41,257
Contractual Services	742	2,485	3,878	3,878	3,838	5,777
Other Charges	1,415	-	-	-	-	-
Total Administration	32,342	36,635	43,452	43,452	36,383	47,034
Housing Rehab Loans						
Contractual Services	100,138	146,428	87,448	87,669	87,504	114,191
Total Housing Rehab Loans	100,138	146,428	87,448	87,669	87,504	114,191
<b>TOTAL EXPENDITURES</b>	<b>132,480</b>	<b>183,063</b>	<b>130,900</b>	<b>131,121</b>	<b>123,887</b>	<b>161,225</b>
<b>CLOSING BALANCE</b>	<b>79,335</b>	<b>22,947</b>	<b>-</b>	<b>22,726</b>	<b>29,225</b>	<b>-</b>

Community Development Department

HOME Fund

**CITY OF LAREDO, TEXAS**  
**HOME INVESTMENT PARTNERSHIP FUND**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	133,297	-	-
<b>REVENUES</b>						
Intergovernmental Revenues						
Home 2000 Grant	1,356,000	1,356,000	1,356,000	-	-	-
Home 2001 Grant	1,508,000	1,508,000	1,261,313	246,687	-	1,508,000
Home 2002 Grant	-	741	-	741	-	-
Home 2003 Grant	1,454,026	1,454,026	1,168,149	285,877	-	1,454,026
Home 2004 Grant	1,444,006	1,444,006	1,067,957	376,049	-	1,444,006
Home 2005 Grant	1,381,138	1,381,138	-	1,381,138	-	1,381,138
Home 2006 Grant	-	-	-	-	1,299,879	1,299,879
ADDI Program 2004 Grant	-	1,977	-	1,977	-	-
ADDI Program 2005 Grant	25,734	25,734	-	25,734	-	25,734
ADDI Program 2006 Grant	-	-	-	-	12,841	12,841
Interest Earnings	132	132	597	508	-	1,105
Reimbursements	13	13	13	-	-	13
Loan Reimbursement	101,089	101,089	132,686	-	50,000	182,686
<b>TOTAL REVENUES</b>	<b>7,270,138</b>	<b>7,272,856</b>	<b>4,986,715</b>	<b>2,318,711</b>	<b>1,362,720</b>	<b>7,309,428</b>
<b>TOTAL AVAILABLE</b>	<b>7,270,138</b>	<b>7,272,856</b>	<b>4,986,715</b>	<b>2,452,008</b>	<b>1,362,720</b>	<b>7,309,428</b>
<b>EXPENDITURES</b>						
Program Income						
Downpayment Assistance	101,234	101,234	-	133,804	50,000	183,804
Total Program Income	101,234	101,234	-	133,804	50,000	183,804
Home 2000 Grant						
Personnel Services	119,714	119,714	119,714	-	-	-
Materials and Supplies	625	625	625	-	-	-
Contractual Services	11,191	11,191	11,191	-	-	-
Loans to CHDO	203,400	203,400	203,400	-	-	-
Downpayment Assistance	895,396	895,396	895,396	-	-	-
Tenant Based Rental Assist.	125,674	125,674	125,674	-	-	-
Total Home 2000 Grant	1,356,000	1,356,000	1,356,000	-	-	-

**CITY OF LAREDO, TEXAS**  
**HOME INVESTMENT PARTNERSHIP FUND**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
Home 2001 Grant						
Personnel Services	127,954	127,954	127,954	-	-	127,954
Materials and Supplies	1,013	1,013	1,010	3	-	1,013
Contractual Services	11,202	11,202	11,199	3	-	11,202
Loans to CHDO	226,200	226,200	-	226,200	-	226,200
Downpayment Assistance	855,978	858,028	858,028	-	-	858,028
Tenant Based Rental Assist.	285,653	283,603	263,122	20,481	-	283,603
<b>Total Home 2001 Grant</b>	<b>1,508,000</b>	<b>1,508,000</b>	<b>1,261,313</b>	<b>246,687</b>	<b>-</b>	<b>1,508,000</b>
Home 2002 Grant						
Personnel Services	-	741	-	741	-	-
<b>Total Home 2002 Grant</b>	<b>-</b>	<b>741</b>	<b>-</b>	<b>741</b>	<b>-</b>	<b>-</b>
Home 2003 Grant						
Personnel Services	123,273	123,273	99,081	24,192	-	123,273
Materials and Supplies	1,100	1,100	848	252	-	1,100
Contractual Services	13,472	13,472	10,000	3,472	-	13,472
Loans to CHDO	218,104	218,104	-	218,104	-	218,104
Downpayment Assistance	773,229	773,229	773,229	-	-	773,229
Tenant Based Rental Assist.	324,000	324,000	284,991	39,009	-	324,000
Reserve Appropriation	848	848	-	848	-	848
<b>Total Home 2003 Grant</b>	<b>1,454,026</b>	<b>1,454,026</b>	<b>1,168,149</b>	<b>285,877</b>	<b>-</b>	<b>1,454,026</b>
Home 2004 Grant						
Personnel Services	118,194	119,279	119,279	-	-	119,279
Materials and Supplies	1,750	3,685	1,004	2,681	-	3,685
Contractual Services	13,831	13,711	10,649	3,062	-	13,711
Loans to CHDO	216,601	216,601	-	216,601	-	216,601
Downpayment Assistance	769,630	769,630	657,222	112,408	-	769,630
Tenant Based Rental Assist.	324,000	321,100	279,802	41,298	-	321,100
<b>Total Home 2004 Grant</b>	<b>1,444,006</b>	<b>1,444,006</b>	<b>1,067,956</b>	<b>376,050</b>	<b>-</b>	<b>1,444,006</b>
Home 2005 Grant						
Personnel Services	109,822	109,822	-	109,822	-	109,822
Materials and Supplies	1,750	1,750	-	1,750	-	1,750
Contractual Services	14,584	14,584	-	14,584	-	14,584
Loans to CHDO	207,171	207,171	-	207,171	-	207,171
Downpayment Assistance	723,811	723,811	-	723,811	-	723,811
Tenant Based Rental Assist.	324,000	324,000	-	324,000	-	324,000
<b>Total Home 2005 Grant</b>	<b>1,381,138</b>	<b>1,381,138</b>	<b>-</b>	<b>1,381,138</b>	<b>-</b>	<b>1,381,138</b>

**CITY OF LAREDO, TEXAS**  
**HOME INVESTMENT PARTNERSHIP FUND**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
Home 2006 Grant						
Personnel Services	-	-	-	-	113,562	113,562
Materials and Supplies	-	-	-	-	2,850	2,850
Contractual Services	-	-	-	-	13,575	13,575
Loans to CHDO	-	-	-	-	194,982	194,982
Downpayment Assistance	-	-	-	-	644,430	644,430
Tenant Based Rental Assist.	-	-	-	-	330,480	330,480
<b>Total Home 2006 Grant</b>	-	-	-	-	1,299,879	1,299,879
ADDI Program 2004 Grant						
Downpayment Assistance	-	1,977	-	1,977	-	-
<b>Total ADDI Program 2004 Grant</b>	-	1,977	-	1,977	-	-
ADDI Program 2005 Grant						
Downpayment Assistance	25,734	25,734	-	25,734	-	25,734
<b>Total ADDI Program 2005 Grant</b>	25,734	25,734	-	25,734	-	25,734
ADDI Program 2006 Grant						
Downpayment Assistance	-	-	-	-	12,841	12,841
<b>Total ADDI Program 2006 Grant</b>	-	-	-	-	12,841	12,841
<b>TOTAL EXPENDITURES</b>	<b>7,270,138</b>	<b>7,272,856</b>	<b>4,853,418</b>	<b>2,452,008</b>	<b>1,362,720</b>	<b>7,309,428</b>
<b>CLOSING BALANCE</b>	-	-	<b>133,297</b>	-	-	-

FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

217 HOME PROGRAM  
69 AFFORDABLE HOUSING  
42 AFFORDABLE HOUSING – HOME

**MISSION**

Implement and administer programs which create affordable homeownership and rental housing opportunities for persons of low and moderate income.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Improve the living conditions of the public by increasing the number of affordable housing units.
- Expand ownership, simplify the home-buying process and advocate against predatory lending.
- Make rental housing more affordable to low income elderly applicants.
- Work in conjunction with local housing organizations and/or sponsors to develop, manage and maintain affordable housing.
- Partner with the private sector in facilitating homeownership opportunities by providing down payment assistance to qualifying low income persons.
- Make available Tenant-Based Rental Assistance to qualifying elderly residents who fall under 50% Area Median Family Income.
- Continue to work with Community Development Housing Organizations (CHDO's) in developing, owning and/or sponsoring affordable housing made available to both renter and homeowner households.

**EXPENDITURES**

	ORIGINAL BUDGET FY05-06	AMENDED BUDGET BY05-06	INCEPTION TO 9/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY06-07	TOTAL PROJECT BUDGET FY06-07
Personnel Services	0	0	0	0	113,562	113,562
Materials & Supplies	0	0	0	0	2,850	2,850
Contractual Services	0	0	0	0	1,183,467	1,183,467
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,299,879</b>	<b>1,299,879</b>

**FULL TIME EQUIVALENTS (FTE) (6942)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Administrative Assistant II	1	1	1	1	1
Administrative Assistant I	1	1	1	1	1
Housing Rehab Inspector (.5 in 217)	0.5	0.5	0.5	0.5	0.5
<b>TOTAL</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>

FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

217 HOME PROGRAM  
69 AFFORDABLE HOUSING  
42 AFFORDABLE HOUSING – HOME

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of FTE's	2.5	2.5	2.5	2.5
Down Payment Assistance (DPA) loan assistance allocation	\$1,713,537	\$1,114,775	\$959,046	\$695,473
ADDI loan allocation	0	\$81,395	\$25,734	\$12,841
15% CHDO set aside	\$218,104	\$216,601	\$207,171	\$194,981
TBRA allocation (100 units)	\$284,991	\$279,914	\$280,000	\$324,000
<i><b>Outputs</b></i>				
Number of down payment assistance applications processed	220	125	115	120
Number of families who attended first-time homebuyer counseling	133	99	96	62
Number of ADDI applications processed	0	5	3	1
Number of elderly residents assisted through TBRA	109	115	115	115
Number of CHDO proposals reviewed	1	4	2	4
Number of CHDO contracts awarded	1	1	1	1
Number of environmental reviews completed	133	99	96	62
Number of re-inspections completed	265	214	215	220
Number of rental unit HQS inspections	100	115	115	115
<i><b>Efficiency Measures</b></i>				
Average # of days needed to process loans	5	5	5	5
Average amount of assistance through TBRA per client	\$2,615	\$3,000	\$3,200	\$3,000
Average cost for DPA (HOME)	\$12,884	\$13,431	\$9,990	\$11,217
Average cost for DPA (ADDI)	N/A	\$9,043	\$8,578	\$12,841
<i><b>Effectiveness Measures</b></i>				
Number of families becoming homeowners	133	83	96	62



Community Development Department

Emergency Shelter  
Grants

**CITY OF LAREDO, TEXAS**  
**EMERGENCY SHELTER GRANT FUND**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	-	-	-
<b>REVENUES</b>						
Intergovernmental Revenue:						
29th Action Year/ 2003 Grant	-	6,214	-	6,214	-	-
30th Action Year/ 2004 Grant	161,205	161,205	110,948	50,257	-	-
31st Action Year/ 2005 Grant	158,593	158,593	-	158,593	-	158,593
32nd Action Year/ 2005 Grant	-	-	-	-	158,868	158,868
<b>TOTAL REVENUES</b>	<b>319,798</b>	<b>326,012</b>	<b>110,948</b>	<b>215,064</b>	<b>158,868</b>	<b>317,461</b>
<b>EXPENDITURES</b>						
29th Action Year Expenditures:						
Contractual Services	-	6,214	-	6,214	-	-
Total 29th Action Year	-	6,214	-	6,214	-	-
30th Action Year Expenditures:						
Materials and Supplies	500	2,141	480	1,661	-	-
Contractual Services	160,705	159,064	110,468	48,596	-	-
Total 30th Action Year	161,205	161,205	110,948	50,257	-	-
31st Action Year Expenditures:						
Materials and Supplies	500	500	-	500	-	500
Contractual Services	158,093	158,093	-	158,093	-	158,093
Total 31st Action Year	158,593	158,593	-	158,593	-	158,593
32nd Action Year Expenditures:						
Materials and Supplies	-	-	-	-	500	500
Contractual Services	-	-	-	-	158,368	158,368
Total 32nd Action Year	-	-	-	-	158,868	158,868
<b>TOTAL EXPENDITURES</b>	<b>319,798</b>	<b>326,012</b>	<b>110,948</b>	<b>215,064</b>	<b>158,868</b>	<b>317,461</b>
<b>CLOSING BALANCE</b>	-	-	-	-	-	-

FUND NUMBER	219 EMERGENCY SHELTER GRANT
DEPARTMENT NUMBER	92 32 <sup>nd</sup> ACTION YEAR
DIVISION NUMBER	52 EMERGENCY SHELTER GRANT

**MISSION**

To provide shelter to individuals and families that have no adequate and/or permanent night time residence and provide homeless prevention services to persons who are on the verge of becoming homeless.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- End chronic homelessness.
- Transition homeless families and individuals to permanent housing.
- Provide funding to renovate, rehabilitate or convert buildings for use as emergency shelters or transitional housing for the homeless.
- Provide funds for essential services.
- Provide operating costs for emergency shelters or transitional housing for the homeless.
- Provide Homeless Prevention assistance.
- Reduce the incidence of homelessness through homeless prevention services.
- Increase the number of emergency shelters and transitional housing facilities for homeless individuals and families.

**EXPENDITURES**

	ORIGINAL BUDGET FY05-06	AMENDED BUDGET BY05-06	INCEPTION TO 9/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY06-07	TOTAL PROJECT BUDGET FY06-07
Materials & Supplies	0	0	0	0	500	500
Contractual Services	0	0	0	0	158,368	158,368
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>158,868</b>	<b>158,868</b>

FUND NUMBER

219 EMERGENCY SHELTER GRANT

DEPARTMENT NUMBER

92 32<sup>nd</sup> ACTION YEAR

DIVISION NUMBER

52 EMERGENCY SHELTER GRANT

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Amount of funds awarded to subrecipients for Homeless Prevention	\$45,000	\$40,000	\$30,000	\$25,000
Amount of funds awarded for operation	\$80,500	\$117,105	\$92,393	\$93,368
Amount of funds awarded for rehabilitation or conversion of a shelter	23,000	0	0	0
Amount of funds awarded for essential services	0	0	\$33,600	\$37,500
<i>Outputs</i>				
Number of shelters providing services to homeless	3	3	4	3
Number of service providers of Homeless Prevention assistance	2	2	2	1
Number of households assisted with Homeless Prevention assistance	18	52	17	16
Number of people served at shelters	882	1,520	1,420	7,000
Number of shelters rehabilitated	1	0	0	0
Average cost per household through homeless prevention assistance	\$1,875	\$769	\$1,764	\$1,500
Average cost per person at emergency shelters	\$60	\$77	\$65	\$51

Police Department

Auto Theft Task  
Force

**CITY OF LAREDO, TEXAS**  
**AUTOTHEFT TASK FORCE**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>103,269</b>	<b>189,433</b>	<b>3,992</b>	<b>234,379</b>	<b>234,379</b>	<b>30,271</b>
<b>REVENUES</b>						
Texas Department of Transportation:						
Autotheft Grant - 2003/2004	325,453	-	-	-	-	-
Autotheft Grant - 2004/2005	-	264,306	-	22,838	22,838	-
Autotheft Grant - 2005/2006	-	29,887	-	316,113	316,113	-
Autotheft Grant - 2006/2007	-	-	282,805	282,805	282,805	-
Autotheft Grant - 2007/2008	-	-	-	-	-	346,000
Interest Earnings	138	2,109	-	-	2,600	-
Net Increase (Decrease) in the Fair Value of Investments	22	(324)	-	-	324	-
Intergovernmental Revenue:						
Webb County 2004-2007	24,990	34,535	40,000	69,012	69,012	-
Webb County 2007/2008	-	-	-	-	-	40,000
Operating Transfer In:						
General Fund 2004-2007	197,193	191,418	266,655	266,655	266,655	-
General Fund 2007/2008	-	-	-	-	-	240,984
Miscellaneous	-	595	-	-	-	-
<b>TOTAL REVENUES</b>	<b>547,796</b>	<b>522,526</b>	<b>589,460</b>	<b>957,423</b>	<b>960,347</b>	<b>626,984</b>
<b>TOTAL AVAILABLE</b>	<b>651,065</b>	<b>711,959</b>	<b>593,452</b>	<b>1,191,802</b>	<b>1,194,726</b>	<b>657,255</b>
Autotheft Task Force 2004-2006						
Personnel Services	361,889	398,974	-	431,568	431,568	-
Materials and Supplies	2,252	4,477	-	6,800	6,800	-
Contractual Services	70,766	70,539	-	109,797	109,797	-
Capital Outlay	26,725	3,590	-	22,838	22,838	-
Total Expenditures 2004-2006	461,632	477,580	-	571,003	571,003	-
Autotheft Task Force 2006-2007						
Personnel Services	-	-	471,390	471,390	471,390	-
Materials and Supplies	-	-	6,800	6,800	6,800	-
Contractual Services	-	-	111,270	111,270	111,270	-
Reserve Appropriation	-	-	3,992	3,992	3,992	-
Total Expenditures 2006-2007	-	-	593,452	593,452	593,452	-
Autotheft Task Force 2007-2008						
Personnel Services	-	-	-	-	-	544,728
Materials and Supplies	-	-	-	-	-	10,727
Contractual Services	-	-	-	-	-	99,500
Reserve Appropriation	-	-	-	-	-	2,300
Total Expenditures 2007-2008	-	-	-	-	-	657,255
<b>TOTAL EXPENDITURES</b>	<b>461,632</b>	<b>477,580</b>	<b>593,452</b>	<b>1,164,455</b>	<b>1,164,455</b>	<b>657,255</b>
<b>CLOSING BALANCE</b>	<b>189,433</b>	<b>234,379</b>	<b>-</b>	<b>27,347</b>	<b>30,271</b>	<b>-</b>

FUND NUMBER	222 AUTO THEFT TASK FORCE
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	48 AUTO THEFT GRANT 04/05
	54 AUTO THEFT GRANT 05/06
	55 AUTO THEFT COUNTIES 05/06
	95 AUTO THEFT GRANT 06/07
	96 AUTO THEFT COUNTIES 06/07

EXPENDITURES (2348)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	361,889	299,624	0	0	0
Materials & Supplies	2,252	4,477	0	0	0
Contractual Services	70,766	68,566	0	0	0
Capital Outlay	26,725	3,590	0	22,838	0
TOTAL	461,632	376,257	0	22,838	0

EXPENDITURES (2354)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	34,624	0	376,002	0
Materials & Supplies	0	0	0	6,800	0
Contractual Services	0	1,223	0	107,046	0
TOTAL	0	35,847	0	489,848	0

EXPENDITURES (2355)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	5,198	0	55,567	0
Contractual Services	0	250	0	2,750	0
TOTAL	0	5,448	0	58,317	0

EXPENDITURES (2395)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	0	0	0	440,795
Materials & Supplies	0	0	0	0	10,727
Contractual Services	0	0	0	0	97,000
Other Charges	0	0	0	0	2,300
TOTAL	0	0	0	0	550,822

FUND NUMBER	222 AUTO THEFT TASK FORCE
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	48 AUTO THEFT GRANT 04/05 54 AUTO THEFT GRANT 05/06 55 AUTO THEFT COUNTIES 05/06 95 AUTO THEFT GRANT 06/07 96 AUTO THEFT COUNTIES 06/07

FULL TIME EQUIVALENTS (FTE) (2395)

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Police Sergeant	1	1	1	1	1
Police Investigator	3	3	3	4	4
Administrative Secretary	1	0	0	0	0
Secretary	1	0	0	0	0
TOTAL	6	4	4	5	5

EXPENDITURES (2396)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	0	0	0	103,933
Contractual Services	0	0	0	0	2,500
TOTAL	0	0	0	0	106,433



Police Department



Financial Task  
Force

**CITY OF LAREDO, TEXAS**  
**FINANCIAL TASK FORCE**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>426,073</b>	<b>406,142</b>	<b>410,926</b>	<b>428,673</b>	<b>428,673</b>	<b>436,358</b>
<b>REVENUES</b>						
Intergovernmental Revenue	635,845	668,464	737,861	969,422	969,422	724,601
Rents, Royalties & Interest	3,178	6,601	2,900	2,900	10,585	10,000
Reimburse & Miscellaneous	13,497	37,255	70,000	70,000	70,000	70,000
<b>TOTAL REVENUES</b>	<b>652,520</b>	<b>712,320</b>	<b>810,761</b>	<b>1,042,322</b>	<b>1,050,007</b>	<b>804,601</b>
<b>TOTAL AVAILABLE</b>	<b>1,078,593</b>	<b>1,118,462</b>	<b>1,221,687</b>	<b>1,470,995</b>	<b>1,478,680</b>	<b>1,240,959</b>
<b>EXPENDITURES</b>						
Financial Task Force 02/03	11,656	170	-	10,801	10,801	-
Financial Task Force 03/04	209,122	-	-	-	-	-
Financial Task Force 04/05	451,673	185,630	-	-	-	-
Financial Task Force 05/06	-	402,664	-	228,020	228,020	-
Financial Task Force 06/07	-	-	710,845	703,585	703,585	-
Financial Task Force 07/08	-	-	-	-	-	701,245
South Tx. Drug Related TF 06/07	-	-	99,916	99,916	99,916	-
South Tx. Drug Related TF 07/08	-	-	-	-	-	100,744
HIDTA Interdiction Project	-	101,325	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>672,451</b>	<b>689,789</b>	<b>810,761</b>	<b>1,042,322</b>	<b>1,042,322</b>	<b>801,989</b>
<b>CLOSING BALANCE</b>	<b>406,142</b>	<b>428,673</b>	<b>410,926</b>	<b>428,673</b>	<b>436,358</b>	<b>438,970</b>

FUND NUMBER	223 FINANCIAL TASK FORCE
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	72 FINANCIAL TASK FORCE 2007-2008 73 FINANCIAL COUNTIES 2007-2008 74 PROGRAM INCOME 2007-2008

EXPENDITURES (2372)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	0	0	0	318,592
Materials & Supplies	0	0	0	0	17,400
Contractual Services	0	0	0	0	49,204
Other Charges	0	0	0	0	60,380
TOTAL	0	0	0	0	445,576

EXPENDITURES (2373)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel	0	0	0	0	175,669
TOTAL	0	0	0	0	175,669

EXPENDITURES (2374)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other Charges	0	0	0	0	80,000
TOTAL	0	0	0	0	80,000

FUND NUMBER	223 FINANCIAL TASK FORCE
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	64 FINANCIAL TASK FORCE 2006-2007 69 FINANCIAL COUNTIES 2006-2007 71 PROGRAM INCOME 2006-2007

EXPENDITURES (2364)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	0	303,967	303,967	0
Materials & Supplies	0	0	16,200	16,200	0
Contractual Services	0	0	85,696	85,696	0
Other Charges	0	0	28,464	21,204	0
TOTAL	0	0	434,327	427,067	0

FULL TIME EQUIVALENTS (FTE) (2364)

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Police Sergeant	1	1	1	1	1
Police Investigator	1	1	1	1	1
Patrol Officer/Cadet	1	1	1	1	1
Administrative Assistant II	1	1	1	1	1
Custodian (50% 223;50% 224)	.5	0	0	0	0
TOTAL	4.5	4	4	4	4

EXPENDITURES (2369)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel	0	0	201,618	201,618	0
Contractual Services	0	0	2,000	2,000	0
TOTAL	0	0	203,618	203,618	0

EXPENDITURES (2371)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other Charges	0	0	72,900	72,900	0
TOTAL	0	0	72,900	72,900	0

FUND NUMBER  
 DEPARTMENT NUMBER  
 DIVISION NUMBER

223 FINANCIAL TASK FORCE  
 23 POLICE  
 51 FINANCIAL TASK FORCE 2005-2006  
 53 FINANCIAL COUNTIES 2005-2006

EXPENDITURES (2351)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	240,804	0	86,757	0
Materials & Supplies	0	11,104	0	12,212	0
Contractual Services	0	27,896	0	50,483	0
Capital Outlay	0	0	0	12,000	0
TOTAL	0	279,804	0	161,452	0

EXPENDITURES (2353)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel	0	122,860	0	66,568	0
TOTAL	0	122,860	0	66,568	0

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
Marijuana Seized (Value)	10,812,051	20,843,252	12,000,000	12,500,000
Assets Seized: Currency	280,166	2,484,169	300,000	350,000
Property Seized	75,000	25,000	80,000	85,000
Assets Forfeited: Currency	2,000	1,700	10,000	15,000
Cases	62	119	75	85
Arrests	85	148	100	110

FUND NUMBER	223 FINANCIAL TASK FORCE
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	38 FINANCIAL TASK 2004-2005
	39 FINANCIAL COUNTIES 2004-2005
	82 PROGRAM INCOME 2004-2005

EXPENDITURES (2338)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	234,500	85,582	0	0	0
Materials & Supplies	9,799	5,151	0	0	0
Contractual Services	80,151	35,806	0	0	0
TOTAL	324,450	126,539	0	0	0

EXPENDITURES (2339)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	126,389	58,691	0	0	0
Contractual Services	800	400	0	0	0
TOTAL	127,189	59,091	0	0	0

EXPENDITURES (2382)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Contractual Services	35	0	0	0	0
TOTAL	35	0	0	0	0

FUND NUMBER	223 FINANCIAL TASK FORCE
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	09 FINANCIAL 2003-2004
	12 FINANCIAL COUNTIES 2003-2004
	13 PROGRAM INCOME 2003-2004
	17 LPD OFFICERS 2003-2004

EXPENDITURES (2309)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	65,041	0	0	0	0
Materials & Supplies	2,904	0	0	0	0
Contractual Services	37,546	0	0	0	0
TOTAL	105,491	0	0	0	0

EXPENDITURES (2312)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	19,713	0	0	0	0
Materials & Supplies	1,819	0	0	0	0
Contractual Services	15,039	0	0	0	0
TOTAL	36,571	0	0	0	0

EXPENDITURES (2313)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel	19,713	0	0	0	0
Materials & Supplies	1,819	0	0	0	0
Capital Outlay	15,039	0	0	0	0
TOTAL	36,571	0	0	0	0

EXPENDITURES (2317)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel	10,754	0	0	0	0
Contractual Services	4,491	0	0	0	0
TOTAL	15,245	0	0	0	0

FUND NUMBER	223 FINANCIAL TASK FORCE
DEPARTMENT NUMBER	23 POLICE
DIVISION NUMBER	74 LPD OFFICERS 2002-2003
	97 FINANCIAL TASK FORCE 2002-2003
	98 FINANCIAL COUNTIES 2002-2003

EXPENDITURES (2397)

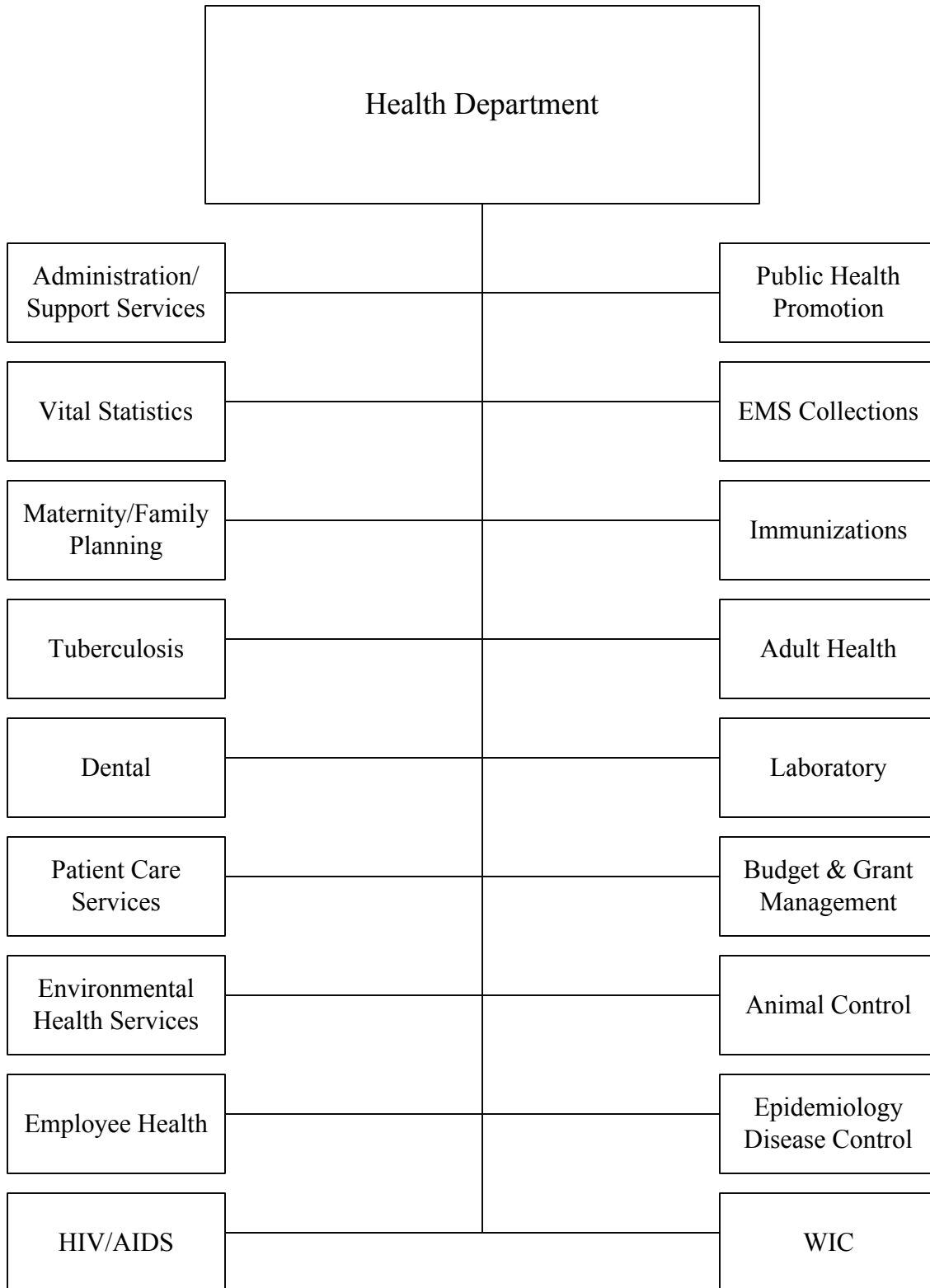
	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	2,828	170	0	16	0
Contractual Services	800	0	0	235	0
Capital Outlay	8,028	0	0	10,351	0
TOTAL	11,656	170	0	10,602	0

EXPENDITURES (2398)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Contractual Services	0	0	0	199	0
TOTAL	0	0	0	199	0



The mission of the **HEALTH DEPARTMENT** is to provide essential public health and prevention services, disease control, surveillance and preparedness vital to our resident's health status.



**CITY OF LAREDO, TEXAS**  
**HEALTH SERVICES FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	176,356	83,620	-	155,910	155,910	69,000
<b>REVENUES</b>						
Licenses and Permits	238,514	245,083	236,819	236,819	244,856	251,397
Intergovernmental Revenues						
Texas Dept. of State Health Services	5,985,632	6,082,298	6,511,021	6,925,396	6,296,256	6,372,419
Other	390,627	508,648	586,704	719,211	520,867	580,727
Fees and Collections	515,600	566,584	596,419	690,584	667,379	793,487
Rents, Royalties and Interest	7,677	2,907	2,664	2,664	2,672	2,612
Reimbursements and Miscellaneous	417,517	500,328	628,435	645,026	488,040	728,738
Other Financing Sources	2,543,221	2,668,948	2,985,540	2,985,540	2,955,376	3,329,909
<b>TOTAL REVENUES</b>	<b>10,098,788</b>	<b>10,574,796</b>	<b>11,547,602</b>	<b>12,205,240</b>	<b>11,175,446</b>	<b>12,059,289</b>
<b>TOTAL AVAILABLE</b>	<b>10,275,144</b>	<b>10,658,416</b>	<b>11,547,602</b>	<b>12,361,150</b>	<b>11,331,356</b>	<b>12,128,289</b>
<b>EXPENDITURES</b>						
City of Laredo:						
Administration	1,044,572	973,721	1,089,281	1,076,659	1,076,657	1,245,746
Health Education	237,675	245,834	257,546	280,748	280,749	221,222
Vital Statistics	165,357	191,788	200,191	269,191	200,192	334,303
EMS Billing	200,424	233,090	191,762	191,762	260,899	263,886
Maternity	92,334	48,846	120,108	117,536	117,535	114,007
Immunization	173,783	163,286	215,694	243,920	243,920	206,207
Tuberculosis	42,472	57,282	98,446	98,993	98,993	140,130
Adult Health	35,623	39,521	51,941	53,084	53,848	52,397
Dental	89,077	87,251	99,084	117,984	117,218	95,971
Laboratory	285,705	296,606	317,335	322,385	322,385	423,117
Personal Health Services	114,134	117,355	75,022	75,022	80,743	115,323
Budget & Grants Mgmt	122,831	130,678	217,464	217,817	227,229	294,260
Health Protective Services	506,350	518,902	573,779	615,387	513,426	599,551
Animal Control	539,215	582,235	656,449	657,071	674,764	745,804
<b>TOTAL CITY OF LAREDO</b>	<b>3,649,552</b>	<b>3,686,395</b>	<b>4,164,102</b>	<b>4,337,559</b>	<b>4,268,558</b>	<b>4,851,924</b>

**CITY OF LAREDO, TEXAS**  
**HEALTH SERVICES FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
Texas Dept. of State Health Services:						
HIV Prevention Program	194,724	207,054	199,854	256,901	247,601	199,854
Immunization Action Plan	194,622	222,699	211,142	166,212	167,181	128,651
I.A.P. Program Income	-	-	47,038	-	-	57,714
HIV Ryan White Title II Program	349,776	307,161	332,590	531,920	199,495	306,063
B.C.C.C.P.	39,000	-	-	-	-	-
B.C.C.C.P./Case-Management	25,226	-	-	-	-	-
HIV H.O.P.W.A.	77,555	94,311	87,800	113,647	111,991	87,800
Office of Public Health Programs	415,767	453,542	351,166	411,765	411,767	277,486
OPHP Program Income	-	-	139,249	-	-	106,671
Dental Care Program	21,052	40,910	40,000	40,080	36,000	40,000
H.I.V. Social Services	101,709	100,272	100,989	102,706	100,988	100,897
Title V Maternal & Child Health	366,207	391,053	308,661	327,695	327,736	307,956
M&CH Program Income	-	-	36,697	-	-	-
Title V Family Planning	101,360	82,409	85,542	103,756	55,927	52,017
Primary Health Care	152,627	139,046	158,091	152,678	146,825	134,342
Primary Health Care Program Income	-	-	20,067	-	-	22,972
Tuberculosis Elimination I	214,605	231,471	205,860	190,665	182,166	140,125
TB Program Income	-	-	9,454	-	-	15,165
W.I.C. Program	2,907,600	3,111,589	3,465,491	3,504,900	3,498,197	3,513,476
Title V M&CH Population Based	20,637	18,664	21,657	30,740	6,178	-
TB Federal Projects	145,067	164,379	169,293	262,257	229,041	167,600
Bio T Chem. Pak	-	3,426	-	2,574	2,574	-
Abstinence Education Program	177,311	126,179	92,910	201,272	188,334	92,910
In-Kind Services-Abstinence Pgm	-	-	70,000	-	-	70,000
C.H. I. P. Program	63,878	52,754	35,157	87,874	52,718	56,776
Border Health - NTD	112,737	1,488	-	-	-	-
HIV Hepatitis - C Project	11,218	-	-	-	-	-
HIV PSHIP Program	111,312	113,878	107,242	150,212	139,970	114,005
Border Health Conference	17,680	-	20,000	737	-	-
Border Health Vector Control	31,933	-	-	-	-	-
Bio-Terrorism Grant - Pilot	655	-	-	-	-	-
Bio-Terrorism Grant	432,927	514,233	484,844	405,962	405,973	403,831
Driscoll/Project Alcance	17,223	360	-	-	-	-
Lead Poisoning Prevention	19,569	12,057	15,000	12,015	12,016	-
Border Vision Fronteriza	19,962	12,038	23,303	23,303	10	-
Federally Qualified Health Centers	4,884	-	-	-	-	-
Binational TB Card Pilot	15,477	15,221	17,889	29,020	3,619	-

**CITY OF LAREDO, TEXAS**  
**HEALTH SERVICES FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
Texas Dept. of State Health Services: cont'd						
Border Health - Buena Vida	17,652	32,002	35,000	-	-	-
E.P.A. Border 2012	-	46,332	70,000	27,352	28,247	-
In-Kind Services-E.P.A.	-	-	3,684	-	-	-
DSHS/S.P.A.N.	-	14,944	-	-	-	-
U.S. Conference for Mayors Project	-	24,962	63,244	101,525	38,295	-
Border Health - Public Health Week	-	20,873	-	16,500	15,000	-
Border Health - HIV	3,224	-	-	-	-	-
Border Health - Epidemiology	2,076	-	-	-	-	-
Border Health - TB	1,417	-	-	-	-	-
OBH - Border Health	-	-	-	49,000	49,000	49,000
OBH - Surveillance	-	-	-	-	-	3,500
E.P.A. Environmental	-	-	-	78,947	18,899	75,000
In-Kind Services-EPA Env	-	-	-	-	-	3,947
<hr/>						
<b>TOTAL TEXAS DEPT OF STATE HEALTH SERVICES</b>	<b>6,388,669</b>	<b>6,555,307</b>	<b>7,028,914</b>	<b>7,382,215</b>	<b>6,675,748</b>	<b>6,527,758</b>
Other:						
Conference/Special Events	14,541	-	1,500	1,500	-	-
UTHSC-HETCAT	1,931	-	-	-	-	-
UTSA - Walking in Laredo	-	10,411	-	5,499	5,750	-
Special Projects	-	9,980	10,000	10,000	7,444	225,000
U.S./Mex. Border Hlth Assn (USMBH)	-	27,500	-	-	-	-
Mercy Health Contribution	-	918	-	-	-	-
Mercy Ministries	-	-	17,676	17,676	-	1,000
CDC/S.T.C.A.D.A.	-	23,236	30,000	29,265	29,264	30,000
TDH/MAC PROJECT	12,723	1,260	-	-	-	-
L.I.S.D./U.I.S.D. - Hep B Program	-	24,739	90,410	90,410	1,251	40,750
Women, Children Health Program	53,083	95,926	135,000	126,500	135,000	128,951
TCEQ - C.A.M.S.	71,025	66,834	70,000	64,841	64,841	70,000
S&HRC/Bienestar Project	-	-	-	243,173	74,500	252,906
<hr/>						
<b>TOTAL OTHER</b>	<b>153,303</b>	<b>260,804</b>	<b>354,586</b>	<b>588,864</b>	<b>318,050</b>	<b>748,607</b>
<hr/>						
<b>TOTAL EXPENDITURES</b>	<b>10,191,524</b>	<b>10,502,506</b>	<b>11,547,602</b>	<b>12,308,638</b>	<b>11,262,356</b>	<b>12,128,289</b>
<hr/>						
<b>CLOSING BALANCE</b>	<b>83,620</b>	<b>155,910</b>	<b>-</b>	<b>52,512</b>	<b>69,000</b>	<b>-</b>

FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER 29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS.

DIVISION NUMBER

10 ADMINISTRATION

13 AMBULANCE, 28 BUDGET & GRANTS  
17 OFFICE OF PUBLIC HEALTH PRACTICE

## MISSION

To provide essential public health services vital to our resident's health status.

## GOALS & PLANNED ACCOMPLISHMENTS

- To prevent disease, improve health status, develop comprehensive preparedness activities, enhance surveillance and communications, prolong life, and promote conducive to healthful living through direct or indirect provision of comprehensive public health services and communication, cooperation, and coordination with individual, group, and community health care providers and with local, state, federal, and international health agencies and officials.
- Administer and oversee the operation and management of all of the programs/services to assure efficient and timely comprehensive public health services, disease prevention health promotion and preparedness against any public health threat both in the City of Laredo and County of Webb.
- Oversee Quality Assurance Committee which conducts quarterly meetings to monitor and evaluate clinical performance, productivity and cost effectiveness; identify areas of noncompliance with established standards, rules and protocols; determine whether services are effective in meeting the needs of the clients; identify areas for service improvement; recommend actions to improve quality of services; and monitor those actions for effectiveness, assure quality management to implement high standards of care.
- Provide trainings and staff development opportunities to ensure excellence in customer service, skills building, and employee development and satisfaction.
- Continue collaborative efforts with Nuevo Laredo regarding health education projects focusing on underserved and rural communities (*Colonias* of both sides) the Binational Tuberculosis Control Program; the joint vector control Projects; and the Binational Health Council which incorporates public health professionals of *Los Dos Laredos* and initiate applied research.
- Continue partnership with local, state, and federal agencies to promote health care delivery, assure access to care and implement new strategies to address research for environmental health and chronic disease.
- Continue to advocate for health care issues affecting the Laredo-Webb County area (access to care) through participation on numerous advisory, workgroups, and coalitions to promote public health policy, services and infrastructure (EPA, CDC, DSHS, USMBHC, USMBHA, TALHO, TAMHO and UTHSC-SA).
- Implement and manage a responsible financial plan for the operation of the Department.
- Prepare the annual, monitor all expenditures, procurements, contracts and other related financial matters.
- Manage and maintain the Department's inventory which includes vehicles, computer equipment, medical equipment, major office equipment and furnishings and medical and office supplies.
- Plan and oversee construction/renovation of new facilities; the maintenance of the nine existing facilities and planning for future facility related needs for the Department.
- Provide technical support for all departmental information technology systems including INSIGHT the Department's patient information system, Immunization Clinic's IMMTRAC, TB Clinic's TIMS, the HIV/AIDS Program's COMPIS.

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS.
DIVISION NUMBER	10 ADMINISTRATION
	13 AMBULANCE, 28 BUDGET & GRANTS
	17 OFFICE OF PUBLIC HEALTH PRACTICE

EXPENDITURES (2910)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	611,456	552,596	632,640	600,539	726,437
Materials & Supplies	59,115	56,484	55,252	57,151	56,040
Contractual Services	344,406	350,151	395,053	405,930	456,945
Other Charges	21,700	14,490	6,336	6,336	6,324
Capital Outlay	7,895	0	0	6,700	0
<b>TOTAL</b>	<b>1,044,572</b>	<b>973,721</b>	<b>1,089,281</b>	<b>1,076,656</b>	<b>1,245,746</b>

EXPENDITURES (2913)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	73,716	78,794	83,584	82,673	88,424
Materials & Supplies	100	948	990	500	960
Contractual Services	126,604	153,348	107,123	177,725	174,437
Other Charges	5	0	65	0	65
<b>TOTAL</b>	<b>200,425</b>	<b>233,090</b>	<b>191,762</b>	<b>260,898</b>	<b>263,886</b>

EXPENDITURES (2928)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	121,281	124,329	213,045	222,457	284,086
Materials & Supplies	800	5,412	1,590	1,943	1,553
Contractual Services	753	937	2,829	2,829	8,621
<b>TOTAL</b>	<b>122,834</b>	<b>130,678</b>	<b>217,464</b>	<b>227,229</b>	<b>294,260</b>

EXPENDITURES (6017) OPHP

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	373,119	392,401	351,166	290,114	325,212
Materials & Supplies	13,733	3,380	0	0	0
Contractual Services	0	17,934	0	12,720	1,060
Other Charges	0	0	139,249	108,398	57,885
<b>TOTAL</b>	<b>386,852</b>	<b>413,715</b>	<b>490,415</b>	<b>411,232</b>	<b>384,157</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS.
DIVISION NUMBER	10 ADMINISTRATION
	13 AMBULANCE, 28 BUDGET & GRANTS
	17 OFFICE OF PUBLIC HEALTH PRACTICE

FULL TIME EQUIVALENTS (FTE) (2910)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Health Director	R45	0	0	0	0	1
Assistant Health Director	R41	0.5	0.5	0.5	0.5	0.5
Chief of Epidemiology	R41	0	0	0	0.6	0.6
Chief, Grant and Budget	R39	0.9	0.9	0.9	0.9	0
Epidemiologist	R38	1	1	1	1	0
Administrative Assistant II	R35	1	1	1	1	1
Administrative Assistant I	R32	1	1	1	1	1
Building Maintenance Supervisor	R32	1	1	1	1	1
Administrative Secretary	R29	2	2	2	2	1
Building Maintenance Mechanic	R28	1	1	1	1	1
Maintenance Crew Leader	R27	0.5	0.5	0.5	0.5	0.5
Clerk I	R23	1	1	1	1	1
Groundskeeper	R23	1	1	1	1	1
Messenger	R23	1	1	1	1	1
Custodian	R23	3	3	3	3	3
TOTAL		14.9	14.9	14.9	15.5	13.6

FULL TIME EQUIVALENTS (FTE) (2913)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Ambulance Accts. Receivable Supervisor	R31	1	1	1	1	1
Clerk III	R27	1	1	1	1	1
TOTAL		2	2	2	2	2

FUND NUMBER	226 HEALTH DEPT
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DIVISION NUMBER	10 ADMINISTRATION
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	17 OFFICE OF PUBLIC HEALTH PRACTICE

FULL TIME EQUIVALENTS (FTE) (6017)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Health Director	R45	1	1	1	1	0
Assistant Health Director	R41	0.5	0.5	0.5	0.5	0.5
Chief, Preventive Health Services	R41	0.88	0.88	0.88	0.85	0.85
Chief, Grant & Budget	R39	0.1	0.1	0.1	0.1	0.1
Chief of Health Education	R39	0.95	0.95	0.95	0.95	1
Sr. Programmer/Analyst	R37	0.6	0.6	0.6	0.6	0.6
Sanitarian II	R34	1	1	1	1	1
Micro Computer Specialist	R33	0	0	0	0.05	0.3
Clerk II	R25	1	1	1	1	0
TOTAL		6.03	6.03	6.03	6.05	4.35

FULL TIME EQUIVALENTS (FTE) (2928)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Chief, Grant & Budget	R39	0	0	0	0	0.9
Revenue Collections Supervisor	R35	0	1	1	1	1
Administrative Assistant II	R35	0	0	0	0	1
Patient Billing Supervisor	R33	1	0	0	0	0
Administrative Secretary	R29	0	0	0	0	1
Clerk-Typist	R24	2	1	1	1	0
Clerk II	R25	0	0	0	0	1
Clerk I	R23	2	2	2	2	1
TOTAL		5	4	4	4	5.9



FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS.
DIVISION NUMBER	10 ADMINISTRATION
	13 AMBULANCE, 28 BUDGET & GRANTS
	17 OFFICE OF PUBLIC HEALTH PRACTICE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
1. Number of FTE's –all funding sources	212.76	214.62	216	216
2. Number of FTE's-Administration (Non-Janitorial)	14.55	14	6.5	6.5
3. Number of FTE's-Administration Support Staff	7	7	6.5	9.9
4. Number of FTEs – Budget & Grants				
<i>Outputs</i>	99	65	70	54
2. Number of TDH & other funding agency contracts executed				
<i>Efficiency Measures</i>	7	5	9.5	7.3
1. Number of contracts (provider) administered per administration	2.6	2.3	4.1	3.4
2. Number of contracts (TDH grants & other) monitored by FTE				
<i>Effectiveness Measures</i>				
% of provider fully executed within 60 days of council approval	98%	98%	100%	100%

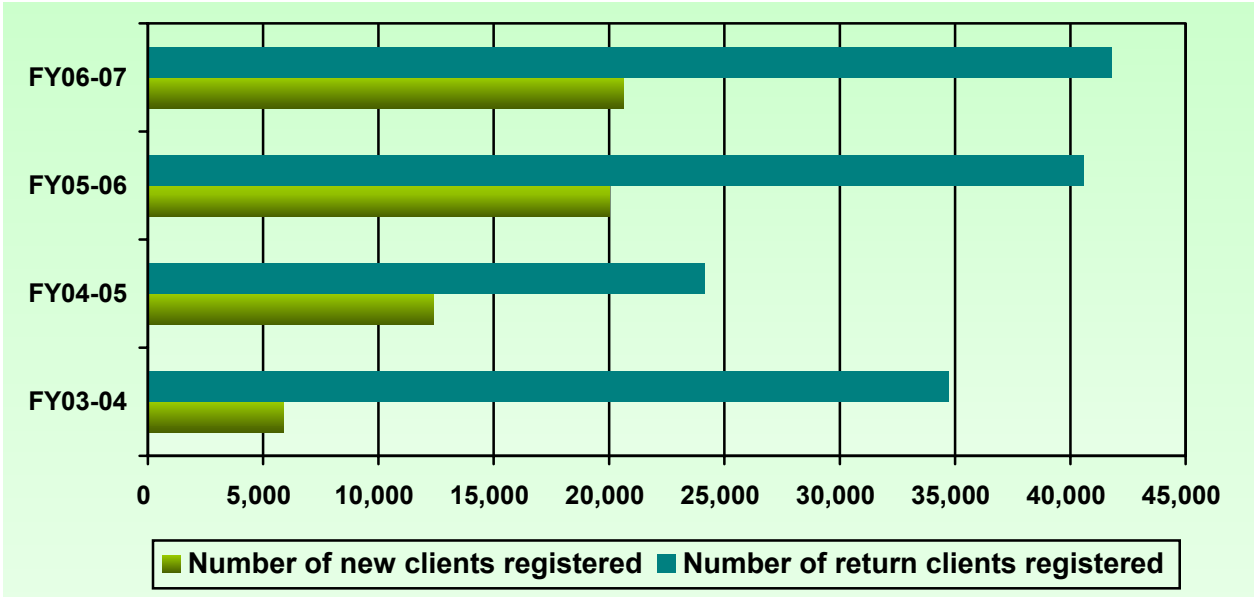
FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS.
DIVISION NUMBER	10 ADMINISTRATION
	13 AMBULANCE, 28 BUDGET & GRANTS
	17 OFFICE OF PUBLIC HEALTH PRACTICE

PERFORMANCE MEASURES (2928, 2913)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of FTEs – Budget & Grants / Administration	N/A	3	4	2.9
Number of FTEs – Budget & Grants / Clinical Billing	2	2	2	3
Number of FTEs – Budget & Grants / Ambulance Collections	2	2	2	2
<i>Outputs</i>				
<i>Grants</i>				
Number of DSHS & other funding agency grants executed	N/A	32	30	25
<i>Registration</i>				
Number of new clients registered	5,885	12,402	20,022	20,623
Number of return clients registered	34,702	24,156	40,593	41,811
<i>Billing – Clinical</i>				
Number of clinical claims submitted	8,611	8,826	7,842	8,077
Amount of clinical claims billed	476,362	102,262	373,965	385,184
Amount of clinical collections	450,346	410,230	339,933	350,131
<i>Billing – Ambulance</i>				
Number of ambulance claims submitted	12,456	8,798	9,633	9,826
Amount of ambulance claims submitted	1,133,357	3,428,222	3,820,347	3,896,754
Amount of ambulance collections	4,413,300	1,429,450	1,310,273	1,336,478
<b>Efficiency Measure</b>				
Number of Contracts (DSHS & other) executed per Admin. FTEs	N/A	10.7	7.5	6.25
Clinical Claims Submitted per FTE	4,306	4,413	3,921	4,039
Ambulance Claims Submitted per FTE	6,228	4,399	4,818	4,914
<b>Effectiveness Measure</b>				
% of DSHS contracts fully executed within 60 days of Council approval	N/A	98%	100%	100%
Clinical collection rate within 60 days	1.06%	25%	91%	91%
Ambulance collection rate within 90 days	26%	42%	34%	40%

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS.
DIVISION NUMBER	10 ADMINISTRATION
	13 AMBULANCE, 28 BUDGET & GRANTS
	17 OFFICE OF PUBLIC HEALTH PRACTICE

**NUMBER OF CLIENTS (REGISTRATION)**



	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
Number of new clients registered	5,885	12,402	20,022	20,623
Number of return clients registered	34,702	24,156	40,593	41,811

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	11 HEALTH ED-BUENA VIDA
	06 MI FUTURO ABSTINENCE EDUCATION PILOT PGM

## MISSION

To implement, promote and sustain community-based health education and promotion activities designed to develop skills and knowledge for the prevention of disease, reduce disability, promote wellness and improve the general health status and the quality of life.

## GOALS & PLANNED ACCOMPLISHMENTS

- To enhance personal health awareness responsibility and promote the participation of wellness health care.
- Increase the awareness and participation in preventive health care services and activities by the community.
- Provide comprehensive preventive health education and prevention services to develop skills, knowledge and capacity the people of Laredo to improve their health outcomes and the quality of life.
- Develop and enhance partnerships with local, state and regional and bi-national entities to enhance and promote health people's objectives 2010.
- Enhance community awareness about diabetes, cancer, and cardiovascular diseases, and associated health risk factors.
- Program staff will administer Health Risk Profiles to adults to determine chronic disease risk behaviors.
- Program staff will coordinate community-wide mass media health promotion activities.
- Staff will conduct educational presentations/sessions on health related topics as requested by local schools and agencies.
- Staff will maintain neighborhood/recreational center exercise classes/health educational groups impacting a total of \$8,500 individuals.
- Staff will continue to coordinate and Employee Wellness Program at the City of Laredo Health Department.
- Staff will work with the City of Laredo Employee Health Services to adapt the Health Department's Employee Wellness Program for other city departments in an effort to impact the health and lifestyles of all city employees.
- Provide and promote wellness and prevention activities and screening on all critical public health concerns that impact families in Laredo and Webb County especially obesity, diabetes, nutrition, diet and exercise.
- "Mi Futuro" project will conduct education sessions for students in the targeted LISD schools participating in the Abstinence Education Program.
- Partner with other to assure that youth are provided with additional comprehensive preventive health care services and health education on at risk behaviors.
- LOPAC Project staff will reach 4,000 residents to promote nutrition education and weight reduction as well preventive health. To improve health care outcomes and the quality of life.
- Enhance nutrition, diet and wellness activities with other partners to assure long term behavior and social modification.
- An estimated 4,000 residents will increase their awareness of diabetes, cardiovascular diseases and cancer through small group educational presentations and behavior modification clinics on lifestyle and medical health risk factors.
- Conduct outreach and prevention activities.

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	11 HEALTH ED-BUENA VIDA
	06 MI FUTURO ABSTINENCE EDUCATION PILOT PGM

EXPENDITURES (2911) Health Ed./Buena Vida

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	163,031	169,394	178,899	180,468	137,174
Materials & Supplies	838	2,448	3,019	2,311	3,019
Contractual Services	73,805	73,992	75,628	97,969	81,029
<b>TOTAL</b>	<b>237,674</b>	<b>245,834</b>	<b>257,546</b>	<b>280,748</b>	<b>221,222</b>

EXPENDITURES Title V – POPULATION BASED/LOPAC

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	19,009	18,034	21,657	924	0
Materials & Supplies	488	108	0	0	0
Contractual Services	4	523	0	0	0
<b>TOTAL</b>	<b>19,501</b>	<b>18,665</b>	<b>21,657</b>	<b>924</b>	<b>0</b>

EXPENDITURES (6006) Mi Futuro Abstinence Program

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	876	0	0	0	0
Contractual Services	87,429	54,548	92,910	92,910	92,910
Other Charges	62,381	57,542	70,000	70,000	70,000
<b>TOTAL</b>	<b>150,686</b>	<b>112,090</b>	<b>162,910</b>	<b>162,910</b>	<b>162,910</b>

EXPENDITURES ALANCE Project

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	3,321	0	0	0	0
Contractual Services	9,731	0	0	0	0
<b>TOTAL</b>	<b>13,052</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	11 HEALTH ED-BUENA VIDA
	06 MI FUTURO ABSTINENCE EDUCATION PILOT PGM

FULL TIME EQUIVALENTS (FTE) (2911)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Public Health Promotion Program Supervisor	R35	1	1	1	1	0
Licensed Vocational Nurse II	R33	1	1	1	1	1
Licensed Vocational Nurse	R31	1	0	0	0	0
Medical Office Assistant	R28	0	1	1	1	1
Clerk II	R25	1	1	1	1	1
Community Service Aide (1PT @ 168 hr)	R23	0.08	0.08	0.08	0.08	0.08
Lay Community Service Aide (8PT @ 208 hr)	R23	1.2	0.8	0.8	0.8	0.8
TOTAL		5.28	4.88	4.88	4.88	3.88

FULL TIME EQUIVALENTS (FTE) (6084)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Chief of Health Education	R39	0.05	0.05	0.05	0.05	0
Community Service Aide (1PT for 1872 hr)	R23	0.9	0.9	0.9	0.9	0
TOTAL		0.95	0.95	0.95	0.95	0

FULL TIME EQUIVALENTS (FTE) (6403)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Administrative Assistant II	R35	0	.06	.06	0	0
Public Health Investigator	R31	0	0	0	0.1	0.1
Community Service Aide	R23	0	0	0	0.3	0.3
TOTAL		0	0.06	0.06	0.4	0.4

FULL TIME EQUIVALENTS (FTE) (6408)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Community Service Aide	R23	0.7	0.7	0.7	0.7	0
TOTAL		0.7	0.7	0.7	0.7	0

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	11 HEALTH ED-BUENA VIDA
	06 MI FUTURO ABSTINENCE EDUCATION PILOT PGM

PERFORMANCE MEASURES – (2911, 6006)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of FTE's – LVN's	3	1	1	1
Number of FTE's – Media Promotion Specialists	2	1	0	0
Number of FTE's – MOA	0	1	1	1
Number of FTE's – Lay Health Workers	2	.5	2.5 <sup>1</sup>	.88
<b>Outputs</b>				
Number of Health Risk Profiles completed	2,130	2,976	2,375	2,500
Number of Blood Analysis completed	6,015	6,647	6,222	7,000
Educational Sessions and Presentations	6,500	7,236	6,775	7,500
Attendance (Educational Sessions / Presentations)	6,500	0	0 <sup>2</sup>	0
Number of fitness / exercise sessions	2,939	3,288	2,400	2,500
Attendance (Fitness classes – duplicate count)	41,601	65,760	43,200	50,000
Media contacts	195	195	N/A	N/A
Educational material distributed	15,500	20,790	12,000	13,000
M&CH Population Based Program:				
Number of persons attending women's education sessions	3,071	3,525	N/A	N/A
Number of persons attending teen education sessions	N/A	N/A	N/A	N/A
Number of contracts by lay health workers (promotoras)	3,071	2,350	N/A	N/A
Number of educational literature distributed	8,555	2,350	N/A	N/A
Number of media campaigns	0	0	N/A	N/A
Number of promotional packets for pregnant women	0	0	N/A	N/A
<b>Effectiveness Measures</b>				
Percent of Buena Vida Wellness program participants lowering one or more health risk factors after a six month follow-up	10%	8%	11%	12%
Percent of referrals made by lay health workers resulting in visit for services	N/A	N/A	N/A	N/A
Number of worksites and local agencies participating with the Buena Vida Wellness program	43	121	70	85

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	11 HEALTH ED-BUENA VIDA
	06 MI FUTURO ABSTINENCE EDUCATION PILOT PGM

PERFORMANCE MEASURES – (2911, 6006)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<i>Abstinence Education Pilot Program:</i>				
Number of students attending Abstinence Ed. Presentations	8,043	5,865*	2,000 <sup>3</sup>	4,800
Number of retreats conducted during school year	0	0	N/A	N/A
Number of parents/guardians attending parenting/skills work	0	0	N/A	N/A
<b>Efficiency Measures</b>				
Number of health screenings per nurse	4,395	6,645	3,318	4,000
Number of one-to-one counseling per nurse and/or health educator	3,100	3,300	6,636	7,000
Number of educational presentations per health educator	50	24	N/A	N/A
Number of house contracts per lay health workers (promotoras 50%)	0	0	N/A	N/A
Number of new release, PSA's, and media campaigns per media promotion specialists	200	201	N/A	N/A
Number of exercise class participants per instructor	34	20	18	20
Number of referrals per lay health workers (promotoras)	65	54	N/A	N/A

\*Decrease in clients due to decrease in funding during FY 04-05.

<sup>1</sup> Lay Health Worker positions are aerobic exercise instructors paid from the 2911 Output: attendance to fitness classes

<sup>2</sup> Due to end of program counseling sessions had been incorporated into general presentations.

<sup>3</sup> Coach Charmaine Heimes, "Mi Futuro" Abstinence school project supervisor provided the numbers



FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER

29 HEALTH DEPT

DIVISION NUMBER

12 VITAL STATISTICS

**MISSION**

To maintain and safeguard an accurate and uniform system for registration and a permanent registry of all births and deaths, which occur in Laredo.

**GOALS & PLANNED ACCOMPLISHMENTS**

- To insure that every birth, death, and fetal death occurring in this district is properly registered.
- 100% of the birth and death certificates will be received, checked for accuracy, recorded in local vital statistic volumes, and originals submitted to the State Vital Statistics Branch of TDH on a weekly basis.
- Staff members will attend the annual Texas Vital Statistics conference held in December 2004 in Austin to learn the new policy changes.
- 100% of the required weekly, monthly, quarterly and annual reports will be submitted as required to the different governmental agencies.
- 100% of staff will be certified by attorney general on voluntary paternity procedures.
- 100% of timely and accurate birth and death certificate registration as per State protocols within seven days.
- Tracking of vital statistics for public health analysis.
- Verification of paternity.

**EXPENDITURES (2912)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	133,757	158,190	165,375	165,376	175,051
Materials & Supplies	8,542	12,707	10,622	10,622	5,500
Contractual Services	22,810	20,600	24,042	24,042	33,592
Other Charges	248	291	152	152	120,160
<b>TOTAL</b>	<b>165,357</b>	<b>191,788</b>	<b>200,191</b>	<b>200,192</b>	<b>334,303</b>

**FULL TIME EQUIVALENTS (FTE) (2912)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Deputy Registrar	R33	1	1	1	1	1
Registrar Clerk	R25	1	1	1	1	1
Clerk II	R25	3	3	3	3	3
<b>TOTAL</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

FUND NUMBER  
 DEPARTMENT NUMBER  
 DIVISION NUMBER

226 HEALTH DEPT  
 29 HEALTH DEPT  
 12 VITAL STATISTICS

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of FTE's - staff	5	5	5	5
<i>Outputs</i>				
Birth Certificates (New/FY)	6,476	6,573	6,606	6,672
Death Certificates (New/FY)	1,190	1,071	1,082	1,093
Fetal Death	34	36	36	37
Birth Certified Copies Issued	5,338	6,627	9,130	9,312
Death Certified Copies Issued	6,154	5,079	6,200	6,324
Certified Birth Cards Issued	12,524	11,142	12,188	12,431
<b>Efficiency Measures</b>				
Number of Vital Statistics Transactions per FTE	6,344	6,105	7,048	7,174
<b>Effectiveness Measures</b>				
Percent of birth and death certificates files within 30 days	100%	100%	100%	100%
Percent of rejection rate for certificates received at State office (Baseline: 1.5%)	1.0%	1.0%	1.0%	1.0%

FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER 29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SERVICES

DIVISION NUMBER

27 PERSONAL HEALTH SERVICES

**MISSION**

To provide administrative support services to clinical staff to prevent disease and improve the health status of the community.

**GOALS & PLANNED ACCOMPLISHMENTS**

- Assure quality control and privacy policies are instituted.
- To provide efficient quality care by trained, professional staff and ensure adherence to and compliance with State and Federal health related regulations, statutes, policies, and laws.
- Provide disease control and prevention services especially in Tuberculosis, Immunization, Primary Care and HIV.
- Credentialing of all licensed staff will continue to be monitored by PHS staff to ascertain maintenance of licensure/certification, CPR, Insurance, CEU's.
- QA process will continue to expand encompassing all program needs i.e., developing/revising new policies, job descriptions, flow analysis, time studies, etc.
- Provide quality customer services.
- Improve public health prevention services.

**EXPENDITURES (2927)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	106,161	110,233	65,153	72,124	42,954
Materials & Supplies	360	1,808	1,750	1,750	61,690
Contractual Services	7,614	5,314	8,119	6,869	10,679
<b>TOTAL</b>	<b>114,135</b>	<b>117,355</b>	<b>75,022</b>	<b>80,743</b>	<b>115,323</b>

**EXPENDITURES Border Health**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Contractual Services	0	0	92,910	92,910	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>92,910</b>	<b>92,910</b>	<b>0</b>

**EXPENDITURES (6046) Border Health Conference**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	3,340	0	2,100	0	0
Contractual Services	14,341	0	17,900	737	0
<b>TOTAL</b>	<b>17,681</b>	<b>0</b>	<b>20,000</b>	<b>737</b>	<b>0</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER 29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SERVICES	
DIVISION NUMBER	27 PERSONAL HEALTH SERVICES

**FULL TIME EQUIVALENTS (FTE) (2927)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Administrative Assistant II	R35	1	1	1	1	0
Secretary	R27	1	1	1	1	1
Clerk II	R25	1	1	1	1	0
<b>TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>1</b>

**PERFORMANCE MEASURES (2927)**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of FTE's – Division Chief	1	1	.85	.85
Number of FTE's – Support Staff	1	1	1	1
<i><b>Outputs</b></i>				
Number of employees supervised	21	21	20	20
Number of Binational Council Meetings	11	11	11	11
Number of TB Binational Medical Review Meetings	12	12	12	12
Number of Advisory Board Meetings	4	4	4	4
Number of physicians under contract for division clinics	12	12	11	11
<b>Efficiency Measure</b>				
Total employees supervised per FTE	21	21	20	20
Total number of meetings per FTE	27	27	27	27
Total number of provider contracts monitored per FTE	12	12	11	11
<b>Effectiveness Measure</b>				
Percent of employees supervised	100%	100%	100%	100%
Percent of Binational Council Meetings coordinated	100%	100%	100%	100%
Percent of TB Binational Medical Review Meetings conducted	100%	100%	100%	100%
Percent of Advisory Board Meetings attended	100%	100%	100%	100%

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT / 60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	21 MATERNITY AND 22 MATERNAL & CHILD HEALTH 21 FAMILY PLANNING AND 6800 WOMEN/CHILDREN

### MISSION

To provide effective and efficient maternal and child health perinatal, general women's and well child health care and preventive services to eligible women of childbearing age. Well child health care and prevention is also provided for routine assessment and developmental screening of eligible children from birth to age 21.

### GOALS & PLANNED ACCOMPLISHMENTS

- 
- To provide comprehensive perinatal health care to women of childbearing age, general women's health services that includes annual physical exams, pap smears, general pre-natal and well health screening family planning, diet and nutrition preventive services and education.
- To provide well child services for routine prevention, wellness and developmental screening and health care including immunizations, dental care and social support.
- Provide both women and children needed case management and health education.
- The M&CH Staff will provide perinatal, family planning, and well-child services to eligible women, children, infants and adolescents.
- Provide diagnostic, clinical and social health care services to support primary care.
- Provide case management services, counseling, outreach health education and promotion to assure patients compliance, continuity and health care.
- Staff of the Maternal and Child Health services, will increase community awareness and education on the importance and benefits of folic acid, birth defects education, nutrition and diet for health birth outcomes as well positive growth and development.
- Provide referrals as needed through established networks of local providers and support groups.
- Coordinate with other health department services to assure continuity of care for the entire family, mother and newborn (WIC, Health Promotion, Wellness, Immunizations, Dental etc.).
- Establish and sustain partnerships for any follow-up services such as cancer prevention, women's general health and social services.

### EXPENDITURES (2921) Maternity

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	6,088	0	8,255	2,785	0
Materials & Supplies	25,568	13,665	25,318	25,378	26,048
Contractual Services	60,679	28,830	86,535	89,373	87,959
Other Charges	0	6,351	0	0	0
<b>TOTAL</b>	<b>92,335</b>	<b>48,846</b>	<b>120,108</b>	<b>117,536</b>	<b>114,007</b>

### EXPENDITURES (6022) Title V-M&CH

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	277,153	276,088	266,864	276,916	307,956
Materials & Supplies	36,010	20,138	41,797	0	0
Contractual Services	26,594	67,291	0	3,500	0
Other Charges	0	0	36,697	43,345	0
<b>TOTAL</b>	<b>339,757</b>	<b>363,517</b>	<b>345,358</b>	<b>323,761</b>	<b>307,956</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT / 60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	21 MATERNITY AND 22 MATERNAL & CHILD HEALTH 21 FAMILY PLANNING AND 6800 WOMEN/CHILDREN

EXPENDITURES (6021) Title V-Family Planning

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	75,660	79,295	85,542	34,678	27,947
Materials & Supplies	20,073	0	0	0	0
Contractual Services	0	0	0	0	15,600
Other Charges	0	3	0	0	8,470
<b>TOTAL</b>	<b>95,733</b>	<b>79,298</b>	<b>85,542</b>	<b>34,678</b>	<b>52,017</b>

EXPENDITURES (6800-Women/Children Health Program)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Material & Supplies	10,078	44,745	32,512	17,613	18,430
Contractual Services	39,730	48,718	101,488	56,520	56,521
Other Charges	3,275	2,463	0	60,867	54,000
Capital Outlay	0	0	1,000	0	0
<b>TOTAL</b>	<b>53,083</b>	<b>95,926</b>	<b>135,000</b>	<b>135,000</b>	<b>128,951</b>

FULL TIME EQUIVALENTS (FTE) (2921)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Pharmacy Technician	R29	0.25	0.25	0.25	0.25	0
<b>TOTAL</b>		<b>0.25</b>	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>	<b>0</b>

FULL TIME EQUIVALENTS (FTE) (6021)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Chief of Maternal Child Health Services	R41	0.78	0.73	0.73	0.73	0
Health Aide	R24	0	0	0	0	1
<b>TOTAL</b>		<b>0.78</b>	<b>0.73</b>	<b>0.73</b>	<b>0.73</b>	<b>1</b>

FULL TIME EQUIVALENTS (FTE) (6094)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
R.N. Nurse Supervisor	R39	0.1	0.1	0.1	0	0
Public Health Investigator	R31	0.1	0.1	0.1	0	0
<b>TOTAL</b>		<b>0.2</b>	<b>0.2</b>	<b>0.2</b>	<b>0</b>	<b>0</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT / 60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	21 MATERNITY AND 22 MATERNAL & CHILD HEALTH 21 FAMILY PLANNING AND 6800 WOMEN/CHILDREN

FULL TIME EQUIVALENTS (FTE) (6022)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Chief, Maternal & Child Health Services	R41	0.22	0.27	0.27	0.27	0
R.N. Nurse Practitioner	R40	1	0	0	0	0
Registered Nurse II	R38	2	2	2	2	1.5
Caseworker	R34	1	1	1	1	1
Administrative Assistant I	R32	1	1	1	1	1
Pharmacy Technician	R29	0.25	0.25	0.25	0.3	0
Clerk III	R27	1	1	1	1	1
Health Aide	R24	2	2	2	2	1
Clerk I	R23	1	1	1	1	1
TOTAL		9.47	8.52	8.52	8.57	6.5

PERFORMANCE MEASURES (2921, 6021, 6022)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Total number of providers (FTE's)	4.0	4.0	3.9	3.9
<b>Outputs</b>				
Number of clients (prenatal, family planning, well child)	1,883	1,890	2,577	2,577
Number of visits (prenatal, family planning, well child)	8,700	9,450	9,420	9,420
<b>Efficiency Measures</b>				
Number of Visits / Number of providers (FTE's)	2,175	2,363	2,781	2,781
<b>Effectiveness Measures</b>				
Percent of repeat teen pregnancies	23.9%	23.5%	23.4%	*23.3%
Percent of prenatals enrolled in 1 <sup>st</sup> trimester	37.2%	37.2%	37.1%	*37.1%
Percent of infant deaths	4.9%	4.8%	4.7%	*4.7%
Percent of low birth weight babies	10.6%	10.5%	10.4%	*10.3%

\*Based on MCH Clinic teen and infant client caseload

FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER 29 HEALTH DEPT / 60 DEPT. OF STATE HEALTH SERVICES

DIVISION NUMBER 22 IMMUNIZATION & 16 IMMUNIZATION ACTION PLAN

MISSION

To provide protection and disease prevention for vaccine-preventable diseases to all residents of Webb County, promote wellness and provide an action plan for the prevention of future epidemics of vaccine preventable diseases through enhanced and enlarged coordinated immunization activities and partnerships as well though the development and sustainment of an efficient network system of surveillance and communication for quick response.

GOALS & PLANNED ACCOMPLISHMENTS

- To reduce the morbidity caused by vaccine preventable diseases.
- Ensure that every child is appropriately and adequately vaccinated in a timely manner.
- Ensure that a system for active reporting and surveillance is established and maintained for quick action and response.
- To provide immunizations in a quality, efficient and timely manner.
- Provide technical assistance to other local providers and serve as the point of contact for immunizations and vaccine distribution and handling.
- To provide immunization monitoring to assure adequate levels of protection through the county but especially in schools, daycares and registered homes.
- Develop binational cooperation.
- Immunizations will be provided to all clients following State and federal guidelines and/or requirements.
- Immunization services will continue to be offered through after hour weekly and weekend services at the Health Department and through the outlying centers.
- Partner with and provide Immunizations through school functions, health fairs and other special clinics in various community sites.
- Private schools, the public school districts and licensed day care centers will be randomly audited to evaluate compliance with State immunization laws.
- 100% of the reportable communicable diseases will be investigated with appropriate follow-up and intervention to prevent public health threats.
- Staff will conduct semi-annual State required CASA diagnostic reports to assess the immunizations levels of children at age 24 months to 35 months receiving services at the Health Department and annual CASA audit on private providers who receive Texas Vaccines for Children (TVFC) as per TDH contract requirements (Baseline: Year 2000 national goal=90%).
- Will review and revise protocols as needed to comply with TDH vaccine requirements.
- The percentage of 2 year olds in compliance with immunizations should increase by 2% on a yearly basis.
- Coordinate with epidemiology to assure prompt and adequate response to any vaccine reportable disease as well as conduct disease investigations and active surveillance.
- Conduct training and provide technical assistance and monitoring of local providers.
- Enhance tracking and follow-up system for delinquent and recall immunizations to assure timely immunizations as well reduce non-compliance.

EXPENDITURES (2922)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	124,961	132,207	155,825	143,929	162,194
Materials & Supplies	41,084	26,140	55,198	94,028	24,880
Contractual Services	7,837	4,935	4,671	5,962	19,133
Other Charges	-100	4	0	0	0
<b>TOTAL</b>	<b>173,782</b>	<b>163,286</b>	<b>215,694</b>	<b>243,919</b>	<b>206,207</b>



FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER 29 HEALTH DEPT / 60 DEPT. OF STATE HEALTH SERVICES

DIVISION NUMBER 22 IMMUNIZATION & 16 IMMUNIZATION ACTION PLAN

EXPENDITURES (6016)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	95,140	157,995	146,133	134,597	183,588
Materials & Supplies	3,959	13,571	3,288	125	0
Contractual Services	11,207	26,307	61,721	9,862	0
Other Charges	0	0	47,038	14,413	2,777
Capital Outlay	0	4,068	0	0	0
<b>TOTAL</b>	<b>110,306</b>	<b>201,941</b>	<b>258,180</b>	<b>158,997</b>	<b>186,365</b>

FULL TIME EQUIVALENTS (FTE) (2922)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Registered Nurse II	R38	1	1	1	1	1
Licensed Vocational Nurse II	R31	1	1	1	1	0
Pharmacy Technician	R29	0.5	0.5	0.5	0.5	0
Immunization Technician	R26	0	0	0	0	1
Clerk II	R25	1	1	1	1	2
<b>TOTAL</b>		<b>3.5</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>	<b>4</b>

FULL TIME EQUIVALENTS (FTE) (6016)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Chief, Preventive Health Services	R41	0.12	0.12	0.12	0	0
R.N. Nurse Supervisor	R39	1	1	1	1	1
Sr. Programmer/Analyst	R37	0.4	0.4	0.4	0.4	0.4
Microcomputer Specialist	R33	0	0	0	0.1	0.1
Pharmacy Technician	R29	0.2	0.2	0.2	0.45	0.15
Community Service Aide	R23	0	0	0	1	1
Immunization Technician	R26	1	1	1	1	0
Clerk Typist	R24	1	1	1	1	1
<b>TOTAL</b>		<b>3.72</b>	<b>3.72</b>	<b>3.72</b>	<b>4.95</b>	<b>3.65</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT / 60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	22 IMMUNIZATION & 16 IMMUNIZATION ACTION PLAN

PERFORMANCE MEASURES (2022, 6016)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of FTE's – R.N./L.V.N./Contract R.N.'s	3.25	3.25	3.25	2.25
Number of FTE's – Support Staff	5.75	4.50	4	5
<b>Outputs</b>				
Number of state immunization assessment reports*	60	60	76	80
Individuals immunized**	19,565	20,543	21,570	22,649
Immunizations administered**	40,713	42,749	44,886	47,130
Number of licensed day care centers and family registered homes audited	55	58	61	64
Rabies vaccine series initiated	21	18	19	20
<b>Efficiency Measure</b>				
Number of immunizations administered per FTE	12,527	13,153	13,810	20,946
<b>Effectiveness Measure</b>				
% of 2 year olds in compliance with immunizations	98%	100%	100%	98%

Note: Numbers projected are based on a 5% increase.

The Texas Medical Foundation is now conducting the site visits for providers. If problems are encountered, the Regional office will assign the Health Department to perform follow-up site visits only.

\*Number of state reports will continue to increase due to the incorporation of PICS (Pharmacy Inventory Control System). For the next contract period, the City of Laredo Health Department will conduct data entry for monthly reports for local private vaccine providers as mandated by the State Office.

\*\*These totals include vaccinations for Hepatitis B (LISD/UISD employees) and Pneumococcal and Influenza vaccines for adults.

FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER 29 HEALTH DEPT /60 DEPT. OF STATE HEALTH SERVICES

DIVISION NUMBER

23 TUBERCULOSIS & 18 TB ELIMINATION

19 TB FEDERAL

**MISSION**

To provide tuberculosis education, prevention, treatment, and investigation of all cases and their contact to reduce the incidence of tuberculosis.

**GOALS & PLANNED ACCOMPLISHMENTS**

- To reduce the prevalence and incidence of tuberculosis in Laredo/Webb County and Nuevo Laredo, Mexico.
- Individuals will be screened and tested for tuberculosis and treatment will be provided as per State and Federal recommendations and clinical protocols.
- The TB Binational Staff will provide screenings and will administer DOT to clients.
- The TB Jail Outreach and Special Populations Program staff will administer skin tests (screenings) and will provide DOT or DOPT to clients and/or contacts.
- 90% of those individuals less than 15 years of age with positive skin tests will complete six months of INH chemoprophylaxis.
- 70% of the estimated tuberculosis cases will have a negative sputum culture within three months of initiation of chemoprophylaxis.
- 90% of the contacts of tuberculosis patients will be screened within fourteen days of identification.

**EXPENDITURES (2923)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	20,146	16,272	45,617	46,067	84,823
Materials & Supplies	3,089	7,679	9,079	9,079	9,939
Contractual Services	19,236	33,331	43,750	43,846	45,368
<b>TOTAL</b>	<b>42,471</b>	<b>57,282</b>	<b>98,446</b>	<b>98,992</b>	<b>140,130</b>

**EXPENDITURES (6018-TB Elimination)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	192,029	205,786	205,860	179,597	152,791
Materials & Supplies	475	1,190	0	331	0
Contractual Services	7,051	1,499	0	188	0
Other Charges	0	0	9,454	2,050	2,499
<b>TOTAL</b>	<b>199,555</b>	<b>208,475</b>	<b>215,314</b>	<b>182,166</b>	<b>155,290</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER 29 HEALTH DEPT /60 DEPT. OF STATE HEALTH SERVICES	
DIVISION NUMBER	23 TUBERCULOSIS & 18 TB ELIMINATION 19 TB FEDERAL

EXPENDITURES (6019-TB Federal)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	87,755	61,763	143,935	140,303	146,334
Materials & Supplies	1,032	1,861	6,292	8,499	4,362
Contractual Services	15,172	12,706	19,066	18,800	13,900
Other Charges	0	0	0	1,693	3,004
<b>TOTAL</b>	<b>103,959</b>	<b>76,330</b>	<b>169,293</b>	<b>169,295</b>	<b>167,600</b>

FULL TIME EQUIVALENTS (FTE) (2923)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
X-Ray Technician	R30	1	1	1	1	0.5
Pharmacy Technician	R29	0.25	0.25	0.25	0.25	0
Clerk II	R25	0	0	0	0	1
Clerk I	R23	0	0	0	0	1
<b>TOTAL</b>		<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>2.5</b>

FULL TIME EQUIVALENTS (FTE) (6018)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
R.N. Nurse Supervisor	R39	0.9	0.9	0.9	0.85	0.85
Licensed Vocational Nurse III	R33	1	1	1	1	1
Licensed Vocational Nurse	R31	0	0	0	0	0
Pharmacy Technician	R29	0.3	0.3	0.3	0.15	0
Clerk II	R25	1	1	1	1	0
Community Service Aide	R23	3	3	3	3	1
<b>TOTAL</b>		<b>6.2</b>	<b>6.2</b>	<b>6.2</b>	<b>6</b>	<b>2.85</b>

FULL TIME EQUIVALENTS (FTE) (6019)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Chief Preventive Health Service	R41	0	0	0	0.15	0.15
RN, Nurse Supervisor	R39	0	0	0	0.15	0.15
TB Bi-national Project Coordinator	R38	1	1	1	0	0
Public Health Investigator	R31	0.9	0.9	0.9	0.9	0.9
Medical Technician	R31	1	1	1	1	1
Pharmacy Technician	R29	0.3	0.3	0.3	0.3	0
Clerk II	R25	0	0	0	1	1
<b>TOTAL</b>		<b>3.2</b>	<b>3.2</b>	<b>3.2</b>	<b>3.5</b>	<b>3.2</b>

FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER 29 HEALTH DEPT /60 DEPT. OF STATE HEALTH SERVICES

DIVISION NUMBER

23 TUBERCULOSIS & 18 TB ELIMINATION

19 TB FEDERAL

PERFORMANCE MEASURES (2923, 6018)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of FTE's - RN/LVN	2	1.90	1.85	1.85
Number of FTE's - CSA	3	3	3	1
Number of FTE's - Support Staff	2	3	2	2.5
<i>Outputs</i>				
Number of cases (by Calendar Year)	44	50	48	45
Number of Persons on Directly Observed Therapy (DOT)	44	50	48	45
Number of new persons on Directly Observed Preventive Therapy (DOPT)	30	31	36	35
Number of new patients starting on preventive therapy	450	433	332	240
Number of screenings	12,970	13,639	16,437	*14,400
<b>Efficiency Measure</b>				
Average cost per client served	15.90	15.09	11.89	13.58
<b>Effectiveness Measure</b>				
Case Rate (per 100,000 population)	20.9	23.0	23.85	22.35
Percent of cases/suspects on Directly Observed Therapy (DOT)	100%	100%	100%	100%
Percent of contacts completing 6 months of continuous prev. therapy	90%	90%	90%	90%
Percent of contacts initially evaluated	95%	90%	95%	95%
Percent of persons (cases) completing therapy	100%	100%	100%	100%
Percent of persons (cases) abandoning treatment	0%	0%	0%	0%

FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER 29 HEALTH DEPT /60 DEPT. OF STATE HEALTH SERVICES

DIVISION NUMBER

23 TUBERCULOSIS & 18 TB ELIMINATION

19 TB FEDERAL

PERFORMANCE MEASURES (6019)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of FTE's - Coordinator	1	1	.30	.15
Number of FTE's - Nurse	2	2	2	.15
Number of FTE's - Support Staff	0	0	1	2.9
<i>Outputs</i>				
Number of cases	47	94	108	110
Number of Persons on Directly Observed Therapy (DOT)	53	70	108	110
Number of Multiple Drug Resistant (MDR)	12	17	41	50
Number of presentations/trainings	16	29	*80	40
Number of Persons still on treatment	54	42	73	45
<b>Efficiency Measure</b>				
Estimated cost per persons served	602	849	637	600
<b>Effectiveness Measure</b>				
Percent of persons completing 1 year of continuous therapy	5%	54%	93%	70%
Percent of cases/suspects on Directly Observed Therapy (DOT)	100%	100%	100%	100%
Percent of persons completing therapy	9.4%	56%	90%	90%
Percent of persons abandoning treatment	0%	2%	5.2%	2%
Percent of persons still on treatment	91.6%	36%	69.7%	70%

\*Presentations vary according to number of cases in a particular year.

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER 29 HEALTH DEPT /60 DEPT. OF STATE HEALTH SERVICES	
DIVISION NUMBER	23 TUBERCULOSIS & 18 TB ELIMINATION
	19 TB FEDERAL

**GRANT ENDED DECEMBER 31, 2005 – NOT RE-FUNDED**  
**PERFORMANCE MEASURES (6064) TB CARD PILOT PROJECT**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of FTE's - Coordinator	N/A	0	0	N/A
Number of FTE's - Nurse	N/A	.10	.10	N/A
Number of FTE's – Public Health Investigator	N/A	.10	.10	N/A
<i>Outputs</i>				
Number of cards issued	N/A	12	0	N/A
Number of Multiple Drug Resistant (MDR)	N/A	1	0	N/A
Number of presentations/trainings	N/A	8	1	N/A
Number of Persons still on Treatment	N/A	10	7	N/A
<b>Efficiency Measure</b>				
Estimated cost per client served	N/A	687	1,209	N/A
<b>Effectiveness Measure</b>				
Percent of persons completing continuous therapy	N/A	100%	100%	N/A
Percent of cases/suspects on Directly Observed Therapy (DOT)	N/A	100%	100%	N/A
Percent of persons completing therapy	N/A	10	97%	N/A
Percent of persons abandoning treatment	N/A	0%	0%	N/A
Percent of persons still on treatment	N/A	90%	3%	N/A

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS
DIVISION NUMBER	24 ADULT HEALTH & 23 PRIMARY CARE/COPC

**MISSION**

To provide comprehensive preventive care, health promotion and chronic disease intervention services to eligible families at risk of leading acute and chronic diseases especially: diabetes, hypertension, heart disease, cancer, obesity and respiratory illnesses as well establish and promote wellness and provide screening services for general well health targeting the healthy people objectives 2010.

**GOALS & PLANNED ACCOMPLISHMENTS**

- To improve quality of life and increase life expectancy through health risk assessment and screening, health education and counseling, patient care compliance on nutrition, diet, diabetes and hypertension therapy and treatment protocols.
- To increase heart disease and cancer awareness and promote screening and health care for early detection and intervention for *La Familia* Primary Care patients and their families.
- Promote wellness efforts and health care as well healthy behavior modification to support and sustain preventive measures and improve health outcomes.
- Persons seeking services at the *La Familia* screened and those identified with diabetes, hypertension, heart disease and/or cancer will be enrolled in the Primary Health Care (PHC) Program.
- Provide wellness exams and preventive health care services for up to 500 patients annually.
- Prescriptions vouchers will be issued to PHC eligible clients (maximum of \$50.00 per month per client) as per availability of funds.
- 100% of the clients will be provided with nutritional education counseling on identified risks and social services on-site.
- 75% of the diabetic clients will improve compliance with prescribed treatment protocol of at least FBS<126mg/dl post and prandial<180md/dl.
- 90% of *La Familia* Center hypertensive clients will have a diastolic blood pressure of <90mm/Hg.
- At least 80% of *La Familia* Center clients will receive prostate screening (PSA), pap smears, breast exams and mammograms in order to decrease prostate, breast and cervical cancer morbidity and mortality.
- 90% of clients will be screened utilizing a coronary risk profile by MD as per protocol.
- 100% of PHC clients' family members will be referred by baseline screening, preventive education and interventions.
- Continue and enhance coordination services with health education and promotion services provided through the Buena Vida and LOPAC services for prevention and screening.
- Percent of clients maintaining diabetic control will increase by 10%.
- Percent of clients maintaining hypertension control will increase by 3%.

**EXPENDITURES (2924) Adult Health**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	28,846	29,817	32,047	32,812	29,361
Materials & Supplies	1,101	2,399	3,000	3,171	3,312
Contractual Services	5,675	7,305	16,894	17,864	19,724
<b>TOTAL</b>	<b>35,622</b>	<b>39,521</b>	<b>51,941</b>	<b>53,847</b>	<b>52,397</b>



FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS
DIVISION NUMBER	24 ADULT HEALTH & 23 PRIMARY CARE/COPC

EXPENDITURES (6023) Primary Care

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	95,712	76,384	158,091	93,336	58,528
Materials & Supplies	494	7,226	0	0	0
Contractual Services	45,605	45,534	0	41,357	25,461
Other Charges	0	0	20,067	9,812	73,325
<b>TOTAL</b>	<b>141,811</b>	<b>129,144</b>	<b>178,158</b>	<b>144,505</b>	<b>157,314</b>

FULL TIME EQUIVALENTS (FTE) (2924)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Clerk II	R25	1	1	1	1	0
Clerk Typist	R24	0	0	0	0	1
<b>TOTAL</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

FULL TIME EQUIVALENTS (FTE) (6023)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
R.N. Nurse Supervisor	R39	1	1	1	1	0
Case Worker	R34	1	0	0	0	0
Registered Nurse II	R32	0	0	0	0	0.5
Licensed Vocational Nurse III	R33	0	1	1	1	1
Licensed Vocational Nurse II	R31	1	1	1	1	0
Pharmacy Technician	R29	0.15	0.15	0.15	0	0
<b>TOTAL</b>		<b>3.15</b>	<b>3.15</b>	<b>3.15</b>	<b>3</b>	<b>1.5</b>

FULL TIME EQUIVALENTS (FTE) (6095)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Public Health Technician	R36	0	1	1	1	1
<b>TOTAL</b>		<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS
DIVISION NUMBER	24 ADULT HEALTH & 23 PRIMARY CARE/COPC

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of Contract Physicians (4)	5	6	5	6
Number of FTE's – RN/LVN	1	2	1.5	1.5
<b>Outputs</b>				
Number of clients	560	492	680	680
Number of visits	2,737	2,243	2,800	2,800
Number of prescription vouchers issued	351	680	680	680
<b>Efficiency Measure</b>				
Number of clients per FTE	112	113	136	113
<b>Effectiveness Measure</b>				
Percent of clients maintaining diabetic control	80%	85%	*60%	65%
Percent of clients maintaining hypertension control	85%	90%	*30%	35%

*\*Decrease in maintaining diabetic control due to change in new National performance standards.*

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS.
DIVISION NUMBER	25 DENTAL, 20 M&CH-DENTAL

**MISSION**

To provide high quality, cost-effective dental health services to indigent children from age 4 to 18 years of age and their families with a focus on preventive dentistry and education.

**GOALS & PLANNED ACCOMPLISHMENTS**

- To improve the overall health of children between 4 and 18 years of age through diagnostic, therapeutic, preventive, and educational dental services.
- Provide specialty clinics.
- The Dental Clinic staff will provide preventive and treatment services for children ages 4 to 18.
- Mouth guards will be fabricated for local school athletes.
- 100% of the children will receive oral hygiene instructions from the Dental Clinic staff.
- Pit and fissure sealants will be performed by the Dental Clinic staff.
- Serve as a training site for dental student residents.

**EXPENDITURES (2925)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	69,291	73,033	77,108	78,729	82,272
Materials & Supplies	10,366	7,594	11,032	8,763	7,321
Contractual Services	9,419	6,624	10,944	29,727	6,378
TOTAL	89,076	87,251	99,084	117,219	95,971

**EXPENDITURES (6020) M&CH-Dental**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	0	1,919	0	0	0
Contractual Services	21,051	34,991	40,000	36,000	40,000
TOTAL	21,051	36,910	40,000	36,000	40,000

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS.
DIVISION NUMBER	25 DENTAL, 20 M&CH-DENTAL

FULL TIME EQUIVALENTS (FTE) (2925)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Clerk II	R25	1	0	0	0	0
Dental Assistant	R24	2	2	2	2	2
TOTAL		3	2	2	2	2

FULL TIME EQUIVALENTS (FTE) (6020)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Chief of Dental Health Services	R42	0.5	0.5	0.5	0.5	0
TOTAL		0.5	0.5	0.5	0.5	0

PERFORMANCE MEASURES (2925, 6020)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of Dentists	.5	.5	.5	.5
Number of Dental Assistants	2	2	2	2
<i>Outputs</i>				
Number of Dental Visits	563	1,505	1,354	1,420
Number of Preventive Procedures	1,173	1,408	265	350
Number of Treatment Visits	392	5,530	692	780
Number of Clients (Unduplicated)	148	143	1,109	1,250
<b>Efficiency Measure</b>				
Number of Visits per Dentist	563	1,505	1,354	1,420
Number of Visits per Dental Assistant	282	753	1,354	1,420
<b>Effectiveness Measure</b>				
Percent of patients that kept appointment	89%	89%	82%	88%
Number of preventive procedures per patient	7.9	9.8	.24	.28

FUND NUMBER

226 HEALTH DEPT

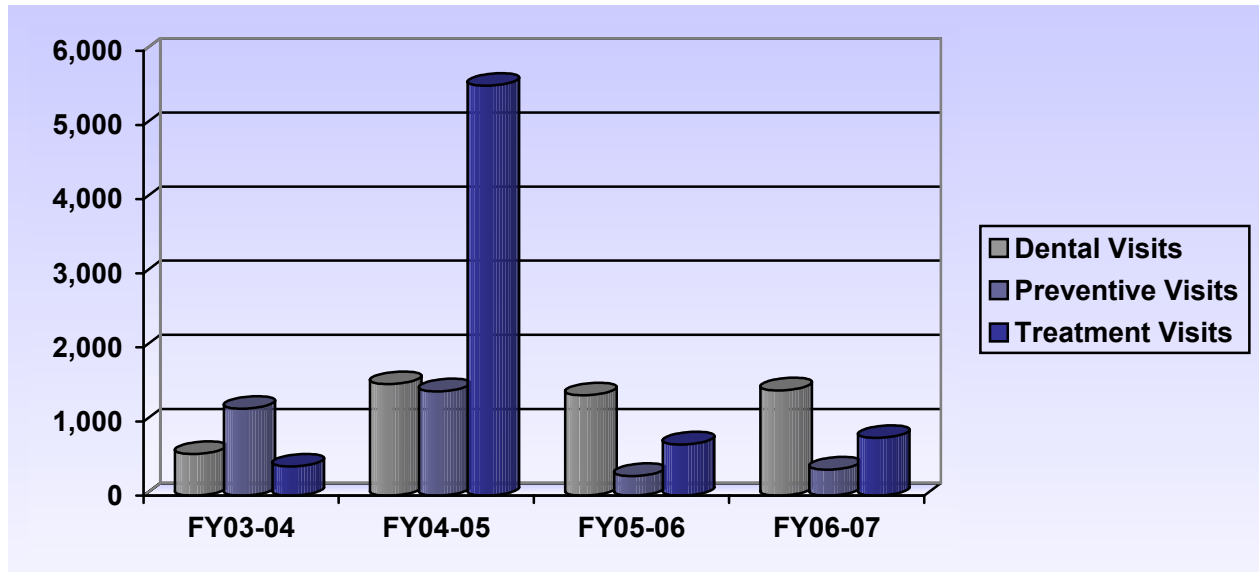
DEPARTMENT NUMBER

29 HEALTH DEPT/60 DEPT. OF STATE HEALTH SVCS.

DIVISION NUMBER

25 DENTAL, 20 M&CH-DENTAL

### DENTAL VISITS



	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
Number of Dental Visits	563	1,505	1,354	1,420
Number of Preventive Visits	1,173	1,408	265	350
Number of Treatment Visits	392	5,530	692	780

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT
DIVISION NUMBER	26 LABORATORY

**MISSION**

To provide accurate clinical and environmental testing in support of the department’s various services and those of other local agencies.

**GOALS & PLANNED ACCOMPLISHMENTS**

- To provide high quality clinical laboratory testing in an accurate and timely manner to assist physicians in the diagnosis, prevention, and treatment of clinic patients.
- The laboratory will perform diagnostic tests on specimens as per laboratory protocols.
- The laboratory will maintain a proficiency average score of 98% on the four areas of testing.
- The laboratory will maintain a score of 100% on its water bacteriology proficiency survey.
- The laboratory will maintain its efficiency by keeping the turnaround time to 15 minutes on all “STAT” lab tests.
- The laboratory will maintain and pass all Clinical Laboratory Improvement Amendments (CLIA) regulations so as to maintain its current laboratory certification.
- The laboratory will reduce the number of unsatisfactory results by reviewing all lab requisitions, and specimen containers thoroughly before in-house testing or for testing at a reference lab.
- The laboratory will maintain and pass all Texas Commission on Environmental Quality water bacteriology regulations so as to maintain its current license as a certified laboratory for bacteriological analysis of public drinking water.
- QA Plan will be reviewed and revised at least annually to include identified gaps in tracking of identified problems until resolved.

**EXPENDITURES (2926)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	234,957	249,446	265,230	265,230	315,784
Materials & Supplies	32,285	31,542	32,050	31,650	17,550
Contractual Services	18,464	15,618	20,055	25,505	89,783
<b>TOTAL</b>	<b>285,706</b>	<b>296,606</b>	<b>317,335</b>	<b>322,385</b>	<b>423,117</b>

**FULL TIME EQUIVALENTS (FTE) (2926)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Chief of Laboratory Services	R39	1	1	1	1	1
Senior Medical Technologist	R33	1	1	1	1	1
Medical Technician	R31	1	1	1	1	1
Pharmacy Technician	R29	0	0	0	0	0.75
Phlebotomist	R28	1	1	1	1	1
Clerk II	R25	1	1	1	1	1
<b>TOTAL</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5.75</b>

FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

226 HEALTH DEPT  
29 HEALTH DEPT  
26 LABORATORY

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of FTE's	5	3	3	3
Number of FTE's – Administrative support	0	2	2	2
<b>Outputs</b>				
Urinalysis: Specimens Received	5,944	11,025	6,411	6,765
Tests Performed	65,384	121,275	70,851	74,400
Pregnancy: Specimens Received	986	1,579	1,070	1,125
Tests Performed	986	1,579	1,070	1,125
Urine Culture: Specimens Received	870	1,586	770	810
Tests Performed	1,740	3,172	1,540	1,620
Syphilis Serology: Specimens Received	3,652	5,371	2,390	2,510
Tests Performed	3,652	5,371	2,390	2,510
Glucose Screen: Specimens Received	2,260	3,885	2,405	2,525
Tests Performed	2,260	3,885	2,405	2,525
Water Bacteriology: Specimens Received	764	1,362	1,153	1,215
Tests Performed	1,471	2,724	2,306	2,425
Total Specimens Received	14,476	24,808	14,229	14,940
Total Tests Performed	75,550	138,006	80,562	84,590
<b>Efficiency Measure</b>				
Total number of tests performed per FTE	15,110	46,002	26,854	28,197
Time per test performed per FTE	.11	.05	0.07	0.07
<b>Effectiveness Measure</b>				
Lab proficiency survey results	97%	98.5%	97.5%	98.0%
Turnaround time for each type of test	15.0	15.0	15.0	15.0

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT
DIVISION NUMBER	26 LABORATORY

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Contract – Pharmacist	1	1	1	1
Number of FTE's – Technician	2	1	1	.75
<i>Outputs</i>				
Number of prescriptions issued	17,022	17,053	16,647	16,800
Number of clients receiving prescription	12,414	12,004	12,471	13,000
Number of ancillary staff training	2	1	1	1
<b>Efficiency Measure</b>				
Number of Prescriptions Issued per FTE	8,511	17,053	16,647	16,800
<b>Effectiveness Measure</b>				
Percent of expired medications returned / discarded	1%	1%	1.5%	1.55%



FUND NUMBER  
 DEPARTMENT NUMBER  
 DIVISION NUMBER

226 HEALTH DEPT  
 29 HEALTH DEPT/7219 TCEQ  
 30 ENVIRONMENTAL HEALTH SERVICES

**MISSION**

To facilitate coordinated surveillance, inspections, education, complaint investigations, and enforcement of local, state, and federal regulations in order to maintain and improve environmental health, prevent transmission of food and water borne diseases, conduct vector control and promote safety in our community.

**GOALS & PLANNED ACCOMPLISHMENTS**

- Conserve and enhance the good quality of the environment.
- Prevent adverse consequences on the health and well-being of residents.
- Develop and maintain an alert system on air containments.
- Maintain good food and environmental sanitation and health.
- Assure sanitary and portable water systems exist to protect the health of the community.
- Monitor the environment to protected the public health and assure that a reporting system exists to intervene.
- Prevent adverse consequences on the health and well-being of residents.
- Develop and sustain a professional and well trained team to conduct food sanitation and environmental quality.
- Conduct air monitoring and evaluate its impact on health.
- Conduct food inspections of local establishments.
- Conduct training and licensing of 100% of food handlers and food managers to assure food safety management to prevent food borne diseases.
- Establish a network for surveillance and disease control of food and water borne diseases as well vector control.
- Coordinate and implement environmental health monitoring as well surveillance and disease detection to ensure a healthy environment with no impact on health.
- License staff and provide adequate training to ensure an expert personnel.
- Conduct city-wide educational and promotional activities to assure food, sanitation and vector control prevention.
- Assure that all city and county functions that may have an environmental and sanitation health impact are trained and certified and/or licensed.
- Develop new and creative systems to assure adequate management of food handling training for the community.
- Provide vector and zoonosis control.
- Conduct environmental health assessments.

**EXPENDITURES (2930) Environmental**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	463,260	480,442	529,252	467,101	538,358
Materials & Supplies	13,093	15,601	16,530	19,803	18,728
Contractual Services	29,995	22,759	27,997	26,522	42,465
Other	0	100	0	0	0
<b>TOTAL</b>	<b>506,348</b>	<b>518,902</b>	<b>573,779</b>	<b>513,426</b>	<b>599,551</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/7219 TCEQ
DIVISION NUMBER	30 ENVIRONMENTAL HEALTH SERVICES

FULL TIME EQUIVALENTS (FTE) (2930)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Chief of Environmental Health Services	R40	1	1	1	1	1
Sanitarian III	R36	1	1	1	1	1
Sanitarian II	R34	2	2	2	2	2
Sanitarian I	R33	2	2	2	3	3
Sanitation Inspector II	R31	2	2	2	2	2
Sanitation Inspector I	R29	1	1	1	1	1
Clerk II	R25	1	1	1	1	1
TOTAL		10	10	10	11	11

FULL TIME EQUIVALENTS (FTE) (7219)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Sanitarian II	R34	1	1	1	1	1
TOTAL		1	1	1	1	1

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/7219 TCEQ
DIVISION NUMBER	30 ENVIRONMENTAL HEALTH SERVICES

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of FTE's - Sanitarians	4.5	3.75	4.83	7
Number of FTE's – Sanitarians / Air Quality Monitoring	1.2	1.5	1.20	1
Number of FTE's – Sanitarian Inspectors	3.0	3.0	2.8	3
<i>Outputs</i>				
Number of active food establishments	1,445	1,481	1,492	1,521
Number of temporary food establishments	217	310	350	380
Number of license exempt food establishments	0	0	0	0
Number of food establishments supervised	1,618	1,791	1,842	1,900
City food licenses issued* <sup>1</sup>	1,767	1,716	1,670	1,700
Meat market permits issued	45	40	39	41
Mobile vendor permits issued	146	108	119	130
Restaurant inspections	2,114	2,453	2,676	3,300
Grocery store inspections	715	960	1,132	1,200
Day care inspections	320	313	353	375
Number of inspections for Non-smoking compliance	N/A	N/A	1,600	4,875
Swimming pool inspections	176	112	108	120
Water samples	247	360	442	450
Complaint investigations	731	732	711	750
Public restroom inspections* <sup>2</sup>	3	27	18	25
Premises inspected	3,301	4,241	* <sup>3</sup> 3,185	3,200

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT/7219 TCEQ
DIVISION NUMBER	30 ENVIRONMENTAL HEALTH SERVICES

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
Number of foodhandler classes	148	230	182	170
Foodhandlers trained	4,236	4,941	5,125	4,300
Food services managers trained	66	59	99	125
Mosquito control: # of acres	124,696	51,016	47,120	55,000
Number of citations issued	196	179	208	225
Complaint corrections without citations	535	553	503	525
<b>Efficiency Measures</b>				
Number of food establishment inspections per FTE - sanitarian	752.55	993.6	861.4	975
Number of food establishments per FTE - sanitarian	486.8	477.6	381.3	380.2
Number of complaint investigations per FTE – sanitation inspector	331.45	202	253.9	267.8
Number of premise inspections per FTE – sanitation inspector	1,097.7	1,396	1,137.5	1,142.8
<b>Effectiveness Measures</b>				
Annualized food establishment inspection frequency	1.75	2.51	2.78	3.2
% of corrections gained from premise inspections	81.35	66.7	70.7	70
% of complaints/violators issued citations	19.95	33.3	29.3	30
Complaint inspection frequency	3.31	4.55	4.47	4.26

\*1 Ordinance revised exempt establishments are now required to obtain a City Food license.

\*2 All public restrooms connected with food establishments are already inspected with a number of active food establishments.

\*3 Premises inspected are based on maps for operation clean-up dictated by Code Enforcement.

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	29 HEALTH DEPT
DIVISION NUMBER	31 ANIMAL CONTROL

**MISSION**

To provide animal control safety and prevention services, vector and zoonosis surveillance, detection and intervention; through impounding of stray dogs, enforcing the city’s stray animal ordinance, investigating dog bite complaints, performing rabies control investigations as well prevention and education activities to protect the public from zoonosis disease.

**GOALS & PLANNED ACCOMPLISHMENTS**

- To protect the community from animal related and zoonotic diseases and conditions, in particular rabies, bees and stray dogs.
- To conduct health promotion and educational activities as well immunization campaigns against rabies.
- To develop an expert team of animal control officers that respond quickly and efficiently.
- To develop a comprehensive surveillance and detection network for disease control.
- To develop coordination and partnerships with local veterinarians and zoonosis specialist for disease control.
- Animal Control Officers will be responsible for pick-up of stray animals in the City of Laredo and in Webb County.
- Staff will investigate 100% of all reported animal biting incidents within 24 hours of receiving the report I the City of Laredo and 100% in Webb County.
- Staff will make accessible anti-rabies vaccinations to the canine and feline population in the City of Laredo and Webb County.
- Staff will investigate 100% of reported emergency bee calls and remove/destroy 100% of those swarms on public property which pose a threat to the public safety.
- Conduct annual rabies vaccinations programs.
- Establish surveillance and disease reporting system to quickly act and intervene.
- Provide educational and promotion effort for zoonosis and vector disease control.
- Conduct training of staff to develop expert services and coordinate with area veterinarians to assure adequate protection for the community as well conduct training for area providers on animal control.
- Conduct pesticide management as needed.

**EXPENDITURES (2931)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	466,861	477,612	528,149	551,062	586,135
Materials & Supplies	42,060	48,110	63,558	58,499	63,834
Contractual Services	30,295	56,513	64,742	65,203	95,835
<b>TOTAL</b>	<b>539,216</b>	<b>582,235</b>	<b>656,449</b>	<b>674,764</b>	<b>745,804</b>

**FULL TIME EQUIVALENTS (FTE) (2931)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Animal Control Program Supervisor	R35	1	1	1	1	1
Animal Control Officer II	R31	0	1	1	1	1
Animal Control Officer I	R29	12	11	11	11	11
Clerk II	R25	1	1	1	1	1
Animal Control Officer III-Crew Leader	R33	1	1	1	1	1
<b>TOTAL</b>		<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>

FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

226 HEALTH DEPT  
29 HEALTH DEPT  
31 ANIMAL CONTROL

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of FTE's – Animal Control Officers	14.0	13	13	13
<i>Outputs</i>				
<b>CITY OF LAREDO</b>				
Animal rabies cases	10	16	14	15
Animal bites reported	320	473	984	900
Dogs/cats observed	500	2,218	1,987	3,500
Heads/rabies analysis	201	123	234	250
Animals picked up	7,495	7,049	8,160	8,500
Number of complaint investigations	14,371	14,692	12,455	13,000
Premises inspected	10,376	10,769	18,237	19,000
Warnings	279	235	558	1,000
Tickets issued	425	488	716	800
Response stray dogs	3,379	3,639	8,068	8,400
Livestock permits issued	27	16	25	40
<b>WEBB COUNTY</b>				
Rabies prevention: dog/cat bites	0	12	2	5
Dogs/cats observed	0	24	10	20
Heads/rabies analysis	14	10	3	5
Animals picked up	26	37	12	30
Number of complaints investigated	50	25	148	150
Premises inspected	72	54	152	170
Response stray dogs	17	31	39	50
Total number of animal control activities	36,531	39,911	51,714	55,835
<b>Efficiency Measures</b>				
Number of animal control activities per FTE (City & Council)	2,609	3,070	3,978	4,295
Time per FTE activity (Hr)	.79	.67	.52	.48
<b>Effectiveness Measures</b>				
Percent of cases per complaint resolved	97%	96.6%	94.2%	93.8%

FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER

60 DEPT. OF STATE HEALTH SERVICES

DIVISION NUMBER 11 HIV RYAN WHITE CONSORTIA/12 HIV PREV ACTIVITIES  
13 HIV PREV ACTIVITIES/14 HIV PSHIP/25 HOPWA II

**MISSION**

To provide anonymous and confidential HIV antibody testing for persons at risk for HIV infection; plan, develop, and deliver comprehensive outpatient health, early intervention and other health and social support services to meet the identified needs of persons with HIV and their families; educate the community about HIV, mode of transmissions, signs and symptoms, and emphasizing preventive measures.

**GOALS & PLANNED ACCOMPLISHMENTS**

- To reduce the spread of HIV/STD infections in the HSDA (Health Service Delivery Area) of Jim Hogg, Starr, Webb, and Zapata Counties through education, counseling, testing, referral, and partner notification services.
- To provide alternatives to hospitalization and facilitate systems of care for persons with HIV infection or AIDS and their families, through early intervention and continuity of care through coordinated, integrated community resources.
- To provide prevention intervention strategies that are culturally appropriate.
- The HIV/STD Program will provide HIV Prevention sessions and presentations to individuals of the target subpopulations as described in the Region Action Plan.
- The HIV/STD Program will provide media contacts through the print and electronic media to the target subpopulations.
- At-risk persons will be counseled about HIV/AIDS; of these 90% will be tested for HIV with 90% of these returning for post-test counseling.
- HIV/AIDS clients will receive early intervention/case management services by HIV/AIDS case manager and essential health and social services by subcontract providers.
- Staff will provide financial assistance with rental payments and case management services to be eligible HIV/AIDS clients in need of housing.
- Clients will be screened and treated for STD's thru 46 on-site STD clinics; 100% of the new patients will be referred to the Disease Intervention Specialist (DIS) for follow-up and partner elicitation/notification.
- 75% of the new patients contacts/associates will be referred tot the STD clinic for screening/epi-treatment.
- Provide direct or indirect primary preventive medical and dental care.
- Provide direct social and mental health services.

**EXPENDITURES (6025)HIV HOPWA**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	0	1,543	1,849	1,076	1,076
Contractual Services	42,501	60,410	85,951	86,724	86,724
<b>TOTAL</b>	<b>42,501</b>	<b>61,953</b>	<b>87,800</b>	<b>87,800</b>	<b>87,800</b>

**EXPENDITURES (6013) HIV Prevention**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	122,066	129,112	173,855	186,694	172,563
Materials & Supplies	2,564	3,838	3,596	1,014	1,014
Contractual Services	9,091	9,857	22,403	12,147	8,518
Other Charges	0	0	0	0	17,759
<b>TOTAL</b>	<b>133,721</b>	<b>142,807</b>	<b>199,854</b>	<b>199,855</b>	<b>199,854</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	11 HIV RYAN WHITE CONSORTIA/12 HIV PREV ACTIVITIES 13 HIV PREV ACTIVITIES/14 HIV PSHIP/25 HOPWA II

EXPENDITURES (6012) HIV Health & Social Services

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	53,597	56,239	65,936	64,335	68,433
Materials & Supplies	660	665	600	300	300
Contractual Services	43,393	37,097	34,453	36,353	30,754
Other Charges	0	0	0	0	1,410
<b>TOTAL</b>	<b>97,650</b>	<b>94,001</b>	<b>100,989</b>	<b>100,988</b>	<b>100,897</b>

EXPENDITURES (6011) HIV Ryan White

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	57,982	54,309	79,578	31,723	141,204
Materials & Supplies	155	1,394	1,677	1,281	1,380
Contractual Services	80,442	63,896	251,335	75,143	158,312
Other Charges	0	0	0	0	5,167
<b>TOTAL</b>	<b>138,579</b>	<b>119,599</b>	<b>332,590</b>	<b>108,147</b>	<b>306,063</b>

EXPENDITURES (6014) HIV PSHIP

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	66,008	65,103	101,072	103,086	98,830
Materials & Supplies	0	397	767	2,003	0
Contractual Services	4,516	8,847	5,403	7,190	0
Other Charges	0	0	0	0	15,175
<b>TOTAL</b>	<b>70,524</b>	<b>74,347</b>	<b>107,242</b>	<b>112,279</b>	<b>114,005</b>

FULL TIME EQUIVALENTS (FTE) (6013) HIV Prevention

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
AIDS Program Coordinator	R36	0.32	0.32	0.32	0.32	0.32
Administrative Assistant II	R35	1	0.94	0.94	0.82	0.82
Caseworker	R34	1	1	1	0.05	0.05
Health Educator	R31	0	0	0	1	1
Health Educator Assistant	R29	1	1	1	1	1
Community Service Aide	R23	1	1	1	1.7	2.2
<b>TOTAL</b>		<b>4.32</b>	<b>4.26</b>	<b>4.26</b>	<b>4.89</b>	<b>5.39</b>



FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	11 HIV RYAN WHITE CONSORTIA/12 HIV PREV ACTIVITIES 13 HIV PREV ACTIVITIES/14 HIV PSHIP/25 HOPWA II

FULL TIME EQUIVALENTS (FTE) (6011) HIV Ryan White

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
AIDS Program Coordinator	R36	0.32	0.32	0.32	0.32	0.32
Caseworker	R34	1.65	1.65	1.65	1.65	1.65
Pharmacy Technician	R29	0.1	0.1	0.1	0.1	0.1
Clerk II	R25	1	1	1	1	1
TOTAL		3.07	3.07	3.07	3.07	3.07

FULL TIME EQUIVALENTS (FTE) (6012) HIV Prev Activities

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
AIDS Program Coordinator	R36	0.21	0.21	0.21	0.21	0.21
Caseworker	R34	0.35	0.35	0.35	0.35	0.35
Computer Operator	R27	1	1	1	1	1
TOTAL		1.56	1.56	1.56	1.56	1.56

FULL TIME EQUIVALENTS (FTE) (6014) HIV PSHIP

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
AIDS Program Coordinator	R36	0.15	0.15	0.15	0.08	0.08
Caseworker	R34	1	1	1	0.95	0.95
Health Educator Assistant	R29	1	1	1	1	1
Community Service Aide	R23	1	1	1	1	0.5
TOTAL		3.15	3.15	3.15	3.03	2.53

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	11 HIV RYAN WHITE CONSORTIA/12 HIV PREV ACTIVITIES 13 HIV PREV ACTIVITIES/14 HIV PSHIP/25 HOPWA II

PERFORMANCE MEASURES (6011, 6012, 6013, 6014, 6025)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of FTE's – Health Education	2	2	2	4
Number of FTE's – RRS/Outreach Worker	2.5	2.5	2	1
Number of FTE's – Counselor PCM	1.5	1.5	1	1
Number of FTE's – Caseworker EIP	2	2	2	2
Number of FTE's – Support Staff	2	2	2	2
<b>Outputs</b>				
Number of educational sessions	108	108	126	141
Number of Outreach contacts	0	1,680	1,600	1,600
Number of clients tested for HIV	1,000	850	1,000	1,000
Number of clients tested for STD (RPR)	800	600	800	800
Number of clients managed PCM	10	30	32	40
Number of clients managed HIV/AIDS	120	130	130	135
<b>Efficiency Measures</b>				
Number of presentations per FTE'	108	108	63	47
Number of outreach contacts per FTE's	0	400	800	800
Number of clients tested per FTE's	200	170	500	333
Number of clients receiving PCM services per FTE's	5	15	32	32
Number of clients receiving EIP services per FTE's	60	65	65	65
<b>Effectiveness Measures</b>				
Percent of HIV clients testing positive vs. clients tested	.02%	.02%	.02%	.02%
Percent of HIV clients returning for post-test counseling	85%	80%	80%	80%

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	11 HIV RYAN WHITE CONSORTIA/12 HIV PREV ACTIVITIES 13 HIV PREV ACTIVITIES/14 HIV PSHIP/25 HOPWA II

**GRANT ENDED DECEMBER 31, 2003 – NOT RE-FUNDED**  
**PERFORMANCE MEASURES (6026) HIV HEPATITIS C PROJECT**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of FTE's	2	N/A	N/A	N/A
<i>Outputs</i>				
Number of contacts	76	N/A	N/A	N/A
<b>Efficiency Measures</b>				
Number of contacts per counselor	38	N/A	N/A	N/A
<b>Effectiveness Measures</b>				
Number of clients receiving Hep C prevention sessions	100%	N/A	N/A	N/A

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF HEALTH & HUMAN SERVICES
DIVISION NUMBER	10 CHIP OUTREACH PROGRAM

**MISSION**

To provide outreach, application and renewal assistance for Children’s Health Insurance Outreach Program for children ages 0 to 19 years of age with rates to fit most family budgets.

**GOALS & PLANNED ACCOMPLISHMENTS**

- Assistance with the application process to enroll eligible children up to 19 years of age who are at 100% of the poverty level, who are not eligible for federal or other state program assistance and who do not have a third party source for health services.
- The primary goal of this initiative is to establish a strong community-based outreach program with the ability to penetrate historically underserved communities and to identify enrollment of eligible children into the State Health Insurance Program (S-CHIP) and Medicaid through culturally acceptable and effective approaches.
- Enroll families in CHIP and/or refer them for Medicaid enrollment.
- Maintain an 85% of children enrolled in the Child Health Insurance Program.
- Provide wellness education and promotion through a community based model.
- Support other well child, nutrition and women’s health preventive efforts.

**EXPENDITURES (6075) CHIP Outreach Program**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	39,955	51,042	35,026	0	55,440
Materials & Supplies	2,005	1,000	0	0	0
Contractual Services	781	713	131	0	0
Other Charges	0	0	0	0	1,336
<b>TOTAL</b>	<b>42,741</b>	<b>52,755</b>	<b>35,157</b>	<b>0</b>	<b>56,776</b>

**FULL TIME EQUIVALENTS (FTE) (6075)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Program Coordinator	R33	1	1	1	1	1
<b>TOTAL</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER

60 DEPT. OF HEALTH & HUMAN SERVICES

DIVISION NUMBER

10 CHIP OUTREACH PROGRAM

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of FTE's – Coordinator	1	1	1	1
Number of FTE's – Promotoras	.5	.5	0	0
<i>Outputs</i>				
Number of clients screened for eligibility	27,391	28,445	28,560	29,131
Number of Total enrollment	4,416	4,968	5,040	5,141
Number of New enrollment	2,930	3,296	3,360	3,427
<b>Efficiency Measures</b>				
Number of clients screened per FTE	24,933	23,177	28,560	29,131
<b>Effectiveness Measures</b>				
Percent of persons enrolled in CHIP	29%	29%	29%	29%
Number of re-enrollments	7,339	17,532	16,899	17,237
<b>Workload Measures</b>				
<i>Outputs</i>				
Number of educational sessions	12	28	21	25
Number of presentations	12	20	34	36
Number of home visits	6	9	24	26
<b>Efficiency Measures</b>				
Number of clients attended educational sessions	3	5	22	25
Number of clients that received individual education	180	540	600	630

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF HEALTH & HUMAN SERVICES
DIVISION NUMBER	10 CHIP OUTREACH PROGRAM

**GRANT ENDED MARCH 31, 2005 – NOT RE-FUNDED**  
**PERFORMANCE MEASURES (6027) BORDER VISION FRONTERIZA**

	ACTUAL 03-04	ACTUAL 04-05	E STIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b><i>Inputs</i></b>				
Number of FTE's Coordinator	0	0	N/A	N/A
Number of FTE's Promotoras	.5	1	N/A	N/A
<b><i>Outputs</i></b>				
Number of clients screened for eligibility	27,391	29,582	N/A	N/A
Number of Total enrolled	4,416	5,235	N/A	N/A
Number of New enrollment	2,930	3,164	N/A	N/A
<b>Efficiency Measures</b>				
Number of clients screened by FTE	27,391	29,582	N/A	N/A
<b>Effectiveness Measures</b>				
Number of re-enrollment	7,339	7,693	N/A	N/A

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	62 BCCCP & 61 BCCCP CASE MANAGEMENT

**MISSION**

To provide breast and cervical screening, diagnostic services, and case management services to eligible women 50 to 64 years of age.

**GOALS & PLANNED ACCOMPLISHMENTS**

- To reduce breast and cervical cancer mortality and morbidity by increasing the availability of cancer screening and diagnostic services among medically underserved women who are income eligible and who do not have third party payors for these services.
- BCCCP eligible women will receive services by the contract provider staff; 100% of the women case management referred for breast and/or cervical cancer screening services will be tracked by documentation of screening results in the confidential chart record.
- The program will provide breast screening services to women 50 years of age or older.
- The program nursing staff will provide cervical screening services to women 40 years of age or older.
- The program will continue BCCCP outreach and clinical services to the local “colonias” off Highways 359 and 83 and Mines Rd., targeting low income women as per TDH and CDC guidelines.

**EXPENDITURES BCCCP-Screening**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel	0	8,758	0	0	0
Materials & Supplies	0	3,485	0	0	0
Contractual Services	0	2,701	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>14,944</b>	<b>0</b>	<b>0</b>	<b>0</b>

**EXPENDITURES BCCP-Case Management**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	736	0	0	0	0
Contractual Services	24,490	0	0	0	0
<b>TOTAL</b>	<b>25,226</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FULL TIME EQUIVALENTS (FTE) (6061)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Registered Nurse II	R38	1	1	1	1	0
<b>TOTAL</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>

FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER

60 DEPT. OF STATE HEALTH SERVICES

DIVISION NUMBER

62 BCCCP &amp; 61 BCCCP CASE MANAGEMENT

**GRANT ENDED JUNE 30, 2004 - NOT RE-FUNDED****PERFORMANCE MEASURES (6061, 6062) BCCCP AND BCCCP CASE MANAGEMENT**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of FTE's (Adm)	.6	0	0	0
<i>Outputs</i>				
Number of clients receiving breast services	205	0	0	0
Number of clients receiving cervical services	219	0	0	0
Number of abnormal cervical screenings	25.0	0	0	0
Number of abnormal breast screenings	15	0	0	0
Number of breast and cervical screenings (cycles)	424	0	0	0
Number of returning clients	71	0	0	0
Number of clients (all)	224	0	0	0
<b>Efficiency Measures</b>				
Average cost per screening	184	0	0	0
Average cost per woman served	348	0	0	0
<b>Effectiveness Measures</b>				
Percent of diagnosis within 90 days of abnormal cervical screen	100%	N/A	N/A	N/A
Percent of diagnosis within 90 days of abnormal breast screen	100%	N/A	N/A	N/A
Percent of eligible clients re-screened	100%	N/A	N/A	N/A



FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

226 HEALTH DEPT  
60 TX DEPT OF HEALTH  
24 W.I.C.

**MISSION**

To provide education on the importance of proper nutrition, special supplemental food, childhood immunizations, and medical and/or social service referrals to qualified women, infants, and children up to age 5, in order to achieve a better quality of life for the residents of Webb County.

**GOALS & PLANNED ACCOMPLISHMENTS**

- To increase the level of awareness and knowledge regarding the importance of proper prenatal nutrition in order to protect the mother’s health and provide a healthy start for each infant born to an “at risk” WIC mother.
- To educate WIC mothers on the important role that a healthy diet, especially breastfeeding, plays in their children’s physical and cognitive abilities.
- To educate clients about the association between proper nutrition and certain illnesses, such as anemia.
- To reduce the morbidity caused by vaccine preventable diseases in Webb County.
- Conduct outreach education and training for nutrition, wellness and breast feeding.
- Serve as many eligible infants, women, and children as possible.
- Provide nutrition education to families who participate in the WIC Program.
- Encourage all pregnant and post-partum women to breastfeed.
- Provide access to other medical and social programs through referrals.
- Review immunization records and provide necessary immunizations.
- Counsel, educate and train families on nutrition and breastfeeding.
- Refer for wellness and prevention services as well as prenatal care and genetic services.

**EXPENDITURES (6024-WIC)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	2,279,641	2,400,803	2,901,222	2,829,884	3,000,027
Materials & Supplies	139,795	175,393	207,000	236,229	218,229
Contractual Services	328,087	354,178	189,047	240,101	231,693
Other Charges	0	0	160,000	152,279	63,527
Capital Outlay	11,898	1,120	8,222	7,000	0
<b>TOTAL</b>	<b>2,759,421</b>	<b>2,931,494</b>	<b>3,465,491</b>	<b>3,465,493</b>	<b>3,513,476</b>

FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

226 HEALTH DEPT  
60 TX DEPT OF HEALTH  
24 W.I.C.

FULL TIME EQUIVALENTS (FTE) (6024)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Chief, Public Health Nutrition	R40	1	1	1	1	1
RN, Nurse Supervisor	R39	1	1	1	1	1
WIC Supervisor	R37	1	1	1	1	1
Nutritionist (7FT & 1PT @1040 hrs)	R36	7.5	7.5	7.5	7.5	7.5
Administrative Assistant II	R35	1	1	1	1	1
Licensed Vocational Nurse III	R33	1	2	2	2	1
Health Educator	R31	1	1	1	1	1
Licensed Vocational Nurse II	R31	5	5	5	5	5
Licensed Vocational Nurse I	R29	2	1	1	1	2
Administrative Secretary	R29	0	1	1	1	1
Building Maintenance Mechanic	R28	1	1	1	1	1
Clerk IV	R28	0	1	1	1	1
Secretary	R27	1	1	1	1	1
Maintenance Crew Leader	R27	0.5	0.5	0.5	0.5	0.5
Clerk III	R27	2	2	2	2	2
Clerk II	R25	3	3	3	3	3
Breast Peer Lay Educator	R24	5	5	5	5	5
Clerk Typist	R24	4	4	4	4	4
Clerk I	R23	7	7	7	7	7
Community Service Aide	R23	4	4	4	4	4
Nutrition Aide	R23	29	32	32	32	34
Groundskeeper	R23	1	1	1	1	1
Custodian	R23	5	5	5	5	5
TOTAL		83	88	88	88	90

FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

226 HEALTH DEPT  
60 TX DEPT OF HEALTH  
24 W.I.C.

PERFORMANCE MEASURES (6024)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of Nutritionists	7	6	8.5	7.5
Number of Clinic Staff	49.5	49	50	50
Number of Outreach Staff	4	5	5	5
Number of LVN's	7	7	6	8
<b>Outputs</b>				
Average number of participants served per month	21,083	21,550	21,775	22,102
a. Average number of infants served per month	4,480.5	4,620	4,680	4,750
b. Average number of women served per month	4,626	4,664	4,734	4,805
c. Average number of children served per month	11,976.5	12,266	12,361	12,546
Average number of participants enrolled per month	23,378.5	24,035	24,342	24,707
Average number of women who breastfed per month	676	746	792	804
Average number of immunizations given per month	3790.5	3,159	3,491	3,543
Average number of outreach appointments given per month	712.5	768	795	807
Average number of clients without alternate forms of health care at initial certification per month	217	205	201	204
Average number of families who receive voucher issuance per month	5,829.5	5,822	5,890	5,978
Average number of families who receive voucher issuance and NE per month	5,729	5,719	5,786	5,873
Average number born to WIC infants per month	369	339	349	354
Average number born to WIC infants who are breastfed per month	265	239	250	253
Average number of clients at initial certification who were referred to a health care source per month	215.5	230	197	200

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 TX DEPT OF HEALTH
DIVISION NUMBER	24 W.I.C.

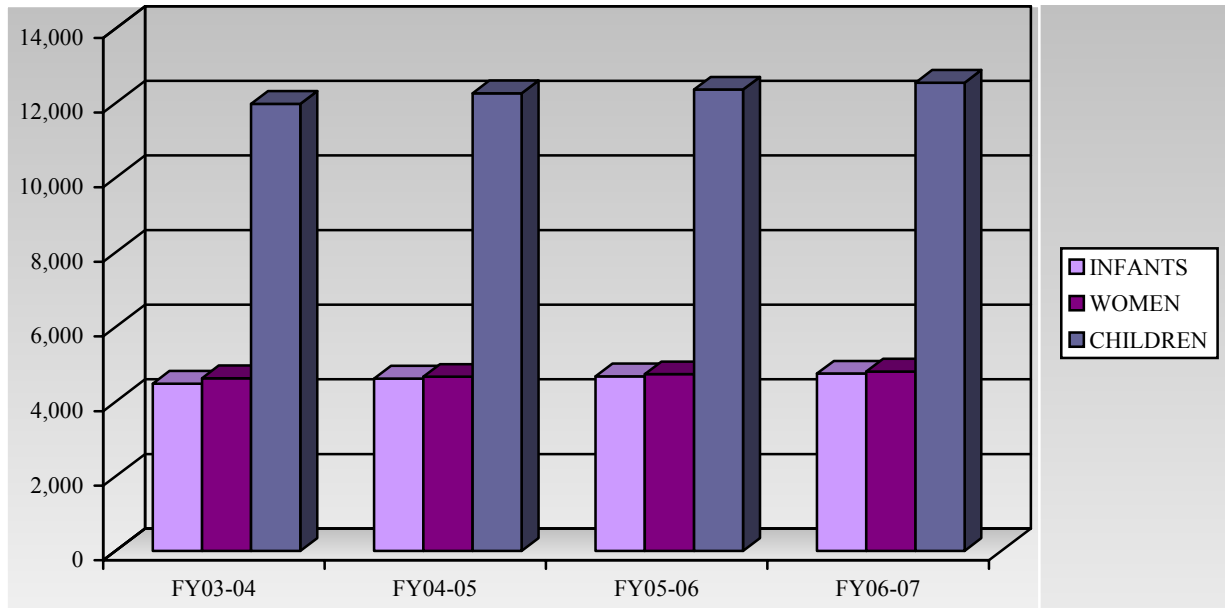
PERFORMANCE MEASURES (CONT'D)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Efficiency Measures</b>				
Number of participants served per FTE clinic staff	425.5	440	436	442
Number of participants served per nutritionist	3,026	3,592	2,562	2,600
Number of immunizations provided per LVN	584.5	451	582	591
Number of outreach contacts per outreach staff	178	154	159	161
<b>Effectiveness Measures</b>				
Percent of clients enrolled in program who participate per month	90%	90%	89%	89%
Percent of families receiving nutrition education at time of voucher issuance	98%	98%	98%	98%
Percent of women who breastfed	15%	16%	17%	17%
Percent of infants born to WIC mothers at time of certification	71.5%	70%	72%	72%
Percent of clients without alternate forms of health care at initial certification who were referred to a health care source	99%	99%	98%	98%

FUND NUMBER  
 DEPARTMENT NUMBER  
 DIVISION NUMBER

226 HEALTH DEPT  
 60 TX DEPT OF HEALTH  
 24 W.I.C.

**AVERAGE NUMBER OF PARTICIPANTS SERVED PER MONTH**



	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
Average number of infants served per month	4,480.5	4,620	4,680	4,750
Average number of women served per month	4,626	4,664	4,734	4,805
Average number of children served per month	11,976.5	12,266	12,361	12,546

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	62 SPAN

**MISSION**

The purpose of the School Physical and Nutrition Program (SPAN) funding is to provide local health departments with an opportunity to collect county-level data on the nutrition and physical activity knowledge and behaviors and body mass index (BMI) of school-age children to assess the prevalence of overweight and at-risk of overweight as defined by the Centers of Disease Control and Prevention (CDC).

**GOALS & PLANNED ACCOMPLISHMENTS**

- To collect data on approximately 1,200 – 1,500 students enrolled in a public school district in Webb County between October 1, 2004 and May 31, 2005.
- To collect this data from students in the 4<sup>th</sup>, 8<sup>th</sup> and 11<sup>th</sup> grades. Local data can then be compared to statewide representative data to be collected during the 2004-2005 school year.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	5,490	0	0	0
Contractual Services	0	12,323	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>17,813</b>	<b>0</b>	<b>0</b>	<b>0</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	62 SPAN

**GRANT ENDED SEPTEMBER 30, 2005 – NOT RE-FUNDED**  
**PERFORMANCE MEASURES (6062) SPAN**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Efficiency Measures</b>				
Number of FTEs	N/A	6	N/A	N/A
Total number of 4 <sup>th</sup> grade students in schools	N/A	1,701	N/A	N/A
Total number of 8 <sup>th</sup> grade students in schools	N/A	3,619	N/A	N/A
Total number of 11 <sup>th</sup> grade students in schools	N/A	3,059	N/A	N/A
Number of 4 <sup>th</sup> grade students targeted for SPAN	N/A	400	N/A	N/A
Number of 8 <sup>th</sup> grade students targeted for SPAN	N/A	400	N/A	N/A
Number of 11 <sup>th</sup> grade students targeted for SPAN	N/A	400	N/A	N/A
Number of 4 <sup>th</sup> grade students participating in SPAN	N/A	673	N/A	N/A
Number of 8 <sup>th</sup> grade students participating in SPAN	N/A	824	N/A	N/A
Number of 11 <sup>th</sup> grade students participating in SPAN	N/A	563	N/A	N/A
<b>Effectiveness Measures</b>				
Percentage of 4 <sup>th</sup> grade students who were enrolled in school who targeted for SPAN	N/A	24%	N/A	N/A
Actual percentage of 4 <sup>th</sup> grade students enrolled in school who participated in SPAN	N/A	40%	N/A	N/A
Percentage of 8 <sup>th</sup> grade students who were enrolled in school who targeted for SPAN	N/A	11%	N/A	N/A
Actual percentage of 8 <sup>th</sup> grade students enrolled in school who participated in SPAN	N/A	23%	N/A	N/A
Percentage of 11 <sup>th</sup> grade students who were enrolled in school who targeted for SPAN	N/A	13%	N/A	N/A
Actual percentage of 11 <sup>th</sup> grade students enrolled in school who participated in SPAN	N/A	18%	N/A	N/A
Percentage of 4 <sup>th</sup> grade students who were targeted for SPAN who actually participated in SPAN	N/A	168%	N/A	N/A
Percentage of 8 <sup>th</sup> grade students who were targeted for SPAN who actually participated in SPAN	N/A	206%	N/A	N/A
Percentage of 11 <sup>th</sup> grade students who were targeted for SPAN who actually participated in SPAN	N/A	141%	N/A	N/A

FUND NUMBER

226 HEALTH DEPT

DEPARTMENT NUMBER

60 DEPT. OF STATE HEALTH SERVICES

DIVISION NUMBER

07 BIOTERRORISM

65 EPA (BORDER 2012)/91 CHILD LEAD  
POISONING PREVENTION/97 EPA (BUILDING ENVIRONMENTAL)  
HEALTH PROF. CAPACITY)

## MISSION

To maintain an active surveillance program for disease control of public health threats, communicable diseases, childhood lead poisoning prevention new and emerging diseases within the City of Laredo, and partner counties; to investigate all communicable diseases, provide disease interventions and control measures in order to prevent outbreaks. To plan, detect and intervene on any public health biological, chemical or radiological threat quickly and efficiently with expert personnel using state of the art communication network systems.

## GOALS & PLANNED ACCOMPLISHMENTS

- To reduce morbidity and mortality caused by communicable diseases, public health threats, new and emerging diseases.
- To predict health related conditions and disease behavior by identifying risks.
- To enhance border-wide prevention and promotion through awareness, and educational activities.
- To monitor and develop action plans to respond to any abnormal incidence of disease.
- To develop an expert team of epidemiologists and public health professionals that respond quickly and efficiently to any biological, chemical or radiological threat.
- To reduce elevated blood lead levels in the children population 1 – 6 years of age.
- To establish direction, assessment, and coordination of activities that will enhance local and regional preparedness for acts of bioterrorism, outbreaks of infectious diseases, or other public health threats.
- To enhance surveillance and epidemiology capacity for rapid detection of outbreaks of infectious diseases, acts of bioterrorism, or other public health threats.
- To enhance laboratory capacity in order to conduct rapid and diagnostic testing for select biological agents to be used in a bioterrorism attack.
- To develop a communication system that will allow for rapid exchange of key information with public and private partners in a secure fashion.
- To develop an effective risk communication capacity that will allow for information dissemination to the public during a bioterrorism attack, infectious disease outbreak, or other public health threats.
- To assess existing training needs of key public health professionals, health care providers, first responders, and infectious disease personnel and to then provide needed education and training through multiple channels.
- To assure that adequate and prompt new and emerging disease responses are developed addressing critical border health epidemiological needs such as in neural tube defects, bioterrorism, cancer, environmental health, vector borne diseases, food and water borne health threats.
- Conduct simulations and training of staff and community to respond to any public health threats.
- Conduct training for area providers and hospitals to assure an efficient reporting system.
- To identify children with elevated blood lead levels through environmental assessment and source identification.
- To maintain an active surveillance on children with elevated blood lead levels through case management activities.
- To educate the parents on importance of a well balanced diet for children identified with high blood lead levels.



FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	07 BIOTERRORISM
	65 EPA (BORDER 2012)/91 CHILD LEAD
	POISONING PREVENTION/97 EPA (BUILDING ENVIRONMENTAL)
	HEALTH PROF. CAPACITY)

EXPENDITURES (6007) Bioterrorism

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	332,634	348,813	435,245	325,379	371,173
Materials & Supplies	23,806	17,254	13,600	10,889	1,118
Contractual Services	44,713	46,480	32,999	27,039	15,517
Capital Outlay	10,810	48,333	3,000	7,200	0
Other Charges	0	0	0	0	16,023
<b>TOTAL</b>	<b>411,963</b>	<b>460,880</b>	<b>484,844</b>	<b>370,507</b>	<b>403,831</b>

EXPENDITURES Border Health-NTD

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel	5,707	0	0	0	0
Materials & Supplies	6,002	0	0	0	0
Contractual Services	5,345	0	0	0	0
Capital Outlay	2,230	0	0	0	0
<b>TOTAL</b>	<b>19,284</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

FULL TIME EQUIVALENTS (FTE) (6007)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Chief of Epidemiology	R41	1	1	1	0.4	0.4
RN, Nurse Supervisor	R39	1	1	1	1	1
Registered Nurse II	R38	1	1	1	1	1
Public Health Technician	R36	2	2	2	2	2
Micro Computer Specialist	R33	1	1	1	0.85	0.6
Health Educator	R31	1	1	1	1	1
Clerk II	R25	1	1	1	1	1
<b>TOTAL</b>		<b>8</b>	<b>8</b>	<b>8</b>	<b>7.25</b>	<b>7</b>

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	07 BIOTERRORISM
	65 EPA (BORDER 2012)/91 CHILD LEAD
	POISONING PREVENTION/97 EPA (BUILDING ENVIRONMENTAL)
	HEALTH PROF. CAPACITY)

PERFORMANCE MEASURES (6007)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of FTE's – staff				
1- Epidemiologist	3	3	2.4	2.4
2- RN's				
Number of FTE's – (support staff) 2 Public Health Tech, Health Educator, Micro-Comp. Spec., and Clerk II	4	6	4.58	4.6
<b>Outputs</b>				
Number of surveillance investigations completed	1,300	1,326	1,315	1,400
Number of communicable diseases reported to DSHS	1,300	1,326	1,762	1,800
Number of trainings conducted on Epidemiology/Bioterrorism topics	26	25	35	35
Number of simulation or bioterrorism exercises conducted	1	3	3	3

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	07 BIOTERRORISM
	65 EPA (BORDER 2012)/91 CHILD LEAD POISONING PREVENTION/97 EPA (BUILDING ENVIRONMENTAL)

**GRANT ENDED DECEMBER 31, 2005 – NOT RE-FUNDED**

**PERFORMANCE MEASURES (6065) EPA BORDER 2012**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
Number of neural tube defect prevention activities	60	20	40	N/A
Number of trainings attended by epidemiology staff	36	36	53	N/A
Number of health alerts sent to health care providers and institutions	17	57	40	N/A
<b>Efficiency Measures</b>				
Percentage of health alerts sent within 24 hours in order to prevent the spread of disease (to be at least 90% of the time)	100%	100%	100%	N/A
<b>Effectiveness Measures</b>				
Percentage of disease, disease clusters, or BT encounters detected (to be at least 90% of the total)	100%	100%	100%	N/A

**GRANT ENDED AUGUST 31, 2004 – NOT RE-FUNDED**

**\*PERFORMANCE MEASURES (6024) BORDER HEALTH NTD**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
One NTD Outreach Worker	1	N/A	N/A	N/A
<b>Outputs</b>				
Number of recurrent NTD follow-up	40	N/A	N/A	N/A
<b>Efficiency Measures</b>				
Track on new cases within 24 hours, 95% of the time	100%	N/A	N/A	N/A
<b>Effectiveness Measures</b>				
Effective education provided, 95%	100%	N/A	N/A	N/A

*\*Border Health-NTD was not refunded*

FUND NUMBER	226 HEALTH DEPT
DEPARTMENT NUMBER	60 DEPT. OF STATE HEALTH SERVICES
DIVISION NUMBER	07 BIOTERRORISM
	65 EPA (BORDER 2012)/91 CHILD LEAD POISONING PREVENTION/97 EPA (BUILDING ENVIRONMENTAL)

FULL TIME EQUIVALENTS (FTE) (6091)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Health Educator	R31	0.48	0.77	0.77	0.77	0
TOTAL		0.48	0.77	0.77	0.77	0

**GRANT ENDS JUNE 30, 2006 – WILL NOT BE RE-FUNDED**

PERFORMANCE MEASURES (6091) CHILD LEAD POISONING PREVENTION

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Lead Health Educator	1	1	1	N/A
<b>Outputs</b>				
Number of lead cases	45	17	30	N/A
<b>Efficiency Measures</b>				
Track new cases within a month, 90%	100%	100%	100%	N/A
<b>Effectiveness Measures</b>				
Effective education provided, 90%	100%	100%	100%	N/A

PERFORMANCE MEASURES (6097)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Public Health Technician	N/A	N/A	.20	.20
<b>Outputs</b>				
Number of community environmental assessments	N/A	N/A	100	100
<b>Efficiency Measures</b>				
Environmental assessment of specimen collection and diagnosis	N/A	N/A	100%	100%
<b>Effectiveness Measures</b>				
Effective education provided	N/A	N/A	100%	100%

Police Department

Special Police  
Program

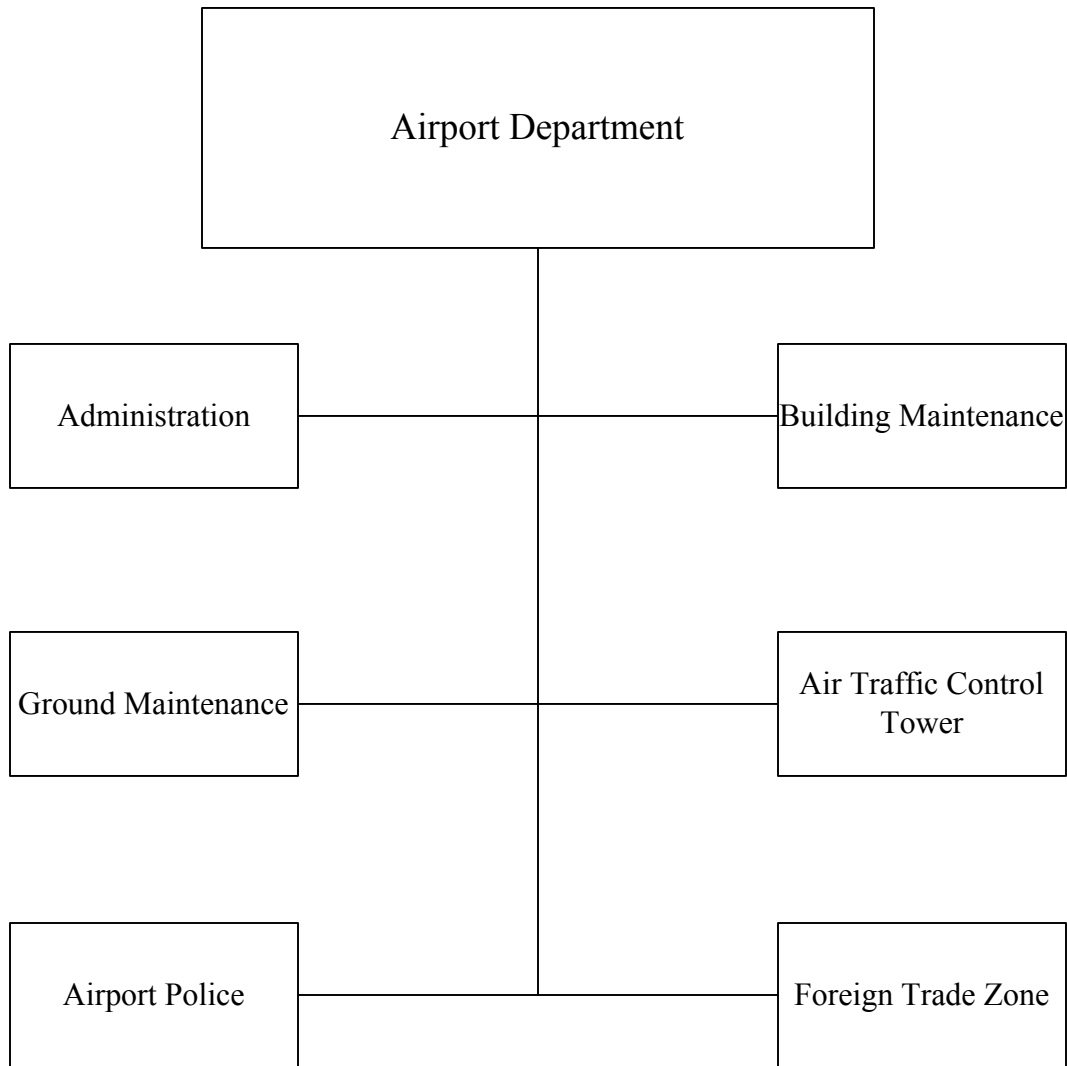
**CITY OF LAREDO, TEXAS**  
**SPECIAL POLICE PROGRAM**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>647,890</b>	<b>147,050</b>	-	<b>143,875</b>	<b>143,875</b>	-
<b>REVENUES</b>						
Federal Operating Grants:						
South Tx. Drug Related TF	69,602	136,689	-	67,575	67,575	-
U.S. Customs Service	148,875	31,846	341,000	341,000	91,000	91,000
U.S. Customs and Border Patrol	-	726,932	-	-	-	-
Universal Hiring Grant	725,842	1,430,000	1,056,244	1,056,244	1,056,244	196,611
Local Law Enforcement	100,544	38,109	-	-	-	-
Violence Against Women Act	79,294	77,756	80,000	125,602	125,602	50,000
Juvenile Incentive BG	41,697	29,631	-	-	-	-
Bulletproof Vest Partnership	-	-	-	42,428	42,428	50,000
Justice Assistance Program	-	-	-	124,624	124,624	80,977
Cops In School	340,130	607,054	499,995	499,995	499,995	500,002
Alcohol Tobacco Firearms	-	-	-	18,000	18,000	-
<b>Total Federal Operating Grants</b>	<b>1,505,984</b>	<b>3,078,017</b>	<b>1,977,239</b>	<b>2,275,468</b>	<b>2,025,468</b>	<b>968,590</b>
State Operating Grants:						
EI Protector Program	27,927	564	-	-	-	-
DWI Grant	-	3,022	50,000	46,978	46,978	50,000
S.T.O.M.P.	50,069	1,186	-	-	-	-
Step Wave Grant	-	10,359	15,000	15,000	15,000	-
STEP-Commercial Vehicles	47,352	2,440	40,000	40,000	40,000	40,000
Comprehensive STEP	-	-	-	94,442	94,442	50,000
Memorial Day Click It	66,302	8,143	8,000	8,000	8,000	20,000
Memorial Day Holiday	-	-	-	20,000	20,000	-
<b>Total State Operating Grants</b>	<b>191,650</b>	<b>25,714</b>	<b>113,000</b>	<b>224,420</b>	<b>224,420</b>	<b>160,000</b>
Interest Earnings	1,553	513	-	-	64	-
Net Increase (Decrease) in the Fair Value of Investments	147	-	-	-	-	-
Reimbursements	12	-	-	-	-	-
OCEDEFT-FBI	13,515	-	10,000	15,144	15,144	15,144
Laredo Joint Terrorism TF	8,558	14,257	10,000	15,144	15,114	15,144
United Independent School District	78,802	126,938	348,787	343,643	-	-
Laredo Housing Authority	-	25,014	25,000	58,600	58,600	58,600
Other	-	65	-	-	-	-
Transfer In:						
General Fund	307,598	1,607,152	2,665,390	2,665,390	2,665,390	1,770,561
Police Trust Fund	1,174,819	533,152	-	-	-	-
<b>TOTAL REVENUES</b>	<b>3,282,638</b>	<b>5,410,822</b>	<b>5,149,416</b>	<b>5,597,809</b>	<b>5,004,200</b>	<b>2,988,039</b>
<b>TOTAL AVAILABLE</b>	<b>3,930,528</b>	<b>5,557,872</b>	<b>5,149,416</b>	<b>5,741,684</b>	<b>5,148,075</b>	<b>2,988,039</b>

**CITY OF LAREDO, TEXAS**  
**SPECIAL POLICE PROGRAM**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>EXPENDITURES</b>						
Cops In School - SRO 01/04	708,029	776,460	99,714	99,714	99,714	118,141
Cops In School - SRO 02/05	-	264,613	523,024	523,024	523,024	585,248
Customs - Narcotics	40,692	40,445	116,071	116,071	116,071	122,987
Operation Coop-South & North	142,613	-	318,876	276,448	-	-
El Protector Program	62,246	1,171	-	-	-	-
Juvenile Incentive BG 03/04	41,994	-	-	-	-	-
Juvenile Incentive BG 04/05	7,234	39,508	-	-	-	-
Bulletproof Vest Partnership	-	-	-	84,856	84,856	-
New Bulletproof Vest Partnership	-	-	-	-	-	100,000
Justice Assistance Program	-	-	-	124,624	124,624	-
New Justice Assistance Program	-	-	-	-	-	80,977
Labor Day Grant	30,107	-	-	-	-	-
Laredo Joint Terrorism TF	8,831	14,354	10,000	17,799	17,799	20,467
Local Law Enforcement 02/04	122,355	-	-	-	-	-
Local Law Enforcement 03/05	114,251	122,015	-	-	-	-
Local Law Enforcement 04/06	-	126,990	50,000	143,946	143,946	-
Local Law Enforcement 06/07	-	-	146,477	146,477	146,477	-
Memorial Day Click It	59,374	10,325	-	-	-	25,490
Memorial Day Holiday	-	-	-	20,000	20,000	-
Alcohol Tobacco Firearms	-	-	-	18,000	18,000	-
DWI Grant	-	3,022	-	46,978	46,978	63,725
OCDETF	13,494	-	13,000	18,144	18,144	20,467
S.T.O.M.P.	55,632	1,610	-	-	-	-
South Tx. Drug Related TF 00/01	-	24,662	-	-	-	-
South Tx. Drug Related TF 01/02	537	288	-	26,778	26,778	-
South Tx. Drug Related TF 02/03	18,363	4,551	-	1,742	1,742	-
South Tx. Drug Related TF 03/04	52,437	47,490	-	-	-	-
South Tx. Drug Related TF 04/05	-	59,709	-	41,515	41,515	-
Step Wave Grant	-	13,126	-	-	-	-
Commercial Motor Vehicles	52,613	2,711	-	50,537	50,537	50,897
Comprehensive-STEP	-	-	-	119,110	119,110	63,725
Stone Garden Project	-	727,007	-	-	-	-
Universal Hiring 02/05	2,016,008	2,217,289	2,296,744	2,296,744	2,296,744	553,827
Universal Hiring 04/07	82,276	750,979	843,194	843,194	843,194	896,179
Violence Against Women 03/04	143,183	-	-	-	-	-
Violence Against Women 04/05	11,209	130,247	-	-	-	-
Violence Against Women 05/06	-	10,411	56,636	143,080	143,080	-
Violence Against Women 06/07	-	-	141,456	141,456	141,456	-
Violence Against Women 07/08	-	-	-	-	-	177,376
Weed and Seed Program	-	25,014	25,000	65,541	74,221	83,533
Reserve Appropriation-New Grants	-	-	509,224	376,220	50,065	25,000
<b>TOTAL EXPENDITURES</b>	<b>3,783,478</b>	<b>5,413,997</b>	<b>5,149,416</b>	<b>5,741,998</b>	<b>5,148,075</b>	<b>2,988,039</b>
<b>CLOSING BALANCE</b>	<b>147,050</b>	<b>143,875</b>	<b>-</b>	<b>(314)</b>	<b>-</b>	<b>-</b>

The mission of the **AIRPORT DEPARTMENT** is to be a catalyst for economic development in the City and region by creating and promoting opportunities for domestic and international passenger and cargo air transportation, striving for a safe and secure airport environment and being sensitive to noise concerns.





**CITY OF LAREDO, TEXAS**  
**INTERNATIONAL AIRPORT**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>3,466,486</b>	<b>4,491,978</b>	<b>2,444,896</b>	<b>2,131,789</b>	<b>2,131,789</b>	<b>341,976</b>
<b>REVENUES</b>						
Intergovernmental	381,834	447,439	481,425	482,264	493,939	507,955
Fees and Collections	18,566	7,270	19,000	19,000	4,337	8,000
Rents, Royalties & Interest	3,524,141	3,612,924	4,133,820	4,133,820	4,063,948	4,847,086
Reimburse & Miscellaneous	4,132,155	647,595	4,196,405	4,196,405	280,226	435,003
Other Financing Sources	25,000	-	-	-	316,373	108,870
<b>TOTAL REVENUES</b>	<b>8,081,696</b>	<b>4,715,228</b>	<b>8,830,650</b>	<b>8,831,489</b>	<b>5,158,823</b>	<b>5,906,914</b>
<b>TOTAL AVAILABLE</b>	<b>11,548,182</b>	<b>9,207,206</b>	<b>11,275,546</b>	<b>10,963,278</b>	<b>7,290,612</b>	<b>6,248,890</b>
<b>EXPENDITURES</b>						
Administration						
Personnel Services	518,202	558,419	582,591	582,591	571,684	530,687
Materials and Supplies	42,329	52,384	51,350	52,005	47,591	36,434
Contractual Services	1,359,170	2,069,935	1,612,585	1,693,137	1,601,925	1,572,229
Other Charges	1,736,169	6,007	87,300	19,376	13,048	108,870
Capital Outlay	-	115,980	-	1,875,199	1,875,198	486,000
Operating Transfers Out:						
Noise Abatement	315,790	-	-	-	-	-
Debt Service	790,914	786,131	775,942	775,942	775,942	407,640
Airport Construction	511,889	1,500,000	-	-	-	-
Communication System	-	-	-	81,697	81,697	-
<b>Total Administration</b>	<b>5,274,463</b>	<b>5,088,856</b>	<b>3,109,768</b>	<b>5,079,947</b>	<b>4,967,085</b>	<b>3,141,860</b>
Building Maintenance						
Personnel Services	189,075	224,364	232,189	232,189	205,663	392,981
Materials and Supplies	48,907	46,459	49,687	76,152	55,288	68,968
Contractual Services	132,382	156,222	163,558	148,640	155,315	180,912
Other Charges	-	-	-	19,995	-	-
Capital Outlay	-	-	-	-	-	69,500
<b>Total Building Maintenance</b>	<b>370,364</b>	<b>427,045</b>	<b>445,434</b>	<b>476,976</b>	<b>416,266</b>	<b>712,361</b>
Ground Maintenance						
Personnel Services	284,314	340,001	327,208	327,208	330,554	346,982
Materials and Supplies	39,351	66,930	36,886	37,346	34,829	34,240
Contractual Services	94,960	91,679	69,052	69,052	66,709	56,637
Capital Outlay	-	-	-	-	-	57,130
<b>Total Ground Maintenance</b>	<b>418,625</b>	<b>498,610</b>	<b>433,146</b>	<b>433,606</b>	<b>432,092</b>	<b>494,989</b>

**CITY OF LAREDO, TEXAS**  
**INTERNATIONAL AIRPORT**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
Control Tower						
Personnel Service	389,443	457,750	481,028	481,028	462,398	498,013
Materials and Supplies	1,374	2,176	2,906	2,906	2,021	1,850
Contractual Services	1,279	1,690	2,825	2,969	1,581	4,305
Total Control Tower	392,096	461,616	486,759	486,903	466,000	504,168
Airport Police						
Personnel Services	580,539	575,418	597,452	597,452	646,265	630,583
Materials and Supplies	4,701	6,038	6,202	6,797	4,776	6,882
Contractual Services	1,647	3,276	5,484	47,804	3,513	293,084
Capital Outlay	-	-	-	-	-	42,000
Total Airport Police	586,887	584,732	609,138	652,053	654,554	972,549
Foreign Trade Zone						
Personnel Service	9,387	10,314	12,111	12,111	8,673	12,680
Materials and Supplies	-	203	1,019	1,028	462	1,547
Contractual Services	4,382	4,041	3,978	3,978	3,504	3,327
Total Foreign Trade Zone	13,769	14,558	17,108	17,117	12,639	17,554
<b>TOTAL EXPENDITURES</b>	<b>7,056,204</b>	<b>7,075,417</b>	<b>5,101,353</b>	<b>7,146,602</b>	<b>6,948,636</b>	<b>5,843,481</b>
<b>CLOSING BALANCE</b>	<b>4,491,978</b>	<b>2,131,789</b>	<b>6,174,193</b>	<b>3,816,676</b>	<b>341,976</b>	<b>405,409</b>
<b>ADJUSTMENTS</b>						
<b>LESS: RESTRICTED BAL.</b>	<b>(2,000,000)</b>	<b>(2,000,000)</b>	<b>(2,000,000)</b>	-	-	-
<b>ADJ. CLOSING BALANCE</b>	<b>2,491,978</b>	<b>131,789</b>	<b>4,174,193</b>	<b>3,816,676</b>	<b>341,976</b>	<b>405,409</b>

FUND NUMBER	242 AIRPORT
DEPARTMENT NUMBER	36 AIRPORT
DIVISION NUMBER	05 ADMINISTRATION

**MISSION**

To be a catalyst for economic development to the City and region by creating and promoting opportunities for domestic and international passenger and air cargo transportation, striving for a safe and secure airport environment and being sensitive to noise concerns.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Operate public aviation facility in a safe and cost-effective manner.
- Promote Laredo International Airport to air carriers for passenger and air cargo.
- Carry out Airport Master Plan recommendations.
- Implement FAR Part 150 Airport Noise Compatibility Study recommendations.
- Resolve environmental concerns together with the U.S. Army Corp of Engineers.
- Expand revenue base through aggressive land lease programs to generate new leases.
- Upgrade the airport infrastructure.
- To promote and market Laredo International Airport to air carriers for passenger and air cargo operations.
- To continue to maintain and improve aviation facilities by carrying out the Airport Master Plan recommendations.
- Implement the recommendations from our FAR Part 150 Airport Noise Compatibility Study.
- Work with the U.S. Army Corp of Engineers to resolve environmental concerns.
- Expand the Airport’s revenue base with an aggressive leasing program in accordance with the Airport Land use Master plan.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	518,202	558,419	582,591	571,684	530,687
Materials & Supplies	42,329	52,384	51,350	47,591	36,434
Contractual Services	1,359,170	2,069,935	1,612,585	1,601,925	1,572,229
Other Charges	3,354,761	2,292,138	863,242	870,687	516,510
Capital Outlay	0	115,980	0	1,875,198	486,000
<b>TOTAL</b>	<b>5,274,462</b>	<b>5,088,856</b>	<b>3,109,768</b>	<b>4,967,085</b>	<b>3,141,860</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Airport Director	R43	1	1	1	1	1
Airport Operations Manager	R39	1	1	1	1	1
Marketing Manager	R38	1	1	1	1	1
Administrative Assistant II	R35	1	1	1	1	1
Administrative Assistant I	R33	0	0	0	0	1
Administrative Secretary	R29	1	1	1	1	1
Secretary	R27	0.8	0.8	0.8	0.8	0.8
Chief Custodian	R23	1	0	0	0	0
Custodian	R23	4	5	5	5	0
<b>TOTAL</b>		<b>10.8</b>	<b>10.8</b>	<b>10.8</b>	<b>10.8</b>	<b>6.8</b>

FUND NUMBER	242 AIRPORT
DEPARTMENT NUMBER	36 AIRPORT
DIVISION NUMBER	05 ADMINISTRATION

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
# of Administrative FTE	10.8	10.8	10.8	*6.8
Total Operating Expenses	5,274,461	5,088,861	4,967,084	3,141,860
Total active land/bldg leases	100	90	95	100
# of Commercial Airlines servicing Laredo	3	3	2	3
Total Cargo Warehouse Space (Square feet)	335,500	415,500	415,500	480,500
<b>Efficiency Measures</b>				
Aeronautical land use (acres)	32.62	32.62	32.62	32.62
Non-Aeronautical land use (acres)	73.06	73.06	73.06	73.06
Aeronautical Bldg. use (Square feet).	145,440	145,440	145,440	145,440
Non-Aeronautical Bldg. use (Square feet).	175,896	175,896	175,896	175,896
Total Inbound & Outbound PAX serviced	156,372	185,985	188,619	221,331
Total Cargo Warehouse use (Square feet)	293,000	293,000	333,000	408,000
<b>Effectiveness Measures</b>				
Revenue generated from Aeronautical land rent	231,833	260,967	322,286	366,960
Revenue generated from Non-Aeronautical land rent	621,886	756,134	1,079,535	1,098,647
Revenue generated from Aeronautical Bldg. rent	543,000	569,338	713,993	945,543
Revenue generated from Non-Aeronautical Bldg. rent	1,175,735	715,511	669,224	663,877
Revenue generated from PAX Activity	204,128	258,232	270,559	318,857
% of Cargo Warehouse occupied	87%	71%	80%	85%
Total Discretionary (\$) awarded by FAA	14,449,747	4,000,000	2,000,000	7,500,000
Total Entitlement (\$) awarded by FAA	1,276,134	1,271,932	1,424,968	1,200,000

\*1- FTE admin position added and 4 FTE (Custodians) will be transferred to building division.

FUND NUMBER	242 AIRPORT
DEPARTMENT NUMBER	36 AIRPORT
DIVISION NUMBER	10 BUILDING MAINTENANCE

**MISSION**

To provide a safe, clean, attractive, efficient and cost effective aviation facility for our traveling community.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Operate public aviation facility in a safe and cost-effective manner.
- Provide specialized training to building maintenance staff to reduce outsourcing maintenance costs.
- Cross train employees to increase efficiency and effectiveness of building operations.
- The overall objective is to provide a safe, clean, attractive, efficient and cost effective facility for the general public and the traveling community.
- To comply with the American Disability Act and the Environmental Protection Agency.
- Provide mechanical equipment service and building maintenance on a daily basis.
- Continue the demolishment of old airport buildings to prepare land availability for new business development.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	189,075	224,364	232,189	205,663	392,981
Materials & Supplies	48,907	46,459	49,687	55,288	68,968
Contractual Services	132,382	156,222	163,558	155,315	180,912
Capital Outlay	0	0	0	0	69,500
<b>TOTAL</b>	<b>370,364</b>	<b>427,045</b>	<b>445,434</b>	<b>416,266</b>	<b>712,361</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Airport Facility Supervisor	R35	1	1	1	1	1
Building Maintenance Supervisor	R32	1	1	1	1	1
Electrician Journeyman	R28	0	0	0	0	1
Building Maintenance Mechanic	R28	2	2	2	2	2
Custodian	R23	0	0	0	0	5
<b>TOTAL</b>		<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>10</b>

FUND NUMBER

242 AIRPORT

DEPARTMENT NUMBER

36 AIRPORT

DIVISION NUMBER

10 BUILDING MAINTENANCE

## PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
# of Building Maintenance FTE	4	4	4	9
Total Operating Expenses	370,364	427,045	416,266	712,361
<b>Outputs</b>				
Total airport owned buildings maintained.	8	8	8	8
Total Airfield Lighted Guidance signs maintained	142	142	142	142
# of airfield lights maintained	1,009	1,009	1,009	1,009
# of Power generators maintained	3	3	3	3
Total length of perimeter fence maintained	9 miles	9 miles	9 miles	10.5 miles
<b>Efficiency Measures</b>				
# of airport owned buildings maintained per FTE	2	2	2	.89
# of airfield lighted guidance signs maintained per FTE	36	36	36	16
# of airfield lights maintained per FTE	253	253	253	112
# of power generators maintained per FTE	.75	.75	.75	.33
Length of perimeter fence maintained per FTE	2.25 miles	2.25 miles	2.25 miles	1.17 miles
<b>Effectiveness Measures</b>				
% of aviation customers rating airfield lighting & signage as good or excellent (1)	-	-	-	100%
% of Airline PAX rating terminal facility as good or excellent (1)	-	-	-	100%
% of time spent on airfield maintenance	30%	30%	30%	30%
% of time spent on building maintenance	50%	50%	50%	50%
% of time spent on other operational needs (i.e. Generators, perimeter fence, irrigation, etc...)	20%	20%	20%	20%

(1) Surveys will start effective FY 2006-2007

PAX= Passengers

FUND NUMBER	242 AIRPORT
DEPARTMENT NUMBER	36 AIRPORT
DIVISION NUMBER	20 GROUND MAINTENANCE

**MISSION**

To ensure that airports runways are in compliance with all FAA runway safety regulations and avoid runway incursions. To properly maintain airport landside areas to ensure the continued security and beautifications of airport grounds.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To maintain runways in compliance with all FAA regulations.
- To maintain the upkeep of repairs and upgrades to all runways, taxiways, and cargo areas.
- To ensure continued training on airport airside and landside safety.
- To continue to maintain the air operations area of the Airport in a manner that is in compliance with the FAA Airport Certification Requirements, as well as to continue to develop maintenance schedules that will allow the staff to maintain and beautify the Airport grounds in an efficient and effective manner.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	284,314	340,001	327,208	330,554	346,982
Materials & Supplies	39,351	66,930	36,886	34,829	34,240
Contractual Services	94,960	91,679	69,052	66,709	56,637
Capital Outlay	0	0	0	0	57,130
<b>TOTAL</b>	<b>418,625</b>	<b>498,610</b>	<b>433,146</b>	<b>432,092</b>	<b>494,989</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Airport Building/Grounds Supervisor	R34	1	1	1	1	1
Heavy Equipment Operator	R27	4	4	4	4	4
Light Equipment Operator	R25	3	3	3	3	3
<b>TOTAL</b>		<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>

FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

242 AIRPORT  
36 AIRPORT  
20 GROUND MAINTENANCE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
# of Grounds Maintenance FTE	8	8	8	8
Total Operating Expenses	418,6256	498,611	432,092	494,989
<i>Outputs</i>				
Total landside acreage maintained	166	166	166	166
Total airside acreage maintained	1,169	1,169	1,169	1,169
Total airside & landside acreage maintained	1,335	1,335	1,335	1,335
<b>Efficiency Measures</b>				
# of landside acreage maintained per FTE	21	21	21	21
# of airside acreage maintained per FTE	146	146	146	146
Airfield & Ground Maintenance Safety Meetings conducted	12	12	12	12
# of Airfield safety surface inspections conducted	365	365	365	365
<b>Effectiveness Measures</b>				
% of aviation customers rating airfield runway & taxiway maintenance as good or excellent (1)	N/A	N/A	N/A	100%
% of airline PAX rating airport grounds as good or excellent (1)	N/A	N/A	N/A	100%
% of time spent on maintaining landside acreage	20%	20%	20%	20%
% of time spent on maintaining airside acreage	70%	70%	70%	70%
% of time spent on other operation needs (i.e. construction, equipment maintenance, safety inspections, etc...)	10%	10%	10%	10%
% of Successful Annual FAA airfield inspection	100%	100%	100%	100%
% of employees trained in airfield & grounds safety	100%	100%	100%	100%

(1) Surveys will start effective FY 2006-2007  
PAX= Passengers



FUND NUMBER

242 AIRPORT

DEPARTMENT NUMBER

36 AIRPORT

DIVISION NUMBER

30 CONTROL TOWER

**MISSION**

To promote a safe and expeditious flow of air traffic in and around the Laredo area in compliance with federal administration aviation regulations and local ordinances.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To safeguard the aviation community by applying safe and expeditious flow of air traffic control via extensive air traffic control training.
- To reach a status of a commercial automated weather sensor service.
- To obtain a certified radar service in accordance with federal aviation administration regulations.
- To continue to strive for methods that will improve the safe, orderly, and expeditious movement of aircraft at the Airport, and to provide courteous and efficient service to the general public and aviation community.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	389,443	457,749	481,028	462,398	498,013
Materials & Supplies	1,374	2,176	2,906	2,021	1,850
Contractual Services	1,279	1,691	2,825	1,581	4305
<b>TOTAL</b>	<b>392,096</b>	<b>461,616</b>	<b>486,759</b>	<b>466,000</b>	<b>504,168</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
ATC Tower-Facility Manager	R36	1	1	1	1	1
Air Traffic Controller	R34	4	5	5	5	5
<b>TOTAL</b>		<b>5</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

\*A 6<sup>th</sup> Air Traffic Controller was approved during fiscal year end 2005.

**PERFORMANCE MEASURES**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
Number of air traffic controllers	5	6	6	6
Total Operating Expenses	392,096	461,616	466,000	504,168
Number of air traffic control transmissions per day	2,740	2,740	2,740	2,740
Number of weather reports transmitted per day	21	21	21	21
<b>Efficiency Measures</b>				
# of air traffic control transmissions handled by controllers per day	913	913	913	913
# of weather reports transmitted by controller per day	7	7	7	7
<b>Effectiveness Measures</b>				
% of air traffic transmissions completed	100%	100%	100%	100%
% of weather reports completed	100%	100%	100%	100%

FUND NUMBER	242 AIRPORT
DEPARTMENT NUMBER	36 AIRPORT
DIVISION NUMBER	35 AIRPORT POLICE

**MISSION**

To provide law enforcement for airport security, as directed by the federal aviation regulations under the airport security program.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To ensure the security of all boundaries within airport property.
- To continue providing proper training to all airport certified police officers.
- To ensure that all individuals requiring access to AOA/SIDA areas are fingerprinted and issued id badges accordingly.
- To continue to provide law enforcement security for the Laredo International Airport, as mandated by federal aviation regulations.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	580,539	575,418	597,452	646,265	630,583
Materials & Supplies	4,701	6,038	6,202	4,776	6,882
Contractual Services	1,647	3,276	5,484	3,513	293,084
Capital Outlay	0	0	0	0	42,000
<b>TOTAL</b>	<b>586,887</b>	<b>584,732</b>	<b>609,138</b>	<b>654,554</b>	<b>972,549</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Airport Security Chief	R35	1	1	1	1	1
Airport Security Officer Supervisor	R33	3	3	3	3	3
Airport Security Officer	R31	8	8	8	8	8
<b>TOTAL</b>		<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>

FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

242 AIRPORT  
36 AIRPORT  
35 AIRPORT POLICE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
# of Airport Police FTE	12	12	12	12
Total Operating Expenses	586,888	584,732	654,554	972,549
<b>Efficiency Measures</b>				
# of annual passengers processed at security screening checkpoint	156,372	185,985	188,619	221,331
# AOA/SIDA badges issued per year	147	150	200	430
# of persons fingerprinted per year	17	162	150	200
# of incident reports submitted	N/A	87	90	90
# of AOA warnings issued	N/A	3	62	50
# of SIDA warnings issued	N/A	N/A	12	6
# of Security Trainings performed	N/A	26	30	30
<b>Effectiveness Measures</b>				
% of Flightline tenants rating overall airport security as excellent (1)	N/A	N/A	N/A	100%
% of passengers rating airport security as excellent (1)	N/A	N/A	N/A	100%
# of hours airport is provide security daily	24	24	24	24
Total revenues generated from airport security related fees	\$4,905	\$7,537	\$5,626	\$17,325
Total TSA Reimbursement Award	\$94,245	\$96,798	\$99,718	\$102,711

(1) Surveys will start effective FY 2006-2007  
PAX= Passengers

FUND NUMBER	242 AIRPORT
DEPARTMENT NUMBER	36 AIRPORT
DIVISION NUMBER	40 FOREIGN TRADE ZONE

**MISSION**

To promote the use of the foreign trade zone (FTZ) program in order to allow expansion and facilitation of international trade in Laredo, the largest in-land port in the nation, to stimulate the local economy and provide greater employment opportunities.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To increase FTZ activity through active solicitation by increasing the enrollment of additional FTZ operations.
- To continue to increase local awareness of the FTZ program and to encourage the international trade community to participate in the FTZ program.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	9,387	10,314	12,111	8,673	12,680
Materials & Supplies	0	203	1,019	462	1,547
Contractual Services	4,382	4,041	3,978	3,504	3,327
<b>TOTAL</b>	<b>13,769</b>	<b>14,558</b>	<b>17,108</b>	<b>12,639</b>	<b>17,554</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Secretary	R27	0.2	0.2	0.2	0.2	0.2
<b>TOTAL</b>		<b>0.2</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>

**PERFORMANCE MEASURES**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
# of FTE	.20	.20	.20	.20
Total Operating Expenses	\$13,770	\$14,559	\$12,639	\$17,554
<b>Efficiency Measures</b>				
# of FTZ operators	13	18	18	19
<b>Effectiveness Measures</b>				
Total FTZ revenue collected	\$26,754	\$29,070	\$47,078	\$35,000
Value of Merchandize Imported	\$107,332,531	\$92,472,067	\$97,095,670	\$101,950,453
Value of Merchandize Exported	\$117,829,389	\$97,807,543	\$102,697,920	\$107,832,816

**CITY OF LAREDO  
CAPITAL OUTLAY SCHEDULE FY2006-2007**

DEPARTMENT	DESCRIPTION	AMOUNT
<b>Airport Administration</b>	Automotive	
	Two (2) Admin., Mid size, 6 cylinder	\$36,000
	One (1) Vehicle	\$18,000
	Improvements other than Bldgs.	
	Expand long term parking lot	\$50,000
	Detail Ground Maintenance Pax Terminal	\$20,000
	Traffic Lights	\$360,000
	Computer Hardware	
	Aviation Software	\$20,000
	Drainage	
Connect Storm Drain at Bob Bullock	\$90,000	
<b>Building Maintenance</b>	Machinery & Equipment	
	One (1) Carpet Extractor Machine	\$5,000
	One (1) Escalator Tread Cleaner	\$5,000
	One (1) AEP Transformer for Building 1005	\$15,000
<b>Ground Maintenance</b>	Automotive	
	One (1) Mid size truck, 4 cylinder, ext. cab, short bed	\$14,000
	One (1) 3/4 Ton Cargo Van w/utility shelves	\$18,500
	One (1) Midsize Truck, 4 cylinder, short bed	\$12,000
	Machinery & Equipment	
	One (1) Riding Mower	\$16,000
	One (1) 20' Mower Attachment	\$18,000
<b>Airport Police</b>	Automotive	
	Two (2) Midsize Trucks, 4 cylinder, short bed	\$24,000
	Automotive	
	Three (3) Used Police Vehicles	12,000
	Machinery & Equipment	
	Security Upgrades	30,000
	<b>Total Airport</b>	<b>763,500</b>

Parks & Recreation



Civic Center

**CITY OF LAREDO, TEXAS**  
**CIVIC CENTER FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	71,918	65,801	-	71,479	71,479	-
<b>REVENUES</b>						
Rents, Royalties & Interest	252,776	284,364	343,369	343,369	311,802	316,147
Reimbursements & Misc.	16,193	12,288	12,130	12,130	10,585	11,240
Other Financing Sources	591,365	612,403	609,816	609,816	581,027	609,816
<b>TOTAL REVENUES</b>	<b>860,334</b>	<b>909,055</b>	<b>965,315</b>	<b>965,315</b>	<b>903,414</b>	<b>937,203</b>
<b>TOTAL AVAILABLE</b>	<b>932,252</b>	<b>974,856</b>	<b>965,315</b>	<b>1,036,794</b>	<b>974,893</b>	<b>937,203</b>
<b>EXPENDITURES</b>						
Personnel Services	462,033	466,239	486,305	500,846	501,765	436,940
Materials and Supplies	66,547	113,339	108,264	139,178	95,824	107,006
Contractual Services	171,949	203,264	236,416	214,978	195,054	308,723
Other Charges	4,689	156	-	-	420	49,157
Capital Outlay	42,723	6,119	-	47,500	47,500	35,377
Operating Transfers Out:						
Debt Service	118,510	114,260	134,330	134,330	134,330	-
<b>TOTAL EXPENDITURES</b>	<b>866,451</b>	<b>903,377</b>	<b>965,315</b>	<b>1,036,832</b>	<b>974,893</b>	<b>937,203</b>
<b>CLOSING BALANCE</b>	<b>65,801</b>	<b>71,479</b>	<b>-</b>	<b>(38)</b>	<b>-</b>	<b>-</b>

FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

243 CIVIC CENTER  
31 PARKS & RECREATION  
35 CIVIC CENTER

**MISSION**

To provide an adequate gathering facility for the citizens of Laredo while serving as a venue for entertainment and educations, as well as to serve as a resource for the promotion of conventions and trade shows.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Continue working on the current renovation projects including the remodeling of the auditorium’s ceiling and stage area.
- To modify the lobby area in order to make it suitable for renting in order to increase revenues.
- To work closely with the Laredo Convention and Visitor’s Bureau to coordinate efforts to attract at least one additional event this year.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	462,033	466,239	486,305	501,765	436,940
Materials & Supplies	66,547	113,339	108,264	95,824	107,006
Contractual Services	171,949	203,264	236,416	195,054	308,723
Other Charges	123,199	114,416	134,330	134,750	49,157
Capital Outlay	42,722	6,119	0	47,500	35,377
<b>TOTAL</b>	<b>866,450</b>	<b>903,377</b>	<b>965,315</b>	<b>974,893</b>	<b>937,203</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Parks & Recreation Director	R43	0.1	0.1	0.1	0.1	0.1
Civic Center Complex Manager	R41	1	1	1	1	1
Maintenance & Events Supervisor	R28	1	1	1	1	1
Maintenance & Events Crew Leader	R27	1	1	1	1	1
Building Maintenance Worker	R24	2	2	2	2	2
Maintenance & Events Worker	R24	5	5	5	5	5
Clerk IV	R28	0	0	0	1	1
Clerk II	R25	1	1	1	0	0
Groundskeeper	R23	2	2	2	2	0
<b>TOTAL</b>		<b>13.1</b>	<b>13.1</b>	<b>13.1</b>	<b>13.1</b>	<b>11.1</b>



FUND NUMBER  
 DEPARTMENT NUMBER  
 DIVISION NUMBER

243 CIVIC CENTER  
 31 PARKS & RECREATION  
 35 CIVIC CENTER

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) – event days	13.1	13	13	13
<i>Outputs</i>				
Number of event days worked	628	642	650	650
<b>Efficiency Measures</b>				
Number of event days worked per FTE – event days	48	65	65	65
<b>Effectiveness Measures</b>				
Total revenue collected	304,700	318,671	354,299	325,667
% of buildings utilized for events	60	62	64	64
Average number of event days per calendar day	1.7	1.8	1.8	1.8

CAPITAL OUTLAY SCHEDULE FY2006-2007

Civic Center	Machinery & Equipment	
	One (1) Toro Riding Mower	\$16,491
	One (1) John Deere 4 X2 Gator	\$6,136
	One (1) Electric Self-Propelled Scissor Lift	\$12,750
	<b>Total Civic Center</b>	<b>\$35,377</b>

Convention and Visitor's Bureau



Hotel-Motel Fund

**CITY OF LAREDO, TEXAS**  
**HOTEL - MOTEL FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>\$ 937,472</b>	<b>\$ 1,127,969</b>	<b>\$ 729,908</b>	<b>\$ 708,130</b>	<b>\$ 708,130</b>	<b>\$ 610,460</b>
<b>REVENUES</b>						
Taxes	3,298,899	2,959,077	3,394,427	3,394,427	3,030,994	3,076,422
Rents, Royalties & Interests	19,444	31,656	32,600	32,600	39,838	32,200
Reimburse & Miscellaneous	-	100	-	-	100	-
<b>TOTAL REVENUES</b>	<b>3,318,343</b>	<b>2,990,833</b>	<b>3,427,027</b>	<b>3,427,027</b>	<b>3,070,932</b>	<b>3,108,622</b>
<b>TOTAL AVAILABLE</b>	<b>4,255,815</b>	<b>4,118,802</b>	<b>4,156,935</b>	<b>4,135,157</b>	<b>3,779,062</b>	<b>3,719,082</b>
<b>EXPENDITURES</b>						
<b>TOURISM AND PROMOTIONS</b>						
LULAC #12 Senor Int'l	5,000	5,000	5,000	5,000	5,000	5,000
Martha Washington	-	-	-	-	-	10,000
Border Olympics	25,000	25,000	25,000	25,000	25,000	31,500
Latin Amer. Int'l. Sports	4,000	5,000	5,000	5,000	5,000	8,500
LULAC #7	5,000	5,000	5,000	5,000	5,000	5,000
Cola Blanca	10,000	18,000	18,000	18,000	18,000	16,200
WBCA	19,000	19,000	19,000	19,000	19,000	40,000
US Mex Sister Cities Conference	-	-	-	-	-	17,000
Streets of Laredo Urban Mall	9,000	8,930	9,000	9,000	9,000	9,000
Marine Corps League	-	9,837	-	-	-	-
<b>SUB-TOTAL</b>	<b>77,000</b>	<b>95,767</b>	<b>86,000</b>	<b>86,000</b>	<b>86,000</b>	<b>142,200</b>
<b>HISTORICAL AND ARTS</b>						
Laredo Little Theater	27,758	27,758	27,758	27,758	27,758	31,740
Laredo Philharmonic Orchestra	37,897	37,897	37,897	37,897	37,897	38,000
Webb Co. Heritage Foundation	49,000	49,000	49,000	49,000	49,000	49,000
Laredo Children's Museum	49,000	49,000	49,000	49,000	49,000	49,000
Laredo Center for the Arts	130,360	130,360	130,360	130,360	130,360	150,000
TAMIU/Dance Productions	9,000	9,000	9,000	9,000	9,000	3,000
LCC Productions	31,815	29,509	31,815	31,815	31,815	5,000
Laredo Philharmonic Chorale	2,340	2,340	2,340	2,340	2,340	2,340
WBCA Museum	9,000	-	-	-	-	-
Mexican Cultural Institute	9,000	9,000	9,000	9,000	9,000	1,720
<b>SUB-TOTAL</b>	<b>355,170</b>	<b>343,864</b>	<b>346,170</b>	<b>346,170</b>	<b>346,170</b>	<b>329,800</b>
<b>OTHER CHARGES</b>	<b>8,186</b>	<b>1,937</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SUB-TOTAL</b>	<b>8,186</b>	<b>1,937</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**HOTEL - MOTEL FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
OTHER FINANCING USES						
General Fund/City Promotion	23,162	23,702	25,000	25,000	25,000	25,000
Civic Center-Operations	591,365	612,403	609,816	609,816	581,027	609,816
Public Access Channel	53,561	53,793	77,962	77,962	77,962	117,910
Convention & Visitor's	1,969,402	2,279,206	2,414,544	2,414,544	2,052,443	2,414,544
Capital Improvements Fund	50,000	-	50,000	50,000	-	50,000
SUB-TOTAL	2,687,490	2,969,104	3,177,322	3,177,322	2,736,432	3,217,270
<b>TOTAL EXPENDITURES</b>	<b>3,127,846</b>	<b>3,410,672</b>	<b>3,609,492</b>	<b>3,609,492</b>	<b>3,168,602</b>	<b>3,689,270</b>
<b>CLOSING BALANCE</b>	<b>\$ 1,127,969</b>	<b>\$ 708,130</b>	<b>\$ 547,443</b>	<b>\$ 525,665</b>	<b>\$ 610,460</b>	<b>\$ 29,812</b>

## Hotel-Motel Legal Requirements for Fiscal Year 2006-2007

Tax Code

	351.103	% of room cost (cents)	% of total estimate	Estimated Tax
(1) the acquisition of sites for and the construction, improvement, enlarging, equipping, repairing, operation, and maintenance of convention center facilities or visitor information centers, or both;	Maximum is 5.25% of room cost or 75% of total estimate 351.103	1.25	17.88%	\$659,816 (a)
(2) the furnishing of facilities, personnel, and materials for the registration of convention delegates or registrants;	No requirements	1.92	27.48%	\$1,013,807 (b)
(3) advertising and conducting solicitations & promotional programs to attract tourists and convention delegates or registrants to the municipality or its vicinity;	Minimum is 1% of room cost or 14.29% of total estimate 351.103 (a) (2)	2.94	41.99%	\$1,549,157 (c)
(4) the encouragement, promotion, improvement, and application of the arts, including instrumental and vocal music, dance, drama, folk art, creative writing, architecture, design and allied fields, painting, sculpture, photography, graphic and craft arts, motion pictures, radio, television, tape and sound recording, and other arts related to the presentation, performance, execution, and exhibition of these major art forms; and	Maximum is 1% of room cost or 15% of total estimate (whichever is greater)* 351.103 (c)	0.39	5.60%	\$206,490 (d)
(5) historical restoration and preservation projects or activities or advertising and conducting solicitations and promotional programs to encourage tourists and convention delegates to visit preserved historic sites or museums: (A) at or in the immediate vicinity of convention facilities or visitor information centers; or (B) located elsewhere in the municipality or its vicinity that would be frequented by tourists and convention delegates.	If monies allocated in (1), then maximum is 1.05% of room cost or 15% of total estimate 351.103 (c)	0.47	6.72%	\$248,000 (e)
(6) for a municipality located in a county with a population of one million or less, expenses, including promotion expenses, directly related to a sporting event in which the majority of participants are tourists who substantially increase economic activity at hotels and motels within the municipality or its vicinity; and	No requirements	0.02	0.33%	\$12,000 (f)
(7) subject to Section 351.1076, the promotion of tourism by the enhancement and upgrading of existing sports facilities or fields, including facilities or fields of baseball, softball, soccer, and flag football, if: (A) the municipality owns the facilities or fields; (B) the municipality: (i) has a population of 80,000 or more and is located in a county that has a population of 350,000 or less; or (ii) has a population of at least 65,000 but not more than 70,000 and is located in a county that has a population of 155,000 or less; and	No requirements			
<b>Totals</b>		<b>7.00</b>	<b>100.000%</b>	<b>\$3,689,270</b>

NOTES:

(a) Amount includes the following:

Civic Center Operations	\$475,486
Civic Center Debt Service	\$134,330
Capital Improvements	\$50,000
	<u>\$659,816</u>

(b) Amount includes funds for convention servicing:

LCVB	\$1,013,807
	<u>\$1,013,807</u>

(c) Amount includes the following:

Lulac Council #12 Sr. International	\$5,000
Martha Washington	\$10,000
LULAC Council No 7	\$5,000
LCVB	\$1,388,737
City Promotions	\$25,000
Cola Blanca	\$16,200
Border Olympics	\$31,500
Streets of Laredo Urban Mall	\$9,000
WBCA	\$40,000
U.S./Mex sister Cities Conference	\$17,000
Mexican Cultural Institute	\$1,720
	<u>\$1,549,157</u>

(d) Amount includes the following:

Public Access Channel	\$117,910
Laredo Little Theater	\$31,740
LCC Community Productions	\$5,000
Laredo Philharmonic	\$38,000
Laredo Philharmonic Chorale	\$2,340
TAMIU	\$3,000
Latin American Int'l Sports	\$8,500
	<u>\$206,490</u>

(e) Amount includes the following:

Webb Co. Heritage Foundation	\$49,000
Children's Museum	\$49,000
Laredo Center for Arts	\$150,000
	<u>\$248,000</u>

(f) Amount includes the following:

LCVB	\$12,000	\$12,000	<u><u>\$3,689,270</u></u>
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Parks and Recreation Department

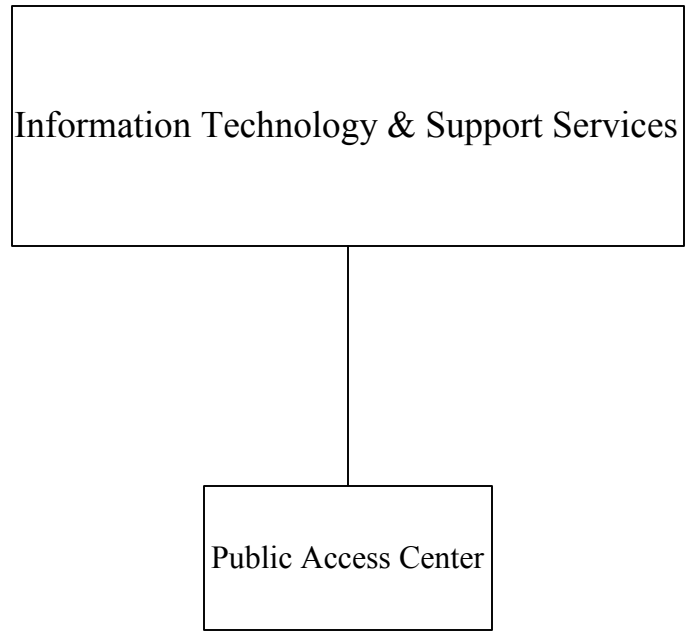
Veteran's Field

**CITY OF LAREDO, TEXAS  
VETERAN'S FIELD FUND  
OPERATING BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	-	-	-
<b>REVENUES</b>						
Rents and Royalties	-	-	-	100,000	100,000	100,000
<b>TOTAL REVENUES</b>	-	-	-	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>TOTAL AVAILABLE</b>	-	-	-	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>EXPENDITURES</b>						
Personnel Services	-	-	-	8,000	8,000	8,000
Materials and Supplies	-	-	-	49,000	49,000	49,000
Contractual Services	-	-	-	18,000	18,000	18,000
Capital Outlay	-	-	-	25,000	25,000	25,000
<b>TOTAL EXPENDITURES</b>	-	-	-	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>CLOSING BALANCE</b>	-	-	-	-	-	-

**CAPITAL OUTLAY SCHEDULE FY2006-2007**

<b>Veteran's Field</b>	Machinery & Equipment	
	Mowing Equipment	\$25,000
	<b>Total Veteran's Field</b>	<b>\$25,000</b>





**CITY OF LAREDO, TEXAS**  
**PUBLIC ACCESS CENTER**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>351,213</b>	<b>111,311</b>	<b>44,064</b>	<b>1,082</b>	<b>1,082</b>	<b>-</b>
<b>REVENUES</b>						
Charges for Services	26,417	24,110	26,871	26,871	23,817	24,538
Fees & Collections	-	-	90,000	90,000	-	-
Rents, Royalties & Interest	3,258	675	5,858	5,858	509	201
Reimbursements & Misc.	37	-	61	61	61	61
Franchise Fees	-	-	-	-	50,000	-
Other Financing Sources	53,561	163,122	259,873	259,873	259,873	433,661
<b>TOTAL REVENUES</b>	<b>83,273</b>	<b>187,907</b>	<b>382,663</b>	<b>382,663</b>	<b>334,260</b>	<b>458,461</b>
<b>TOTAL AVAILABLE</b>	<b>434,486</b>	<b>299,218</b>	<b>426,727</b>	<b>383,745</b>	<b>335,342</b>	<b>458,461</b>
<b>EXPENDITURES</b>						
Personnel Services	241,169	234,769	265,816	271,156	271,154	376,670
Materials and Supplies	22,068	18,210	26,515	20,328	15,358	24,648
Contractual Services	39,258	45,092	44,396	46,324	48,830	57,143
Other Charges	39	65	90,000	90,000	-	-
Capital Outlay	20,641	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>323,175</b>	<b>298,136</b>	<b>426,727</b>	<b>427,808</b>	<b>335,342</b>	<b>458,461</b>
<b>CLOSING BALANCE</b>	<b>111,311</b>	<b>1,082</b>	<b>-</b>	<b>(44,063)</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**PEG FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	-	-	<b>119,970</b>
<b>REVENUES</b>						
PEG Fees	-	-	-	-	119,970	240,000
<b>TOTAL REVENUES</b>	-	-	-	-	<b>119,970</b>	<b>240,000</b>
<b>TOTAL AVAILABLE</b>	-	-	-	-	<b>119,970</b>	<b>359,970</b>
<b>EXPENDITURES</b>						
Reserve Appropriation	-	-	-	-	-	43,646
Capital Outlay	-	-	-	-	-	316,324
<b>TOTAL EXPENDITURES</b>	-	-	-	-	-	<b>359,970</b>
<b>CLOSING BALANCE</b>	-	-	-	-	<b>119,970</b>	-

FUND NUMBER

246 PUBLIC ACCESS CENTER

DEPARTMENT NUMBER 55 INFORMATION TECHNOLOGY & SUPPORT SERVICES

DIVISION NUMBER

40 PUBLIC ACCESS CENTER

**MISSION**

Keep the community informed by providing informational, educational and inspirational programming for the citizens of Laredo.

- To provide community television programming that promotes the Texas Attorney General’s open government philosophy by allowing access to local public entities by airing all board, council and commission meetings for the local school districts, City of Laredo and Webb County and thereby informing to the general public of government business.
- To serve as a multi-media informational source for the City of Laredo department and its services.
- To provide a public service facility, by providing the tools and training necessary to generate self-made programming.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To provide City of Laredo information to the citizens via four access channels.
- To provide a multi-media community bulletin board that includes City services and community information in the form of text and images.
- To encourage non-profit organizations to appear on access television to promote awareness for their respective causes and platforms; contingent upon applicable rules and regulations.
- To provide a continual outreach campaign to promote services and facilities of the City of Laredo Telecommunications Center.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	241,169	234,769	265,816	271,154	376,670
Materials & Supplies	22,068	18,210	26,515	15,358	24,648
Contractual Services	39,258	45,092	44,396	48,830	57,143
Other Charges	39	65	90,000	0	0
Capital Outlay	20,641	0	0	0	0
<b>TOTAL</b>	<b>323,175</b>	<b>298,136</b>	<b>426,727</b>	<b>335,342</b>	<b>458,461</b>

FUND NUMBER	246 PUBLIC ACCESS CENTER
DEPARTMENT NUMBER	55 INFORMATION TECHNOLOGY & SUPPORT SERVICES
DIVISION NUMBER	40 PUBLIC ACCESS CENTER

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Executive Director of Financial & Info. System	R45	0	0	0	0	0.25
Public Communication Center Manager	R37	1	1	1	1	1
Micro Computer Specialist	R33	0	0	0	0	1
Audio Visual Production Supervisor	R28	1	1	1	1	1
Audio Visual Technical Assistant	R24	2.48	2.48	2.48	3	3
Camera Person	R24	1	1	1	1	1
Clerk I	R23	1	1	1	1	1
Custodian (50% Telecom)	R23	0.5	0.5	0.5	0.5	0.5
<b>TOTAL</b>		<b>6.98</b>	<b>6.98</b>	<b>6.98</b>	<b>7.5</b>	<b>8.75</b>

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Total budget	323,175	298,136	335,342	458,461
<i>Outputs</i>				
Total hours aired all three channels	3,096	3,104	6,275	7,224
Number of public service announcements aired	2,589	2,625	7,920	9,030
Number of city council meetings televised	95	36	40	45
Number of video presentations produced for city staff	13	15	20	25
Number of video presentations produced for non-profit organizations	26	21	25	25
Number of city events taped	165	137	127	140
Number of hours of new programming produced	639	625	621	630
<b>Efficiency Measures</b>				
Cost per hour of air time	104	96	53	63
Cost per hour of programming	506	477	540	728

**CITY OF LAREDO  
CAPITAL OUTLAY SCHEDULE FY2006-2007**

<b>DEPARTMENT</b>	<b>DESCRIPTION</b>	<b>AMOUNT</b>
<b>PEG Fund</b>	Machinery & Equipment	
	Closed Caption & Stereo (SAP Second Audio PGM)	\$50,000
	Warner Cable System	\$50,000
	Voice Activated Discussion Microphone	\$20,000
	Computer Software	
	Comm/Inet: Inet Core Switch Upgrade	\$148,000
	Software complimentary to the SAN System	\$8,184
	Trackwise Upgrade	\$19,140
	Installation, configuration, & training for trakwise	\$17,000
	Training for IT	\$4,000
	<b>Total PEG Fund</b>	<b>\$316,324</b>

Parks & Recreation



Mercado  
Management

**CITY OF LAREDO, TEXAS**  
**MERCADO MANAGEMENT FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>49,877</b>	<b>52,652</b>	<b>44,626</b>	<b>57,043</b>	<b>57,043</b>	<b>15,957</b>
<b>REVENUES</b>						
Rents and Royalties	102,860	94,164	94,164	95,564	91,854	119,617
Interest Earnings	647	1,325	1,400	-	2,606	1,800
<b>TOTAL REVENUES</b>	<b>103,507</b>	<b>95,489</b>	<b>95,564</b>	<b>95,564</b>	<b>94,460</b>	<b>121,417</b>
<b>TOTAL AVAILABLE</b>	<b>153,384</b>	<b>148,141</b>	<b>140,190</b>	<b>152,607</b>	<b>151,503</b>	<b>137,374</b>
<b>EXPENDITURES</b>						
Personnel Services	34,696	33,852	40,812	40,812	41,073	6,758
Materials and Supplies	14,234	11,997	35,477	37,847	27,849	23,800
Contractual Services	49,402	42,122	46,624	56,626	66,424	87,828
Other Charges	2,400	3,127	-	-	200	-
<b>TOTAL EXPENDITURES</b>	<b>100,732</b>	<b>91,098</b>	<b>122,913</b>	<b>135,285</b>	<b>135,546</b>	<b>118,386</b>
<b>CLOSING BALANCE</b>	<b>52,652</b>	<b>57,043</b>	<b>17,277</b>	<b>17,322</b>	<b>15,957</b>	<b>18,988</b>

FUND NUMBER  
DEPARTMENT NUMBER  
DIVISION NUMBER

247 MERCADO MANAGEMENT  
31 PARKS & RECREATION  
55 MERCADO

**MISSION**

To serve as a venue for the preservation of the culture of La Villa de Laredo while providing rental facilities to better serve the public in order to attract more visitors to the downtown area.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Keel El Mercado clean and attractive at all times to attract more visitors and future tenants.
- Implement a plan for upgrading the existing indoor and outdoor appearance of the buildings.
- Complete Phase II of the canopy replacement project and restore/remodel the public restrooms.
- Better monitoring of lease contracts to implement Consumer Price Index rental escalation for increased revenues.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	34,696	33,852	40,812	41,073	6,758
Materials & Supplies	14,234	11,997	35,477	27,849	23,800
Contractual Services	49,402	42,122	46,624	66,424	87,828
Other Charges	2,400	3,127	0	200	0
<b>TOTAL</b>	<b>100,732</b>	<b>91,098</b>	<b>122,913</b>	<b>135,546</b>	<b>118,386</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Groundskeeper	R23	1	1	1	1	0
<b>TOTAL</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>

**PERFORMANCE MEASURES**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Input</b></i>				
Total budget	100,732	91,098	135,546	118,386
<i><b>Outputs</b></i>				
Total square feet maintained	26,785	26,785	26,785	26,785
<b>Efficiency Measures</b>				
Cost per square foot	3.76	3.40	5.06	4.42
<b>Effectiveness Measures</b>				
% of maintenance completed as scheduled	100%	100%	100%	100%
Occupancy Rate	100%	100%	100%	100%



Parks and Recreation Department

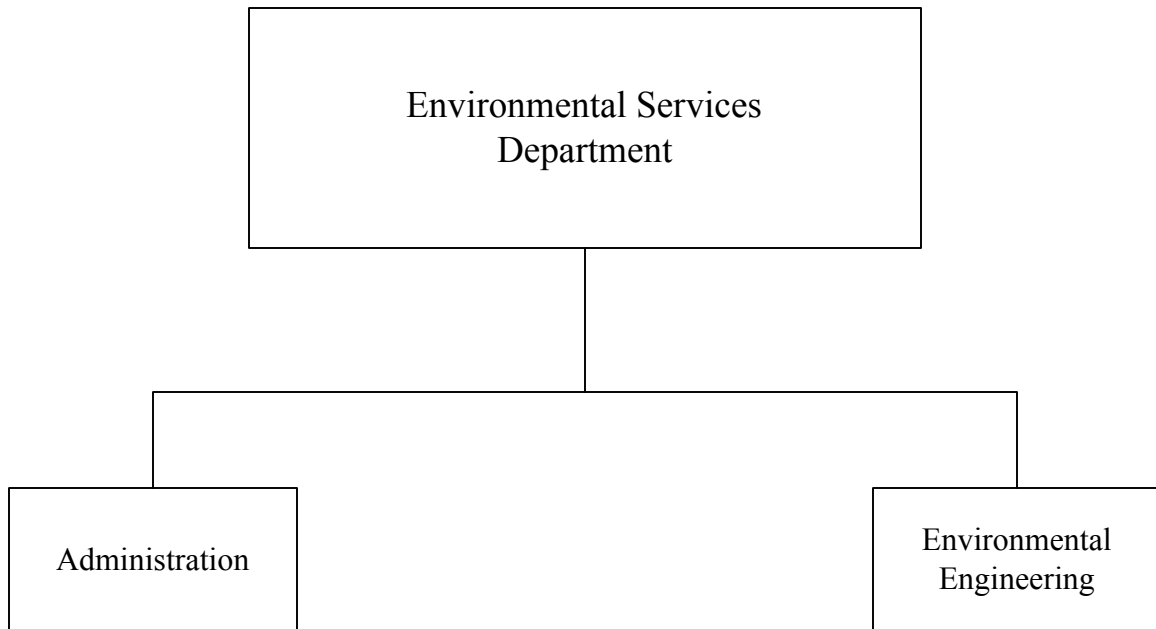


Recreation

**CITY OF LAREDO, TEXAS**  
**RECREATION FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	ESTIMATED FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>141,941</b>	<b>104,337</b>	<b>41,549</b>	<b>176,705</b>	<b>176,705</b>	<b>32,675</b>
<b>REVENUES</b>						
Concessions	1,500	-	-	-	-	-
Swimming Pool Fees	33,610	57,976	32,000	32,000	56,176	57,000
Volleyball League Fees	1,250	-	1,200	1,200	600	1,200
Softball League Fees	21,840	22,188	23,000	23,000	24,300	24,000
Basketball Fees	9,830	6,650	12,600	12,600	6,500	12,600
Baseball Fees	6,150	8,250	4,000	4,000	-	-
Classes & Lessons	28,646	10,022	30,000	30,000	11,974	15,000
Registration Fees	175	50	-	-	150	200
Interest Earnings	1,409	3,525	2,300	2,300	5,800	4,600
Net Increase (Decrease) in the Fair Value of Investments	(1)	(414)	-	-	480	-
<b>TOTAL REVENUES</b>	<b>104,409</b>	<b>108,247</b>	<b>105,100</b>	<b>105,100</b>	<b>105,980</b>	<b>114,600</b>
<b>TOTAL AVAILABLE</b>	<b>246,350</b>	<b>212,584</b>	<b>146,649</b>	<b>281,805</b>	<b>282,685</b>	<b>147,275</b>
<b>EXPENDITURES</b>						
Administration						
Contractual Services	-	-	-	130,000	130,000	-
Capital Outlay	-	-	-	15,800	15,800	-
Transfer Out:						
General Fund	70,000	-	50,000	50,000	50,000	-
Softball League	31,162	23,417	31,800	32,645	32,648	29,900
Baseball League	-	1,050	1,800	-	-	-
Basketball League	18,470	5,902	10,450	10,565	10,193	12,050
Classes & Lessons	21,385	5,510	16,500	8,500	8,869	16,500
Volleyball League	996	-	1,500	1,500	1,500	1,500
Swimming Lessons	-	-	7,000	1,000	1,000	10,000
<b>TOTAL EXPENDITURES</b>	<b>142,013</b>	<b>35,879</b>	<b>119,050</b>	<b>250,010</b>	<b>250,010</b>	<b>69,950</b>
<b>CLOSING BALANCE</b>	<b>104,337</b>	<b>176,705</b>	<b>27,599</b>	<b>31,795</b>	<b>32,675</b>	<b>77,325</b>

The mission of the **ENVIRONMENTAL SERVICES DEPARTMENT** is to provide a better quality of life by promoting a clean, health and safe environment through information, education and enforcement, in order to ensure compliance with the federal, state and local environmental laws and to protect the natural resources from environmental degradation for the citizens of Laredo.



**CITY OF LAREDO, TEXAS**  
**ENVIRONMENTAL SERVICES FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>615,732</b>	<b>1,050,639</b>	<b>720,978</b>	<b>1,194,858</b>	<b>1,194,858</b>	<b>1,163,249</b>
<b>REVENUES</b>						
Intergovernmental Revenue:						
Chacon Creek Restoration	38,219	90,651	-	97,455	97,592	-
US-Mexico Border Program	15,988	785	-	29,215	29,157	-
STDC-RGNL Solid Waste Mgt	-	48,965	-	-	40,000	35,000
Texas Dept. of Transportation	44,000	44,000	44,000	44,000	44,000	44,000
Laredo Community College	10,000	10,000	10,000	10,000	10,000	10,000
Dos Laredos-Texas State	-	-	-	23,377	23,377	-
Charges for Services	2,149,521	2,111,472	2,295,522	2,295,522	2,295,521	2,387,343
Rents, Royalties & Interests	11,825	26,216	18,000	18,000	48,185	45,100
Reimburse & Miscellaneous	260	228	-	200	893	2,000
Other Financing Sources:						
Hazardous Materials	89,737	108,477	103,098	103,098	103,093	109,905
Capital Leases	-	-	-	-	-	300,000
<b>TOTAL REVENUES</b>	<b>2,359,550</b>	<b>2,440,794</b>	<b>2,470,620</b>	<b>2,620,867</b>	<b>2,691,818</b>	<b>2,933,348</b>
<b>TOTAL AVAILABLE</b>	<b>2,975,282</b>	<b>3,491,433</b>	<b>3,191,598</b>	<b>3,815,725</b>	<b>3,886,676</b>	<b>4,096,597</b>
<b>EXPENDITURES</b>						
Administration						
Personnel Services	174,991	190,102	198,196	198,196	191,747	210,275
Materials & Supplies	-	-	1,000	1,000	1,000	1,000
Contractual Services	4,483	5,535	7,000	7,000	6,827	12,740
Other Charges	29,610	21,316	-	-	-	-
Total Administration	209,084	216,953	206,196	206,196	199,574	224,015
Environmental Engineering						
Personnel Services	606,443	691,266	739,348	739,348	694,839	817,396
Materials and Supplies	48,964	74,130	60,184	80,478	111,634	96,742
Contractual Services	700,666	844,073	1,346,654	1,765,203	1,333,758	1,595,347
Other Charges	918	-	150,000	67,895	25,000	100,000
Capital Outlay	284,715	237,141	-	28,092	28,092	500,000
Debt Service	-	-	-	-	-	110,163
Transfers Out:						
Keep Laredo Beautiful	-	62,352	100,000	100,000	86,484	100,000
Communication System Fund	-	-	-	51,707	50,000	-
Total Environmental Engineering	1,641,706	1,908,962	2,396,186	2,832,723	2,329,807	3,319,648
Grants						
Materials & Supplies	-	-	-	63,200	63,200	-
Contractual Services	73,853	170,660	-	132,018	130,846	-
Total Grants	73,853	170,660	-	195,218	194,046	-
<b>TOTAL EXPENSES</b>	<b>1,924,643</b>	<b>2,296,575</b>	<b>2,602,382</b>	<b>3,234,137</b>	<b>2,723,427</b>	<b>3,543,663</b>
<b>CLOSING BALANCE</b>	<b>1,050,639</b>	<b>1,194,858</b>	<b>589,216</b>	<b>581,588</b>	<b>1,163,249</b>	<b>552,934</b>

**CITY OF LAREDO, TEXAS  
STORMWATER IMPROVEMENT FUND  
OPERATING BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	7,604,000	108,138	108,138	12,100
<b>REVENUES</b>						
Storm Water Fees	-	108,138	642,012	642,012	649,974	675,973
<b>TOTAL REVENUES</b>	-	108,138	642,012	642,012	649,974	675,973
<b>TOTAL AVAILABLE</b>	-	108,138	8,246,012	750,150	758,112	688,073
<b>EXPENDITURES</b>						
Storm Water Improvements						
Reserve Appropriation	-	-	7,674,599	174,599	174,599	116,928
Transfer Out:						
Debt Service	-	-	571,413	571,413	571,413	571,145
<b>TOTAL EXPENDITURES</b>	-	-	8,246,012	746,012	746,012	688,073
<b>CLOSING BALANCE</b>	-	108,138	-	4,138	12,100	-

FUND NUMBER	249 ENVIRONMENTAL SERVICES
DEPARTMENT NUMBER	38 ENVIRONMENTAL SERVICES
DIVISION NUMBER	10 ADMINISTRATION

**MISSION**

To provide a better quality of life by promoting a clean, health and safe environment through information, education and enforcement in order to ensure compliance with the federal, state and local environmental laws and to protect the natural resources from environmental degradation for the citizens of Laredo.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Provide administrative support for the Hazmat and Storm Water Division.

**EXPENDITURES (3810)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	174,991	190,102	198,196	191,747	210,275
Materials & Supplies	0	0	1,000	1,000	1,000
Contractual Services	4,483	5,535	7,000	6,827	12,740
Other	29,610	21,316	0	0	0
<b>TOTAL</b>	<b>209,084</b>	<b>216,953</b>	<b>206,196</b>	<b>199,574</b>	<b>224,015</b>

**FULL TIME EQUIVALENTS (FTE) (3810)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Environmental Services Director	R43	1	1	1	1	1
Administrative Secretary	R29	1	1	1	1	1
Clerk III	R27	1	1	1	1	1
<b>TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

FUND NUMBER	249 ENVIRONMENTAL SERVICES
DEPARTMENT NUMBER	38 ENVIRONMENTAL SERVICES
DIVISION NUMBER	40 ENVIRONMENTAL ENGINEERING

**MISSION**

To provide a better quality of life by promoting a clean, health and safe environment through information, education and enforcement in order to ensure compliance with the federal, state and local environmental laws and to protect the natural resources from environmental degradation for the citizens of Laredo.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Continue aggressive environmental education program through partnerships and train-the-trainer techniques.
- Continue aggressive storm sewer cleaning program

**EXPENDITURES (3840)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	606,443	691,266	739,348	694,839	817,396
Material & Supplies	48,964	74,130	60,184	111,634	96,742
Contractual Services	700,667	844,073	1,346,654	1,333,758	1,595,347
Other Charges	918	62,352	250,000	161,484	310,163
Capital Outlay	284,715	237,141	0	28,092	500,000
<b>TOTAL</b>	<b>1,641,707</b>	<b>1,908,962</b>	<b>2,396,186</b>	<b>2,329,807</b>	<b>3,319,648</b>

**FULL TIME EQUIVALENTS (FTE) (3840)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Environmental Engineer	R39	1	1	1	1	1
Environmental Manager	R40	1	1	1	1	1
Engineering Associate I	R38	1	1	1	1	1
Geographic Info. System Analyst	R36	1	1	1	1	1
Environmental Specialist	R35	1	1	1	1	1
Environmental Technician II	R32	1	1	1	1	1
Construction Inspector	R32	1	1	1	1	1
Environmental Enforcement Investigator	R32	2	2	2	2	3
Heavy Equipment Operator II	R29	1	1	1	1	1
Environmental Technician	R29	2	2	2	2	2
Building Maintenance Worker	R24	0	1	1	1	1
Laborer	R23	1	1	1	1	1
<b>TOTAL</b>		<b>13</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>15</b>

FUND NUMBER  
 DEPARTMENT NUMBER  
 DIVISION NUMBER

249 ENVIRONMENTAL SERVICES  
 38 ENVIRONMENTAL SERVICES  
 40 ENVIRONMENTAL ENGINEERING

PERFORMANCE MEASURES

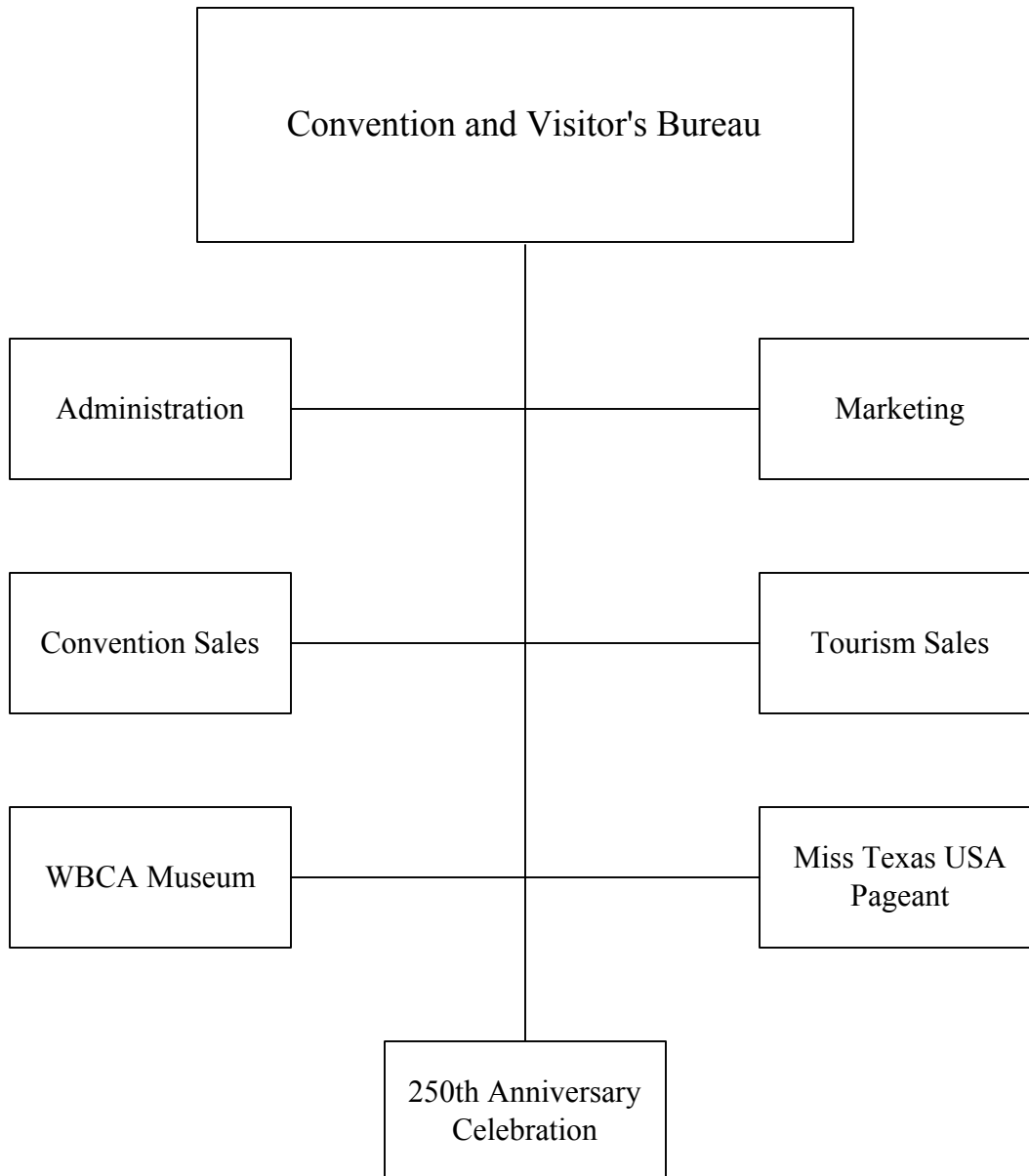
	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE)	13	14	14	15
<i>Outputs</i>				
Number of pollution prevention plans approved and inspected	87	188	188	188
Number of environmental complaints investigated	808	1,786	1,798	1,800
Number of storm sewer outfall inspections	132	132	132	132
Pounds of household hazardous waste collected	33,643	46,034	59,578	50,000
Number of industrial storm water inspections	45	45	45	45
Number of environmental educational trainings	30	70	450	450
<b>Efficiency Measures</b>				
Number of pollution prevention plans approved per FTE	6.69	13.43	13.43	12.53
Number of environmental complaints investigated per FTE	62.15	127.57	128.43	120
Number of storm sewer outfall inspections completed per FTE	10.15	9.43	9.43	8.8
Number of education trainings per FTE	2.31	5	32.14	30
<b>Effectiveness Measures</b>				
LF of Storm Lines Cleaned	N/A	N/A	20,700	22,000
% of citations who complied voluntarily	69	22	65	65
% of outfall flowing during dry weather	4.5	4.5	4	4

CAPITAL OUTLAY SCHEDULE FY2006-2007

<b>Environmental</b>	Buildings	
<b>Engineering</b>	Warehouse Construction	\$100,000
	Land	
	Purchase of Land to accommodate parking	\$100,000
	Automotive	
	One (1) Vacuum Truck	\$300,000
	<b>Total Environmental Engineering</b>	<b>\$500,000</b>



The mission of the **CONVENTION AND VISITOR'S BUREAU** is to market Laredo as a destination for visitors while enhancing the economy by generating an ever increasing demand for tourism-related facilities and services.



**CITY OF LAREDO, TEXAS**  
**CONVENTION & VISITOR'S BUREAU FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	95,899	48,113	-	207,704	207,704	-
<b>REVENUES</b>						
Fees & Collections:	45,265	94,035	65,800	65,800	58,360	47,926
Rents, Royalties & Interest	1,521	207	-	-	1,900	500
Reimburse & Miscellaneous	236,797	70,180	56,200	56,200	33,724	26,000
Operating Transfer In:						
Hotel-Motel Occupancy Tax	1,969,402	2,279,206	2,414,544	2,414,544	2,052,443	2,414,544
<b>TOTAL REVENUES</b>	<b>2,252,985</b>	<b>2,443,628</b>	<b>2,536,544</b>	<b>2,536,544</b>	<b>2,146,427</b>	<b>2,488,970</b>
<b>TOTAL AVAILABLE</b>	<b>2,348,884</b>	<b>2,491,741</b>	<b>2,536,544</b>	<b>2,744,248</b>	<b>2,354,131</b>	<b>2,488,970</b>
<b>EXPENDITURES</b>						
Administration	331,513	316,427	526,751	636,419	284,206	479,078
Marketing	1,316,222	1,085,976	1,264,556	1,260,498	1,280,685	1,406,338
Convention Sales	134,939	105,346	112,843	112,843	113,406	160,439
Tourism Sales	43,582	78,300	102,248	102,248	102,296	59,515
WBCA Museum	35,671	38,134	45,711	41,512	42,090	3,600
Miss Texas USA Pageant	426,113	460,882	450,000	492,225	480,000	380,000
250th Anniversary Celebration	12,731	198,972	34,435	37,434	51,448	-
<b>TOTAL EXPENDITURES</b>	<b>2,300,771</b>	<b>2,284,037</b>	<b>2,536,544</b>	<b>2,683,179</b>	<b>2,354,131</b>	<b>2,488,970</b>
<b>CLOSING BALANCE</b>	<b>48,113</b>	<b>207,704</b>	<b>-</b>	<b>61,069</b>	<b>-</b>	<b>-</b>

FUND NUMBER

250 CONVENTION AND VISITORS BUREAU

DEPARTMENT NUMBER

53 CONVENTION AND VISITORS BUREAU

DIVISION NUMBER

10 ADMINISTRATION

**MISSION**

To market Laredo as a destination for visitors while enhancing the economy by generating an ever increasing demand for tourism-related facilities and services.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Develop and implement a strong results-oriented marketing plan for FY2006-07 to market and promote an increased number of hotel rooms and a growing number of attractions in the City.
- Maintain Laredo hotel occupancy above the state average.
- Effectively utilize a redesigned website and a new destination guide to generate an increased number of meetings, tour and sports leads.
- Implement and leverage the CVB's sponsorship of membership fees for all Laredo hotels for the Texas Hotel & Lodging Association.
- Optimize marketing support from the Laredo Trade & Travel Center in Monterrey.
- Continue to expand the sports market.
- Expand and build stronger relationships with key local partners.

**EXPENDITURES (5310)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	191,377	191,184	192,357	119,343	207,869
Materials & Supplies	25,536	37,636	39,570	52,305	44,151
Contractual Services	87,912	79,194	93,669	112,358	84,699
Other Charges	8,663	8,412	201,155	200	142,359
Capital Outlay	18,026	0	0	0	0
<b>TOTAL</b>	<b>331,514</b>	<b>316,426</b>	<b>526,751</b>	<b>284,206</b>	<b>479,078</b>

**FULL TIME EQUIVALENTS (FTE) (5310)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Convention & Visitors Bureau Director	R43	1	1	1	1	1
Laredo Convention & Visitors Bureau Asst. Director	R41	0.5	0.5	0.5	0.5	0.5
Administrative Secretary	R29	1	1	1	1	1
Custodian (R23)	R23	1	1	1	1	1
<b>TOTAL</b>		<b>3.5</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>

FUND NUMBER	250 CONVENTION AND VISITORS BUREAU
DEPARTMENT NUMBER	53 CONVENTION AND VISITORS BUREAU
DIVISION NUMBER	15 MARKETING/19 CONVENTION SALES/ 20 TOURISM SALES

**EXPENDITURES (5315)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	71,568	73,289	69,203	57,100	110,308
Materials & Supplies	3,263	245	8,000	0	8,000
Contractual Services	1,141,391	1,012,441	1,187,353	1,223,584	1,288,030
Other Charges	100,000	0	0	0	0
<b>TOTAL</b>	<b>1,316,222</b>	<b>1,085,975</b>	<b>1,264,556</b>	<b>1,280,684</b>	<b>1,406,338</b>

**FULL TIME EQUIVALENTS (FTE) (5315)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
CVB Project Coordinator	R33	1	1	1	1	1
Clerk I (1PT with Benefits)	R23	1	1	2	2	2.5
<b>TOTAL</b>		<b>2</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>3.5</b>

**EXPENDITURES (5319)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	134,939	105,346	112,843	113,406	160,439
<b>TOTAL</b>	<b>134,939</b>	<b>105,346</b>	<b>112,843</b>	<b>113,406</b>	<b>160,439</b>

**FULL TIME EQUIVALENTS (FTE) (5319)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Laredo Convention & Visitors Bureau Asst. Director	R41	0.5	0.5	0.5	0.5	0.5
Marketing Manager	R39	1	1	1	1	1
Administrative Assistant I	R32	0	0	0	0	1
Clerk IV	R28	1	1	1	1	0
<b>TOTAL</b>		<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>

**EXPENDITURES (5320)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	42,684	78,300	102,248	102,296	59,515
Materials & Supplies	898	0	0	0	0
<b>TOTAL</b>	<b>43,582</b>	<b>78,300</b>	<b>102,248</b>	<b>102,296</b>	<b>59,515</b>

**FULL TIME EQUIVALENTS (FTE) (5320)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Sport Marketing/Convention Service Manager	R36	1	1	1	1	1
<b>TOTAL</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

FUND NUMBER	250 CONVENTION AND VISITORS BUREAU
DEPARTMENT NUMBER	53 CONVENTION AND VISITORS BUREAU
DIVISION NUMBER	23 WBC MUSEUM/24 MISS TX. PAGEANT/ 25 250 <sup>TH</sup> ANNIVERSARY CELEBRATION

EXPENDITURES (5323)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	34,038	34,743	38,580	38,584	0
Materials & Supplies	170	433	600	320	0
Contractual Services	1,463	2,958	6,531	3,186	3,600
TOTAL	35,671	38,134	45,711	42,090	3,600

FULL TIME EQUIVALENTS (FTE) (5323)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Clerk I (PT with benefits)	R23	1.5	1.5	0.5	0.5	0
TOTAL		1.5	1.5	0.5	0.5	0

EXPENDITURES (5324)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	43	14,874	0	0	0
Contractual Services	426,070	446,007	450,000	480,000	380,000
TOTAL	426,113	460,881	450,000	480,000	380,000

EXPENDITURES (5325)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	12,731	8,498	34,435	11,243	0
Materials & Supplies	0	9,100	0	1,120	0
Contractual Services	0	181,373	0	39,085	0
TOTAL	12,731	198,971	34,435	51,448	0

FULL TIME EQUIVALENTS (FTE) (5325)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
250 <sup>th</sup> Anniversary Celebration Coordinator	R30	1	1	0	0	0
TOTAL		1	1	0	0	0

FUND NUMBER	250 CONVENTION AND VISITORS BUREAU
DEPARTMENT NUMBER	53 CONVENTION AND VISITORS BUREAU
DIVISION NUMBER	23 WBC MUSEUM/24 MISS TX. PAGEANT/ 25 250 <sup>th</sup> ANNIVERSARY CELEBRATION

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) – inquiries	1	1.5	1.5	1.5
Number of full-time equivalent employees (FTE) – trade shows	4	4	2	3
Number of full-time equivalent employees (FTE) – group tour leads	1	1.5	1	1
Number of full-time equivalent employees (FTE) – meeting leads	2	1	2	2
<i>Outputs</i>				
Number of visitor inquiries processed	52,165	32,167	33,448	34,729
Number of trade shows attended	22	26	16	17
Number of group tour leads	17	20	2	6
Number of meeting leads	40	35	36	38
(ADD) Number of Sports Leads	N/A	3	10	20
<b>Efficiency Measures</b>				
Number of inquiries processed per FTE – inquiries	52,165	21,444	22,299	23,153
Number of trade shows per FTE – trade shows	5.5	6.5	8	5.6
Number of group tour leads per FTE – group tour leads	17	13	2	6
Number of meeting leads per FTE – meeting leads	20	35	18	19
<b>Effectiveness Measures</b>				
% of group tour leads converted to bookings	73%	50%	0	50%
% of meeting leads converted to bookings	69%	65%	56%	58%
(ADD) of sports leads converted to bookings	N/A	33%	50%	60%



**CITY OF LAREDO, TEXAS**  
**PARKING METERS FUND SUMMARY**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>755,099</b>	<b>1,780,758</b>	<b>789,989</b>	<b>460,534</b>	<b>460,534</b>	<b>384,433</b>
<b>REVENUES</b>						
Licenses and Permits	10,402	11,992	13,500	13,500	10,461	12,300
Fines and Forfeits	250,357	281,288	249,301	249,301	335,000	433,804
Fees & Collections	1,166,789	1,140,223	1,211,570	1,211,570	1,168,162	1,217,570
Rents, Royalties & Interest	20,706	24,857	25,500	25,500	21,829	13,800
Reimburse & Miscellaneous	3,220	467	-	-	1,132	-
Other Financing Sources	1,420,000	-	-	-	42,000	-
<b>TOTAL REVENUES</b>	<b>2,871,474</b>	<b>1,458,827</b>	<b>1,499,871</b>	<b>1,499,871</b>	<b>1,578,584</b>	<b>1,677,474</b>
<b>TOTAL AVAILABLE</b>	<b>3,626,573</b>	<b>3,239,585</b>	<b>2,289,860</b>	<b>1,960,405</b>	<b>2,039,118</b>	<b>2,061,907</b>
<b>EXPENDITURES</b>						
<b>Parking Meters</b>						
Personnel Services	706,272	777,927	790,538	790,538	769,441	982,532
Materials and Supplies	40,189	44,307	66,048	63,702	62,641	65,325
Contractual Services	201,217	171,584	217,017	238,563	239,030	235,293
Other Charges	25,588	7	38,000	39,301	39,217	25,000
Capital Outlay	531,318	54,346	13,000	113,901	113,901	548,000
Parking Lots	158,995	1,176,440	-	-	-	-
Transfer Out:						
Debt Service	180,590	294,704	287,784	287,784	287,784	3,518
<b>TOTAL PARKING METERS</b>	<b>1,844,169</b>	<b>2,519,315</b>	<b>1,412,387</b>	<b>1,533,789</b>	<b>1,512,014</b>	<b>1,859,668</b>
<b>LA Villa Hotel</b>						
Contractual Services	1,496	-	-	-	-	-
Other Charges	150	-	-	-	-	-
<b>TOTAL LA VILLA HOTEL</b>	<b>1,646</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Markings</b>						
Personnel Services	-	180,302	-	-	-	-
Materials and Supplies	-	64,470	-	-	-	-
Contractual Services	-	14,964	-	-	-	-
<b>TOTAL MARKINGS</b>	<b>-</b>	<b>259,736</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Permits</b>						
Personnel Services	-	-	123,019	123,019	125,986	129,329
Materials and Supplies	-	-	7,711	7,711	7,712	6,100
Contractual Services	-	-	8,599	8,974	8,973	15,171
<b>TOTAL PERMITS</b>	<b>-</b>	<b>-</b>	<b>139,329</b>	<b>139,704</b>	<b>142,671</b>	<b>150,600</b>
<b>TOTAL EXPENDITURES</b>	<b>1,845,815</b>	<b>2,779,051</b>	<b>1,551,716</b>	<b>1,673,493</b>	<b>1,654,685</b>	<b>2,010,268</b>
<b>CLOSING BALANCE</b>	<b>1,780,758</b>	<b>460,534</b>	<b>738,144</b>	<b>286,912</b>	<b>384,433</b>	<b>51,639</b>



FUND NUMBER	251 PARKING METERS
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	20 PARKING 25 PERMITS

**MISSION**

To facilitate and improve parking availability by maintaining and properly enforcing parking regulations in the Central Business District.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To more efficiently continue enforcing parking ordinance in the Central Business District (CBD).
- To maintain parking meters in proper working conditions at all times.
- Identify parking areas and provide for additional parking availability within Central Business District.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	706,272	777,927	790,538	769,441	982,532
Materials & Supplies	40,189	44,307	66,048	62,641	65,325
Contractual Services	201,217	171,584	217,017	239,030	235,293
Other Charges	206,178	294,711	325,784	327,001	28,518
Capital Outlay	690,313	1,230,786	13,000	113,901	548,000
<b>TOTAL</b>	<b>1,844,169</b>	<b>2,519,315</b>	<b>1,412,387</b>	<b>1,512,014</b>	<b>1,859,668</b>

**FULL TIME EQUIVALENTS (FTE) (2620)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Traffic Director	R43	0.5	0.5	0	0	0.5
Engineering Associate II (.5 in 101-2610)	R40	0.25	0.25	0	0	0.25
Parking/Vehicle for Hire Superintendent	R38	1	1	1	1	1
Administrative Assistant II	R35	0	0	0	1	1
Teller Supervisor	R33	1	1	1	1	1
Parking Enforcement/Vehicle for Hire Supervisor	R33	0	0	0	0	1
Parking Enforcement Supervisor	R30	1	1	1	1	0
Parking Enforcement Officer II	R28	5	4	4	3	3
Clerk IV	R28	1	1	1	1	1
Teller	R27	8	8	8	8	8
Parking Ticket Clerk	R27	2	2	2	2	2
Parking Meter Technician	R27	2	2	2	1	1
Parking Enforcement Officer I	R26	1	2	2	3	3
Maintenance Worker	R25	2	2	2	2	2
<b>TOTAL</b>		<b>24.75</b>	<b>24.75</b>	<b>24</b>	<b>24</b>	<b>24.75</b>

FUND NUMBER	251 PARKING METERS
DEPARTMENT NUMBER	26 TRAFFIC
DIVISION NUMBER	20 PARKING 25 PERMITS

FULL TIME EQUIVALENTS (FTE) (2625)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Clerk IV	R28	0	0	1	1	1
Clerk III	R27	0	0	1	1	1
Taxi-Cab Starter/Inspector	R26	0	0	1	1	1
<b>TOTAL</b>		<b>0</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>3</b>

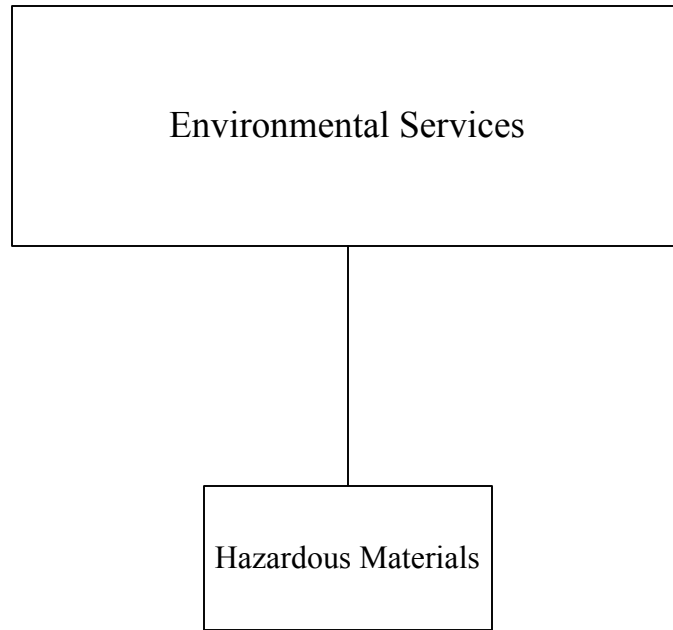
PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of full-time equivalent employees (FTE) – parking citations issued	7	7	7	6.25
Number of full-time equivalent employees (FTE) – meter malfunction repair	2	2	1	1
Number of full-time equivalent employees (FTE) – citations processed	3	3	3	3.5
<i><b>Outputs</b></i>				
Number of parking meters activated	955	924	938	940
Number of parking citations issued	50,390	60,865	62,500	65,000
Number of vehicles booted	429	237	500	600
Number of parking meters malfunctions repaired	3,800	3,100	2,800	2,500
Number of parking citations collected	18,183	27,581	30,802	38,000
<b>Efficiency Measures</b>				
Revenue per parking meter (daily)	1.71	1.77	1.56	1.55
Number of parking citations issued per FTE	7,198	8,695	8,929	10,400
Number of parking meter malfunctions repaired per FTE	1,900	1,550	2,800	2,500
Number of parking citations processed per FTE	6,061	9,194	10,267	10,857
<b>Effectiveness Measures</b>				
Total revenue collected – parking meters	597,726	582,269	600,000	606,000
Total revenue collected – parking citations	250,357	281,288	249,301	433,804
Total revenues –parking lots	571,586	557,954	611,570	611,570
% of Parking Citations collected	36%	45%	49%	58%

**CITY OF LAREDO  
CAPITAL OUTLAY SCHEDULE FY2006-2007**

<b>DEPARTMENT</b>	<b>DESCRIPTION</b>	<b>AMOUNT</b>
<b>Parking Meters</b>	Computer Hardware	
	New Equipment for Riverfront & Zaragoza Parking Lot	\$40,000
	Automotive	
	One (1) Admin., Mid size, 6 cylinder	\$18,000
	Improve Other than Bldgs.	
	Restructure Riverfont Parking Lot	\$250,000
	Phase 2 of Zaragoza Construction/Purchase Remaining Block	\$240,000
	<b>Total Parking Meters</b>	<b>\$548,000</b>

The mission of the **Hazardous Materials Division** is to educate the regulated community as to the requirements for storing and transporting Hazardous Materials in Laredo and to develop a surveillance and enforcement program which penalizes violators of the City of Laredo's Hazardous Materials Ordinances.



**CITY OF LAREDO, TEXAS**  
**HAZARDOUS MATERIALS FUND SUMMARY**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>198,119</b>	<b>242,462</b>	<b>251,756</b>	<b>254,974</b>	<b>254,974</b>	<b>48,603</b>
<b>REVENUES</b>						
Licenses & Permits	279,500	277,000	275,000	275,000	276,200	277,000
Interest Earnings	2,762	6,726	5,300	5,300	10,773	10,300
Net Increase (Decrease) in the Fair Value of Investments	(35)	(811)	-	-	-	-
Miscellaneous	25	75	-	-	-	-
<b>TOTAL REVENUES</b>	<b>282,252</b>	<b>282,990</b>	<b>280,300</b>	<b>280,300</b>	<b>286,973</b>	<b>287,300</b>
<b>TOTAL AVAILABLE</b>	<b>480,371</b>	<b>525,452</b>	<b>532,056</b>	<b>535,274</b>	<b>541,947</b>	<b>335,903</b>
<b>EXPENDITURES</b>						
Hazardous Materials						
Personnel Services	120,256	130,883	150,850	150,850	141,982	158,019
Materials & Supplies	7,721	7,937	13,716	13,716	11,308	12,160
Contractual Services	20,195	23,181	241,478	241,478	236,961	42,014
Other Charges	-	-	-	-	-	13,805
Transfer Out:						
Environmental Services	89,737	108,477	103,098	103,098	103,093	109,905
Total Hazardous Materials	237,909	270,478	509,142	509,142	493,344	335,903
<b>TOTAL EXPENDITURES</b>	<b>237,909</b>	<b>270,478</b>	<b>509,142</b>	<b>509,142</b>	<b>493,344</b>	<b>335,903</b>
<b>CLOSING BALANCE</b>	<b>242,462</b>	<b>254,974</b>	<b>22,914</b>	<b>26,132</b>	<b>48,603</b>	<b>-</b>

FUND NUMBER	253 HAZARDOUS MATERIALS FUND
DEPARTMENT NUMBER	38 ENVIRONMENTAL SERVICES
DIVISION NUMBER	60 HAZ-MAT

**MISSION**

To educate the regulated community as to the requirements for storing and transporting Hazardous Materials in Laredo and to develop a surveillance and enforcement program which penalizes violators of the City of Laredo's Hazardous Materials Ordinance.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Provide assistance on commercial hazardous waste disposal.
- Provide biannual inspection to each permittees.

**EXPENDITURES (3860)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	120,255	130,883	150,850	141,982	158,019
Materials & Supplies	7,722	7,936	13,716	11,308	12,160
Contractual Services	20,197	23,180	41,478	236,961	42,014
Other Charges	89,737	108,477	303,098	103,093	123,710
<b>TOTAL</b>	<b>237,911</b>	<b>270,476</b>	<b>509,142</b>	<b>493,344</b>	<b>335,903</b>

**FULL TIME EQUIVALENTS (FTE) (3860)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Environmental Specialist	R35	1	1	1	1	1
Environmental Enforcement Investigator	R32	2	2	2	2	2
<b>TOTAL</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

FUND NUMBER  
 DEPARTMENT NUMBER  
 DIVISION NUMBER

253 HAZARDOUS MATERIALS FUND  
 38 ENVIRONMENTAL SERVICES  
 60 HAZ-MAT

PERFORMANCE MEASURES (3860)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE)	3	3	3	3
<i>Outputs</i>				
Number of hazardous material inspections completed	1,379	1,390	1,400	1,400
Number of hazardous material permits issued	563	557	573	573
Number of warehouses provided training	300	200	313*	300
<b>Efficiency Measures</b>				
Number of hazardous material inspections completed per FTE	460	463	466.6	466.6
Number of hazardous material permits issued per FTE	188	186	191	191
Number of warehouses provided training per FTE	100	67	104.3	100

\*Includes HAZTRAC training

Noise Abatement



**CITY OF LAREDO, TEXAS**  
**NOISE ABATEMENT FUND**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	582,105	-	-
<b>REVENUES</b>						
Intergovernmental Revenue						
FAA Noise Abatement Grant #29	450,000	450,000	389,875	25,488	-	-
FAA Noise Abatement Grant #35	3,600,000	3,600,000	3,441,650	158,350	-	-
FAA Noise Abatement Grant #39	3,000,000	3,000,000	1,417,653	1,582,347	-	-
FAA Noise Abatement Grant #40	6,000,000	6,000,000	-	6,000,000	-	6,000,000
Interest Earnings	130,864	130,864	125,246	28,601	-	94,824
Net Increase (Decrease) in the Fair Value of Investments	-	-	(2,149)	2,149	-	-
Reimbursements	31,615	31,615	31,615	-	-	-
Transfers In						
Airport	315,790	315,792	315,792	-	-	315,790
New Airport Terminal	783,334	784,206	784,206	-	-	3,849
<b>TOTAL REVENUES</b>	<b>14,311,603</b>	<b>14,312,477</b>	<b>6,503,888</b>	<b>7,796,935</b>	-	<b>6,414,463</b>
<b>TOTAL AVAILABLE</b>	<b>14,311,603</b>	<b>14,312,477</b>	<b>6,503,888</b>	<b>8,379,040</b>	-	<b>6,414,463</b>
<b>EXPENDITURES</b>						
Total FAA Noise Abatement Grnt #29	500,000	500,000	433,195	28,319	-	-
Total FAA Noise Abatement Grnt #35	4,000,000	4,000,000	3,824,055	175,945	-	-
Total FAA Noise Abatement Grnt #39	3,333,334	3,333,334	1,575,170	1,758,164	-	-
Total FAA Noise Abatement Grnt #40	6,315,790	6,315,790	-	6,315,790	-	6,315,790
Total FAA Ineligible	162,479	163,353	89,363	100,822	-	98,673
<b>TOTAL EXPENDITURES</b>	<b>14,311,603</b>	<b>14,312,477</b>	<b>5,921,783</b>	<b>8,379,040</b>	-	<b>6,414,463</b>
<b>CLOSING BALANCE</b>	-	-	582,105	-	-	-

Sports & Community  
Venue

**CITY OF LAREDO, TEXAS**  
**SPORTS AND COMMUNITY VENUE SALES TAX FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>4,713,093</b>	<b>9,766,280</b>	<b>5,807,942</b>	<b>5,106,787</b>	<b>5,106,787</b>	<b>9,078,174</b>
<b>REVENUES</b>						
General Sales & Use Tax	4,822,212	5,268,781	5,662,179	5,662,179	5,979,276	6,636,996
Rents, Royalties & Interest	193,086	346,580	157,639	157,639	418,406	459,828
Reimbursements & Miscellaneous	145,833	125,000	-	-	750	-
Operating Transfer In:						
Debt Service Fund	-	190,035	-	-	-	-
<b>TOTAL REVENUES</b>	<b>5,161,131</b>	<b>5,930,396</b>	<b>5,819,818</b>	<b>5,819,818</b>	<b>6,398,432</b>	<b>7,096,824</b>
<b>TOTAL AVAILABLE</b>	<b>9,874,224</b>	<b>15,696,676</b>	<b>11,627,760</b>	<b>10,926,605</b>	<b>11,505,219</b>	<b>16,174,998</b>
<b>EXPENDITURES</b>						
<b>OPERATIONS</b>						
Materials & Supplies	-	-	-	23,120	7,500	-
Contractual Services	67,723	39,752	42,601	53,601	23,948	60,295
Capital Outlay	39,054	3,934,179	-	1,663,983	690,376	-
Other Charges	1,167	-	-	-	-	-
Transfer Out:						
Sports & Community Venue	-	6,537,291	2,699,499	2,699,499	1,595,318	2,695,491
<b>SUBTOTAL</b>	<b>107,944</b>	<b>10,511,222</b>	<b>2,742,100</b>	<b>4,440,203</b>	<b>2,317,142</b>	<b>2,755,786</b>
<b>RENEWAL &amp; REPLACEMENT</b>						
Materials & Supplies	-	-	-	-	23,120	-
Other Charges	-	-	125,000	65,097	50,000	125,000
Capital Outlay	-	78,667	-	36,783	36,783	-
<b>SUBTOTAL</b>	<b>-</b>	<b>78,667</b>	<b>125,000</b>	<b>101,880</b>	<b>109,903</b>	<b>125,000</b>
<b>TOTAL EXPENDITURES</b>	<b>107,944</b>	<b>10,589,889</b>	<b>2,867,100</b>	<b>4,542,083</b>	<b>2,427,045</b>	<b>2,880,786</b>
<b>CLOSING BALANCE</b>	<b>9,766,280</b>	<b>5,106,787</b>	<b>8,760,660</b>	<b>6,384,522</b>	<b>9,078,174</b>	<b>13,294,212</b>

**CITY OF LAREDO, TEXAS**  
**SPORTS AND COMMUNITY VENUE SALES TAX FUND**  
**DEBT SERVICE BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>3,961,706</b>	<b>1,446,320</b>	<b>3,145,747</b>	<b>4,208,150</b>	<b>4,208,150</b>	<b>3,168,468</b>
<b>REVENUES</b>						
Transfer from Operations	-	6,537,291	2,699,499	2,699,499	1,595,318	2,695,491
Proceeds - Long Term Debt	-	4,955,000	-	-	-	-
Interest Earnings - Restricted	27,718	428,890	72,061	72,061	113,838	143,369
<b>TOTAL REVENUES</b>	<b>27,718</b>	<b>11,921,181</b>	<b>2,771,560</b>	<b>2,771,560</b>	<b>1,709,156</b>	<b>2,838,860</b>
<b>TOTAL AVAILABLE</b>	<b>3,989,424</b>	<b>13,367,501</b>	<b>5,917,307</b>	<b>6,979,710</b>	<b>5,917,306</b>	<b>6,007,328</b>
<b>EXPENDITURES</b>						
Transfer Out:						
Debt Service	2,543,104	8,990,128	2,748,838	2,748,838	2,748,838	2,817,551
Bond Cost	-	169,223	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>2,543,104</b>	<b>9,159,351</b>	<b>2,748,838</b>	<b>2,748,838</b>	<b>2,748,838</b>	<b>2,817,551</b>
<b>CLOSING BALANCE</b>	<b>1,446,320</b>	<b>4,208,150</b>	<b>3,168,469</b>	<b>4,230,872</b>	<b>3,168,468</b>	<b>3,189,777</b>

Community Development



Noise Abatement  
Lease  
Program

**CITY OF LAREDO, TEXAS**  
**NOISE ABATEMENT LEASE PROGRAM**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>623,981</b>	<b>936,302</b>	<b>1,088,928</b>	<b>1,350,077</b>	<b>1,350,077</b>	<b>1,743,023</b>
<b>REVENUES</b>						
Fees and Collections	6,655	8,117	1,325	1,325	7,485	6,000
Rents	531,096	599,528	622,414	622,414	680,537	889,725
Interest Earnings	12,409	33,120	10,300	10,300	46,600	49,300
Net Increase (Decrease) in the Fair Value of Investments	(257)	(4,027)	-	-	4,595	-
Reimbursements	3,769	84,271	640	640	4,064	614
<b>TOTAL REVENUES</b>	<b>553,672</b>	<b>721,009</b>	<b>634,679</b>	<b>634,679</b>	<b>743,281</b>	<b>945,639</b>
<b>TOTAL AVAILABLE</b>	<b>1,177,653</b>	<b>1,657,311</b>	<b>1,723,607</b>	<b>1,984,756</b>	<b>2,093,358</b>	<b>2,688,662</b>
<b>EXPENDITURES</b>						
Personnel Services	54,008	51,226	88,870	88,870	67,425	118,615
Materials and Supplies	18,467	31,290	47,369	39,345	47,991	55,348
Contractual Services	154,910	217,484	287,967	325,988	233,927	305,153
Other	7,329	7,234	23,000	23,000	992	23,000
Capital Outlay	6,637	-	-	-	-	18,500
Total Leased Buildings	241,351	307,234	447,206	477,203	350,335	520,616
<b>TOTAL EXPENDITURES</b>	<b>241,351</b>	<b>307,234</b>	<b>447,206</b>	<b>477,203</b>	<b>350,335</b>	<b>520,616</b>
<b>CLOSING BALANCE</b>	<b>936,302</b>	<b>1,350,077</b>	<b>1,276,401</b>	<b>1,507,553</b>	<b>1,743,023</b>	<b>2,168,046</b>

FUND NUMBER	257 NOISE ABATEMENT LEASE PROGRAM
DEPARTMENT NUMBER	36 AIRPORT
DIVISION NUMBER	86 LEASED BUILDINGS

**MISSION**

The purpose of the Noise Abatement Lease Program is to alleviate the existing housing shortage by providing decent, safe and affordable housing to the community.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To obtain and manage 10 additional rental units for the citizens of Laredo through the purchase of homes in the Noise Abatement Program with Federal Aviation Administration grant monies.

**EXPENDITURES (3686)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	54,008	51,226	88,870	67,425	118,615
Materials & Supplies	18,467	31,290	47,369	47,991	55,348
Contractual Services	154,910	217,484	287,967	233,927	305,153
Other	7,329	7,234	23,000	992	23,000
Capital Outlay	6,637	0	0	0	18,500
<b>TOTAL</b>	<b>241,351</b>	<b>307,234</b>	<b>447,206</b>	<b>350,335</b>	<b>520,616</b>

**FULL TIME EQUIVALENTS (FTE) (3686)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Clerk III	R27	1	1	1	1	1
Building Maintenance Mechanic	R28	1	1	1	1	2
Groundskeeper	R23	0	0	1	1	1
<b>TOTAL</b>		<b>2</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>4</b>

FUND NUMBER	257 NOISE ABATEMENT LEASE PROGRAM
DEPARTMENT NUMBER	36 AIRPORT
DIVISION NUMBER	86 LEASED BUILDINGS

PERFORMANCE MEASURES (3686)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) – administration	1	1	1	1
Number of full-time equivalent employees (FTE) – maintenance/work orders	1	1	1	1
<i>Outputs</i>				
Number of rental units managed	88	103	149	160
Number of tenant accounts billed and collected	792	934	980	1,000
Number of rental units vacated and repaired	60	75	77	80
Number of work orders completed	450	408	450	500
<b>Efficiency Measures</b>				
Number of tenant accounts billed and collected per FTE – administration	792	934	980	1,000
<b>Effectiveness Measures</b>				
% of tenant accounts collected	98%	98%	98%	98%
% of units occupied	88%	86%	88%	90%

CAPITAL OUTLAY SCHEDULE FY2006-2007

<b>FAA Noise</b>	Automotive	
<b>Abatement Lease</b>	One (1) Cargo Van, 3/4 ton w/utility shelves	\$18,500
<b>Program</b>	<b>Total FAA Noise Abatement</b>	<b>\$18,500</b>



Communications & Administrative  
Support Services

911 Regional  
Communications Fund

**CITY OF LAREDO, TEXAS**  
**911 REGIONAL COMMUNICATIONS FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	418	6,019	4,170	4,170	241
<b>REVENUES</b>						
State Emergency Commission	446,320	1,308,545	1,124,461	2,919,174	2,919,174	1,281,937
Interest Earnings	418	3,747	800	800	2,792	1,400
Reimbursements & Misc.	-	-	-	-	98	-
<b>TOTAL REVENUES</b>	<b>446,738</b>	<b>1,312,292</b>	<b>1,125,261</b>	<b>2,919,974</b>	<b>2,922,064</b>	<b>1,283,337</b>
<b>TOTAL AVAILABLE</b>	<b>446,738</b>	<b>1,312,710</b>	<b>1,131,280</b>	<b>2,924,144</b>	<b>2,926,234</b>	<b>1,283,578</b>
<b>EXPENDITURES</b>						
Administration						
Personnel Services	24,526	122,428	159,686	337,879	337,879	200,416
Materials and Supplies	34,750	7,900	15,007	28,012	28,012	11,995
Contractual Services	12,197	20,334	124,203	168,069	168,069	36,379
Other	-	-	6,819	6,819	6,819	1,641
<b>Total Administration</b>	<b>71,473</b>	<b>150,662</b>	<b>305,715</b>	<b>540,779</b>	<b>540,779</b>	<b>250,431</b>
Webb County						
Materials & Supplies	-	469	-	2,193	2,193	1,177
Contractual Services	259,439	299,650	425,050	979,446	979,446	344,168
Other Charges	-	168,600	-	79	79	65,952
Capital Outlay	-	86,984	-	309,186	309,186	62,973
<b>Total Webb County</b>	<b>259,439</b>	<b>555,703</b>	<b>425,050</b>	<b>1,290,904</b>	<b>1,290,904</b>	<b>474,270</b>
Jim Hogg County						
Materials and Supplies	-	45	67	723	723	300
Contractual Services	15,484	29,860	37,291	122,222	122,222	80,002
Capital Outlay	-	78,000	-	17,027	17,027	-
<b>Total Jim Hogg County</b>	<b>15,484</b>	<b>107,905</b>	<b>37,358</b>	<b>139,972</b>	<b>139,972</b>	<b>80,302</b>
Starr County						
Materials and Supplies	-	111	159	1,505	1,505	899
Contractual Services	73,300	113,856	209,145	460,407	460,407	298,541
Capital Outlay	-	212,258	-	26,103	26,103	-
<b>Total Starr County</b>	<b>73,300</b>	<b>326,225</b>	<b>209,304</b>	<b>488,015</b>	<b>488,015</b>	<b>299,440</b>

**CITY OF LAREDO, TEXAS**  
**911 REGIONAL COMMUNICATIONS FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
Zapata County						
Materials and Supplies	-	53	62	707	707	300
Contractual Services	23,624	34,488	55,716	174,311	174,311	93,737
Capital Outlay	-	73,003	-	16,639	16,639	-
<b>Total Zapata County</b>	<b>23,624</b>	<b>107,544</b>	<b>55,778</b>	<b>191,657</b>	<b>191,657</b>	<b>94,037</b>
Other						
Personnel	-	48,769	51,779	96,810	96,810	52,398
Contractual Services	3,000	11,732	46,296	177,856	177,856	32,700
<b>Total Other</b>	<b>3,000</b>	<b>60,501</b>	<b>98,075</b>	<b>274,666</b>	<b>274,666</b>	<b>85,098</b>
<b>TOTAL EXPENDITURES</b>	<b>446,320</b>	<b>1,308,540</b>	<b>1,131,280</b>	<b>2,925,993</b>	<b>2,925,993</b>	<b>1,283,578</b>
<b>CLOSING BALANCE</b>	<b>418</b>	<b>4,170</b>	<b>-</b>	<b>(1,849)</b>	<b>241</b>	<b>-</b>

FUND NUMBER	258 9-1-1 REGIONAL
DEPARTMENT NUMBER	28 COMM. & ADMINISTRATIVE SUPPORT SERVICES
DIVISION NUMBER	60, 62, 63, 64, 67, 68 9-1-1 REGIONAL

### MISSION

To ensure reliable access to emergency telecommunication services for the citizens of Jim Hogg, Starr, Webb, and Zapata Counties.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Reduce the number of errors in the 9-1-1 database.
- Assist the counties with development of their 9-1-1 mapping capabilities
- Develop a comprehensive 9-1-1 public education plan.
- Develop a comprehensive training plan for the 9-1-1 call takers.
- Plan to install mapping capabilities at 3 of the 8 Public Safety Answering Points (PSAPs) in the region.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	24,526	171,197	211,465	434,689	252,814
Materials & Supplies	34,750	8,578	15,295	33,140	13,171
Contractual Services	387,044	509,920	897,701	2,082,310	886,267
Capital Outlay	0	450,245	0	368,955	62,973
Other	0	168,600	6,819	6,898	68,353
<b>TOTAL</b>	<b>446,320</b>	<b>1,308,540</b>	<b>1,131,280</b>	<b>2,925,992</b>	<b>1,283,578</b>

### FULL TIME EQUIVALENTS (FTE) (2860 & 2868)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
9-1-1 Program Manager	R39	0	1	1	1	1
9-1-1 Program Specialist	R33	0	1	1	1	1
9-1-1 Mapping & Database Maint. Specialist	R33	0	1	1	1	1
Administrative Assistant I	R32	1	1	1	1	1
<b>TOTAL</b>		<b>1</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Total Number of 9-1-1 calls received by public safety answering points (PSAPs) in the region	NA	NA	190,000	190,000
<b>Ouputs</b>				
Total Number of public education materials distributed	0	0	50,000	50,000
Total Number of Monitoring Visits to PSAPs	0	0	32	32
Total Number of PSAPs with Mapping Capabilities	0	0	0	3
<b>Effectiveness Measures</b>				
% of errors in the 9-1-1 Database	NA	NA	NA	< 2%

**CITY OF LAREDO  
CAPITAL OUTLAY SCHEDULE FY2006-2007**

<b>DEPARTMENT</b>	<b>DESCRIPTION</b>	<b>AMOUNT</b>
<b>911</b>	Machinery & Equipment 911 Public Safety Equipment (State Funded)	\$62,973
	<b>Total 911</b>	<b>\$62,973</b>

Environmental Services

Keep Laredo Beautiful

**CITY OF LAREDO, TEXAS**  
**KEEP LAREDO BEAUTIFUL FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	20,500	20,500	-
<b>REVENUES</b>						
Contributions & Donations	-	-	-	1,249	2,249	4,000
Texas Forest Service Grant	-	-	-	2,000	2,000	-
Transfer In:						
NPDES	-	62,352	100,000	100,000	86,484	100,000
<b>TOTAL REVENUES</b>	-	62,352	100,000	103,249	90,733	104,000
<b>TOTAL AVAILABLE</b>	-	62,352	100,000	123,749	111,233	104,000
<b>EXPENDITURES</b>						
Administration						
Personnel Services	-	25,257	57,055	57,055	54,810	60,751
Material and Supplies	-	8,078	11,000	24,124	22,099	22,388
Contractual Services	-	8,517	15,000	22,070	13,824	17,681
Capital Outlay	-	-	-	20,500	20,500	-
Reserve Appropriation	-	-	16,945	-	-	3,180
<b>TOTAL EXPENSES</b>	-	41,852	100,000	123,749	111,233	104,000
<b>CLOSING BALANCE</b>	-	20,500	-	-	-	-

Police Department



Police Trust Fund



**CITY OF LAREDO, TEXAS  
POLICE TRUST FUND  
OPERATING BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>2,549,359</b>	<b>2,659,168</b>	<b>425,791</b>	<b>1,578,546</b>	<b>1,578,546</b>	<b>1,391,237</b>
<b>REVENUES</b>						
Seized Revenues	3,189,655	1,264,860	500,000	500,000	1,380,000	500,000
State Seized Revenues	86,709	29,288	-	-	33,000	-
Capital Leases	772,219	1,524,978	-	-	-	-
Rents Royalties and Interest	31,527	32,438	82,700	82,700	48,979	46,000
Other Financing Sources	30,677	44,141	-	-	-	-
<b>TOTAL REVENUES</b>	<b>4,110,787</b>	<b>2,895,705</b>	<b>582,700</b>	<b>582,700</b>	<b>1,461,979</b>	<b>546,000</b>
<b>TOTAL AVAILABLE</b>	<b>6,660,146</b>	<b>5,554,873</b>	<b>1,008,491</b>	<b>2,161,246</b>	<b>3,040,525</b>	<b>1,937,237</b>
<b>EXPENDITURES</b>						
Police Trust						
Materials and Supplies	375,061	329,208	-	167,354	167,354	121,600
Contractual Services	132,080	254,186	-	122,969	122,969	50,000
Capital Outlay	1,469,816	1,746,111	-	267,744	267,744	634,700
Debt Service:						
Lease Purchase Payments	849,202	1,113,670	1,008,491	1,008,491	1,008,491	584,937
Reserve Appropriation	-	-	-	96,316	82,730	-
Transfer Out:						
Special Police Program	1,174,819	533,152	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>4,000,978</b>	<b>3,976,327</b>	<b>1,008,491</b>	<b>1,662,874</b>	<b>1,649,288</b>	<b>1,391,237</b>
<b>CLOSING BALANCE</b>	<b>2,659,168</b>	<b>1,578,546</b>	<b>-</b>	<b>498,372</b>	<b>1,391,237</b>	<b>546,000</b>

**CAPITAL OUTLAY SCHEDULE FY2006-2007**

Police Trust	Automotive	
	Fifty (54) Lease Purchase Marked Units for District 17	\$200,000
	Twenty-five (25) Lease Purchased Unmarked Vehicles	\$100,000
	Twelve (12) Traffic Motorcycles	\$40,000
	Machinery & Equipment	
	Crime Scene Unit w/Lab	\$75,000
	Upgrade Building Security Access	\$100,000
	DSR Radars	\$95,700
	Taser Guns	\$24,000
	<b>Total Police Trust</b>	<b>\$634,700</b>

Debt Service Fund

**CITY OF LAREDO, TEXAS**  
**DEBT SERVICE FUND**  
**GENERAL OBLIGATION AND TAX SUPPORTED BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	ESTIMATED FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>5,537,538</b>	<b>4,592,745</b>	<b>5,153,907</b>	<b>5,634,547</b>	<b>5,634,547</b>	<b>6,453,717</b>
<b>REVENUES</b>						
Property Taxes	8,645,691	8,827,245	9,313,092	9,313,092	9,332,472	10,380,906
Rents, Royalties and Interest	109,080	3,777,735	254,700	698,408	881,099	383,300
Reimbursement and Miscellaneous	173,082	441,256	163,378	163,378	455,737	125,161
Other Financing Sources						
Infrastructure Maintenance	762,596	-	-	-	-	-
Airport	790,914	786,131	775,942	775,942	775,942	407,640
Civic Center	118,510	114,260	134,330	134,330	134,330	-
Parking Meters	180,590	294,704	287,784	287,784	287,784	3,518
Sports and Community Venue	2,543,104	8,990,128	2,748,838	2,748,838	2,748,838	2,817,551
Transit	445,555	941,393	898,220	898,220	898,220	890,675
Bridge System	17,250	784,636	807,180	807,180	807,180	558,570
Solid Waste	796,530	2,066,258	2,111,795	2,111,795	2,111,795	2,069,826
Waterworks System	3,671,332	3,655,263	3,678,817	3,678,817	3,678,817	3,642,255
Sewer System	3,689,978	3,653,389	3,410,465	3,410,465	3,410,465	2,946,900
Environmental Services	-	-	571,413	571,413	571,413	571,145
Risk Management	23,148	22,708	14,092	14,092	14,092	18,638
Bond Proceeds	-	53,050,000	-	17,865,000	17,865,000	-
<b>TOTAL REVENUES</b>	<b>21,967,360</b>	<b>87,405,106</b>	<b>25,170,046</b>	<b>43,478,754</b>	<b>43,973,184</b>	<b>24,816,085</b>
<b>TOTAL AVAILABLE</b>	<b>27,504,898</b>	<b>91,997,851</b>	<b>30,323,953</b>	<b>49,113,301</b>	<b>49,607,731</b>	<b>31,269,802</b>
<b>EXPENDITURES</b>						
Paving Assessment Debt						
Principal	343,233	49,265	40,000	40,000	40,000	10,011
Interest	19,300	3,436	1,605	1,343	1,343	609
Airport Debt						
Principal	500,000	520,000	545,000	545,000	545,000	530,000
Interest	282,346	257,426	230,942	230,942	230,942	202,611
Tax-Supported Debt						
Principal	6,076,433	5,520,876	6,098,991	6,098,991	6,098,991	5,670,884
Interest	2,866,041	2,509,822	2,647,055	2,427,328	2,427,328	3,171,708
Solid Waste Debt						
Principal	394,990	1,473,132	1,606,009	1,606,009	1,606,009	1,619,893
Interest	401,542	593,125	505,786	505,786	505,786	449,933
Water Debt						
Principal	2,120,000	2,210,000	2,310,000	2,310,000	2,310,000	2,411,135
Interest	1,551,465	1,445,263	1,368,817	1,245,302	1,245,302	1,231,120

**CITY OF LAREDO, TEXAS**  
**DEBT SERVICE FUND**  
**GENERAL OBLIGATION AND TAX SUPPORTED BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	ESTIMATED FY 05-06	PROPOSED BUDGET FY 06-07
Sewer Debt						
Principal	2,280,344	2,431,727	2,270,000	2,270,000	2,270,000	1,924,295
Interest	1,401,848	1,221,662	1,140,465	1,084,554	1,084,554	1,022,605
Transit Debt						
Principal	270,000	465,000	495,000	495,000	495,000	507,945
Interest	175,555	476,393	403,220	335,227	335,227	382,730
Parking Meters Debt						
Principal	95,000	140,000	150,000	150,000	150,000	160,000
Interest	82,162	151,222	134,291	134,291	134,291	126,615
Risk Management Debt						
Principal	10,000	10,000	10,000	10,000	10,000	15,000
Interest	13,147	12,707	4,092	4,092	4,092	3,638
Civic Center Debt						
Principal	85,000	85,000	110,000	110,000	110,000	105,837
Interest	33,510	29,260	24,330	13,567	13,567	17,958
Infrastructure Maintenance Debt						
Principal	295,000	-	-	-	-	-
Interest	467,595	-	-	-	-	-
Bridge Debt						
Principal	-	315,000	340,000	340,000	340,000	360,000
Interest	-	452,108	449,594	449,594	449,594	404,421
Sports and Community Venue Debt						
Principal	525,000	625,000	930,000	930,000	930,000	1,040,000
Interest	2,018,104	1,922,276	1,818,838	1,818,838	1,818,838	1,777,551
Environmental Services Debt						
Principal	-	-	215,000	215,000	215,000	260,000
Interest	-	-	356,413	356,413	356,413	311,145
03 PPF - Various Departments Debt						
Principal	505,000	550,000	565,000	565,000	565,000	580,000
Interest	80,469	44,910	31,858	31,858	31,858	20,965
Contractual Services	-	-	-	5,500	5,500	-
Reserve Appropriation	-	-	200,000	194,500	-	183,270
Fiscal Agent Fees	19,069	19,251	28,000	28,000	28,000	28,000
Escrow Agent Refunding Debt	-	61,794,039	-	18,576,859	18,576,859	-
Bond Issuance Cost	-	845,369	-	210,020	219,520	-
Transfer Out:						
Sports & Community Venue	-	190,035	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>22,912,153</b>	<b>86,363,304</b>	<b>25,030,306</b>	<b>43,339,014</b>	<b>43,154,014</b>	<b>24,529,879</b>
<b>CLOSING BALANCE</b>	<b>4,592,745</b>	<b>5,634,547</b>	<b>5,293,647</b>	<b>5,774,287</b>	<b>6,453,717</b>	<b>6,739,923</b>

**CITY OF LAREDO, TEXAS**  
**2006-2007 GENERAL OBLIGATION AND TAX SUPPORTED**  
**DEBT SERVICE SUMMARY**

Bond Description	Principal Interest Due	Outstanding Balance 09/30/06	FY 2006-2007			Outstanding Balance 09/30/07
			Principal	Interest	Total	
General Obligation Bonds (5.830m)	Feb-Aug*	565,000	275,000	28,540	303,540	290,000
Certificates of Obligation (3.660m)	Feb-Aug*	145,407	145,407	6,907	152,314	-
Certificates of Obligation (16.160m)	Feb-Aug*	975,000	94,700	112,513	207,213	880,300
GO Refunding Bond (43.05M)	Feb-Aug*	12,920,000	1,255,000	639,407	1,894,407	11,665,000
Airport Certificate of Obligation Refunding (2.06M)	Feb-Aug*	1,710,000	85,000	94,848	179,848	1,625,000
Contractual Obligation PPFCCO (2.265M)	Feb-Aug*	475,000	475,000	6,888	481,888	-
Certificate of Obligation (3.510M)	Feb-Aug*	3,255,000	135,000	133,032	268,032	3,120,000
General Obligation Refunding Bond (4.59M)	Feb-Aug*	1,045,000	110,000	26,975	136,975	935,000
2005 Certificate of Obligation (15.625M) - Tax	Feb-Aug*	7,895,000	285,000	337,541	622,541	7,610,000
2005 Refunding C.O. (24.455M)	Feb-Aug*	10,122,237	-	505,096	505,096	10,122,237
2006 General Obligation Refunding Bond (17.865M)	Feb-Aug*	7,924,166	1,985,777	361,824	2,347,601	5,938,389
2006 Certificate of Obligation (17.32M)	Feb-Aug*	17,320,000	825,000	918,137	1,743,137	16,495,000
<b>TOTAL TAX SUPPORTED DEBT</b>		<b>64,351,810</b>	<b>5,670,884</b>	<b>3,171,708</b>	<b>8,842,592</b>	<b>58,680,926</b>
G.O. Refunding Bond - Paving (4.59m)	Feb-Aug*	10,000	5,000	225	5,225	5,000
2006 General Obligation Refunding Bond (17.865M)	Feb-Aug*	10,043	5,011	384	5,395	5,032
<b>TOTAL PAVING ASSESSMENT DEBT</b>		<b>20,043</b>	<b>10,011</b>	<b>609</b>	<b>10,620</b>	<b>10,032</b>
Airport Certificate of Obligation (1m)	Feb-Aug*	535,000	55,000	31,595	86,595	480,000
Airport Certificate of Obligation (2.04m)	Feb-Aug*	1,010,000	155,000	50,786	205,786	855,000
Airport Certificate of Obligation (1.43m)	Feb-Aug*	1,090,000	65,000	54,185	119,185	1,025,000
Airport Certificate of Obligation (2.83m)	Feb-Aug*	1,580,000	255,000	66,045	321,045	1,325,000
<b>TOTAL TAX &amp; AIRPORT DEBT</b>		<b>4,215,000</b>	<b>530,000</b>	<b>202,611</b>	<b>732,611</b>	<b>3,685,000</b>
Certificates of Obligation (3.660m)	Feb-Aug*	44,593	44,593	2,118	46,711	-
Certificates of Obligation (16.160m) 750,000	Feb-Aug*	190,018	5,300	6,297	11,597	184,718
Contractual Obligation (9.925m) 8,900M	Feb-Aug*	7,985,000	350,000	320,080	670,080	7,635,000
Certificates of Obligation (13.535M) - Landfill	Feb-Aug*	3,775,000	1,220,000	101,450	1,321,450	2,555,000
2005 Refunding C.O. (24.455M) - Landfill	Feb-Aug*	399,458	-	19,988	19,988	399,458
<b>TOTAL TAX &amp; SOLID WASTE DEBT</b>		<b>12,394,069</b>	<b>1,619,893</b>	<b>449,933</b>	<b>2,069,826</b>	<b>10,774,176</b>
Water & Tax C.O. (2.860m)	Feb-Aug*	405,000	135,000	13,750	148,750	270,000
GO Refunding Bond (43.05M)	Feb-Aug*	12,975,000	1,380,000	642,693	2,022,693	11,595,000
Water & Tax C.O. (3.85M) 3.55M Water	Feb-Aug*	975,000	150,000	40,345	190,345	825,000
Water & Tax C.O. (2.485M)	Feb-Aug*	790,000	100,000	38,719	138,719	690,000
2005 Refunding C.O. (24.455M) - WaterWorks	Feb-Aug*	5,219,934	-	256,748	256,748	5,219,934
2006 General Obligation Refunding Bond (17.865M)	Feb-Aug*	4,754,912	646,135	238,865	885,000	4,108,777
<b>TOTAL TAX &amp; WATER REVENUE DEBT</b>		<b>25,119,846</b>	<b>2,411,135</b>	<b>1,231,120</b>	<b>3,642,255</b>	<b>22,708,711</b>
Sewer & Tax C.O. (6.415)	Feb-Aug*	2,055,000	295,000	74,095	369,095	1,760,000
GO Refunding Bond (43.05M)	Feb-Aug*	9,650,000	1,025,000	478,065	1,503,065	8,625,000
Sewer & Tax C.O. (1.82M)	Feb-Aug*	580,000	75,000	28,955	103,955	505,000
Sewer & Tax C.O. (3.62M)	Feb-Aug*	3,420,000	135,000	134,406	269,406	3,285,000
G.O. Refunding Bond - Sewer (4.59M)	Feb-Aug*	205,000	105,000	4,600	109,600	100,000
2005 Refunding C.O. (24.455M) - Sewer	Feb-Aug*	3,852,616	-	192,626	192,626	3,852,616
2006 General Obligation Refunding Bond (17.865M)	Feb-Aug*	2,149,724	289,295	109,858	399,153	1,860,429
<b>TOTAL TAX &amp; SEWER REVENUE DEBT</b>		<b>21,912,340</b>	<b>1,924,295</b>	<b>1,022,605</b>	<b>2,946,900</b>	<b>19,988,045</b>
Certificates of Obligation (13.535M) - Transit	Feb-Aug*	5,710,000	205,000	247,750	452,750	5,505,000
2006 General Obligation Refunding Bond (17.865M)	Feb-Aug*	2,609,866	302,945	134,980	437,925	2,306,921
<b>TOTAL TAX &amp; TRANSIT REVENUE DEBT</b>		<b>8,319,866</b>	<b>507,945</b>	<b>382,730</b>	<b>890,675</b>	<b>7,811,921</b>
Parking Revenue C.O. (1.05M)	Feb-Aug*	440,000	70,000	18,365	88,365	370,000
Parking Revenue C.O. (9.925M) 1,025M	Feb-Aug*	920,000	40,000	36,833	76,833	880,000
Certificates of Obligation (13.535M) - Parking	Feb-Aug*	1,335,000	50,000	57,833	107,833	1,285,000
2005 Refunding C.O. (24.455M) - Parking	Feb-Aug*	271,861	-	13,584	13,584	271,861
<b>TOTAL PARKING METER FUND REVENUE DEBT</b>		<b>2,966,861</b>	<b>160,000</b>	<b>126,615</b>	<b>286,615</b>	<b>2,806,861</b>
Water & Tax C.O. (3.85M) 300K Risk	Feb-Aug*	85,000	15,000	3,638	18,638	70,000
<b>TOTAL RISK FUND REVENUE DEBT</b>		<b>85,000</b>	<b>15,000</b>	<b>3,638</b>	<b>18,638</b>	<b>70,000</b>
2006 G.O. Refunding Bond (17.865M)-Civic Center	Feb-Aug*	416,289	105,837	17,958	123,795	310,452
<b>TOTAL CIVIC CENTER FUND REVENUE DEBT</b>		<b>416,289</b>	<b>105,837</b>	<b>17,958</b>	<b>123,795</b>	<b>310,452</b>
Certificate of Obligation (9.365M)-CIF (Bridge as of '05)	Feb-Aug*	3,785,000	360,000	180,863	540,863	3,425,000
2005 Refunding C.O. (24.455M) - Bridge	Feb-Aug*	4,588,894	-	223,558	223,558	4,588,894
<b>TOTAL BRIDGE FUND REVENUE DEBT</b>		<b>8,373,894</b>	<b>360,000</b>	<b>404,421</b>	<b>764,421</b>	<b>8,013,894</b>
Sports & Community Venue Sales Tax Revenue	Mar*-Sept.	3,585,000	835,000	109,688	944,688	2,750,000
Sports & Community Venue Sales Tax Revenue -Refunding	Mar*-Sept.	33,550,000	205,000	1,667,863	1,872,863	33,345,000
<b>TOTAL SPRT &amp; COMM VENUE REVENUE DEBT</b>		<b>37,135,000</b>	<b>1,040,000</b>	<b>1,777,551</b>	<b>2,817,551</b>	<b>36,095,000</b>
2005 Certificate of Obligation (15.625M) - NPDES	Feb-Aug*	7,275,000	260,000	311,145	571,145	7,015,000
<b>TOTAL NPDES DEBT</b>		<b>7,275,000</b>	<b>260,000</b>	<b>311,145</b>	<b>571,145</b>	<b>7,015,000</b>
<b>2003 PPFCCO SELF SUPPORTING ISSUE 2.795M</b>						
Contractual Obligation PPFCCO (2.795M)						
Tax Office Department	Feb-Aug*	4,727	2,334	83	2,417	2,393
Police Department	Feb-Aug*	318,050	156,995	5,675	162,670	161,055
Fire Department	Feb-Aug*	471,917	232,946	8,420	241,366	238,971
Traffic Department	Feb-Aug*	25,788	12,729	460	13,189	13,059
Public Works - Department	Feb-Aug*	193,408	95,470	3,451	98,921	97,938
Public Works - Engineering Division	Feb-Aug*	18,911	9,335	338	9,673	9,576
Parks & Recreation Department	Feb-Aug*	25,788	12,729	460	13,189	13,059
Telecommunication Division	Feb-Aug*	6,663	3,288	119	3,407	3,375
Management Information System Department	Feb-Aug*	11,518	5,686	206	5,892	5,832
Health Fund	Feb-Aug*	39,541	19,518	705	20,223	20,023
PPFCCO 2.795M-Paving	Feb-Aug*	17,192	8,486	307	8,793	8,706
PPFCCO 2.795M - Parking	Feb-Aug*	6,876	3,395	123	3,518	3,481
PPFCCO 2.795M - Bridge System Fund	Feb-Aug*	34,621	17,089	618	17,707	17,532
<b>TOTAL PPFCCO SELF SUPPORTING ISSUE</b>		<b>1,175,000</b>	<b>580,000</b>	<b>20,965</b>	<b>600,965</b>	<b>595,000</b>
<b>TOTAL TAX &amp; REVENUE SUPPORTED DEBT</b>		<b>193,760,018</b>	<b>15,195,000</b>	<b>9,123,609</b>	<b>24,318,609</b>	<b>178,565,018</b>

PERMANENT FUND

Library Department



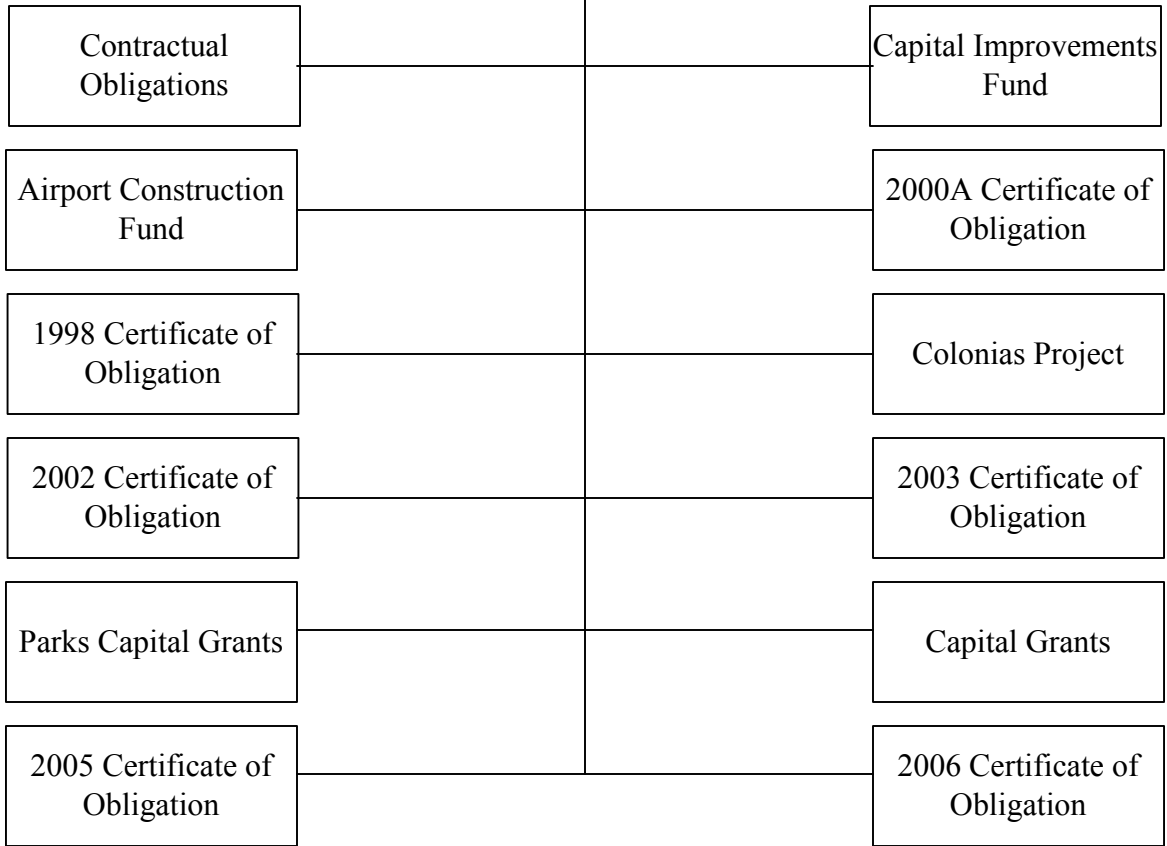
Canseco Endowment  
Trust Fund

**CITY OF LAREDO, TEXAS  
CANSECO ENDOWMENT FUND  
OPERATING BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	ESTIMATED FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>60,295</b>	<b>61,039</b>	<b>60,773</b>	<b>62,465</b>	<b>62,465</b>	<b>65,392</b>
<b>REVENUES</b>						
Interest Earnings	744	1,426	1,500	1,500	2,927	2,800
<b>TOTAL REVENUES</b>	<b>744</b>	<b>1,426</b>	<b>1,500</b>	<b>1,500</b>	<b>2,927</b>	<b>2,800</b>
<b>TOTAL AVAILABLE</b>	<b>61,039</b>	<b>62,465</b>	<b>62,273</b>	<b>63,965</b>	<b>65,392</b>	<b>68,192</b>
<b>EXPENDITURES</b>						
Materials & Supplies	-	-	500	500	-	500
Contractual Services	-	-	800	800	-	2,000
<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>1,300</b>	<b>1,300</b>	<b>-</b>	<b>2,500</b>
<b>CLOSING BALANCE</b>	<b>61,039</b>	<b>62,465</b>	<b>60,973</b>	<b>62,665</b>	<b>65,392</b>	<b>65,692</b>
<b>ADJUSTMENTS</b>						
<b>LESS: RESTRICTED BAL.</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>
<b>ADJ. CLOSING BALANCE</b>	<b>11,039</b>	<b>12,465</b>	<b>10,973</b>	<b>12,665</b>	<b>15,392</b>	<b>15,692</b>



CAPITAL PROJECT FUNDS



**CITY OF LAREDO, TEXAS  
CONTRACTUAL OBLIGATIONS  
PROJECT BUDGET  
FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	<b>278,547</b>	-	-
<b>REVENUES</b>						
Contractual Obligations 2000 Issue:						
Interest Earnings	-	63,750	63,523	380	-	-
Contractual Obligations 2000-A Issue:						
Interest Earnings	-	36,282	39,781	358	-	-
Contractual Obligations 2002-A Issue:						
Bond Proceeds 2002 Series	2,265,000	2,265,000	2,265,000	-	-	-
Interest Earnings	44,504	44,504	36,155	2,000	-	-
Contractual Obligations 2003 Issue:						
Bond Proceeds 2003 Series	2,795,000	2,795,000	2,795,000	-	-	2,795,000
Interest Earnings	41,970	41,970	36,717	4,000	-	40,717
Net Increase (Decrease) in the Fair Value of Investments	-	-	(2,390)	2,390	-	-
Premium	56	56	56	-	-	-
Reimburse-Prior Year Expense	10,287	10,287	10,287	-	-	10,072
Reimburse-Damaged Property	-	-	25,000	-	-	25,000
<b>TOTAL REVENUES</b>	<b>5,156,817</b>	<b>5,256,849</b>	<b>5,269,129</b>	<b>9,128</b>	-	<b>2,870,789</b>
<b>TOTAL AVAILABLE</b>	<b>5,156,817</b>	<b>5,256,849</b>	<b>5,269,129</b>	<b>287,675</b>	-	<b>2,870,789</b>
<b>EXPENDITURES</b>						
Contractual Obligations 2000 Issue:						
Machinery & Equipment	-	12,131	-	12,131	-	-
Automotive	-	51,619	-	51,619	-	-
Reserve Appropriation	-	-	-	153	-	-
Total 2000 Issue	-	63,750	-	63,903	-	-
Contractual Obligations 2000-A CO Issue:						
Automotive	-	36,282	-	36,282	-	-
Reserve Appropriation	-	-	-	3,857	-	-
Total 2000-A CO Issue	-	36,282	-	40,139	-	-

**CITY OF LAREDO, TEXAS  
CONTRACTUAL OBLIGATIONS  
PROJECT BUDGET  
FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
Contractual Obligations 2002-A CO Issue:						
Computer Hardware/Software	40,160	44,537	40,160	4,377	-	-
Minor Apparatus and Tools	6,074	15,520	6,074	9,446	-	-
Safety Equipment	130,488	130,488	130,488	-	-	-
Repairs to Bldgs & Improv	2,124	2,124	2,124	-	-	-
Machinery & Equipment	557,338	543,267	482,316	60,951	-	-
Computer Software	11,500	11,500	11,500	-	-	-
Automotive	1,429,779	1,430,027	1,429,784	243	-	-
Bond Issuance Cost	62,116	62,116	62,116	-	-	-
Reserve Appropriation	9,471	9,471	-	3,122	-	-
Arbitrage Services	2,425	2,425	2,425	-	-	-
Transfer Out:						
Capital Improvements Fund	58,300	58,300	58,300	-	-	-
<b>Total 2002-A CO Issue</b>	<b>2,309,775</b>	<b>2,309,775</b>	<b>2,225,287</b>	<b>78,139</b>	<b>-</b>	<b>-</b>
Contractual Obligations 2003 CO Issue:						
Computer Hardware/Software	26,796	26,796	26,796	-	-	26,796
Minor Apparatus and Tools	96,672	96,672	86,871	9,801	-	96,672
Safety Equipment	232,535	232,535	232,534	1	-	232,535
Machinery & Equipment	416,782	416,782	374,456	42,326	-	416,782
Computer Hardware	97,458	97,458	97,457	1	-	97,458
Automotive	1,911,869	1,911,869	1,885,251	51,618	-	1,936,869
Bond Issuance Cost	61,150	61,150	61,150	-	-	61,150
Reserve Appropriation	3,000	3,000	-	1,747	-	1,747
Arbitrage Services	780	780	780	-	-	780
<b>Total 2003 CO Issue</b>	<b>2,847,042</b>	<b>2,847,042</b>	<b>2,765,295</b>	<b>105,494</b>	<b>-</b>	<b>2,870,789</b>
<b>TOTAL EXPENDITURES</b>	<b>5,156,817</b>	<b>5,256,849</b>	<b>4,990,582</b>	<b>287,675</b>	<b>-</b>	<b>2,870,789</b>
<b>CLOSING BALANCE</b>	<b>-</b>	<b>-</b>	<b>278,547</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS  
CAPITAL IMPROVEMENTS FUND  
PROJECT BUDGET  
FY 2006-2007**

	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	<b>8,071,511</b>	-	-
<b>REVENUES</b>						
Intergovernmental Revenue:						
National Park Service	385,200	385,200	385,200	-	-	385,200
Texas Parks & Wildlife	668,523	668,523	654,026	14,497	-	668,523
Texas Dept. of Transportation	5,887,272	5,887,272	105,036	5,782,236	-	5,887,272
Webb County	625,000	625,000	500,795	124,205	-	625,000
L. I. S. D.	16,895	16,895	18,987	-	-	18,987
U. I. S. D.	34,743	34,743	34,011	732	-	34,743
Interest Earnings	2,530,152	2,530,152	2,424,001	256,604	-	2,680,605
Restricted Interest Earnings	1,531,558	1,531,558	1,415,123	300,996	-	1,716,119
Net Increase (Decrease) in the Fair Value of Investments	-	-	(25,904)	25,904	-	-
Discount Earnings	360	360	360	-	-	360
Contributions:						
H.E.B. - Laredo. Public Library	12,500	12,500	12,500	-	-	12,500
Wal-Mart - Loop 20 Traffic Impr.	93,809	93,809	93,809	-	-	93,809
Paul Young - Traffic Improvement	120,000	120,000	120,000	-	-	120,000
Comm. Develop. - Chacon Creek	18,800	18,800	18,800	-	-	18,800
Comm. Develop. - Seven Flags	48,150	48,150	48,150	-	-	48,150
Comm. Develop. - Zacate Creek	81,679	81,679	81,679	-	-	81,679
STNB/Sterling Loop & Tiara Light	110,000	110,000	110,000	-	-	110,000
Vaquillas Park Contributions	57,050	57,050	57,050	25,900	-	82,950
Del Mar League	20,000	20,000	20,000	-	-	20,000
Tex-Mex / Bartlett RR Crossing	23,000	23,000	21,942	1,058	-	23,000
Tex-Mex / Zacate Creek Park	408,114	408,114	408,114	-	-	408,114
La Posada - Zaragoza Street	25,114	25,114	25,114	-	-	25,114
Slaughter Park-Laredo Heat	-	4,238	-	4,238	-	4,238
Woodridge Heights	-	56,350	56,350	-	-	56,350
Eden / Newman Prk-BP Newman	-	89,734	-	89,734	-	89,734
Miscellaneous	177,323	477,323	177,323	300,000	-	477,323
Transfers In:						
General Fund	3,343,955	3,343,955	3,343,955	-	-	3,343,955
Mineral Leases	115,080	115,080	115,080	-	-	115,080
Civic Center	3,000,000	3,000,000	3,000,000	-	-	3,000,000
Hotel/Motel	400,000	400,000	300,000	-	50,000	350,000
Contractual Obligations	58,300	58,300	58,300	-	-	58,300
EDA - DPW Infrastructure	21,905	21,905	21,905	-	-	21,905
1998 C.O. Issue	600,474	600,474	275,976	324,498	-	600,474
Transit Management	100,000	100,000	100,000	-	-	100,000
Bridge System	3,089,475	3,889,475	4,080,928	521,821	271,558	4,874,307
Municipal Housing	1,565,000	2,992,000	1,565,000	1,427,000	-	2,992,000
<b>TOTAL REVENUES</b>	<b>25,169,431</b>	<b>27,846,753</b>	<b>19,623,610</b>	<b>9,199,423</b>	<b>321,558</b>	<b>29,144,591</b>
<b>TOTAL AVAILABLE</b>	<b>25,169,431</b>	<b>27,846,753</b>	<b>19,623,610</b>	<b>17,270,934</b>	<b>321,558</b>	<b>29,144,591</b>

**CITY OF LAREDO, TEXAS  
CAPITAL IMPROVEMENTS FUND  
PROJECT BUDGET  
FY 2006-2007**

	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>EXPENDITURES</b>						
Street Reconstruction:						
Appraisal Fees	3,400	1,200	1,200	-	-	1,200
Reserve Appropriation	111,952	27,458	-	369,322	-	369,322
Street Recycling	-	-	-	521,821	271,558	793,379
Capital Outlay	118,516	517,107	118,515	398,592	-	517,107
Transfers Out:						
General Fund	280,000	280,000	280,000	-	-	280,000
Infrastructure Maintenance	1,822,270	1,822,270	1,822,270	-	-	1,822,270
Civic Center	54,101	54,101	54,101	-	-	54,101
Fire Training Facility	20,000	20,000	20,000	-	-	20,000
2001 C.O. Issue	200,000	200,000	200,000	-	-	200,000
Bridge System	-	400,000	-	400,000	-	400,000
<b>Total Street Reconstruction</b>	<b>2,610,239</b>	<b>3,322,136</b>	<b>2,496,086</b>	<b>1,689,735</b>	<b>271,558</b>	<b>4,457,379</b>
Traffic Projects:						
Traffic Improvements	693,205	693,205	695,341	-	-	695,341
School Flashers Phase 2&3	164,249	164,249	157,251	6,998	-	164,249
Street Signs	116,000	116,000	98,261	17,739	-	116,000
Speed Hump Project	100,000	100,000	73,578	26,422	-	100,000
Lafayette/San Francisco Signals	65,000	42,866	42,866	-	-	42,866
Wal-Mart/Loop 20 Signal	95,155	95,155	95,155	-	-	95,155
Paul Young Traffic Signal	120,000	120,000	120,000	-	-	120,000
Del Mar/Lindenwood Signal	12,542	12,542	12,542	-	-	12,542
STNB/Stering & Tiara Trfc. Light	110,000	110,000	105,022	4,978	-	110,000
Winfield Traffic Light	58,600	58,600	58,600	-	-	58,600
McPherson / San Isidro Light	-	10,950	-	10,950	-	10,950
<b>Total Traffic Projects</b>	<b>1,534,751</b>	<b>1,523,567</b>	<b>1,458,616</b>	<b>67,087</b>	<b>-</b>	<b>1,525,703</b>
Parks & Recreation Projects:						
Park Improvements	21,569	21,569	21,527	42	-	21,569
Northeast Hillside Park	138,961	138,961	138,026	935	-	138,961
Eastwoods Park Project	425,100	425,100	419,090	6,010	-	425,100
Chacon Hike & Bike Trail	94,000	94,000	94,000	-	-	94,000
Seven Flags Park Rehab	481,500	481,500	481,500	-	-	481,500
Civic Center Renovation	4,877,457	4,877,457	127,240	4,834,778	50,000	5,012,018
Chacon Hike & Bike Trail - Phase I	90,380	90,380	53,415	36,965	-	90,380
Father Charles McNaboe Park	275,000	275,000	243,561	31,439	-	275,000
Zacate Creek Linear Park Bridge	80,487	67,887	47,130	20,757	-	67,887
Zacate Creek Linear Park - Grant	979,586	979,586	975,641	3,945	-	979,586
North Central Park	625,000	625,000	502,295	122,705	-	625,000
North East Hillside Rec Irrigation	5,250	5,250	-	5,250	-	5,250
Slaughter Farm Rehab	25,000	25,000	6,733	18,267	-	25,000
Recreation Center Improvements	20,152	20,152	20,152	-	-	20,152
Community Sr. League Field	20,000	20,000	-	20,000	-	20,000
Vaquillas Park	57,050	57,050	-	82,950	-	82,950
Slaughter Park Lighting	-	4,238	-	4,238	-	4,238
Ladrillera Utilities Project	-	4,698	4,698	-	-	4,698
Village Heights Park	-	56,350	-	56,350	-	56,350
Larga Vista Park	-	75,000	-	75,000	-	75,000
Lafayette Hockey Rink	-	17,600	-	17,600	-	17,600
El Eden / Newman Park	-	89,734	-	89,734	-	89,734
<b>Total Parks &amp; Recreation Projects</b>	<b>8,216,492</b>	<b>8,451,512</b>	<b>3,135,008</b>	<b>5,426,965</b>	<b>50,000</b>	<b>8,611,973</b>

**CITY OF LAREDO, TEXAS  
CAPITAL IMPROVEMENTS FUND  
PROJECT BUDGET  
FY 2006-2007**

	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
Other Construction Projects:						
Chacon Creek Tributary	91,846	91,846	57,329	34,517	-	91,846
Veterans Monument	200,180	200,180	200,180	-	-	200,180
San Francisco Javier Project	19,010	19,010	14,730	4,280	-	19,010
Los Obispos Housing Project	1,565,000	2,992,000	355,926	2,636,074	-	2,992,000
West Ldo Corridor/CPL Road	3,250,000	3,250,000	68,058	3,181,942	-	3,250,000
Springfield Alignment	33,859	33,859	33,859	-	-	33,859
Bartlett Railroad Crossing	63,000	63,000	58,622	4,378	-	63,000
Zacate Creek Irrigation	2,659	2,659	-	2,659	-	2,659
West Ldo Corridor/CPL Rd - Ph II	3,201,893	3,201,893	84,212	3,117,681	-	3,201,893
FM 1472 RR Grade Separation	58,500	58,500	58,500	-	-	58,500
LP 20 Diamond Intrchge 59	25,350	25,350	25,350	-	-	25,350
Bruni Plaza Fountain	89	89	89	-	-	89
CP & L Road Construction	183,255	183,255	102,491	80,764	-	183,255
Del Mar Pool Rehab	50,000	50,000	49,990	10	-	50,000
Zacatecas Street Extension	100,000	-	-	-	-	-
HWY 359-US 83	100,000	100,000	90,200	9,800	-	100,000
Bruni Building Rehabilitation	2,500	2,500	744	1,756	-	2,500
Century City Sidewalks	40,895	40,895	34,410	6,485	-	40,895
Animal Shelter	9,911	9,911	9,911	-	-	9,911
Bruni Plaza Improvements	-	14,589	-	14,589	-	14,589
<b>Total Other Construction Projects</b>	<b>8,997,947</b>	<b>10,339,536</b>	<b>1,244,601</b>	<b>9,094,935</b>	<b>-</b>	<b>10,339,536</b>
Discretionary Funds - Districts:						
FY 2000 District Projects:						
District 1 Projects						
Century City Sidewalks	104,886	104,886	104,886	-	-	104,886
COPS Substation	138,111	138,111	138,111	-	-	138,111
District 2 Projects						
University Blvd.	207,802	207,802	207,801	1	-	207,802
S. Ejido/Pecan Street Paving	16,071	16,071	16,070	1	-	16,071
District 3 Projects						
Sidewalks	236,398	236,398	236,398	-	-	236,398
District 4 Projects						
Sidewalks	211,395	211,395	211,395	-	-	211,395
District 5 Projects						
Alma Pierce/Sanchez Sidewalk	6,137	6,137	6,137	-	-	6,137
Irrigation System	31,000	31,000	31,000	-	-	31,000
District 6 Projects						
McPherson Widening/Del Mar	159,288	159,288	157,988	1,300	-	159,288
Del Mar/McPherson Signal	11,255	11,255	11,255	-	-	11,255
District 7 Projects						
Sidewalks	69,256	69,256	69,255	1	-	69,256
McNaboe Park Shade Upgrade	8,776	8,776	8,776	-	-	8,776
Sta. Maria Shade Upgrades	19,400	19,400	19,400	-	-	19,400
McNaboe Skate Park	85,687	85,687	84,924	763	-	85,687
District 8 Projects						
River Rd/San Fco. Javier Proj.	253,465	253,465	251,320	2,145	-	253,465
<b>Total FY 2000 District Projects</b>	<b>1,558,927</b>	<b>1,558,927</b>	<b>1,554,716</b>	<b>4,211</b>	<b>-</b>	<b>1,558,927</b>

**CITY OF LAREDO, TEXAS  
CAPITAL IMPROVEMENTS FUND  
PROJECT BUDGET  
FY 2006-2007**

	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
FY 2001 District Projects:						
District 1 Projects						
Bartlett Extension	32,000	32,000	32,000	-	-	32,000
Church Sidewalks	1,762	1,762	1,762	-	-	1,762
Century City Sidewalks	57,916	57,916	57,916	-	-	57,916
G. Washington Park Impr.	69,000	58,982	58,982	-	-	58,982
Speed Humps	644	644	643	1	-	644
District 2 Projects						
LIFE Down Annexation Survey	15,000	15,000	15,000	-	-	15,000
TEXMEX Industrial Park	25,300	25,300	25,300	-	-	25,300
Water Point - Hwy 359	1,215	1,215	1,214	1	-	1,215
Calton Road Street Lights	21,975	21,975	21,975	-	-	21,975
Guadalupe St. Extension	38,170	38,170	38,170	-	-	38,170
Guadalupe St Speed Humps	843	843	842	1	-	843
Loma Alta Park Project	34,920	34,920	34,919	1	-	34,920
Dryden Baseball Park	3,737	3,737	3,736	1	-	3,737
Sidewalk - Rancho Grande Dr.	9,680	9,680	9,680	-	-	9,680
District 3 Projects						
Sidewalks	30,000	30,000	21,877	8,123	-	30,000
Seymour Street Drainage	27,103	27,103	27,053	50	-	27,103
Market Tennis Courts Lights	2,155	2,155	2,155	-	-	2,155
Santa Fe Park	25,000	25,000	24,987	13	-	25,000
Market Tennis Crts	28,200	28,200	25,388	2,812	-	28,200
Market St. & Seymour Signal	41,303	41,303	41,303	-	-	41,303
Dryden Baseball Park	7,000	7,000	4,167	2,833	-	7,000
Speed Humps - Seymour Street	536	536	536	-	-	536
Garcia-Vela Park Improvements	6,000	6,000	5,948	52	-	6,000
District 4 Projects						
A. Ochoa Park Playground	21,500	21,500	20,627	873	-	21,500
A. Ochoa Park Jogging Tract	8,500	8,500	8,441	59	-	8,500
Sidewalks	93,437	93,437	65,186	28,251	-	93,437
Speed Humps	1,271	1,271	1,271	-	-	1,271
Villa San Luis Proj. Lights	2,937	2,937	2,937	-	-	2,937
Buena Vista Subdivision Project	12,480	12,480	12,480	-	-	12,480
Clark Blvd. Brick Pavers	36,033	36,033	36,033	-	-	36,033
District 5 Projects						
Sidewalks	58,947	58,947	58,947	-	-	58,947
Springfield Right of Way	30,610	30,610	30,610	-	-	30,610
Northwest Skate Park	32,325	32,325	32,325	-	-	32,325
Airport Truck Route	6,021	6,021	6,020	1	-	6,021
Calton Road Street Lights	7,009	7,009	7,009	-	-	7,009
N.E. Hillside Park	9,380	9,380	9,380	-	-	9,380
District 6 Projects						
Traffic Signal - Del Mar	64,800	64,800	64,800	-	-	64,800
Northwest Skate Park	32,325	32,325	32,325	-	-	32,325
Airport Truck Route	18,250	5,463	5,463	-	-	5,463
Noon Lions Park Shade	9,658	9,658	9,658	-	-	9,658
Berkeley Street Humps	4,183	4,183	4,182	1	-	4,183
McPherson/ Del Mar - Shiloh	5,850	5,850	5,850	-	-	5,850
International Blvd Guardrail	2,450	2,450	2,449	1	-	2,450
Springfield Ave. Guardrail	1,714	1,714	1,713	1	-	1,714

**CITY OF LAREDO, TEXAS  
CAPITAL IMPROVEMENTS FUND  
PROJECT BUDGET  
FY 2006-2007**

	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
District 7 Projects						
McNaboe/Richter Kid Tiles	37,026	37,026	37,026	-	-	37,026
McNaboe Park Improvements	74,417	80,917	74,417	6,500	-	80,917
Park Improvements	37,000	37,000	36,559	441	-	37,000
FM 1472 Railroad Crossing	9,611	9,611	9,610	1	-	9,611
Sidewalks - Burnside Street	12,880	12,880	12,879	1	-	12,880
Sidewalks - Bristol Road	6,513	6,513	6,512	1	-	6,513
Sidewalks - Juarez Street	5,959	5,959	5,959	-	-	5,959
District 8 Projects						
River Drive Mall	3,000	3,000	3,000	-	-	3,000
Water Park Study	59,990	59,990	49,990	10,000	-	59,990
San Jorge Street Resurfacing	4,457	4,457	4,457	-	-	4,457
Civic Center Pool Rehabilitation	19,150	19,150	19,105	45	-	19,150
Veterans Field	13,811	13,811	13,811	-	-	13,811
Sidewalks - Jefferson Street	1,411	1,411	1,410	1	-	1,411
Los Dos Laredos Park Project	8,262	8,262	8,262	-	-	8,262
Special Events Tent	4,392	4,392	4,392	-	-	4,392
Civic Center Parking Lights	6,119	6,119	6,119	-	-	6,119
La Ladrillera Park	17,290	17,290	16,484	806	-	17,290
Sidewalks - Main Street	2,619	2,619	2,619	-	-	2,619
<b>Total FY 2001 District Projects</b>	<b>1,263,046</b>	<b>1,246,741</b>	<b>1,185,870</b>	<b>60,871</b>	<b>-</b>	<b>1,246,741</b>
FY 2003 District Projects:						
District 1 Projects						
Sidewalks	42,048	42,048	42,036	12	-	42,048
Recreation Center Improv.	20,000	20,000	20,000	-	-	20,000
District 2 Projects						
Sidewalks - Sta. Clara Street	1,510	1,510	1,510	-	-	1,510
Eastwood Park Improvements	-	15,800	6,750	9,050	-	15,800
Regional Drive	-	10,000	-	10,000	-	10,000
Galveston Street Speed Humps	-	3,000	-	3,000	-	3,000
District 3 Projects						
Sidewalks - Market/Jarvis	5,467	5,467	5,467	-	-	5,467
Santa Fe/Three Point Park	4,000	4,000	2,597	1,403	-	4,000
San Agustin Traffic Improv.	5,000	5,000	4,824	176	-	5,000
Slaughter Park Soccer Field	8,000	8,000	5,271	2,729	-	8,000
District 4 Projects						
Clark Blvd Median Extension	60,493	60,493	60,492	1	-	60,493
District 5 Projects						
Zacate Creek Linear Park	27,480	27,480	27,480	-	-	27,480
Zacate Creek Park Irrigation	70,951	70,951	62,929	8,022	-	70,951
District 6 Projects						
Belair Speed Humps	1,880	1,880	1,879	1	-	1,880
A. Trautmann Park Fence	24,355	24,355	24,355	-	-	24,355
Sidewalks-Int'l/N.Oakmont	3,708	3,708	3,707	1	-	3,708
Shiloh Drive Guard Rail	2,501	2,501	2,500	1	-	2,501
Speed Humps-Laurel/Wthwood	12,000	8,314	7,780	534	-	8,314
Babe Ruth Field Lighting	20,000	20,000	132	19,868	-	20,000
Street Recycling	30,000	3,630	3,630	-	-	3,630
Village Blvd Speed Humps	-	4,500	-	4,500	-	4,500
Regional Drive	-	9,654	3,979	5,675	-	9,654
Sunset Street Speed Humps	-	4,167	-	4,167	-	4,167
District 7 Projects						
Sidewalks	16,787	16,787	16,787	-	-	16,787
Bristol Road Retaining Wall	4,993	4,993	4,993	-	-	4,993



**CITY OF LAREDO, TEXAS  
CAPITAL IMPROVEMENTS FUND  
PROJECT BUDGET  
FY 2006-2007**

	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
District 8 Projects						
Civic Center Improvements	8,000	8,000	7,090	910	-	8,000
Zacate Creek Water Fountain	3,500	3,500	3,133	367	-	3,500
San Agustin Traffic Improv.	10,000	10,000	10,000	-	-	10,000
Dos Laredos Water Fountain	2,335	2,335	2,335	-	-	2,335
<b>Total FY 2003 District Projects</b>	<b>385,008</b>	<b>402,073</b>	<b>331,656</b>	<b>70,417</b>	<b>-</b>	<b>402,073</b>
FY 2004 District Projects:						
District 1 Projects						
Mario Tijerina Park	5,000	5,000	4,965	35	-	5,000
M. Tijerina Park Shade	-	11,500	-	11,500	-	11,500
Eisenhr/Wilson Speed Humps	-	3,401	1,090	2,311	-	3,401
Reserve Appropriation	4,883	50,000	-	50,000	-	50,000
District 2 Projects						
Laredo Optimist BB Park	23,338	23,338	23,338	-	-	23,338
Villa Del Sol Park Shades	4,554	4,554	4,554	-	-	4,554
Dryden Park Entrance	9,500	9,500	9,436	64	-	9,500
Veterans Monument Plaque	1,000	1,000	-	1,000	-	1,000
Villa Del Sol Subdivision	1,871	1,871	1,734	137	-	1,871
Eastwood Park Misters	3,500	3,500	-	3,500	-	3,500
Newport/O'kane Guardrail	-	1,500	-	1,500	-	1,500
Street Paving Projects	-	25,000	-	25,000	-	25,000
Sidewalk Projects	-	25,000	-	25,000	-	25,000
Dryden Baseball Field	-	10,000	-	10,000	-	10,000
Reserve Appropriation	56,264	15,964	-	15,964	-	15,964
District 3 Projects						
Santa Fe Park Shades	4,600	4,800	-	4,800	-	4,800
Canizales Gym Improvements	-	10,000	-	10,000	-	10,000
Three Point Park Doors	-	3,400	-	3,400	-	3,400
Lane Street Speed Humps	-	4,500	-	4,500	-	4,500
Reserve Appropriation	45,490	77,390	-	77,388	-	77,388
District 4 Projects						
Lyon Street Skate Park	4,000	4,000	1,618	2,382	-	4,000
Lyon Street Repairs	8,150	8,150	8,149	1	-	8,150
Central/Ochoa Park	4,000	4,000	3,760	240	-	4,000
Reynolds/Malinche Guard Rails	748	748	748	-	-	748
East Martin Park Lights	1,500	1,500	1,114	386	-	1,500
Pepe Moreno Park Impr.	-	3,500	-	3,500	-	3,500
Ochoa/Nixon Courts Resurface	-	6,300	-	6,300	-	6,300
Reserve Appropriation	9,806	50,006	-	50,006	-	50,006
District 5 Projects						
Chaparral Park Sidewalk	5,000	5,000	3,339	1,661	-	5,000
Base I & II Baseball Fields	-	6,000	5,695	305	-	6,000
Maple Street Valley Gutter	-	6,000	-	6,000	-	6,000
Cypress Drive Speed Humps	-	4,800	-	4,800	-	4,800
Reserve Appropriation	191,390	224,590	-	224,590	-	224,590
District 6 Projects						
San Agustin Traffic Improv	5,000	4,979	4,824	155	-	4,979
Veterans Monument Plaque	2,000	2,000	-	2,000	-	2,000
Winfield Traffic Light	60,000	60,000	34,195	25,805	-	60,000
Northstar Speed Humps	-	4,500	-	4,500	-	4,500
Reserve Appropriation	5,033	75,076	-	75,076	-	75,076

**CITY OF LAREDO, TEXAS  
CAPITAL IMPROVEMENTS FUND  
PROJECT BUDGET  
FY 2006-2007**

	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
District 7 Projects						
Del Mar Int'l Park Paving	21,574	21,574	21,574	-	-	21,574
West Ldo/CPL Road Ph II	44,697	44,697	-	44,697	-	44,697
Rancho Viejo Entrance Rail	508	508	507	1	-	508
Juarez Street Sidewalks	7,000	7,000	7,000	-	-	7,000
El Gato/Auburn St. Improv.	7,966	7,966	7,906	60	-	7,966
McNaboe Park Bleachers	6,200	6,200	-	6,200	-	6,200
Lafayette Utility Post	-	3,000	-	3,000	-	3,000
Rancho Viejo Sidewalks	-	31,000	-	31,000	-	31,000
McNaboe Park Storage	-	4,500	-	4,500	-	4,500
Reserve Appropriation	-	5,000	-	5,000	-	5,000
District 8 Projects						
Zacate Creek Oleanders	-	1,500	-	1,500	-	1,500
S. Fco Javier Playground	-	30,000	-	30,000	-	30,000
Tatangelo Walkway Study	-	4,800	-	4,800	-	4,800
Monterrey Ave. Speed Humps	-	3,000	-	3,000	-	3,000
Reserve Appropriation	58,449	69,149	-	69,149	-	69,149
Total FY 2004 District Projects	603,021	1,002,261	145,546	856,713	-	1,002,259
Total Districts Discretionary Funds	3,810,002	4,210,002	3,217,788	992,212	-	4,210,000
<b>TOTAL EXPENDITURES</b>	<b>25,169,431</b>	<b>27,846,753</b>	<b>11,552,099</b>	<b>17,270,934</b>	<b>321,558</b>	<b>29,144,591</b>
<b>CLOSING BALANCE</b>	-	-	<b>8,071,511</b>	-	-	-
<b>DESIGNATED FOR CIVIC CENTER RENOVATION</b>	-	-	<b>(4,533,782)</b>	-	-	-
<b>UNRESERVED FUND BALANCE</b>	-	-	<b>3,537,729</b>	-	-	-

**CITY OF LAREDO, TEXAS**  
**AIRPORT CONSTRUCTION FUND**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	1,422,259	138,870	-
<b>REVENUES</b>						
Federal Aviation Administration						
FAA Grant #22 -Taxiways/Land	-	-	13,284	-	-	-
FAA Grant #23 - Apron/Land	-	-	4,418	-	-	-
FAA Grant #29 - RWY 17, Noise	1,469,379	1,469,379	1,442,635	-	-	-
FAA Grant #30 - Fuel Farm	335,000	335,000	330,000	-	-	-
FAA Grant #31 - Service Road	2,000,000	2,000,000	1,996,215	-	-	-
FAA Grant #32 - Cargo Apron	3,500,000	3,500,000	3,456,775	-	-	-
FAA Grant #34 - Apron, Security	2,621,205	2,621,205	2,619,545	-	-	-
FAA Grant #35 - Noise Abate.	400,000	400,000	400,000	-	-	-
FAA Grant #38 - ARFF	1,314,480	1,314,480	1,261,010	53,470	-	1,314,480
FAA Grant #41 - Rwy,Twy,Apron	4,276,134	4,276,134	3,609,946	666,188	-	4,276,134
FAA Grant #42 - Twy, Apron	5,449,747	5,449,747	1,365,014	4,084,733	-	5,449,747
FAA Grant #44 - Rwy 17R/35L	4,271,932	4,271,932	1,211,395	3,060,537	-	4,271,932
FAA Grant #46 - RPZ	-	1,000,000	-	1,000,000	-	1,000,000
FAA Grant #47 - Noise Abate.	-	2,000,000	-	2,000,000	-	2,000,000
FAA Grant #48 - EMAS,Cargo Pad	-	1,424,968	-	1,424,968	-	1,424,968
U.S. Department of Transportation Grant						
Comm. Air Service Develop.	400,000	400,000	150,084	249,916	-	-
State Grants						
Routine Airport Maint. Prog '06	30,000	30,000	-	30,000	-	-
Routine Airport Maint. Prog '07	-	-	-	-	30,000	30,000
Bond Proceeds	1,772,481	1,955,859	2,439,864	-	-	-
Transfers In						
Airport	3,980,914	3,980,914	3,980,914	-	-	1,991,609
Conventions and Visitors	100,000	100,000	100,000	-	-	-
Interest Earnings	645,553	645,553	623,607	30,500	-	156,505
Net Increase (Decrease) in the Fair Value of Investments	-	-	(3,536)	3,536	-	-
Reimburse - Prior Year Exp.	3,300	3,300	3,300	-	-	-
<b>TOTAL REVENUES</b>	<b>32,570,125</b>	<b>37,178,471</b>	<b>25,004,470</b>	<b>12,603,848</b>	<b>30,000</b>	<b>21,915,375</b>
<b>TOTAL AVAILABLE</b>	<b>32,570,125</b>	<b>37,178,471</b>	<b>25,004,470</b>	<b>14,026,107</b>	<b>168,870</b>	<b>21,915,375</b>
<b>EXPENDITURES</b>						
Runway 17 Recon Txwy Connector						
Land	1,772,481	1,955,859	2,256,486	183,378	-	-
Total Runway 17 Recon/Txwy	1,772,481	1,955,859	2,256,486	183,378	-	-

**CITY OF LAREDO, TEXAS**  
**AIRPORT CONSTRUCTION FUND**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
Development and Improvements						
Materials and Supplies	19,620	9,842	9,842	-	-	-
Contractual Services	718,894	814,319	723,258	91,061	-	91,061
Reserve Appropriation	22,025	4,378	-	4,380	-	4,380
Capital Outlay	899,302	899,302	899,300	-	-	-
Transfer Out						
Airport	163,130	163,130	163,130	-	-	-
<b>Total Development and Improv.</b>	<b>1,822,971</b>	<b>1,890,971</b>	<b>1,795,530</b>	<b>95,441</b>	<b>-</b>	<b>95,441</b>
FAA Grant #29 - Rwy 17, Noise						
Contractual Services	277,936	372,936	343,997	-	-	-
Reserve Appropriation	95,776	776	-	-	-	-
Capital Outlay	1,045,667	1,045,667	1,045,666	-	-	-
Transfer Out						
Noise Abatement	50,000	50,000	50,000	-	-	-
<b>Total FAA Grant #29 - Rwy , Noise</b>	<b>1,469,379</b>	<b>1,469,379</b>	<b>1,439,663</b>	<b>-</b>	<b>-</b>	<b>-</b>
FAA Grant #30 - Fuel Farm, Parcel I						
Materials and Supplies	-	-	5,983	-	-	-
Contractual Services	101,282	101,282	94,637	-	-	-
Capital Outlay	233,718	233,718	228,824	-	-	-
<b>Total FAA Grant #30 - Fuel Farm</b>	<b>335,000</b>	<b>335,000</b>	<b>329,444</b>	<b>-</b>	<b>-</b>	<b>-</b>
FAA Grant #31 - Service Road						
Materials and Supplies	613	774	774	-	-	-
Contractual Services	198,397	198,236	196,687	-	-	-
Capital Outlay	1,800,990	1,800,990	1,798,333	-	-	-
<b>Total FAA Grant #31 - Service Rd</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>1,995,794</b>	<b>-</b>	<b>-</b>	<b>-</b>
FAA Grant #32 - Cargo Apron						
Contractual Services	722,330	722,330	674,300	-	-	-
Capital Outlay	2,777,670	2,777,670	2,777,672	-	-	-
<b>Total FAA Grant #32 - Apron</b>	<b>3,500,000</b>	<b>3,500,000</b>	<b>3,451,972</b>	<b>-</b>	<b>-</b>	<b>-</b>
FAA Grant #34 - Apron, Security, Twy						
Materials and Supplies	29,837	29,837	29,837	-	-	-
Contractual Services	168,727	168,727	166,883	-	-	-
Capital Outlay	2,422,641	2,422,641	2,422,641	-	-	-
<b>Total FAA Grant #34 - Apron, Twy</b>	<b>2,621,205</b>	<b>2,621,205</b>	<b>2,619,361</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**AIRPORT CONSTRUCTION FUND**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
FAA Grant #35 - Noise Abatement						
Transfer Out						
Noise Abatement	400,000	400,000	400,000	-	-	-
Total FAA Grant #35 -Noise Abate	400,000	400,000	400,000	-	-	-
FAA Grant #38-ARFF Station Cargo						
Materials and Supplies	9,622	9,622	9,354	268	-	9,622
Contractual Services	208,615	208,615	173,985	34,630	-	208,615
Capital Outlay	1,242,297	1,242,297	1,217,783	24,514	-	1,242,297
Total FAA Grant #38 - ARFF	1,460,534	1,460,534	1,401,122	59,412	-	1,460,534
FAA Grant #41 - Rwy, Twy, Apron						
Materials and Supplies	672	978	657	321	-	978
Contractual Services	642,525	642,525	350,651	291,874	-	642,525
Reserve Appropriation	1,000	694	-	694	-	694
Capital Outlay	3,856,997	3,856,997	3,448,635	408,362	-	3,856,997
Total FAA Grant #41 - Rwy, Twy	4,501,194	4,501,194	3,799,943	701,251	-	4,501,194
FAA Grant #42 - Twy, Apron						
Contractual Services	390,606	402,860	36,857	366,003	-	402,860
Capital Outlay	5,345,970	5,333,716	1,400,000	3,933,716	-	5,333,716
Total FAA Grant #42 - Twy, Apron	5,736,576	5,736,576	1,436,857	4,299,719	-	5,736,576
FAA Grant #44 - Rwy 17R/35L						
Materials and Supplies	-	15,000	-	15,000	-	15,000
Contractual Services	800,000	800,600	250,090	550,510	-	800,600
Capital Outlay	3,696,771	3,681,171	1,025,063	2,656,108	-	3,681,171
Total FAA Grant #44 -Rwy17R/35L	4,496,771	4,496,771	1,275,153	3,221,618	-	4,496,771
FAA Grant #46 - RPZ						
Contractual Services	-	2,250	276	1,974	-	2,250
Capital Outlay	-	1,050,382	-	1,050,382	-	1,050,382
Total FAA Grant #46 - RPZ	-	1,052,632	276	1,052,356	-	1,052,632
FAA Grant #47 - Noise Abatement						
Reserve Appropriation	-	2,000,000	-	2,000,000	-	2,000,000
Total FAA Grant #47 - Noise Abate.	-	2,000,000	-	2,000,000	-	2,000,000

**CITY OF LAREDO, TEXAS**  
**AIRPORT CONSTRUCTION FUND**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
FAA Grant #48 - EMAS, Cargo Pads						
Contractual Services	-	74,270	-	74,270	-	74,270
Reserve Appropriation	-	1,034,325	-	1,034,325	-	1,034,325
Capital Outlay	-	316,373	-	316,373	-	316,373
<b>Total FAA Grant #48 - EMAS, Pads</b>	<b>-</b>	<b>1,424,968</b>	<b>-</b>	<b>1,424,968</b>	<b>-</b>	<b>1,424,968</b>
Comm. Air Service Development						
Contractual Services	359,049	380,000	187,605	192,395	-	-
Reserve Appropriation	140,951	120,000	-	120,000	-	-
<b>Total Comm. Air Service Develop.</b>	<b>500,000</b>	<b>500,000</b>	<b>187,605</b>	<b>312,395</b>	<b>-</b>	<b>-</b>
FAA Ineligible						
Materials and Supplies	-	23,201	10,340	12,861	-	12,861
Contractual Services	23,772	154,921	66,429	88,492	-	88,656
Other Charges	79,645	79,645	67,877	46,960	-	20,322
Capital Outlay	20,195	20,195	20,195	-	-	-
Transfers Out						
Airport Operations	500,000	500,000	500,000	-	-	-
Noise Abatement	34,666	34,666	34,666	-	-	34,666
<b>Total FAA Ineligible</b>	<b>658,278</b>	<b>812,628</b>	<b>699,507</b>	<b>148,313</b>	<b>-</b>	<b>156,505</b>
Operations Trans Activity						
Contractual Services	13,200	13,200	7,988	5,212	-	13,200
Reserve Appropriation	735,525	455,243	-	-	-	-
Capital Outlay	188,343	193,643	186,842	6,801	-	193,643
Transfers Out						
Airport Operations	-	-	-	316,373	108,870	425,243
Noise Abatement	298,668	298,668	298,668	-	-	298,668
<b>Total Operations Trans Activity</b>	<b>1,235,736</b>	<b>960,754</b>	<b>493,498</b>	<b>328,386</b>	<b>108,870</b>	<b>930,754</b>
Routine Airport Maint. 2006						
Materials and Supplies	60,000	60,000	-	60,000	-	-
<b>Total Routine Airport Maint. 2006</b>	<b>60,000</b>	<b>60,000</b>	<b>-</b>	<b>60,000</b>	<b>-</b>	<b>-</b>
Routine Airport Maint. 2007						
Materials and Supplies	-	-	-	-	60,000	60,000
<b>Total Routine Airport Maint. 2007</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,000</b>	<b>60,000</b>
<b>TOTAL EXPENDITURES</b>	<b>32,570,125</b>	<b>37,178,471</b>	<b>23,582,211</b>	<b>13,887,237</b>	<b>168,870</b>	<b>21,915,375</b>
<b>CLOSING BALANCE</b>	<b>-</b>	<b>-</b>	<b>1,422,259</b>	<b>138,870</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**2000 A CERTIFICATE OF OBLIGATION**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09-30-05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	640,483	-	-
<b>REVENUES</b>						
Proceeds-C.O. Issue	9,365,000	9,365,000	9,365,000	-	-	9,365,000
Interest Earnings	584,322	584,322	589,886	55,396	-	645,282
Reimburse - Prior Year Expense	12,918	12,918	12,918	-	-	12,918
Contributions	2,000,000	2,000,000	2,000,000	-	-	2,000,000
Transfer In:						
General Fund	2,298,347	2,298,347	2,298,347	-	-	2,298,347
CIF Fund	200,000	200,000	200,000	-	-	200,000
<b>TOTAL REVENUES</b>	<b>14,460,587</b>	<b>14,460,587</b>	<b>14,466,151</b>	<b>55,396</b>	-	<b>14,521,547</b>
<b>TOTAL AVAILABLE</b>	<b>14,460,587</b>	<b>14,460,587</b>	<b>14,466,151</b>	<b>695,879</b>	-	<b>14,521,547</b>
<b>EXPENDITURES</b>						
Street Projects:						
Santa Maria Reconstruction	686,933	686,932	686,932	-	-	686,932
Jacaman Road Extension	1,000,000	757,260	757,260	-	-	757,260
Shiloh Widening	689,585	689,585	689,585	-	-	689,585
Springfield / Calle Del Norte	77,157	77,157	77,157	-	-	77,157
Cuatro Vientos Road	605,667	605,667	465,956	139,711	-	605,667
Bartlett / Hillside to Gale	755,277	755,277	755,277	-	-	755,277
Mcpheson Widening Phase 1	844,914	844,913	844,913	-	-	844,913
Springfield Ave. Extension	984,789	984,789	958,863	25,926	-	984,789
Total Street Projects	5,644,322	5,401,580	5,235,943	165,637	-	5,401,580
Improvements:						
Municipal Court	3,232,978	3,232,978	3,232,978	-	-	3,232,978
Three Police Substations	51,563	51,563	44,778	6,785	-	51,563
City Inner Park	3,007,607	3,007,607	2,998,480	9,127	-	3,007,607
Meadow @ TexMex Analysis	257,166	73,344	73,344	-	-	73,344
Police Fence	-	417,000	-	417,000	-	417,000
Total Building Improvements	6,549,314	6,782,492	6,349,580	432,912	-	6,782,492
Arbitrage Rebate Services	6,255	6,255	6,255	-	-	6,255
Other:						
Bond Expense	68,890	68,890	68,890	-	-	68,890
Transfer Out:						
General Fund	2,165,000	2,165,000	2,165,000	-	-	2,165,000
Reserve Appropriation	26,806	36,370	-	97,330	-	97,330
Total Other	2,266,951	2,276,515	2,240,145	97,330	-	2,337,475
<b>TOTAL EXPENDITURES</b>	<b>14,460,587</b>	<b>14,460,587</b>	<b>13,825,668</b>	<b>695,879</b>	-	<b>14,521,547</b>
<b>CLOSING BALANCE</b>	-	404	640,483	-	-	-

**CITY OF LAREDO, TEXAS**  
**1998 CERTIFICATE OF OBLIGATION**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	<b>783,732</b>	-	-
<b>REVENUES</b>						
Proceeds-C.O. Issue	16,160,000	16,160,000	16,160,000	-	-	16,160,000
L.I.S.D.	174,325	155,825	155,825	-	-	155,825
Contributions	645,451	645,451	645,451	-	-	645,451
Interest Earnings	2,276,036	2,276,036	2,260,968	48,900	-	2,309,868
Net Increase (Decrease) in the Fair Value of Investments	-	-	(3,283)	3,283	-	-
Miscellaneous	43,151	43,151	43,151	-	-	43,151
Sale of Vehicles	250,000	250,000	250,000	-	-	250,000
Other Finance Sources:						
General Fund	259,000	259,000	259,000	-	-	259,000
EDA-DPW Infrastructure Fund	19,127	19,127	19,127	-	-	19,127
<b>TOTAL REVENUES</b>	<b>19,827,090</b>	<b>19,808,590</b>	<b>19,790,239</b>	<b>52,183</b>	-	<b>19,842,422</b>
<b>TOTAL AVAILABLE</b>	<b>19,827,090</b>	<b>19,808,590</b>	<b>19,790,239</b>	<b>835,915</b>	-	<b>19,842,422</b>
<b>EXPENDITURES</b>						
Drainage Projects:						
1200 Frost and Lyon	102,483	102,482	102,482	-	-	102,482
406 W. Plum/San Francisco	166,355	166,354	166,354	-	-	166,354
Flecha Lane	100,000	100,000	80,616	19,384	-	100,000
Laredo Manor	124,558	124,558	124,558	-	-	124,558
Texas Ave./Price St.	1,431,721	1,431,720	1,431,720	-	-	1,431,720
Tinaja Ch (Final Design) I	75,785	75,785	75,785	-	-	75,785
Drainage-Park/Chaparral	240,905	240,905	240,905	-	-	240,905
Zacate Creek U.R. Pilot Channel	300,000	300,000	300,000	-	-	300,000
Zacate Creek Erosion	563,254	563,253	563,253	-	-	563,253
Mcperson Acres Drainage Impr.	715,637	715,637	703,006	12,631	-	715,637
<b>Total Drainage Projects</b>	<b>3,820,698</b>	<b>3,820,694</b>	<b>3,788,679</b>	<b>32,015</b>	-	<b>3,820,694</b>
Street Projects:						
Alma Pierce Sidewalks	48,360	48,359	48,359	-	-	48,359
Calton Road Improvements	786,110	786,109	786,109	-	-	786,109
Cigarroa Parking Lot	164,390	164,389	164,389	-	-	164,389
Hilltop and/or Gallagher	358,207	358,207	358,207	-	-	358,207
Paving Project #60	9,768	9,768	9,768	-	-	9,768
Santa Maria Reconstruction	3,209,054	3,217,884	3,209,054	8,830	-	3,217,884
School Drop Offs	361,363	352,207	352,207	-	-	352,207
S. Meadow Bridge at Chacon	1,043,158	1,043,158	1,043,158	-	-	1,043,158
Signal 83 and Santa Barbara	50,000	50,000	1,023	48,977	-	50,000
Trautmann Elementary Sidewalk	71,971	71,971	71,971	-	-	71,971
Bartlett Ext. Feasibility	57	57	57	-	-	57
Calle Del Norte Sidewalk	20,405	20,405	20,405	-	-	20,405
Hilltop Improvements	453,995	453,945	453,994	-	-	453,994



**CITY OF LAREDO, TEXAS**  
**1998 CERTIFICATE OF OBLIGATION**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
Orilla Street	289,052	289,052	289,052	-	-	289,052
Texas Avenue	148,568	148,392	148,392	-	-	148,392
Jacaman Road Extension	73,388	73,386	73,386	-	-	73,386
Signal FM 1472 at Mueller	100,535	100,535	100,535	-	-	100,535
Bustamante Mcpherson & Stone	63,169	63,169	63,169	-	-	63,169
Cherry Hill Reconstruction	445,339	445,339	445,339	-	-	445,339
Traffic Signal Components	24,375	24,375	24,375	-	-	24,375
SH359/Concord Hill Signal	35,935	35,935	35,935	-	-	35,935
Del Mar Boulevard Widening	4,900	4,900	4,900	-	-	4,900
Del Mar Wdng-Fenwick-Mcph	1,058,288	1,058,288	1,058,288	-	-	1,058,288
Rancho Viejo Entrance Prj	70,353	70,351	70,351	-	-	70,351
Lowry RD Resurfacing	24,186	24,186	17,466	6,720	-	24,186
Zacatecas Street Project	-	100,000	6,612	93,388	-	100,000
McPher/Counrty Club Signals	-	45,000	34,657	10,343	-	45,000
<b>Total Street Projects</b>	<b>8,914,926</b>	<b>9,059,416</b>	<b>8,891,158</b>	<b>168,258</b>	<b>-</b>	<b>9,059,416</b>
<b>Building Improvements:</b>						
Canizales Gym	173,510	173,509	173,509	-	-	173,509
Library	672,547	672,547	672,541	-	-	672,541
Municipal Court Repairs	19,500	19,500	19,500	-	-	19,500
<b>Transfer Out:</b>						
DPW Infrastructure	2,500,000	2,500,000	2,500,000	-	-	2,500,000
<b>Total Building Improvements</b>	<b>3,365,557</b>	<b>3,365,556</b>	<b>3,365,550</b>	<b>-</b>	<b>-</b>	<b>3,365,550</b>
<b>Capital Outlay:</b>						
Land	125,479	125,479	74,798	50,681	-	125,479
Automotive Equipment	2,113,608	2,113,608	2,095,202	18,406	-	2,113,608
Machinery / Equipment	131,240	131,240	131,240	-	-	131,240
<b>Total Capital Outlay</b>	<b>2,370,327</b>	<b>2,370,327</b>	<b>2,301,240</b>	<b>69,087</b>	<b>-</b>	<b>2,370,327</b>
<b>Other:</b>						
Minor Apparatus & Tools	49,073	49,073	49,073	-	-	49,073
Bond Costs	96,748	96,748	96,748	-	-	96,748
Arbitrage Rebate Services	238,083	238,083	238,083	-	-	238,083
Reserve Appropriation	371,204	208,219	-	242,057	-	242,057
Transfer Out - Capital Improvements Fund	600,474	600,474	275,976	324,498	-	600,474
<b>Total Other</b>	<b>1,355,582</b>	<b>1,192,597</b>	<b>659,880</b>	<b>566,555</b>	<b>-</b>	<b>1,226,435</b>
<b>TOTAL EXPENDITURES</b>	<b>19,827,090</b>	<b>19,808,590</b>	<b>19,006,507</b>	<b>835,915</b>	<b>-</b>	<b>19,842,422</b>
<b>CLOSING BALANCE</b>	<b>-</b>	<b>-</b>	<b>783,732</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS  
COLONIAS PROJECT  
PROJECT BUDGET  
FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/2005	TOTAL ESTIMATED FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	471,265	-	-
<b>REVENUES</b>						
Intergovernmental Revenue:						
Texas Water Development Board	119,250	119,250	119,249	1	-	119,250
EDAP Grant	15,319,920	15,319,920	6,895,574	8,424,346	-	15,319,920
BECC Grant	264,000	264,000	178,485	85,515	-	264,000
BEIF Grant	6,231,450	6,231,450	467,615	5,763,835	-	6,231,450
Webb County	39,750	39,750	39,750	500,000	-	539,750
Interest Earnings	30,342	30,342	35,701	44,460	-	80,161
Transfers In:						
Waterworks System	1,198,280	1,198,280	1,198,280	-	-	1,198,280
Sewer System	964,188	964,188	964,188	-	-	964,188
<b>TOTAL REVENUES</b>	<b>24,167,180</b>	<b>24,167,180</b>	<b>9,898,842</b>	<b>14,818,157</b>	<b>-</b>	<b>24,716,999</b>
<b>TOTAL AVAILABLE</b>	<b>24,167,180</b>	<b>24,167,180</b>	<b>9,898,842</b>	<b>15,289,422</b>	<b>-</b>	<b>24,716,999</b>
<b>EXPENDITURES</b>						
Webb County Colonias:						
Contractual Services	3,629,096	3,629,096	3,237,062	392,034	-	3,629,096
Capital Outlay	14,070,255	14,070,255	5,598,864	8,471,391	-	14,070,255
Other Charges	236,379	236,379	124,036	162,162	-	286,198
Total Webb County Colonias	17,935,730	17,935,730	8,959,962	9,025,587	-	17,985,549
BEIF Grant:						
Contractual Services	635,866	635,866	467,615	168,251	-	635,866
Capital Outlay	5,595,584	5,595,584	-	5,595,584	-	5,595,584
Total BEIF Grant	6,231,450	6,231,450	467,615	5,763,835	-	6,231,450
Webb County-Tanquecitos:						
Capital Outlay	-	-	-	500,000	-	500,000
Total BEIF Grant	-	-	-	500,000	-	500,000
<b>TOTAL EXPENDITURES</b>	<b>24,167,180</b>	<b>24,167,180</b>	<b>9,427,577</b>	<b>15,289,422</b>	<b>-</b>	<b>24,716,999</b>
<b>CLOSING BALANCE</b>	<b>-</b>	<b>-</b>	<b>471,265</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**2002 CERTIFICATE OF OBLIGATION**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	779,195	-	-
<b>REVENUES</b>						
Sale of Land	1,091,219	1,091,219	-	1,091,219	-	1,091,219
Revenue Bond Proceeds	9,925,000	9,925,000	9,925,000	-	-	9,925,000
Reimbursements	15,795	15,795	15,795	-	-	15,795
Interest Earnings	159,525	159,525	166,790	66,026	-	232,816
<b>TOTAL REVENUES</b>	<b>11,191,539</b>	<b>11,191,539</b>	<b>10,107,585</b>	<b>1,157,245</b>	-	<b>11,264,830</b>
<b>TOTAL AVAILABLE</b>	<b>11,191,539</b>	<b>11,191,539</b>	<b>10,107,585</b>	<b>1,936,440</b>	-	<b>11,264,830</b>
<b>EXPENDITURES</b>						
Contractual Services	2,425	2,425	2,425	-	-	2,425
Reserve Appropriation	1,113,222	1,113,222	-	1,186,513	-	1,186,513
Bond Issuance Costs	225,000	225,000	225,000	-	-	225,000
Capital Outlay	5,228,463	5,228,463	4,478,536	749,927	-	5,228,463
Transfers Out:						
Fire Training Facility	982,636	982,636	982,636	-	-	982,636
Solid Waste Fund	3,639,793	3,639,793	3,639,793	-	-	3,639,793
<b>TOTAL EXPENDITURES</b>	<b>11,191,539</b>	<b>11,191,539</b>	<b>9,328,390</b>	<b>1,936,440</b>	-	<b>11,264,830</b>
<b>CLOSING BALANCE</b>	-	-	779,195	-	-	-

**CITY OF LAREDO, TEXAS**  
**2003 CERTIFICATE OF OBLIGATION**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	<b>1,309,658</b>	-	-
<b>REVENUES</b>						
Bond Proceeds	3,510,000	3,510,000	3,510,000	-	-	3,510,000
Contributions	31,023	31,023	31,023	-	-	31,023
Reimburse-Prior Year Expense	16,146	16,146	16,146	-	-	16,146
Interest Earnings	164,578	164,578	127,929	93,518	-	221,447
Net Increase (Decrease) in the Fair Value of Investments	-	-	(8,515)	8,515	-	-
Transfer In:						
Fire Training Facility	58,000	58,000	58,000	-	-	58,000
<b>TOTAL REVENUES</b>	<b>3,779,747</b>	<b>3,779,747</b>	<b>3,734,583</b>	<b>102,033</b>	-	<b>3,836,616</b>
<b>TOTAL AVAILABLE</b>	<b>3,779,747</b>	<b>3,779,747</b>	<b>3,734,583</b>	<b>1,411,691</b>	-	<b>3,836,616</b>
<b>EXPENDITURES</b>						
Arbitrage Rebate Services	780	780	780	-	-	780
Land	31,023	31,023	31,023	-	-	31,023
Bond Issuance Cost	70,000	70,000	70,000	-	-	70,000
Zacate Creek Upper Pilot	290,000	290,000	7,672	282,328	-	290,000
Laredo Street Drainage	444,000	444,000	53,043	390,957	-	444,000
McPherson Acres Drainage	419,674	439,784	388,348	51,436	-	439,784
Chacon Creek Tributary	770,000	770,000	570,589	199,411	-	770,000
South Laredo Fire Station	1,624,000	1,624,000	1,303,470	320,530	-	1,624,000
Reserve Appropriation	130,270	110,160	-	167,029	-	167,029
<b>TOTAL EXPENDITURES</b>	<b>3,779,747</b>	<b>3,779,747</b>	<b>2,424,925</b>	<b>1,411,691</b>	-	<b>3,836,616</b>
<b>CLOSING BALANCE</b>	-	-	<b>1,309,658</b>	-	-	-

**CITY OF LAREDO, TEXAS**  
**PARKS CAPITAL GRANTS**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	-	-	-
<b>REVENUES</b>						
Contributions	5,000,000	5,000,000	-	5,000,000	-	5,000,000
Grants:						
Texas Dept. of Transportation	3,300,000	3,300,000	-	3,300,000	-	3,300,000
Texas Parks and Wildlife	1,085,073	1,085,073	-	1,085,073	-	1,085,073
Intergovernmental Revenue:						
Webb County	100,000	375,000	-	375,000	-	375,000
Transfer In:						
General Fund	148,541	148,541	-	148,541	-	148,541
<b>TOTAL REVENUES</b>	<b>9,633,614</b>	<b>9,908,614</b>	-	<b>9,908,614</b>	-	<b>9,908,614</b>
<b>TOTAL AVAILABLE</b>	<b>9,633,614</b>	<b>9,908,614</b>	-	<b>9,908,614</b>	-	<b>9,908,614</b>
<b>EXPENDITURES</b>						
Materials and Supplies	30,614	-	-	-	-	-
Contractual Services	-	30,614	-	30,614	-	30,614
Parks Projects:						
McNaboe Field Lights	50,000	50,000	-	50,000	-	50,000
Noon Lions Improvements	50,000	50,000	-	50,000	-	50,000
ATV Trails	703,000	703,000	-	703,000	-	703,000
Chacon Trails	7,800,000	7,800,000	-	7,800,000	-	7,800,000
Parks Impr-Outdoor Grant	1,000,000	1,000,000	-	1,000,000	-	1,000,000
McNaboe Splash Park	-	275,000	-	275,000	-	275,000
<b>TOTAL EXPENDITURES</b>	<b>9,633,614</b>	<b>9,908,614</b>	-	<b>9,908,614</b>	-	<b>9,908,614</b>
<b>CLOSING BALANCE</b>	-	-	-	-	-	-

**CITY OF LAREDO, TEXAS  
CAPITAL GRANTS  
PROJECT BUDGET  
FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
OPENING BALANCE	-	-	-	-	-	-
<b>REVENUES</b>						
Plaza Theater Renovation - HUD	-	198,400	-	198,400	-	198,400
Signal Integration Project - TxDOT	-	1,750,000	-	1,750,000	-	1,750,000
<b>TOTAL REVENUES</b>	<b>-</b>	<b>1,948,400</b>	<b>-</b>	<b>1,948,400</b>	<b>-</b>	<b>1,948,400</b>
<b>TOTAL AVAILABLE</b>	<b>-</b>	<b>1,948,400</b>	<b>-</b>	<b>1,948,400</b>	<b>-</b>	<b>1,948,400</b>
<b>EXPENDITURES</b>						
Plaza Theater Renovation	-	198,400	-	198,400	-	198,400
Reserve Appropriation	-	1,750,000	-	1,750,000	-	1,750,000
<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>1,948,400</b>	<b>-</b>	<b>1,948,400</b>	<b>-</b>	<b>1,948,400</b>
<b>CLOSING BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**2005 CERTIFICATE OF OBLIGATION**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	<b>15,398,448</b>	-	-
<b>REVENUES</b>						
Bond Proceeds	15,625,000	15,625,000	15,625,000	-	-	15,625,000
Interest Earnings	414,632	414,632	152,909	762,862	-	915,771
Premium	285,525	285,525	285,525	-	-	285,525
<b>TOTAL REVENUES</b>	<b>16,325,157</b>	<b>16,325,157</b>	<b>16,063,434</b>	<b>762,862</b>	-	<b>16,826,296</b>
<b>TOTAL AVAILABLE</b>	<b>16,325,157</b>	<b>16,325,157</b>	<b>16,063,434</b>	<b>16,161,310</b>	-	<b>16,826,296</b>
<b>EXPENDITURES</b>						
Minor Apparatus and Tools	-	85,000	-	85,000	-	85,000
Machinery & Equipment	85,000	-	-	-	-	-
Automotive	904,000	1,182,872	389,425	793,447	-	1,182,872
Buildings	340,000	340,000	208	339,792	-	340,000
Bond Issuance Cost	256,525	256,525	256,525	-	-	256,525
Reserve Appropriation	414,632	135,760	-	636,899	-	636,899
Transfer Out:						
Communication System Fund	3,000,000	3,000,000	-	3,000,000	-	3,000,000
East Side Sports Complex	300,000	300,000	-	300,000	-	300,000
North Central Park - Phase I	1,100,000	1,000,000	-	1,000,000	-	1,000,000
McNaboe Park Improvements	1,000,000	1,000,000	-	1,000,000	-	1,000,000
Northwest Recreation Center / Pool	645,000	645,000	1,500	643,500	-	645,000
Traumann Park	-	100,000	17,158	82,842	-	100,000
Zacate Creek Upper Reaches	3,680,000	3,680,000	-	3,680,000	-	3,680,000
Manadas Creek	2,000,000	2,000,000	-	2,000,000	-	2,000,000
Chacon Creek Acquisition	1,000,000	1,000,000	-	1,000,000	-	1,000,000
Maryland / Taylor Drainage	565,000	565,000	85	564,915	-	565,000
Flecha Lane Drainage	515,000	515,000	85	514,915	-	515,000
Riverfront Vega Phase I	520,000	520,000	-	520,000	-	520,000
<b>TOTAL EXPENDITURES</b>	<b>16,325,157</b>	<b>16,325,157</b>	<b>664,986</b>	<b>16,161,310</b>	-	<b>16,826,296</b>
<b>CLOSING BALANCE</b>	-	-	<b>15,398,448</b>	-	-	-

**CITY OF LAREDO, TEXAS**  
**2006 CERTIFICATE OF OBLIGATION**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	-	-	-
<b>REVENUES</b>						
Bond Proceeds	-	17,320,000	-	17,320,000	-	17,320,000
Interest Earnings	-	60,299	-	255,989	-	875,675
Premium	-	14,391	-	14,391	-	14,391
<b>TOTAL REVENUES</b>	-	<b>17,394,690</b>	-	<b>17,590,380</b>	-	<b>18,210,066</b>
<b>TOTAL AVAILABLE</b>	-	<b>17,394,690</b>	-	<b>17,590,380</b>	-	<b>18,210,066</b>
<b>EXPENDITURES</b>						
Bond Issuance Cost	-	318,391	-	318,391	-	318,391
Reserve Appropriation	-	60,299	-	255,989	-	875,675
West Laredo Corridor (TXDot)	-	326,572	-	326,572	-	326,572
Cuatro Vientos	-	1,275,428	-	1,275,428	-	1,275,428
Glpe/Chihuahua US83 Grade	-	522,000	-	522,000	-	522,000
Sports Complex @ TAMIU	-	1,025,000	-	1,025,000	-	1,025,000
Eastwood Park	-	150,000	-	150,000	-	150,000
Slaughter Park	-	2,000,000	-	2,000,000	-	2,000,000
Laredo St Drainage Improvement	-	612,000	-	612,000	-	612,000
Laurel I Drainage Improvement	-	240,000	-	240,000	-	240,000
Del Mar Widening	-	1,757,000	-	1,757,000	-	1,757,000
River Road Construction	-	600,000	-	600,000	-	600,000
Springfield North Extension	-	1,000,000	-	1,000,000	-	1,000,000
Upgrade-Traffic Signal Controller	-	100,000	-	100,000	-	100,000
Upgrade-Traffic Signal Spanware	-	150,000	-	150,000	-	150,000
Building-COPS @ Cielito Lindo	-	200,000	-	200,000	-	200,000
Building-Fire/Police Training Ctr.	-	200,000	-	200,000	-	200,000
Building-Fire Dept. Headquarters	-	1,890,000	-	1,890,000	-	1,890,000
Building-Addition to Health Dept.	-	1,618,000	-	1,618,000	-	1,618,000
Building-Santo Nino Branch Ext.	-	825,000	-	825,000	-	825,000
Building-East Side Recreation Ctr.	-	850,000	-	850,000	-	850,000
Building-El Eden Recreation Ctr.	-	1,675,000	-	1,675,000	-	1,675,000
<b>TOTAL EXPENDITURES</b>	-	<b>17,394,690</b>	-	<b>17,590,380</b>	-	<b>18,210,066</b>
<b>CLOSING BALANCE</b>	-	-	-	-	-	-

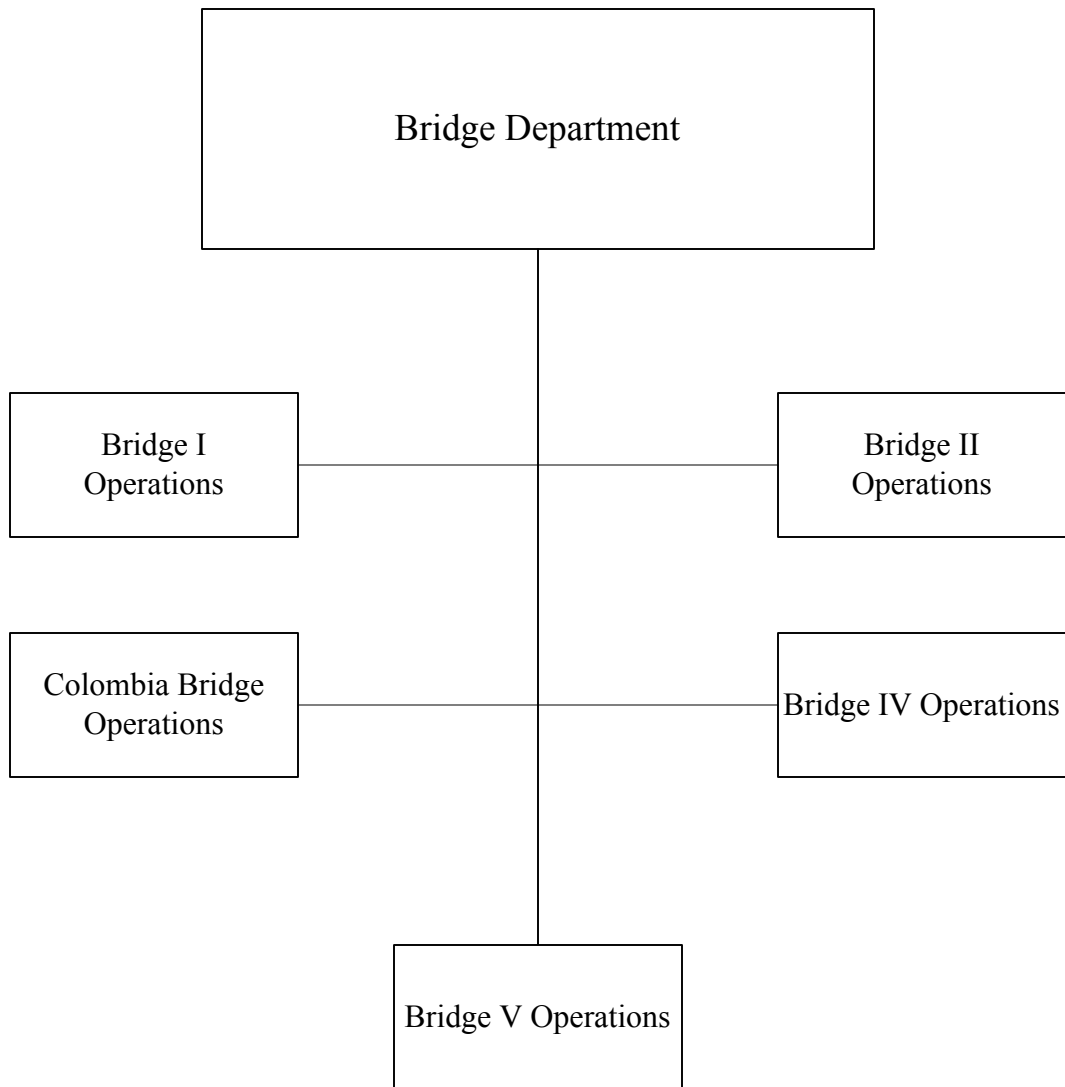




Proprietary Funds

ENTERPRISE FUNDS

The mission of the **BRIDGE DEPARTMENT** is to serve as the most convenient and safe crossing points for all citizens and tourists of both U.S. and Mexico, as well as facilitate the crossing of all freight and import-export trade that utilizes the Port of Laredo.



**CITY OF LAREDO, TEXAS**  
**BRIDGE SYSTEM FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>1,313,196</b>	<b>1,428,443</b>	<b>1,545,098</b>	<b>1,562,790</b>	<b>1,562,790</b>	<b>1,806,288</b>
<b>REVENUES</b>						
Toll Receipts	33,157,416	33,069,032	38,578,021	38,578,021	39,365,449	40,151,225
Fees and Collections	3,759	-	-	-	-	-
Rental of Facilities	54,418	100,564	34,134	34,134	69,457	158,921
Interest Earnings	68,383	172,257	119,077	119,077	170,000	180,000
Net Increase (Decrease) in the Fair Value of Investments	(3,672)	(42,997)	-	-	51,669	-
Discount Earnings	185	-	-	-	-	-
Miscellaneous	14,389	14,025	2,895	2,895	17,339	1,884
Transfer In: Infrastructure Maintenance	-	453,820	-	-	-	-
<b>TOTAL REVENUES</b>	<b>33,294,878</b>	<b>33,766,701</b>	<b>38,734,127</b>	<b>38,734,127</b>	<b>39,673,914</b>	<b>40,492,030</b>
<b>TOTAL AVAILABLE</b>	<b>34,608,074</b>	<b>35,195,144</b>	<b>40,279,225</b>	<b>40,296,917</b>	<b>41,236,704</b>	<b>42,298,318</b>
<b>EXPENDITURES</b>						
<b>Bridge I</b>						
Personnel Services	1,500,705	1,499,808	1,661,059	1,661,059	1,882,752	2,346,419
Materials and Supplies	94,710	73,053	102,126	345,410	167,696	265,742
Contractual Services	440,305	407,465	495,635	593,803	479,372	845,161
Administrative Fees Gen. Fund	1,105,643	1,113,694	1,230,599	1,230,599	1,230,599	1,228,977
Additional Admin. Fees Gen. Fund	16,578,708	16,534,516	19,289,011	19,289,011	19,682,725	20,075,613
Other Charges	22,130	26,110	28,364	32,364	25,600	29,364
Reserve Appropriation	-	-	995,872	287,830	15,000	-
Capital Outlay	-	400,268	-	509,815	518,815	-
<b>Total Bridge I</b>	<b>19,742,201</b>	<b>20,054,914</b>	<b>23,802,666</b>	<b>23,949,891</b>	<b>24,002,559</b>	<b>24,791,276</b>
<b>Bridge II</b>						
Personnel Services	1,766,447	1,856,485	2,085,555	2,085,555	2,015,528	2,119,002
Materials and Supplies	136,629	116,595	150,004	388,267	387,545	138,896
Contractual Services	381,464	528,778	619,773	660,058	665,078	754,238
Other Charges	-	9	-	507	507	-
<b>Total Bridge II</b>	<b>2,284,540</b>	<b>2,501,867</b>	<b>2,855,332</b>	<b>3,134,387</b>	<b>3,068,658</b>	<b>3,012,136</b>
<b>Colombia Bridge</b>						
Personnel Services	898,619	1,038,876	1,109,408	1,109,408	1,152,376	1,142,319
Materials and Supplies	30,720	35,935	35,366	40,591	41,277	45,130
Contractual Services	136,992	231,609	176,801	220,892	220,410	237,002
<b>Total Colombia Bridge</b>	<b>1,066,331</b>	<b>1,306,420</b>	<b>1,321,575</b>	<b>1,370,891</b>	<b>1,414,063</b>	<b>1,424,451</b>

**CITY OF LAREDO, TEXAS**  
**BRIDGE SYSTEM FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
Fourth Bridge						
Personnel Services	1,873,665	2,042,586	2,244,931	2,244,931	2,238,183	2,293,530
Materials and Supplies	142,608	191,653	185,458	183,871	186,678	204,696
Contractual Services	301,741	296,582	346,532	347,925	310,194	346,527
<b>Total Fourth Bridge</b>	<b>2,318,014</b>	<b>2,530,821</b>	<b>2,776,921</b>	<b>2,776,727</b>	<b>2,735,055</b>	<b>2,844,753</b>
Fifth Bridge						
Contractual Services	374,333	559,092	500,000	504,307	504,307	500,000
<b>Total Fifth Bridge</b>	<b>374,333</b>	<b>559,092</b>	<b>500,000</b>	<b>504,307</b>	<b>504,307</b>	<b>500,000</b>
Transfers Out:						
Debt Service Fund	17,250	784,636	807,180	807,180	807,180	558,570
Capital Improvements Fund	2,232,775	991,453	-	-	521,821	271,558
Bridge - Communication System	-	-	-	228,200	228,200	-
Bridge - Debt Service	4,278,823	4,863,151	6,420,544	6,058,573	6,058,573	6,096,029
Bridge - Construction Fund	930,048	40,000	-	90,000	90,000	924,995
<b>Total Transfers Out</b>	<b>7,458,896</b>	<b>6,679,240</b>	<b>7,227,724</b>	<b>7,183,953</b>	<b>7,705,774</b>	<b>7,851,152</b>
<b>TOTAL EXPENDITURES</b>	<b>33,244,315</b>	<b>33,632,354</b>	<b>38,484,218</b>	<b>38,920,156</b>	<b>39,430,416</b>	<b>40,423,768</b>
<b>CLOSING BALANCE</b>	<b>1,363,759</b>	<b>1,562,790</b>	<b>1,795,007</b>	<b>1,376,761</b>	<b>1,806,288</b>	<b>1,874,550</b>
<b>ADJUSTMENTS:</b>						
<b>PRIOR YEAR ENCUMBRANCES</b>	-	-	-	166,794	-	-
<b>COMPENSATED ABSENCES</b>	64,684	-	-	-	-	-
<b>ADJUSTED CLOSING BALANCE</b>	<b>1,428,443</b>	<b>1,562,790</b>	<b>1,795,007</b>	<b>1,543,555</b>	<b>1,806,288</b>	<b>1,874,550</b>

**CITY OF LAREDO, TEXAS  
BRIDGE SYSTEM FUND  
CONSTRUCTION BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>513,387</b>	<b>1,175,800</b>	<b>242,472</b>	<b>124,078</b>	<b>124,078</b>	<b>21,074</b>
<b>REVENUES</b>						
Interest Earnings	11,987	12,777	-	-	6,444	-
Transfer In:						
Capital Improvement Fund	-	-	-	400,000	400,000	-
Bridge Operations	930,048	40,000	-	90,000	90,000	924,995
<b>TOTAL REVENUES</b>	<b>942,035</b>	<b>52,777</b>	<b>-</b>	<b>490,000</b>	<b>496,444</b>	<b>924,995</b>
<b>TOTAL AVAILABLE</b>	<b>1,455,422</b>	<b>1,228,577</b>	<b>242,472</b>	<b>614,078</b>	<b>620,522</b>	<b>946,069</b>
<b>EXPENDITURES</b>						
Contractual Services	-	55,806	-	388,125	388,125	-
Machinery and Equipment	-	289,408	-	-	-	-
Materials & Supplies	-	-	-	119,891	107,737	-
Toll Plaza Improvements	9,668	-	-	26,655	26,655	-
Toll Equipment	27,794	3,423	-	-	-	946,069
Bridge I - Improvements	242,160	755,862	-	16,942	52,493	-
Reserve Appropriation	-	-	242,472	-	-	-
Capital Outlay	-	-	-	44,210	24,438	-
<b>TOTAL EXPENDITURES</b>	<b>279,622</b>	<b>1,104,499</b>	<b>242,472</b>	<b>595,823</b>	<b>599,448</b>	<b>946,069</b>
<b>CLOSING BALANCE</b>	<b>1,175,800</b>	<b>124,078</b>	<b>-</b>	<b>18,255</b>	<b>21,074</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**BRIDGE SYSTEM FUND**  
**EL PORTAL PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY05-06	AMENDED BUDGET FY05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY06-07	TOTAL PROJECT BUDGET FY06-07
<b>OPENING BALANCE</b>	-	-	-	<b>29,344,273</b>	-	-
<b>REVENUES</b>						
Bond Proceeds-2002 Series	12,105,000	12,105,000	12,105,000	-	-	12,105,000
Bond Proceeds-2004 Series	5,935,000	5,935,000	5,935,000	-	-	5,935,000
Bond Proceeds-2005A Series	-	12,405,000	12,405,000	-	-	12,405,000
Bond Premiums	-	705,467	705,467	-	-	705,467
Interest Earnings	903,700	977,436	1,046,241	773,191	289,468	2,108,900
Transfers In:						
General Fund	3,500,000	3,500,000	3,500,000	-	-	3,500,000
Bridge IV 1998 Taxable Bond	264,261	264,261	264,261	-	-	264,261
Bridge IV 1998 Tax Exempt Bond	3,235,739	3,235,739	3,235,739	-	-	3,235,739
<b>TOTAL REVENUES</b>	<b>25,943,700</b>	<b>39,127,903</b>	<b>39,196,708</b>	<b>773,191</b>	<b>289,468</b>	<b>40,259,367</b>
<b>TOTAL AVAILABLE</b>	<b>25,943,700</b>	<b>39,127,903</b>	<b>39,196,708</b>	<b>30,117,464</b>	<b>289,468</b>	<b>40,259,367</b>
<b>EXPENDITURES</b>						
2002 Series Revenue Bond						
Contractual Services	918,085	940,915	676,175	264,740	-	940,915
Capital Outlay	14,546,701	14,529,164	2,289,966	12,239,198	-	14,529,164
Bond Issuance Costs	314,609	314,609	-	314,609	-	314,609
Reserve Appropriation	312,078	306,785	-	1,148,781	289,468	1,438,249
Transfers Out:						
Bridge Debt Service	373,659	373,659	-	373,659	-	373,659
Total 2002 Series Revenue Bond	16,465,132	16,465,132	2,966,141	14,340,987	289,468	17,596,596
2004 Series Revenue Bond						
Contractual Services	3,538	4,513	3,213	1,300	-	4,513
Capital Outlay	5,540,030	5,539,055	5,461,437	77,618	-	5,539,055
Bond Issuance Costs	264,494	264,494	-	264,494	-	264,494
Transfers Out:						
General Fund	3,500,000	3,500,000	-	3,500,000	-	3,500,000
Bridge Debt Service	170,506	170,506	-	170,506	-	170,506
Total 2004 Series Revenue Bond	9,478,568	9,478,568	5,464,650	4,013,918	-	9,478,568
2005A Series Revenue Bond						
Machinery and Equipment	-	1,578,510	122,665	1,455,845	-	1,578,510
Buildings	-	1,380,893	-	1,380,893	-	1,380,893
Improvements Other than Bldgs.	-	8,383,111	-	8,383,111	-	8,383,111
Bond Issuance Costs	-	388,217	388,217	-	-	388,217
Project Engineer Fees	-	631,222	88,512	542,710	-	631,222
Transfers Out:						
Bridge Debt Service	-	822,250	822,250	-	-	822,250
Total 2005A Series Revenue Bond	-	13,184,203	1,421,644	11,762,559	-	13,184,203
<b>TOTAL EXPENDITURES</b>	<b>25,943,700</b>	<b>39,127,903</b>	<b>9,852,435</b>	<b>30,117,464</b>	<b>289,468</b>	<b>40,259,367</b>
<b>CLOSING BALANCE</b>	-	-	<b>29,344,273</b>	-	-	-



**CITY OF LAREDO, TEXAS**  
**BRIDGE SYSTEM FUND**  
**DEBT SERVICE OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>4,517,952</b>	<b>4,389,164</b>	<b>6,268,093</b>	<b>7,792,430</b>	<b>7,792,430</b>	<b>7,734,560</b>
<b>REVENUES</b>						
Interest Earnings	76,324	399,953	120,398	120,398	303,893	231,142
05A Refunding Bond Proceeds	-	11,355,000	-	-	-	-
05B Refunding Bond Proceeds	-	24,565,000	-	-	-	-
05 Refunding Bond Premium	-	2,267,113	-	-	-	-
GSA	1,930,000	1,930,000	1,930,000	1,930,000	1,930,000	1,930,000
Transfers In:						
Bridge Operations	4,278,823	4,863,151	6,420,544	6,058,573	6,058,573	6,096,029
Tax-Exempt Bond-Fourth Bridge	-	227,071	-	-	-	-
98 Tax Exem. Bond	215,740	-	-	-	-	-
Series 2004 Bond	170,506	-	-	-	-	-
SIB Loan	-	1,658,428	-	-	-	-
Rev and Refunding Bond 2005A	-	1,550,057	-	-	-	-
<b>TOTAL REVENUES</b>	<b>6,671,393</b>	<b>48,815,773</b>	<b>8,470,942</b>	<b>8,108,971</b>	<b>8,292,466</b>	<b>8,257,171</b>
<b>TOTAL AVAILABLE</b>	<b>11,189,345</b>	<b>53,204,937</b>	<b>14,739,035</b>	<b>15,901,401</b>	<b>16,084,896</b>	<b>15,991,731</b>
<b>EXPENDITURES</b>						
Principal Exempt Rev Bond	-	19,175,000	-	-	-	-
Refund. Rev. Bonds Prin.	1,465,000	1,540,000	-	-	-	-
Refund. Rev. Bond Int.	521,620	446,905	-	-	-	-
96 Refund. Rev Bond Prin.	-	-	1,395,000	1,395,000	1,395,000	1,365,000
96 Refund. Rev Bond Int.	-	-	366,825	366,825	366,825	292,890
98 Tax Exem. Rev. Bond Prin.	110,000	-	-	-	-	-
98 Tax Exem. Rev. Bond Int.	942,498	930,280	938,098	-	-	-
98 Taxable Rev. Bond Prin.	1,990,000	-	-	-	-	-
98 Taxable Rev. Bond Int.	108,455	-	-	-	-	-
99 Tax Exem. Rev. Bond Prin.	335,000	6,030,000	370,000	370,000	370,000	385,000
99 Tax Exem. Rev. Bond Int.	403,528	386,465	373,380	74,588	74,588	57,752
02 Revenue Bond Prin.	420,000	440,000	455,000	455,000	455,000	475,000
02 Revenue Bond Int.	500,248	483,448	465,848	465,848	465,848	447,648
04 Taxable Rev. Bond Prin.	-	180,000	180,000	180,000	180,000	190,000
04 Taxable Rev. Bond Int.	-	435,480	322,470	322,470	322,470	316,710
05A Tax Exem. Rev. Bond Prin.	-	-	765,000	765,000	765,000	795,000
05A Tax Exem. Rev. Bond Int.	-	-	1,381,547	1,105,238	1,105,238	1,082,288
05b Ref Rev. Bond Int.	-	-	-	1,151,228	1,151,228	1,148,675
SIB Loan-Principal	-	11,637,257	701,378	701,378	701,378	730,134
SIB Loan-Interest	-	1,356,999	996,330	996,330	996,330	967,574
Loss on Advance Refunding	-	757,317	-	-	-	-
Refunding Bond Costs	-	883,486	-	-	-	-
Restricted Reserve	-	-	-	361,971	-	-
Fiscal Agent Fees	3,832	2,063	3,500	3,500	1,431	3,500
Transfer to:						
Debt Service	-	727,807	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>6,800,181</b>	<b>45,412,507</b>	<b>8,714,376</b>	<b>8,714,376</b>	<b>8,350,336</b>	<b>8,257,171</b>
<b>CLOSING BALANCE</b>	<b>4,389,164</b>	<b>7,792,430</b>	<b>6,024,659</b>	<b>7,187,025</b>	<b>7,734,560</b>	<b>7,734,560</b>

FUND NUMBER	553 BRIDGE SYSTEM
DEPARTMENT NUMBER	40 BRIDGE SYSTEM
DIVISION NUMBER	10, 12, 15, 61 BRIDGE SYSTEM

### MISSION

To continue to serve as the most expedient, convenient and safe crossing points for all citizens and tourists of both U.S. and Mexico, as well as facilitate the crossing of all freight and import – export trade that utilizes the Port of Laredo.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Insure services which are rendered improve our position as the “Gateway to Mexico”.
- Provide professional and courteous service.
- Insure the expeditious and safe movement of both vehicles and people over the International Bridges.
- Insure expeditious movement of both vehicles and pedestrians.
- Insure safety for both vehicular and pedestrian traffic.
- Insure courteous and professional customer service.

### EXPENDITURES (4010) (BRIDGE I)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	1,500,705	1,499,809	1,661,059	1,882,752	2,346,419
Materials & Supplies	94,710	73,051	102,126	167,696	265,742
Contractual Services	18,124,545	18,055,677	21,015,245	21,392,696	22,149,751
Other	22,130	26,109	1,024,236	40,600	29,364
Capital Outlay	0	400,268	0	518,815	0
<b>TOTAL</b>	<b>19,742,090</b>	<b>20,054,914</b>	<b>23,802,666</b>	<b>24,002,559</b>	<b>24,791,276</b>

### FULL TIME EQUIVALENTS (FTE) (4010) (BRIDGE I)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Bridge Director	R44	0.25	0.25	0.25	0.25	0.25
Assistant Bridge Director	R41	0.25	0.25	0.25	0.25	0.25
Bridge Cashier Superintendent	R40	0.25	0.25	0.25	0.25	0.25
Bridge Operations Superintendent	R39	0.5	0.5	0.5	0.5	0.5
Toll Equipment Technician	R36	1	1	1	1	1
Bridge Financial Analyst	R33	0.25	0.25	0.25	0.25	0.25
Bridge Shift Supervisor	R32	6	6	6	6	6
Clerk IV	R28	1	1	1	1	1
Bridge Cashier/Teller	R28	4	4	4	4	4
Bridge Officer/Collector	R27	17	17	17	28	28
Bridge Officer/Traffic	R26	11	11	11	18	18
Building Maintenance Worker	R24	2	2	2	5	5
<b>TOTAL</b>		<b>43.5</b>	<b>43.5</b>	<b>43.5</b>	<b>64.5</b>	<b>64.5</b>

FUND NUMBER	553 BRIDGE SYSTEM
DEPARTMENT NUMBER	40 BRIDGE SYSTEM
DIVISION NUMBER	10, 12, 15, 61 BRIDGE SYSTEM

EXPENDITURES (4012) (BRIDGE II)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	1,766,447	1,856,484	2,085,555	2,015,528	2,119,002
Materials & Supplies	136,629	116,595	150,004	387,545	138,896
Contractual Services	381,464	528,781	619,673	665,078	754,238
Other Charges	0	9	0	0	0
Capital Outlay	0	0	0	507	0
<b>TOTAL</b>	<b>2,284,540</b>	<b>2,501,869</b>	<b>2,855,232</b>	<b>3,068,658</b>	<b>3,012,136</b>

FULL TIME EQUIVALENTS (FTE) (4012) (BRIDGE II)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Bridge Director	R44	0.25	0.25	0.25	0.25	0.25
Assistant Bridge Director	R41	0.25	0.25	0.25	0.25	0.25
Bridge Cashier Superintendent	R40	0.25	0.25	0.25	0.25	0.25
Bridge Operations Superintendent	R39	0.5	0.5	0.5	0.5	0.5
Toll Equipment Technician	R36	1	1	1	1	1
Customer Service Center Manager	R36	0.5	0.5	0.5	0.5	0.5
Bridge Financial Analyst	R33	0.25	0.25	0.25	0.25	0.25
Bridge Shift Supervisor	R32	7	7	7	7	7
Clerk IV	R28	1	1	1	1	1
Bridge Cashier/Teller	R28	5	5	5	5	5
Bridge Officer/Collector	R27	24	21	21	21	21
Bridge Officer/Traffic	R26	12	12	12	12	12
Clerk II	R25	1	1	1	1	1
Building Maintenance Worker	R24	6	6	6	6	6
<b>TOTAL</b>		<b>59</b>	<b>56</b>	<b>56</b>	<b>56</b>	<b>56</b>

EXPENDITURES (4015) (COLOMBIA BRIDGE)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	898,619	1,038,875	1,109,408	1,152,376	1,142,319
Materials & Supplies	30,720	35,934	35,366	41,277	45,130
Contractual Services	136,992	231,611	176,801	220,410	237,002
<b>TOTAL</b>	<b>1,066,331</b>	<b>1,306,420</b>	<b>1,321,575</b>	<b>1,414,063</b>	<b>1,424,451</b>

FUND NUMBER	553 BRIDGE SYSTEM
DEPARTMENT NUMBER	40 BRIDGE SYSTEM
DIVISION NUMBER	10, 12, 15, 61 BRIDGE SYSTEM

FULL TIME EQUIVALENTS (FTE) (4015) (COLOMBIA BRIDGE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Bridge Director	R44	0.25	0.25	0.25	0.25	0.25
Assistant Bridge Director	R41	0.25	0.25	0.25	0.25	0.25
Bridge Cashier Superintendent	R40	0.25	0.25	0.25	0.25	0.25
Bridge Operations Superintendent	R39	0.5	0.5	0.5	0.5	0.5
Toll Equipment Technician	R36	1	2	2	2	1
Bridge Financial Analyst	R33	0.25	0.25	0.25	0.25	0.25
Bridge Shift Supervisor	R32	5	5	5	5	5
Bridge Cashier/Teller	R28	3	3	3	3	3
Clerk III	R27	2	1	1	1	1
Bridge Officer/Collector	R27	9	9	9	9	9
Bridge Officer/Traffic	R26	6	6	6	6	6
Building Maintenance Worker	R24	3	3	3	3	3
TOTAL		30.5	30.5	30.5	30.5	29.5

EXPENDITURES (4061) (WORLD TRADE BRIDGE)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	1,873,665	2,042,586	2,244,931	2,238,183	2,293,530
Materials & Supplies	142,608	191,653	185,458	186,678	204,696
Contractual Services	301,741	296,580	346,532	310,194	346,527
TOTAL	2,318,014	2,530,819	2,776,921	2,735,055	2,844,753

FUND NUMBER	553 BRIDGE SYSTEM
DEPARTMENT NUMBER	40 BRIDGE SYSTEM
DIVISION NUMBER	10, 12, 15, 61 BRIDGE SYSTEM

FULL TIME EQUIVALENTS (FTE) (4061) (WORLD TRADE BRIDGE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Bridge Director	R44	0.25	0.25	0.25	0.25	0.25
Assistant Bridge Director	R41	0.25	0.25	0.25	0.25	0.25
Bridge Cashier Superintendent	R40	0.25	0.25	0.25	0.25	0.25
Bridge Operations Superintendent	R39	0.5	0.5	0.5	0.5	0.5
Bridge Network Analyst	R39	0	1	1	1	1
Customer Service Center Manager	R36	0.5	0.5	0.5	0.5	0.5
Toll Equipment Technician	R36	1	1	1	1	1
Bridge Financial Analyst	R33	0.25	0.25	0.25	0.25	0.25
Bridge Shift Supervisor	R32	5	5	5	5	5
Administrative Secretary	R29	1	1	1	1	1
Bridge Cashier Teller	R28	15	13	13	13	13
Clerk IV	R28	1	1	1	1	1
Maintenance Crew Leader	R27	1	0	0	0	0
Bridge Officer Collector	R27	22	21	21	21	21
Bridge Officer Traffic	R26	12	12	12	12	12
Building Maintenance Worker	R24	5	5	5	5	5
TOTAL		65	62	62	62	62

FUND NUMBER	553 BRIDGE SYSTEM
DEPARTMENT NUMBER	40 BRIDGE SYSTEM
DIVISION NUMBER	10, 12, 15, 61 BRIDGE SYSTEM

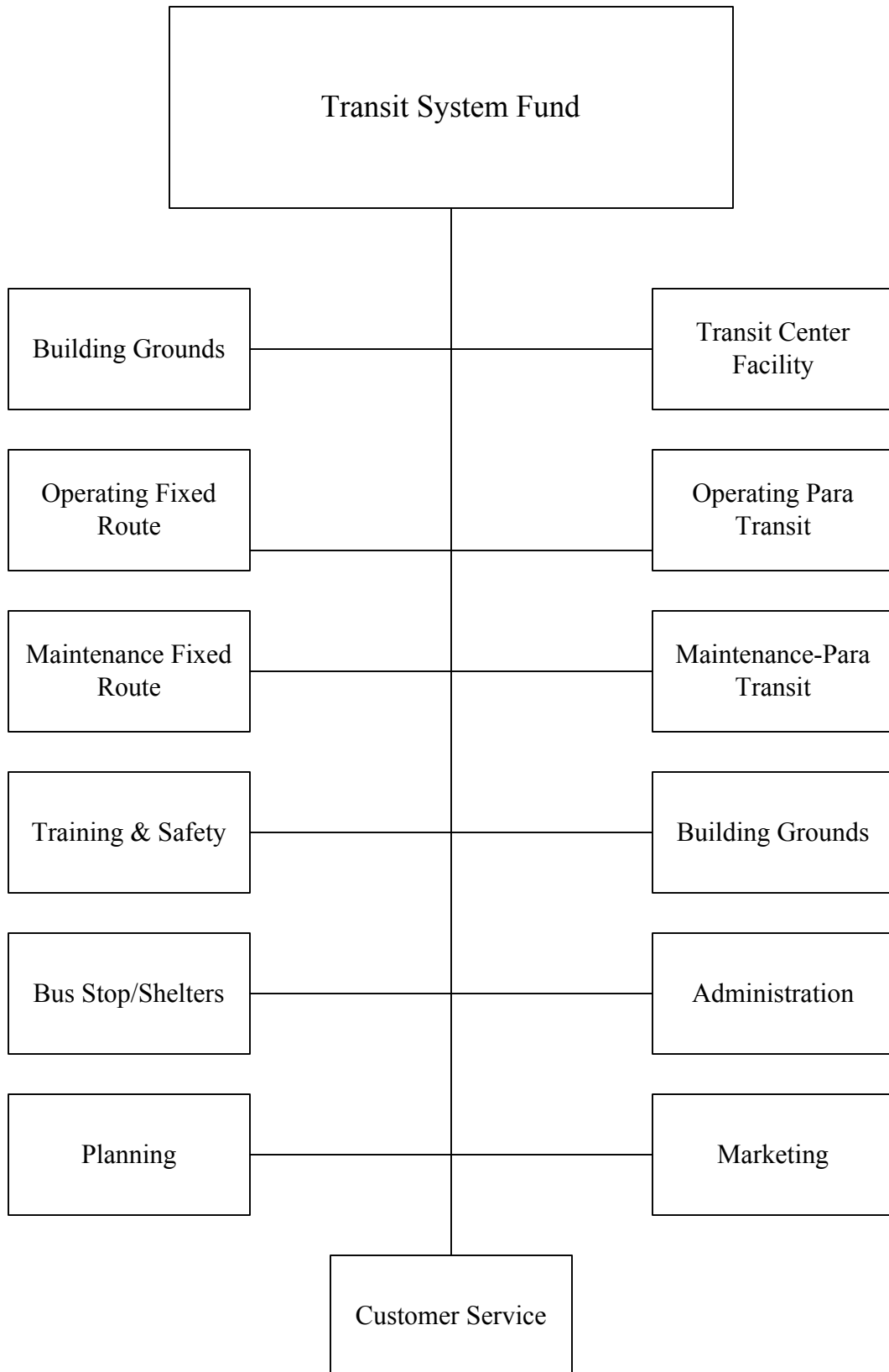
PERFORMANCE MEASURES - BRIDGES I - IV

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of full-time equivalent employees (FTE) - collector	72	68	79	79
Number of full-time equivalent employees (FTE) - cashier	27	25	25	25
<i><b>Outputs</b></i>				
Number of pedestrians processed	4,133,170	3,993,263	4,217,362	4,253,210
Number of Gateway passes sold (FY05-06 reporting 4 <sup>th</sup> quarter only)	N/A	N/A	1,054,340	3,572,696
Number of non-commercial vehicles processed	7,025,788	6,655,426	6,162,534	5,820,033
Number of commercial vehicles processed	14,538,006	1,485,443	1,706,626	1,789,909
Number of swipe cards sold	300,696	282,389	378,034	385,595
Number of non-commercial AVI accounts opened	N/A	3,093	5,947	1,200
Number of commercial AVI accounts opened	N/A	215	250	260
Number of non-commercial AVI tags issued	N/A	4,407	7,612	1,546
Number of commercial AVI tags issued	N/A	584	557	579

FUND NUMBER	553 BRIDGE SYSTEM
DEPARTMENT NUMBER	40 BRIDGE SYSTEM
DIVISION NUMBER	10, 12, 15, 61 BRIDGE SYSTEM

PERFORMANCE MEASURES - BRIDGES I - IV

<b>Efficiency Measures</b>				
Number of pedestrians processed per FTE-collector for Bridge 1	1,033,293	998,316	1,054,341	1,063,303
Number of Gateway passes sold per FTE-collector For Bridge 1	N/A	N/A	13.346	45,224
Number of non-commercial vehicles processed per FTE-collector for Bridge 1, 2 and 3	187,889	190,155	133,968	126,522
Number of commercial vehicles processed per FTE-collector for Bridge 2, 3 and 4	48,460	51,222	58,849	61,721
Number of swipe cards sold per FTE-cashier for Bridge 2, 3 and 4	15,035	15,688	21,002	21,422
Number of non-commercial AVI accounts opened per FTE-cashier for Bridge 2, 3 and 4	N/A	172	330	66
Number of commercial AVI accounts opened per FTE-cashier for Bridge 2, 3 and 4	N/A	12	14	15
Number of non-commercial AVI tags issued per FTE-cashier for Bridge 2, 3 and 4	N/A	245	423	86
Number of commercial AVI tags issued per FTE-cashier for Bridge 2, 3 and 4	N/A	32	31	32
<b>Effectiveness Measures</b>				
Total toll receipts	33,159,113	33,067,530	39,193,372	40,151,227
<b>Bridge I</b>				
Operational cost per pedestrian	N/A	.41	.57	.66
Operational cost per non-commercial axle	N/A	.19	.15	.16
<b>Bridge II</b>				
Operational cost per non-commercial axle	N/A	.30	.36	.35
Operational cost per commercial axle (buses)	N/A	.40	.49	.47
<b>Bridge III</b>				
Operational cost per non-commercial axle	N/A	1.84	.87	.86
Operational cost per commercial axle	N/A	.86	.74	.73
<b>Bridge IV</b>				
Operational cost per commercial axle	N/A	.60	.62	.61





**CITY OF LAREDO, TEXAS**  
**EL METRO-OPERATIONS FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>REVENUES</b>						
FTA Operating Grant	2,758,977	3,449,505	2,943,542	4,385,305	4,011,827	3,700,000
State Operating Grant	783,869	729,717	740,212	705,482	705,482	634,934
Sales Tax Match	4,204,610	4,108,274	5,590,646	4,383,613	4,669,106	5,693,440
Passenger Revenue	2,405,879	2,484,051	2,479,819	2,479,819	2,576,988	2,580,998
School Tickets	4,984	3,340	-	-	1,350	1,200
Charter Services	56,919	64,714	65,931	65,931	15,915	13,097
EL Lift Revenue	30,168	32,242	30,316	30,316	33,447	34,373
Advertising	18,765	70,948	47,251	47,251	48,202	51,804
Shuttle Services	18,883	18,013	18,080	18,080	15,283	16,717
CNG Consumption	-	-	-	-	871	1,200
Other	30,781	27,451	21,419	21,419	43,940	27,827
<b>TOTAL REVENUES</b>	<b>10,313,835</b>	<b>10,988,255</b>	<b>11,937,216</b>	<b>12,137,216</b>	<b>12,122,411</b>	<b>12,755,590</b>
<b>EXPENDITURES</b>						
Operating-Fixed Route						
Personnel Services	4,600,029	4,804,689	5,188,026	5,188,026	5,118,417	5,436,362
Materials and Supplies	777,567	925,142	945,600	1,158,385	1,199,969	1,180,872
Contractual Services	258,019	240,053	301,887	306,399	290,082	359,315
Other Charges	13,590	41,733	58,000	58,000	37,075	35,300
Total Operating-Fixed Route	5,649,205	6,011,617	6,493,513	6,710,810	6,645,543	7,011,849
Operating-Para Transit						
Personnel Services	791,331	790,678	814,526	814,526	809,177	908,080
Materials and Supplies	60,319	89,678	70,600	70,976	133,800	131,096
Contractual Services	87,715	67,569	90,583	92,128	84,644	94,717
Other Charges	4,004	10,367	12,200	12,200	12,314	11,200
Total Operating-Para Transit	943,369	958,292	987,909	989,830	1,039,935	1,145,093
Maintenance-Fixed Route						
Personnel Services	1,178,954	1,276,864	1,380,598	1,380,598	1,317,000	1,461,359
Materials and Supplies	687,131	794,335	667,700	673,250	867,194	680,818
Contractual Services	97,555	131,637	162,303	169,859	135,000	148,161
Total Maintenance-Fixed Route	1,963,640	2,202,836	2,210,601	2,223,707	2,319,194	2,290,338

**CITY OF LAREDO, TEXAS**  
**EL METRO-OPERATIONS FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
Maintenance-Para Transit						
Personnel Services	194,932	199,540	221,410	221,410	204,874	221,982
Materials and Supplies	52,340	52,252	73,850	75,327	110,709	56,789
Contractual Services	24,685	50,786	63,662	65,194	41,785	58,130
<b>Total Maintenance-Para Transit</b>	<b>271,957</b>	<b>302,578</b>	<b>358,922</b>	<b>361,931</b>	<b>357,368</b>	<b>336,901</b>
Training & Safety						
Personnel Services	55,134	56,419	59,851	59,851	60,325	62,902
Materials and Supplies	4,122	4,518	9,608	9,676	3,673	8,548
Contractual Services	1,648	1,393	2,300	2,282	1,300	2,190
<b>Total Training &amp; Safety</b>	<b>60,904</b>	<b>62,330</b>	<b>71,759</b>	<b>71,809</b>	<b>65,298</b>	<b>73,640</b>
Building/Grounds						
Personnel Services	121,407	140,764	210,346	210,346	172,280	253,087
Materials and Supplies	26,589	31,078	36,938	38,837	31,890	36,721
Contractual Services	170,399	156,799	176,085	197,702	229,996	212,203
<b>Total Building/Grounds</b>	<b>318,395</b>	<b>328,641</b>	<b>423,369</b>	<b>446,885</b>	<b>434,166</b>	<b>502,011</b>
Bus Stop/Shelters						
Personnel Services	81,536	85,093	89,293	89,293	88,638	95,042
Materials and Supplies	19	1,221	4,650	4,650	2,113	3,000
Contractual Services	13,170	4,974	10,653	13,616	2,040	5,803
<b>Total Bus Stop/Shelters</b>	<b>94,725</b>	<b>91,288</b>	<b>104,596</b>	<b>107,559</b>	<b>92,791</b>	<b>103,845</b>
General Administration						
Personnel Services	122,774	168,108	195,359	195,359	188,771	204,609
Materials and Supplies	5,480	4,396	5,700	5,674	6,725	5,350
Contractual Services	465,276	450,189	508,726	516,201	464,365	494,093
Other	314	507	-	408	448	-
<b>Total General Administration</b>	<b>593,844</b>	<b>623,200</b>	<b>709,785</b>	<b>717,642</b>	<b>660,309</b>	<b>704,052</b>
Planning						
Personnel Services	94,589	57,229	63,139	63,139	63,368	66,357
Materials and Supplies	523	1,747	500	673	561	975
Contractual Services	5,626	2,147	5,892	6,338	4,394	5,476
<b>Total Planning</b>	<b>100,738</b>	<b>61,123</b>	<b>69,531</b>	<b>70,150</b>	<b>68,323</b>	<b>72,808</b>

**CITY OF LAREDO, TEXAS**  
**EL METRO-OPERATIONS FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
Marketing						
Personnel Services	23,903	55,089	62,356	62,356	43,945	56,809
Materials and Supplies	4,473	3,977	8,600	12,391	9,026	9,550
Contractual Services	10,619	18,444	38,401	40,587	22,278	37,510
<b>Total Marketing</b>	<b>38,995</b>	<b>77,510</b>	<b>109,357</b>	<b>115,334</b>	<b>75,249</b>	<b>103,869</b>
Customer Service						
Personnel Services	241,508	234,464	346,588	346,588	320,249	361,214
Materials and Supplies	9,353	8,050	11,300	11,300	5,300	9,950
Contractual Services	27,202	26,369	39,986	51,629	38,686	40,020
Other Charges	-	(43)	-	-	-	-
<b>Total Customer Service</b>	<b>278,063</b>	<b>268,840</b>	<b>397,874</b>	<b>409,517</b>	<b>364,235</b>	<b>411,184</b>
<b>TOTAL EXPENDITURES</b>	<b>10,313,835</b>	<b>10,988,255</b>	<b>11,937,216</b>	<b>12,225,174</b>	<b>12,122,411</b>	<b>12,755,590</b>
<b>CLOSING BALANCE</b>	-	-	-	(87,958)	-	-
<b>ADJUSTMENTS:</b>						
<b>PRIOR YEAR ENCUMBRANCES</b>	-	-	-	87,958	-	-
<b>ADJUSTED CLOSING BALANCE</b>	-	-	-	-	-	-

**CITY OF LAREDO, TEXAS**  
**TRANSIT CENTER FACILITY FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	13,105	-	8,022	8,022	19,502
<b>REVENUES</b>						
Transit Center Rent	203,076	221,987	207,590	207,590	207,590	208,456
Transit Center Parking	79,398	90,627	95,996	95,996	116,828	103,727
Transit Center Monthly Parking	157,376	151,058	155,159	155,159	159,790	167,778
Transit Center Night Parking	37,647	33,681	37,515	37,515	30,782	32,233
Park and Ride Rent	2,230	-	-	-	-	-
Commissions	15,484	11,458	15,045	15,045	10,914	10,800
Other	26,352	18,436	18,578	18,578	19,181	19,237
Sales Tax Contribution	-	-	35,096	35,096	-	-
<b>TOTAL REVENUES</b>	<b>521,563</b>	<b>527,247</b>	<b>564,979</b>	<b>564,979</b>	<b>545,085</b>	<b>542,231</b>
<b>TOTAL AVAILABLE</b>	<b>521,563</b>	<b>540,352</b>	<b>564,979</b>	<b>573,001</b>	<b>553,107</b>	<b>561,733</b>
<b>EXPENDITURES</b>						
Building/Grounds						
Personnel Services	246,242	228,229	247,978	247,978	225,625	220,319
Materials & Supplies	30,753	25,765	36,350	37,152	35,596	38,900
Contractual Services	140,256	180,626	199,891	215,926	193,812	199,919
Total Building/Grounds	417,251	434,620	484,219	501,056	455,033	459,138
Transit Center Facility						
Personnel Services	41,376	34,355	31,356	31,356	34,519	33,248
Materials & Supplies	2,725	1,702	3,604	3,604	1,821	3,600
Contractual Services	46,487	61,607	45,800	60,516	42,269	65,747
Other Charges	619	46	-	-	(37)	-
Total Transit Center Facility	91,207	97,710	80,760	95,476	78,572	102,595
<b>TOTAL EXPENDITURES</b>	<b>508,458</b>	<b>532,330</b>	<b>564,979</b>	<b>596,532</b>	<b>533,605</b>	<b>561,733</b>
<b>CLOSING BALANCE</b>	<b>13,105</b>	<b>8,022</b>	<b>-</b>	<b>(23,531)</b>	<b>19,502</b>	<b>-</b>
<b>ADJUSTMENTS:</b>						
<b>PRIOR YEAR ENCUMBRANCES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>31,553</b>	<b>-</b>	<b>-</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>13,105</b>	<b>8,022</b>	<b>-</b>	<b>8,022</b>	<b>19,502</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**TRANSIT SYSTEM SALES TAX FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>3,450,176</b>	<b>2,923,736</b>	<b>2,964,960</b>	<b>2,799,273</b>	<b>2,799,273</b>	<b>1,363,151</b>
<b>REVENUES</b>						
Sales Tax Revenue	4,690,014	5,026,869	5,161,649	5,161,649	5,593,822	5,990,985
Interest Earnings	41,490	96,765	111,300	111,300	113,100	105,800
Net Increase (Decrease) in the Fair Value of Investments	(360)	(11,628)	-	-	13,600	-
Other	60	11,130	-	-	5,368	-
<b>TOTAL REVENUES</b>	<b>4,731,204</b>	<b>5,123,136</b>	<b>5,272,949</b>	<b>5,272,949</b>	<b>5,725,890</b>	<b>6,096,785</b>
<b>TOTAL AVAILABLE</b>	<b>8,181,380</b>	<b>8,046,872</b>	<b>8,237,909</b>	<b>8,072,222</b>	<b>8,525,163</b>	<b>7,459,936</b>
<b>EXPENDITURES</b>						
Transfers Out:						
Debt Service	445,555	941,393	898,220	898,220	898,220	890,675
General Fund	34,974	40,182	42,552	-	-	-
Communications Fund	-	-	-	371,270	371,270	-
Parking Meters	-	-	-	42,552	42,552	-
Transit System:						
El Metro Operations	4,204,610	4,108,274	5,590,646	4,383,613	4,669,106	5,693,440
Capital Grant Match	446,842	5,577	-	636,671	636,671	485,889
Transit Center Facility	-	-	35,096	35,096	-	-
Transit Projects:						
Automotive	1,928	-	-	296,560	296,560	-
Sidewalks-Districts	109,079	55,221	-	92,136	154,570	-
Other Charges	23,112	94,294	25,000	93,063	93,063	25,000
Reserve Appropriation	-	-	1,646,395	1,225,563	-	364,932
<b>TOTAL EXPENDITURES</b>	<b>5,266,100</b>	<b>5,244,941</b>	<b>8,237,909</b>	<b>8,074,744</b>	<b>7,162,012</b>	<b>7,459,936</b>
<b>CLOSING BALANCE</b>	<b>2,915,280</b>	<b>2,801,931</b>	<b>-</b>	<b>(2,522)</b>	<b>1,363,151</b>	<b>-</b>
<b>ADJUSTMENTS:</b>						
<b>COMPENSATED ABSENCES</b>	<b>8,456</b>	<b>(2,658)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>2,923,736</b>	<b>2,799,273</b>	<b>-</b>	<b>(2,522)</b>	<b>1,363,151</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**TRANSIT SYSTEM FUND**  
**CAPITAL GRANTS BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>594,477</b>	<b>6,800,114</b>	<b>180,800</b>	<b>5,975,201</b>	<b>5,975,201</b>	<b>140,234</b>
<b>REVENUES</b>						
FTA Capital Grants:						
TX90-X438	65,506	213,823	-	488,195	488,195	-
TX90-X456	384,235	197,958	-	173,928	173,928	-
TX90-X499	47,527	-	-	640,488	640,488	-
TX-03-0274	-	-	-	2,546,681	2,546,681	-
05/06	-	-	-	-	-	1,943,557
VCR Grants:						
51222F6002	496,000	-	-	-	-	-
03/04 Grant	-	-	-	610,300	610,300	-
Certificate of Obligation Proceeds	6,100,000	-	-	-	-	-
Interest Earnings	42,664	156,705	90,000	90,000	212,517	157,311
Premium	7,227	-	-	-	-	-
Sales Tax Match	446,842	5,577	-	636,671	636,671	485,889
<b>TOTAL REVENUES</b>	<b>7,590,001</b>	<b>574,063</b>	<b>90,000</b>	<b>5,186,263</b>	<b>5,308,780</b>	<b>2,586,757</b>
<b>TOTAL AVAILABLE</b>	<b>8,184,478</b>	<b>7,374,177</b>	<b>270,800</b>	<b>11,161,464</b>	<b>11,283,981</b>	<b>2,726,991</b>
<b>EXPENDITURES</b>						
FTA Capital Grants:						
TX90-X438	81,882	267,279	-	610,244	610,244	-
TX90-X456	480,294	247,447	-	217,410	217,410	-
TX90-X499	59,409	-	-	800,610	800,610	-
TX-03-0274	-	-	-	3,183,352	3,183,352	-
05/06 Grant	-	-	-	-	-	2,429,446
VCR Grants:						
51222F6002	620,000	-	-	-	-	-
03/04 Grant	-	-	-	932,892	932,892	-
2004 Certificate of Obligation:						
Capital Outlay	28,170	884,250	-	5,301,616	5,301,616	-
Contractual Services	10,964	-	-	-	-	-
Bond Costs	103,645	-	-	-	-	-
Reserve Appropriation	-	-	264,911	97,623	97,623	297,545
<b>TOTAL EXPENDITURES</b>	<b>1,384,364</b>	<b>1,398,976</b>	<b>264,911</b>	<b>11,143,747</b>	<b>11,143,747</b>	<b>2,726,991</b>
<b>CLOSING BALANCE</b>	<b>6,800,114</b>	<b>5,975,201</b>	<b>5,889</b>	<b>17,717</b>	<b>140,234</b>	<b>-</b>

FUND NUMBER	518 TRANSIT SYSTEM
DEPARTMENT NUMBER	51 TRANSIT SYSTEM
DIVISION NUMBER	62, 85, 86, 89, 90, 91, 94, 96, 97, TRANSIT SYSTEM

EXPENDITURES (5162)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	16,542	94,294	63,063	63,063	25,000
Contractual Services	6,570	0	30,000	30,000	0
Other	5,131,981	5,095,425	7,592,985	6,617,819	7,434,936
Capital Outlay	111,007	55,221	388,696	451,130	0
TOTAL	5,266,100	5,244,941	8,074,744	7,162,012	7,459,936

EXPENDITURES (5185)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Capital Outlay	0	0	932,892	932,892	0
TOTAL	0	0	932,892	932,892	0

EXPENDITURES (5186)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Capital Outlay	620,000	0	0	0	0
TOTAL	620,000	0	0	0	0

EXPENDITURES (5189)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Capital Outlay	0	0	3,183,352	3,183,352	0
TOTAL	0	0	3,183,352	3,183,352	0

EXPENDITURES (5190)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other Charges	114,609	0	97,623	97,623	297,545
Capital Outlay	28,170	884,250	5,301,616	5,301,616	0
TOTAL	142,779	884,250	5,399,239	5,399,239	297,545

EXPENDITURES (5191)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other Charges	0	0	0	0	2,429,446
Capital Outlay	0	0	0	0	0
TOTAL	0	0	0	0	2,429,446

FUND NUMBER	518 TRANSIT SYSTEM
DEPARTMENT NUMBER	51 TRANSIT SYSTEM
DIVISION NUMBER	62, 85, 86, 89, 90, 91, 94, 96, 97, TRANSIT SYSTEM

EXPENDITURES (5194)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	0	111,874	71,136	71,136	0
Contractual Services	0	51,913	19,579	19,579	0
Capital Outlay	81,882	103,492	519,529	519,529	0
TOTAL	81,882	267,279	610,244	610,244	0

EXPENDITURES (5196)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	57,453	0	0	0	0
Contractual Services	170	57,504	194,794	194,794	0
Capital Outlay	422,671	189,942	22,616	22,616	0
TOTAL	480,294	247,447	217,410	217,410	0

EXPENDITURES (5197)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Capital Outlay	59,409	0	800,610	800,610	0
TOTAL	59,409	0	800,610	800,610	0



FUND NUMBER	518 TRANSIT SYSTEM
DEPARTMENT NUMBER	54 TRANSIT SYSTEM
DIVISION NUMBER	30 BUILDINGS/GROUNDS MAINT.

**MISSION**

To provide safe and clean facilities services and better security for the safety of our riders and building grounds.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To provide overall maintenance services for good customer satisfaction
- To implement higher standards for security staff in Transit Center
- To provide quicker egress from parking garage
- To increase security measures by installing more surveillance cameras.
- Increase employee awareness to be more sensitive to patron needs.
- Promote employee safety awareness incentive program.
- To replace parking equipment and minimize repeated maintenance costs and reduce equipment downtime.

**EXPENDITURES (5430)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	246,242	228,229	247,978	225,625	220,319
Materials & Supplies	30,753	25,765	37,152	35,596	38,900
Contractual Services	140,256	180,626	215,926	193,812	199,919
<b>TOTAL</b>	<b>417,251</b>	<b>434,620</b>	<b>501,056</b>	<b>455,033</b>	<b>459,138</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Utility Workers	1.36	1.36	1.36	1.36	1.36
Transit Office Assistant I	0	1	0	0	0
Lead Building & Grounds Person	.34	.34	.34	.34	.34
Service Attendant	1	0	0	0	0
Transit Cleaner	5	3	3	3	3
Facilities Manager	.34	.34	.34	.34	.34
<b>TOTAL</b>	<b>8.04</b>	<b>6.04</b>	<b>5.04</b>	<b>5.04</b>	<b>5.04</b>

FUND NUMBER	518 TRANSIT SYSTEM
DEPARTMENT NUMBER	54 TRANSIT SYSTEM
DIVISION NUMBER	50 TRANSIT CENTER FACILITY

**MISSION**

Provide the greatest convenience for both our local citizens and tourists through complete utilization of the Transit Center as a bus terminal, passenger waiting area, information center, dining facility, and parking lot.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Development of a Comprehensive Advertising Plan to promote the Transit Center Parking.
- Provide service to passengers and develop a good relationship with the community as a whole.
- To continue the increase of customer daily, contract, and overnight parking.
- To oversee and maintain the daily operations of the Transit Center Facility with minimal interruptions to our passengers and tenants alike.

**EXPENDITURES (5450)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	41,376	34,355	31,356	34,519	33,248
Materials & Supplies	2,725	1,702	3,604	1,821	3,600
Contractual Services	46,487	61,607	60,516	42,269	65,747
Other	619	46	0	-37	0
<b>TOTAL</b>	<b>91,207</b>	<b>97,710</b>	<b>95,476</b>	<b>78,572</b>	<b>102,595</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Customer Service Agents	3	0	0	0	0
Transit Office Assistant I	1	0	1	1	1
<b>TOTAL</b>	<b>4</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>

FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	11 OPERATIONS – FIXED ROUTE

**MISSION**

Provide a safe, reliable, cost effective, efficient public transportation system that meets the changing needs of our community while providing professional public transit service through the operation of its fixed routes.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Work with maintenance department to improve appearance of fleet.
- Provide higher levels of quality of service.
- To have reasonable schedules and time points so that our drivers can be on time.
- Cut down on public complaints.
- To provide easy to read schedules to passengers.
- To comply with ADA regulations.

**EXPENDITURES (5811)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	4,600,029	4,804,689	5,188,026	5,118,417	5,436,362
Materials & Supplies	777,567	925,142	945,600	1,199,969	1,180,872
Contractual Services	258,019	240,053	301,887	290,082	359,315
Other	13,590	41,733	58,000	37,075	35,300
<b>TOTAL</b>	<b>5,649,205</b>	<b>6,011,617</b>	<b>6,493,513</b>	<b>6,645,543</b>	<b>7,011,849</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Superintendent of Operations	1	1	1	1	1
Transit Bus Operators	94.81	84	84	83	83
Transit Bus Operators*(18PT@1200hrs/yr)	0	10.81	10.81	10.81	10.81
Transit Office Assistant I	1	.8	.8	.8	.8
Transit Road Supervisor	.8	8	8	8	8
Transit Supervisor	7	0	0	0	0
<b>TOTAL</b>	<b>104.61</b>	<b>104.61</b>	<b>104.61</b>	<b>103.61</b>	<b>103.61</b>

FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	11 OPERATIONS – FIXED ROUTE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
Number of passenger/Ridership	3,661,883	3,898,147	4,149,577	4,417,225
Number of miles	1,829,926	1,829,926	1,866,525	1,885,190
Number of hours	158,611	158,611	163,369	168,270
Total operating revenue	2,486,665	2,570,118	2,609,536	2,612,012
Total operating expenditures	8,801,376	9,424,799	10,373,034	10,833,553
<b>Efficiency Measures</b>				
Number of passengers per total mile	2.00	2.13	2.22	2.34
Number of passengers per hour	23.09	24.58	25.40	26.25
Farebox Recovery Rate	28%	27%	25%	24%
Cost per passenger	2.40	2.42	2.50	2.45
Cost per hour	55.49	59.42	63.49	64.38
<b>Effectiveness Measures</b>				
% change in cost per passenger	50.94	0.83	3.31	-2.00
% change in cost per hour	9.77	7.08	6.85	1.40
% change in passenger per mile	-28.32	6.50	4.23	5.41

FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	12 OPERATIONS - PARATRANSIT

### MISSION

To provide special transportation services on demand for disabled citizens.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Efficiently provide a high quality transportation service to disabled members of the community.
- To decrease cost per passenger
- Train employees on customer courtesy
- To continue increasing the number of scheduled pickups in a cost effective and efficient manner

### EXPENDITURES (5812)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	791,331	790,678	814,526	809,177	908,080
Materials & Supplies	60,319	89,678	70,600	133,800	131,096
Contractual Services	87,715	67,569	90,583	84,644	94,717
Other	4,004	10,367	12,200	12,314	11,200
<b>TOTAL</b>	<b>943,369</b>	<b>958,292</b>	<b>987,909</b>	<b>1,039,935</b>	<b>1,145,093</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Transit Road Supervisor	.2	0	0	0	0
Transit Road Supervisor	2	2	2	2	2
Transit Office Assistant I	0	.2	.2	.2	.2
Transit Van Operator	14	14	14	15	15
<b>TOTAL</b>	<b>16.2</b>	<b>16.2</b>	<b>16.2</b>	<b>17.2</b>	<b>17.2</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
Number of passenger/Ridership	51,965	52,227	52,488	52,751
Number of miles	296,731	241,306	242,513	243,725
Number of hours	33,132	28,801	28,945	29,090
Total operating revenue	30,168	32,242	33,447	34,373
Total operating expenditures	1,512,459	1,563,456	1,749,377	1,872,207
<b>Efficiency Measures</b>				
Number of passengers per total mile	0.18	0.22	0.22	0.22
Number of passengers per hour	1.57	1.81	1.81	1.81
Farebox Recovery Rate	1.99%	2.06%	1.91%	1.84%
Cost per passenger	29.11	29.94	33.33	35.49
Cost per hour	45.65	54.28	60.44	64.36
<b>Effectiveness Measures</b>				
% change in cost per passenger	-25.99	2.85	11.32	6.48
% change in cost per hour	-41.65	18.90	11.35	6.49
% change in passenger per mile	-40.00	22.22	0.00	0.00

FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	13 MAINTENANCE – FIXED ROUTE

### MISSION

To provide a safe, reliable, cost effective and efficient service for public transportation.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To reduce the total number of road calls by 50%.
- To successfully have the bus lifts 100% operational.
- To have all destination signs operational at all times.
- To achieve 100% preventive maintenance inspection on all vehicles.
- To improve fleet image by improving body condition
- Provide fewer interruptions for our passengers and improve quality & reliability.
- Provide more reliable service for passengers on wheelchairs.
- Provide better service, reduce road calls, increase reliability, and provide safer vehicles for customers.
- Provide less confusion, better communication to customers, and make everyone aware of where bus is headed.

### EXPENDITURES (5813)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	1,178,954	1,276,864	1,380,598	1,317,000	1,461,359
Materials & Supplies	687,131	794,335	667,700	867,194	680,818
Contractual Services	97,555	131,637	162,303	135,000	148,161
<b>TOTAL</b>	<b>1,963,640</b>	<b>2,202,837</b>	<b>2,210,601</b>	<b>2,319,194</b>	<b>2,290,338</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Buyer	.8	.8	.8	.8	.8
Lead Mechanic	2	0	0	0	0
Journeyman Tech	0	2	2	1	1
Shop Foreman	0	0	0	2	2
Maintenance Manager	.8	.8	.8	.8	.8
Mechanic "A" Technician	10	2	2	2	2
GFI Technician	0	1	1	1	1
Mechanic "AA" Technician	1	9	9	8	8
Mechanic "B" Technician	0	2	2	2	2
Mechanic "C" Technician	2	0	0	0	0
Service Attendant	4.8	4.8	4.8	4.8	4.8
Transit Office Assistant I	1	1	1	1	1
Transit Purchasing Coordinator	.8	.8	.8	.8	.8
<b>TOTAL</b>	<b>23.2</b>	<b>24.2</b>	<b>24.2</b>	<b>24.2</b>	<b>24.2</b>

FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	14 MAINTENANCE – PARATRANSIT

**MISSION**

To provide a safe, reliable, cost effective and efficient service for public transportation.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To reduce the total number of road calls by 100%.
- To successfully have the van lifts 100% operational.
- To achieve 100% preventive maintenance inspection on all vehicles.
- Provide a more attractive van image by improving body condition
- Provide fewer interruptions for our passengers and improve quality & reliability.
- Provide more reliable service for passengers on wheelchairs.
- Provide better service, reduce road calls, increase reliability, and provide safer vehicles for customers.
- 

**EXPENDITURES (5814)**

	ACTUAL 02-03	ACTUAL 03-04	BUDGET 04-05	ESTIMATED 04-05	PROPOSED 05-06
Personnel Services	194,932	199,540	221,410	204,874	221,982
Materials & Supplies	52,340	52,252	73,850	110,709	56,789
Contractual Services	24,685	50,786	63,662	41,785	58,130
<b>TOTAL</b>	<b>271,957</b>	<b>302,578</b>	<b>358,922</b>	<b>357,368</b>	<b>336,901</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Buyer	.2	.2	.2	.2	.2
Maintenance Manager	.2	.2	.2	.2	.2
Mechanic “A” Technician	2	0	0	0	0
Mechanic “AA” Technician	0	2	2	2	2
Service Attendant	1.2	1.2	1.2	1.2	1.2
Transit Purchasing Coordinator	.2	.2	.2	.2	.2
<b>TOTAL</b>	<b>3.8</b>	<b>3.8</b>	<b>3.8</b>	<b>3.8</b>	<b>3.8</b>

FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	15 TRAINING & SAFETY

**MISSION**

Efficiently provide a safe quality transportation service for our community. Make all employees aware of safety in the work place.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To reduce the total of preventable accidents/incidents by 20%
- To provide more customer service training to our drivers and supervisors so that they can provide more courteous, helpful, prompt, and professional service to all riders
- Develop and maintain a transportation system that provides for the safety and security for our customers and visitors by having videos on safety and security in our training classes for our employees
- To provide a safer vehicle for our customers; thereby, reducing our insurance premiums, workers compensation claims, etc.

**EXPENDITURES (5815)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	55,134	56,419	59,851	60,325	62,902
Materials & Supplies	4,122	4,518	9,608	3,673	8,548
Contractual Services	1,648	1,393	2,300	1,300	2,190
<b>TOTAL</b>	<b>60,904</b>	<b>62,330</b>	<b>71,759</b>	<b>65,298</b>	<b>73,640</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Training/Safety Coordinator	1	1	1	1	1
<b>TOTAL</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>



FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	30 BUILDING/GROUNDS MAINT.

**MISSION**

To provide a safe and hazard free workplace.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To maintain all equipment and have contract inspections.
- To perform weekly maintenance of equipment and grounds.
- To increase security awareness by installing more surveillance cameras
- Promote employee safety awareness incentive programs
- To certify all utility employees for preventive maintenance inspections on all equipment
- To decrease equipment breakdowns

**EXPENDITURES (5830)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	121,407	140,764	210,346	172,280	253,087
Materials & Supplies	26,589	31,078	36,938	31,890	36,721
Contractual Services	170,399	156,799	176,085	229,996	212,203
<b>TOTAL</b>	<b>318,395</b>	<b>328,641</b>	<b>423,369</b>	<b>434,166</b>	<b>502,011</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Facilities Manager	.33	.33	.33	.33	.33
Lead Building & Grounds Person	.33	.33	.33	.33	.33
Transit Cleaner	2	4	4	4	4
Utility Workers	1.32	1.32	1.32	1.32	1.32
<b>TOTAL</b>	<b>3.98</b>	<b>5.98</b>	<b>5.98</b>	<b>5.98</b>	<b>5.98</b>

FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	31 BUS STOPS/SHELTERS

**MISSION**

To provide a safe clean bus shelters for bus patrons

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To construct more sunshades on higher traffic routes
- To provide sidewalks on bus routes with ADA accessibilities.
- To construct more bus bays.
- To provide more handicapped accessible shelters
- To maintain bus shelters and sidewalks clean from debris and trash

**EXPENDITURES (5831)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	81,536	85,093	89,293	88,638	95,042
Materials & Supplies	19	1,221	4,650	2,113	3,000
Contractual Services	13,170	4,974	10,653	2,040	5,803
<b>TOTAL</b>	<b>94,725</b>	<b>91,288</b>	<b>104,596</b>	<b>92,791</b>	<b>103,845</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Facilities Manager	.33	.33	.33	.33	.33
Lead Building & Grounds Person	.33	.33	.33	.33	.33
Utility Workers	1.32	1.32	1.32	1.32	1.32
<b>TOTAL</b>	<b>1.98</b>	<b>1.98</b>	<b>1.98</b>	<b>1.98</b>	<b>1.98</b>

FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	60 GENERAL ADMINISTRATION

**MISSION**

Operate, maintain, design and construct a safe, reliable, cost-effective, and efficient public transportation system that meets the changing needs of our community.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Provide support analysis to improve overall bus service and efficiency. Meet the mandates in the Texas Clean Air Act and the American with Disabilities Act requiring vehicles to convert to a clean burning fuel and provide greater accessibility to the disabled.
- To reduce overtime and workers compensation claims
- Meet federal and state grant financial guidelines and deadlines.
- Increase training of administrative staff in Budget preparation
- Increase training of staff in the City’s Record Retention policy
- Increase training of staff in the City’s Purchasing Policy and Chart of Accounts
- To improve financial stability

**EXPENDITURES (5860)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	122,774	168,108	195,359	188,771	204,609
Materials & Supplies	5,480	4,396	5,700	6,725	5,350
Contractual Services	465,276	450,189	508,726	464,365	494,093
Other	314	507	0	448	0
<b>TOTAL</b>	<b>593,844</b>	<b>623,200</b>	<b>709,785</b>	<b>660,309</b>	<b>704,052</b>

**FULL TIME EQUIVALENTS (FTE) (5860)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Administrative Assistant	1	1	1	1	1
Human Resources Coordinator	1	1	1	1	1
Payroll/Benefits Coordinator	1	1	1	1	1
Student Intern (1@1040 hrs/yr)	.5	.5	.5	.5	.5
Transit Revenue Counter/Messenger	1	1	1	1	1
<b>TOTAL</b>	<b>4.5</b>	<b>4.5</b>	<b>4.5</b>	<b>4.5</b>	<b>4.5</b>

FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	70 PLANNING

**MISSION**

To provide an efficient and cost effective public transportation system through transit and community planning for the City of Laredo.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To plan and design a bus transfer hub in north Laredo
- To review and evaluate all routes to improve cost efficiency and customer relations
- To plan a ride check survey to determine boardings and alignments for all bus stops and use data to determine future shelters and benches
- To coordinate and assist in the Request for Proposals for a new transit system map
- To update the Disadvantage Business Enterprise (DBE) Plan

**EXPENDITURES (5870)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	94,589	57,229	63,139	63,368	66,357
Materials & Supplies	523	1,747	500	561	975
Contractual Services	5,626	2,147	5,892	4,394	5,476
<b>TOTAL</b>	<b>100,738</b>	<b>61,123</b>	<b>69,531</b>	<b>68,323</b>	<b>72,808</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Customer Service Supervisor	1	0	0	0	0
Data Analyst	1	0	0	0	0
Manager of Planning & Marketing	1	.8	.8	.8	.8
<b>TOTAL</b>	<b>3</b>	<b>0.8</b>	<b>0.8</b>	<b>0.8</b>	<b>0.8</b>

FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	80 MARKETING

**MISSION**

To provide and promote community awareness of public transportation services targeting the general public, commuters, travelers, individuals with limited transportation alternatives and special transportation services for the elderly and disabled.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To promote public transportation through media and social events.
- To develop marketing campaigns to increase awareness of our public transportation services pertaining to an individual's lifestyle and age group.
- To increase the promotion and development of marketing materials for enhancing public transportation awareness
- To increase the awareness of public transportation by supporting local events, sporting events, and school events.
- To increase customer loyalty by implementing a safe, efficient, and customer friendly public transportation service.
- To increase ridership by improving and providing different alternatives for using our public transportation system.

**EXPENDITURES (5880)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	23,903	55,089	62,356	43,945	56,809
Materials & Supplies	4,473	3,977	8,600	9,026	9,550
Contractual Services	10,619	18,444	38,401	22,278	37,510
<b>TOTAL</b>	<b>38,995</b>	<b>77,510</b>	<b>109,357</b>	<b>75,249</b>	<b>103,869</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Manager of Planning & Marketing	0	.2	.2	.2	.2
Public Relations/Marketing Coordinator	1	1	1	1	1
<b>TOTAL</b>	<b>1</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>

FUND NUMBER	558 TRANSIT SYSTEM
DEPARTMENT NUMBER	58 TRANSIT SYSTEM
DIVISION NUMBER	90 CUSTOMER SERVICE

**MISSION**

To provide 100% customer level of satisfaction for all El Metro services.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To distribute updated El Lift policy and procedure and assist our El Lift with their questions.
- To implement new changes on El Lift policy and procedure
- To distribute survey on El Lift service to all certified riders
- To have staff trained to increase communication and customer service skills
- To recertify El Lift clients
- To provide the most accurate information to the public on bus routes and schedules
- To provide 100% customer service

**EXPENDITURES (5890)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	241,508	234,464	346,588	320,249	361,214
Materials & Supplies	9,353	8,050	11,300	5,300	9,950
Contractual Services	27,202	26,369	39,986	38,686	40,020
Other	0	-43	0	0	0
<b>TOTAL</b>	<b>278,063</b>	<b>268,840</b>	<b>397,874</b>	<b>364,235</b>	<b>411,184</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Customer Service Supervisor	0	1	1	1	1
Paratransit Supervisor	0	1	1	1	1
Customer Service Agents	5	6	6	6	6
Data Entry Clerk	1	1	1	1	1
<b>TOTAL</b>	<b>6</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>



**CITY OF LAREDO, TEXAS  
MUNICIPAL HOUSING  
OPERATING BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>1,573,272</b>	<b>1,775,510</b>	<b>1,310,638</b>	<b>1,371,502</b>	<b>1,371,502</b>	<b>469,008</b>
<b>REVENUES</b>						
Charges for Services	52,954	60,909	62,438	62,438	67,734	89,874
Fees and Collections	21,086	12,865	13,000	13,000	16,220	13,000
Rents, Royalties, and Interest	1,053,934	1,159,749	1,185,640	1,185,640	1,216,153	1,272,435
Reimburse and Miscellaneous	3,942	25,950	824	824	14,472	288
<b>TOTAL REVENUES</b>	<b>1,131,916</b>	<b>1,259,473</b>	<b>1,261,902</b>	<b>1,261,902</b>	<b>1,314,579</b>	<b>1,375,597</b>
<b>TOTAL AVAILABLE</b>	<b>2,705,188</b>	<b>3,034,983</b>	<b>2,572,540</b>	<b>2,633,404</b>	<b>2,686,081</b>	<b>1,844,605</b>
<b>EXPENSES</b>						
Airport Housing	766,238	1,473,213	853,142	2,294,922	1,968,344	871,528
West Laredo Housing	164,450	193,520	248,028	252,790	248,729	252,140
<b>TOTAL EXPENSES</b>	<b>930,688</b>	<b>1,666,733</b>	<b>1,101,170</b>	<b>2,547,712</b>	<b>2,217,073</b>	<b>1,123,668</b>
<b>CLOSING BALANCE</b>	<b>1,774,500</b>	<b>1,368,250</b>	<b>1,471,370</b>	<b>85,692</b>	<b>469,008</b>	<b>720,937</b>
<b>ADJUSTMENTS:</b>						
COMPENSATED ABSENCES	1,010	3,252	-	-	-	-
PRIOR YEAR ENCUMBRANCE	-	-	-	19,542	-	-
<b>ADJUSTED CLOSING BALANCE</b>	<b>1,775,510</b>	<b>1,371,502</b>	<b>1,471,370</b>	<b>105,234</b>	<b>469,008</b>	<b>720,937</b>



FUND NUMBER	555 HOUSING CORPORATION
DEPARTMENT NUMBER	39 MUNICIPAL HOUSING
DIVISION NUMBER	10 JOSE FLORES APARTMENTS, 20 TOMAS FLORES APARTMENTS

**MISSION**

The purpose of the Laredo Municipal Housing Corporation is to alleviate the existing housing shortage by providing decent, safe and affordable housing to the community.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To continue with maintenance and capital improvement projects at both Jose A. Flores and Tomas Flores Apartments in order to continue maintaining all units in compliance with housing quality standards. A major accomplishment for this fiscal year is to re-roof approximately 25 duplexes at the Jose Flores Apartments.

**EXPENDITURES (3910)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	336,353	356,767	380,602	380,791	421,812
Materials & Supplies	76,608	78,534	71,944	83,302	87,923
Contractual Services	299,897	299,806	336,696	320,351	332,393
Other	46,743	738,106	45,400	1,166,947	29,400
Capital Outlay	6,637	0	18,500	16,953	0
<b>TOTAL</b>	<b>766,238</b>	<b>1,473,213</b>	<b>853,142</b>	<b>1,968,344</b>	<b>871,528</b>

**FULL TIME EQUIVALENTS (FTE) (3910)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Community Development Director	R43	0.25	0.25	0.25	0.25	0.25
Municipal Housing Executive Director	R39	1	1	1	1	1
Maintenance Supervisor	R34	1	1	1	1	1
Building Maintenance Mechanic	R28	5	5	5	5	5
Clerk III	R27	1	1	1	1	1
Warehouse Clerk	R25	0	0	0	0	1
<b>TOTAL</b>		<b>8.25</b>	<b>8.25</b>	<b>8.25</b>	<b>8.25</b>	<b>9.25</b>

FUND NUMBER	555 HOUSING CORPORATION
DEPARTMENT NUMBER	39 MUNICIPAL HOUSING
DIVISION NUMBER	10 JOSE FLORES APARTMENTS, 20 TOMAS FLORES APARTMENTS

FULL TIME EQUIVALENTS (FTE) (3920)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Building Maintenance Mechanic	R28	1	1	1	1	1
Groundskeeper	R23	1	1	1	1	1
<b>TOTAL</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

EXPENDITURES (3920)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel	74,828	80,411	87,622	88,025	91,266
Materials & Supplies	11,022	33,059	55,133	55,148	52,914
Contractual Services	66,000	62,406	92,673	92,956	95,360
Other	12,600	17,644	12,600	12,600	12,600
<b>TOTAL</b>	<b>164,450</b>	<b>193,520</b>	<b>248,028</b>	<b>248,729</b>	<b>252,140</b>

PERFORMANCE MEASURES (3910 and 3920)

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of full-time equivalent employees (FTE) – administration	2	2	2	2
Number of full-time equivalent employees (FTE) - work orders maintenance	3	*6	*6	*6
<i><b>Outputs</b></i>				
Number of rental units managed	211	211	211	211
Number of tenant accounts billed and collected	2,479	2,484	2,496	2,500
Number of rental units vacated and repaired	81	56	65	70
Number of work orders completed	1,849	1,239	1,124	1,000
<i><b>Efficiency Measures</b></i>				
Number of tenant accounts billed and collected per FTE – administration	1,240	1,242	1,248	1,250
Number of rental units vacated and repaired per FTE – maintenance	27	10	11	12
Number of work orders completed per FTE - work orders	616	207	187	167
<i><b>Effectiveness Measures</b></i>				
% of tenant accounts collected	98	98	98	98
% of units occupied	100	98	98	99

\* All employee maintenance titles were standardized to fit our operational needs. This reflects all employees as opposed to employees who had different classifications such as plumber, tile setter, and maintenance worker.

Solid Waste Management

Administration

Recycling

Creek Cleaning

Sanitation

Landfill

**CITY OF LAREDO**  
**SOLID WASTE SERVICES FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>6,539,097</b>	<b>9,373,997</b>	<b>3,922,962</b>	<b>4,588,329</b>	<b>4,588,329</b>	<b>3,223,019</b>
<b>REVENUES</b>						
Garbage Collection Fees	5,497,923	5,498,545	5,831,135	5,831,135	5,864,583	6,265,520
Landfill Fees	5,604,618	5,877,024	5,866,859	5,866,859	6,117,269	6,270,200
Landfill Fees/City Dept.	62,350	64,119	63,702	63,702	65,764	67,408
Commercial Exemption	23,732	85,263	92,649	92,649	93,703	96,047
Federal/State Mandates	2,877,530	2,867,636	3,017,129	3,017,129	3,054,111	3,130,463
Recycling Materials	183,687	195,073	191,934	191,934	192,169	196,975
Interest Earnings	154,880	366,563	288,100	288,100	435,100	368,000
Net Increase (Decrease) in the Fair Value of Investments	(2,375)	(44,341)	4,510	4,510	51,450	-
Discount Earnings	2,218	2,308	2,019	2,019	608	-
Fees and Reimbursements	219,624	39,774	403,013	403,013	316,241	553,440
Other Financing Sources	-	-	762,639	762,639	310,000	310,000
<b>TOTAL REVENUES</b>	<b>14,624,187</b>	<b>14,951,964</b>	<b>16,523,689</b>	<b>16,523,689</b>	<b>16,500,998</b>	<b>17,258,053</b>
<b>TOTAL AVAILABLE</b>	<b>21,163,284</b>	<b>24,325,961</b>	<b>20,446,651</b>	<b>21,112,018</b>	<b>21,089,327</b>	<b>20,481,072</b>
<b>EXPENSES</b>						
Administration						
Personnel Services	295,227	324,125	331,593	331,593	336,157	346,715
Materials and Supplies	12,539	7,999	22,264	22,671	22,321	22,264
Contractual Services	47,922	47,483	66,186	66,846	66,700	71,297
Other Charges	11,963	-	-	-	-	-
Capital Outlay	5,200	-	-	-	-	-
<b>Total Administration</b>	<b>372,851</b>	<b>379,607</b>	<b>420,043</b>	<b>421,110</b>	<b>425,178</b>	<b>440,276</b>
Recycling						
Personnel Services	-	-	-	-	-	782,668
Materials & Supplies	-	-	-	-	-	222,573
Contractual Services	-	-	-	-	-	475,240
Capital Outlay	-	-	-	-	-	165,000

**CITY OF LAREDO  
SOLID WASTE SERVICES FUND  
OPERATING BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
Sanitation						
Personnel Services	3,680,104	3,897,577	4,052,049	4,052,049	4,071,072	3,416,401
Materials and Supplies	510,629	617,354	714,666	671,226	951,457	882,296
Contractual Services	655,829	796,657	1,013,100	1,033,126	1,033,380	964,931
Other Charges	72,121	101,457	-	-	-	-
Capital Outlay	4,460	-	-	7,982	7,981	82,000
<b>Total Sanitation</b>	<b>4,923,143</b>	<b>5,413,045</b>	<b>5,779,815</b>	<b>5,764,383</b>	<b>6,063,890</b>	<b>5,345,628</b>
Landfill						
Personnel Services	704,172	742,467	858,732	858,732	857,757	867,056
Materials and Supplies	482,341	572,014	652,158	829,097	902,628	586,769
Contractual Services	2,362,033	2,634,879	2,823,730	3,466,512	3,228,603	2,557,543
Other Charges	27,094	1,509	750	3,750	763	1,000
Reserve Appropriation	-	-	2,000,000	1,700,409	1,000,000	2,089,362
Reserve Approp.- Closure/Post	845,274	654,841	800,000	800,000	640,000	300,000
Capital Outlay	503,862	587,157	1,010,000	1,443,721	979,621	-
Debt Service	-	-	252,457	252,457	-	-
Operating Transfers Out:						
General Fund	-	2,500,000	-	-	-	-
Debt Service Fund	796,530	2,066,258	2,111,795	2,111,795	2,111,795	2,069,826
Communication System	-	-	-	156,591	155,669	-
Health & Benefits	-	3,100,000	-	-	-	-
<b>Total Landfill</b>	<b>5,721,306</b>	<b>12,859,125</b>	<b>10,509,622</b>	<b>11,623,064</b>	<b>9,876,836</b>	<b>8,471,556</b>
<b>TOTAL EXPENSES</b>	<b>11,819,758</b>	<b>19,781,699</b>	<b>18,207,595</b>	<b>19,307,222</b>	<b>17,866,308</b>	<b>17,931,539</b>
<b>CLOSING BALANCE</b>	<b>9,343,526</b>	<b>4,544,262</b>	<b>2,239,056</b>	<b>1,804,796</b>	<b>3,223,019</b>	<b>2,549,533</b>

**CITY OF LAREDO, TEXAS**  
**SOLID WASTE MANAGEMENT 2004 C.O. BOND**  
**PROJECT BUDGET**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	1,123,149	11,131	-
<b>REVENUES</b>						
Bond Proceeds	6,015,000	6,015,000	6,015,000	-	-	6,015,000
Int. Earnings - Restricted	138,406	138,406	99,803	49,734	24,000	173,537
Premium	7,136	7,136	7,136	-	-	7,136
<b>TOTAL REVENUES</b>	<b>6,160,542</b>	<b>6,160,542</b>	<b>6,121,939</b>	<b>49,734</b>	<b>24,000</b>	<b>6,195,673</b>
<b>TOTAL AVAILABLE</b>	<b>6,160,542</b>	<b>6,160,542</b>	<b>6,121,939</b>	<b>1,172,883</b>	<b>35,131</b>	<b>6,195,673</b>
<b>EXPENDITURES</b>						
Materials and Supplies	1,800,000	1,836,911	1,626,334	210,577	-	1,836,911
Reserve Appropriation	138,706	-	-	-	35,131	35,131
Capital Outlay	4,125,000	4,226,795	3,275,620	951,175	-	4,226,795
Debt Service	96,836	96,836	96,836	-	-	96,836
<b>TOTAL EXPENDITURES</b>	<b>6,160,542</b>	<b>6,160,542</b>	<b>4,998,790</b>	<b>1,161,752</b>	<b>35,131</b>	<b>6,195,673</b>
<b>CLOSING BALANCE</b>	-	-	1,123,149	11,131	-	-

FUND NUMBER	556 SOLID WASTE
DEPARTMENT NUMBER	25 SOLID WASTE
DIVISION NUMBER	10 ADMINISTRATION

### MISSION

Our goal is to continue a path to efficiency and effective collection of solid waste and surpass recycling efforts both in education and collection.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Improve our customer service by tracking our garbage collection delivers and improving our response time when complaints come in by improving data documentation and producing reports that show our strengths and weaknesses.
- Improve our distribution of garbage cans and garbage fee inspection and accessing the correct fees.
- Continue to maintain sanitation collection and landfill services with the customer service first.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	295,227	324,125	331,593	336,157	346,715
Materials & Supplies	12,539	7,999	22,264	22,321	22,264
Contractual Services	47,922	47,483	66,186	66,700	71,297
Other	11,963	0	0	0	0
Capital Outlay	5,200	0	0	0	0
<b>TOTAL</b>	<b>372,851</b>	<b>379,607</b>	<b>420,043</b>	<b>425,178</b>	<b>440,276</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Solid Waste Director	R43	1	1	1	1	1
Administrative Assistant II	R35	1	2	2	2	2
Accountant I	R33	1	0	0	0	0
Secretary	R27	1	1	1	1	1
Clerk I	R23	1	1	1	1	1
Custodian	R23	1	1	1	1	1
<b>TOTAL</b>		<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
Request for Service	N/A	N/A	2,573	2,702

\*Requests for service include all calls to customer service for service or information.

FUND NUMBER	556 SOLID WASTE
DEPARTMENT NUMBER	25 SOLID WASTE
DIVISION NUMBER	15 RECYCLING

**MISSION**

The purpose of the Recycling Collection activity is to provide recycling services to the community in order to divert waste from landfill.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Through education citizens of Laredo participate in the recycling effort by collecting recycling items in blue bags in an organized and economic manner.
- Education on recycling reduces garbage collected in blue bags.
- Efforts to educate the youth of Laredo on recycling makes an environmental difference.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	0	0	0	782,668
Materials & Supplies	0	0	0	0	222,573
Contractual Services	0	0	0	0	475,240
Capital Outlay	0	0	0	0	165,000
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,645,481</b>

**FULL TIME EQUIVALENTS (FTE) (2515) RECYCLING**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Recycling Program Coordinator	R36	0	0	0	0	1
Heavy Truck Driver II	R27	0	0	0	0	7
Refuse Collector	R24	0	0	0	0	16
<b>TOTAL</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24</b>

**PERFORMANCE MEASURES**

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Blue bag tonnage inbound	N/A	1,754.65	1,838.72	1,951.10
<b>Outputs</b>				
Baled tonnage	N/A	881.43	1,245.51	1,463.33
<b>Efficiency Measures</b>				
Cost per ton baled	N/A	212.86	191.14	195.50



FUND NUMBER	556 SOLID WASTE
DEPARTMENT NUMBER	25 SOLID WASTE
DIVISION NUMBER	45 CREEK CLEANING

### MISSION

The purpose of the Creek Maintenance Division is to efficiently clean and maintain all city creeks and easements on a regular basis.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To clean and maintain all city creeks and easements in a systematic, organized and economic manner.
- To make creek cleaning methods more environmentally friendly.
- To clean all creeks on a more systematic schedule.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	658,643	858,953	1,031,686	1,038,709	1,003,412
Materials & Supplies	72,320	105,278	96,242	118,215	134,989
Contractual Services	71,495	165,692	192,595	193,480	189,197
Other Charges	0	0	27,592	0	0
Capital Outlay	0	0	150,000	150,000	701,000
<b>TOTAL</b>	<b>802,458</b>	<b>1,129,923</b>	<b>1,498,115</b>	<b>1,500,404</b>	<b>2,028,598</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Creek Maintenance Supervisor	R32	1	1	1	1	1
Heavy Equipment Operator	R27	3	7	7	7	5(1)
Creek Maintenance Crew Leader	R27	1	1	1	1	1
Heavy Truck Driver	R26	5	5	5	5	3(2)
Light Equipment Operator	R25	1	2	2	1	0
Laborer	R23	14	13	13	14	14
<b>TOTAL</b>		<b>25</b>	<b>29</b>	<b>29</b>	<b>29</b>	<b>24</b>

(1) 2 Positions transferred to Sanitation 2550

(2) 2 Positions transferred to Sanitation 2550

### PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Total budget	\$802,458	\$1,129,923	\$1,500,404	\$2,028,598
<b>Outputs</b>				
Number of acres of creek cleaned	136	139	143	146
<b>Efficiency Measures</b>				
Cost per acre of creek cleaned	5,900	8,129	10,492	13,895
<b>Effectiveness Measures</b>				
% of creeks cleaned monthly	76%	75%	75%	75%

FUND NUMBER	556 SOLID WASTE
DEPARTMENT NUMBER	25 SOLID WASTE
DIVISION NUMBER	50 SANITATION

### MISSION

Provide the most efficient and courteous system of solid waste collection and the best recycling program possible. Customer service is our number one goal backed up by a new fleet of automated refuse trucks. Our service will include garbage, grass clipping, small branches and other misc. articles and increase our recycling goals for this year.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Render refuse collection services in the most efficient and cost effective manner.
- Improve the city-wide curbside recycling program through increased participation.
- Improve the frequency of brush collection throughout the city.
- Collect bulky refuse and white goods more effectively.
- Respond to citizen complaints within 72 hours.
- Provide complete sanitation services which include garbage, grass clippings and recycling services to our community on a weekly manner with the utmost customer service possible.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	3,680,104	3,897,576	4,052,049	4,071,072	3,416,401
Materials & Supplies	510,629	617,357	714,666	951,457	882,296
Contractual Services	655,829	796,657	1,013,100	1,033,380	964,931
Other	72,121	101,457	0	0	0
Capital Outlay	4,460	0	0	7,981	82,000
<b>TOTAL</b>	<b>4,923,143</b>	<b>5,413,047</b>	<b>5,779,815</b>	<b>6,063,890</b>	<b>5,345,628</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Sanitation Superintendent	R37	1	1	1	1	1
Administrative Assistant I	R32	1	2	2	2	1
Sanitation Supervisor	R32	4	4	3	3	4
Special Refuse Collector	R28	1	1	1	1	1
Customer Service Representative	R28	0	1	1	1	1
Cement Finisher	R28	0	1	0	0	0
Heavy Truck Driver III	R28	0	13	13	24	24
Heavy Equipment Operator	R27	0	0	0	0	2
Sanitation Crew Leader	R27	1	0	0	1	1
Heavy Truck Driver II	R27	0	31	35	24	17(1)
Heavy Truck Driver	R26	41	0	0	0	2
Light Equipment Operator	R26	0	0	0	0	1
Refuse Collector	R24	79	62	54	52	36(2)
Clerk I	R23	0	0	0	1	1
Laborer	R23	1	1	1	1	1
<b>TOTAL</b>		<b>129</b>	<b>117</b>	<b>111</b>	<b>111</b>	<b>93</b>

\*(1) 7 positions transferred to Recycling Division (2515).

\*(2) 16 positions transferred to Recycling Division (2515).

FUND NUMBER	556 SOLID WASTE
DEPARTMENT NUMBER	25 SOLID WASTE
DIVISION NUMBER	50 SANITATION

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i><b>Inputs</b></i>				
Number of crews	31	30	30	30
Number of recycling crews	N/A	N/A	6	6
<i><b>Outputs</b></i>				
Total number of household customers	45,460	48,977	50,980	52,509
Total waste collected (in tons)	87,541	88,144	90,788	93,512
Total recycling collected (in tons)	2,527	2,543	2,799	2,883
<i><b>Efficiency Measures</b></i>				
Collection cost per ton for disposal	\$42.04	\$44.21	\$44.24	\$46.24
Solid waste tonnage collected per crew per week	54.31	56.50	58.20	59.94
Recycling tons collected per crew per week	N/A	N/A	8.97	9.24
<i><b>Effectiveness Measures</b></i>				
Pounds of waste recycled per household per year	111	104	110	108
Pounds per household per day	3,850	3,599	3,561	3,561
% of waste diverted from landfill	3.01%	2.80%	2.99%	2.94%

\*Dedicated recycling crews were implemented in FY05-06

FUND NUMBER	556 SOLID WASTE
DEPARTMENT NUMBER	25 SOLID WASTE
DIVISION NUMBER	60 LANDFILL

### MISSION

To operate the city's landfill in a responsive and equitable manner. We have implemented new and improved procedures to enhance the life of our landfill. Recycling has been our number one effort and daily alternate coverage has saved space by using posi shell instead of six inches of dirt daily to cover garbage.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Maximize the efficiency or output of the landfill's operations from a given amount of input or given amount of resources.
- Continuous efforts to measure the desired outcome or effectiveness of various methods to improve the operation of the landfill.
- Assure that all customers receive quality service by coming to a courteous, clean and safe landfill.
- Provide adequate response to citizen requests and demands such as punctuality and consistency.
- To comply with the Texas Natural Resource Conservation Commission municipal solid waste rules and regulations at all times.
- Continue to provide services of disposing garbage with the latest techniques extending the life of our landfill site. Recycling effort has been diverted from landfill creating profits. Branches diverted from landfill have been mulched and used as another service for our community.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	704,172	742,467	858,732	857,757	867,056
Materials & Supplies	482,341	572,014	652,158	902,628	586,769
Contractual Services	2,362,033	2,634,883	2,823,730	3,228,603	2,557,543
Other	1,668,898	8,322,608	5,165,002	3,908,227	4,460,188
Capital Outlay	503,862	587,157	1,010,000	979,621	0
<b>TOTAL</b>	<b>5,721,306</b>	<b>12,859,129</b>	<b>10,509,622</b>	<b>9,876,836</b>	<b>8,471,556</b>

FUND NUMBER	556 SOLID WASTE
DEPARTMENT NUMBER	25 SOLID WASTE
DIVISION NUMBER	60 LANDFILL

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Landfill Manager	R40	1	0	0	0	0
Landfill Superintendent	R37	0	1	1	1	1
Recycling Program Coordinator	R36	1	1	1	1	0(1)
Landfill Supervisor	R32	2	2	3	3	3
Heavy Equipment Operator	R27	9	9	9	9	9
Clerk II	R25	4	4	4	4	4
Landfill Spotter	R24	0	0	0	2	2
Laborer	R23	3	5	5	3	3
<b>TOTAL</b>		<b>20</b>	<b>22</b>	<b>23</b>	<b>23</b>	<b>22</b>

(1) 1 Position transferred to Recycling Division 2515

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Number of full-time equivalent employees (FTE)-Heavy Equip Operators & Laborers	22	22	23	23
Personnel Cost	\$704,172	\$742,467	\$857,757	\$867,056
No. of days in operation	322	322	322	349
<b>Outputs</b>				
Amount of incoming waste (in tons)	348,493	355,647	355,045	365,696
Number of customers at landfill	122,107	119,515	113,362	116,762
Total tipping fees collected	\$5,674,891	\$6,099,820	\$6,311,117	\$6,500,451
<b>Efficiency Measures</b>				
Tons disposed per FTE	15,841	16,166	15,437	15,900
Personnel cost per ton	\$2.03	\$2.09	\$2.42	\$2.37
Tons per customer	3.11	2.98	3.13	3.13
Tipping fee per ton	\$16.28	\$17.15	\$17.77	\$17.77
<b>Effectiveness Measures</b>				
Number of TNRCC violations	0	0	0	0

**CITY OF LAREDO  
CAPITAL OUTLAY SCHEDULE FY2006-2007**

DEPARTMENT	DESCRIPTION	AMOUNT
<b>Solid Waste Creek Cleaning</b>	Automotive	
	One (1) Backhoe 4X4	\$90,000
	One (1) One ton truck, ext. cab	\$30,000
	One (1) Dump Trucks, 12 cylinder	\$95,000
	One (1) Dump Trucks, 12 cylinder	\$95,000
	One (1) Pressure Washer	\$13,000
	One (1) Riding Mower	\$12,000
	One (1) Riding Mower	\$12,000
	One (1) Gradall Excavator	\$300,000
	One (1) Trailer for Backhoe	\$54,000
<b>Sanitation</b>	Automotive	
	One (1) 1/2 Ton Vehicle	\$35,000
	One (1) 1/2 Ton Full/Ext Truck to deliver garbage cans	\$23,500
<b>Recycling</b>	One (1) 1/2 Ton Full/Ext Truck for pulling wash trailer	\$23,500
	Automotive	
	Commercial Front End Loader Garbage Truck	\$165,000
	<b>Total Solid Waste</b>	<b>\$948,000</b>

Utilities Department  
Water System

Administration

Engineering

Utility Billing

Asset Management

Water Treatment  
Plant

Transmission &  
Distribution

Water Pollution  
Control

**CITY OF LAREDO, TEXAS**  
**WATER SYSTEM FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>4,734,029</b>	<b>4,003,466</b>	<b>7,612,006</b>	<b>5,807,085</b>	<b>5,807,085</b>	<b>6,286,684</b>
<b>REVENUES</b>						
Charges for Services	14,826,763	16,894,576	16,264,929	16,264,929	22,180,486	26,829,475
Rental of Facilities	30,096	34,109	38,122	38,122	38,122	40,128
Miscellaneous	715,028	1,043,549	141,718	141,718	172,827	174,027
Settlement	-	3,000,000	-	-	-	-
Interest Earnings	114,983	271,231	200,000	200,000	456,971	533,500
Net Increase (Decrease) In The Fair Value Of Investments	(3,375)	(83,745)	-	-	97,014	-
Transfer In: Const Projects	38,033	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>15,721,528</b>	<b>21,159,720</b>	<b>16,644,769</b>	<b>16,644,769</b>	<b>22,945,420</b>	<b>27,577,130</b>
<b>TOTAL AVAILABLE</b>	<b>20,455,557</b>	<b>25,163,186</b>	<b>24,256,775</b>	<b>22,451,854</b>	<b>28,752,505</b>	<b>33,863,814</b>
<b>EXPENDITURES</b>						
General and Administrative:						
Personnel Services	323,808	307,281	557,313	557,313	453,557	840,356
Materials and Supplies	20,000	26,745	38,200	39,204	29,741	45,300
Contractual Services	793,852	822,279	1,051,085	1,127,377	1,053,588	1,213,526
Other Charges	99,654	121,832	233,792	69,180	67,453	158,764
Capital Outlay	18,725	-	-	7,700	7,700	-
Transfer Outs:						
General Fund	-	-	90,000	-	-	-
Colonias Project	28,125	-	-	-	-	-
Debt Service	3,671,332	3,655,263	3,678,817	3,678,817	3,678,817	3,642,255
Communication System Fund	-	-	-	100,887	100,887	-
Waterworks System Debt Serv.	1,658,890	1,009,073	1,869,663	1,869,663	2,271,151	2,824,432
Waterworks Construction	1,189,122	605,820	1,416,500	1,416,500	1,052,637	867,750
Waterworks Corrective Maint.	35,539	13,082	-	-	-	-
<b>Total General and Administrative</b>	<b>7,839,047</b>	<b>6,561,375</b>	<b>8,935,370</b>	<b>8,866,641</b>	<b>8,715,531</b>	<b>9,592,383</b>
Utility Engineering:						
Personnel Services	486,947	533,206	585,266	585,266	474,434	815,177
Materials and Supplies	10,302	22,219	26,455	26,155	25,912	40,620
Contractual Services	31,786	24,987	30,593	35,394	19,158	36,922
Other Charges	150	-	-	-	-	-
Capital Outlay	42,214	-	-	27,207	23,457	-
<b>Total Utility Engineering</b>	<b>571,399</b>	<b>580,412</b>	<b>642,314</b>	<b>674,022</b>	<b>542,961</b>	<b>892,719</b>



**CITY OF LAREDO, TEXAS**  
**WATER SYSTEM FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
Utility Compliance:						
Personnel Services	247,642	137,086	-	-	-	-
Materials and Supplies	3,183	65,410	-	-	-	-
Contractual Services	7,404,362	4,560,932	-	-	-	-
Other	1,305	-	-	-	-	-
Capital Outlay	39,587	-	-	-	-	-
<b>Total Utility Compliance</b>	<b>7,696,079</b>	<b>4,763,428</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
City Managed Employees:						
Personnel Services	342,582	137,414	-	-	-	-
<b>Total City Managed Employees</b>	<b>342,582</b>	<b>137,414</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Utility Billing:						
Personnel Services	-	469,036	881,367	1,081,849	1,398,328	1,526,061
Materials and Supplies	-	105,040	320,791	314,499	314,498	353,263
Contractual Services	-	132,932	408,472	379,637	422,988	449,226
Capital Outlay	-	85,912	5,000	24,000	24,000	-
<b>Total Utility Billing</b>	<b>-</b>	<b>792,920</b>	<b>1,615,630</b>	<b>1,799,985</b>	<b>2,159,814</b>	<b>2,328,550</b>
Asset Management:						
Personnel Services	-	113,746	142,919	142,919	220,816	246,539
Materials and Supplies	-	2,015	4,100	4,400	3,842	5,247
Contractual Services	-	5,273	98,740	99,640	8,997	11,150
<b>Total Asset Management</b>	<b>-</b>	<b>121,034</b>	<b>245,759</b>	<b>246,959</b>	<b>233,655</b>	<b>262,936</b>
Water Treatment Plant:						
Personnel Services	-	473,212	1,016,684	1,016,684	1,126,644	1,337,182
Materials and Supplies	-	298,982	697,500	712,710	884,294	1,067,719
Contractual Services	-	1,184,228	2,635,485	2,767,068	3,271,670	3,543,109
<b>Total Water Treatment Plant</b>	<b>-</b>	<b>1,956,422</b>	<b>4,349,669</b>	<b>4,496,462</b>	<b>5,282,608</b>	<b>5,948,010</b>
Transmission and Distribution:						
Personnel Services	-	688,972	1,636,594	1,791,018	1,455,432	1,810,895
Materials and Supplies	-	428,247	616,000	430,153	368,114	634,293
Contractual Services	-	145,332	473,024	684,275	738,355	1,075,611
Capital Outlay	-	-	-	315,000	315,000	-
<b>Total Transmission/Distribution</b>	<b>-</b>	<b>1,262,551</b>	<b>2,725,618</b>	<b>3,220,446</b>	<b>2,876,901</b>	<b>3,520,799</b>

**CITY OF LAREDO, TEXAS  
WATER SYSTEM FUND  
OPERATING BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
Water Pollution Control:						
Personnel Services	-	137,178	313,508	313,508	311,288	382,157
Materials and Supplies	-	10,599	34,600	37,504	34,052	34,484
Contractual Services	-	24,063	161,811	187,960	158,395	138,295
Total Water Pollution Control	-	171,840	509,919	538,972	503,735	554,936
<b>TOTAL EXPENDITURES</b>	<b>16,449,107</b>	<b>16,347,396</b>	<b>19,024,279</b>	<b>19,843,487</b>	<b>20,315,205</b>	<b>23,100,333</b>
<b>CLOSING BALANCE</b>	<b>4,006,450</b>	<b>8,815,790</b>	<b>5,232,496</b>	<b>2,608,367</b>	<b>8,437,300</b>	<b>10,763,481</b>
<b>RESTRICTED BALANCES:</b>						
<b>UNITED WATER SETTLEMENT</b>	-	(3,000,000)	(3,000,000)	(3,000,000)	-	-
<b>RATE INCREASE-WATER ACQ.</b>	-	-	-	-	(1,781,037)	(4,476,797)
<b>RATE INCREASE-CIP</b>	-	-	-	-	(369,579)	-
<b>ADJUSTMENTS:</b>						
<b>PRIOR YEAR ENCUMBRANCES</b>	-	-	-	189,302	-	-
<b>COMPENSATED ABSENCES</b>	(2,984)	(8,705)	-	-	-	-
<b>ADJUSTED CLOSING BAL.</b>	<b>4,003,466</b>	<b>5,807,085</b>	<b>2,232,496</b>	<b>(202,331)</b>	<b>6,286,684</b>	<b>6,286,684</b>

**CITY OF LAREDO, TEXAS**  
**WATER SYSTEM FUND**  
**REVENUE DEBT SERVICE BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>2,504,503</b>	<b>3,106,409</b>	<b>2,637,362</b>	<b>2,721,865</b>	<b>2,721,865</b>	<b>3,652,251</b>
<b>REVENUES</b>						
Transfer In: Water Operations	1,658,890	1,009,073	1,869,663	1,869,663	2,271,151	2,824,432
Transfer In: 2006 Revenue Bond	-	-	-	-	462,030	-
Interest Earnings	55,233	73,658	51,000	51,000	68,000	75,000
Bond Proceeds	6,215,000	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>7,929,123</b>	<b>1,082,731</b>	<b>1,920,663</b>	<b>1,920,663</b>	<b>2,801,181</b>	<b>2,899,432</b>
<b>TOTAL AVAILABLE</b>	<b>10,433,626</b>	<b>4,189,140</b>	<b>4,558,025</b>	<b>4,642,528</b>	<b>5,523,046</b>	<b>6,551,683</b>
<b>EXPENDITURES</b>						
Bond Issuance Costs	143,640	-	-	-	-	-
Loss on Advance Refunding	241,360	-	-	-	-	-
Principal '92 Refunding	290,000	-	-	-	-	-
Principal '96 Rev. Bond	6,355,000	-	-	-	-	-
Principal '04 A Refunding Bond	-	830,000	980,000	980,000	980,000	1,045,000
Principal '04 B Rev Bond	-	90,000	135,000	135,000	135,000	140,000
Principal '05 Revenue Bond	-	-	124,200	124,200	124,200	158,000
Principal '06 Revenue Bond	-	-	-	-	-	190,000
Principal EDAP	-	23,000	24,000	24,000	24,000	25,000
Interest '92 Refunding	11,804	-	-	-	-	-
Interest '96 Revenue Bond	245,616	-	-	-	-	-
Interest '04 A Refunding Bond	-	278,821	199,010	199,010	199,010	166,113
Interest '04 B Rev Bond	-	206,437	161,505	161,505	161,505	157,380
Interest '05 Revenue Bond	-	-	205,780	205,780	205,780	171,095
Interest '06 Revenue Bond	-	-	-	-	-	498,450
Interest-EDAP Issue	38,497	38,116	37,300	37,300	37,300	36,375
Fiscal Agent Fees	1,300	901	4,000	4,000	4,000	4,000
<b>TOTAL EXPENDITURES</b>	<b>7,327,217</b>	<b>1,467,275</b>	<b>1,870,795</b>	<b>1,870,795</b>	<b>1,870,795</b>	<b>2,591,413</b>
<b>CLOSING BALANCE</b>	<b>3,106,409</b>	<b>2,721,865</b>	<b>2,687,230</b>	<b>2,771,733</b>	<b>3,652,251</b>	<b>3,960,270</b>
<b>RESERVE REQUIREMENTS</b>						
Interest & Redemption	548,167	734,750	796,323	784,618	907,156	1,023,333
Reserves	1,676,417	999,731	952,662	999,731	1,612,118	1,559,177
Contingency Reserve	881,825	987,384	938,245	987,384	1,132,977	1,377,760
<b>ADJUSTED CLOSING BALANCE</b>	<b>3,106,409</b>	<b>2,721,865</b>	<b>2,687,230</b>	<b>2,771,733</b>	<b>3,652,251</b>	<b>3,960,270</b>

**CITY OF LAREDO, TEXAS**  
**WATER SYSTEM FUND**  
**WATER OPERATIONAL CONSTRUCTION BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	44,527	44,527	-
<b>REVENUES</b>						
Transfer In: Water Operations	1,189,122	605,820	1,416,500	1,416,500	1,052,637	867,750
Intergovernmental Revenue	-	-	-	-	1,840	-
<b>TOTAL REVENUES</b>	<b>1,189,122</b>	<b>605,820</b>	<b>1,416,500</b>	<b>1,416,500</b>	<b>1,054,477</b>	<b>867,750</b>
<b>TOTAL AVAILABLE</b>	<b>1,189,122</b>	<b>605,820</b>	<b>1,416,500</b>	<b>1,461,027</b>	<b>1,099,004</b>	<b>867,750</b>
<b>EXPENDITURES</b>						
Contractual Services	-	-	-	88,000	88,000	-
Construction Projects:						
Street Recycling Project	463,289	208,699	240,000	66,319	25,000	50,000
Utility Relocation-TxDot	1,952	-	50,000	89,609	89,609	20,000
Impact Fee Study	7,981	3,487	50,000	56,150	25,000	20,000
Water Plant Improvements	189,703	113,747	420,000	473,880	325,960	452,000
BECC/Colonia Project	19,416	-	-	-	-	-
Distribution Grid Improvement	234,032	23,098	50,000	210,000	209,130	-
Meter Exchange Program	-	-	50,000	-	-	82,000
Privitation RFP	-	10,786	-	-	-	-
Booster Station Improvements	-	50,000	200,000	135,750	50,000	135,750
Water Line Replacement Prog	140,199	-	-	62,400	62,400	-
MHOC Upgrade	-	-	50,000	51,850	51,850	-
Warehouse Improvements	-	-	-	42,000	42,000	-
Texas Milmo P. China Project	-	-	-	25,055	25,055	-
Fire Hydrant Replacement	-	1,476	25,000	41,000	41,000	30,000
Jefferson Sludge Dewatering	-	-	-	5,514	-	-
Misc. Capital Repairs	-	-	50,000	14,000	14,000	-
Water Tank Improvments	-	150,000	231,500	99,500	50,000	78,000
Transfer Out: Colonias Fund	132,550	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>1,189,122</b>	<b>561,293</b>	<b>1,416,500</b>	<b>1,461,027</b>	<b>1,099,004</b>	<b>867,750</b>
<b>CLOSING BALANCE</b>	-	44,527	-	-	-	-
<b>ADJUSTMENT:</b>						
<b>PRIOR YEAR ENCUMBRANCES</b>	-	-	-	44,527	-	-
<b>ADJUSTED CLOSING BALANCE</b>	-	44,527	-	44,527	-	-

**CITY OF LAREDO, TEXAS**  
**WATER SYSTEM FUND**  
**WATER MAJOR CORRECTIVE MAINTENANCE BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	-	-	-
<b>REVENUES</b>						
Transfer In: Water Operations	35,539	13,082	-	-	-	-
<b>TOTAL REVENUES</b>	<b>35,539</b>	<b>13,082</b>	-	-	-	-
<b>TOTAL AVAILABLE</b>	<b>35,539</b>	<b>13,082</b>	-	-	-	-
<b>EXPENDITURES</b>						
Materials and Supplies	32,000	-	-	-	-	-
Contractual Services	3,539	13,082	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>35,539</b>	<b>13,082</b>	-	-	-	-
<b>CLOSING BALANCE</b>	-	-	-	-	-	-

**CITY OF LAREDO, TEXAS**  
**WATER SYSTEM FUND**  
**WATER AVAILABILITY FUND BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>8,196,010</b>	<b>9,802,587</b>	<b>11,700,901</b>	<b>12,319,595</b>	<b>12,319,595</b>	<b>7,807,716</b>
<b>REVENUES</b>						
Water Availability	1,938,661	2,399,922	2,104,651	2,104,651	2,146,257	2,189,182
Rain Enhancement Program	14,347	28,088	22,500	22,500	22,501	23,000
Interest Earnings	110,646	286,448	200,000	200,000	370,757	290,000
<b>TOTAL REVENUES</b>	<b>2,063,654</b>	<b>2,714,458</b>	<b>2,327,151</b>	<b>2,327,151</b>	<b>2,539,515</b>	<b>2,502,182</b>
<b>TOTAL AVAILABLE</b>	<b>10,259,664</b>	<b>12,517,045</b>	<b>14,028,052</b>	<b>14,646,746</b>	<b>14,859,110</b>	<b>10,309,898</b>
<b>EXPENDITURES</b>						
Water Availability Studies	1,052	-	-	13,753	13,753	13,753
Water Rights Acquisition	290,000	50,000	300,000	6,781,000	6,781,000	5,000,000
License and Permits	-	-	15,000	15,000	15,000	15,000
Attorney Fees	4,056	5,960	40,000	84,571	84,071	80,000
Consultant Fee	-	16,500	-	16,500	16,500	10,000
Advertising	-	-	5,000	5,000	5,000	5,000
Weather Modification Project	77,397	77,398	80,000	80,000	77,398	80,000
Groundwater Development Study	79,518	47,236	1,200,000	55,275	55,275	55,200
Other	5,054	356	200,000	200,000	3,397	-
<b>TOTAL EXPENDITURES</b>	<b>457,077</b>	<b>197,450</b>	<b>1,840,000</b>	<b>7,251,099</b>	<b>7,051,394</b>	<b>5,258,953</b>
<b>CLOSING BALANCE</b>	<b>9,802,587</b>	<b>12,319,595</b>	<b>12,188,052</b>	<b>7,395,647</b>	<b>7,807,716</b>	<b>5,050,945</b>
<b>ADJUSTMENT:</b>						
<b>PRIOR YEAR ENCUMBRANCES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,411,099</b>	<b>-</b>	<b>-</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>9,802,587</b>	<b>12,319,595</b>	<b>12,188,052</b>	<b>12,806,746</b>	<b>7,807,716</b>	<b>5,050,945</b>

**CITY OF LAREDO, TEXAS**  
**WATERWORKS SYSTEM FUND**  
**WATER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 14.02 MILLION 1994 ISSUE**  
**\$ 1.398 MILLION EPA GRANT**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	289,013	-	-
<b>REVENUES</b>						
Bond Proceeds & Longterm Debt:						
Bond Proceeds	14,020,000	14,020,000	14,020,000	-	-	-
Bond Proceeds-Premium	1,269	1,269	1,269	-	-	-
EPA Grant	1,397,661	1,397,661	1,397,661	-	-	-
Interest Earnings	1,862,623	1,862,623	1,866,432	3,858	-	-
<b>TOTAL REVENUES</b>	<b>17,281,553</b>	<b>17,281,553</b>	<b>17,285,362</b>	<b>3,858</b>	-	-
<b>TOTAL AVAILABLE</b>	<b>17,281,553</b>	<b>17,281,553</b>	<b>17,285,362</b>	<b>292,871</b>	-	-
<b>EXPENSES</b>						
Contractual Services	12,151	12,151	12,151	-	-	-
Capital Outlay	-	273,949	3,173	278,443	-	-
Bond Costs	58,988	58,988	58,988	-	-	-
Construction Projects:						
Jefferson Water Plant	8,400	22,828	8,400	14,428	-	-
Jefferson Plant-Raw Water Intake	2,839,655	2,839,393	2,839,393	-	-	-
36" Wtr Line-Jeff Pnt. to NW Ldo	2,124,219	2,124,219	2,124,219	-	-	-
Water Line Replacement Project	786,358	786,358	786,358	-	-	-
Jefferson Plant - Sludge Disposal	2,769,077	2,769,077	2,769,077	-	-	-
S Laredo Ground Storage Tank	3,553,361	3,553,361	3,553,361	-	-	-
Fire Hydrant Replacement	209,491	209,491	209,491	-	-	-
Paving Project # 52	257,451	257,451	257,451	-	-	-
Paving Project # 53	282,393	282,393	282,393	-	-	-
Paving Project # 54	240,435	240,435	240,435	-	-	-
Paving Project # 55	219,185	219,185	219,185	-	-	-
Paving Project # 56	78,101	78,101	78,101	-	-	-
Paving Project # 57	476,792	476,792	476,792	-	-	-
Paving Project # 58	579,060	579,060	579,060	-	-	-
Automatic Meter Readers	4,200	4,200	4,200	-	-	-
Clarifiers-Jefferson	15,882	15,882	15,882	-	-	-
Utility Relocations-TXDOT	560,239	560,239	560,239	-	-	-

**CITY OF LAREDO, TEXAS**  
**WATERWORKS SYSTEM FUND**  
**WATER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 14.02 MILLION 1994 ISSUE**  
**\$ 1.398 MILLION EPA GRANT**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
Clearwell/Hi Service Pump-Jeff.	487,246	487,246	487,246	-	-	-
Paving Project # 59	196,920	196,920	196,920	-	-	-
Impact Fees	31,759	31,759	31,759	-	-	-
Tx Dot Improvements-Hwy 59	105,339	105,339	105,339	-	-	-
Paving Project # 60	7,340	7,340	7,340	-	-	-
Paving Project # 61	73,877	73,877	73,877	-	-	-
Price Texas Drainage	66	66	66	-	-	-
MHOC Upgrade	-	25,133	25,133	-	-	-
New Connections	165,544	165,544	165,544	-	-	-
Santa Isabel Water Well	667,672	667,672	667,672	-	-	-
Water Tank Improvements	157,104	157,104	157,104	-	-	-
Reserve Appropriation	313,248	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>17,281,553</b>	<b>17,281,553</b>	<b>16,996,349</b>	<b>292,871</b>	-	-
<b>CLOSING BALANCE</b>	-	-	<b>289,013</b>	-	-	-



**CITY OF LAREDO, TEXAS**  
**WATERWORKS SYSTEM FUND**  
**WATER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 2.860 MILLION 1997 ISSUE**  
**\$ 0.718 MILLION EPA GRANT**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	312,840	317,468	-
<b>REVENUES</b>						
Bond Proceeds	2,860,000	2,860,000	2,860,000	-	-	2,860,000
Intergovernmental Revenue:						
EPA Grant	724,941	718,499	718,499	-	-	718,499
TXDOT	-	-	-	186	-	186
Interest Earnings	798,376	804,818	806,683	17,043	3,000	826,726
<b>TOTAL REVENUES</b>	<b>4,383,317</b>	<b>4,383,317</b>	<b>4,385,182</b>	<b>17,229</b>	<b>3,000</b>	<b>4,405,411</b>
<b>TOTAL AVAILABLE</b>	<b>4,383,317</b>	<b>4,383,317</b>	<b>4,385,182</b>	<b>330,069</b>	<b>320,468</b>	<b>4,405,411</b>
<b>EXPENSES</b>						
Contractual Services	91,564	91,564	91,564	-	-	91,564
Transfer Out:						
Airport/Medical Park Project	12,553	12,553	12,553	-	-	12,553
Bond Costs	41,444	41,444	41,444	-	-	41,444
Construction Projects:						
Jefferson Plant -Sludge Disposal	25,361	25,361	25,361	-	-	25,361
Clearwell/Hi Service Pump	2,272,459	2,272,460	2,272,460	-	-	2,272,460
Evaluation Disinfection Method	47,476	47,476	47,476	-	-	47,476
Impact Fee	100,670	106,720	99,119	7,601	-	106,720
Line Ext - Fire Training Facility	806,196	806,195	806,195	-	-	806,195
Tx Dot Improvements-Hwy 359	37,426	37,426	37,426	-	-	37,426
Recycling Project	153,753	153,753	153,753	-	-	153,753
Hillside Water Line Replacement	51,374	51,374	51,374	-	-	51,374
EPA: Clean Air Act Program	176,062	176,062	176,062	-	-	176,062
Orilla Ave Street Improvement	2,765	2,765	2,765	-	-	2,765
Texas Ave Street Improvement	29,618	29,618	29,618	-	-	29,618
Hilltop Subdivision II	32,050	32,050	32,050	-	-	32,050
Highland Booster Station	193,122	193,122	193,122	-	-	193,122
New High Service Flow	-	5,000	-	5,000	-	5,000
Reserve Appropriation	309,424	298,374	-	-	320,468	320,468
<b>TOTAL EXPENSES</b>	<b>4,383,317</b>	<b>4,383,317</b>	<b>4,072,342</b>	<b>12,601</b>	<b>320,468</b>	<b>4,405,411</b>
<b>CLOSING BALANCE</b>	<b>-</b>	<b>-</b>	<b>312,840</b>	<b>317,468</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**WATERWORKS SYSTEM FUND**  
**WATER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 3.55 MILLION 1999 ISSUE**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	674,089	21,375	-
<b>REVENUES</b>						
Bond Proceeds	3,550,000	3,550,000	3,550,000	-	-	3,550,000
Intergovernmental Revenue:						
TxDot	-	-	-	9,996	-	9,996
Interest Earnings	407,989	407,989	388,024	21,414	1,000	410,438
<b>TOTAL REVENUES</b>	<b>3,957,989</b>	<b>3,957,989</b>	<b>3,938,024</b>	<b>31,410</b>	<b>1,000</b>	<b>3,970,434</b>
<b>TOTAL AVAILABLE</b>	<b>3,957,989</b>	<b>3,957,989</b>	<b>3,938,024</b>	<b>705,499</b>	<b>22,375</b>	<b>3,970,434</b>
<b>EXPENSES</b>						
Contratual Services	2,300	2,300	2,300	-	-	2,300
Transfer Out:						
DPW Infrastructure Level	1,267,000	1,267,000	1,267,000	-	-	1,267,000
Bond Costs	130,620	130,620	130,620	-	-	130,620
Construction Projects:						
Street Recycling Project	937,873	937,873	658,552	279,321	-	937,873
Hillside Line Replacement Proj.	165,944	165,944	165,944	-	-	165,944
San Isidro Booster Station	236,465	236,465	236,465	-	-	236,465
Highland Booster Station	220,486	412,626	412,626	-	-	412,626
Tx Dot Improvements	665,000	795,000	390,197	404,803	9,996	804,996
Cherry Hill Widening	231	231	231	-	-	231
Reserve Appropriation	332,070	9,930	-	-	12,379	12,379
<b>TOTAL EXPENSES</b>	<b>3,957,989</b>	<b>3,957,989</b>	<b>3,263,935</b>	<b>684,124</b>	<b>22,375</b>	<b>3,970,434</b>
<b>CLOSING BALANCE</b>	-	-	<b>674,089</b>	<b>21,375</b>	-	-

**CITY OF LAREDO, TEXAS**  
**WATERWORKS SYSTEM FUND**  
**WATER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 2.485 MILLION 2000 ISSUE**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	1,282,517	1,065,524	-
<b>REVENUES</b>						
Bond Proceeds	2,485,000	2,485,000	2,485,000	-	-	2,485,000
Intergovernmental Revenue:						
TxDot	-	-	-	50,196	-	50,196
Interest Earnings	412,909	412,909	383,465	49,876	36,000	469,341
<b>TOTAL REVENUES</b>	<b>2,897,909</b>	<b>2,897,909</b>	<b>2,868,465</b>	<b>100,072</b>	<b>36,000</b>	<b>3,004,537</b>
<b>TOTAL AVAILABLE</b>	<b>2,897,909</b>	<b>2,897,909</b>	<b>2,868,465</b>	<b>1,382,589</b>	<b>1,101,524</b>	<b>3,004,537</b>
<b>EXPENSES</b>						
Contractual Services	2,300	2,300	2,300	-	-	2,300
Bond Costs	65,000	65,000	65,000	-	-	65,000
Construction Projects:						
Utility Relocations-TxDot	36,465	171,769	25,565	146,204	50,196	221,965
San Isidro Booster Station	328,084	328,084	328,084	-	-	328,084
Highland Booster Station	22,843	22,843	22,843	-	-	22,843
Mines Rd Tank Improvements	124,027	124,027	124,027	-	-	124,027
Compressed Gas Containment	1,300,000	1,300,000	238,354	161,646	900,000	1,300,000
Lyon Tank Improvments	736,652	736,652	734,286	2,366	-	736,652
Fire Hydrant Replacement	25,375	52,338	45,489	6,849	-	52,338
Reserve Appropriation	257,163	94,896	-	-	151,328	151,328
<b>TOTAL EXPENSES</b>	<b>2,897,909</b>	<b>2,897,909</b>	<b>1,585,948</b>	<b>317,065</b>	<b>1,101,524</b>	<b>3,004,537</b>
<b>CLOSING BALANCE</b>	-	-	<b>1,282,517</b>	<b>1,065,524</b>	-	-

**CITY OF LAREDO, TEXAS**  
**WATERWORKS SYSTEM FUND**  
**WATER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 3.895 MILLION 2004 B ISSUE**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	3,856,245	3,271,133	-
<b>REVENUES</b>						
Bond Proceeds	3,860,000	3,860,000	3,860,000	-	-	3,860,000
Interest Earnings	229,581	229,581	130,674	159,459	135,000	425,133
<b>TOTAL REVENUES</b>	<b>4,089,581</b>	<b>4,089,581</b>	<b>3,990,674</b>	<b>159,459</b>	<b>135,000</b>	<b>4,285,133</b>
<b>TOTAL AVAILABLE</b>	<b>4,089,581</b>	<b>4,089,581</b>	<b>3,990,674</b>	<b>4,015,704</b>	<b>3,406,133</b>	<b>4,285,133</b>
<b>EXPENSES</b>						
Bond Costs	95,000	95,000	95,000	-	-	95,000
Construction Projects:						
Jefferson Water Plant	425,000	425,000	-	425,000	-	425,000
MHOC Expand Pump Capacity	400,000	400,000	38,710	290	361,000	400,000
Filter Media Replacement	90,000	90,000	-	90,000	-	90,000
Mcperson To TAMIU Tram Line	1,650,000	1,650,000	343	149,657	1,500,000	1,650,000
MHOC To Mcpherson Tram Line	1,200,000	1,200,000	376	79,624	1,120,000	1,200,000
Reserve Appropriation	229,581	229,581	-	-	425,133	425,133
<b>TOTAL EXPENSES</b>	<b>4,089,581</b>	<b>4,089,581</b>	<b>134,429</b>	<b>744,571</b>	<b>3,406,133</b>	<b>4,285,133</b>
<b>CLOSING BALANCE</b>	-	-	3,856,245	3,271,133	-	-

**CITY OF LAREDO, TEXAS**  
**WATERWORKS SYSTEM FUND**  
**WATER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 4.415 MILLION 2005 ISSUE**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	4,335,928	1,221,762	-
<b>REVENUES</b>						
Bond Proceeds	-	4,415,107	4,415,000	-	-	4,415,000
Interest Earnings	-	22,666	41,703	180,059	60,000	281,762
<b>TOTAL REVENUES</b>	-	<b>4,437,773</b>	<b>4,456,703</b>	<b>180,059</b>	<b>60,000</b>	<b>4,696,762</b>
<b>TOTAL AVAILABLE</b>	-	<b>4,437,773</b>	<b>4,456,703</b>	<b>4,515,987</b>	<b>1,281,762</b>	<b>4,696,762</b>
<b>EXPENSES</b>						
Bond Costs	-	120,775	120,775	-	-	120,775
Construction Projects:						
Filter To Waste Modificaiton	-	400,000	-	400,000	-	400,000
Old Raw Water Intake	-	250,000	-	250,000	-	250,000
Rehab Lower Filter	-	250,000	-	250,000	-	250,000
TAMIU 2.0 MG	-	3,394,225	-	2,394,225	1,000,000	3,394,225
Reserve Appropriation	-	22,773	-	-	281,762	281,762
<b>TOTAL EXPENSES</b>	-	<b>4,437,773</b>	<b>120,775</b>	<b>3,294,225</b>	<b>1,281,762</b>	<b>4,696,762</b>
<b>CLOSING BALANCE</b>	-	-	<b>4,335,928</b>	<b>1,221,762</b>	-	-

**CITY OF LAREDO, TEXAS**  
**WATERWORKS SYSTEM FUND**  
**WATER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 8.950 MILLION 2006 ISSUE**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	-	<b>8,452,372</b>	-
<b>REVENUES</b>						
Bond Proceeds	-	8,950,000	-	8,950,000	-	8,950,000
Interest Earnings	-	31,251	-	131,000	150,000	281,000
Premium	-	10,061	-	10,061	-	10,061
<b>TOTAL REVENUES</b>	-	<b>8,991,312</b>	-	<b>9,091,061</b>	<b>150,000</b>	<b>9,241,061</b>
<b>TOTAL AVAILABLE</b>	-	<b>8,991,312</b>	-	<b>9,091,061</b>	<b>8,602,372</b>	<b>9,241,061</b>
<b>EXPENSES</b>						
Bond Costs	-	176,659	-	176,659	-	176,659
Transfer: Water Debt Service Fund	-	462,030	-	462,030	-	462,030
Construction Projects:						
Killam Industrial Booster Station	-	200,000	-	-	200,000	200,000
Hendricks Booster Station	-	500,000	-	-	500,000	500,000
MHOC BS VFD	-	400,000	-	-	400,000	400,000
Water Line Replacement	-	570,000	-	-	570,000	570,000
Sierra Vista Elevated Tank	-	1,300,000	-	-	1,300,000	1,300,000
US 59 & Loop 20 Utility Reloc.	-	550,000	-	-	550,000	550,000
5 MG Clearwall Installation	-	2,500,000	-	-	2,500,000	2,500,000
Emergency Electrical Back Up	-	500,000	-	-	500,000	500,000
Clarifier Repair Unit #2	-	510,000	-	-	510,000	510,000
Modify Clarifiers	-	200,000	-	-	200,000	200,000
Modify Flocculation Basins	-	200,000	-	-	200,000	200,000
Rehab Lower Filters	-	250,000	-	-	250,000	250,000
Variable Frequency Drives	-	140,000	-	-	140,000	140,000
Columbia Raw Water Pump Sta.	-	500,000	-	-	500,000	500,000
Reserve Appropriation	-	32,623	-	-	282,372	282,372
<b>TOTAL EXPENSES</b>	-	<b>8,991,312</b>	-	<b>638,689</b>	<b>8,602,372</b>	<b>9,241,061</b>
<b>CLOSING BALANCE</b>	-	-	-	<b>8,452,372</b>	-	-

FUND NUMBER	557 WATERWORKS SYSTEM
DEPARTMENT NUMBER	41 WATERWORKS
DIVISION NUMBER	10 ADMINISTRATION

EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	323,808	307,281	557,313	453,557	840,356
Materials & Supplies	20,001	26,745	38,200	29,741	45,300
Contractual Services	793,852	822,279	1,141,085	1,053,588	1,213,526
Other	6,682,662	5,405,068	7,198,772	7,170,945	7,493,201
Capital Outlay	18,725	0	0	7,700	0
<b>TOTAL</b>	<b>7,839,048</b>	<b>6,561,373</b>	<b>8,935,370</b>	<b>8,715,531</b>	<b>9,592,383</b>

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Utilities Director	R45	1	1	1	1	1
Assistant Utilities Director	R43	0	0	0	0	1
Business Manager	R41	0	0	0	0	1
Operations Manager	R40	0	1	1	1	1
Network Specialist	R36	0	0	0	0	1
Utilities Dept. Administrator	R36	1	1	1	1	1
Water Conservation Planner I	R35	0	1	1	1	1
Administrative Assistant II	R35	0	1	1	1	1
Safety Specialist I	R32	0	1	1	1	1
Administrative Secretary	R29	1	1	1	1	1
Buyer I	R29	0	1	1	1	1
Maintenance Crew Leader	R27	0	1	1	1	1
Clerk III	R27	1	2	2	2	2
Building Maintenance Worker	R24	1	0	0	0	0
Messenger	R23	1	1	1	1	1
<b>TOTAL</b>		<b>6</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>15</b>

FUND NUMBER	557 WATERWORKS SYSTEM
DEPARTMENT NUMBER	41 WATERWORKS
DIVISION NUMBER	12 ENGINEERING

### MISSION

To review, approve and inspect all water and wastewater systems constructed for the City of Laredo and assure their integrity by implementing the City standards and specifications in their design and construction phases.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To manage the department's infrastructure improvement projects assuring time lines and cost estimates.
- To provide a higher level of quality in all systems constructed for the City of Laredo through the platting process.
- To finalize plat reviews within 15 calendar days.
- To meet time lines in all projects and keep costs within budgeted amounts.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	486,948	533,206	585,266	474,434	815,177
Materials & Supplies	10,302	22,219	26,455	25,912	40,620
Contractual Services	31,786	24,987	30,593	19,158	36,922
Other Charges	150	0	0	0	0
Capital Outlay	42,214	0	0	23,457	0
<b>TOTAL</b>	<b>571,400</b>	<b>580,412</b>	<b>642,314</b>	<b>542,961</b>	<b>892,719</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Engineering Manager	R41	1	1	1	0	0
Engineering Manager (P.E.)	R41	0	0	0	1	1
Engineer I	R40	0	0	0	0	1
Engineering Associate II	R40	1	1	1	1	1
Engineering Associate I	R37	2	2	2	2	2
Senior Construction Inspector	R34	1	1	1	1	1
Engineering Technician	R33	0	0	0	0	2
Water Supply Inspector	R32	1	1	1	1	1
Construction Inspector	R32	2	2	2	2	3
Drafting Technician	R29	1	1	1	1	1
Clerk III	R27	1	1	1	1	1
<b>TOTAL</b>		<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>14</b>



FUND NUMBER	557 WATERWORKS SYSTEM
DEPARTMENT NUMBER	41 WATERWORKS
DIVISION NUMBER	12 ENGINEERING

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of engineers	1	1	1	1
Number of plats received	151	93	120	120
<i>Outputs</i>				
Number of plats reviewed within 15 calendar days	113	93	115	115
<b>Efficiency Measures</b>				
Number of plats reviewed per engineer	113	93	120	120
<b>Effectiveness Measures</b>				
% of plats finalized within 15 calendar days	100%	100%	100%	100%

FUND NUMBER	557 WATERWORKS SYSTEM
DEPARTMENT NUMBER	41 WATERWORKS
DIVISION NUMBER	15 UTILITY BILLING

### MISSION

The purpose of Customer Service is to provide prompt customer service, accurate billing and timely collections for utility customers in order to generate revenue.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To initiate a new customer service process for conducting all customer service functions over the telephone by August 1, 2007.
- To reduce the abandon rate of calls for the call center to 5% by June 1, 2007.
- To maintain the percentage of monthly meter reading accuracy at 100%.
- To increase the number of disconnects in order to do the entire city in one month by September 29, 2007.
- To reduce the monthly aged receivables over 60 days to 5% or better of total accounts.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	469,037	881,367	1,398,328	1,526,061
Materials & Supplies	0	105,040	320,791	314,498	353,263
Contractual Services	0	132,932	408,472	422,988	449,226
Capital Outlay	0	85,912	5,000	24,000	0
<b>TOTAL</b>	<b>0</b>	<b>792,921</b>	<b>1,615,630</b>	<b>2,159,814</b>	<b>2,328,550</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Customer Service Superintendent	R38	0	1	1	1	1
Utility Billing Supervisor	R36	0	1	1	1	1
Auditor II	R35	0	1	1	1	1
Utility Collection Supervisor	R34	0	1	1	1	1
Customer Service Supervisor	R34	0	1	1	1	1
Customer Service Representative	R28	0	9	9	13	13
Utility Systems Crew Leader	R28	0	1	1	1	1
Water Meter Reader Crew Leader	R27	0	1	1	1	1
Water Meter Reader	R26	0	4	4	9	13
Water Meter Servicer	R26	0	6	6	6	6
Utility System Mechanic	R25	0	1	1	1	0
Utility Maintenance Worker	R23	0	3	3	3	0
<b>TOTAL</b>		<b>0</b>	<b>30</b>	<b>30</b>	<b>39</b>	<b>39</b>

FUND NUMBER	557 WATERWORKS SYSTEM
DEPARTMENT NUMBER	41 WATERWORKS
DIVISION NUMBER	15 UTILITY BILLING

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<b>Inputs</b>				
Total number of calls received	N/A	N/A	5,243	7,343
Total number of meters read	N/A	N/A	56,171	58,499
<b>Outputs</b>				
Number of abandoned calls	N/A	N/A	306	350
Total number of meters estimated	N/A	N/A	112	90
Total number of delinquent accounts 60 days and older	N/A	N/A	1,118	500
Total number of meters read incorrectly on a monthly basis	N/A	N/A	28	30
<b>Effectiveness Measures</b>				
% of abandoned calls on a monthly basis within 5%	N/A	N/A	5.8%	4.8%
% of meter reading accuracy on a monthly basis within 100%	N/A	N/A	100%	100%
% of total accounts over 60 days on the aged receivables in a monthly basis	N/A	N/A	2.0%	.9%

FULL TIME EQUIVALENTS (FTE) (4116)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Asset Management Coordinator	R38	0	1	1	1	1
Project Specialist	R30	0	1	1	1	1
Warehouse Supervisor	R29	0	1	1	1	1
Warehouse Clerk	R29	0	1	1	1	1
Utility Maintenance Worker	R23	0	1	1	1	1
<b>TOTAL</b>		<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

FUND NUMBER	557 WATERWORKS SYSTEM
DEPARTMENT NUMBER	41 WATERWORKS
DIVISION NUMBER	20 WATER TREATMENT

### MISSION

To provide safe drinking water to the City that meets state and federal regulations. Also, to effectively manage the treatment and production through the operation and maintenance to meet water supply needs.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Improve the efficiency of chemical usage, electrical usage and maintenance of existing operations and equipment performances.
- Improve the efficiency of the treatment and maintenance of the operation through proper training and employee involvement.
- To review the design and construction of water facilities to ensure the system reliability.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	473,213	1,016,684	1,126,644	1,337,182
Materials & Supplies	0	298,981	697,500	884,294	1,067,719
Contractual Services	0	1,184,229	2,635,485	3,271,670	3,543,109
<b>TOTAL</b>	<b>0</b>	<b>1,956,423</b>	<b>4,349,669</b>	<b>5,282,608</b>	<b>5,948,010</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Water Treatment Superintendent	R38	0	1	1	1	1
Assistant Superintendent	R36	0	0	0	0	1
Building & Grounds Supervisor	R34	0	1	1	1	1
Chief Operator	R33	0	1	1	1	1
Plant Operator III	R33	0	6	6	6	6
Administrative Assistant I	R32	0	1	1	1	1
Plant Operator II	R30	0	4	4	5	5
Electrician Journeyman	R28	0	1	1	1	1
Utility Systems Crew Leader	R28	0	2	2	2	2
Heavy Equipment Operator	R27	0	1	1	1	1
Plant Operator I	R27	0	2	2	1	2
Heavy Truck Driver	R26	0	1	1	1	1
Utility Systems Mechanic	R25	0	5	5	5	7
Groundskeeper	R23	0	2	2	2	2
Utility Maintenance Worker	R23	0	1	1	1	1
<b>TOTAL</b>		<b>0</b>	<b>29</b>	<b>29</b>	<b>29</b>	<b>33</b>

FUND NUMBER	557 WATERWORKS SYSTEM
DEPARTMENT NUMBER	41 WATERWORKS
DIVISION NUMBER	20 WATER TREATMENT

FULL TIME EQUIVALENTS (FTE) (4130)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Water Distribution Superintendent	R38	0	1	1	1	1
Assistant Superintendent	R36	0	2	2	2	2
Utility Systems Supervisor	R32	0	3	3	3	2
Utility Systems Crew Leader	R28	0	10	10	11	9
Clerk III	R27	0	2	2	2	2
Heavy Equipment Operator	R27	0	7	7	8	6
Heavy Truck Driver	R26	0	5	5	6	6
Utility Systems Mechanic	R25	0	1	1	3	3
Utility Maintenance Worker	R23	0	15	15	15	13
<b>TOTAL</b>		<b>0</b>	<b>46</b>	<b>46</b>	<b>51</b>	<b>44</b>

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
Treated Monthly Average (MG)	971.07	979.82	1,066.88	1,080.00
Total Chemical Cost/MG	\$42.25	\$32.41	\$41.61	\$45.00
<b>Efficiency Measures</b>				
Cost per million gallons treated	N/A	\$333	\$351	\$434

FUND NUMBER	557 WATERWORKS SYSTEM
DEPARTMENT NUMBER	41 WATERWORKS
DIVISION NUMBER	35 WATER POLLUTION CONTROL

### MISSION

This division serves three current functions:

- To provide protection of the sewerage system by monitoring and enforcing the discharge in to the collection system, reducing chemical and physical interference in the treatment plants, and preventing hazardous materials bypass into the Rio Grande River through the implementation of a federally and state approved pretreatment program.
- The protection of the potable water supply by preventing cross-connections through the administration of the City of Laredo Cross-connection program.
- To provide all laboratory analysis on process control samples, and laboratory services for the department.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To reduce the quantity of untreatable or interfering substances from entering the sewerage system; in this process, the cost of operations for the wastewater division is minimized to the most efficient and less hazardous way possible.
- To protect the potable water supply from commercial and/or residential contamination by completing the full installation of backflow prevention devices, and have them tested at least once per year.
- To provide full in-house laboratory services on process control samples for the department.
- To administer the Industrial Pretreatment Program and provide the first annual report to TCEQ in compliance with the TNPDES permit already approved by the TCEQ.
- To obtain surcharge recovery for all discharges above the normal domestic waste loading limitations.
- To submit the Cross-connection program ordinance for approval.
- To continue with the City of Laredo's laboratory certification to perform drinking water examinations.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	137,179	313,508	311,288	382,157
Materials & Supplies	0	10,599	34,600	34,052	34,484
Contractual Services	0	24,064	161,811	158,395	138,295
<b>TOTAL</b>	<b>0</b>	<b>171,842</b>	<b>509,919</b>	<b>503,735</b>	<b>554,936</b>

### FULL TIME EQUIVALENTS (FTE)

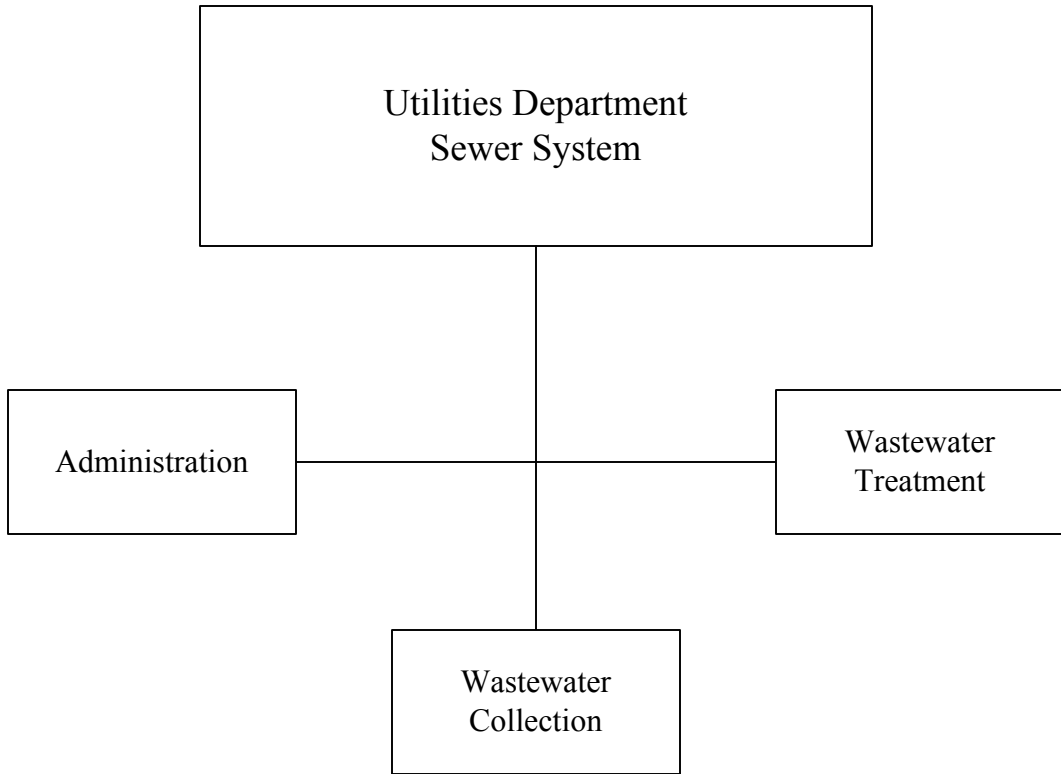
POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Water Pollution Superintendent	R38	0	1	1	1	1
Pretreatment Coordinator	R32	0	0	0	0	1
Cross Connection Coordinator	R32	0	0	0	0	1
Laboratory Analyst	R30	0	4	4	4	2
Environmental Technician	R29	0	2	2	2	2
Water Pollution Control Field Inspector	R27	0	1	1	1	1
<b>TOTAL</b>		<b>0</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>

Laredo Water Corporation

**CITY OF LAREDO, TEXAS**  
**LAREDO WATER CORPORATION**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	-	-	-
<b>REVENUES</b>						
Contributions	79,518		1,200,000	1,200,000	55,275	55,200
<b>TOTAL REVENUES</b>	<b>79,518</b>	-	<b>1,200,000</b>	<b>1,200,000</b>	<b>55,275</b>	<b>55,200</b>
<b>TOTAL AVAILABLE</b>	<b>79,518</b>	-	<b>1,200,000</b>	<b>1,200,000</b>	<b>55,275</b>	<b>55,200</b>
<b>EXPENDITURES</b>						
Groundwater Development Study	79,518		1,200,000	1,200,000	55,275	55,200
<b>TOTAL EXPENDITURES</b>	<b>79,518</b>	-	<b>1,200,000</b>	<b>1,200,000</b>	<b>55,275</b>	<b>55,200</b>
<b>CLOSING BALANCE</b>	-	-	-	-	-	-





**CITY OF LAREDO, TEXAS**  
**SEWER SYSTEM FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>5,757,671</b>	<b>6,369,826</b>	<b>7,681,800</b>	<b>7,684,682</b>	<b>7,684,682</b>	<b>8,262,105</b>
<b>REVENUES</b>						
Charges For Services	12,340,387	13,389,474	12,940,196	12,940,196	13,458,412	13,854,878
Miscellaneous	951,434	464,833	209,828	209,828	361,125	300,000
Interest	90,057	189,243	120,000	120,000	325,919	416,000
Net Increase (Decrease) In The Fair Value Of Investments	(2,255)	(56,694)	-	-	67,620	-
<b>TOTAL REVENUES</b>	<b>13,379,623</b>	<b>13,986,856</b>	<b>13,270,024</b>	<b>13,270,024</b>	<b>14,213,076</b>	<b>14,570,878</b>
<b>TOTAL AVAILABLE</b>	<b>19,137,294</b>	<b>20,356,682</b>	<b>20,951,824</b>	<b>20,954,706</b>	<b>21,897,758</b>	<b>22,832,983</b>
<b>EXPENDITURES</b>						
Administration						
Contractual Services	1,254,113	1,672,070	2,284,347	2,311,178	2,495,312	2,981,024
Other Charges	152,040	173,997	202,880	2,880	718	-
Transfer Outs:						
General Fund	-	-	75,000	-	-	-
Colonias Fund	204,243	-	-	-	-	-
Debt Service	3,689,978	3,653,389	3,410,465	3,410,465	3,410,465	2,946,900
Communications System Fund	-	-	-	100,887	100,887	-
Sewer Construction Fund	1,135,727	1,411,998	1,480,000	1,090,000	424,657	838,630
Sewer Major Corrective Maint	73,024	32,013	-	-	-	-
Sewer System Debt Service	1,311,423	759,999	1,188,484	1,188,484	1,316,669	1,524,646
<b>Total Administration</b>	<b>7,820,548</b>	<b>7,703,466</b>	<b>8,641,176</b>	<b>8,103,894</b>	<b>7,748,708</b>	<b>8,291,200</b>
Utility Compliance						
Materials And Supplies	-	40,423	-	-	-	-
Contractual Services	4,682,958	2,979,136	-	-	-	-
<b>Total Utility Compliance</b>	<b>4,682,958</b>	<b>3,019,559</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
City Managed Employees						
Personnel Services	262,052	79,466	-	-	-	-
<b>Total City Managed Employees</b>	<b>262,052</b>	<b>79,466</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS  
SEWER SYSTEM FUND  
OPERATING BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
Wastewater Treatment						
Personnel Services	-	464,559	1,089,747	1,089,747	1,084,647	2,030,898
Materials And Supplies	-	148,680	531,825	593,743	564,258	688,600
Contractual Services	-	451,298	1,761,048	1,766,254	1,764,018	2,085,036
Capital Outlay	-	-	150,000	320,469	320,469	-
<b>Total Wastewater Treatment</b>	<b>-</b>	<b>1,064,537</b>	<b>3,532,620</b>	<b>3,770,213</b>	<b>3,733,392</b>	<b>4,804,534</b>
Wastewater Collection						
Personnel Services	-	404,327	525,568	1,036,718	916,263	559,741
Materials And Supplies	-	169,802	394,250	354,633	293,008	444,510
Contractual Services	-	195,590	670,193	852,374	930,796	1,000,257
Capital Outlay	-	-	-	7,983	13,486	-
<b>Total Wastewater Collection</b>	<b>-</b>	<b>769,719</b>	<b>1,590,011</b>	<b>2,251,708</b>	<b>2,153,553</b>	<b>2,004,508</b>
<b>TOTAL EXPENDITURES</b>	<b>12,765,558</b>	<b>12,636,747</b>	<b>13,763,807</b>	<b>14,125,815</b>	<b>13,635,653</b>	<b>15,100,242</b>
<b>CLOSING BALANCE</b>	<b>6,371,736</b>	<b>7,719,935</b>	<b>7,188,017</b>	<b>6,828,891</b>	<b>8,262,105</b>	<b>7,732,741</b>
<b>ADJUSTMENTS</b>						
<b>PRIOR YEAR ENCUMBRANCES</b>	-	-	-	362,008	-	-
<b>BOND ADJUSTMENT</b>	-	(27,001)	-	-	-	-
<b>COMPENSATED ABSENCES</b>	(1,910)	(8,252)	-	-	-	-
<b>ADJUSTED CLOSING BALANCE</b>	<b>6,369,826</b>	<b>7,684,682</b>	<b>7,188,017</b>	<b>7,190,899</b>	<b>8,262,105</b>	<b>7,732,741</b>

**CITY OF LAREDO, TEXAS**  
**SEWER SYSTEM FUND**  
**SEWER OPERATIONAL CONSTRUCTION BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>523,889</b>	<b>421,176</b>	<b>-</b>	<b>667,026</b>	<b>667,026</b>	<b>-</b>
<b>REVENUES</b>						
Transfer In: Sewer Operations	1,135,727	1,411,998	1,480,000	1,480,000	424,657	838,630
Intergovernmental Revenue	-	-	-	-	150,900	-
<b>TOTAL REVENUES</b>	<b>1,135,727</b>	<b>1,411,998</b>	<b>1,480,000</b>	<b>1,480,000</b>	<b>575,557</b>	<b>838,630</b>
<b>TOTAL AVAILABLE</b>	<b>1,659,616</b>	<b>1,833,174</b>	<b>1,480,000</b>	<b>2,147,026</b>	<b>1,242,583</b>	<b>838,630</b>
<b>EXPENDITURES</b>						
Capital Outlay	-	-	-	25,049	25,049	-
Construction Projects:						
Impact Fee Study	43,241	101,179	10,000	26,001	26,001	20,000
TxDot Improvements	-	356,108	-	212,746	212,746	50,000
ZCWWP Corrosion Control	212,761	-	-	-	-	-
Recycling Project	-	3,474	50,000	50,000	25,000	25,000
Privatization RFP	-	-	-	5,096	-	-
Downtown Sewer Lines	4,337	-	150,000	26,675	25,000	155,000
Sewer Plant Improvements	454,864	47,354	345,000	502,947	265,226	450,000
Lift Station Improvements	1,627	-	100,000	5,000	25,000	15,000
Manhole Rehabilitation	317,000	-	50,000	25,000	25,000	-
Collection System Improvements	146,223	193,670	80,000	293,363	293,363	-
Collector/Trunk Line Extension	-	-	200,000	44,945	44,945	-
Texas/Milmo/P China Project	-	-	-	25,055	25,055	-
Information Tech Improv.	-	14,495	75,000	75,000	30,000	-
Effluent Reuse	-	-	75,000	75,000	30,000	-
Residual Management Improv	-	-	195,000	144,951	70,000	-
Bridge I Portal	53,280	217,720	-	-	-	-
St. Clara Sewer Line	-	756	-	-	-	-
S Laredo Sewer Shed Evaluation	-	-	-	-	-	43,630
Minor Extension & Lateral	-	-	50,000	50,000	20,000	40,000
Wastewater Collector	-	-	100,000	94,999	30,000	40,000
Calle Del Norte 12" Sewer Line	5,107	231,392	-	75,199	70,198	-
Restricted Reserve	-	-	-	390,000	-	-
<b>TOTAL EXPENDITURES</b>	<b>1,238,440</b>	<b>1,166,148</b>	<b>1,480,000</b>	<b>2,147,026</b>	<b>1,242,583</b>	<b>838,630</b>
<b>CLOSING BALANCE</b>	<b>421,176</b>	<b>667,026</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ADJUSTMENT:</b>						
<b>PRIOR YEAR ENCUMBRANCES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>667,026</b>	<b>-</b>	<b>-</b>
<b>ADJUSTED CLOSING BALANCE</b>	<b>421,176</b>	<b>667,026</b>	<b>-</b>	<b>667,026</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO, TEXAS**  
**SEWER SYSTEM FUND**  
**SEWER MAJOR CORRECTIVE MAINTENANCE BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	67,467	-	-	-	-	-
<b>REVENUES</b>						
Transfer In: Sewer Operations	229,474	32,013	-	-	-	-
<b>TOTAL REVENUES</b>	<b>229,474</b>	<b>32,013</b>	-	-	-	-
<b>TOTAL AVAILABLE</b>	<b>296,941</b>	<b>32,013</b>	-	-	-	-
<b>EXPENDITURES</b>						
Contractual Services	296,941	14,946	-	-	-	-
Capital Outlay	-	17,067	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>296,941</b>	<b>32,013</b>	-	-	-	-
<b>CLOSING BALANCE</b>	-	-	-	-	-	-

**CITY OF LAREDO, TEXAS**  
**SEWER SYSTEM FUND**  
**REVENUE DEBT SERVICE BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>1,884,483</b>	<b>2,130,277</b>	<b>1,822,625</b>	<b>1,857,023</b>	<b>1,857,023</b>	<b>2,224,253</b>
<b>REVENUES</b>						
Transfer In: Sewer Operating	1,311,423	759,999	1,188,484	1,188,484	1,316,669	1,524,646
Transfer In: Bond Residuals	-	17,996	-	-	-	-
Transfer In: 2006 Revenue Bond	-	-	-	-	234,113	-
Interest Earnings	21,272	55,430	45,000	45,000	64,000	60,000
<b>TOTAL REVENUES</b>	<b>1,332,695</b>	<b>833,425</b>	<b>1,233,484</b>	<b>1,233,484</b>	<b>1,614,782</b>	<b>1,584,646</b>
<b>TOTAL AVAILABLE</b>	<b>3,217,178</b>	<b>2,963,702</b>	<b>3,056,109</b>	<b>3,090,507</b>	<b>3,471,805</b>	<b>3,808,899</b>
<b>EXPENDITURES</b>						
Principal '91 Rev. Bond	90,000	95,000	105,000	105,000	105,000	110,000
Principal '02 A Rev Bond	395,000	220,000	215,000	215,000	215,000	215,000
Principal '02 B Rev Bond	400,000	305,000	310,000	310,000	310,000	305,000
Principal '04 B Rev. Bond	-	85,000	130,000	130,000	130,000	130,000
Principal '05 Revenue Bond	-	-	55,800	55,800	55,800	72,000
Principal '06 Revenue Bond	-	-	-	-	-	95,000
Principal EDAP	-	22,000	23,000	23,000	23,000	24,000
Interest '91 Rev. Bond	47,025	41,938	36,438	36,438	36,438	30,525
Interest '02 A Bond	43,960	37,590	32,375	32,375	32,375	26,463
Interest '02 B Bond	74,845	66,151	56,920	56,920	56,920	46,240
Interest '04 B Rev Bond	-	193,611	151,409	151,409	151,409	147,509
Interest '05 Revenue Bond	-	-	92,451	92,451	92,451	77,709
Interest '06 Revenue Bond	-	-	-	-	-	252,600
Interest EDAP Issue	36,889	36,889	36,159	36,159	36,159	35,326
Fiscal Agent Fees	2,270	3,500	3,000	3,000	3,000	3,000
<b>TOTAL EXPENDITURES</b>	<b>1,089,989</b>	<b>1,106,679</b>	<b>1,247,552</b>	<b>1,247,552</b>	<b>1,247,552</b>	<b>1,570,372</b>
<b>CLOSING BALANCE</b>	<b>2,127,189</b>	<b>1,857,023</b>	<b>1,808,557</b>	<b>1,842,955</b>	<b>2,224,253</b>	<b>2,238,527</b>
<b>RESERVE REQUIREMENTS</b>						
Interest & Redemption	424,083	489,417	498,925	475,349	554,750	561,750
Reserves	1,049,022	680,773	649,874	680,773	980,734	948,234
Contingency Reserve	657,172	686,833	659,758	686,833	688,769	728,543
<b>ADJUSTED CLOSING BALANCE</b>	<b>2,130,277</b>	<b>1,857,023</b>	<b>1,808,557</b>	<b>1,842,955</b>	<b>2,224,253</b>	<b>2,238,527</b>

**CITY OF LAREDO**  
**SEWER SYSTEM FUND**  
**SEWER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 6.415 MILLION 1998 BOND ISSUE**  
**\$1.197 MILLION EPA GRANT**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	5,301,403	983,606	-
<b>REVENUES</b>						
Bond Proceeds	6,415,000	6,415,000	6,415,000	-	-	6,415,000
EPA Grant	1,196,581	1,196,581	196,928	-	999,653	1,196,581
Intergovernmental Revenue	-	-	-	9,996	-	9,996
Interest Earnings	1,967,540	1,967,540	1,912,335	200,867	90,000	2,203,202
<b>TOTAL REVENUES</b>	<b>9,579,121</b>	<b>9,579,121</b>	<b>8,524,263</b>	<b>210,863</b>	<b>1,089,653</b>	<b>9,824,779</b>
<b>TOTAL AVAILABLE</b>	<b>9,579,121</b>	<b>9,579,121</b>	<b>8,524,263</b>	<b>5,512,266</b>	<b>2,073,259</b>	<b>9,824,779</b>
<b>EXPENSES</b>						
Arbitrage Rebate Services	96,467	96,467	96,467	-	-	96,467
Bond Issuance Costs	59,373	59,373	59,373	-	-	59,373
Transfer Out:						
DPW Building	300,000	300,000	300,000	-	-	300,000
Construction Projects:						
Chacon Creek Interceptor	5,152,000	5,152,000	1,128,401	2,186,002	1,837,597	5,152,000
Biosolids/Composting Facility	250,000	-	-	-	-	-
TxDot Improvement	380,968	390,476	367,569	32,903	-	400,472
ZCWWTP Corrosion Control	748,085	760,580	706,268	54,312	-	760,580
Recycling Project	20,000	7,505	7,109	396	-	7,505
N L Belt Filter Press	264,737	264,737	264,737	-	-	264,737
S L Belt Filter Press	38,783	38,783	38,783	-	-	38,783
Orilla Ave Street Improvements	11,923	11,923	11,923	-	-	11,923
Ind. Pretreatment Study	196,728	196,728	196,728	-	-	196,728
Sewer Plant Improvements	848,631	568,070	45,502	522,568	-	568,070
Columbia Plant Expansion	-	700,000	-	700,000	-	700,000
Reserve Appropriation	211,773	32,826	-	32,826	235,662	268,488
Restricted Reserve Appropriation	999,653	999,653	-	999,653	-	999,653
<b>TOTAL EXPENSES</b>	<b>9,579,121</b>	<b>9,579,121</b>	<b>3,222,860</b>	<b>4,528,660</b>	<b>2,073,259</b>	<b>9,824,779</b>
<b>CLOSING BALANCE</b>	<b>-</b>	<b>-</b>	<b>5,301,403</b>	<b>983,606</b>	<b>-</b>	<b>-</b>

**CITY OF LAREDO**  
**SEWER SYSTEM FUND**  
**SEWER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 1.820 MILLION 2000 BOND ISSUE**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	1,104,344	-	-
<b>REVENUES</b>						
Bond Proceeds	1,820,000	1,820,000	1,820,000	-	-	1,820,000
Interest Earnings	329,543	329,543	322,568	42,000	-	364,568
<b>TOTAL REVENUES</b>	<b>2,149,543</b>	<b>2,149,543</b>	<b>2,142,568</b>	<b>42,000</b>	-	<b>2,184,568</b>
<b>TOTAL AVAILABLE</b>	<b>2,149,543</b>	<b>2,149,543</b>	<b>2,142,568</b>	<b>1,146,344</b>	-	<b>2,184,568</b>
<b>EXPENSES</b>						
Arbitrage Rebate Services	2,300	2,300	2,300	-	-	2,300
Bond Costs	60,000	60,000	60,000	-	-	60,000
Construction Projects:						
Compressed Gas Containment	800,000	800,000	185,430	614,570	-	800,000
NLWWTP Effluent Pond	790,351	790,494	790,494	-	-	790,494
Reserve Appropriation	496,892	496,749	-	531,774	-	531,774
<b>TOTAL EXPENSES</b>	<b>2,149,543</b>	<b>2,149,543</b>	<b>1,038,224</b>	<b>1,146,344</b>	-	<b>2,184,568</b>
<b>CLOSING BALANCE</b>	-	-	<b>1,104,344</b>	-	-	-



**CITY OF LAREDO**  
**SEWER SYSTEM FUND**  
**SEWER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 3.620 MILLION 2003 BOND ISSUE**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	<b>1,064,640</b>	-	-
<b>REVENUES</b>						
Bond Proceeds	3,620,000	3,620,000	3,620,000	-	-	3,620,000
Interest Earnings	197,569	197,569	154,596	42,973	-	197,569
<b>TOTAL REVENUES</b>	<b>3,817,569</b>	<b>3,817,569</b>	<b>3,774,596</b>	<b>42,973</b>	-	<b>3,817,569</b>
<b>TOTAL AVAILABLE</b>	<b>3,817,569</b>	<b>3,817,569</b>	<b>3,774,596</b>	<b>1,107,613</b>	-	<b>3,817,569</b>
<b>EXPENSES</b>						
Arbitrage Rebate Services	780	780	780	-	-	780
Bond Costs	70,000	70,000	70,000	-	-	70,000
Constuction Projects:						
ZCWWTP Corrosion	2,900,000	2,900,000	1,989,116	910,884	-	2,900,000
Texas Milmo Pierda China Proj	-	167,971	-	167,971	-	167,971
Bridget Lift Station Project	650,000	650,060	650,060	-	-	650,060
Reserve Appropriation	196,789	28,758	-	28,758	-	28,758
<b>TOTAL EXPENSES</b>	<b>3,817,569</b>	<b>3,817,569</b>	<b>2,709,956</b>	<b>1,107,613</b>	-	<b>3,817,569</b>
<b>CLOSING BALANCE</b>	-	-	<b>1,064,640</b>	-	-	-

**CITY OF LAREDO**  
**SEWER SYSTEM FUND**  
**SEWER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 3.639 MILLION 2004 B BOND ISSUE**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	3,646,892	126,918	-
<b>REVENUES</b>						
Bond Proceeds	3,620,000	3,620,000	3,620,000	-	-	3,620,000
Interest Earnings	156,325	156,325	122,446	160,797	81,000	364,243
<b>TOTAL REVENUES</b>	<b>3,776,325</b>	<b>3,776,325</b>	<b>3,742,446</b>	<b>160,797</b>	<b>81,000</b>	<b>3,984,243</b>
<b>TOTAL AVAILABLE</b>	<b>3,776,325</b>	<b>3,776,325</b>	<b>3,742,446</b>	<b>3,807,689</b>	<b>207,918</b>	<b>3,984,243</b>
<b>EXPENSES</b>						
Bond Costs	90,000	90,000	90,000	-	-	90,000
Construction Projects:						
North Laredo WWTP (1MGD)	1,650,000	1,650,000	2,828	1,647,172	-	1,650,000
Unitec WWTP (1MGD)	200,000	200,000	-	200,000	-	200,000
Zacate Creek WWTP Rehab	1,400,000	1,400,000	2,726	1,397,274	-	1,400,000
ZWWTP Primary Lift Pumps	180,000	180,000	-	180,000	-	180,000
ZWWTP Clarifier Scum Removal	100,000	100,000	-	100,000	-	100,000
Reserve Appropriation	156,325	156,325	-	156,325	207,918	364,243
<b>TOTAL EXPENSES</b>	<b>3,776,325</b>	<b>3,776,325</b>	<b>95,554</b>	<b>3,680,771</b>	<b>207,918</b>	<b>3,984,243</b>
<b>CLOSING BALANCE</b>	-	-	3,646,892	126,918	-	-

**CITY OF LAREDO**  
**SEWER SYSTEM FUND**  
**SEWER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 2.05 MILLION 2005 BOND ISSUE**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	1,968,938	2,052,607	-
<b>REVENUES</b>						
Bond Proceeds	-	2,004,893	2,005,000	-	-	2,005,000
Interest Earnings	-	10,293	18,938	83,669	96,000	198,607
<b>TOTAL REVENUES</b>	-	<b>2,015,186</b>	<b>2,023,938</b>	<b>83,669</b>	<b>96,000</b>	<b>2,203,607</b>
<b>TOTAL AVAILABLE</b>	-	<b>2,015,186</b>	<b>2,023,938</b>	<b>2,052,607</b>	<b>2,148,607</b>	<b>2,203,607</b>
<b>EXPENSES</b>						
Bond Costs	-	55,000	55,000	-	-	55,000
Construction Projects:						
S. Laredo Waste Water Plant	-	450,000	-	-	450,000	450,000
Unitec Waste Water Plant	-	1,500,000	-	-	1,500,000	1,500,000
Reserve Appropriation	-	10,186	-	-	198,607	198,607
<b>TOTAL EXPENSES</b>	-	<b>2,015,186</b>	<b>55,000</b>	-	<b>2,148,607</b>	<b>2,203,607</b>
<b>CLOSING BALANCE</b>	-	-	<b>1,968,938</b>	<b>2,052,607</b>	-	-

**CITY OF LAREDO**  
**SEWER SYSTEM FUND**  
**SEWER BOND CONSTRUCTION PROJECT BUDGET**  
**\$ 4.535 MILLION 2006 BOND ISSUE**  
**FY 2006-2007**

DESCRIPTION	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	INCEPTION TO 09/30/05	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07	TOTAL PROJECT BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	-	4,274,128	-
<b>REVENUES</b>						
Bond Proceeds	-	4,535,000	-	4,535,000	-	4,535,000
Interest Earnings	-	15,835	-	60,000	150,000	210,000
Premium	-	5,098	-	5,098	-	5,098
<b>TOTAL REVENUES</b>	-	<b>4,555,933</b>	-	<b>4,600,098</b>	<b>150,000</b>	<b>4,750,098</b>
<b>TOTAL AVAILABLE</b>	-	<b>4,555,933</b>	-	<b>4,600,098</b>	<b>4,424,128</b>	<b>4,750,098</b>
<b>EXPENSES</b>						
Bond Costs	-	91,857	-	91,857	-	91,857
Transfer Out: Sewer Debt Service	-	234,113	-	234,113	-	234,113
Construction Projects:						
Mcperson Lift Station Improv.	-	800,000	-	-	800,000	800,000
Tx Dot US 59 & Loop 20 & 359	-	400,000	-	-	400,000	400,000
Manhole Rehab & Replacement	-	725,000	-	-	725,000	725,000
Utility Modification	-	650,000	-	-	650,000	650,000
Lift Station Rehabilitation	-	975,000	-	-	975,000	975,000
Treatment Plant Improvements	-	675,000	-	-	675,000	675,000
Reserve Appropriation	-	4,963	-	-	199,128	199,128
<b>TOTAL EXPENSES</b>	-	<b>4,555,933</b>	-	<b>325,970</b>	<b>4,424,128</b>	<b>4,750,098</b>
<b>CLOSING BALANCE</b>	-	-	-	<b>4,274,128</b>	-	-

FUND NUMBER	559 SEWER SYSTEM
DEPARTMENT NUMBER	42 SEWER SYSTEM
DIVISION NUMBER	10 WASTEWATER TREATMENT

**MISSION**

Protect the water quality of the Rio Grande River by treating sewage from the city.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Improve the efficiency of treatment process.
- Minimize odors from treatment plants by evaluating source and implementing solutions.
- Optimize the cost effectiveness of treatment per million gallons of sewage.
- Achieve a proper level of certification for the operating personnel, performed by increasing the amount of training opportunities for the employee.
- Improve the efficiency of chemical and power consumption by re-evaluating existing operations and equipment performances.
- Improve the efficiency of the treatment process by empowering its operators through proper training and certification. Increase the number of “B” Class Certificates.
- Insure collection and treatment of wastewater in preparation for final disposal into the receiving streams.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	464,559	1,089,747	1,084,647	2,030,898
Materials & Supplies	0	148,679	531,825	564,258	688,600
Contractual Services	0	451,299	1,761,048	1,764,018	2,085,036
Capital Outlay	0	0	150,000	320,469	0
<b>TOTAL</b>	<b>0</b>	<b>1,064,537</b>	<b>3,532,620</b>	<b>3,733,392</b>	<b>4,804,534</b>

FUND NUMBER	559 SEWER SYSTEM
DEPARTMENT NUMBER	42 SEWER SYSTEM
DIVISION NUMBER	10 WASTEWATER TREATMENT

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Wastewater Treatment Superintendent	R38	0	1	1	1	1
Administrative Assistant II	R35	0	1	1	1	1
Plant Operator III	R33	0	5	5	4	5
Operations Supervisor	R32	0	0	0	0	1
Master Electrician	R32	0	2	2	2	2
Utility Systems Supervisor	R32	0	1	1	1	2
Plant Operator II	R30	0	5	5	5	5
Buyer I	R29	0	1	1	1	1
Electrician Journeyman	R28	0	1	1	1	1
Utility Systems Crew Leader	R28	0	2	2	2	2
Heavy Equipment Operator	R27	0	13	13	13	14
Plant Operator I	R27	0	0	0	1	5
Heavy Truck Driver	R26	0	1	1	1	1
Clerk II	R25	0	1	1	1	1
Utility Systems Mechanic	R25	0	5	5	5	7
Utility Maintenance Worker	R23	0	1	1	1	1
TOTAL		0	40	40	40	50

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
Amount of wastewater treated in million gallons	6,120	6,210	6,123	6,245
Total cost	816,001	826,043	1,187,862	1,548,760
<b>Efficiency Measures</b>				
Cost per million gallons treated	133	133	194	248
<b>Effectiveness Measures</b>				
% change in cost per million gallons treated	11.6	5.8	3.3	1.4

FUND NUMBER	559 SEWER SYSTEM
DEPARTMENT NUMBER	42 SEWER SYSTEM
DIVISION NUMBER	20 WASTEWATER COLLECTION

EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	404,326	525,568	916,263	559,741
Materials & Supplies	0	169,802	394,250	293,008	444,510
Contractual Services	0	195,592	670,193	930,796	1,000,257
Capital Outlay	0	0	0	13,486	0
TOTAL	0	769,720	1,590,011	2,153,553	2,004,508

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Utility Systems Supervisor	R32	0	0	0	0	1
Utility Systems Crew Leader	R28	0	0	0	0	5
Heavy Equipment Operator	R27	0	0	0	0	5
Utility Maintenance Worker	R23	0	0	0	0	4
TOTAL		0	0	0	0	15





Fiduciary Funds

PENSION TRUST FUND

Police Department



Police Health

**CITY OF LAREDO, TEXAS  
POLICE HEALTH FUND  
OPERATING BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>49,675</b>	<b>-</b>	<b>-</b>	<b>10</b>	<b>10</b>	<b>187</b>
<b>REVENUES</b>						
Rents Royalties & Interest	229	25	600	600	200	-
Contributions						
General Fund	-	103,703	157,448	157,448	153,610	157,448
Police	178,560	185,696	159,900	159,900	153,765	160,300
Retiree's Reimbursement	-	-	26,631	26,631	-	-
<b>TOTAL REVENUES</b>	<b>178,789</b>	<b>289,424</b>	<b>344,579</b>	<b>344,579</b>	<b>307,575</b>	<b>317,748</b>
<b>TOTAL AVAILABLE</b>	<b>228,464</b>	<b>289,424</b>	<b>344,579</b>	<b>344,589</b>	<b>307,585</b>	<b>317,935</b>
<b>EXPENDITURES</b>						
Contractual Services	228,464	287,724	344,579	344,579	307,398	317,935
Other Charges	-	1,690	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>228,464</b>	<b>289,414</b>	<b>344,579</b>	<b>344,579</b>	<b>307,398</b>	<b>317,935</b>
<b>CLOSING BALANCE</b>	<b>-</b>	<b>10</b>	<b>-</b>	<b>10</b>	<b>187</b>	<b>-</b>

INTERNAL SERVICE  
FUNDS

Communication & Administrative Support  
Services



Fleet Management

**CITY OF LAREDO, TEXAS  
FLEET MANAGEMENT  
OPERATING BUDGET  
FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>119,672</b>	<b>(56,495)</b>	<b>66,362</b>	<b>128,274</b>	<b>128,274</b>	<b>177,064</b>
<b>REVENUES</b>						
Charges for Services	4,325,531	5,653,742	6,655,354	6,655,354	6,659,171	7,862,472
Rents, Royalties & Interest	116	879	2,900	2,900	3,968	3,000
Reimbursements & Misc.	101,373	20,724	28,607	28,607	41,833	19,421
<b>TOTAL REVENUES</b>	<b>4,427,020</b>	<b>5,675,345</b>	<b>6,686,861</b>	<b>6,686,861</b>	<b>6,704,972</b>	<b>7,884,893</b>
Less: Cost of Materials Sold:						
Fuel	1,410,119	2,083,903	2,701,279	2,701,279	2,785,392	3,645,548
Part and Batteries	709,912	825,521	850,000	835,874	863,756	870,000
Tires and Tubes	15,851	3,961	29,336	30,988	14,186	29,336
Oil and Other Lubricants	3,522	5,291	5,000	20,000	10,001	10,000
Transmission	6,449	14,308	28,000	28,000	15,575	28,000
Welding	7,600	10,795	36,025	28,667	13,434	31,025
Tire Repair	458	3,198	5,000	5,000	3,205	5,000
Heavy Equipment Parts	255,429	301,878	400,000	405,592	402,892	410,000
Small Units	14,121	17,572	18,196	18,209	18,266	18,196
Contractual Service Other	153,506	142,548	166,543	210,005	210,005	166,543
<b>Cost of Materials Sold</b>	<b>2,576,967</b>	<b>3,408,975</b>	<b>4,239,379</b>	<b>4,283,614</b>	<b>4,336,712</b>	<b>5,213,648</b>
<b>NET REVENUE</b>	<b>1,850,053</b>	<b>2,266,370</b>	<b>2,447,482</b>	<b>2,403,247</b>	<b>2,368,260</b>	<b>2,671,245</b>
<b>TOTAL AVAILABLE</b>	<b>1,969,725</b>	<b>2,209,875</b>	<b>2,513,844</b>	<b>2,531,521</b>	<b>2,496,534</b>	<b>2,848,309</b>
<b>EXPENDITURES</b>						
Personnel Services	1,620,879	1,656,217	1,885,549	1,845,549	1,752,543	1,974,635
Material and Supplies	71,439	71,264	79,481	93,361	84,236	87,479
Contractual Services	333,988	329,400	384,129	385,040	358,311	447,558
Other Charges	93,932	90,785	48,000	-	-	85,000
Capital Outlay	-	15,000	95,000	90,000	74,739	72,500
Transfer Out:						
Communication System	-	-	-	49,641	49,641	-
<b>Total Expenditures</b>	<b>2,120,238</b>	<b>2,162,666</b>	<b>2,492,159</b>	<b>2,463,591</b>	<b>2,319,470</b>	<b>2,667,172</b>
<b>CLOSING BALANCE</b>	<b>(150,513)</b>	<b>47,209</b>	<b>21,685</b>	<b>67,930</b>	<b>177,064</b>	<b>181,137</b>
<b>ADJUSTMENTS:</b>						
<b>PRIOR YEAR ENCUMBRANCE</b>	-	-	-	-	-	-
<b>COMPENSATED ABSENCES</b>	8,807	15,093	-	-	-	-
<b>DEPRECIATION</b>	72,802	65,972	-	-	-	-
<b>LOSS ON TRANSFER OF ASSET</b>	12,409	-	-	-	-	-
<b>ADJ. CLOSING BALANCE</b>	<b>(56,495)</b>	<b>128,274</b>	<b>21,685</b>	<b>67,930</b>	<b>177,064</b>	<b>181,137</b>

FUND NUMBER	593 FLEET MANAGEMENT
DEPARTMENT NUMBER	28 MAINTENANCE
DIVISION NUMBER	10 MAINTENANCE

### MISSION

Maintain all city vehicles in good, safe traveling conditions in the most efficient manner possible.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Enhance and evaluate the fleet management software to show information for improved efficiencies.
- Educate employees to better maintain units.
- To minimize major repairs by ensuring and aggressive preventive maintenance schedule.
- To develop specifications for equipment together with departments that will work to improve efficiencies in department's operations.
- To develop efficiencies for all shop assignments including mechanical duties and parts distribution.
- Provide accurate data to make educated decisions to keep or replace equipment and secure funding for planned replacements.
- To make recommendations to departments on their equipment needs to better fit their application.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	1,620,879	1,656,217	1,885,549	1,752,543	1,974,635
Materials & Supplies	71,439	71,264	79,481	84,236	87,479
Contractual Services	2,910,955	3,738,376	4,623,508	4,695,023	5,661,206
Other	93,932	90,785	48,000	49,641	85,000
Capital Outlay	0	15,000	95,000	74,739	72,500
<b>TOTAL</b>	<b>4,697,205</b>	<b>5,571,642</b>	<b>6,731,538</b>	<b>6,656,182</b>	<b>7,880,820</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Fleet Maintenance Manager	R40	1	1	1	1	1
Automotive Mechanic Supervisor	R32	4	4	4	4	4
Diesel Mechanic I	R32	8	8	8	9	10
Automotive Mechanic I	R29	11	11	11	10	10
Administrative Assistant I	R32	0	0	0	1	1
Paint & Body Shop Specialist	R29	1	1	1	1	1
Warehouse Supervisor	R29	1	1	1	1	1
Welder	R28	2	2	2	2	2
Preventive Maintenance Service Worker	R27	8	8	8	8	8
Clerk III	R27	3	3	3	2	2
Warehouse Clerk	R25	3	3	3	3	3
Custodian	R23	1	1	1	1	1
<b>TOTAL</b>		<b>43</b>	<b>43</b>	<b>43</b>	<b>43</b>	<b>44</b>



FUND NUMBER	593 FLEET MANAGEMENT
DEPARTMENT NUMBER	28 MAINTENANCE
DIVISION NUMBER	10 MAINTENANCE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE)	43	43	43	44
<i>Outputs</i>				
Number of units serviced	1,133	1,247	1,290	1,310
Number of jobs completed	38,822	34,088	38,504	39,000
Total mechanic hours billed	34,851	28,714	31,000	33,000
<b>Efficiency Measures</b>				
Number of jobs completed per FTE	903	793	895	886
Cost per mechanic hour billed	46.51	57.68	56.53	61.94

**CAPITAL OUTLAY SCHEDULE FY2006-2007**

<b>Fleet Management</b>		
	Machinery & Equipment	
	Brake Lathe Replacement	\$9,000
	Shop Compressor - two replacements needed	\$10,000
	Heavy Equipment alignment sensor	\$13,500
	Automotive	
	Flat Bed P/U Truck w/compressor	\$40,000
	<b>Total Fleet Management</b>	<b>\$72,500</b>

Information Technology & Support Services

Risk Management

Operations

Safety Training

Employee Wellness

**CITY OF LAREDO, TEXAS**  
**RISK MANAGEMENT FUND SUMMARY**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>734,181</b>	<b>734,162</b>	<b>892,707</b>	<b>1,203,758</b>	<b>1,203,758</b>	<b>1,562,045</b>
<b>REVENUES</b>						
Rents Royalties and Interest	79,798	107,039	38,300	38,300	49,134	34,500
Worker Compensation	2,649,089	2,941,845	3,272,287	3,272,287	3,306,399	2,516,524
Insurance Premiums	1,856,502	1,955,374	2,673,896	2,673,896	2,232,486	2,399,741
Reimbursements and Misc.	6	2,645	-	-	-	-
Transfer In:						
Health and Benefits Fund	-	-	-	-	-	649,851
<b>TOTAL REVENUES</b>	<b>4,585,395</b>	<b>5,006,903</b>	<b>5,984,483</b>	<b>5,984,483</b>	<b>5,588,019</b>	<b>5,600,616</b>
<b>TOTAL AVAILABLE</b>	<b>5,319,576</b>	<b>5,741,065</b>	<b>6,877,190</b>	<b>7,188,241</b>	<b>6,791,777</b>	<b>7,162,661</b>
<b>EXPENSES</b>						
Risk Management						
Personnel Services	388,733	379,626	464,209	464,209	458,698	438,055
Materials and Supplies	5,108	10,584	12,405	17,127	14,920	16,451
Contractual Services	4,139,237	4,090,303	5,254,780	5,279,100	4,671,640	4,837,643
Other Charges	5,564	5,564	311,751	285,362	-	247,647
Capital Outlay	-	-	-	-	-	12,000
Transfer Out:						
Debt Service	23,148	22,708	14,092	14,092	14,092	18,638
Communication System	-	-	-	6,340	6,133	-
Total Risk Management	4,561,790	4,508,785	6,057,237	6,066,230	5,165,483	5,570,434
Safety Training						
Materials and Supplies	18,211	30,676	43,893	52,955	40,064	43,890
Contractual Services	9,921	7,769	28,650	31,450	24,185	38,402
Total Safety Training	28,132	38,445	72,543	84,405	64,249	82,292
Employee Wellness						
Personnel	-	-	-	-	-	274,493
Materials and Supplies	-	-	-	-	-	72,653
Contractual Services	-	-	-	-	-	284,705
Capital Outlay	-	-	-	-	-	18,000
Total Employee Wellness	-	-	-	-	-	649,851
<b>TOTAL EXPENSES</b>	<b>4,589,922</b>	<b>4,547,230</b>	<b>6,129,780</b>	<b>6,150,635</b>	<b>5,229,732</b>	<b>6,302,577</b>
<b>CLOSING BALANCE</b>	<b>729,654</b>	<b>1,193,835</b>	<b>747,410</b>	<b>1,037,606</b>	<b>1,562,045</b>	<b>860,084</b>
<b>ADJUSTMENTS</b>						
INVESTMENT IN FIXED ASSETS	5,564	5,564	-	-	-	-
COMPENSATED ABSENCES	(1,056)	4,359	-	-	-	-
<b>ADJUSTED CLOSING BALANCE</b>	<b>734,162</b>	<b>1,203,758</b>	<b>747,410</b>	<b>1,037,606</b>	<b>1,562,045</b>	<b>860,084</b>

FUND NUMBER	594 RISK MANAGEMENT
DEPARTMENT NUMBER	55 INFORMATION TECHNOLOGY & SUPPORT SERVICES
DIVISION NUMBER	50 RISK MANAGEMENT

**MISSION**

The mission of Risk Management is to provide a safe working environment for its employees through proper training, inspection application of fundamental safety principals in order to protect the City’s assets through the process of identifying, analyzing, controlling and managing loss exposures to allow the City to efficiently provide its’ services to the citizens of Laredo.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Implement Revised Safety Manual
- Implement Revised Safety Plan
- Design and implement Supervisor Safety and Safety Committee Professional Development Program
- Integrate TML Report System with CompWatch W/C System
- For major projects, may reflect a specific milestone to be accomplished within the fiscal year (e.g. To complete installation of the work order system by Sept. 30)

**EXPENDITURES (5550)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	388,733	379,626	464,209	458,698	438,055
Materials & Supplies	5,108	10,583	12,405	14,920	16,451
Contractual Services	4,139,237	4,090,303	5,254,780	4,671,640	4,837,643
Capital Outlay	0	0	0	0	12,000
Other	28,712	28,272	325,843	20,225	266,285
<b>TOTAL</b>	<b>4,561,790</b>	<b>4,508,784</b>	<b>6,057,237</b>	<b>5,165,483</b>	<b>5,570,434</b>

FUND NUMBER	594 RISK MANAGEMENT
DEPARTMENT NUMBER	55 INFORMATION TECHNOLOGY & SUPPORT SERVICES
DIVISION NUMBER	55 SAFETY TRAINING

FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Executive Director of Financial & Info. System	R45	0	0	0	0	0.25
Administrative Services Director	R43	0.25	0.25	0.25	0	0
Human Resource Director	R43	0	0	0	0.25	0
Risk Manager	R41	1	1	1	1	1
Human Resources Officer	R41	0	0	0	1	0
Human Resources Supervisor	R39	1	1	1	0	0
Safety Supervisor	R36	1	1	1	1	1
Safety Specialist II	R34	2	2	2	2	2
Senior Claims Analyst	R32	0	1	1	1	1
Claims Analyst	R30	1	0	0	0	0
Personnel Assistant I	R28	1	1	1	1	1
Clerk III	R27	1	1	1	1	1
Custodian (.4 @ 101-2710)	R22	0.5	0.5	0.5	0.5	0.5
<b>TOTAL</b>		<b>8.75</b>	<b>8.75</b>	<b>8.75</b>	<b>8.75</b>	<b>7.75</b>

EXPENDITURES (5555)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Materials & Supplies	18,211	30,675	43,893	40,064	43,890
Contractual Services	9,921	7,769	28,650	24,185	38,402
<b>TOTAL</b>	<b>28,132</b>	<b>38,444</b>	<b>72,543</b>	<b>64,249</b>	<b>82,292</b>

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
Number of reported work related injuries	287	302	312	296
Number of property/casualty claims processed	213	187	153	145
Number of training attendees	1,740	2,359	3,469	3,200
<b>Efficiency Measures</b>				
Cost of worker's compensations claims per injured employee	4,363	4,202	4,808	5,298
Cost of settled property/casualty claim per settled incident	2,256	3,685	4,085	3,881
<b>Effectiveness Measures</b>				
% of reported work related injuries that are lost time (8 days or more)	30%	41%	42%	39%

FUND NUMBER	594 RISK MANAGEMENT
DEPARTMENT NUMBER	55 INFORMATION TECHNOLOGY & SUPPORT SERVICES
DIVISION NUMBER	60 EMPLOYEE HEALTH & WELLNESS

**MISSION**

The Employee Health Division/Health Department is to provide preventive services & render 1<sup>st</sup> aid to City of Laredo employees in order to promote an environment of safety & wellness.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To coordinate smoking cessation program for all city employees.
- To continue monitoring city employees with new Health Living Program.
- To coordinate employee health fairs and wellness programs addressing local health issues.
- To continue educating city employees on health care management and preventive care for high-risk population.
- To act as a consultant for City Employees regarding health issues via e-mail communication.
- To manage the Employee Health & Wellness Clinic by providing medical services to city employees.
- To oversee the Return to Work Program.
- To oversee the Serious Illness Pool Program.
- To expand Employee Health & Wellness clinic to provide pre-placement, and surveillance physicals through assistance of a FNP.
- To facilitate the Employee Assistance Program to all city employees.
- To continue the promotion of the medical services available at the Occupational Health Clinic.
- To provide Criminal Background and Motor Vehicle checks.
- To initiate Healthy Living Program in FY2006-2007
- To increase the employee health fairs to four by end of year 2007.
- To increase employee health fairs attendance by 5% by end of year 2007.
- To revise the Return to Work Policy by end of year 2007.
- To complete revision of Drug & Alcohol Policy before the end of the year 2006.
- To review occupational health standards and provide recommendations for prevention to City employees.
- To assess women's health services City of Laredo employees.

**EXPENDITURES**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	187,291	243,641	254,004	261,633	274,493
Materials & Supplies	27,503	44,785	65,575	70,867	72,653
Contractual Services	166,485	193,610	284,732	256,667	284,705
Capital Outlay	0	0	0	0	18,000
<b>TOTAL</b>	<b>381,279</b>	<b>482,036</b>	<b>604,311</b>	<b>589,167</b>	<b>649,851</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Employee Health Nurse	R40	1	1	1	1	1
Registered Nurse II	R38	1	1	1	1	1
Administrative Assistant I	R32	1	1	1	1	1
Licensed Vocational Nurse II	R31	1	1	1	1	1
Clerk II	R25	1	1	1	1	1
<b>TOTAL</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

FUND NUMBER	594 RISK MANAGEMENT
DEPARTMENT NUMBER	55 INFORMATION TECHNOLOGY & SUPPORT SERVICES
DIVISION NUMBER	60 EMPLOYEE HEALTH & WELLNESS

PERFORMANCE MEASURES

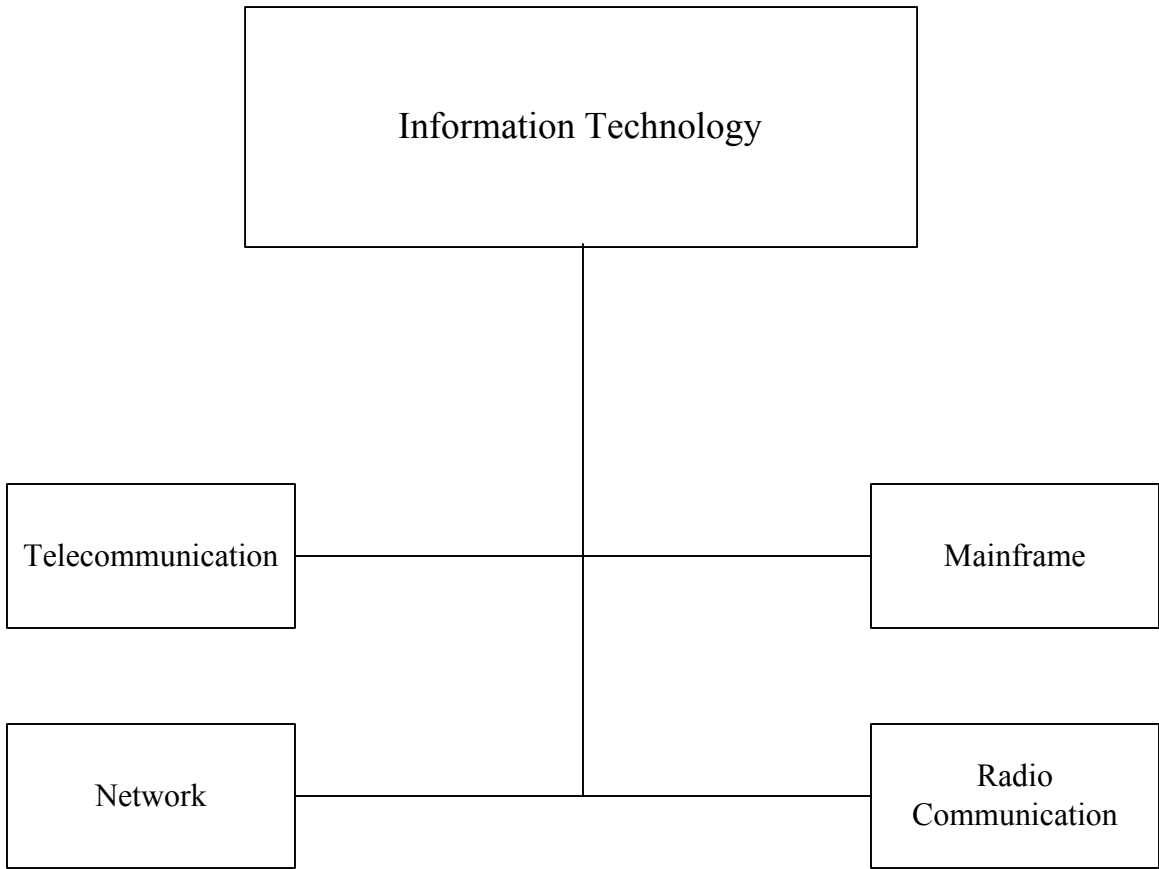
	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
Outputs				
Number of employee visits for various services at Employee Health	2,915	3,883	3,300	4,000
Number of health fair participants (2 fairs per year)	2,376	2,504	2,500	2,500
Number of serious illness pool requests processed (1)	70	113	150	160
Number of employees on return to work	622	755	700	710
Number of EAP consults/random D&A tests	23	45	50	60
Number of employees trained on Drug and Alcohol/Return to Work Policies	266	481	400	450
Department of Transportation program – physicals	46	135	100	100
Department of Transportation program – random D & A tests	120	274	400	400
<b>Effectiveness Measures</b>				
% of employees attending health fairs	20%	20%	22%	30%
% of employees case managed on serious illness pool (2)	3.6%	4.6%	5%	6%
% of employees trained by staff	13%	15%	15%	20%

(1) Outputs-Proposed 06-07 number is determined by a 4% increase.

(2) Effective Measures-Proposed 06-07 number determined on the #SIP requests divided by # of employees.

**CAPITAL OUTLAY SCHEDULE FY2006-2007**

Risk	Automotive	
<b>Management</b>	One (1) Mid size truck, 4 cylinder, short bed	\$12,000
<b>Employee Wellness</b>	Automotive	
	One (1) Admin, Mid size, 6 cylinder	\$18,000
	<b>Total Risk Management</b>	<b>\$90,400</b>





**CITY OF LAREDO, TEXAS**  
**INFORMATION TECHNOLOGY FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	-	-	-
<b>REVENUES</b>						
Charges for Services						
800 MHZ Radio Comm. Fees	-	-	-	-	-	468,063
IT Fees	-	-	-	-	-	1,444,524
<b>TOTAL REVENUES</b>	-	-	-	-	-	<b>1,912,587</b>
<b>TOTAL AVAILABLE</b>	-	-	-	-	-	<b>1,912,587</b>
<b>EXPENDITURES</b>						
Administration						
Personnel Services	-	-	-	-	-	109,620
Materials and Supplies	-	-	-	-	-	14,773
Contractual Services	-	-	-	-	-	131,992
Total Administration	-	-	-	-	-	<b>256,385</b>
Radio Communications						
Personnel Services	-	-	-	-	-	78,689
Materials and Supplies	-	-	-	-	-	19,750
Contractual Services	-	-	-	-	-	367,580
Total Radio Communication	-	-	-	-	-	<b>466,019</b>
Mainframe						
Personnel Services	-	-	-	-	-	272,026
Materials and Supplies	-	-	-	-	-	10,687
Contractual Services	-	-	-	-	-	191,350
Capital Outlay	-	-	-	-	-	30,200
Total MainFrame	-	-	-	-	-	<b>504,263</b>
Network						
Personnel Services	-	-	-	-	-	482,488
Materials and Supplies	-	-	-	-	-	33,527
Contractual Services	-	-	-	-	-	169,905
Total NetWork	-	-	-	-	-	<b>685,920</b>
Total Expenditures	-	-	-	-	-	<b>1,912,587</b>
<b>CLOSING BALANCE</b>	-	-	-	-	-	-

FUND NUMBER	595 INFORMATION TECHNOLOGY
DEPARTMENT NUMBER	55 INFORMATION TECHNOLOGY & SUPPORT SERVICES
DIVISION NUMBER	10 TELECOMMUNICATION

**MISSION**

To support and serve the telecommunications interest and needs of our local government by informing our local officials and management of new developments, regulation and administration of cable systems, other telecommunications systems and right of way management to better serve our citizens.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- Administer all lease contracts for compliance and review as needed to maintain good relation with all Lessors.
- Oversee franchises of all video service providers licensed by the State of Texas using parameters set forth by State law, monitor and document customer service complaints against video service providers.
- Ensure that all franchise fee payments are timely and accurate by using the parameters set forth by State law.

**EXPENDITURES (5510)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	171,259	154,993	191,610	138,202	109,620
Materials & Supplies	8,510	12,984	13,688	13,897	14,773
Contractual Services	43,503	84,064	146,118	211,487	131,992
Other Charges	86	0	0	0	0
Capital Outlay	0	56,294	0	0	0
<b>TOTAL</b>	<b>223,358</b>	<b>308,335</b>	<b>351,416</b>	<b>363,586</b>	<b>256,385</b>

**FULL TIME EQUIVALENTS (FTE)**

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Executive Director of Financial & Info. System	R45	0	0	0	0	0.25
Telecommunication Network Administrator	R39	1	1	1	0	0
Network Specialist	R36	0	1	1	2	0
Microcomputer Specialist	R33	1	0	0	0	0
Administrative Assistant I	R32	1	1	1	1	1
Custodian (50% Public Access)	R23	0.5	0.5	0.5	0.5	0.5
<b>TOTAL</b>		<b>3.5</b>	<b>3.5</b>	<b>3.5</b>	<b>3.5</b>	<b>1.75</b>

FUND NUMBER	595 INFORMATION TECHNOLOGY
DEPARTMENT NUMBER	55 INFORMATION TECHNOLOGY & SUPPORT SERVICES
DIVISION NUMBER	10 TELECOMMUNICATION

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Total communication budget	\$223,358	\$308,335	\$363,586	\$256,385
<i>Outputs</i>				
Number of leases administered	34	35	36	40
Number of franchises administered	1	1	1	0
Number of new leases completed	1	1	4	0
Number of licenses administered	4	5	5	7
Number of accounts billed	6	5	5	7
Number of citizens complaints handled	25	15	15	10
<b>Effectiveness Measures</b>				
% of accounts receivables collected by due date	90%	95%	95%	95%

FULL TIME EQUIVALENTS (FTE) (5515)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Radio Manager	R39	0	0	0	0	1
TOTAL		0	0	0	0	1

FUND NUMBER	595 INFORMATION TECHNOLOGY
DEPARTMENT NUMBER	55 INFORMATION TECHNOLOGY & SUPPORT SERVICES
DIVISION NUMBER	20 MAINFRAME

### MISSION

To provide the City of Laredo Departments with iSeries technical support to effectively acquire, implement and maintain software and hardware for the iSeries; facilitate technical expertise and work in conjunction with department to implement automation objectives.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Implement and enforce computer security and use policy.
- Maintain H.T.E. Enterprise Application Software current.
- Implement an e-commerce solution for Utility Billing, Tax Collections and Parking Citations.
- Implement an Interactive Voice Response System (IVR).
- Replace software being used at Building Department

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	527,508	627,374	365,945	348,647	272,026
Materials & Supplies	24,625	29,308	6,814	8,408	10,687
Contractual Services	104,521	130,992	152,711	154,666	191,350
Other	0	-123	0	112	0
Capital Outlay	17,847	0	0	0	30,200
<b>TOTAL</b>	<b>674,501</b>	<b>787,551</b>	<b>525,470</b>	<b>511,833</b>	<b>504,263</b>

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Executive Director of Financial & Info. System	R45	0	1	1	0	0
Information Technology & Support Services Director	R45	0	0	0	1	0.25
Management Information Systems Director	R43	1	0	0	0	0
Management Information Systems Analyst	R39	1	1	1	1	1
Network Systems Manager	R39	0	1	0	0	0
Network Administrator	R39	1	1	0	0	0
Management Information Application Analyst	R36	1	1	1	1	1
Network Specialist	R36	2	3	0	0	0
Programmer/Analyst	R35	1	0	0	0	0
Microcomputer Specialist	R33	1	0	0	0	0
Computer Operator	R27	2	2	1	1	1
Clerk I	R23	1	1	1	1	1
<b>TOTAL</b>		<b>11</b>	<b>11</b>	<b>5</b>	<b>5</b>	<b>4.25</b>

FUND NUMBER	595 INFORMATION TECHNOLOGY
DEPARTMENT NUMBER	55 INFORMATION TECHNOLOGY & SUPPORT SERVICES
DIVISION NUMBER	20 MAINFRAME

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<i>Inputs</i>				
# of full time equivalent employee (FTE)	N/A	3	3	3
<i>Outputs</i>				
Number of iSeries Computer System Supported	N/A	1	1	1
Number of iSeries Business Applications Supported	N/A	15	15	17
Number of iSeries Users Supported	N/A	593	620	650
Number of Hours Processing Mail	N/A	1,040	1,200	1,200
Number of Hours Processing Payroll	N/A	293	300	300
Number of Hours Processing Accounts Payable Checks	N/A	52	52	52
<i>Efficiency Measures</i>				
iSeries Peripheral Install and Configure Service Calls Completed	N/A	55	303	179
iSeries Security Administration Service Calls Completed	N/A	405	418	411
iSeries Hardware/Software Troubleshooting Service Calls Completed	N/A	97	396	246
iSeries Development Service Calls Completed	N/A	302	344	274
iSeries Operational Service Calls Completed	N/A	174	247	259
iSeries Review & Research Service Calls Completed	N/A	28	68	48
iSeries Projects Completed	N/A	10	29	19
<i>Efficiency Measures</i>				
iSeries Peripheral Install and Configure Average Calls Completed per FTE	N/A	27.5	151.5	89.5
iSeries Security Administration Average Calls Completed per FTE	N/A	202.5	209	205.5
iSeries Hardware/Software Troubleshooting Average Calls Completed per FTE	N/A	32.3	132	82
iSeries Development Average Calls Completed per FTE	N/A	151	172	91.3
iSeries Operational Average Calls Completed per FTE	N/A	58	82.3	129.5
iSeries Review & Research Average Calls Completed per FTE	N/A	14	34	24
iSeries Projects Completed Average Calls Completed per FTE	N/A	5	14.5	9.5

FUND NUMBER	595 INFORMATION TECHNOLOGY
DEPARTMENT NUMBER	55 INFORMATION TECHNOLOGY & SUPPORT SERVICES
DIVISION NUMBER	25 NETWORK

### MISSION

To provide the City of Laredo Departments with network technical support to effectively acquire, implement and maintain network software applications, network telecommunications & computer software and hardware for the City Area Network (I-Net); facilitate network & personal computer technical expertise and work in conjunction with departments to implement automation objectives.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- Promote new technology to minimize down time, security risks and improve stability and reliability of equipment and software used by City Departments.
- Improve the recovery capabilities for network services.
- Standardize Windows clients to eliminate incompatibility issues.
- Maintain and improve the network filtering capabilities to reduce spam and virus outbreaks.
- Promote training as a means to improve the utilization of current software applications.
- Maintain IT/Network staff abreast of technology to improve our technical service to City Departments.
- Provide timely, efficient and reliable customer service.
- Implement Storage Area Network (SAN).
- Implement Windows Update Server.
- Implement and enforce computer security and use of policy.
- Improve E-mail and Internet security policy.
- Upgrade all Windows servers to Windows 2003 Server.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	0	0	359,208	369,455	482,488
Materials & Supplies	0	0	32,164	27,271	33,527
Contractual Services	0	0	37,935	31,843	169,905
TOTAL	0	0	429,307	428,569	685,920

### FULL TIME EQUIVALENTS (FTE)

POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Network Systems Manager	R39	0	0	1	1	1
Network Administrator	R39	0	0	1	1	1
Network Specialist	R36	0	0	3	3	5
Computer Operator	R27	0	0	1	1	1
TOTAL		0	0	6	6	8

FUND NUMBER	595 INFORMATION TECHNOLOGY
DEPARTMENT NUMBER	55 INFORMATION TECHNOLOGY & SUPPORT SERVICES
DIVISION NUMBER	25 NETWORK

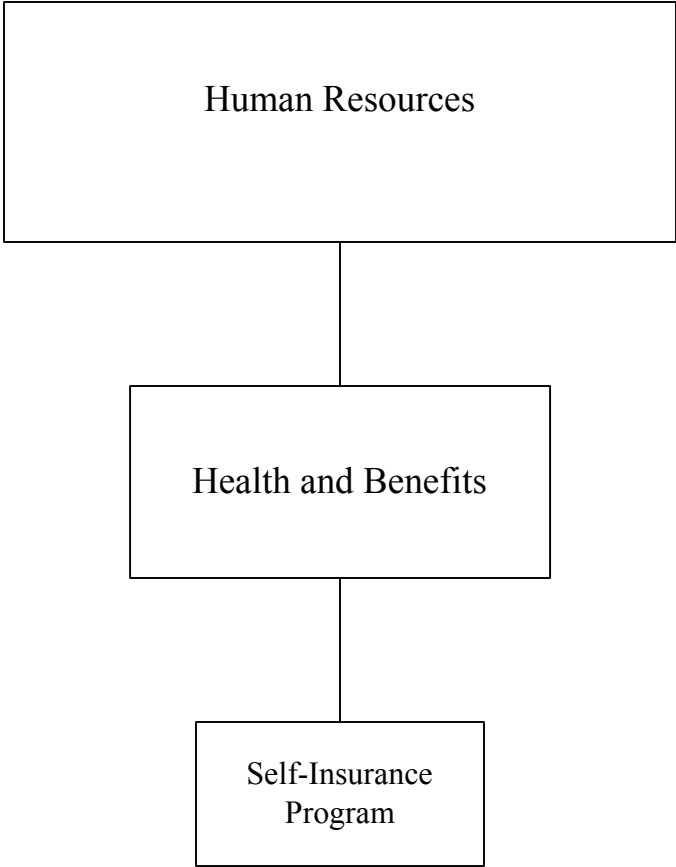
PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<i>Inputs</i>				
# of full time equivalent employee (FTE)	N/A	6	8	11
<i>Outputs</i>				
Number of Servers Supported	N/A	35	35	38
Number of Personal Computers Supported	N/A	700	750	850
Number of Network Applications Supported	N/A	35	35	38
Number of E-mail Users Supported	N/A	650	680	710
Number of Internet Users Supported	N/A	610	650	680
<i>Efficiency Measures</i>				
Network Hardware/Software Installed & Configure Service Calls Completed	N/A	962	1,060	1,270
Network Security Administration Service Calls Completed	N/A	200	215	255
Network Hardware/Software Troubleshooting Service Calls Completed	N/A	628	830	1,000
Network Operational Service Calls Completed	N/A	59	95	110
Network Hardware/Software Review & Research Service Calls Completed	N/A	87	85	100
Network Hardware Received & Tested Service Calls Completed	N/A	22	175	209
Network Projects Completed	N/A	12	20	22
Network Telecommunications Completed	N/A	54	220	264
<i>Efficiency Measures</i>				
Network Hardware/Software Installed & Configure Service Calls Completed per FTE	N/A	160	177	159
Network Security Administration Service Calls Completed per FTE	N/A	33	36	32
Network Hardware/Software Troubleshooting Service Calls Completed Per FTE	N/A	105	138	125
Network Operational Service Calls Completed per FTE	N/A	10	16	14
Network Hardware/Software Review & Research Service Calls Completed per FTE	N/A	15	14	13
Network Hardware Received & Tested Service Calls Completed per FTE	N/A	4	29	26
Network Projects Completed per FTE	N/A	2	3	3
Network Telecommunications Completed	N/A	9	37	33

**CITY OF LAREDO**  
**CAPITAL OUTLAY SCHEDULE FY2006-2007**

DEPARTMENT	DESCRIPTION	AMOUNT
<b>Information Technology</b> <b>Mainframe</b>	Machinery & Equipment	
	Replacement 1230 Novec Fire Suppression System	\$16,000
	Computer Hardware	
	Replacement for IBM 3570 (Tape Drive) IBM Ultrium LTO	\$14,200
	<b>Total Information Technology</b>	<b>\$30,200</b>





**CITY OF LAREDO, TEXAS**  
**HEALTH AND BENEFITS FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>1,017,534</b>	<b>100,107</b>	<b>-</b>	<b>(24,529)</b>	<b>(24,529)</b>	<b>165,474</b>
<b>REVENUES</b>						
Contributions-Health Ins.	11,374,659	12,504,094	14,208,135	14,208,135	13,111,180	13,895,649
Ins. Reimbursements	1,843,914	819,865	800,000	800,000	1,374,071	250,000
Reimbursements & Miscellaneous	780	3,614	-	-	-	-
Interest Earnings	28,292	9,035	71,000	71,000	44,052	34,500
Discount Earnings	-	46,906	-	-	-	-
Net Increase (Decrease) in the Fair Value of Investments	36	806	-	-	-	-
Transfer In: Solid Waste Fund	-	3,100,000	-	-	-	-
<b>TOTAL REVENUES</b>	<b>13,247,681</b>	<b>16,484,320</b>	<b>15,079,135</b>	<b>15,079,135</b>	<b>14,529,303</b>	<b>14,180,149</b>
<b>TOTAL AVAILABLE</b>	<b>14,265,215</b>	<b>16,584,427</b>	<b>15,079,135</b>	<b>15,054,606</b>	<b>14,504,774</b>	<b>14,345,623</b>
<b>EXPENDITURES</b>						
Self Insurance Fund						
Personnel Services	118,758	134,651	144,537	144,537	141,030	153,765
Materials and Supplies	1,558	3,796	5,685	6,302	8,301	7,685
Contractual Services	2,555,366	2,819,212	3,471,835	3,472,041	3,587,571	3,597,952
Group Health Claims	9,690,796	11,315,197	8,848,908	8,848,908	7,000,000	7,500,000
Prescription Claims	1,415,797	1,848,136	1,495,754	1,495,754	1,703,231	1,800,000
Other Charges	2,240	7,532	508,105	508,105	310,000	636,370
Transfer Out: Risk Management	-	-	-	-	-	649,851
Total Self Insurance Fund	13,784,515	16,128,524	14,474,824	14,475,647	12,750,133	14,345,623
Employee Wellness						
Personnel Services	187,291	243,641	254,004	254,004	261,633	-
Materials and Supplies	27,503	44,785	65,575	75,653	70,867	-
Contractual Services	166,485	193,611	284,732	276,007	256,667	-
Total Employee Wellness (1)	381,279	482,037	604,311	605,664	589,167	-
<b>TOTAL EXPENDITURES</b>	<b>14,165,794</b>	<b>16,610,561</b>	<b>15,079,135</b>	<b>15,081,311</b>	<b>13,339,300</b>	<b>14,345,623</b>
<b>CLOSING BALANCE</b>	<b>99,421</b>	<b>(26,134)</b>	<b>-</b>	<b>(26,705)</b>	<b>1,165,474</b>	<b>-</b>
<b>ADJUSTMENTS</b>						
<b>COMPENSATED ABSENCES</b>	<b>44</b>	<b>963</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INVESTMENT IN FIXED ASSETS</b>	<b>642</b>	<b>642</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>LESS: RESTRICTED BAL.</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,000,000)</b>	<b>-</b>
<b>ADJ. CLOSING BALANCE</b>	<b>100,107</b>	<b>(24,529)</b>	<b>-</b>	<b>(26,705)</b>	<b>165,474</b>	<b>-</b>

(1)Employee Wellness was transferred to Risk Management and ITSS and will be funded via transfer from Health & Benefits

FUND NUMBER	660 HEALTH BENEFITS FUND
DEPARTMENT NUMBER	20 HUMAN RESOURCES
DIVISION NUMBER	35 SELF INSURANCE

### MISSION

To provide benefits such as medical, dental, group life, dependent life, accidental death and dismemberment and personal accident insurance to all eligible employees and retirees through the City's partially self-funded health benefits program while maintaining cost effective controls through managed care programs and procedures.

### OBJECTIVES & PLANNED ACCOMPLISHMENTS

- To provide the most cost competitive health benefits program to City employees.
- To continue reviewing medical plan for possible inclusion of additional preventive coverages.
- To monitor health benefits rate structure and prepare recommendations for changes as necessary.
- To monitor administrative policies and procedures for City's health benefits program.
- To monitor managed care program to ensure savings to allow us to enhance employee benefits.
- To increase employee participation in the prescription mail order program by 20% and reduce the retail prescription by 20% through employee training and awareness programs.

### EXPENDITURES

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Personnel Services	118,759	134,651	144,537	141,030	153,765
Materials & Supplies	1,558	3,796	5,685	8,301	7,685
Contractual Services	13,661,960	15,982,545	13,816,497	12,290,802	13,534,322
Other	2,241	7,532	508,105	310,000	649,851
<b>TOTAL</b>	<b>13,784,518</b>	<b>16,128,524</b>	<b>14,474,824</b>	<b>12,750,133</b>	<b>14,345,623</b>

### FULL TIME EQUIVALENTS (FTE)

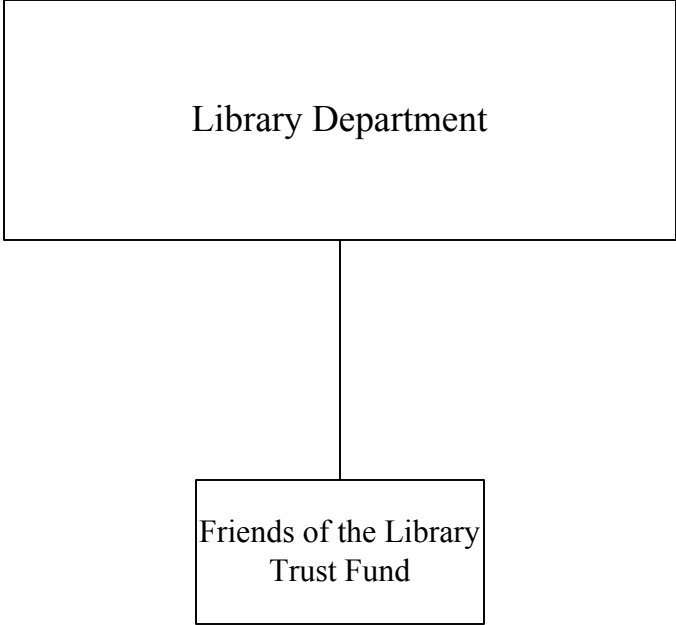
POSITION	GRADE	ACTUAL 03-04	ACTUAL 04-05	APPROVED BUDGET 05-06	AMENDED BUDGET 05-06	PROPOSED 06-07
Administrative Services Director	R43	0.25	0.25	0.25	0	0
Human Resources Director	R41	0	0	0	0.25	0.25
Human Resources Officer	R41	0.5	0.5	0.5	0.5	0.5
Human Resources Supervisor	R39	0.5	0.5	0.5	0.5	0.5
Human Resources Assistant II (.5 @ Div 2015)	R30	0.5	0.5	0.5	0.5	0.5
<b>TOTAL</b>		<b>1.75</b>	<b>1.75</b>	<b>1.75</b>	<b>1.75</b>	<b>1.75</b>

FUND NUMBER	660 HEALTH BENEFITS FUND
DEPARTMENT NUMBER	20 HUMAN RESOURCES
DIVISION NUMBER	35 SELF INSURANCE

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
<i>Inputs</i>				
Number of full-time equivalent employees (FTE) - medical benefits	2,041	2,365	2,549	2,634
Total cost of medical claims	\$9,690,797	\$11,315,197	\$8,583,908	\$8,583,908
Total cost of prescriptions	\$1,415,797	\$1,848,136	\$1,495,754	\$1,642,832
<i>Outputs</i>				
Number of city -wide employees supported	2,069	2,249	2,325	2,410
Number of stop loss claims processed	9	15	3	3
Number of mail order prescription claims processed	2,472	1,433	2,978	3,574
Number of prescription claims processed	21,188	10,432	27,806	22,245
<b>Efficiency Measures</b>				
Number of mail order prescriptions per FTE – prescriptions	1.21	.61	1.17	1.36
Average cost of medical claim per employee	\$4,748	\$4,784	\$3,368	\$3,259
Average cost of prescription claim per employee	\$694	\$781	\$587	\$624
<b>Effectiveness Measures</b>				
% of employee prescriptions handled through mail order	12%	14%	11%	16%

PRIVATE PURPOSE TRUST FUND



**CITY OF LAREDO, TEXAS**  
**FRIENDS OF THE LIBRARY FUND**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	ESTIMATED FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	<b>29,556</b>	<b>17,883</b>	<b>32,097</b>	<b>95,494</b>	<b>95,494</b>	<b>26,350</b>
<b>REVENUES</b>						
FCC-Universal Srvc Program	-	-	-	566,170	566,170	-
Federal & State Grants	18,627	35,982	15,000	15,000	24,000	13,776
Sale of Library Materials	428	1,752	400	400	1,574	1,000
Contributions	702	614	-	7,500	7,730	5,000
Interest Earnings	250	541	1,900	1,900	2,482	1,200
Transfer In:						
General Fund	-	95,421	-	-	-	-
<b>TOTAL REVENUES</b>	<b>20,007</b>	<b>134,310</b>	<b>17,300</b>	<b>590,970</b>	<b>601,956</b>	<b>20,976</b>
<b>TOTAL AVAILABLE</b>	<b>49,563</b>	<b>152,193</b>	<b>49,397</b>	<b>686,464</b>	<b>697,450</b>	<b>47,326</b>
<b>EXPENDITURES</b>						
Friends of the Library						
Materials & Supplies	11,853	2,762	7,500	14,997	7,166	17,700
Contractual Services	1,200	846	2,000	-	-	-
Other Charges	-	-	-	7,500	-	-
Capital Outlay	-	6,590	5,000	-	-	-
Total Friends of the Library	13,053	10,198	14,500	22,497	7,166	17,700
State Library-Loan Star						
Other Charges	-	-	-	760	-	-
Capital Outlay	18,627	15,139	15,000	14,240	14,340	12,500
Total State Library-Loan Star	18,627	15,139	15,000	15,000	14,340	12,500
Stay Connected Grant						
Capital Outlay	-	31,362	-	-	-	-
Total Stay Connected Grant	-	31,362	-	-	-	-
FCC-Universal Srvc Program						
Contractual Services	-	-	-	79,781	79,781	-
Capital Outlay	-	-	-	569,813	569,813	-
Total FCC-Universal Srvc Program	-	-	-	649,594	649,594	-
<b>TOTAL EXPENDITURES</b>	<b>31,680</b>	<b>56,699</b>	<b>29,500</b>	<b>687,091</b>	<b>671,100</b>	<b>30,200</b>
<b>CLOSING BALANCE</b>	<b>17,883</b>	<b>95,494</b>	<b>19,897</b>	<b>(627)</b>	<b>26,350</b>	<b>17,126</b>

AGENCY FUND



Hurman Resources Department



City Annuity Fund

**CITY OF LAREDO, TEXAS**  
**CITY ANNUITY**  
**OPERATING BUDGET**  
**FY 2006-2007**

DESCRIPTION	ACTUAL FY 03-04	ACTUAL FY 04-05	ORIGINAL BUDGET FY 05-06	AMENDED BUDGET FY 05-06	TOTAL ESTIMATE FY 05-06	PROPOSED BUDGET FY 06-07
<b>OPENING BALANCE</b>	-	-	-	-	-	-
<b>REVENUES</b>						
General Fund	297,070	283,248	331,008	331,008	299,916	265,028
General Fund-Fire Contrib.	82,300	85,580	84,500	84,500	96,190	118,800
Community Development	10,774	9,825	9,504	9,504	9,494	9,492
Health Fund	18,410	11,507	6,336	6,336	6,334	6,324
Airport	5,362	5,721	8,300	8,300	4,098	-
Bridge System	17,455	18,510	22,364	22,364	20,115	18,104
Housing Corporation	2,486	238	-	-	-	-
Waterworks	18,669	15,001	17,792	17,792	14,347	12,912
Sewer	3,589	2,610	2,880	2,880	718	-
Fleet Management	2,681	1,192	-	-	-	-
<b>TOTAL REVENUES</b>	<b>458,796</b>	<b>433,432</b>	<b>482,684</b>	<b>482,684</b>	<b>451,212</b>	<b>430,660</b>
<b>TOTAL AVAILABLE</b>	<b>458,796</b>	<b>433,432</b>	<b>482,684</b>	<b>482,684</b>	<b>451,212</b>	<b>430,660</b>
<b>EXPENDITURES</b>						
Transamerica Retirees	37,229	25,705	40,500	40,500	37,332	34,164
General America Retirees	16,087	17,163	23,876	23,876	23,880	23,876
Other Retirees:						
Fire	216,312	239,069	268,584	268,584	267,873	267,600
TMRS & Polic	109,743	86,891	82,548	82,548	67,497	58,188
Airport	5,362	5,721	8,300	8,300	4,098	-
Bridge	17,455	18,510	22,364	22,364	19,878	18,104
Waterworks	18,669	15,001	17,792	17,792	14,108	12,912
Sewer	3,589	2,610	2,880	2,880	718	-
Health Dept.	18,410	11,507	6,336	6,336	6,334	6,324
C.D.	10,773	9,825	9,504	9,504	9,494	9,492
Housing Corp.	2,486	238	-	-	-	-
Fleet Mgmt.	2,681	1,192	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>458,796</b>	<b>433,432</b>	<b>482,684</b>	<b>482,684</b>	<b>451,212</b>	<b>430,660</b>
<b>CLOSING BALANCE</b>	-	-	-	-	-	-

FUND NUMBER	771 CITY ANNUITY FUND
DEPARTMENT NUMBER	48 CITY RETIREMENT FUND
DIVISION NUMBER	10 - 60 RETIREES

**MISSION**

To maintain a quality of life for City of Laredo retirees by providing benefits and security.

**OBJECTIVES & PLANNED ACCOMPLISHMENTS**

- To ensure that sufficient funds for retiree health and life benefits are maintained.
- To monitor health and life expenses on a monthly basis.

**EXPENDITURES (4810 - TRANSAMERICA RETIREES)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	37,229	25,705	40,500	37,332	34,164
<b>TOTAL</b>	<b>37,229</b>	<b>25,705</b>	<b>40,500</b>	<b>37,332</b>	<b>34,164</b>

**EXPENDITURES (4820 - GENERAL AMERICAN RETIREES)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	16,087	17,163	23,876	23,880	23,876
<b>TOTAL</b>	<b>16,087</b>	<b>17,163</b>	<b>23,876</b>	<b>23,880</b>	<b>23,876</b>

**EXPENDITURES (4830 - FIRE RETIREES)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	216,312	239,069	268,584	267,873	267,600
<b>TOTAL</b>	<b>216,312</b>	<b>239,069</b>	<b>268,584</b>	<b>267,873</b>	<b>267,600</b>

**EXPENDITURES (4840 GENERAL FUND AND POLICE RETIREES)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	109,743	86,891	82,548	67,497	58,188
<b>TOTAL</b>	<b>109,743</b>	<b>86,891</b>	<b>82,548</b>	<b>67,497</b>	<b>58,188</b>

**EXPENDITURES (4851 AIRPORT RETIREES)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	5,362	5,721	8,300	4,099	0
<b>TOTAL</b>	<b>5,362</b>	<b>5,721</b>	<b>8,300</b>	<b>4,099</b>	<b>0</b>

**EXPENDITURES (4852 - BRIDGE RETIREES)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	17,455	18,510	22,364	19,878	18,104
<b>TOTAL</b>	<b>17,455</b>	<b>18,510</b>	<b>22,364</b>	<b>19,878</b>	<b>18,104</b>

**EXPENDITURES (4854 - WATER RETIREES)**

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	18,669	15,001	17,792	14,108	12,912
<b>TOTAL</b>	<b>18,669</b>	<b>15,001</b>	<b>17,792</b>	<b>14,108</b>	<b>12,912</b>

FUND NUMBER	771 CITY ANNUITY FUND
DEPARTMENT NUMBER	48 CITY RETIREMENT FUND
DIVISION NUMBER	10 - 60 RETIREES

EXPENDITURES (4855 - SEWER RETIREES)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	3,589	2,610	2,880	718	0
<b>TOTAL</b>	<b>3,589</b>	<b>2,610</b>	<b>2,880</b>	<b>718</b>	<b>0</b>

EXPENDITURES (4856 - HEALTH DEPARTMENT RETIREES)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	18,410	11,507	6,336	6,334	6,324
<b>TOTAL</b>	<b>18,410</b>	<b>11,507</b>	<b>6,336</b>	<b>6,334</b>	<b>6,324</b>

EXPENDITURES (4857 - COMMUNITY DEVELOPMENT RETIREES)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	10,773	9,825	9,504	9,494	9,492
<b>TOTAL</b>	<b>10,773</b>	<b>9,825</b>	<b>9,504</b>	<b>9,494</b>	<b>9,492</b>

EXPENDITURES (4859 - HOUSING CORPORATION RETIREES)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	2,486	238	0	0	0
<b>TOTAL</b>	<b>2,486</b>	<b>238</b>	<b>0</b>	<b>0</b>	<b>0</b>

EXPENDITURES (4860 - FLEET MANAGEMENT RETIREES)

	ACTUAL 03-04	ACTUAL 04-05	BUDGET 05-06	ESTIMATED 05-06	PROPOSED 06-07
Other	2,681	1,192	0	0	0
<b>TOTAL</b>	<b>2,681</b>	<b>1,192</b>	<b>0</b>	<b>0</b>	<b>0</b>

PERFORMANCE MEASURES

	ACTUAL 03-04	ACTUAL 04-05	ESTIMATED 05-06	PROPOSED 06-07
<b>Workload Measures</b>				
General American Retirees	4	4	4	4
Transamerica Retirees	5	5	5	5
Fire Retirees	54	55	55	55
General Fund and Police Retirees	42	29	21	21
Airport Retirees	2	2	2	0
Bridge Retirees	6	6	4	4
Water Retirees	7	6	5	5
Sewer Retirees	1	1	1	0
Health Retirees	8	3	3	3
Community Development Retirees	5	4	4	4
Housing Corporation	1	1	0	0
Fleet Maintenance	1	1	0	0



CIP SUMMARY

**City of Laredo  
Capital Improvement Program (CIP)**

**INTRODUCTION**

**The Capital Improvements Program (CIP)**

The following is a summary of the Capital Improvements Project (CIP) Program for fiscal years 2007-2011, which is prepared annually by the City Manager's office and the Planning Department of the City of Laredo.

The City of Laredo Charter requires that the City Manager prepare and submit a five (5) year flexible capital program at least three (3) months before the end of each fiscal year. The capital program includes:

- ◆ A clear general summary of its contents;
- ◆ A list of all capital improvements that is proposed for the five fiscal years ensuing with appropriate supporting information for such improvements;
- ◆ Cost estimates, methods of financing, and recommended time schedules for each such improvement; and
- ◆ The estimated annual cost of operating and maintaining the facilities to be constructed or acquired.

The City Council will adopt the capital program, by resolution, with or without amendment after the public hearing and on or before the last day of the current fiscal year.

The CIP shows anticipated spending for capital projects in FY2006-07 as well as the next four (4) years. City Council reviews the CIP every year and recommends projects to be included in the Capital Budget for the next fiscal year.

The CIP includes:

- ◆ Current (on-going) projects in the prior year appropriation;
- ◆ Operations and Maintenance costs of project;
- ◆ Proposed appropriations; and
- ◆ Projected methods of financing.

The CIP is developed through public input and department prioritization of needs and funding. The process includes departmental gathering of information, department requests, funding availability, and City Council action.

**The Capital Budget**

The CIP is adopted by City Council and includes appropriations in the proposed budget. Capital appropriations are multi-year, in that appropriations do not lapse at the end of a fiscal year. Appropriations are rolled over to future fiscal years, until projects are completed.

**CIP Appropriations for FY2006-07**

The funding mechanism for the CIP consists of the following:

- ◆ System Revenues;
- ◆ General Revenues;
- ◆ General Long Term Debt;
  - (a) General Obligation Bonds;
  - (b) Certificates of Obligations; and
  - (c) Public Property Finance Contractual Obligations;
- ◆ Federal Grants;
- ◆ State Grants;
- ◆ Bridge Funds;
- ◆ Developer Contributions; and
- ◆ Other.

**Definition of Capital**

Projects contained in the CIP budget fit the following definitions:

- ◆ Address or enhance the City's assets, and
- ◆ New construction, expansion, renovation, or replacement of existing facilities (including the cost of land, engineering, and architectural design) which require a total expenditure of at least \$25,000 over the life of the project, or
- ◆ Major maintenance or rehabilitation of existing facilities which require an expenditure of \$10,000 or more and have an economic life of at least ten years.

**Organization of the CIP Budget**

The CIP is organized into seven categories: General Government, Health and Welfare, Public Safety, Public Works, Public Utilities, Cultural and Recreational and Transportation.

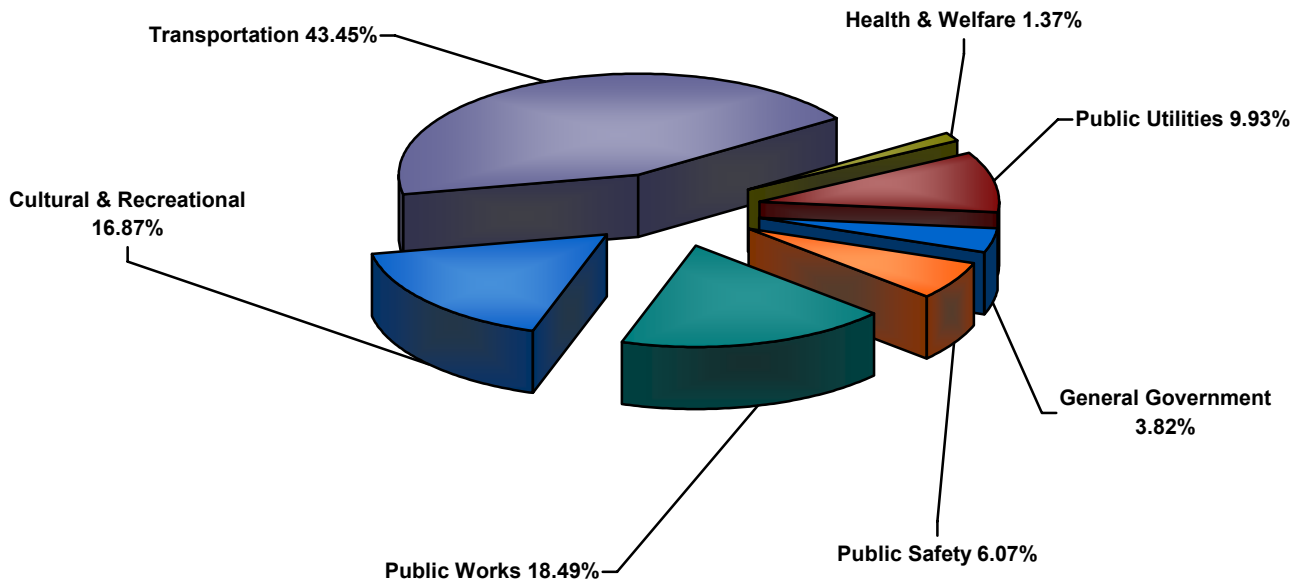


**Capital Budget – FY2006-07**

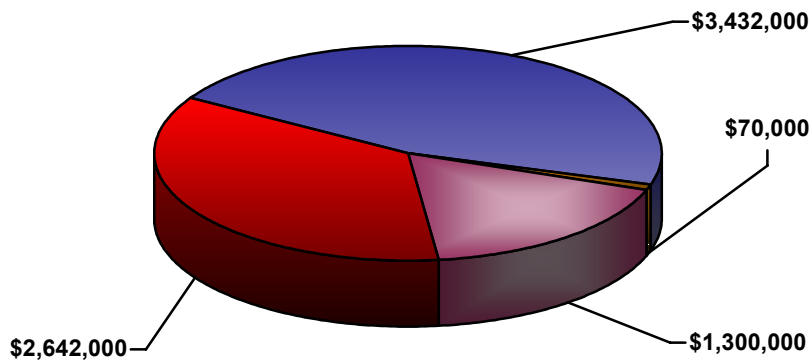
**FY 2006–2007 General Government Appropriations**

		<b>Proposed CIP Projects Budgeted in FY06–07</b>	<b>% of Proposed CIP Projects Budgeted in FY06–07</b>
Public Safety			
Traffic	\$ 400,000		
Parking Meters	\$ 610,000	\$1,010,000	14.00%
Public Works			
Drainage	\$ 330,000		
Streets	\$ 75,000	\$ 405,000	5.0%
Public Utilities			
Wastewater	\$ 225,000		
Water	\$ 1,621,000	\$1,846,000	25.0%
Cultural and Recreational			
Parks	\$ 854,000	\$ 854,000	11.0%
Transportation			
Transit	\$ 2,429,000		
Bridge	\$ 900,000	\$3,329,000	45.0%
<b>Total Appropriations</b>		<b>\$7,444,000</b>	<b>100.00%</b>

**Total CIP Projects Budgeted in FY2006-07  
\$7,444,000**



**Total CIP Projects Budgeted in FY 2006-2007  
By Funding Source**



## Capital Budget – FY2006-07

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### Bridge

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Project Name	Amount	Funding Source
AVI System Upgrade	\$900,000	System Revenues
Total Appropriation	\$900,000	

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### Drainage

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Project Name	Amount	Funding Source
Bristol Road Culvert Reconstruction	\$330,000	Fed/State Funds
Total Appropriation	\$330,000	

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### Parking

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Project Name	Amount	Funding Source
Santa Maria/Zaragoza Parking Lot	\$310,000	System Revenues
Zacate Creek Pedestrian Bridge	\$300,000	Fed/State Funds
Total Appropriation	\$610,000	

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### Parks Fund

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Project Name	Amount	Funding Source
Cruz Field Imp.	\$25,000	Fed/State Funds
Dryden Park	\$150,000	Fed/State Funds
Eistetter Park Lights	\$150,000	Fed/State Funds
Heritage Park	\$100,000	Fed/State Funds
Heritage Park Pedestrian Bridge	\$300,000	Fed/State Funds
Recreation Center Gym Rehabilitation	\$70,000	General Revenue
Santa Rita Park	\$29,000	Fed/State Grants
Taylor Park Improvements	\$30,000	Fed/State Funds
Total Appropriation	\$854,000	

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## Capital Budget – FY2006-07

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### Streets

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Project Name	Amount	Funding Source
Sidewalks	\$75,000	Fed/State Funds
Total Appropriation	\$75,000	

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### Traffic

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Project Name	Amount	Funding Source
Traffic Signal-Loop 20/Laredo Int'l Airport	\$400,000	System Revenues
Total Appropriation	\$400,000	

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### Transit

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Project Name	Amount	Funding Source
Transit Operations Facilities	\$2,429,000	System Revenues; Fed/State
Total Appropriation	\$2,429,000	

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### Wastewater Projects

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Project Name	Amount	Funding Source
Contract Stabilization Basin Improvements	\$75,000	System Revenues
Residuals Management Program	\$75,000	System Revenues
Septage Discharge Station	\$75,000	System Revenues
Total Appropriation	\$225,000	

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## Capital Budget – FY2006-07

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### Water Projects

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Project Name	Amount	Funding Source
WTP-Cationic Polymer Feed System	\$50,000	System Revenues
WTP-Chlorination System	\$1,300,000	General Long Term Debt
WTP-High Energy Flash Mixer	\$50,000	System Revenues
WTP-Installation of Jefferson St. high service pump shut-off valv	\$171,000	System Revenues
WTP-Installation of Jefferson ST Plant Chemical Equipment	\$50,000	System Revenues
Total Appropriation	\$1,621,000	

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**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
05-40-008	AVI System Upgrade	TRANS	Bridge	Essential	1	ALL

Description	Operation & Maintenance						
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Multi Protocol Reader System Phase I of interoperability programs. Replacing existing program.		<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
	Personnel						0
	Supplies						0
	Services						0
	Equipment						0
	<b>Total</b>	0	0	0	0	0	0
	FTEs						

System Revenue = Proposed Bridge C.O.'s

Project to date (9-30-06)	Proposed Appropriations						
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	<u>Appropriation</u>	<u>Expenditure</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Acquisition								0
Design/Engineering								0
Construction/Equipment			900					900
Contingencies								0
Bond Costs								0
<b>Total</b>	0	0	900	0	0	0	0	900

Project to date (9-30-06)	Proposed Revenue Sources						
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Source	<u>Budget</u>	<u>Revenue</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues			900					900
Fed/State Funds								0
Other								0
<b>Total</b>	0	0	900	0	0	0	0	900

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**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
05-22d-001	Bristol Road Culvert Reconstruction	PW	Drainage	Desirable	2	VII

Description	Operation & Maintenance						
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Recon. of Bristol Road Culvert with five 5 ft. x 3 ft. concrete box culverts, incl. sidewalks, handrails, headwalls, & wingwalls. Relocation of a sanitary sewer line is incl., & acq. of an adj. property for a corner clip is possibly needed. Recon. is recommended in order to accommodate the greater capacity & runoff from upstream flows.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Personnel						0
Supplies						0
Services						0
Equipment						0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
FTEs						

Fed/State Funds = CDBG

Project to date (9-30-06)	Proposed Appropriations						
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	Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition			30					30
Design/Engineering			30					30
Construction/Equipment			250					250
Contingencies			20					20
Bond Costs								0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>330</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>330</b>

Project to date (9-30-06)	Proposed Revenue Sources						
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Source	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues								0
Fed/State Funds			330					330
Other								0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>330</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>330</b>

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
05-26-006	Santa Maria / Zaragoza Parking Lot	TRANS	Parking	Desirable	1	VIII

Description	Operation & Maintenance						
	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total	
Construction of one complete block of ground level parking in the downtown area.							
Phase I: Design & construction of 3/4 blk. to add 110 pkg. spaces.	Personnel					0	
	Supplies					0	
Phase II: Design & construction of remaining portion of blk. to add an additional 30 spaces.	Services		2			2	
Long Term Debt =	Equipment					0	
System Revenues = Parking Fund	Total	0	2	0	0	2	
	FTEs						

Project to date (9-30-06)		Proposed Appropriations						
	Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition	450	450	200					650
Design/Engineering	30	30	10					40
Construction/Equipment	200	200	100					300
Contingencies								0
Bond Costs								0
<b>Total</b>	<b>680</b>	<b>680</b>	<b>310</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>990</b>

Project to date (9-30-06)		Proposed Revenue Sources						
Source	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt	450	450						450
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues	230	230	310					540
Fed/State Funds								0
Other								0
<b>Total</b>	<b>680</b>	<b>680</b>	<b>310</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>990</b>



**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
07-31-014	Zacate Creek Pedestrian Bridge	PARKS	Parks	Desirable	2	IV

Description	Operation & Maintenance
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Project entails the purchase and installation of a pre-fabricated pedestrian bridge to connect park nodes.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Personnel						0
Supplies						0
Services						0
Equipment						0
<b>Total</b>	0	0	0	0	0	0
FTEs						

Fed/State Funds = CDBG

Project to date (9-30-06)	Proposed Appropriations					
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	Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition								0
Design/Engineering								0
Construction/Equipment			300					300
Contingencies								0
Bond Costs								0
<b>Total</b>	0	0	300	0	0	0	0	300

Project to date (9-30-06)	Proposed Revenue Sources					
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Source	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues								0
Fed/State Funds			300					300
Other								0
<b>Total</b>	0	0	300	0	0	0	0	300

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
07-31-009	Cruz Field Imp.	PARKS	Parks	Desirable	2	V

Description	Operation & Maintenance						
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Project entails purchase & installation of bleachers with attached shade structure.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Personnel						0
Supplies						0
Services						0
Equipment						0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
FTEs						

Fed/State Funds = CDBG

Project to date (9-30-06)		Proposed Appropriations						
	Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
	Acquisition							0
	Design/Engineering							0
	Construction/Equipment		25					25
	Contingencies							0
	Bond Costs							0
	<b>Total</b>	<b>0</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25</b>

Project to date (9-30-06)		Proposed Revenue Sources						
	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
	Gen. Long Term Debt							0
	Cap. Improv. Fund (CIF)							0
	General Revenues							0
	System Revenues							0
	Fed/State Funds		25					25
	Other							0
	<b>Total</b>	<b>0</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25</b>

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
05-31-010	Dryden Park	PARKS	Parks	Desirable	3	II

Description	Operation & Maintenance						
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Phase I: Construction of a new Sr. Baseball field within the existing Dryden Baseball Field Complex and addition of a minor/major little league field to replace parking used by baseball fields.		<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
	Personnel						0
Phase II: Addition of playscape, parking, and pressbox.	Supplies		3				3
	Services		4				4
	Equipment						0
	<b>Total</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7</b>
Fed/ State Funds = CDBG	FTEs						

Project to date (9-30-06)	Proposed Appropriations						
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	<u>Appropriation</u>	<u>Expenditure</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Acquisition								0
Design/Engineering								0
Construction/Equipment	249	249	150					399
Contingencies								0
Bond Costs								0
<b>Total</b>	<b>249</b>	<b>249</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>399</b>

Project to date (9-30-06)	Proposed Revenue Sources						
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Source	<u>Budget</u>	<u>Revenue</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues								0
Fed/State Funds	249	249	150					399
Other								0
<b>Total</b>	<b>249</b>	<b>249</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>399</b>

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

<b>CIP #</b> 07-31-010	<b>Project Name</b> Eistetter Park Lights	<b>Category</b> PARKS	<b>Department</b> Parks	<b>City Priority</b> Desirable	<b>Dept. Priority</b> 2	<b>Council District(s)</b> V
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<b>Description</b>	<b>Operation &amp; Maintenance</b>					
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Installation of park lights to better illuminate the park (50); and domed basketball court (100).	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>	
	Personnel					0	
	Supplies					0	
	Services		2			2	
	Equipment					0	
	<b>Total</b>	0	2	0	0	0	2
	FTEs						

Fed/State Funds = CDBG

<b>Project to date (9-30-06)</b>		<b>Proposed Appropriations</b>					
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	<u>Appropriation</u>	<u>Expenditure</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Acquisition								0
Design/Engineering								0
Construction/Equipment			150					150
Contingencies								0
Bond Costs								0
<b>Total</b>	0	0	150	0	0	0	0	150

<b>Project to date (9-30-06)</b>		<b>Proposed Revenue Sources</b>					
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	<u>Budget</u>	<u>Revenue</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues								0
Fed/State Funds			150					150
Other								0
<b>Total</b>	0	0	150	0	0	0	0	150

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**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
08-31-004	Heritage Park	PARKS	Parks	Desirable	2	II

Description	Operation & Maintenance						
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	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Phase I: Basketball court, walking trail, soccer field.						
Phase II: Playground module, landscaping & irrigation.						
Personnel						0
Supplies		2				2
Services		4				4
Equipment						0
<b>Total</b>	<b>0</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6</b>
Fed/State Funds = CDBG						
Other Funds = Unfunded / Proposed C.O.'s						
FTEs						

Project to date (9-30-06)	Proposed Appropriations						
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	Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition				200				200
Design/Engineering				20				20
Construction/Equipment			100	280				380
Contingencies								0
Bond Costs								0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>

Project to date (9-30-06)	Proposed Revenue Sources						
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	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Source								
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues								0
Fed/State Funds			100					100
Other				500				500
<b>Total</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
07-31-015	Heritage Park Pedestrian Bridge	PARKS	Parks	Desirable	2	II

Description	Operation & Maintenance						
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Project entails the purchase and installation of a pre-fabricated pedestrian bridge to connect the Herritage Park to the San Jose Subdivision.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Personnel						0
Supplies						0
Services						0
Equipment						0
<b>Total</b>	0	0	0	0	0	0
FTEs						

Fed/State Funds = CDBG

Project to date (9-30-06)	Proposed Appropriations						
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	Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition								0
Design/Engineering								0
Construction/Equipment			300					300
Contingencies								0
Bond Costs								0
<b>Total</b>	0	0	300	0	0	0	0	300

Project to date (9-30-06)	Proposed Revenue Sources						
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	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues								0
Fed/State Funds			300					300
Other								0
<b>Total</b>	0	0	300	0	0	0	0	300

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

<b>CIP #</b> 05-31-011	<b>Project Name</b> Recreation Center Gym Rehabilitation	<b>Category</b> PARKS	<b>Department</b> Parks	<b>City Priority</b> Desirable	<b>Dept. Priority</b> 1	<b>Council District(s)</b> ALL
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<b>Description</b>	<b>Operation &amp; Maintenance</b>					
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Recreational Centers Gym flooring rehabilitation.	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Personnel						0
Supplies						0
Services						0
Equipment						0
<b>Total</b>	0	0	0	0	0	0
FTEs						

<b>Project to date (9-30-06)</b>		<b>Proposed Appropriations</b>						
	<u>Appropriation</u>	<u>Expenditure</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Acquisition								0
Design/Engineering								0
Construction/Equipment	140	140	70	70		70		350
Contingencies								0
Bond Costs								0
<b>Total</b>	140	140	70	70	0	70	0	350

<b>Project to date (9-30-06)</b>		<b>Proposed Revenue Sources</b>						
	<u>Budget</u>	<u>Revenue</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues	140	140	70	70		70		350
System Revenues								0
Fed/State Funds								0
Other								0
<b>Total</b>	140	140	70	70	0	70	0	350

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

<b>CIP #</b> 97-31-012	<b>Project Name</b> Santa Rita Park	<b>Category</b> PARKS	<b>Department</b> Parks	<b>City Priority</b> Desirable	<b>Dept. Priority</b> 1	<b>Council District(s)</b> III
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Description	Operation & Maintenance					
	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Park to be developed in Santa Rita Subdivision.						
Phase I - Playground, walking trails, baseball field, basketball cts., soccer field, pk. benches & parking area.	Personnel					0
	Supplies		4			4
Phase II - Park benches, sidewalks, irrigation system and landscaping.	Services		8			8
	Equipment					0
Phase III - Baseball fields, playground, basketball Fed/State Funds = CDBG	<b>Total</b>	0	12	0	0	12
	FTEs					

Project to date (9-30-06)		Proposed Appropriations						
	Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition								0
Design/Engineering	59	59						59
Construction/Equipment	941	941	29	450				1,420
Contingencies								0
Bond Costs								0
<b>Total</b>	<b>1,000</b>	<b>1,000</b>	<b>29</b>	<b>450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,479</b>

Project to date (9-30-06)		Proposed Revenue Sources						
Source	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues								0
Fed/State Funds	1,000	1,000	29	450				1,479
Other								0
<b>Total</b>	<b>1,000</b>	<b>1,000</b>	<b>29</b>	<b>450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,479</b>



**City of Laredo  
Capital Improvement Program  
2007 - 2011**

<b>CIP #</b> 07-31-012	<b>Project Name</b> Taylor Park Improvements	<b>Category</b> PARKS	<b>Department</b> Parks	<b>City Priority</b> Desirable	<b>Dept. Priority</b> 2	<b>Council District(s)</b> V
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<b>Description</b>	<b>Operation &amp; Maintenance</b>					
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Project entails installation of an automatic irrigation system and construction at parking lot.		<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
	Personnel						0
	Supplies						0
	Services						0
	Equipment						0
	<b>Total</b>	0	0	0	0	0	0
	FTEs						

Fed/State Funds = CDBG

<b>Project to date (9-30-06)</b>		<b>Proposed Appropriations</b>					
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	<u>Appropriation</u>	<u>Expenditure</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Acquisition								0
Design/Engineering								0
Construction/Equipment			30					30
Contingencies								0
Bond Costs								0
<b>Total</b>	0	0	30	0	0	0	0	30

<b>Project to date (9-30-06)</b>		<b>Proposed Revenue Sources</b>					
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	<u>Budget</u>	<u>Revenue</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues								0
Fed/State Funds			30					30
Other								0
<b>Total</b>	0	0	30	0	0	0	0	30

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**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
07-22s-006	Sidewalks	PW	Streets	Desirable	2	V

Description	Operation & Maintenance						
	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total	
Construction of approximately 20 blks. of sidewalk ( 10 blks. in Dist. V).							
Personnel						0	
Supplies						0	
Services						0	
Equipment						0	
<b>Total</b>	0	0	0	0	0	0	
FTEs							

Fed/State Funds = CDBG

Project to date (9-30-06)		Proposed Appropriations						
Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total	
Acquisition							0	
Design/Engineering							0	
Construction/Equipment		75					75	
Contingencies							0	
Bond Costs							0	
<b>Total</b>	0	0	75	0	0	0	75	

Project to date (9-30-06)		Proposed Revenue Sources						
Source	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues								0
Fed/State Funds			75					75
Other								0
<b>Total</b>	0	0	75	0	0	0	0	75

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
06-96-001	Traffic Signal - Loop 20 / Laredo International Airport	TRANS	Traffic	Essential	1	V

Description	Operation & Maintenance						
	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total	
Installation of two (2) traffic signals along Loop 20 to serve the Airport Terminal & the Laredo Town Center Development.							
Personnel						0	
Supplies						0	
Services						0	
Equipment						0	
<b>Total</b>	0	0	0	0	0	0	
System Revenues = Airport Fund							
FTEs							

Project to date (9-30-06)		Proposed Appropriations					
Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition							0
Design/Engineering		30					30
Construction/Equipment		370					370
Contingencies							0
Bond Costs							0
<b>Total</b>	0	400	0	0	0	0	400

Project to date (9-30-06)		Proposed Revenue Sources						
Source	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues			400					400
Fed/State Funds								0
Other								0
<b>Total</b>	0	0	400	0	0	0	0	400

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
00-58-003	Transit Operations Facilities	TRANS	Transit	Desirable	1	ALL

Description	Operation & Maintenance						
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Study, design, and construction of the Transit operations facilities to house buses, new CNG plant, maintenance facilities & administration staff. Operational impact is expected in FY2009 and will be available after study is completed.		<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
	Personnel						0
	Supplies						0
	Services						0
	Equipment						0
	<b>Total</b>	0	0	0	0	0	0

Fed/State Funds = 80% FTA

System Revenues = Transit Sales Tax (20%)

Project to date (9-30-06)	Proposed Appropriations						
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	<u>Appropriation</u>	<u>Expenditure</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Acquisition	2,284	2,284						2,284
Design/Engineering	900	900						900
Construction/Equipment			2,429	850	850	850	850	5,829
Contingencies								0
Bond Costs								0
<b>Total</b>	<b>3,184</b>	<b>3,184</b>	<b>2,429</b>	<b>850</b>	<b>850</b>	<b>850</b>	<b>850</b>	<b>9,013</b>

Project to date (9-30-06)	Proposed Revenue Sources						
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Source	<u>Budget</u>	<u>Revenue</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues	637	637	486	170	170	170	170	1,803
Fed/State Funds	2,547	2,547	1,943	680	680	680	680	7,210
Other								0
<b>Total</b>	<b>3,184</b>	<b>3,184</b>	<b>2,429</b>	<b>850</b>	<b>850</b>	<b>850</b>	<b>850</b>	<b>9,013</b>

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
04-42-004	Contact Stabilization Basin Improvements	PU	Wastewater	Essential	1	ALL

Description	Operation & Maintenance						Total
	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011		
Construct segmented basins for bio-organism selection at the Zacate Creek Waste Water Treatment Plant.	Personnel						0
	Supplies						0
	Services						0
	Equipment						0
	<b>Total</b>	0	0	0	0	0	0
	FTEs						

Project to date (9-30-06)		Proposed Appropriations					
Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition							0
Design/Engineering							0
Construction/Equipment		75					75
Contingencies							0
Bond Costs							0
<b>Total</b>	0	75	0	0	0	0	75

Project to date (9-30-06)		Proposed Revenue Sources						
Source	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues			75					75
Fed/State Funds								0
Other								0
<b>Total</b>	0	0	75	0	0	0	0	75

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
04-42-008	Residuals Management Program	PU	Wastewater	Desirable	2	ALL

Description	Operation & Maintenance						
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Design and construction including site acquisition for an amendment-less composting project of biosolids. Operational and maintenance expenditures impact expected FY2009 and will be available after the study is done in FY2007.		<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
	Personnel						0
	Supplies						0
	Services						0
	Equipment						0
	<b>Total</b>	0	0	0	0	0	0

Long Term Debt = Utility C.O.'s

FTEs							
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Project to date (9-30-06)			Proposed Appropriations				
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	<u>Appropriation</u>	<u>Expenditure</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Acquisition								0
Design/Engineering			75					75
Construction/Equipment				600				600
Contingencies								0
Bond Costs								0
<b>Total</b>	0	0	75	600	0	0	0	675

Project to date (9-30-06)			Proposed Revenue Sources				
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	<u>Budget</u>	<u>Revenue</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Gen. Long Term Debt				600				600
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues			75					75
Fed/State Funds								0
Other								0
<b>Total</b>	0	0	75	600	0	0	0	675

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
01-42-023	Septage Discharge Station	PU	Wastewater	Desirable	1	ALL

Description	Operation & Maintenance						
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Septage discharge station to allow haulers of liquid waste to have more stringent inspection of loads at the wastewater plant.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Personnel						0
Supplies						0
Services						0
Equipment						0
<b>Total</b>	0	0	0	0	0	0
FTEs						

Project to date (9-30-06)	Proposed Appropriations						
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	Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition								0
Design/Engineering								0
Construction/Equipment			75					75
Contingencies								0
Bond Costs								0
<b>Total</b>	0	0	75	0	0	0	0	75

Project to date (9-30-06)	Proposed Revenue Sources						
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	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues			75					75
Fed/State Funds								0
Other								0
<b>Total</b>	0	0	75	0	0	0	0	75

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
05-41-005	WTP - Cationic Polymer Feed System	PU	Water	Desirable	2	ALL

Description	Operation & Maintenance						
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Install a cationic polymer feed system to provide enhanced solids treatment at the Jefferson Water Treatment Plant.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Personnel						0
Supplies						0
Services						0
Equipment						0
<b>Total</b>	0	0	0	0	0	0
FTEs						

Project to date (9-30-06)	Proposed Appropriations						
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	Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition								0
Design/Engineering								0
Construction/Equipment			50					50
Contingencies								0
Bond Costs								0
<b>Total</b>	0	0	50	0	0	0	0	50

Project to date (9-30-06)	Proposed Revenue Sources						
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	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues			50					50
Fed/State Funds								0
Other								0
<b>Total</b>	0	0	50	0	0	0	0	50

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**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
01-41-025	WTP - Chlorination System	PU	Water	Essential	1	ALL

Description	Operation & Maintenance						
	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total	
Modify the chlorination system to be able to contain a catastrophic leak and reduce the impact in surrounding areas at Jefferson Water Plant.							
Personnel						0	
Supplies						0	
Services						0	
Equipment						0	
Long Term Debt = 2000 Utility C.O.'s	0	0	0	0	0	0	
Total	0	0	0	0	0	0	
FTEs							

Project to date (9-30-06)		Proposed Appropriations						
	Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition								0
Design/Engineering			50					50
Construction/Equipment			1,250					1,250
Contingencies								0
Bond Costs								0
Total	0	0	1,300	0	0	0	0	1,300

Project to date (9-30-06)		Proposed Revenue Sources						
Source	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt	1,300	1,300						1,300
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues								0
Fed/State Funds								0
Other								0
Total	1,300	1,300	0	0	0	0	0	1,300

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
05-41-006	WTP - High Energy Flash Mixer	PU	Water	Desirable	2	ALL

Description	Operation & Maintenance						
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Construct a high energy flash mixer that will provide improved mixing capabilities at the Jefferson Water Treatment Plant.		<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
	Personnel						0
	Supplies						0
	Services						0
	Equipment						0
	<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	FTEs						

Project to date (9-30-06)		Proposed Appropriations						
	<u>Appropriation</u>	<u>Expenditure</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Acquisition								0
Design/Engineering								0
Construction/Equipment			50					50
Contingencies								0
Bond Costs								0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>

Project to date (9-30-06)		Proposed Revenue Sources						
	<u>Budget</u>	<u>Revenue</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>Total</u>
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues			50					50
Fed/State Funds								0
Other								0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
04-41-012	WTP - Installation of Jefferson St. high service pump shut-off valve	PU	Water	Desirable	1	ALL

Description	Operation & Maintenance						Total
	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011		
Install high service shut-off valves for automatic operation at the Jefferson Street Water Treatment Plant.							
Personnel							0
Supplies							0
Services							0
Equipment							0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
FTEs							

Project to date (9-30-06)		Proposed Appropriations						Total
Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011		
Acquisition							0	
Design/Engineering							0	
Construction/Equipment		171					171	
Contingencies							0	
Bond Costs							0	
<b>Total</b>	<b>0</b>	<b>171</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>171</b>	

Project to date (9-30-06)		Proposed Revenue Sources						Total
Source	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues			171					171
Fed/State Funds								0
Other								0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>171</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>171</b>

**City of Laredo  
Capital Improvement Program  
2007 - 2011**

CIP #	Project Name	Category	Department	City Priority	Dept. Priority	Council District(s)
05-41-014	WTP - Installation of Jefferson Street Plant Chemical Equipment	PU	Water	Desirable	2	ALL

Description	Operation & Maintenance						Total
	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011		
Backup chemical feed pump for Liquid Alum / Ferric Chloride at the Jefferson Street Water Treatment Plant.	Personnel						0
	Supplies						0
	Services						0
	Equipment						0
	<b>Total</b>	0	0	0	0	0	0
	FTEs						

Project to date (9-30-06)		Proposed Appropriations						
	Appropriation	Expenditure	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Acquisition								0
Design/Engineering								0
Construction/Equipment			50					50
Contingencies								0
Bond Costs								0
<b>Total</b>	0	0	50	0	0	0	0	50

Project to date (9-30-06)		Proposed Revenue Sources						
	Budget	Revenue	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Total
Gen. Long Term Debt								0
Cap. Improv. Fund (CIF)								0
General Revenues								0
System Revenues			50					50
Fed/State Funds								0
Other								0
<b>Total</b>	0	0	50	0	0	0	0	50

**City of Laredo  
Capital Improvement Program  
2007-2011**

Amounts are in thousands

	Prior Year Appropriation	2007	2008	2009	2010	2011	Total
General Government	1,798	0	700	4,000	0	18,120	24,618
Health & Welfare	2,508	0	5,755	180	1,120	1,270	10,833
Public Safety	11,603	1,010	18,119	5,705	4,909	3,459	44,805
Public Works	24,516	405	30,920	20,498	12,323	3,786	92,448
Public Utilities	67,060	1,846	4,033	30,530	9,950	0	113,419
Culture and Recreation	18,940	854	22,639	15,198	12,297	500	70,428
Transportation	179,778	28,880	77,665	29,568	79,541	63,486	458,918
	306,203	32,995	159,831	105,679	120,140	90,621	815,469

**General Government**

Total General Government	1,798	0	700	4,000	0	18,120	24,618
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**Health & Welfare**

HEALTH	1,958	0	5,755	180	1,120	1,270	10,283
HOUSING	550	0	0	0	0	0	550

Total Health & Welfare	2,508	0	5,755	180	1,120	1,270	10,833
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**Public Safety**

FIRE	2,090	0	8,354	2,000	3,434	1,859	17,737
TRAFFIC	2,000	400	5,735	1,475	1,475	1,600	12,685
POLICE	200	0	3,800	2,000	0	0	6,000
PARKING	7,313	610	230	230	0	0	8,383

Total Public Safety	11,603	1,010	18,119	5,705	4,909	3,459	44,805
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**Public Works**

DRAINAGE	5,594	330	9,473	526	1,000	0	16,923
SOLID WASTE	5,015	0	3,780	4,650	7,310	3,450	24,205
STREETS	13,907	75	17,667	15,322	4,013	336	51,320

Total Public Works	24,516	405	30,920	20,498	12,323	3,786	92,448
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**Public Utilities**

WASTEWATER	39,304	225	620	500	4,000	0	44,649
WATER	27,756	1,621	3,413	30,030	5,950	0	68,770

Total Public Utilities	67,060	1,846	4,033	30,530	9,950	0	113,419
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**Culture and Recreation**

CEMETERY	50	0	0	0	0	0	50
LIBRARY	825	0	1,750	0	0	0	2,575
PARKS	18,065	854	20,889	15,198	12,297	500	67,803

Total Culture and Recreation	18,940	854	22,639	15,198	12,297	500	70,428
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**Transportation**

AIRPORT	15,800	0	27,670	11,750	13,750	0	68,970
BRIDGE	27,896	900	3,570	2,570	13,036	13,036	61,008
TRANSIT	3,293	2,429	875	1,135	875	5,875	14,482
TX DOT*	132,789	25,551	45,550	14,113	51,880	44,575	314,458

Total Transportation	179,778	28,880	77,665	29,568	79,541	63,486	458,918
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<b>Grand Total</b>	<b>306,203</b>	<b>32,995</b>	<b>159,831</b>	<b>105,679</b>	<b>120,140</b>	<b>90,621</b>	<b>815,469</b>
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\*Note: TxDOT is strictly state funded and is not included in the City's budget.



SUPPLEMENTAL  
INFORMATION

City of Laredo														
FY 06-07 Approved New, Reclassifications, and Deleted Positions														
Fund	Dept. Div.	Department / Division Name	New Position / Transfer In				Reclassifications					Deletion / Transfer Out		
			New	Tran	Grade	Position Title	Qty	Title: Reclassified From	Grade	Title: Reclassified To	Grade	Deletion	Tran	Grade
101	1200	City Managers		0.5	R32	Executive Secretary								
101	1250	City Managers/City Hall Maint.										1	R32	Building Maintenance Supervisor
101	1250	City Managers/City Hall Maint.										4	R23	Custodian
101	1300	Budget					2	Budget Analyst I	R33	Budget Analyst II	R35			
101	1400	Municipal Court	1		R27	Assistant Court Clerk								
101	1510	Building					1	Administrative Secretary	R29	Administrative Assistant I	R32			
101	1510	Building					1	Clerk III	R27	Clerk IV	R28			
101	1510	Building					1	Clerk II	R25	Clerk III	R27			
101	1730	City Secretary/City Hall Maint.		1	R32	Building Maint. Supervisor								
101	1730	City Secretary/City Hall Maint.		4	R23	Custodian								
101	1910	Finance / Accounting					2	Accountant II	R35	Accountant III	R37			
101	2010	Human Resources/Personnel		0.25	R43	Human Resources Director								
101	2025	Human Resources / Training		1	R41	Human Resources Officer								
101	2025	Human Resources / Training	0.5		R23	Custodian								
101	2310	Police / Universal Hiring 05		29	71	Patrol Officer/Cadet								
101	2310	Police / Universal Hiring 05										223	71	Patrol Officer/Cadet
101	2310	Police / Universal Hiring 05										68	72	Police Investigator
101	2310	Police / Universal Hiring 05										35	73	Police Sergeant
101	2310	Police / Universal Hiring 05										12	74	Police Lieutenants
101	2310	Police / Universal Hiring 05										4	75	Police Captains
101	2310	Police / Universal Hiring 05		1	R41	Administrative Planner								
101	2310	Police / Universal Hiring 05		3	R35	Administrative Assistant II								
101	2310	Police / Universal Hiring 05		1	R35	Finance/Personnel Supervisor								
101	2310	Police / Universal Hiring 05		2	R32	Personnel Assistant II								
101	2310	Police / Universal Hiring 05		2	R29	Administrative Secretary								
101	2310	Police / Universal Hiring 05		1	R28	Building Maintenance Mechanic								
101	2310	Police / Universal Hiring 05		1	R28	Clerk IV								
101	2310	Police / Universal Hiring 05		1	R28	Crime Prevention Specialist								
101	2310	Police / Universal Hiring 05		3	R27	Clerk III								
101	2310	Police / Universal Hiring 05		1	R27	Secretary								
101	2310	Police / Universal Hiring 05		5	R23	Custodian								
101	2320	Police / Civilians		1	73	Police Sergeant								
101	2320	Police / Civilians		4	71	Patrol Officer/Cadet								
101	2320	Police / Civilians										1	R41	Administrative Planner
101	2320	Police / Civilians										1	R37	Senior Programmer Analyst
101	2320	Police / Civilians										1	R35	Finance/Personnel Supervisor
101	2320	Police / Civilians										4	R35	Administrative Assistant I
101	2320	Police / Civilians		2	R35	Administrative Assistant II								
101	2320	Police / Civilians										2	R32	Personnel Assistant III
101	2320	Police / Civilians										2	R29	Administrative Secretary
101	2320	Police / Civilians		1	R29	Administrative Secretary								
101	2320	Police / Civilians										1	R29	Fingerprint Technician
101	2320	Police / Civilians										1	R28	Clerk IV
101	2320	Police / Civilians										1	R28	Building Maintenance Mechanic
101	2320	Police / Civilians										1	R28	Crime Prevention Specialist
101	2320	Police / Civilians										1	R27	Secretary
101	2320	Police / Civilians										4	R27	Clerk III



**FY 06-07 Approved New, Reclassifications, and Deleted Positions**

FY 06-07 Approved New, Reclassifications, and Deleted Positions															
Fund	Dept. Div.	Department / Division Name	New Position / Transfer In				Reclassifications					Deletion / Transfer Out			
			New	Tran	Grade	Position Title	Qty	Title: Reclassified From	Grade	Title: Reclassified To	Grade	Deletion	Tran	Grade	Position Title
101	2320	Police / Civilians		5	R27	Clerk III									
101	2320	Police / Civilians										5	R23	Custodian	
101	2322	Police/Auto theft		2	72	Police Investigator									
101	2325	Police Detective		2	74	Police Lieutenants									
101	2325	Police Detective		6	73	Police Sergeant									
101	2325	Police Detective		44	72	Police Investigator									
101	2325	Police Detective		1	R27	Clerk III									
101	2328	Police/LISD SRO Program		1	73	Police Sergeant									
101	2328	Police/LISD SRO Program		12	71	Patrol Officer/Cadet									
101	2335	Police/Narcotics/Pipeline/K-9		5	73	Police Sergeant									
101	2335	Police/Narcotics/Pipeline/K-9		8	72	Police Investigator									
101	2335	Police/Narcotics/Pipeline/K-9		14	R27	Clerk III									
101	2341	Police/911 Communication		1	73	Police Sergeant									
101	2341	Police/911 Communication		2	71	Patrol Officer/Cadet									
101	2341	Police/911 Communication		1	R37	Assistant Programmer/Analyst									
101	2365	Police/Criminal Int. Acquisition		1	73	Police Sergeant									
101	2365	Police/Criminal Int. Acquisition		3	72	Police Investigator									
101	2365	Police/Criminal Int. Acquisition		3	71	Patrol Officer/Cadet									
101	2365	Police/Criminal Int. Acquisition		1	R35	Administrative Assistant II									
101	2366	Police/Truck Route Division		4	75	Police Captains									
101	2366	Police/Truck Route Division		10	74	Police Lieutenants									
101	2366	Police/Truck Route Division		20	73	Police Sergeant									
101	2366	Police/Truck Route Division		11	72	Police Investigator									
101	2366	Police/Truck Route Division		188	71	Patrol Officer/Cadet									
101	2366	Police/Truck Route Division		1	R29	Fingerprint Technician									
101	2420	Fire / Civilians	1		R35	Administrative Assistant II									
101	2610	Traffic										0.5	R43	Traffic Director	
101	2610	Traffic	1		R23	Custodian									
101	2611	Traffic / Engineering										0.25	R40	Engineering Associate II	
101	2614	Traffic / Signs					5	Traffic Sign/Fab Installer	R25	Signs/Markings Maint. Worker	R27				
101	2622	Traffic / Markings					2	Traffic Sign/Fab Installer	R25	Signs/Markings Maint. Worker	R27				
101	2710	Public Works	1		R36	Geographic Info. System Analyst									
101	3115	Parks & Recreation / Maintenance	1		R27	Crewleader									
101	3115	Parks & Recreation / Maintenance	4		R23	Groundskeeper									
101	3115	Parks & Recreation / Maintenance		3	R23	Groundskeeper									
101	3120	Parks & Recreation / Recreations	0.65		R27	Playground Coordinator									
101	3125	Parks & Recreation / Recreation Centers	0.5		R27	Recreation Specialist									
101	5510	I.T.S.S. / Telecom		0.25	R45	Executive Director of Financial & Info. System									
101	5510	I.T.S.S. / Telecom										0.25	R45	Executive Director of Financial & Info. System	
101	5510	I.T.S.S. / Telecom										2	R36	Network Specialist	
101	5510	I.T.S.S. / Telecom										1	R32	Administrative Assistant I	
101	5510	I.T.S.S. / Telecom										0.5	R23	Custodian	
101	5610	ITSS / Mainframe										1	R45	Info. Tech & Support Services Director	
101	5610	ITSS / Mainframe										1	R39	Management Information Systems Analyst	
101	5610	ITSS / Mainframe										1	R36	Management Information Application Analyst	
101	5610	ITSS / Mainframe										1	R27	Computer Operator	
101	5610	ITSS / Mainframe										1	R23	Clerk I	
101	5620	ITSS/Network										1	R39	Network Systems Manager	

**FY 06-07 Approved New, Reclassifications, and Deleted Positions**

		New Position / Transfer In				Reclassifications					Deletion / Transfer Out				
Fund	Dept. Div.	Department / Division Name	New	Tran	Grade	Position Title	Qty	Title: Reclassified From	Grade	Title: Reclassified To	Grade	Deletion	Tran	Grade	Position Title
101	5620	ITSS/Network											1	R39	Network Administrator
101	5620	ITSS/Network											5	R36	Network Specialist
101	5620	ITSS/Network		2	R36	Network Specialist									
101	5620	ITSS/Network											1	R27	Computer Operator
211	9110	Community Development											0.5	R32	Executive Secretary
211	9210	Community Development											0.5	R37	Housing Rehab Manager
211	9220	Community Development										1		R32	Housing Rehab Inspector
211	9220	Community Development		0.5	R37	Housing Rehab Manager									
211	9210	Community Development										1		R35	Administrative Assistant II
226	2910	Health / Administration										1		R38	Epidemiologist
226	2910	Health / Administration											1	R29	Administrative Secretary
226	2910	Health / Administration											0.9	R39	Chief Grant & Budget
226	2910	Health / Administration		1	R45	Health Director									
226	2910	Health / Administration		0.5	R41	Chief of Epidemiology									
226	2911	Health / Health Education										1		R35	PH Promotion Program Supervisor
226	2921	Health / Maternity										0.25		R29	Pharmacy Technician
226	2922	Health / Immunization		1	R26	Immunization Technician									
226	2922	Health / Immunization		1	R25	Clerk II									
226	2922	Health / Immunization										1		R31	Licensed Vocational Nurse
226	2922	Health / Immunization										0.5		R29	Pharmacy Technician
226	2923	Health / Tuberculosis		1	R23	Clerk I									
226	2923	Health / Tuberculosis		1	R25	Clerk II									
226	2923	Health / Tuberculosis										0.25		R29	Pharmacy Technician
226	2923	Health / Tuberculosis										0.73		R41	Chief of Maternal & Child Health Services
226	2924	Health / Adult Care											1	R25	Clerk II
226	2924	Health / Adult Care		1	R24	Clerk Typist									
226	2926	Health / Laboratory		0.75	R29	Pharmacy Technician									
226	2927	Health / Personal Health Services											1	R35	Administrative Assistant II
226	2927	Health / Personal Health Services											1	R25	Clerk II
226	2928	Health / Budget & Grant Management		1	R25	Clerk II									
226	2928	Health / Budget & Grant Management		1	R29	Administrative Secretary									
226	2928	Health / Budget & Grant Management		1	R35	Administrative Assistant II									
226	2928	Health / Budget & Grant Management		0.9	R39	Chief Grant & Budget									
226	2928	Health / Budget & Grant Management											1	R23	Clerk I
226	2928	Health / Budget & Grant Management											1	R24	Clerk Typist
226	2931	Health / Animal Control		1	R25	Clerk II									
226	2931	Health / Animal Control											1	R25	Clerk II
226	6007	Health / Bio Terrorism											0.4	R33	Micro Computer Specialist
226	6007	Health / Bio Terrorism											0.5	R41	Chief of Epidemiology
226	6011	Health/Ryan White		0.1	R29	Pharmacy Technician									
226	6013	Health / HIV Prevention		0.5	R23	Community Service Aide									
226	6013	Health / HIV Prevention					1	Health Educator Asst.	R29	Health Educator II	R34				
226	6013	Health / HIV Prevention					1	Community Service Aide	R23	Health Educator I	R29				
226	6013	Health / HIV Prevention										1		R34	Caseworker
226	6014	Health / HIV Clients											0.5	R23	Community Service Aide
226	6016	Health / Immunization Action Plan											1	R26	Immunization Technician
226	6016	Health / Immunization Action Plan											0.2	R29	Pharmacy Technician
226	6016	Health / Immunization Action Plan		0.15	R29	Pharmacy Technician									

**FY 06-07 Approved New, Reclassifications, and Deleted Positions**

		New Position / Transfer In				Reclassifications					Deletion / Transfer Out				
Fund	Dept. Div.	Department / Division Name	New	Tran	Grade	Position Title	Qty	Title: Reclassified From	Grade	Title: Reclassified To	Grade	Deletion	Tran	Grade	Position Title
226	6016	Health / Immunization Action Plan		0.1	R33	Micro Computer Specialist									
226	6085	Health / O.P.H.P.		0.3	R33	Micro Computer Specialist									
226	6085	Health / O.P.H.P.											1	R45	Health Director
226	6085	Health / O.P.H.P.										1		R25	Clerk II
226	6018	Health / TB Elimination											0.3	R29	Pharmacy Technician
226	6018	Health / TB Elimination											1	R25	Clerk II
226	6018	Health / TB Elimination										2		R23	Community Service Aide
226	6019	Health/TB Federal										0.3		R29	Pharmacy Technician
226	6020	Health / MCH Dental										1		R42	Chief of Dental Health Services
226	6021	Health / Title V Family Planning		1	R24	Health Aide									
226	6022	Health / MCH- Title V										0.27		R41	Chief of Maternal & Child Health Services
226	6022	Health / MCH- Title V											0.25	R29	Pharmacy Technician
226	6022	Health / MCH- Title V											0.5	R38	RN II
226	6022	Health / MCH- Title V											1	R24	Health Aide
226	6023	Health / Primary Health Care										1		R31	Licensed Vocational Nurse I
226	6023	Health / Primary Health Care										1		R39	RN Nurse Supervisor
226	6023	Health / Primary Health Care		0.5	R38	RN II									
226	6023	Health / Primary Health Care											0.15	R29	Pharmacy Technician
226	6024	Health / W.I.C.	3		R23	Nutrition Aide									
226	6024	Health / W.I.C.										1		R23	Nutrition Aide
226	6024	Health / W.I.C.					1	Licensed Vocational Nurse III	R33	Licensed Vocational Nurse I	R29				
226	6048	Health / Border Vision Fronteriza										0.7		R23	Community Service Aide
226	6061	Health / BCCCP Case Management										1		R38	Registered Nurse II
226	6042	Health / Lead Poisoning Prevention										0.77		R31	Health Educator
226	6096	Health / Conference of Mayors										1		R34	Caseworker
229	2305	Police / Universal Hiring 05											29	71	Patrol Officer
229	2330	LLEBG											2	R35	Administrative Assistant II
229	2330	LLEBG											1	R29	Administrative Secretary
229	2330	LLEBG											5	R27	Clerk III
242	3605	Airport	1		R32	Administrative Assistant I									
242	3605	Airport											5	R23	Custodian
242	3610	Airport		5	R23	Custodian									
242	3610	Airport	1		R28	Electrician/Journeyman									
243	3210	Civic Center											2	R23	Groundskeeper
246	5540	Public Access Channel	1		R32	Micro Computer Specialist									
246	5540	ITSS/PAC		0.25	R45	Info. Tech & Support Services Director									
247	3400	Mercado Management											1	R23	Groundskeeper
249	3840	NPDES	1		R32	Environmental Investigator									
249	3840	NPDES					1	Environmental Manager	R40	Assistant Environmental Service Director	R41				
250	5315	LCVB		0.5	R23	Clerk I (Part-time)									
250	5319	LCVB					1	Clerk IV	R28	Administrative Assistant I	R32				
250	5323	LCVB											0.5	R23	Clerk I (Part-time)
251	2620	Traffic		0.5	R43	Traffic Director									
251	2620	Traffic/Engineering		0.25	R40	Engineering Associate II									
251	2620	Traffic/Parking Meters					1	Parking Enforcement Supervisor	R30	Parking Enforcement/Vehicle for Hire Supervisor	R33				
257	3886	CD/Noise Abatement	1		R28	Building Maintenance Mechanic									
469	5535	ITSS/Radio Communications											1	R39	Radio Manager
553	4015	Bridge										1		R36	Toll Equipment Technician

**FY 06-07 Approved New, Reclassifications, and Deleted Positions**

		New Position / Transfer In				Reclassifications					Deletion / Transfer Out				
Fund	Dept. Div.	Department / Division Name	New	Tran	Grade	Position Title	Qty	Title: Reclassified From	Grade	Title: Reclassified To	Grade	Deletion	Tran	Grade	Position Title
555	3910	CD/Municipal Housing	1		R25	Warehouse Clerk									
556	2515	Solid Waste/Recycle Division		7	R27	Heavy Truck Driver									
556	2515	Solid Waste/Recycle Division		16	R24	Refuse Collector									
556	2515	Solid Waste/Recycle Division		1	R36	Recycling Program Coordinator									
556	2545	Solid Waste/Creek Cleaning										2		R27	Heavy Equipment Operator
556	2545	Solid Waste/Creek Cleaning										2		R26	Heavy Truck Driver
556	2545	Solid Waste/Creek Cleaning										1		R25	Light Equipment Operator
556	2550	Solid Waste/Sanitation													
556	2550	Solid Waste/Sanitation										16		R24	Refuse Collectors
556	2550	Solid Waste/Sanitation		2	R27	Heavy Equipment Operator									
556	2550	Solid Waste/Sanitation		2	R26	Heavy Truck Driver									
556	2550	Solid Waste/Sanitation		1	R26	Light Equipment Operator									
556	2550	Solid Waste/Sanitation					1	Administrative Assistant I	R32	Sanitation Supervisor	R32				
556	2560	Solid Waste/Landfill											1	R36	Recycling Program Coordinator
557	4110	Waterworks	1		R43	Assistant Utilities Director									
557	4110	Waterworks	1		R41	Business Manager									
557	4112	Waterworks	2		R33	Engineering Tech									
557	4112	Waterworks	1		R40	Engineer I									
557	4112	Waterworks	1		R32	Construction Inspector									
557	4115	Waterworks					1	Utility Maintenance Worker	R23	Water Meter Services	R26				
557	4115	Waterworks					1	Utility Maintenance Worker	R23	Water Meter Services	R26				
557	4115	Waterworks					1	Utility Maintenance Worker	R23	Water Meter Services	R26				
557	4115	Waterworks					1	Utility Systems Mechanics	R25	Water Meter Services	R26				
557	4120	Waterworks	1		R36	Assistant Superintendent									
557	4120	Waterworks	1		R27	Plant Operator I									
557	4120	Waterworks	1		R25	Utility System Mechanic									
557	4120	Waterworks	1		R25	Utility System Mechanic									
557	4120	Waterworks	1		R36	Network Specialist									
557	4130	Waterworks											1	R32	Utility System Supervisor
557	4130	Waterworks											2	R28	Utility Systems Crew Leader
557	4130	Waterworks											2	R27	Heavy Equipment Operator
557	4130	Waterworks											2	R23	Utility Maintenance Worker
557	4135	Waterworks					1	Laboratory Analyst	R30	Pretreatment Coordinator	R32				
557	4135	Waterworks					1	Laboratory Analyst	R30	Cross Connection Coord	R32				
559	4210	Sewer					1	Plant Operator I	R27	Plant Operator III	R32				
559	4210	Sewer	1		R32	Operations Supv.									
559	4210	Sewer	1		R32	Maintenance Supervisor									
559	4210	Sewer	5		R27	Plant Operator									
559	4210	Sewer	1		R27	Heavy Equipment Operator									
559	4210	Sewer	2		R25	Utility System Mechanic									
559	4220	Sewer					1	Utility Maintenance Worker	R23	Utility System Crew Leader	R28				
559	4220	Sewer	2		R28	Utility System Crewleader									
559	4220	Sewer	3		R27	Heavy Equipment Operator									
559	4220	Sewer	3		R23	Utility Maintenance Worker									
559	4220	Sewer		1	R32	Utility Systems Supervisor									
559	4220	Sewer		2	R28	Utility Systems Crew Leader									
559	4220	Sewer		2	R27	Heavy Equipment Operator									
559	4220	Sewer		2	R23	Utility Maintenance Worker									

**FY 06-07 Approved New, Reclassifications, and Deleted Positions**

		New Position / Transfer In				Reclassifications					Deletion / Transfer Out				
Fund	Dept. Div.	Department / Division Name	New	Tran	Grade	Position Title	Qty	Title: Reclassified From	Grade	Title: Reclassified To	Grade	Deletion	Tran	Grade	Position Title
593	2810	City Managers / Fleet	1		R32	Diesel Mechanics I									
594	5550	IT & Support Services / Risk Management											0.25	R43	Human Resources Director
594	5550	IT & Support Services / Risk Management		0.25	R45	Info. Tech & Support Services Director									
594	5550	IT & Support Services / Risk Management											1	R41	Human Resources Officer
594	5560	ITSS/Employee Health & Wellness		1	R40	Employee Health Nurse									
594	5560	ITSS/Employee Health & Wellness		1	R38	Registered Nurse II									
594	5560	ITSS/Employee Health & Wellness		1	R32	Administrative Assistant I									
594	5560	ITSS/Employee Health & Wellness		1	R31	Licensed Vocational Nurse II									
594	5560	ITSS/Employee Health & Wellness		1	R25	Clerk II									
595	5510	ITSS/Telecommunication		0.25	R45	Information Technology & Support Services Dir.									
595	5510	ITSS/Telecommunication		1	R32	Administrative Assistant I									
595	5510	ITSS/Telecommunication		0.5	R23	Custodian									
595	5515	ITSS/Radio Communications		1	R39	Radio Manager									
595	5520	ITSS/Mainframe		0.25	R45	Information Technology & Support Services Dir.									
595	5520	ITSS/Mainframe		1	R39	Management Information Systems Analysis									
595	5520	ITSS/Mainframe		1	R36	Management Information Application Analysis									
595	5520	ITSS/Mainframe		1	R27	Computer Operator									
595	5520	ITSS/Mainframe		1	R23	Clerk I									
595	5525	ITSS/Network		1	R39	Network Systems Manager									
595	5525	ITSS/Network		1	R39	Network Administrator									
595	5525	ITSS/Network		5	R36	Network Specialist									
595	5525	ITSS/Network		1	R27	Computer Operator									
660	4621	Health & Benefits/Employee Wellness											1	R40	Employee Health Nurse
660	4621	Health & Benefits/Employee Wellness											1	R38	Registered Nurse II
660	4621	Health & Benefits/Employee Wellness											1	R32	Administrative Assistant I
660	4621	Health & Benefits/Employee Wellness											1	R31	Licensed Vocational Nurse II
660	4621	Health & Benefits/Employee Wellness											1	R25	Clerk II
		<b>Total Approved Positions</b>	<b>49.65</b>	<b>494.05</b>			<b>29</b>					<b>19.77</b>	<b>493.95</b>		



City of Laredo

# The History of Laredo

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## The Founding

San Agustín de Laredo, a colonial city of New Spain founded in 1755, was named for a town in Santander, located on the north coast of Spain. Nuevo Santander, one of the last northern provinces of New Spain, was established by the Spaniard José de Escandón as part of a program to colonize northern Mexico. Appointed governor, Escandón was responsible for the colonization along the Río Grande, and a chain of six settlements were established, with Camargo being the earliest in 1749. The other outposts included Reynosa (1749), Dolores (1750), Revilla (1750), and Mier (1752). Since no missions or presidios were associated with its founding, Laredo is considered the oldest independent settlement in Texas and is the only remaining Spanish colonial settlement on the north bank of the lower Río Grande.

Laredo was founded on the north bank of the Río Grande on May 15, 1755, when Captain Tomás Sánchez, with three families, was granted permission to settle 15 leagues of land near an Indian ford on the Río Grande. Operated as a family *rancho*, the Sánchez estate ran cattle, sheep, goats, horses, mules and oxen. In 1767, the city was laid out, and in the years to follow, ranching became the sustenance of the colony.

The 1757 inspection reported eleven families owning 100 cattle, 125 mules, 712 horses, and 9,089 sheep and goats. The first Texas cattle drives took place along the San Antonio-Laredo road to Saltillo in the 18th century, and Laredo became an important frontier outpost on the lower *Camino Real*, or King's Road, which stretched from Saltillo through San Antonio to Los Adaes. During the Spanish-Mexican period, the Texas cowboy was born. Round-ups of wild cattle called *mesteños* were regulated by the City Council, and brands were publicly registered.

The Spanish settlement became a Mexican city in 1821 when Mexico gained its independence from Spain, and, during the early 1800s, a trading economy developed as cattle hides and wool were traded south in exchange for food and household necessities. However, trade was disrupted and many *ranchos* were wiped out by the raids of the Comanche and Apache Indians who reaped the spoils of war and gained prestige in their warrior-based societies. The Carrizos, another group of Native Americans who practiced a hunting-gathering existence, were decimated by disease and eventually assimilated into Spanish culture.

Disgruntled with the Mexican centralist government's rule by dictatorship and its complacency in defending the northern frontier from Indian attack, many Laredoans supported the constitutional convention which created the Republic of the Río Grande on January 7, 1840. Laredo became a capital of the new republic which attempted to unite Tamaulipas, Nuevo Leon, and parts of South Texas. After several skirmishes with the Mexican army, the short-lived republic came to an end, enduring only 283 days. Although the Republic of Texas, which had won its

independence from Mexico in 1836, attempted to claim Laredo, its citizens remained loyal to Mexico after the defeat of the Republic of the Río Grande.

In 1845, the annexation of Texas by the United States led to the declaration of war against Mexico. Shortly after the fall of Mexico, the Río Grande was declared the boundary between the United States and Mexico. Under the Treaty of Guadalupe Hidalgo, Laredo officially became part of Texas. Mexicans who wanted to retain their citizenship moved across the river. This area previously settled as part of Laredo was named Nuevo Laredo in 1848. An estimated 120 refugee families planted their roots and grew to a population of around 2,000 in the 1870s.

## **Laredo's Urbanization**

The development of Laredo, from a small Spanish settlement to a bustling metropolitan city, is evident in its urban landscape. Central to the urbanization of Laredo was the development of a street grid based on the Spanish plaza settlement system. In 1767, Juan Fernando de Palacios, the governor of Nuevo Santander, New Spain, officially designated Laredo as a villa, laid out a central plaza, and issued porciones or land grants to settlers. Town lots were assigned for public and private uses, and six leagues of land surrounding the villa were designated as ejidos, or common pastures. Town lots measuring 20 x 40 varas were laid out around the plaza. The depth of the town lot was laid out "for the greater comfort of the owners, and in order that they may build enclosures and patios in which they may keep their cattle and horses." The streets were laid out 10 varas in width "so that people may go in and out on horseback with ease and without danger." Central to the plan was the rectangular plaza which was 100 varas in length and 80 varas in width. This original Spanish plaza was used to corral cattle during roundups for branding and for public gatherings such as readings of decrees.

After the Civil War, this traditional Spanish plaza town plan was expanded by Mayor Samuel Jarvis. Knowledgeable in engineering, Jarvis surveyed the city to advance its development. On October 18, 1869, the City Council passed a resolution that officially adopted the "new map that the mayor made of the streets." Jarvis laid out plazas and named many of the streets alternately for Mexican and American heroes, while others he named for his daughters. Later in 1872, Samuel Jarvis and the City Council ordered the subdivision of the ejidos (common pasture lands) leased and sold. Samuel Jarvis's vision soon became reality as the city would experience a period of unprecedented growth and emerge as a major international land port.

## **From Villa to "Gateway City"**

1881 marked the transformation of Laredo from a villa to a booming "gateway" city with the arrival of the railroads. Laredo became a major thoroughfare for trade between the United States and Mexico, augmented by the Zona Libre, or free trade zone established between Laredo and Nuevo Laredo. The rediscovery of Spanish coal mines 29 miles northwest of the city assured a supply of fuel for the railroads. These coal deposits which ran along the Río Grande north to Eagle Pass were the largest in the United States. Another boost to the local economy was the late 19th century expansion of nearby Ft. McIntosh, founded in 1849 on the Paso del Indio, an old Indian crossing northwest of the city. The city's population tripled from 3,521 in 1880 to 11,319 in 1890 as emigrants from Europe and all parts of the United States moved to Laredo seeking employment and business opportunities.

Two town plans charted the city's expansion. The 1881 Plano de los Dos Laredos created by E. R. Laroche, an engineer hired by the Mexican government, was a binational town plan designed to accommodate the economic and demographic expansion of the cities resulting from the revolutionary impact of the railroads in the movement of goods and services. Construction began on the railroad from Monterrey to Nuevo Laredo in 1881, and the state became imbued with an expectation of economic growth and prosperity of the Porfirian era, as the two Laredos emerged as important international ports. Nine years later, the 1890 City Map of Laredo produced by Jorge Pérez showed an expanded town plan with 23 plazas, and all of the *ejidos* (three square miles) subdivided into blocks.

During the 1880s, the city of Laredo began to expand northward from San Agustín Plaza. The city grew north along Flores Avenue, which became the main business artery. The building of a new City Hall in 1883-1884 caused businesses, hotels, and restaurants to locate north of San Agustín Plaza. Known as El Mercado, the rear portion of the building housed stalls for vendors who offered all types of produce and other articles for sale. Several Mexican-style commercial buildings were erected around the Mercado. These brick structures were characterized by flat roofs with extended parapets, hood molds over arched windows, and dentiled cornices. A zaguán, or arched carriage entrance was another prominent feature. Other buildings featured American Late Victorian ornamental cast iron facades imported from the industrial Middle West.

## **Bridging Two Cities**

The site of Laredo has been a well know point for crossing the Río Grande. The settlement was located near the Paso de los Indios, an old Indian crossing noted by explorer Jacinto de Leon in 1745. The river provided a way of life for the settlers, as river perch became part of the Spanish settlers' diet, crops planted in the fertile river valley provided an abundant harvest, and *carrizo*, or cane, was utilized as thatch for their hut-like homes called *jacales*. The steep banks of the river were rich with sandstone, lime and mud, durable materials that contributed to the border's unique architectural legacy.

Laredo's ferry crossing was originally situated at Water Street and Flores, and resulted in the emergence of Flores Avenue as the main business artery in the early 19th century. Families who were inextricably connected by a common ancestry used small canoes called *chalanes* to cross the river. However, the age of steel would revolutionize the river access between the two cities, as monumental engineering fetes became major mechanisms of transmigration.

The first international bridge was a temporary railroad structure erected in 1881 shortly after the arrival of the railroads. It was not until 1889 that the Foot and Wagon bridge was constructed at Convent Avenue, with the material for its entire construction being exported from Toledo, Ohio. After a fire destroyed the bridge in 1920, a second International Bridge was constructed and opened to the public in 1922. The wild, untamed river was master in the 1954 flood. Purportedly the second largest flood in the Laredo's history, the raging waters inundated the Second International Bridge. This prompted the construction of the existing bridge which accommodates more than seven million pedestrians annually.



## Laredo's Barrios

The residential character of Laredo is consistent with the status oriented, high density Latin American settlement pattern. Those families of the highest social status located their homes in close proximity to the plaza, while others of lesser status located on the periphery. In the second half of the 19th century, the elite residential neighborhood centered around San Agustín Plaza. San Agustín Church, situated on the east side of the plaza, was founded in 1767, and the present building was constructed in 1860-1872. Prominent ranchers and settlers who lived adjacent to the plaza were the García, Leyendecker, Martin, Vidaurri, Benavides, and Ramon families.

Neighborhoods, or barrios, developed on the periphery of the centro, or downtown commercial district. These barrios became densely populated, fueled by the early 20th century oil and gas boom coupled with the major migration northward during the Mexican Revolution. Small neighborhoods developed in relation to places of employment, and churches and schools became focal points of the barrios. Escuelitas, or small private schools, and kindergartens were established to educate Spanish speaking youth.

Characterized by vernacular as well as high style architecture, late 19th and early 20th century barrio architecture exhibited a blend of Mexican and American concepts of living. These traditional Mexican residences featured flat concrete roofs, exterior street facades with recessed openings, and plain walls with decorative quoins and cornices. A more classical Moorish or mudejar style featured a U or ell shaped plan around a court yard stylized with classical ornamentation such as cornices, pilasters, and wrought iron balconies. The borrowing of American stylistic traits was evident in the use of an Anglo-American central hall or Victorian asymmetrical floor plan. Additional American elements were the exterior chimney which was incorporated into the residential floor plan, and Victorian and Classical Revival exterior trim.

Another Mexican urban trait that endured over time was the neighborhood business district. Small neighborhood businesses such as groceries, tortillerias, confectioneries, and barber shops sprang up in the barrios. A distinctive streetscape pattern was a residential dwelling attached to a commercial corner structure, incorporating a mixed residential and business use.

Located east of the centro on the banks of the Río Grande, the Azteca barrio is considered one of the oldest residential areas in Laredo, since lots were deeded as early as the 1870s and 1880s. As the neighborhood expanded northward, its name changed from El Ranchero to El Azteca, named for the Azteca Theater which opened in 1922. Today, El Azteca is nationally recognized for the integrity of its architecture and urban form, with more than 140 buildings eligible for the National Register.

El Cuatro was another early barrio which sprang up west of the centro. The name, El Cuatro, was derived from the city voting precinct in which the barrio was located - the "Fourth Ward." Many early residents were employed with the railroads, and their box-shaped board and batten houses are still present throughout the neighborhood. Due to its proximity to Fort McIntosh, the neighborhood attracted a small enclave of blacks. For a short time in 1865, the post was manned by a company of the 62nd U.S. Colored Infantry. Since that time a number of black units were stationed at the fort, including Company K of the Black Twenty-fifth U.S. Infantry in 1906. The soldiers' families and their descendants made their homes in El Cuatro and the small barrio

across the tracks called El Tonto. Saint James Tabernacle and the Grayson school remain as the only architectural relics of Laredo's black history.

As the city expanded, two elite residential neighborhoods developed. St. Peter's neighborhood was located immediately northwest of the centro and across from the International and Great Northern passenger depot. This neighborhood developed between 1881 and World War I as European and Jewish emigrants settled in Laredo, many of whom came to be counted among Laredo's most prominent citizens. Developed in proximity to a public plaza, the neighborhood was named for St. Peter's, the first English speaking Catholic Church, constructed by Enrique Portscheller, a German mason, in 1896-1897. Five other houses of worship were built in the neighborhood representing Protestant and Jewish faiths.

Laredo's first elite suburban development was closely connected with the electric street car service. In 1888, the Laredo Improvement Company was chartered by the state of Texas to purchase property, erect buildings, accumulate and loan funds, and construct a street railway system. The street car system, possibly the first west of the Mississippi, was designed to attract prospective buyers in the Heights residential addition owned by the Laredo Improvement Company. With the establishment of the street car service on December 5, 1889, a real estate boom occurred between 1889 and 1895. Many stately homes were built along Market and adjacent streets which exhibited a variety of styles: Late Victorian, Bungalow, Prairie Style, Italian Renaissance Revival, and Spanish Colonial Revival.

The tumultuous Mexican Revolution of 1910-1920 brought a tide of emigrants to Laredo. Many found employment in the booming industries of coal mining, onion agriculture, brick manufacturing, and later in the 1920s, oil and gas production. More barrios extended the city north of the Texas-Mexican Railway tracks and southeast of Chacon creek, and their names reflected a personality of place which continues in importance today. Many of these barrios such as La Ladrillera, Holy Redeemer, El Trece, La Guadalupe, Canta Rana, Los Amores, Sal Si Puedes, Chacon, and Santo Niño continue to serve as symbols of community identity and cohesiveness. By the mid 1950s, most of the Spanish ejidos were developed, and today the city's 19th century urban core remains intact.

Known today as the city under seven flags, Laredo has emerged as the principal port of entry into Mexico. As the second fastest growing city in the nation, this border metropolis has greatly benefited from the well-planned, historic "Streets of Laredo," and its urban core continues to be reinvigorated as commercial areas and neighborhoods make the "Gateway City" their home.

**TABLE 1**

**General Government Tax Revenues By Source  
Last Ten Fiscal Periods**

Fiscal Period Ended	Ad Valorem Tax <sup>(1)</sup>	Sales Tax	Beverage Tax	Bingo Tax	Occupancy Tax	Franchise Tax	Total
09/30/1996	\$18,842,637	\$10,423,710	\$99,118	\$53,994	\$1,536,552	\$5,024,428	<b>\$35,980,439</b>
09/30/1997	\$20,273,136	\$11,665,798	\$106,334	\$52,496	\$1,746,066	\$5,061,313	<b>\$38,905,143</b>
09/30/1998	\$21,626,759	\$12,863,422	\$117,128	\$48,470	\$2,128,085	\$5,067,426	<b>\$41,851,290</b>
09/30/1999	\$21,310,324	\$13,665,869	\$135,552	\$47,892	\$2,126,231	\$6,522,613	<b>\$43,808,481</b>
09/30/2000	\$23,968,776	\$15,230,665	\$157,698	\$48,492	\$2,298,440	\$5,805,626	<b>\$47,509,697</b>
09/30/2001	\$25,821,461	\$16,512,506	\$176,675	\$48,011	\$2,517,797	\$7,046,343	<b>\$52,122,793</b>
09/30/2002	\$28,028,973	\$17,158,252	\$215,022	\$48,056	\$2,492,376	\$6,542,640	<b>\$54,485,319</b>
09/30/2003	\$33,324,179	\$18,067,525	\$231,114	\$48,249	\$2,432,032	\$5,696,828	<b>\$59,799,927</b>
9/30/2004 <sup>(*)</sup>	\$37,475,386	\$19,233,114	\$261,612	\$50,143	\$2,966,315	\$5,857,109	<b>\$65,843,679</b>
9/30/2005 <sup>(*)</sup>	\$41,723,072	\$20,947,598	\$262,461	\$52,581	\$3,103,366	\$6,060,145	<b>\$72,149,223</b>
9/30/2006 <sup>(*)</sup>	\$45,964,369	\$23,791,707	\$303,129	\$58,894	\$3,030,994	\$6,603,614	<b>\$79,752,707</b>

Notes: (1) Includes General and Debt Service Fund tax revenues.

Source: City of Laredo, Texas

(\*) Estimate

**TABLE 2**

**Property Tax Levies and Collections  
Last Ten Fiscal Periods**

Fiscal Period Ended	Total Tax Levy	Current Tax Collections	Tax Rate	Percent of Current Taxes Collected	Delinquent Tax Collections	Penalty & Interest Collected	Total Tax Collections	Percent of Total Tax Collections to Tax Levy	Outstanding Delinquent Taxes	Percent of Delinquent Taxes to Total Levy
09/30/1998	\$20,481,360	\$19,641,952	0.5399	95.90%	\$839,408	\$726,620	\$21,253,317	100.22%	\$2,400,113	11.72%
09/30/1999	\$21,966,288	\$21,110,725	0.5399	96.11%	\$855,563	\$634,379	\$22,455,745	99.34%	\$2,531,905	11.53%
09/30/2000	\$24,599,651	\$23,706,162	0.5692	96.37%	\$893,489	\$666,874	\$25,116,897	99.39%	\$2,697,782	10.97%
09/30/2001	\$27,037,011	\$25,821,461	0.5763	95.50%	\$1,215,550	\$662,028	\$27,267,241	98.40%	\$3,037,683	11.24%
09/30/2002	\$29,369,614	\$28,028,927	0.5763	95.44%	\$1,340,687	\$789,342	\$29,744,535	98.59%	\$3,487,859	11.88%
09/30/2003	\$35,088,424	\$33,427,749	0.6305	95.27%	\$1,660,675	\$887,051	\$35,440,242	98.48%	\$4,069,411	11.60%
09/30/2004	\$39,050,797	\$37,461,655	0.6418	95.93%	\$1,589,142	\$1,094,413	\$40,176,434	100.8%	\$4,381,458	11.22%
09/30/2005	\$43,069,453	\$41,693,911	0.6370	96.81%	\$1,375,542	\$1,224,657	\$44,727,123	101.01%	\$4,201,328	9.75%
09/30/2006 <sup>1</sup>	\$47,372,008	\$46,187,708	0.6370	97.50%	\$1,184,300	\$1,290,470	\$49,341,992	101.43%	\$3,679,279	7.77%
09/30/2006 <sup>2</sup>	\$53,440,256	\$51,970,649	0.6370	97.25%	\$1,469,607	\$1,290,470	\$54,834,661	100.19%	\$4,129,826	7.73%

Notes: 1 Estimate

2 Proposed

Source: City of Laredo, Texas

**TABLE 3**

**Special Assessments Billings and Collections <sup>(1)</sup>  
Last Ten Fiscal Periods**

Fiscal Period Ended	Beginning Balance <sup>(2)</sup>	Assessments Billed	Assessments Collected	Percent of Collections of Amount Due	Total Outstanding Current and Delinquent Assessments
09/30/1997	1,454,483	782,651	585,608	26.18%	\$1,651,526
09/30/1998	1,651,526	136,000	566,297	31.68%	\$1,221,229
09/30/1999	1,221,229	141,208	525,055	38.54%	\$837,382
09/30/2000	837,382	102,379	371,158	39.49%	\$622,603
09/30/2001	622,603	786,233	263,451	18.70%	\$427,081
09/30/2002	427,081	503,604	194,697	20.92%	\$271,220
09/30/2003	271,220	319,316	135,058	22.87%	\$183,154
09/30/2004	183,154	166,734	170,888	48.84%	\$154,468
09/30/2005	154,468	-122,156	416,624	12.89%	\$140,000
9/30/2006 <sup>(*)</sup>	72,487	-983,120	574,196	-.63%	-\$481,412

Notes: (1) The Charter of the City of Laredo allows the City Council to assess the costs of street paving and sidewalks construction to the adjacent owners. Normally, this is collected in equal principal installments over a five year period with interest computed at eight percent. This assessment constitutes a lien against the property which can be foreclosed upon default.

(2) Assessments beginning balance include Principal & Interest and are net of allowances.

(\*) Estimate

City of Laredo, Texas

Source:

**TABLE 4**

**Principal Employers  
September 30, 2006**

Employer	Product/Service	Number of Employees
United Independent School District	Education	4,500
Laredo Independent School District	Education	3,587
City of Laredo	Municipal Government	2,084
Laredo Medical Center	Medical Center	1,700
U.S. Dept. of Customs and Border Protection	Immigration	1,628
McDonald's Restaurant	Fast Food	1,333
Webb County	County	1,270
Texas A&M Int'l University	Education	1,027
H.E.B. Grocery	Grocery Store	1,285
The Laredo National Bank	Financial Services	977
Wal-Mart (2 locations)	Grocery/Retail	934
Doctor's Hospital	Hospital	680
Laredo Community College	Education	831
International Bank of Commerce	Financial Services	597
Laredo Candle	Candles	570
Laredo Entertainment Center	Arena	400
Circle K (28 locations)	Retail	287
Sames Motor Company	Auto Dealer/Service	285
Border Region MHMR	Health Center	250
Target-Greatland	Retail	248

Source: Laredo Development Foundation, last updated on 10/23/05

**TABLE 5**

**Assessed Value of Taxable Property  
Last Ten Fiscal Years**

	Personal Property	Real Property		Totals
Tax Year	Assessed Value	Assessed Value	Exemptions <sup>(1)</sup>	Assessed Value
1997	\$507,719,560	\$3,364,750,495	\$247,072,879	\$3,625,397,176
1998	\$665,492,265	\$3,431,864,302	\$291,281,333	\$3,806,075,234
1999	\$646,284,869	\$3,656,234,140	\$325,224,426	\$3,977,294,583
2000	\$848,072,261	\$4,363,266,690	\$418,707,728	\$4,792,631,223
2001	\$794,259,530	\$4,365,116,912	\$445,602,625	\$4,713,792,507
2002	\$872,321,790	\$5,039,864,293	\$519,598,749	\$5,070,586,594
2003	\$879,330,990	\$5,206,409,027	\$526,737,800	\$5,558,982,217
2004	\$979,002,240	\$6,331,640,832	\$537,507,869	\$6,773,135,203
2005	\$997,689,160	\$7,001,998,047	\$550,543,393	\$7,449,143,814
2006 <sup>(*)</sup>	\$1,070,153,594	\$7,923,026,015	\$585,142,683	\$8,408,036,926

Notes: Values obtained from State Report 50-108 (City Report of Property Value)  
 (1) Total exemptions include over 65, Veteran, Agricultural exemptions, Freeport, Pollution Control, Tax Abatement, Solar and Wind-powered, Historical and residential caps.  
 (\*) Estimate

Source: City of Laredo, Texas

**TABLE 6**

**Property Tax Rates – Direct and Overlapping Governments  
Last Ten Fiscal Periods**

*TAX RATES (per \$100 of assessed value)*

Fiscal Period Ended	City of Laredo	Webb County	Laredo Independent School District	United Independent School District	Laredo Community College
09/30/1997	0.52677	0.36638	1.21500	1.38280	0.15290
09/30/1998	0.53993	0.38995	1.18500	1.37909	0.15660
09/30/1999	0.53993	0.38995	1.22500	1.41409	0.15800
09/30/2000	0.56922	0.41822	1.32600	1.43848	0.16420
09/30/2001	0.57636	0.44578	1.38600	1.42678	0.17060
09/30/2002	0.63053	0.44522	1.42600	1.42687	0.21665
09/30/2003	0.64176	0.45792	1.50271	1.47687	0.23600
09/30/2004	0.63700	0.43792	2.94822	1.52678	0.23600
09/30/2005	0.63700	0.43792	1.55411	1.60687	0.23371
09/30/2006	0.63700	0.420055	1.49551	1.47435	0.23050

**TAX  
LEVIES**

Fiscal Period Ended	City of Laredo	Webb County	Laredo Independent School District	United Independent School District	Laredo Community College
09/30/1997	\$19,146,735	\$17,015,633	\$15,597,658	\$39,451,743	\$5,676,550
09/30/1998	\$20,550,142	\$19,133,916	\$14,295,066	\$41,025,925	\$6,085,735
09/30/1999	\$21,995,250	\$20,194,005	\$15,224,088	\$44,271,136	\$6,568,987
09/30/2000	\$24,784,224	\$21,033,330	\$16,581,874	\$47,253,707	\$7,329,145
09/30/2001	\$27,165,182	\$25,604,353	\$18,842,800	\$51,042,026	\$8,214,694
09/30/2002	\$33,435,346	\$28,997,544	\$18,837,500	\$57,959,460	\$11,215,840
09/30/2003	\$38,455,159	\$34,939,359	\$21,344,510	\$72,251,330	\$14,477,776
09/30/2004	\$43,209,681	\$38,094,956	\$24,426,783	\$83,821,422	\$16,320,702
09/30/2005	\$47,529,473	\$42,345,265	\$26,767,172	\$100,685,318	\$17,727,306
09/30/2006	\$53,559,195	\$50,333,188	\$27,671,836	\$113,267,095	\$19,571,383

Source:

*Finance department of respective agencies.*

**TABLE 7**

**Computation of Direct and Overlapping Debt  
September 30, 2006**

Taxing Authority	Net Debt Outstanding	% Applicable to City	Amount Applicable to City
City of Laredo	\$155,940,000	100.00%	\$155,940,000
Webb County	\$75,445,897	72.699%	\$54,848,413
Laredo Independent School District	\$268,601,919	100.00%	\$268,601,919
United Independent School District	\$325,299,583	72.381%	\$235,455,091
Laredo Community College	\$137,045,591	100.00%	\$137,045,591
<b>TOTAL DIRECT AND OVERLAPPING DEBT</b>			<b>\$851,891,014</b>

**TABLE 8**

**Demographic Statistics  
Last Ten Fiscal Periods**

Annual Average	Civilian Labor Force	Employment	Unemployment	Unemployment Rate
1997	70,003	62,680	7,323	10.5%
1998	72,403	65,666	6,737	9.3%
1999	72,728	66,504	6,224	8.6%
2000	74,066	68,891	5,175	7.0%
2001	75,221	69,902	5,319	7.1%
2002	77,233	72,074	5,159	6.7%
2003	83,093	76,655	6,438	7.7%
2004	88,250	81,969	6,281	7.1%
2005	85,221	80,317	4,904	5.8%
2006*	91,820	86,699	5,121	5.6%

Notes:

(\*) Numbers as of September 2006.

Source:

Texas Workforce Commission, Laredo, Texas

**TABLE 9**

**Demographic Statistics – Growth Indicators  
Last Ten Fiscal Periods**

NUMBER OF ACTIVE CUSTOMER ACCOUNTS			
Fiscal Period Ended	Gas	Water	Sewer
09/30/1997	22,719	38,140	38,477
09/30/1998	23,339	42,053	40,753
09/30/1999	22,003	43,183	41,940
09/30/2000	23,474	45,700	44,802
09/30/2001	23,366	47,402	46,508
09/30/2002	23,543	49,158	47,041
09/30/2003	23,717	50,997	48,715
09/30/2004	23,414	52,754	50,282
09/30/2005	23,852	55,252	52,565
09/30/2006	24,102	57,489	54,568

Source: Finance Department of respective entities

**TABLE 10**

**Principal Water Consumers  
September 30, 2006**

Type of Business	Product or Service	Consumption
Laredo Medical Center	Hospital	117,510,100
Texas A&M University	Education	30,768,200
Texas A&M University	Education	27,801,800
Laredo Municipal Housing Corp.	Housing	27,213,900
Texas A&M University	Education	24,632,700
New Webb County Jail	County Jail	24,021,300
C.P.L. Power Plant	Utility	23,807,000
Texas A&M University	Education	18,642,800
City of Laredo	City	18,470,500
Regent Care Center of Laredo	Nursing Home	16,542,700

**TABLE 11**

**Demographic Statistics  
Last Three Census**

	<b>1980</b> Census	<b>1990</b> Census	<b>2000</b> Census
<b>TOTAL POPULATION BY RACE</b>			
WHITE	82,997	87,048	145,267
BLACK	89	144	652
OTHER	8,363	35,707	31,524
SPANISH PERCENTAGE	93.03%	93.86%	94.10%
TOTAL HOUSEHOLDS	23,903	33,998	46,852
HOUSEHOLD POPULATION	90,613	122,899	173,532
AVERAGE HOUSEHOLD SIZE	3.79	3.61	3.70
<b>TOTAL POPULATION BY AGE</b>			
0 - 5	11,583	17,081	18,516
6 - 13	16,239	20,316	18,620
14 - 17	8,258	10,093	16,054
18 - 24	12,059	17,987	29,608
25 - 34	13,060	20,316	28,489
34 - 44	8,525	14,752	23,657
44 - 54	7,733	9,964	17,104
54 - 64	6,108	8,541	10,746
65 +	7,884	10,223	13,782
MEDIAN AGE TOTAL POPULATION	23.6	24.7	26.9
MEDIAN AGE ADULT POPULATION	38.0	36.8	36.8
<b>HOUSEHOLD INCOME</b>			
\$ 0 - 7,499	8,925	7,639	5,398
\$ 7,500 - 9,999	25	3,074	1,799
\$ 10,000 - 14,999	4,036	4,169	4,996
\$ 15,000 - 24,999	4,997	5,600	8,208
\$ 25,000 - 34,999	2,068	3,865	6,814
\$ 35,000 - 49,999	903	3,226	7,078
\$ 50,000 - 74,999	341	1,765	6,780
\$ 75,000 -	163	1,096	5,835
MEDIAN HOUSEHOLD INCOME	10,761	15,610	29,108
AVERAGE HOUSEHOLD INCOME	13,998	N/A	N/A
MEDIAN FAMILY INCOME	11,985	17,532	30,449
AGGREGATE HOUSEHOLD INCOME \$(000)	334,980	708,920	N/A

Source: City of Laredo, Texas - Community Development Department

**TABLE 12**

**Principal Taxpayers  
September 30, 2006**

Taxpayer	Type of Business	2006 Assessed Valuation	Percentage of Total Assessed Valuation
Laredo Texas Hospital Co LP	Hospital	\$99,841,700	0.22%
AEP Texas Central Company	Electricity	\$83,521,630	0.19%
Laredo/MDN Limited Partnership	Partnership	\$49,160,130	0.11%
Laredo Regional Medical Ctr. LP	Medical Center	\$39,427,665	0.09%
International Bank of Commerce	Bank	\$33,832,690	0.08%
Killam Ind Dev Partnership LTD	Partnership	\$29,349,980	0.07%
Southwestern Bell Telephone LP	Telephone Co.	\$28,712,860	0.07%
H.E. Butt Grocery Company	Retail	\$26,514,530	0.06%
WRI Trautmann LP	Developer	\$26,410,750	0.06%
Wal-Mart Real Estate Business Trust	Real Estate	\$21,355,170	0.05%
		<b>\$438,127,105</b>	<b>1.00%</b>

Source: City of Laredo, Texas

**MISCELLANEOUS STATISTICS**  
**September 30, 2006**

**CITY OF LAREDO, TEXAS**

**TABLE 13**

**General**

Form of Government:	Council/Manager
Terms of Office:	Mayor - 4-Year Term (2 Term Maximum) Council - 4-Year Staggered Terms (2 Terms Maximum) Manager - Appointed by City Council
Date of First Charter Adoption:	1848
Date of Original Public Sale of Lots:	1880
Second Charter:	February 23, 1911
Home Rule Amendment to Charter:	January 29, 1921
Amendments to Charter:	July 8, 1941, January 8, 1946, October 9, 1951, April 3, 1962 November 30, 1965, January 14, 1981, January 16, 1988, and November 7, 1995
Number of Full Time Equivalents as of September 30, 2006:	2,269
Number of Active City Employees as of September 30, 2005:	2,194 full time 20 Part time & 45 Temporary
Number of City Departments as of September 30, 2006:	27

**Elections**

Number of Registered Voters:	
Countywide	101,206
Citywide	96,160
Number of registered voters in :	
Last General Election (11/2/04)	97,081
Last Municipal Election (5/13/06)	95,222
Number of votes cast in:	
Last General Election (11/2/04)	42,081
Last Municipal Election (5/13/06)	19,381
Percentage of voters voting in:	
Last General Election (11/2/04)	43.35%
Last Municipal Election (5/13/06)	20.35%

Area in Square Miles

YEAR	LAND AREA	INCREASE AREA	NEW TOTAL
1992	42.47	1.53	44.00
1993	44.00	6.81	50.81
1994	50.81	4.18	54.99
1995	54.99	1.48	56.47
1996	56.47	1.37	57.84
1997	57.84	2.75	60.59
1998	60.59	12.07	72.66
1999	72.66	1.16	73.82
2000	73.82	4.48	78.30
2001	78.30	1.12	79.42
2002	79.42	1.42	80.84
2003	80.84	0.34	81.18
2004	81.18	2.26	83.44
2005	83.44	1.11	84.55
2006	84.55	1.38	85.93



**MISCELLANEOUS STATISTICS**  
September 30, 2006

**TRANSPORTATION**

**AIRPORTS**

Number of Airports:	1
Name of Airport:	Laredo International Airport Flights Daily to/from: Houston, Dallas/Ft. Worth & Mexico City, Mexico and Las Vegas
Scheduled Airplane Flights Per Day	
Departing:	46 During Weekdays 14 During Weekends
Scheduled Airplane Flights Per Day	
Arriving:	46 During Weekdays 14 During Weekends
Passengers Enplaning:	94,150 per year
Passengers Deplaning:	95,250 per year

**BRIDGES (9/30/06)**

Number of Bridges:	4
Names of Bridges:	Gateway to the Americas Bridge Juarez-Lincoln International Bridge Columbia-Solidarity Bridge World Trade Bridge
Number of Pedetrian Traffic	4,137,020
Number of Non-Commercial Traffic	5,969,917
Number of Bus Traffic	39,369
Number of Pedestrian Traffic	1,674,832

**RAILROADS**

Number of Railroads:	4
Names of Railroads:	American President Lines Pacer Stacktrain Texas-Mexican Railway Union Pacific Railroad

**HIGHWAYS**

Number of Highways:	6
Names of Major Highways:	IH 35, US HWY 59, US HWY 81, US HWY 83, TX HWY 359, Bob Bullock Lp IH 35 connects in Mexico with National HWY 85. The Pan Am HWY connects Mexico to Central & South America.

**CITY OF LAREDO, TEXAS**

**TABLE 13**

Continued

**BUS LINES**

Number of Bus Lines:	8
Name of Local Bus Line:	Laredo Municipal Transit System (City) El Aguila Rural Transit (County)
Number of Adult Passengers:	2,428,327
Number of Elderly & Handicapped	
Paid:	240,994
Number of Elderly & Handicapped	
Free:	591,783
Number of Students:	236,988
Number of Children Paid:	123,866
Number of Children Free:	142,367
Number of ID Cards for Elderly:	3,782
Number of Medicaid Cards:	827
Number of Service Miles:	1,818,001
Number of Charter Miles:	3,904
Number of Employees:	178

**PUBLIC SAFETY**

**FIRE PROTECTION**

Number of Stations:	14
Number of Hydrants:	10,000
Number of Fire Pumpers:	17
Number of Aerial Trucks:	3
Number of Ambulances:	13
Number of Aircraft Rescue Trucks:	2
Number of Haz-Mat Trucks:	1
Number of Firefighters:	333
Number of EMS Paramedics:	169
Employees per 1,000 Population:	1.54



**MISCELLANEOUS STATISTICS**  
September 30, 2006

**CITY OF LAREDO, TEXAS**

**TABLE 13**  
Continued

**EDUCATIONAL**

**UNITED INDEPENDENT SCHOOL DISTRICT**

<b>Number of Senior High Schools:</b>	4
<b>Number of Magnet Schools:</b>	3
<b>Number of Alternative Education Schools:</b>	1
Number of Classrooms:	636
Number of Administrative Personnel:	87
Number of Teachers:	594
Number of Students:	9,377
Annual Budget:	\$49,146,713
<b>Number of Middle Schools:</b>	9
Number of Classrooms:	564
Number of Administrative Personnel:	78
Number of Teachers:	509
Number of Students:	8,306
Annual Budget:	\$39,683,991
<b>Number of Elementary Schools:</b>	26
Number of Classrooms:	1,392
Number of Administrative Personnel:	154
Number of Teachers:	1,162
Number of Students:	19,560
Annual Budget:	\$83,710,684

**LIBRARY**

Number of Public Libraries:	3
Number of Volumes:	224,896
Circulation Transactions:	424,882
Circulation per Capita:	2.4
Library Cards Issued:	9,208
Number of Subscriptions:	419
Number of Titles:	149,840
Number of Patron Visits:	443,085
Number of Materials Used In-House:	108,299
Library Programs Presented:	1,226
Number Attending Library Programs:	43,978
Bookmobiles:	1
Branches and Outlets:	2

**PRIVATE SCHOOLS**

Number of Parochial Schools:	3
Number of Non-Parochial Schools:	67
Vocational Training Centers:	9

**COMMUNICATIONS**

Number of Newspapers:	2
Number of Radio Stations:	12
Number of TV Stations:	4
Number of Cable Television Companies:	5

**TEXAS A&M INTERNATIONAL UNIVERSITY**

Date Established:	Established in 1970 as a division of Texas A & I, and as a separate University in 1977 as a division of the University System of South Texas. The University became a member of the Texas A&M University System on September 1, 1989.
Programs Offered:	Undergraduate & graduate, and Doctoral degrees are offered by the Colleges of Business Admin., Education, and Arts & Sciences
Population Served:	Undergraduate/Graduate level college students seeking liberal arts/education/psychology & business/international trade & Science & Technology degrees.
Region Served:	South Texas Region
Number of Classrooms/Labs:	107
Number of Administrators:	112
Number of Full-Time Faculty:	161
Number of Part-Time Faculty:	98
Number of Full-Time Students:	2,348
Number of Part-Time Students:	2,032

**LAREDO COMMUNITY COLLEGE**

Date Founded:	1947
Programs Offered:	2 Years of Pre-Professional Courses in the Fields of Engineering, Education, Medicine, Dentistry, Nursing, Law, Business Administration, Computer Science & Vocational leading to an Associates of Arts Diploma.
Number of Classrooms/Labs:	393
Total Gross Square Footage:	976,270 Sq. Ft.
Number of Administrative Personnel:	122
Number of Full-Time Faculty:	226
Number of Part-Time Faculty:	156
Number of Full-Time Students:	3,160
Number of Part-Time Students:	5,033
Counties Served:	Webb, Jim Hogg & Zapata
Total Annual Budget:	\$34,240,674

**MISCELLANEOUS STATISTICS**  
**September 30, 2006**

**CITY OF LAREDO, TEXAS**

**TABLE 13**  
 Continued

**RECREATIONAL**

<b>PARKS</b>	
Number of Parks:	54
Number of Plazas:	4
Number of Baseball & Softball Fields:	34
Number of Swimming Pools:	6
Number of Soccer Fields:	24
Number of Tennis Court Facilities:	24
Number of Racquetball Facilities:	2

<b>CEMETERY</b>	
City:	1
Catholic:	1
Private:	1
Burials Served:	270
Cemetery Lots Sold:	180

<b>LODGING/MEETING FACILITIES</b>	
Number of Hotels/Motels:	42 With 3,759 Rooms
Meeting Facilities:	18

<b>CIVIC CENTER</b>	
Auditorium:	1,979 Seating Capacity
Banquet Hall and Exhibit Hall:	48,000 Sq.Ft.
Seating Capacity: Banquet Hall:	1,400
Seating Capacity: Exhibit Hall:	60
Meeting Rooms:	4 Meeting Rooms with Capacity of 60 Per Room or 1 Room of 250 Persons. (4,140 Square Footage)
Car Capacity Parking Lot:	970-1000

<b>MAJOR ATTRACTIONS</b>	
Number of Museums:	3
Number of Golf Courses:	2
Number of Tennis Courts:	32
Number of Malls:	2
Number of Bowling Alleys:	1
Number of Theatres:	2
Number of Country Clubs:	1
Annual Festivities:	Washington's Birthday Celebration in February Border Olympics & Life International Fair & Exposition in March. Expomex of Nuevo Laredo in September.

<b>CHURCHES</b>	
Number of Churches:	125

- SOURCES:** City of Laredo  
 Finance Department  
 City Secretary  
 Planning/Bldg.  
 Airport Dept.  
 Bridge Dept.  
 Transit  
 Fire Dept.  
 Police Dept.  
 Utilities Dept.  
 Library  
 Parks & Recreation  
 Laredo Chamber of Commerce  
 Laredo Community College  
 Laredo Independent School District  
 Texas A&M International University  
 United Independent School District  
 Laredo Development Foundation

# CITY OF LAREDO, TEXAS

## Budget and Finance Terminology

### GLOSSARY

To assist the reader of the 2006-2007 City of Laredo Annual Budget, this glossary details both specialized and technical terminology that is essential to sound financial and budgetary management in day-to-day operations. The following abbreviations are used throughout this glossary:

ADA	American Disability Act	HAZ-MAT	Hazardous Materials
ADDI	American Dream Down Payment Initiative	HCV	Hepatitis C Vaccine
AEP	American Electric Power	HETCAT	Health Education Training Centers Alliance of Tx
AHEC	Area Health Education Center	HIV	Human Immunodeficiency Virus
AIDS	Acquired Immune Deficiency Syndrome	HOPWA	Housing Opportunities for Persons w/Aids
AOA	Active Operations Area	HSDA	Health Service Delivery Area
BCCP	Breast & Cervical Cancer Control Program	HWY	Highway
BECC	Border Environment Cooperation Commission	IMF	Infrastructure Maintenance Fund
BEIF	Border Environment Infrastructure Fund	I-NET	Internet
BEST	Bringing Everyone Special Together	IPP	Industrial Pretreatment Program
CAA	Community Action Agency	LCC	Laredo Community College
CALEA	Certified Fully Accredited Law Enforcement Agency	LCVB	Laredo Convention & Visitors Bureau
CAMS	Continuous air monitoring stations	LEOSE	Law Enforcement Officers Standards & Education
CASA	Clinic Assessment Software Application	LGC	Local Government Code
CBD	Central Business District	LIFE	Laredo International Fair & Exposition
CDBG	Community Development Block Grant	LISD	Laredo Independent School District
CDC	Centers for Disease Control & Prevention	LLEBG	Local Law Enforcement Block Grant
CESQG	Conditionally Exempt Small Quantity Generator	LOPAC	Laredo Obesity Prevention & Control
CHDO	Community Development Housing Organization	LULAC	League of United Latin American Citizens
CHIP	Child Health Insurance Program	MAC	Medicaid Administrative Claims
CHL	Central Hockey League	MCH	Maternal & Child Health
CIF	Capital Improvement Fund	MDC	Mobile Data Computers
CIP	Capital Improvement Program	MDR	Multiple Drug Resistant
CLIA	Clinical Laboratory Improvement Amendments	MDTS	Mobile Data Terminals
CMI	Correctional Management Institute	MPO	Laredo Urban Transportation Plan
CO	Certificate of Obligation	MTP	Metropolitan Transportation Plan
COPC	Community Oriented Public Health	NHS	Laredo Neighborhood Housing System
CP&L	Central Power & Light	NIH	National Institutes of Health
DHS	Department of Homeland Security	OCDETF	Organized Crime Drug Enforcement Task Force
DIS	Disease Intervention Specialist	OPHP	Office of Public Health Practice
DOPT	Directly Observed Preventive Therapy	ORAS	Office of Regional Administrative Services
DOT	Directly Observed Therapy	PAC	Public Access Channel
DPW	Department of Public Works	PCPE	Prevention, Counseling
ECC	Emergency Communications Center	PHC	Primary Health Services
EDAP	Economically Distressed Areas Program	PHS	Personal Health Services
EMS	Emergency Medical System	PPFCO	Personal Property Finance Contractual Obligations
EPA	U.S. Environmental Protection Agency	PRC	Passenger Facility Charge
EPR	Emergency Preparedness & Response	PSA	Public Service Announcement
ETJ	Extraterritorial Jurisdiction	PSA	Probate Screening
FAA	Federal Aviation Administration	PSHIP	Prevention Services for HIV Infected Persons
FAR	Federal Aviation Regulations	PTC	Property Tax Code
FEMA	Federal Emergency Management Act	RAC	Regional Advisory Council
FTA	Federal Transport Agency	RB	Revenue Bonds
FTE	Full Time Equivalent	RMS	Records Management Section
GFOA	Government Finance Officers Association	SCAN	Serving Children & Adolescents in Need
GLW	Gross Landed Weight	SCHIP	State Child Health Insurance Program
GO	General Obligation	SIDA	Security Identification Display Area

SRO School Resource Officer  
 STCADA South Texas Council on Alcohol & Drug Abuse  
 STD Sexually Transmitted Disease  
 STEP Selective Traffic Enforcement Program  
 TAMIU Texas A&M International University  
 TBRA Tenant Based Rental Assistance  
 TCEQ Texas Commission on Environmental Quality  
 TDH Texas Department of Health  
 TMRS Texas Municipal Retirement System  
 TNRCC Texas Natural Resources Conservation Commission  
 TSA Transportation Security Administration  
 TVFC Texas Vaccines for Children  
 TXDOT Texas Department of Transportation  
 UISD United Independent School District  
 UTHSC University of Texas Health Science Center  
 UTSA University of Texas at San Antonio  
 VCTF Violent Crime Task Force  
 WBCA Washington's Birthday Celebration Association  
 WIC Women Infant Children

**A**

**ACCOUNTING SYSTEM**-The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

**ACCRUAL ACCOUNTING**-A basis of accounting in which revenues are recognized in the period in which they are earned and became measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. Example: In accrual accounting, a revenue that was earned between April 1st and June 30th, but for which payment was not received until July 10th, is recorded as being received on June 30th, rather than July 10th.

**ACTIVITY**-A special unit of work or service performed.

**ADMINISTRATIVE TRANSFER**-See "Transfer".

**ADOPTED BUDGET**-See "Budget".

**AD VALOREM TAX**-This form of tax is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

**ALL FUNDS SUMMARY**-The comprehensive summary of all budgeted funds.

**ALLOTMENT**-To allot is to divide an appropriation into amounts that may be encumbered or expended during a time period.

**AMENDED BUDGET**-Represents the original adopted budget plus any amendments passed as of October 1, 19XX. This figure does not include prior year encumbrances or reappropriation.

**APPROPRIATION**-(1) A legal authorization granted by the City Council to establish legal authority for City officials to make expenditures and/or expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriations. (2) An authorization

made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

**APPROVED BUDGET**-As used in fund summaries and department summaries within the budget document, represents the budget as originally adopted by the City Council. It does not include prior year encumbrances or re-appropriations.

**ASSESSED VALUATION**-A value that is established for real or personal property for use as a basis for levying property taxes. As assessed valuation represents the appraised valuation less any exemptions.

**ASSETS**-Property owned by the City which has monetary value.

**AUDIT**-A comprehensive examination as to the manner in which the government's resources were actually utilized concluding in a written report of its findings. (1) A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. (2) A performance audit consists of a review of how well the government met its stated goals. (3) An accounting audit is intended to ascertain whether financial statements fairly present financial positions and results of operations.

**B**

**BAD DEBT**-In the United States, the National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months and which is not in process of collection. In some instances, an entity will set aside a reserve on their books to off-set losses from bad debts.

**BALANCED BUDGET**- is on in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses.

**BANK DEPOSITORY AGREEMENT**-A contract between a municipality and a depository, negotiated and entered into in accordance with the specifications of the Local Government Code, of which sets forth the agreements between the parties regarding banking services.

**BALANCE SHEET**-A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities and equity as of a specific date.

**BASE BUDGET**-An on-going expense for personnel, contractual services and the replacement of supplies and equipment required to maintain service levels previously authorized by the City Council.

**BEGINNING BALANCE**-The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year or ending balance.

**BOND**-A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long-term debt to pay for specific capital expenditures, e.g. buildings, streets and bridges or utility expansion and/or repair.

**BOND - GENERAL OBLIGATION (G.O.)**-A bond which is secured by the full faith and credit of the issuer. G.O. bonds issued by local units of government are secured by a pledge of the issuer's ad-valorem taxing power. They are usually issued to pay for general capital improvement projects, e.g. parks and street construction. In Texas, G.O. bonds must be authorized by a public referendum.

**BOND – PROCEEDS**-Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

**BOND – REVENUE**-Bonds whose principal and interest are paid from earnings of an enterprise fund.

**BUDGET**-A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. The term generally indicates a financial plan for a single fiscal year and is used in either of two ways: (1) the term can designate the financial plan which is to be presented to the appropriating body for adoption, a.k.a. Proposed Budget, or (2) can designate the financial plan which has been approved by the governing body, a.k.a. Adopted Budget.

**BUDGET ADJUSTMENT**-A legal procedure utilized during the fiscal year by the City staff and City Council to revise any given budget appropriation. City staff has the prerogative to adjust expenditures within its particular departmental budget.

**BUDGET DOCUMENT**-The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend appropriated resources.

**BUDGET MESSAGE**-The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations derived from annual budget negotiations.

**BUDGET ORDINANCE**-The official enactment by the City Council establishing the legal authority for the City officials to obligate and expend resources.

**BUDGETARY CONTROL**-The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**BUDGETED FUNDS**-Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for City Council approval is composed of budget funds.

**C**  
**CAPITAL ASSETS**-City assets of significant value and having a useful product life of 10 years or more. These assets are also known as fixed assets.

**CAPITAL EQUIPMENT BUDGET - CAPITAL OUTLAY**-The portion of the annual operating that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items, e.g. salaries, utilities and office supplies. The Capital Outlay Budget includes funds for capital equipment purchases, e.g. typewriters, vehicles, furniture, machinery, building improvements, micro-computers and special tools, which are usually distinguished from operating items according to their value and projected useful product life.

**CAPITAL IMPROVEMENT PROGRAM**-A plan for capital expenditures to be incurred each year over a period of six future years setting forth each capital project, identifying the expected beginning and ending date for each project, the amount to be expended in each year and the method of financing those expenditures to provide long-lasting physical improvements.

**CAPITAL IMPROVEMENT PROGRAM BUDGET**-A Capital Improvement Program (CIP) Budget is a plan separated from the operating budget. Items in the CIP are usually construction projects designed to improve the value of government assets, e.g. new streets, sewer lines, buildings, recreational facilities and large scale remodeling.

**CAPITAL IMPROVEMENT PROJECT**-Capital improvement projects tend to be one-time capital investments for land, facilities, related equipment purchases, planning studies and design work. Generally, maintenance activities, e.g. street maintenance, replacement of vehicles-equipment and minor remodeling of facilities commonly associated with on-going operations for public purposes, are not considered Capital Improvements.

**CAPITAL IMPROVEMENT PROJECT ACTIVITY**-A capital improvement project activity is one of the following groups:

A. **PLANNING & ENGINEERING**: Includes architectural and engineering professional services, cultural resource surveys, real estate appraisal services, special studies which may include cost-benefit analysis and conceptual design alternatives.

B. **RIGHT-OF-WAY ACQUISITION**: Includes the purchase or acquisition of easements, land for right-of-way, sites for construction, appraisal cost, relocation costs and demolition for site clearance.

C. **UTILITY RELOCATION**: Includes relocation costs necessary to replace utility capital improvements to prepare a

site or right-of-way for construction or other appropriate project activities, with such costs commonly paid for by appropriate utility revenues.

**D.CONSTRUCTION:** Includes costs for construction or reconstruction of capital improvements, e.g. buildings, streets, bridges, curbs, sidewalks, storm drains, flood control facilities and recreation facilities.

**E.OTHER:** Includes costs for initial capital equipment, e.g. fire fighting apparatus ,major recreational equipment and library books normally associated with development of a municipal facility.

**CASH ACCOUNTING - CASH BASIS-**A basis of accounting which recognizes revenues when received and expenditures when paid.

**CASH MANAGEMENT-**The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management involves forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships and investing funds in order to achieve the highest interest and return available for temporary cash balances.

**CERTIFICATE OF DEPOSIT-**A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified interest rate.

**CERTIFICATE OF OBLIGATION-**Debt instruments secured by the ad-valorem taxing power of a city. Short-term or long-term debt, pending on the particular project, which is authorized by the City Council and does not require prior voter approval.

**CHARACTER CODE-**A basis for distinguishing types of expenditures. The five major characters used by the City are: 01-Personnel Services, 02-Materials & Supplies; 03-Contractual Services; 04-Other and 05-Capital Outlay. The City utilizes a fourteen digit account code to identify line items. Digits 1-3 represent the fund number, digits 4-5 represent the department number, digits 6-7 represent the division number, digits 8-9 represent the activity basic, digit 10 represents the sub activity, digits 11-12 represent the element and digits 13-14 represent the object code.

**CHART OF ACCOUNTS-**A chart detailing the system of general ledger accounts.

**CITY COUNCIL-**The current elected officials of the City as set forth in the City's Charter.

**CITY MANAGER-**The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

**CLOSING ORDINANCE-**A document detailing the closure of all funds and accounts and providing for necessary adjustments at the Department level at the end of a fiscal budget year.

**COMMERCIAL PAPER-**A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 calendar days.

**COMMODITIES-**Items of expenditure in the operating budget which, after use, are consumed or show a material change in their physical condition, and are characterized as having limited value and rapid depreciation, e.g. office supplies and motor fuel.

**CONTINGENCY-**A budgetary reserve set aside for emergencies or un-foreseen expenditures not otherwise budgeted.

**CONTRACTUAL SERVICES-**Goods and services acquired under contract which the City receives from an internal service fund or an outside company. Professional services, utilities, rentals and insurance are examples of contractual services.

**COMPETITIVE BIDDING PROCESS-**The process under Texas State Law which requires cities to advertise, solicit and publicly open sealed bids from prospective vendors for purchases of \$10,000 or more. After a review period, the City Council awards the bid to the successful bidder.

**COUNCIL PRIORITIES-**Together with the financial estimates and revenue forecasts, serves as the foundation for the development of the proposed annual budget.

**CURRENT TAXES-**Taxes that are levied and due within one year.

## **D**

**DEBT SERVICES-**The City's obligation to pay the principal and interest of all outstanding debt instruments according to a pre-determined payment schedule.

**DEBT SERVICE RATE-**See "Property Tax Rate".

**DEBT SERVICE RESERVE-**The fund which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds or is allowed to gradually accumulate over a period of years through required payments of pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

**DEFICIT-**A deficit is the excess of expenditures over revenues during a single accounting period, in the case of proprietary funds, the excess of expenses over income during an accounting period.

**DELINQUENT TAXES-**Taxes which remain unpaid on and after the date on which a penalty for non-payment is imposed.



**DEPRECIATION**-(1) Expiration in the service life of capital assets attributable to normal wear and tear, deterioration and in-adequacy or obsolescence. (2) That portion of the cost of a capital asset which is charged as an expense during a particular period.

**DISBURSEMENT**-Payment for goods and services in the form of cash or by check.

**DIVISION**-An organizational unit within a department's structure representing the major functional divisions of work.

## E

**EFFECTIVE TAX RATE**-The rate which will generate the same tax levy next year from the properties on this year's tax roll.

**ENCUMBRANCE**-Funds which are set aside or committed for a future expenditure. Encumbrances include obligations in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved.

**ENTERPRISE FUND**-A governmental accounting fund used to account for operations that are financed and operated similarly to private business enterprises where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures.

**ESTIMATED REVENUE**-The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

**EXPENDITURE**-Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

**EXPENSES**-Outflows, the expiring of assets, incurring liabilities during a period by delivering or producing goods, rendering services and/or carrying out other activities that constitute the entity's ongoing major or central operations.

## F

**FIDUCIARY FUNDS**- Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

**FISCAL YEAR**-The twelve month period designated by the City signifying the beginning and ending period for recording financial transactions. The City of Laredo has specified October 1st to September 30th as its fiscal year.

**FIXED ASSET**-Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

**FIXED COST**-A fixed cost, e.g. rent, which does not change with increases or decreases in the amount of services provided.

**FULL FAITH AND CREDIT**-A pledge of the general taxing power of a government to repay debt obligations, typically used in reference of bonds.

**FUND**-An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein. Each fund is segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Eight major fund types and two account groups are commonly used: General Fund, Special Revenue Funds, Debt Service Fund, Capital Projects Funds, Enterprise Funds, Internal Service Funds, Expendable Trust Funds, Pension Trust Fund, General Fixed Assets account group and General Long-Term Debt account group.

**FUND BALANCE**-A positive fund balance or excess of assets over liabilities is a surplus fund. A negative fund balance is called a deficit.

**FUND SCHEDULE**-A financial forecasting statement that combines beginning and ending balances, and includes estimated revenues for any period of time.

**FUNDING SOURCE**-A funding source is the specifically identified dollars allocated to meet budgeted requirements and expenses.

**FUNDING STATEMENT**-Usually pertains to a detailed breakdown of revenue or expenditures, e.g. grants and other awards.

**FUND SUMMARY**-See "Fund Schedule".

## G

**GENERALLY ACCEPTED ACCOUNTING PROCEDURES (GAAP)**-Uniform minimum standards of and guidelines to financial accounting and reporting.

**GENERAL & ADMINISTRATIVE COST**-Cost associated with the administration of City services.

**GENERAL FUND**-The largest fund within the City, it accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses & permits, local taxes, service charges, and other types of revenue. This fund includes the basic operating services of the City.

**GENERAL GOVERNMENT**-Refers to a group of activities associated with the administrative function of the City.

**GENERAL LEDGER**-A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

**GENERAL OBLIGATION BONDS**-See "Bond - General Obligation".

**GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA)**-The organization that awards the Distinguished Budget Presentation Award.

**GOVERNMENTAL FUNDS**-Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

**GRANT**-A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function, but it is sometimes also for general purposes.

**GRANT MATCH**-City cost or "in-kind" services required to match Federal or State grant and programs.

**I**  
**INDIRECT COST**-A necessary expense for the functioning of the organization as a whole that cannot be directly assigned to one service.

**INTER-FUND TRANSFERS**-Amounts transferred from one fund to another.

**INTER-GOVERNMENTAL GRANT**-See "Grant".

**INTER-GOVERNMENTAL REVENUE**-See "Revenue - Inter-governmental".

**INTERNAL SERVICE FUND**-A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis.

**INVENTORY**-A detailed listing of property currently held by the City showing quantities, descriptions and values of the property, and units of measure and unit prices.

**INVESTMENT**-Securities and real estate purchased and held for the production of revenues in the form of interest, dividends, rentals and/or base payments.

**L**  
**LEVY**-To impose taxes, special assessments or service charges for the support of City activities.

**LIABILITY**-Debt or other legal obligations arising out of transactions in the past which must be paid, renewed or refunded at some future date. The term does not include encumbrances.

**LINE-ITEM BUDGET**-A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

**LONG-TERM DEBT**-Debt with a maturity of more than one

year after the date of issuance.

**M**  
**MAINTENANCE & OPERATION RATE**-See "Property Tax Rate".

**MANDATE**-(1) Defines changes to the current level of service which is required to comply with Federal, State and Local laws and/or ordinances. (2) A contractual obligation or the operation and maintenance requirement for a completed capital improvement.

**MATURITIES**-The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

**MODIFIED ACCRUAL ACCOUNTING**-A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable, and expenditures are recorded in the period that they are incurred. This type of accounting basis is a conservative financial approach and as such, is recommended as the standard for most governmental funds.

**N**  
**NET WORKING CAPITAL**-Current assets less current liabilities.

**NON-RECURRING REVENUE**-Resources recognized by the City that are unique and occur only one time or without distinct pattern.

**O**  
**OFFICIAL BUDGET**-The annual budget as is adopted by the City Council.

**OPERATING BUDGET**-The portion of the budget that pertains to daily operations that provide basic services for the fiscal year.

**OPERATING EXPENSE**-Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

**OPERATING FUND**-Resources derived from recurring revenue sources used to finance the General Fund, Enterprise Funds and "pay-as-you-go" Capital Improvement Projects.

**ORDINANCE**-A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law or ordinance, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**OVERHEAD**-The element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Typically, overhead relates to those objects of City expenditures that do not become an integral part of the finished product or service, e.g. rent, electricity, supplies, management and supervision.

## **P**

**PERFORMANCE BUDGET**-A budget that focuses upon activities rather than line items. Work load and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include: miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man hour, or cost per man hour of garbage collection.

**PERFORMANCE MEASURES**-Specific quantitative and qualitative measures of work performed as an object of the department. Quantitative measures are defined as observable and are displayed in numerical format. Qualitative measures are defined as non-observable and are displayed in narrative format.

**PERMANENT FUNDS**-Governmental fund type used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs.

**PERSONNEL SERVICES**-All cost related to compensating employees of the City including employee benefit costs, e.g. City contributions for retirement, social security, and health & life insurance.

**POSITIONS AUTHORIZED**-Full-time and part-time positions budgeted in the personnel services category and included in the Departmental Manyears.

**PROGRAM BUDGET**-A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

**PROPERTY TAX (AD-VALOREM TAX)**-Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Webb County Appraisal District.

**PROPERTY TAX RATE**-The property tax rate consists of two elements: (1) the maintenance and operation rate (MOR) and (2) the debt service rate (DSR). In MOR, revenues received are deposited in the General Fund and can be used for any public purpose. MOR is subject to the provisions of State statute and an increase in the effective rate greater than 8% is subject to a voter initiated "roll-back" election. DSR is set based upon the City's debt service requirements. In DSR, funds received from this rate are deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. MOR and DSR yield a total property tax rate for the current fiscal year.

**PROPOSED BUDGET**-See "Budget".

**PROPRIETARY FUND**-An account that shows actual financial position and operations as distinguished from budgetary accounts, e.g. actual assets, liabilities, reserves, fund balances, and revenues & expenditures.

**PURCHASE ORDER SYSTEM**-A City's system of using documents authorizing the delivery of specified merchandise

or services and making a charge for them.

## **R**

**RATING**-The credit-worthiness of a City as evaluated by an independent agency, such as Moody's or Standard & Poors.

**RE-APPROPRIATION**-By City Council action, an Operating Budget spending authorization lapses on September 30th of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are seen as important are brought to the City Council to be "re-appropriated" in the new fiscal year.

**RECONCILIATION**-A detailed analysis of changes of revenue or expenditure balances within a fund.

**REDUCTION**-To reduce line item expenses due to budgetary constraints.

**REFUNDING**-A procedure whereby an issuer re-finances an outstanding bond issue by issuing new bonds. Reasons for refunding are to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being re-financed. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds" and the new outstanding obligations being re-financed are referred to as the "refunded bonds" or the "prior issue."

**REPLACEMENT COSTS**-The cost of a property on a certain date which can render similar service that does not necessitate the same structural form as the property to be replaced.

**REQUISITION**-A written request from a department to the purchasing office for specified goods or services. This action proceeds the authorization of a purchase order.

**RESERVE**-(1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations [designated]. (2) An account used to indicate a portion of a fund's equity is legally restricted, yet not for a specific purpose [undesignated].

**RESOURCE**-Total dollars available for appropriations, including estimated revenues, fund transfers and beginning fund balances.

**RETAINED EARNINGS**-The equity account reflecting the accumulated earnings of the various Utility Funds.

**REVENUE**-(1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers; increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts

from other governments, fines, forfeitures, grants, shared revenues and interest income. (2) The term designates an increase to a fund's assets which does not increase a liability, i.e. proceeds from a loan, does not represent a re-payment of an expenditure already made, does not represent a cancellation of certain liabilities, and does not represent an increase in contribution capital. (3) An increase in assets due to the performance of a service or the sale of goods. Revenues are recognized when earned, measurable, and reasonably assured to be.

**REVENUE BONDS**-When a government issues bonds which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds.

**REVENUE ESTIMATE**-An estimate of how much revenue will be earned from a specific revenue source for some future period, typically a future fiscal year.

**REVENUE – INTERGOVERNMENTAL**-Revenue received from another government entity for a specific purpose.

**REVENUE – SPECIAL**-Specific revenues that are legally restricted to expenditures for specific purposes.

**RISK MANAGEMENT**-(1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. (2) The liability, either realized or potential, related to the City's day-to-day operations.

**S**  
**SINKING FUND**-A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments are determined by the terms of the bond contract.

**SPECIAL REVENUE FUNDS**-Governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

**T**  
**TAXES**-Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. The term does not include charges for services rendered only to those paying such charges, e.g. sewer services.

**TAX LEVY**-The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance that is determined by the Webb County Appraisal District.

**TAX RATE**-The amount of tax levied for each \$100.00 of assessed property valuation.

**TAX RATE LIMIT**-The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular or general purpose.

**TRANSFERS**-(1) Transfers are the authorized exchanges of cash or other resources between funds. (2) The General Fund supports central services for other funds or departments, the reimbursement of these services to the General Fund is an Administrative Transfer.

**TRUST FUNDS**-Accounting entities used to account for monies held by the City in a trustee capacity for organizations, programs or other funds.

**U**  
**UN-DESIGNATED FUND BALANCE**-That portion of a fund balance that is unencumbered from any obligation of the City.

**UN-ENCUMBERED BALANCE**-The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

**UNIT COST**-The cost required to produce a specific product or unit of service, i.e. the cost to purify one thousand gallons of water.

**USER CHARGES - USER BASED FEES**-The payment of a fee for direct receipt of a public service by the party benefiting from the service.

**UTILITY FUNDS**-The funds used to account for operations of the City's electric, water, sanitary sewer and solid waste disposal activities.

**V**  
**VOUCHER**-A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

**Y**  
**YIELD**-The rate earned on a monetary investment.